

# Facilities and Business Services Administration

## Recent Accomplishments

- Building Operations Division
  - **DTMB Profits on Recycling in 2015**

• Metal:	\$6,691.55
• Wooden Pallettes:	\$290.25
• Lighting:	\$25,085.43
• Paper:	\$81,818.97
• Total:	\$114,606.20



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# Facilities and Business Services Administration

## Recent Accomplishments

- Building Operations Division
  - **6 DTMB Buildings Achieve Energy STAR Status:**
    - Constitution Hall
    - Flint State Office Building
    - Jerome T. Hart Building/Saginaw State Office Building
    - Lewis Cass Building
    - Lottery Building
    - Traverse City State Office Building



# Facilities and Business Services Administration

## Recent Accomplishments

- Building Operations Division
  - **Frank Kelley Walkway Fountain Restoration**
    - The fountain was decommissioned in the early 2000's because of budget restraints.
    - Lack of use contributed to deterioration and made it inoperable.
    - Bids were received to fix the fountain that would have cost the state up to \$150,000.
    - A team of DTMB employees undertook the challenge of restoring the fountain to its former glory and was able to fix the fountain for only \$5,000 in parts and materials.

# Facilities and Business Services Administration

## Recent Accomplishments



Frank Kelley Walkway Fountain Restoration

# Facilities and Business Services Administration

## Recent Accomplishments

- Design and Construction Division
  - **State Emergency Operations Center (SEOC)**
    - This project provides Michigan State Police with a comprehensive facility to consolidate and manage critical functions of the SEOC mission.
    - The hardened building addition is implemented to strict Federal Emergency Management Agency (FEMA) requirements, of high-bay, reinforced masonry, and withstand wind speeds of up to 250 miles per hour.

# Facilities and Business Services Administration

## Recent Accomplishments

- Design and Construction Division
  - Executed 477 contracts worth \$146.0 million for facility maintenance, repair, renovation, additions and new construction. This include \$18.0 million for Enterprise-wide Special Maintenance and \$10.0 million for State Facility Special Maintenance.
  - Has 32 active security upgrade projects worth \$41.0 million and 21 active Personal Protection Device projects worth \$31.0 million ongoing with the Department of Corrections.



# Facilities and Business Services Administration

## Recent Accomplishments

- Real Estate Division
  - Leased Facility Eliminations
    - In FY 2015, DTMB Real Estate Division has eliminated 10 leased facilities, totaling 159,080 square feet of space. This was accomplished through the maximization of state-owned buildings, moving personnel into other existing leases, and reducing workstations sizes.



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# Facilities and Business Services Administration

## Recent Accomplishments

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  - Real Estate Successful Audit
    - The DTMB-Real Estate Division (RED) recently underwent an external audit, performed by the Legislature’s Office of the Auditor General (OAG). Real Estate was rated as “Effective” the OAG’s highest rating. The audit only made only one recommendation, noting only a reportable (minor) condition (of which RED agrees).

# Facilities and Business Services Administration

## Recent Accomplishments

- Real Estate Division
  - State as Lessor – income year-to-date
    - 33 State as Landlord Leases totaling \$2.6 million in annual rent to the State.
  - Land Sales
    - Camp Manistique, DOC Property in Manistique, MI. Private sale for \$150,000, exceeding appraised value and allowing for the creation of a new business in the area.

# Facilities and Business Services Administration

## Recent Accomplishments

- Real Estate Division
  - **Capitol Area Reconfiguration (CAR)**
    - Moved over 1,300 of staff from May 2015 through February, 2016 for CAR and related moves.
    - In seven post-move customer surveys, personnel moving as part of CAR gave DTMB an average 4.60 out of 5 score for move satisfaction.

# Facilities and Business Services Administration

## Capital Area Reconfiguration (CAR) – FY17

- Continues the creation of the Health and Human Services Corridor & the Public Safety Campuses.
- This project allows the opportunity to create adjacencies never before realized:
  - Strategic alignment of government campuses will save time and create efficiencies.
  - Productivity savings from strategic placement of agencies/staff.
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  - Supports the Governor’s Executive Order to combine DCH and DHS to DHHS.

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    - Metal: \$6,691.55
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    - Paper: \$81,818.97
    - Total: \$114,606.20
  - DTMB saved over 1.5 megawatts of energy in 2015 in comparison to 2014. That is enough energy to power 1,500 homes - the population of Schoolcraft, MI.



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# Facilities and Business Services Administration

## Recent Accomplishments

- Building Operations Division
  - 6 DTMB Buildings Achieve ENERGY STAR Status:
    - Constitution Hall
    - Flint State Office Building
    - Jerome T. Hart Building/Saginaw State Office Building
    - Lewis Cass Building
    - Lottery Building
    - Traverse City State Office Building
- ENERGY STAR is a US Environmental Protection Agency (EPA) program to help reduce energy through certification of products, buildings and homes. An ENERGY STAR facility is at least 35% more efficient than similar buildings.
- Less than 1% of all facilities in the US have earned an ENERGY STAR rating.



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# Facilities and Business Services Administration

## Recent Accomplishments

- Building Operations Division
  - Building Operations staff handled over 41,000 work orders in 2015.



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    - The fountain was decommissioned in the early 2000's because of budget restraints.
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**From:** Droste, Kerri (DTMB)  
**Sent:** Friday, February 12, 2016 9:13 AM  
**To:** Burns, Robert (DTMB); Sanchez, Leasa (DTMB)  
**Subject:** Flint

**Importance:** High

Please provide me the **names** of anyone on you staff that may have emails/ hard documents or other related to the Flint Water situation.

Need this before 11:30.

**Kerri Droste**

Facilities and Business Services Administration  
Department of Technology, Management & Budget  
[Drostek@michigan.gov](mailto:Drostek@michigan.gov)  
517-284-7953



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**From:** Droste, Kerri (DTMB)  
**Sent:** Tuesday, February 16, 2016 7:41 AM  
**To:** Gonzalez, Tonyia (DTMB)  
**Subject:** RE: NEW DEADLINE - Time Sensitive Request

Thank you – we are good. At least for now. Sent over on Friday.

**Kerri Droste**

Facilities and Business Services Administration  
Department of Technology, Management & Budget  
Drostek@michigan.gov  
517-284-7953



**HELP. CONNECT. SOLVE.**

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**From:** Gonzalez, Tonyia (DTMB)  
**Sent:** Tuesday, February 16, 2016 7:40 AM  
**To:** Droste, Kerri (DTMB) <drostek@michigan.gov>  
**Subject:** RE: NEW DEADLINE - Time Sensitive Request

Kerri,

In case you didn't receive this. Thanks.

teg

---

**From:** Stibitz, Brom (DTMB)  
**Sent:** Friday, February 12, 2016 3:57 PM  
**To:** Allen, Charlotte (DTMB) <AllenC1@michigan.gov>; Behen, David (DTMB) <Behend@michigan.gov>; Best, Marcy (DTMB) <BestM@michigan.gov>; Brownlee, Jeff (DTMB) <BrownleeJ@michigan.gov>; Buhs, Caleb (DTMB) <BuhsC@michigan.gov>; Davenport, Rodney (DTMB) <DavenportR1@michigan.gov>; Donnan, Chanda (DTMB) <DonnanC@michigan.gov>; Fortino, Diane (DTMB) <FortinoD@michigan.gov>; Gelisse, Ashley (DTMB) <GelisseA@michigan.gov>; Gilliland, Michael (DTMB) <gillilandm@michigan.gov>; Gonzalez, Tonyia (DTMB) <GonzalezT1@michigan.gov>; Griswold, Kim (DTMB) <GRISWOLDK@michigan.gov>; Ingersoll, Jean (DHHS) <IngersollJ@michigan.gov>; Jeffery, Phillip (DTMB) <JefferyP@michigan.gov>; King, Susan (MCSC) <KingS5@michigan.gov>; Kopacsi, Christian (DTMB) <KopacsiC@michigan.gov>; Lowe, Richard (DTMB) <lower@michigan.gov>; Manning, Kelly (DTMB) <ManningK4@michigan.gov>; Mathews, Jamie (DTMB) <MathewsJ@michigan.gov>; McFarlane, James (DTMB) <mcfarlanej@michigan.gov>; Nixon, Ruth (DTMB) <NixonR@michigan.gov>; Palmer, Jason (DTMB) <PalmerJ2@michigan.gov>; Rabidoux, Jill (DTMB) <RabidouxJ@michigan.gov>; Ragsdale, Aimee (DTMB) <RagsdaleA@michigan.gov>; Schafer, Dana (DTMB) <schaferd1@michigan.gov>; Swanson, Eric (DTMB) <swansone@michigan.gov>; Sweeney, Matthew (DTMB) <SweeneyM1@michigan.gov>; Taylor, Beverly (DTMB) <TaylorB8@michigan.gov>; Trakul, Pamela (DTMB) <TrakulP@michigan.gov>; Turnquist, Michael (DTMB) <TurnquistM@michigan.gov>; VanCoeverying, Joyce (DTMB) <Vancoeveringj1@michigan.gov>; Vanden Bosch, Kerrie (DTMB) <vandenboschk@michigan.gov>; Wellman, Jeff (DTMB) <WellmanJ1@michigan.gov>  
**Cc:** Baker, Natasha (SRO) <BakerN5@michigan.gov>; Hawks, Orlene (DTMB) <HawksO@michigan.gov>  
**Subject:** NEW DEADLINE - Time Sensitive Request

Senior Management Team,

We just received the search terms for the document production. (See below.) Given the lateness of this email, we are asking you send your list of custodians to Jean Ingersoll **no later than noon on Tuesday, February 16.**

We are not asking you to conduct any searches right now. Further directions will come from Jean.

Search terms:

Legionnaire  
Legionella  
“boil water order” & “Flint” (anywhere in document)  
“coli” & Flint (anywhere in document)  
“bacteria” & “Flint” (anywhere in document)  
“microb” & “Flint” (anywhere in document)  
“TTHM” & “Flint” (anywhere in document)  
“Lead” & “Flint” (anywhere in document)  
“emergency” & “Flint” (anywhere in document)  
Karegnondi  
“Genesee County Health Department”  
“Flint” (within sentence) “utilities”  
“Lead and Copper Rule”  
“Detroit Water and Sewerage Department” & “Flint” (anywhere in document)  
“DWSD” & “Flint” (anywhere in document)  
“Flint River”  
“Pb” & “water” (anywhere in document)  
“KWA”

Please call me or Jean if you have any questions.

Brom

---

**From:** Stibitz, Brom (DTMB)

**Sent:** Thursday, February 11, 2016 4:40 PM

**To:** Allen, Charlotte (DTMB) <AllenC1@michigan.gov>; Behen, David (DTMB) <Behend@michigan.gov>; Best, Marcy (DTMB) <BestM@michigan.gov>; Brownlee, Jeff (DTMB) <BrownleeJ@michigan.gov>; Buhs, Caleb (DTMB) <BuhsC@michigan.gov>; Davenport, Rodney (DTMB) <DavenportR1@michigan.gov>; Donnan, Chanda (DTMB) <DonnanC@michigan.gov>; Fortino, Diane (DTMB) <FortinoD@michigan.gov>; Gelisse, Ashley (DTMB) <GelisseA@michigan.gov>; Gilliland, Michael (DTMB) <gillilandm@michigan.gov>; Gonzalez, Tonyia (DTMB) <GonzalezT1@michigan.gov>; Griswold, Kim (DTMB) <GRISWOLDK@michigan.gov>; Ingersoll, Jean (DHHS) <IngersollJ@michigan.gov>; Jeffery, Phillip (DTMB) <JefferyP@michigan.gov>; King, Susan (MCSC) <KingS5@michigan.gov>; Kopacsi, Christian (DTMB) <KopacsiC@michigan.gov>; Lowe, Richard (DTMB) <lower@michigan.gov>; Manning, Kelly (DTMB) <ManningK4@michigan.gov>; Mathews, Jamie (DTMB) <MathewsJ@michigan.gov>; McFarlane, James (DTMB) <mcfarlanej@michigan.gov>; Nixon, Ruth (DTMB) <NixonR@michigan.gov>; Palmer, Jason (DTMB) <PalmerJ2@michigan.gov>; Rabidoux, Jill (DTMB) <RabidouxJ@michigan.gov>; Ragsdale, Aimee (DTMB) <RagsdaleA@michigan.gov>; Schafer, Dana (DTMB) <schaferd1@michigan.gov>; Stibitz, Brom (DTMB) <StibitzB@michigan.gov>; Swanson, Eric (DTMB) <swansone@michigan.gov>; Sweeney, Matthew (DTMB) <SweeneyM1@michigan.gov>; Taylor, Beverly (DTMB) <TaylorB88@michigan.gov>; Trakul, Pamela (DTMB) <TrakulP@michigan.gov>; Turnquist, Michael (DTMB) <TurnquistM@michigan.gov>; VanCoevery, Joyce (DTMB) <VancoeveringJ1@michigan.gov>; Vanden Bosch, Kerrie (DTMB) <vandenboschk@michigan.gov>; Wellman, Jeff (DTMB) <WellmanJ1@michigan.gov>

**Subject:** Time Sensitive Request

SMT,

Jean Ingersoll is leading DTMB's effort to comply with document production requests related to freedom of information requests and certain lawsuits against the state.

At some point during the day tomorrow, Jean will share with you a list of standard "search terms" which we will use to compile documents related to this lawsuit.

**Within 2 hours of receiving this email from Jean, you need to respond with a list of likely custodians from your work area.** Jean may have more information on this tomorrow, but generally speaking a custodian will be a staff member who might reasonably be expected to have documents (electronic or otherwise) that correspond to the issues identified in the search terms.

If you have any questions, please call me or Jean. This is an important issue and I thank you in advance for your attention to this matter.

Brom Stibitz  
Chief Deputy Director  
Michigan Department of Technology, Management and Budget  
[stibitzb@michigan.gov](mailto:stibitzb@michigan.gov)  
517-373-1004



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**From:** Droste, Kerri (DTMB)  
**Sent:** Tuesday, February 16, 2016 2:22 PM  
**To:** Turnquist, Michael (DTMB)  
**Subject:** RE: NEW DEADLINE - Time Sensitive Request

Checked earlier. She has all she needs from us at this time.

All set on the call with the Event Application. Cross that off our list!! That was the big win for today ☺ Well, behind your dad being o.k. that is!

### Kerri Droste

Facilities and Business Services Administration  
Department of Technology, Management & Budget  
DrosteK@michigan.gov  
517-284-7953



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---

**From:** Turnquist, Michael (DTMB)  
**Sent:** Tuesday, February 16, 2016 1:54 PM  
**To:** Droste, Kerri (DTMB) <drostek@michigan.gov>  
**Subject:** Re: NEW DEADLINE - Time Sensitive Request

Can you check with Jean and make sure we are OK? Thanks

Sent from my iPhone

On Feb 12, 2016, at 4:41 PM, Droste, Kerri (DTMB) <drostek@michigan.gov> wrote:

I think we are good for now because you sent the names. Right?

On Feb 12, 2016, at 4:35 PM, Turnquist, Michael (DTMB) <TurnquistM@michigan.gov> wrote:

We can discuss Tuesday, thanks.

Sent from my iPhone

Begin forwarded message:

**From:** "Stibitz, Brom (DTMB)" <StibitzB@michigan.gov>  
**Date:** February 12, 2016 at 3:57:18 PM EST  
**To:** "Allen, Charlotte (DTMB)" <AllenC1@michigan.gov>, "Behen, David (DTMB)" <Behend@michigan.gov>, "Best, Marcy (DTMB)" <BestM@michigan.gov>, "Brownlee, Jeff (DTMB)" <BrownleeJ@michigan.gov>, "Buhs, Caleb (DTMB)"



<BuhsC@michigan.gov>, "Davenport, Rodney (DTMB)"  
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 <GelisseA@michigan.gov>, "Gilliland, Michael (DTMB)"  
 <gillilandm@michigan.gov>, "Gonzalez, Tonyia (DTMB)"  
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 "TTHM" & "Flint" (anywhere in document)  
 "Lead" & "Flint" (anywhere in document)

“emergency” & “Flint” (anywhere in document)  
Karegnondi  
“Genesee County Health Department”  
“Flint” (within sentence) “utilities”  
“Lead and Copper Rule”  
“Detroit Water and Sewerage Department” & “Flint” (anywhere  
in document)  
“DWSD” & “Flint” (anywhere in document)  
“Flint River”  
“Pb” & “water” (anywhere in document)  
“KWA”

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**From:** Stibitz, Brom (DTMB)

**Sent:** Thursday, February 11, 2016 4:40 PM

**To:** Allen, Charlotte (DTMB) <AllenC1@michigan.gov>; Behen, David (DTMB) <Behend@michigan.gov>; Best, Marcy (DTMB) <BestM@michigan.gov>; Brownlee, Jeff (DTMB) <BrownleeJ@michigan.gov>; Buhs, Caleb (DTMB) <BuhsC@michigan.gov>; Davenport, Rodney (DTMB) <DavenportR1@michigan.gov>; Donnan, Chanda (DTMB) <DonnanC@michigan.gov>; Fortino, Diane (DTMB) <FortinoD@michigan.gov>; Gelisse, Ashley (DTMB) <GelisseA@michigan.gov>; Gilliland, Michael (DTMB) <gillilandm@michigan.gov>; Gonzalez, Tonyia (DTMB) <GonzalezT1@michigan.gov>; Griswold, Kim (DTMB) <GRISWOLDK@michigan.gov>; Ingersoll, Jean (DHHS) <IngersollJ@michigan.gov>; Jeffery, Phillip (DTMB) <Jefferyp@michigan.gov>; King, Susan (MCSC) <KingSS@michigan.gov>; Kopacsi, Christian (DTMB) <KopacsiC@michigan.gov>; Lowe, Richard (DTMB) <lower@michigan.gov>; Manning, Kelly (DTMB) <ManningK4@michigan.gov>; Mathews, Jamie (DTMB) <MathewsJ@michigan.gov>; McFarlane, James (DTMB) <mcfarlanej@michigan.gov>; Nixon, Ruth (DTMB) <NixonR@michigan.gov>; Palmer, Jason (DTMB) <PalmerJ2@michigan.gov>; Rabidoux, Jill (DTMB) <RabidouxJ@michigan.gov>; Ragsdale, Aimee (DTMB) <RagsdaleA@michigan.gov>; Schafer, Dana (DTMB) <schaferd1@michigan.gov>; Stibitz, Brom (DTMB) <StibitzB@michigan.gov>; Swanson, Eric (DTMB) <swansone@michigan.gov>; Sweeney, Matthew (DTMB) <SweeneyM1@michigan.gov>; Taylor, Beverly (DTMB) <TaylorB3@michigan.gov>; Trakul, Pamela (DTMB) <TrakulP@michigan.gov>; Turnquist, Michael (DTMB) <TurnquistM@michigan.gov>; VanCoevery, Joyce (DTMB) <VancoeveryJ1@michigan.gov>; Vanden Bosch, Kerrie (DTMB) <vandenboschk@michigan.gov>; Wellman, Jeff (DTMB) <WellmanJ1@michigan.gov>

**Subject:** Time Sensitive Request

SMT,

Jean Ingersoll is leading DTMB's effort to comply with document production requests related to freedom of information requests and certain lawsuits against the state.

At some point during the day tomorrow, Jean will share with you a list of standard "search terms" which we will use to compile documents related to this lawsuit.

**Within 2 hours of receiving this email from Jean, you need to respond with a list of likely custodians from your work area.**

Jean may have more information on this tomorrow, but generally speaking a custodian will be a staff member who might reasonably be expected to have documents (electronic or otherwise) that correspond to the issues identified in the search terms.

If you have any questions, please call me or Jean. This is an important issue and I thank you in advance for your attention to this matter.

Brom Stibitz  
Chief Deputy Director  
Michigan Department of Technology, Management and Budget  
[stibitzb@michigan.gov](mailto:stibitzb@michigan.gov)  
517-373-1004  
<image001.gif>

---

**From:** Droste, Kerri (DTMB)  
**Sent:** Wednesday, February 17, 2016 7:04 AM  
**To:** Turnquist, Michael (DTMB); Gonzalez, Tonyia (DTMB)  
**Subject:** RE: Flint FOIA - DTMB Systems

I will check with Todd Perry and/or Mike Holsinger on this.

**Kerri Droste**

Facilities and Business Services Administration  
Department of Technology, Management & Budget  
DrosteK@michigan.gov  
517-284-7953



HELP. CONNECT. SOLVE.

---

**From:** Turnquist, Michael (DTMB)  
**Sent:** Wednesday, February 17, 2016 7:01 AM  
**To:** Droste, Kerri (DTMB) <drostek@michigan.gov>; Gonzalez, Tonyia (DTMB) <GonzalezT1@michigan.gov>  
**Subject:** FW: Flint FOIA - DTMB Systems

Please see below the action due by end of day today, thanks.

*Michael A. Turnquist*  
Senior Deputy Director  
State of Michigan - Department of Technology, Management & Budget  
Facilities & Business Services Administration  
[turnquistm@michigan.gov](mailto:turnquistm@michigan.gov)  
(517) 284-7908



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---

**From:** Ingersoll, Jean (DTMB)  
**Sent:** Wednesday, February 17, 2016 6:25 AM  
**To:** Allen, Charlotte (DTMB) <AllenC1@michigan.gov>; Best, Marcy (DTMB) <BestM@michigan.gov>; Brownlee, Jeff (DTMB) <BrownleeJ@michigan.gov>; Buhs, Caleb (DTMB) <BuhsC@michigan.gov>; Davenport, Rodney (DTMB) <DavenportR1@michigan.gov>; Donnan, Chanda (DTMB) <DonnanC@michigan.gov>; Fortino, Diane (DTMB) <FortinoD@michigan.gov>; Gilliland, Michael (DTMB) <gillilandm@michigan.gov>; Gonzalez, Tonyia (DTMB) <GonzalezT1@michigan.gov>; Griswold, Kim (DTMB) <GRISWOLDK@michigan.gov>; Jeffery, Phillip (DTMB) <JefferyP@michigan.gov>; Kopacsi, Christian (DTMB) <KopacsiC@michigan.gov>; Lowe, Richard (DTMB) <lower@michigan.gov>; Manning, Kelly (DTMB) <ManningK4@michigan.gov>; Mathews, Jamie (DTMB) <MathewsJ@michigan.gov>; McFarlane, James (DTMB) <mcfarlanej@michigan.gov>; Nixon, Ruth (DTMB) <NixonR@michigan.gov>; Palmer, Jason (DTMB) <PalmerJ2@michigan.gov>; Rabidoux, Jill (DTMB) <RabidouxJ@michigan.gov>; Ragsdale, Aimee (DTMB) <RagsdaleA@michigan.gov>; Schafer, Dana (DTMB) <schaferd1@michigan.gov>; Swanson, Eric (DTMB) <swansone@michigan.gov>; Sweeney, Matthew (DTMB) <SweeneyM1@michigan.gov>; Taylor, Beverly (DTMB) <TaylorB8@michigan.gov>; Trakul, Pamela (DTMB) <TrakulP@michigan.gov>; Turnquist, Michael (DTMB) <TurnquistM@michigan.gov>; VanCoeverying, Joyce (DTMB) <VancoeveringJ1@michigan.gov>; Vanden Bosch, Kerrie (DTMB) <vandenboschk@michigan.gov>; Wellman, Jeff (DTMB) <WellmanJ1@michigan.gov>  
**Cc:** Behen, David (DTMB) <Behend@michigan.gov>; Stibitz, Brom (DTMB) <StibitzB@michigan.gov>; King, Susan (MCSC) <KingS5@michigan.gov>; Gelisse, Ashley (DTMB) <GelisseA@michigan.gov>  
**Subject:** Flint FOIA - DTMB Systems

**SMT Members:**

In response to the Flint FOIA Project we have compiled a list of DTMB-owned systems that may need to be searched depending on *whether or not the systems listed would reasonably contain any of the search terms* sent on Friday (see search terms below). We are not asking you to perform any searches at this time, additional instructions are forthcoming.

What I need from you is to:

- 1) review the list and tell me whether the systems listed may contain the search terms (center column);
- 2) notify me if there are DTMB systems that are not listed that may contain the search terms;
- 3) tell me who is the individual responsible for performing the search in the system on behalf of the custodians (right column);

This information is due back to me close of business (5:00pm) today, Wednesday.

Electronic/DTMB Systems	E-Mich	Pauley (Swanson) (Already public facing?)
	Buy4Mich	Maynard (Brownlee/Wellman)
	MAIN	Dave Gabler (Brownlee/Wellman)
	MPSCS	Brad Stoddard (Swanson)
	Anything Related to Cyber?	Christian Kopacsi
	FileNet	Demello (Swanson)
	Time and Expense	Laurie Westfall/Dave Gabler (McFarlane)
	DCDS	Laurie Westfall/Dave Gabler (McFarlane)
	X3	Turnquist (Stibitz)
	HPTrim	Kristi Thompson (Joyce Vancouvering)

Search Terms:

Legionnaire

Legionella

"boil water order" & "Flint" (anywhere in document)

"coli" & Flint (anywhere in document)

"bacteria" & "Flint" (anywhere in document)

"microb" & "Flint" (anywhere in document)

"TTHM" & "Flint" (anywhere in document)

"Lead" & "Flint" (anywhere in document)

"emergency" & "Flint" (anywhere in document)

Karegnondi

"Genesee County Health Department"

"Flint" (within sentence) "utilities"

"Lead and Copper Rule"

"Detroit Water and Sewerage Department" & "Flint" (anywhere in document)

"DWSD" & "Flint" (anywhere in document)

"Flint River"

"Pb" & "water" (anywhere in document)

"KWA"

Thank you all. Jean

Jean M. Ingersoll, JD

Michigan Department of Technology, Management & Budget

Lewis Cass Building

320 South Walnut St.

PO Box 30026

Lansing, MI 48909

517-241-8844 (O)

517-282-2474 (C)



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**From:** Droste, Kerri (DTMB)  
**Sent:** Wednesday, February 17, 2016 7:11 AM  
**To:** Gonzalez, Tonyia (DTMB)  
**Subject:** RE: Flint FOIA - DTMB Systems

Should be simple. Thank you!

**Kerri Droste**

Facilities and Business Services Administration  
Department of Technology, Management & Budget  
[Drostek@michigan.gov](mailto:Drostek@michigan.gov)  
517-284-7953



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---

**From:** Gonzalez, Tonyia (DTMB)  
**Sent:** Wednesday, February 17, 2016 7:05 AM  
**To:** Droste, Kerri (DTMB) <[drostek@michigan.gov](mailto:drostek@michigan.gov)>  
**Subject:** RE: Flint FOIA - DTMB Systems

Kerri -- let me know if you need any help on this.

Thanks!

teg

---

**From:** Droste, Kerri (DTMB)  
**Sent:** Wednesday, February 17, 2016 7:04 AM  
**To:** Turnquist, Michael (DTMB) <[TurnquistM@michigan.gov](mailto:TurnquistM@michigan.gov)>; Gonzalez, Tonyia (DTMB) <[GonzalezT1@michigan.gov](mailto:GonzalezT1@michigan.gov)>  
**Subject:** RE: Flint FOIA - DTMB Systems

I will check with Todd Perry and/or Mike Holsinger on this.

**Kerri Droste**

Facilities and Business Services Administration  
Department of Technology, Management & Budget  
[Drostek@michigan.gov](mailto:Drostek@michigan.gov)  
517-284-7953



**HELP. CONNECT. SOLVE.**

---

**From:** Turnquist, Michael (DTMB)  
**Sent:** Wednesday, February 17, 2016 7:01 AM  
**To:** Droste, Kerri (DTMB) <[drostek@michigan.gov](mailto:drostek@michigan.gov)>; Gonzalez, Tonyia (DTMB) <[GonzalezT1@michigan.gov](mailto:GonzalezT1@michigan.gov)>  
**Subject:** FW: Flint FOIA - DTMB Systems

Please see below the action due by end of day today, thanks.

Michael A. Turnquist  
 Senior Deputy Director  
 State of Michigan - Department of Technology, Management & Budget  
 Facilities & Business Services Administration  
[turnquistm@michigan.gov](mailto:turnquistm@michigan.gov)  
 (517) 284-7908



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**Cc:** Behen, David (DTMB) <[Behend@michigan.gov](mailto:Behend@michigan.gov)>; Stibitz, Brom (DTMB) <[StibitzB@michigan.gov](mailto:StibitzB@michigan.gov)>; King, Susan (MCSC) <[KingS5@michigan.gov](mailto:KingS5@michigan.gov)>; Gelisse, Ashley (DTMB) <[GelisseA@michigan.gov](mailto:GelisseA@michigan.gov)>

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“Lead” & “Flint” (anywhere in document)

“emergency” & “Flint” (anywhere in document)

Karegnondi

“Genesee County Health Department”

“Flint” (within sentence) “utilities”

“Lead and Copper Rule”

“Detroit Water and Sewerage Department” & “Flint” (anywhere in document)

“DWSD” & “Flint” (anywhere in document)

“Flint River”

“Pb” & “water” (anywhere in document)

“KWA”

Thank you all. Jean

Jean M. Ingersoll, JD

Michigan Department of Technology, Management & Budget

Lewis Cass Building

320 South Walnut St.

PO Box 30026

Lansing, MI 48909

517-241-8844 (O)

517-282-2474 (C)



**HELP. CONNECT. SOLVE.**

Request for Space

	A	B	C	D	E
		Requestor	#618	Current Location	number of people
1	Agency				
2	Internal audit	Fran wresinski	Email request	Romney, Grand Tower, Ottawa, Grand View Plaza, Con Hall	70
3	Education	James Shilling Guerrant	Yes	S. Washington	40
4	AS-MDOC/MDOT/MSP/DMVA	Kirt Berwald	No	Hannah 1st, S. Washington	65
5	Infrastructure & Operations	David Bates	Yes	OPS, Westshire, Hannah	650

Request for Space

	F	G	H	I	J	K
	Requested space	Recommendation	Funding Approved	Priority	Comments	Next Steps
1					Request via email to Mike. Internal Audit wants to consolidate staff several locations in the Romney Building (preferred) or another state owned building downtown. Currently, there is not space available in State owned space to accommodate this request. Troy Spitzley has advised Fran of this and suggested leasing space at Capitol Tower which is located across the street from the Romney Building. Fran will advise Jeff and ask about leasing option. Met with Fran on 2/18; proposed a short term plan to get critical staff in Romney while we work a long term solution. Fran believes Jeff will be open to the idea. Fran will talk to Jeff and get back with me.	Wait to hear back from Fran. In the meantime, I will continue to seek space to accommodate all the Internal Audit staff.
2	Romney or other state owned space.	Leased location (Capitol Tower)	Partially (Building Occupancy cost only)		Education believes they had an agreement with DTMB that AS-MDOC would vacate their space in the Hannah Bldg. 1st floor for Education to move people from a leased location into state owned space in exchange for allowing CEPI to remain in Education space in the Library. This move allows Education to have all their staff in one location and eliminate S. Washington lease (\$112,054 annually). Education cannot move into Hannah until AS-MDOC moves out. AS-MDOC does not have funding to move.	Need determination on funding for the AS-MDOC part of this move.
3	Hannah 1st floor	Hannah 1st floor (West)	No		AS-MDOC agreed to relocate from Hannah 1st to a leased location (no state owned available) so that Education could move their staff from a leased location into the Hannah Building. However, AS-MDOC does not have funding and feel they should not have to pay for the move since they are leaving to accommodate Education. Education does not feel they should pay to move AS-MDOC because they would have moved into the Library if not for CEPI.	Who is funding this move?
4	Downtown	Leased location (downtown)	No		I & O wants consolidate staff from several locations into one location. The consolidation would free space in OPS, 1st floor, Hannah 1st floor and eliminate Westshire lease (\$287,640 annually). Programming documents have been completed and are still being reviewed. I & O needs approx. 68,000 sq. ft. of space to consolidate staff. Currently, there isn't any space in state owned space to accomplish this so we will need to do an RFP for leased space.	Review programming documents. Determine funding source.
5	Lansing	Leased space	No			



## Request for Space

	A	B	C	D	E
6	AS-LARA/DIF/MDOS	Stu Willard Buckwalter	Nathan Yes	Phoenix-3rd floor	108
7	Treasury	Ann Luepnitz		OPS	Unknown
8	AS-Lottery/AG/MSHDA/Landbank	Carmen Redwine	No (Con Hall/Mason swing space)	Hollister-1st floor	22
9	Field Services	Vickie Myer	No (Con Hall/Mason swing space)	Hollister-2nd floor	40
10	TIA	Teri Martin	Yes	Lansing, One Michigan, Cadillac Place, Saginaw	110
11	MSP	Tim Bolles	Email request	MSP HQ	2
12	DHHS	Patty Curtis	Email Request	Flint State Office Building	20

**Request for Space**

	F	G	H	I	J	K
					Recommend moving AS to the Hannah Bldg. space vacated by Telecom when I&O consolidates staff. This would allow AS-LARA to be close to their client and eliminate Phoenix Bldg. lease (\$130,036 annually). This move is dependent on I & O consolidating their space.	Determine if I & O will be able to fund project to consolidate staff and move Telecom to free up space for AS-LARA.
6	Lansing	Hannah 1st (East)	No		Treasury is expanding their operations and would like additional space in the OPS Center. Additional space would be available for Treasury if DTMB - I & O consolidates staff and relocates to a new location.	Determine if I & O will be able to fund project to consolidate staff and move out of OPS.
7	OPS		No		AS was moved to the Hollister Building swing space as part of the Con Hall/Mason Bldg. project. AS was supposed to move to the Mason building upon its completion. That did not happen and the Hollister Building rental rate has increased to \$13/sq. ft. since then. The rate is too high for that property and AS wants nicer space. Capitol Tower has new space available for \$12/sq. ft. Who should fund this move since AS' was originally part of the Mason Building moves?	Need determination on funding.
8	Downtown	Capitol Tower	No		Field Services was moved to the Hollister Building swing space as part of the Con Hall/Mason Bldg. project. Field Services was supposed to move to the Mason building upon its completion. That did not happen and the Hollister Building rental rate has increased to \$13/sq. ft. since then. The rate is too high for that property and Field Services wants nicer space. Capitol Tower has new space available for \$12/sq. ft. Who should fund this move since Field Services was originally part of the Con Hall/Mason Building moves?	Need determination on who is funding.
9	Downtown	none	No		UJA would like to consolidate UJA from around the state into one location.	Waiting for approval from the Governor's Office to consolidate staff in Lansing.
10	Lansing	Leased location	No		As part of the CAR project, MSP is moving their headquarters to the GOB at the Secondary Complex. MSP is requesting two workstations downtown, preferably in the Romney building so that Colonel and Legislative Liaisons have a place to use while working downtown.	Trying to locate available suitable space for MSP. Will need to confirm that MSP understands they will need a BOA on the final space selected.
11	Romney or Downtown	None	?		The DHHS staff in Flint is continually growing. Since Civil Rights moved out of the 5th floor, DHHS has requested to take over the space.	This is delayed due to additional people needing to be in the building to respond to Flint's Water Situation. The space is accounted for and redesigned but the project is on hold until the space frees up.
12	Flint State Office Building	Flint State Office Building	Yes			

Request for Space

	A	B	C	D	E
13	LARA	Ethan Thelen	Email request	Flint State Office Building	2
14					
15	<b>Note:</b> AS-MDOC/MDOT/MSP/DMVA and Education moves are dependent on one another.				
16					
17	<b>Note:</b> Infrastructure & Operations, AS-LARA, and Treasury moves are dependent on one another				

Request for Space

	F	G	H	I	J	K
						This is delayed due to additional people needing to be in the building to respond to Flint's Water Situation. The space is accounted for and redesigned but the project is on hold until the space frees up.
13	Flint State Office Buildnig	Flint State Office Building	Yes		LARA has brought more staff to Flint from another location and would like to add 2-3 additional stations to their area.	
14						
15						
16						
17						

# 1X1 BROM/MIKE

February 22, 2016

## Discussion Items.

### Action Items/Follow Up From February 8, 2016

- 1) Confirm with QOL Agencies that they are ready to move ahead with Con Hall move/funding. (Jim/Bob) Update from Jim Clark 11/17: MDARD, DEQ, DNR do not think they should have to pay for anything – funding is yet to be determined. Design is complete and RED staff are sourcing product now (will be doing some refurbishing). 12/10: Jim Clark provided talking points and budget for Brom's meeting. Complete Numbers updated. Questions remain on funding. Waiting from QOL on what if anything they will pay.
  - a. Jim Hogan approved the revised cost estimates on Wednesday, January 27th.
  - b. Jim Clark and crew are working to develop the product order and coordinate schedules with Operations staff.
  - c. Tentatively looking at moves April/May.
- 2) DTMB/IT Section: Mike had indicated that we could connect with James McFarlane on this. I would ask that Troy/Jim C review options and connect with him. Troy Spitzley met with James McFarlane and Kirt Berwald on Thursday, February 4th. Troy is looking for some direction regarding funding. (See below)
- 3) Detroit Public Schools: RED staff and DPS had discussion on Friday, January 22<sup>nd</sup> regarding the Fisher Building space. See update below.
- 4) Naming DHHS/MSP: Brom said we have verbal approval from Front Office on the name change and said yes, he is looking for someone on our team to put together the official process and request. Who should that be? Kerri provided information summary via email to Brom and Matt on Thursday, January 28th. Waiting for direction/next steps. See update below.

### Standing Agenda Item(s):

- ✓ Upcoming RFP's:
  - FM Systems
    - On November 30th, received word from Procurement the State of Michigan could buy off the North Carolina contract.
    - Procurement submitted the drafted contract to FM Systems on January 25, 2016 for review and comment.
    - FM Systems is still reviewing the contract document and making comments with an expected response to DTMB Procurement on 2/19/2016.
    - Procurement will establish a new timeline once the contract has been returned from FM Systems.
    - Procurement, FBSA, and Agency Services, will have a finalized contract document by February 5, 2016.
    - Procurement will submit for AG review / Terms and Conditions on February 4, 2016. While FBSA is reviewing the contract document.
    - Internal FBSA implementation plan to be complete by mid-February, 2016 is being developed.
    - Costs document will be completed after all FM Systems costs are available (sometime between February 19, – March 8, 2016).

**Comment [DK(1)]:** These are the action items from you January 1x1. I don't know of any action items from your last 1x1 on February 8<sup>th</sup> other than I know you requested an SEOC update/schedule and we have Troy Spitzley working on an overall space document – which is close. He sent me another version late yesterday.

- Goal to include on the April 5<sup>th</sup>, 2016 Ad Board.
  - Goal: is for FM Systems to begin the needs analysis and implementation activities beginning May 2016 within FBSA implementation April/May 2016 within FBSA.
  - ~~Met with MDOT on January 21, 2016 to discuss timing of implementation and whether MDOT should utilize x3 or not in the interim. Laurie Westfall also in attendance and supportive of change to FM and the benefits of having a single system for SOM if possible.~~
  - FM Systems demo for MiMove group was scheduled for Thursday, February 4, 2016. All but one attendee either declined the appointment or canceled. The demo has been rescheduled for March 11<sup>th</sup>. ~~This has been cancelled twice now.~~
- Furniture
- RFP was posted on Buy4Michigan on Thursday, October 1<sup>st</sup>.
  - Tentative Bid Timeline (Contingent upon Plante Moran's availability, dates may change.)
 

• Bid Posting	10-1-15
• Pre-Proposal Bidder Phone Conference	10-9-15
• Bidder Questions Due	10-30-15
• Answers to Questions Published	12-18-15
• Bids Due	1-8-16
• Submit to Ad Board for Approval	6-7-16
• Transition Period	6-10-16 to 8-31-16
• New Contract Start Date	9-1-16
  - Contracts extensions have been requested through iTRAC for Haworth, DBI and Kentwood.
  - Plante Moran has been re-engaged and a contract is in place to assist through Bid Award.
  - Bids are currently under review. Jamie attended two meetings as part of the JEC on Monday, February 1<sup>st</sup> and Tuesday, February 2<sup>nd</sup>.
  - Procurement has been working on the Bidder Clarifications and discovered several areas in the RFP that also required Notice of Deficiency. Procurement expects to have finalized/posted by c.o.b. Friday, February 19<sup>th</sup>.
  - Next step to reschedule JEC, finalize tech scores and schedule interviews/sample installations (if necessary).
  - Conference call scheduled on Tuesday, February 23, 2016 per our request to discuss any issues or concerns.
- Carpet:
- The RFP will be assembled by Enterprise Procurement with possible help from future JEC members across State Government.
  - At this point/first step is the group is educating themselves on the actual specifications that they want to see in the end product.
  - Two meetings were held on Thursday, January 21, 2016 and representatives from seven State departments, including DTMB, attended.
    - FBSA representatives are Curt Myers and Bob Ruff.
  - ~~There are no future meetings scheduled at this point.~~
  - The Procurement Managers will be selecting members for the upcoming JEC.
  - RED has been asked to research the correlation between prevailing wage and the current contract prices of carpet/labor per yard.



## Capitol Complex:

### ✓ Downtown/Space

- Overall downtown space discussion taking place Wednesday, February 10, 2016 with internal staff to discuss upcoming occupancy strategy/needs.
- Bob Burns working to get a tour of the Farnum Building scheduled.
- OIAS – Requesting consolidation of 60 people.
- CEPI – Product ordered for the archives. RED will continue with bi-weekly meetings from this point forward.
- Department of Corrections -Kirt Berwald's group) currently in Hannah Building:
  - Kirt agreed to move out of Hannah to make room for Education staff.
    - MDE is willing to pay for their move into Hannah.
    - **Determination needs to be made regarding who will pay to move Kirt's group out of Hannah.** (Costs are estimated at approximately \$400,000).
- DTMB H/R, IT, OPM, EA Moves
  - HR: Move date confirmed for Wednesday, February 17, 2016.
  - IT: This will be a three phase move. Agency Services is looking at moving by the end of May but the schedule has not been finalized with all trades.
  - OPM: A schedule is being compiled to be approved by all trades involved.
  - EA: Moved to Mason February 4, 2016.
- CAR Project
  - Current/Upcoming Moves
    - MSP 1<sup>st</sup> floor core and 2nd Floor A & B wings GOB March 11, 2016
    - SEOC Hardened Facility April 1-7, 2016
    - MSP 2<sup>nd</sup> floor A wing & 3<sup>rd</sup> Floor A & B wing GOB April 8, 2016
    - MSP 2<sup>nd</sup> floor core & 3<sup>rd</sup> Floor core, A & B wing GOB April 15, 2016
    - DTMB FBSA from GOB 2<sup>nd</sup> to LTA May, 2016
    - DHHS 2nd & 1st Floors 333 Grand May 20, 2016
    - DHHS 4<sup>th</sup> & 5th Floor 333 Grand June 3, 2016
    - DHHS 3rd Floor 333 Grand June 10, 2016
- CAR Phase 2
  - ~~Pending based on budget discussions. Provided information for David's presentation to the Governor's Office stating, "It is our intent to complete the Governor's vision of a Public Safety campus at the Secondary Complex and finalize the Health and Human Services Campus along Grand Avenue. We are looking for ways to fit that vision into this tight appropriations request through efficiencies and planning."~~

**Comment [DK(2)]:** Replace with the spreadsheet Troy Spitzley created?

### ✓ LTA/SOM Warehouse Location – FBSA Move Requested update from Tim Hall

- Demolition is nearly complete, metal stud framing in the front portion is nearly complete, mechanical/electrical rough in work is underway, new window openings are being completed and the exterior walls, entry vestibule construction has started.
- FBSA Team met on Thursday, February 4<sup>th</sup> to discuss space needs for Joyce and other agencies. Contractor to provide programming confirmation and design/engineering to support expected in-house renovation efforts (this will include and allow for better cost estimate projections and will be required for permitting ultimately to perform the renovations).
  - Agencies occupying space:
    - DTMB – FBSA: Carpenter Shop; Modular Furniture Storage
    - DTMB – Office of Support Services: State and Federal Surplus

- DNR – Storage (Chemical and supply)
- Agriculture – Storage (Quick response team supplies)
- LARA – Modular Storage as well as a couple of cubicles
- DHHS – Modular Storage

#### Secondary Complex and Outstates:

- ✓ Cadillac Place Can you update based on your meeting yesterday? Or will Jamie have the info?
  - Wayne County interested in proceeding with their entire Court System which could include up to 650,000 sf over the next couple of years.
    - Juvenile Court will be the first court to move in
      - 79,000 sq. ft. useable space needed + circulation/common area (approx. 105,000 sq. ft. total expected)
      - Wayne County expects that best case scenario the court would be able to move in 12-15 months from now
      - Wayne County agrees that in the open office environment, they will adapt our typical workstation sizes
    - Additional Courts-Potential Future Groups (all numbers noted are prior to adding circulation/common space)
      - Friend of the Court: 100,000 sq. ft (2<sup>nd</sup> group to move in)
      - Probate Court: 40,000 sq. ft (3<sup>rd</sup> group to move in)
      - Family Court: 30,000 sq. ft
      - Civil Court: 140,000 sq. ft
      - County Clerk: 25,000 sq. ft
      - Support Areas: 45,000 sq. ft
  - Wayne County to provide detail on programming needs and timing. A detailed programming report from 10 years ago was provided as a starting point.
  - FBSA to develop a conservative estimate for the cost to build out and move Wayne County Juvenile Court System in and move our SOM staff from the space.
  - I will meet with Phil when we have that amount to determine a means for funding this first phase and subsequent phases.
  
- ✓ SEOC Mike requested more specific information from Dave Sproul.
  - ~~Approximately 40 staff moved into the harden facility of the SEOC, reporting to work on Friday, January 29<sup>th</sup>.~~
  - ~~Approximately 125 staff were moved to GOB 1<sup>st</sup> and 2<sup>nd</sup> floors/A wing over the weekend of Friday, January 29<sup>th</sup>.~~
  - ~~Telecom issue involving voice mail lights not working was resolved on Wednesday, February 3<sup>rd</sup>.~~
  - ~~Telecom issues were prevalent during both MSP moves to date—recommend a deeper dive into phones and how the systems interact.~~
  - ~~Project remains on budget.~~
  - ~~These moves were not part of the CAR project. MSP took the lead.~~
  - As of Monday, February 1st, State Police, Emergency Management & Homeland Security Division (EMHSD) and DTMB, Michigan Public Safety Communication Systems (MPSCS) successfully moved into their designated areas of the General Office Building. In addition, critical SEOC areas of the hardened building addition are now occupied and functioning. However, the overall completion of the SEOC project continues and below are the latest projected milestones:
    - SEOC Substantial Completion scheduled for March 2016.
    - Delivery of National Guard Secure Modules August 2016.

- Full operation of National Guard Secure Modules November 2016.
  - The delivery and completion of the National Guard Secure Modules is now being projected for a later delivery date. The delivery date has been impacted due to an extended shop drawing, code review and release process. In addition, the manufacture is now experiencing a back-log of production due to increased market demand.
- ✓ MSP Forensic Lab and Post Is an update needed on this?
  - Met with MSP Administration, Deb Roberts, Lisa Shoemaker and Forensic leadership to discuss plan going forward.
  - RFP for design services posted February 5th. This will help validate MSP programming information which in turn will assist RED in looking for available existing buildings that could be renovated.
  - MSP has indicated that they would like this located in the NE section of Grand Rapids area. North of 96 and East of 131.
  - Once scope of needs is finalized, we will begin looking at all options to partner with Universities, existing empty buildings, new builds and hybrids in between that meet the needs of MSP.

**Real Estate and Leasing:** Requested updates from Bob Burns and Leasa. Bob is out sick today.

- ✓ Kalamazoo – DHHS Options
  - The new RFP for DHHS posted on December 22 and all proposals were due January 25, 2016.
    - Bids were received on the second round RFP. The County did not bid. They only indicated that they would soon be seeking proposals from developers. The remaining proposals were for the same locations as the first RFP, plus one new site near the proposed County building.
    - The next step is to undergo a Best and Final Offer (BAFO) process. In that process the County will be given a chance to fully submit an RFP.
    - The local State Rep. called on the project. We sent that inquiry to Matt Sweeney.
- ✓ Detroit Public Schools email – Fisher Building
  - We provided feedback to DPS on space review and are waiting on response or next request for assistance.
- ✓ Grand Rapids – One Division
  - GSA/Federal Courts pushing back wanting rent lowered below our costs.
  - Bob Burns putting together a summary for review/discussion.
  - Meeting/phone with Bob, Brom and I scheduled on Friday, January 15th to discuss in detail.
  - Bob looking at value of building in the event we decide to sell.
  - Follow up discussion with GSA, Bob informed them we could not lose that amount of money.
  - Informed the GSA we are looking at re-negotiating master lease with the city to reduce our costs/loss.
  - Discussions with the GSA are ongoing to keep the bankruptcy court in One Division as a sub-lessee. DTMB-RED has let them know that the State cannot meet their rental rate demands because the State would lose \$500,000 annually on the space. We have asked for more time in order to see if our costs can be reduced and therefore passed on to the GSA. We have also disputed their claim that our rental rate is substantially over

market. In the mean time we have begun an analysis on the value of the building and the needs of our remaining tenants should GSA decide to vacate.

- ✓ LARA Michigan Liquor Control Commission
  - Real Estate advised LARA how to address their MLCC MIOSHA Complaint in Southfield.
  - MLCC and Landlord Boji Group Response, along with Indoor Air Quality Test, were submitted to MIOSHA on February 2, 2016 addressing each complaint.
    - Building Flooding – Plumbing was re-routed when flooding was occurring.
    - Wet & Moldy Conditions – All previously damaged carpet and drywall were replaced immediately.
    - Building Causes Employee Sickness – Indoor Air Quality Testing indicates no issues.
    - Asbestos – Build-out began when the facility was a shell & the Landlord states there is no Asbestos present.
    - **No further concerns have been brought to our attention and all issues have been addressed.**

✓ Westshire Location:

- Who is paying for the vacant space once that group moves out?

**Agency Collaboration/Projects:**

- ✓ Generator Installation at VTS
  - Discussed with Captain Kelenske during the SEOC tour on 1/8/16 that we are adding a natural gas option to the generator review.
  - BOD provided updated recommendation with natural gas alternative, and am reviewing.
  - VTS is moving forward with gathering the specifications for the pumps. Will likely need to go out for bid which will take time.
  - VTS will follow up with in regards to installation when ready.
- ✓ OIP Organizational Updates How much of this do you want left on here?
  - AED: Meeting held on Monday, February 1<sup>st</sup> to review Grand Rapids Security and AED Program.
  - Organizational discussion meeting was scheduled for Tuesday, January 26<sup>th</sup> but was canceled due to the issues in Flint. Next meeting is scheduled for Thursday, March 3, 2016.
  - Need for some accountability and/or cross checks for budgets/position funding in OIP.
  - Based on organizational charts kept within FBSA (not developed by HR), it appears OIP has increased staff by at least four positions from 2012 to 2015 in addition to numerous classification changes/increases, as well as adding student assistant positions.
    - This is based on a preliminary review and would need to validate with HR's assistance to determine how requisitions were submitted (whether requests were internal recruitments with no backfill, new establishments, etc.)
    - FBSA was not aware of the new establishment for a SAM 15 until Financial Services brought it to our attention. The assumption by all at that time was internal fill with no backfill. The vacant position has just recently had funding attached to it per Chris' direction to Financial Services.
    - We have no issue or concern with the Working out of Class situation.
  - Requested OIP add FBSA be included as an approver in routing the NEOGOV requisitions prior to Financial Services receiving.

- Dane Hengesbach, Financial Services is working on providing some information regarding budget and FTE's. Do you want this on here since Brom made the request of Dane before we did?
- ✓ MiMove Process Update
  - Demo with FM Systems and MiMove group scheduled for Thursday, February 4, 2016 was canceled and is being rescheduled for the third time. rescheduled for Friday, March 11, 2016.
- ✓ OPS Center/Treasury OK to remove based on Troy's spreadsheet?
  - Treasury is seeking space that may or may not be vacated as part of a project for David Bates (DTMB/IT staff) in Ops Center.
  - David is seeking to consolidate some of his teams currently within OPS and other locations.
  - Following programming, David will have to decide whether he wants to consolidate in OPS or find another location for his team.
  - David will also have to seek funding.
  - If David decides not to move or consolidate, this will not result in extra space for Treasury.
  - Troy Spitzley (RED) is waiting for programming documents from David.
- ✓ DHHS Parking Meeting
  - Group was scheduled to reconvene on Tuesday, February 2nd, however per DHHS request, has been rescheduled for Tuesday, February 9th.
  - Group reconvened on Tuesday, February 9<sup>th</sup>.
  - OIP provided revised version of the Capitol Complex CATA Route 9 map that indicates which bus tops have a shelter.
  - Suggested OIP look at other possible bus routes that open up opportunities for other City/Private lots as an option to the East across the river. This option could provide some benefit to us and open up spaces in our lots.
- ✓ Renaming of MSP Headquarters (past and present)
  - Kerri provided information summary via email to Brom and Matt on Thursday, January 28th. Waiting for direction/next steps for moving forward with Grand Tower Central and South and MSP. North change pending Corrections move.
  - Mail and Delivery expressed concern that having more than one building with the name "Grand Tower" will cause delays in DHHS receiving their I.D. mail.
  - It is expected that employees will address to DHHS, causing Mail and Delivery to determine which building to deliver too.
  - Mail and Delivery is o.k. moving forward with this name change as long as DHHS is aware of this issue.
  - A conference call has been scheduled with Mike, Kerri, Kurt Warner and Joyce VanCoevering to discuss.
- ✓ MDOT/Stairs Initiative – Email from Caleb based on inquiry from MDOT
  - Kerri updated Caleb on 1/20/16, and again on 2/3/16, and 2/17/16 on our efforts to date which include discussions with Building Operations and Health and Safety.
  - Only concern to date is access to some stairwells is restricted. (Romney for example).
  - Caleb is inquiring as to whether we/FBSA have money to cover this.
  - Dan Morgan has been asked to join the DTMB Wellness Committee (DTMB Strategic Plan). Dan and the Committee could be a good starting point for this suggestion. Caleb,

Kerri and Mike have agreed this could be a good initiative for the DTMB Wellness Committee to pursue as part of DTMB's Strategic Plan, Goal 3, Objective 3.3.

- Dan Morgan serves as one of FBSA's representatives on this Committee and he will take this suggestion forward to discuss.
- ✓ Detroit Summer Jobs Email Can this be removed?
  - Kerri provided Brom a list of preferred skillsets for two student assistants on Thursday, February 4th.
  - We should be able to have the Students assist us with floorplan validations at Cadillac Place in support of Wayne County efforts.
- ✓ QDV (Attachment) Requested update from Bob Hall
  - Bob Hall and I met with Procurement/Sourcing and Matt ~~this week~~ to discuss the proposed legislation from Senator Colebeck.
  - Colebeck proposal does not address how we do things in awarding to low bidder. His targets giving veteran preference on the qualification side only, that would only come into place if they tied on a bid.
  - ~~Matt is going to have~~ Matt has scheduled a meeting on Tuesday, February 23, 2016 with Senator Colebeck, Jeff Brownlee, Heather Calahan, Jeff Wellman, Bob Hall and myself to discuss and present the sliding scale alternative.
- ✓ P3 Requested update from Bob Hall. Bob Hall referred me to Bob Burns.
  - Bob left concerns in Matt's voicemail.
  - Overall the bill is not fixable due to the numerous constitution issues, conflicts with the DMB Act and concerns by multiple agencies.
  - If a bill is necessary, RED recommends a minor change to the DMB Act.
  - 2/4/16 Update: Real Estate has not heard from anyone since we discussed the proposed legislation with Matt Sweeney.
  - ~~Bob Hall is meeting with Joe Pavona on Tuesday, February 9th.~~
  - There was a conference call scheduled to discuss the proposed legislation on February 9<sup>th</sup>, but was cancelled. It has not been rescheduled to our knowledge.
- ✓ Meet and Greet with Sharon/Joel/Judy and Dan
  - ~~Meeting scheduled for February 3, 2016 was also canceled. This is the fourth time the meeting has been canceled/rescheduled per their request.~~
  - After being rescheduled four times, the meet and greet was held on Wednesday, February 10<sup>th</sup>. What else do you want here?
- ✓ FBSA Customer Roundtable
  - ~~Being held tomorrow, Tuesday, February 9th, 9:00 – 11:00, Hannah/Ottawa – Conference Room 3.~~
  - ~~Approximately 75 facilities and finance related personnel from all agencies (including DTMB) are invited to attend. Based on past attendance and those that have accepted the appointment to date, we expect approximately 40 people.~~
  - The FBSA Customer Roundtable was held on Tuesday, February 9<sup>th</sup>.
  - The agenda included:
    - DTMB Customer Service Survey Results
    - FBSA Building Web Pages
    - CAR



- Energy/Benchmarking
  - NASFA
- The meeting was well attended, well received and most of the agencies had representation.
- ✓ NASFA OK to remove?
  - Conference: Portland, Oregon – June 12 – 15, 2016
  - Getting more information on costs and will provide when available. 2015 Conference was \$600 plus airfare/lodging. Would like to attend if this is something we can do?
- ✓ FBSA Naming Suggestions (Attachments)
  - Working with Caleb on the timing of the announcement as well as the timing of the official name change to State Facilities Administration.

#### Human Resources:

- ✓ Retirements:
  - Jim Clark – March 11, 2016. Preparing to post/fill as soon as possible. Position was posted and believe there is a strong candidate pool based on the resume review so far.
  - Irene Henry (Manager DCD) retired Tuesday, February 16<sup>th</sup>. – Looking at some options/possible restructure.
  - Ideas/Solutions for both.

#### Items you may want to add:

- ✓ Emergency Response on Thursday, February 18, 2016 at the Austin Building
- ✓ Update on agency contacts provided for Op Ex initiative
- ✓ FBSA Quarterly Employee Recognition Event scheduled for Tuesday, March 29<sup>th</sup>.
- ✓ This is an email you sent to Bob Burns on February 10<sup>th</sup>. Include?
  - *Remind me to talk with you about this tomorrow. A with Kurt Warner now on a different matter and we had some conversation about CCC and also moving into where Corrections is now. Said they are also planning on renovations at CCC and have budget money set aside for that. Would hate to spend that money at CCC if we could use it for our buildings.*
- ✓ FBSA At Your Service Event request from Caleb.
- ✓ NASCA/NASFA Inquiry: Per Keith and Bob we do not. (I sent you an email on this yesterday). How do you want to close the loop with Brom or do you want to discuss further internally?
  - *Does any state agency or higher education institutions use a total cost of ownership model that defines all costs relating to the investment in a building, prior to construction to gauge the viability of the capital investment? The costs include the birth to burial and includes project delivery (design and construction), operations and maintenance, and recapitalization.*

*If you do not use a total cost model, does anyone use a variation of a model to define some of the costs relating to the investment in a building, prior to construction, such as operations and maintenance and recapitalization?*

Unresolved Requests for Space - DTMB - Real Estate Division

	A	B	C	D	E	F	G	H	I
	Agency	Agency Contact	DTMB-618 Submitted?	Current Location	No. of People	Requested space by Agency	Recommended Space	Funding Approved	Priority
1	Internal audit	Fran wresinski	Email request	Romney, Grand Tower, Ottawa, Grand View Plaza, Con Hall	70	Romney or other state owned space.	Leased location (Capitol Tower)	Partially (Building Occupancy cost only)	
2	Education	James Shilling Kyle Guerrant	Yes	S. Washington	40	Hannah 1st floor	Hannah 1st floor (West)	No	
3	AS-MDOC, MDOT, MSP, DMVA	Kirt Berwald	No	Hannah 1st, S. Washington	65	Downtown	Leased location (downtown)	No	
4	Infrastructure & Operations	David Bates	Yes	OPS, Westshire, Hannah	650	Lansing	Leased space	No	
5	AS-LARA, DIF, MDOS	Stu Willard Nathan Buckwalter	Yes	Phoenix-3rd floor	108	Lansing	Hannah 1st (East)	No	
6	Treasury	Ann Luepnitz		OPS	Unknown	OPS		No	
7	AS-Lottery, AG, MSHDA, Landbank	Carmen Redwine	No (Con Hall/Mason swing space)	Hollister-1st floor	22	Downtown	Capitol Tower	No	
8	Field Services	Vickie Myer	No (Con Hall/Mason swing space)	Hollister-2nd floor	40	Downtown	none	No	
9	TIA	Teri Martin	Yes	Lansing, One Michigan, Cadillac Place, Saginaw	110	Lansing	Leased location	No	
10									

Unresolved Requests for Space - DTMB - Real Estate Division

	J	K	L
	Comments	Next Steps	Expected Completion Date
1	Request via email to Mike. Internal Audit wants to consolidate staff several locations in the Romney Building (preferred) or another state owned building downtown. Currently, there is not space available in State owned space to accommodate this request. Troy Spitzley has advised Fran of this and suggested leasing space at Capitol Tower which is located across the street from the Romney Building. Fran will advise Jeff and ask about leasing option. Met with Fran on 2/18 to talk about a partial consolidation of staff in Romney as a short term solution and plan for a long term solution. Short-term we can consolidate critical staff on the 8th floor of Romney. Fran will present to Jeff and get back with me.	Waiting to hear back from Fran regarding the proposal for the short term. In the meantime, continue to look for space to accommodate the entire team.	Short term plan 5/15/2016
2	Education believes they had an agreement with DTMB that AS-MDOC would vacate their space in the Hannah Bldg. 1st floor for Education to move people from a leased location into state owned space in exchange for allowing CEPI to remain in Education space in the Library. This move allows Education to have all their staff in one location and eliminate S. Washington lease (\$112,054 annually). Education cannot move into Hannah until AS-MDOC moves out. AS-MDOC does not have funding to move.	Need determination on funding for the AS-MDOC part of this move.	6/1/2016
3	AS-MDOC agreed to relocate from Hannah 1st to a leased location (no state owned available) so that Education could move their staff from a leased location into the Hannah Building. However, AS-MDOC does not have funding and feel they should not have to pay for the move since they are leaving to accommodate Education. Education does not feel they should pay to move AS-MDOC because they would have moved into the Library if not for CEPI.	Who is funding this move?	6/1/2016
4	I & O wants consolidate staff from several locations into one location. The consolidation would free space in OPS, 1st floor, Hannah 1st floor and eliminate Westshire lease (\$287,640 annually). Programming documents have been completed and are still being reviewed. I & O needs approx. 68,000 sq. ft. of space to consolidate staff. Currently, there isn't any space in state owned space to accomplish this so we will need to do an RFP for leased space.	Review programming documents. Determine funding source.	1/1/2017
5	Recommend moving AS to the Hannah Bldg. space vacated by Telecom when I&O consolidates staff. This would allow AS-LARA to be close to their client and eliminate Phoenix Bldg. lease (\$130,036 annually). This move is dependent on I & O consolidating their space.	Determine if I & O will be able to fund project to consolidate staff and move Telecom to free up space for AS-LARA.	1/1/2017
6	Treasury is expanding their operations and would like additional space in the OPS Center. Additional space would be available for Treasury if DTMB - I & O consolidates staff and relocates to a new location.	Determine if I & O will be able to fund project to consolidate staff and move out of OPS.	1/1/2017
7	AS was moved to the Hollister Building swing space as part of the Con Hall/Mason Bldg. project. AS was supposed to move to the Mason building upon its completion. That did not happen and the Hollister Building rental rate has increased to \$13/sq. ft. since then. The rate is too high for that property and AS wants nicer space. Capitol Tower has new space available for \$12/sq. ft. Who should fund this move since AS' was originally part of the Mason Building moves?	Need determination on funding.	6/1/2016
8	Field Services was moved to the Hollister Building swing space as part of the Con Hall/Mason Bldg. project. Field Services was supposed to move to the Mason building upon its completion. That did not happen and the Hollister Building rental rate has increased to \$13/sq. ft. since then. The rate is too high for that property and Field Services wants nicer space. Capitol Tower has new space available for \$12/sq. ft. Who should fund this move since Field Services was originally part of the Con Hall/Mason Building moves?	Need determination on who is funding.	6/1/2016
9	UJA would like to consolidate UJA from around the state into one location.	Waiting for approval from the Governor's Office to consolidate staff in Lansing.	TBD
10			

Unresolved Requests for Space - DTMB - Real Estate Division

	A	B	C	D	E	F	G	H	I
	MSP	Tim Bolles	Email request	MSP HQ	2	Romney or Downtown	None	?	
11									
	DHHS	Patty Curtis	Email Request	Flint State Office Building	20	Flint State Office Building	Flint State Office Building	Yes	
12									
	LARA	Ethan Thelen	Email request	Flint State Office Building	2	Flint State Office Building	Flint State Office Building	Yes	
13									
14									
15	<b>Special Notes:</b>								
16	AS-MDOC/MDOT/MSP/DMVA and Education moves are dependent on one another.								
17	Infrastructure & Operations, AS-LARA, and Treasury moves are dependent on one another								

	J	K	L
	As part of the CAR project, MSP is moving their headquarters to the GOB at the Secondary Complex. MSP is requesting two workstations downtown, preferably in the Romney building so that Colonel and Legislative Liaisons have a place to use while working downtown.	Trying to locate available suitable space for MSP. Will need to confirm that MSP understands they will need a BOA on the final space selected.	4/1/2016
11	The DHHS staff in Flint is continually growing. Since Civil Rights moved out of the 5th floor, DHHS has requested to take over the space.	This is delayed due to additional people needing to be in the building to respond to Flint's Water Situation. The space is accounted for and redesigned but the project is on hold until the space frees up.	5/1/2016
12	LARA has brought more staff to Flint from another location and would like to add 2-3 additional stations to their area.	This is delayed due to additional people needing to be in the building to respond to Flint's Water Situation. The space is accounted for and redesigned but the project is on hold until the space frees up.	5/1/2016
13			
14			
15			
16			
17			

Request for Space

	A	B	C	D	E
		Requestor	#618	Current Location	number of people
1	Agency				
2	Internal audit	Fran wresinski	Email request	Romney, Grand Tower, Ottawa, Grand View Plaza, Con Hall	70
3	Education	James Shilling Guerrant	Yes	S. Washington	40
4	AS-MDOC/MDOT/MSP/DMVA	Kirt Berwald	No	Hannah 1st, S. Washington	65
5	Infrastructure & Operations	David Bates	Yes	OPS, Westshire, Hannah	650



Request for Space

	F	G	H	I	J	K
	Requested space	Recommendation	Funding Approved	Priority	Comments	Next Steps
1					Request via email to Mike. Internal Audit wants to consolidate staff several locations in the Romney Building (preferred) or another state owned building downtown. Currently, there is not space available in State owned space to accommodate this request. Troy Spitzley has advised Fran of this and suggested leasing space at Capitol Tower which is located across the street from the Romney Building. Fran will advise Jeff and ask about leasing option. Met with Fran on 2/18; proposed a short term plan to get critical staff in Romney while we work a long term solution. Fran believes Jeff will be open to the idea. Fran will talk to Jeff and get back with me.	Wait to hear back from Fran. In the meantime, I will continue to seek space to accommodate all the Internal Audit staff.
2	Romney or other state owned space.	Leased location (Capitol Tower)	Partially (Building Occupancy cost only)		Education believes they had an agreement with DTMB that AS-MDOC would vacate their space in the Hannah Bldg. 1st floor for Education to move people from a leased location into state owned space in exchange for allowing CEPI to remain in Education space in the Library. This move allows Education to have all their staff in one location and eliminate S. Washington lease (\$112,054 annually). Education cannot move into Hannah until AS-MDOC moves out. AS-MDOC does not have funding to move.	Need determination on funding for the AS-MDOC part of this move.
3	Hannah 1st floor	Hannah 1st floor (West)	No		AS-MDOC agreed to relocate from Hannah 1st to a leased location (no state owned available) so that Education could move their staff from a leased location into the Hannah Building. However, AS-MDOC does not have funding and feel they should not have to pay for the move since they are leaving to accommodate Education. Education does not feel they should pay to move AS-MDOC because they would have moved into the Library if not for CEPI.	
4	Downtown	Leased location (downtown)	No		I & O wants consolidate staff from several locations into one location. The consolidation would free space in OPS, 1st floor, Hannah 1st floor and eliminate Westshire lease (\$287,640 annually). Programming documents have been completed and are still being reviewed. I & O needs approx. 68,000 sq. ft. of space to consolidate staff. Currently, there isn't any space in state owned space to accomplish this so we will need to do an RFP for leased space.	Who is funding this move?
5	Lansing	Leased space	No			Review programming documents. Determine funding source.

## Request for Space

	A	B	C	D	E
6	AS-LARA/DIF/MDOS	Stu Willard Buckwalter	Nathan Yes	Phoenix-3rd floor	108
7	Treasury	Ann Luepnitz		OPS	Unknown
8	AS-Lottery/AG/MSHDA/Landbank	Carmen Redwine	No (Con Hall/Mason swing space)	Hollister-1st floor	22
9	Field Services	Vickie Myer	No (Con Hall/Mason swing space)	Hollister-2nd floor	40
10	TIA	Teri Martin	Yes	Lansing, One Michigan, Cadillac Place, Saginaw	110
11	MSP	Tim Bolles	Email request	MSP HQ	2
12	DHHS	Patty Curtis	Email Request	Flint State Office Building	20

Request for Space

	F	G	H	I	J	K
					Recommend moving AS to the Hannah Bldg. space vacated by Telecom when I&O consolidates staff. This would allow AS-LARA to be close to their client and eliminate Phoenix Bldg. lease (\$130,036 annually). This move is dependent on I & O consolidating their space.	Determine if I & O will be able to fund project to consolidate staff and move Telecom to free up space for AS-LARA.
6	Lansing	Hannah 1st (East)	No		Treasury is expanding their operations and would like additional space in the OPS Center. Additional space would be available for Treasury if DTMB - I & O consolidates staff and relocates to a new location.	Determine if I & O will be able to fund project to consolidate staff and move out of OPS.
7	OPS		No		AS was moved to the Hollister Building swing space as part of the Con Hall/Mason Bldg. project. AS was supposed to move to the Mason building upon its completion. That did not happen and the Hollister Building rental rate has increased to \$13/sq. ft. since then. The rate is too high for that property and AS wants nicer space. Capitol Tower has new space available for \$12/sq. ft. Who should fund this move since AS' was originally part of the Mason Building moves?	Need determination on funding.
8	Downtown	Capitol Tower	No		Field Services was moved to the Hollister Building swing space as part of the Con Hall/Mason Bldg. project. Field Services was supposed to move to the Mason building upon its completion. That did not happen and the Hollister Building rental rate has increased to \$13/sq. ft. since then. The rate is too high for that property and Field Services wants nicer space. Capitol Tower has new space available for \$12/sq. ft. Who should fund this move since Field Services was originally part of the Con Hall/Mason Building moves?	Need determination on who is funding.
9	Downtown	none	No		UJA would like to consolidate UJA from around the state into one location.	Waiting for approval from the Governor's Office to consolidate staff in Lansing.
10	Lansing	Leased location	No		As part of the CAR project, MSP is moving their headquarters to the GOB at the Secondary Complex. MSP is requesting two workstations downtown, preferably in the Romney building so that Colonel and Legislative Liaisons have a place to use while working downtown.	Trying to locate available suitable space for MSP. Will need to confirm that MSP understands they will need a BOA on the final space selected.
11	Romney or Downtown	None	?		The DHHS staff in Flint is continually growing. Since Civil Rights moved out of the 5th floor, DHHS has requested to take over the space.	This is delayed due to additional people needing to be in the building to respond to Flint's Water Situation. The space is accounted for and redesigned but the project is on hold until the space frees up.
12	Flint State Office Building	Flint State Office Building	Yes			

Request for Space

	A	B	C	D	E
13	LARA	Ethan Thelen	Email request	Flint State Office Building	2
14					
15	<b>Note:</b> AS-MDOC/MDOT/MSP/DMVA and Education moves are dependent on one another.				
16					
17	<b>Note:</b> Infrastructure & Operations, AS-LARA, and Treasury moves are dependent on one another				

Request for Space

	F	G	H	I	J	K
						This is delayed due to additional people needing to be in the building to respond to Flint's Water Situation. The space is accounted for and redesigned but the project is on hold until the space frees up.
13	Flint State Office Buildnig	Flint State Office Building	Yes		LARA has brought more staff to Flint from another location and would like to add 2-3 additional stations to their area.	
14						
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16						
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	A	B	C	D
	Unresolved Requests for Space- DTMB - Real Estate Division			
1		Agency Contact	DTMB-618 Submitted?	Current Location
2	Agency Internal Audit	Fran Wresinski	Email request	Romney, Grand Tower, Ottawa, Grand View Plaza, Con Hall
3				
	MDE	James Shilling & Kyle Guerrant	Yes	S. Washington
4				
	AS-MDOC, MDOT, MSP, DMVA	Kirt Berwald	No	Hannah 1st floor, S. Washington
5				
	Infrastructure & Operations	David Bates	Yes	OPS Westshire Hannah
6				

	E	F	G	H	I	J	K
1							
2	No. of People 70	Requested space by Agency Romney or other state owned space.	Recommended Space Leased location (Capitol Tower)	Funding Approved? Partially (Building Occupancy cost only)	Comments Request via email to Mike. Internal Audit wants to consolidate staff several locations in the Romney Building (preferred) or another state owned building downtown. Currently, there is not space available in State owned space to accommodate this request. Troy Spitzley has advised Fran of this and suggested leasing space at Capitol Tower which is located across the street from the Romney Building. Fran will advise Jeff and ask about leasing option. Met with Fran on 2/18 to talk about a partial consolidation of staff in Romney as a short term solution and plan for a long term solution. Short-term we can consolidate critical staff on the 8th floor of Romney. Fran will present to Jeff and get back with me.	Next Steps Waiting to hear back from Fran regarding the proposal for the short term. In the meantime, continue to look for space to accommodate the entire team.	Estimated Completion Short term plan 5/15/2016
3							
	40	Hannah 1st floor	Hannah 1st floor (West)	No	Education believes they had an agreement with DTMB that AS-MDOC would vacate their space in the Hannah Bldg. 1st floor for Education to move people from a leased location into state owned space in exchange for allowing CEPI to remain in Education space in the Library. This move allows Education to have all their staff in one location and eliminate S. Washington lease (\$112,054 annually). Education cannot move into Hannah until AS-MDOC moves out. AS-MDOC does not have funding to move.	Need determination on funding for the AS-MDOC part of this move.	6/1/2016
4							
	65	Downtown	Leased location (downtown)	No	AS-MDOC agreed to relocate from Hannah 1st to a leased location (no state owned available) so that Education could move their staff from a leased location into the Hannah Building. However, AS-MDOC does not have funding and feel they should not have to pay for the move since they are leaving to accommodate Education. Education does not feel they should pay to move AS-MDOC because they would have moved into the Library if not for CEPI.	Who is funding this move?	6/1/2016
5							
	650	Lansing	Leased space	No	I & O wants consolidate staff from several locations into one location. The consolidation would free space in OPS, 1st floor, Hannah 1st floor and eliminate Westshire lease (\$287,640 annually). Programming documents have been completed and are still being reviewed. I & O needs approx. 68,000 sq. ft. of space to consolidate staff. Currently, there isn't any space in state owned space to accomplish this so we will need to do an RFP for leased space.	Review programming documents. Determine funding source.	1/1/2017
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	A	B	C	D
	AS-LARA, DIF, MDOS	Stu Willard & Nathan Buckwalter	Yes	Phoenix-3rd floor
7				
	Treasury	Ann Luepnitz		OPS
8				
	AS-Lottery, AG, MSHDA, Landbank	Carmen Redwine	No (Con Hall/Mason swing space)	Hollister- 1st floor
9				
	Field Services	Vickie Myer	No (Con Hall/Mason swing space)	Hollister- 2nd floor
10				
	TIA	Teri Martin	Yes	Lansing One Michigan Cadillac Place Saginaw
11			Email request	MSP HQ
	MSP	Tim Bolles		
12				

	E	F	G	H	I	J	K
	108	Lansing	Hannah 1st (East)	No	Recommend moving AS to the Hannah Bldg. space vacated by Telecom when I&O consolidates staff. This would allow AS-LARA to be close to their client and eliminate Phoenix Bldg. lease (\$130,036 annually). This move is dependent on I & O consolidating their space.	Determine if I & O will be able to fund project to consolidate staff and move Telecom to free up space for AS-LARA.	1/1/2017
7	Unknown	OPS		No	Treasury is expanding their operations and would like additional space in the OPS Center. Additional space would be available for Treasury if DTMB - I & O consolidates staff and relocates to a new location.	Determine if I & O will be able to fund project to consolidate staff and move out of OPS.	1/1/2017
8	22	Downtown	Capitol Tower	No	AS was moved to the Hollister Building swing space as part of the Con Hall/Mason Bldg. project. AS was supposed to move to the Mason building upon its completion. That did not happen and the Hollister Building rental rate has increased to \$13/sq. ft. since then. The rate is too high for that property and AS wants nicer space. Capitol Tower has new space available for \$12/sq. ft. Who should fund this move since AS' was originally part of the Mason Building moves?	Need determination on funding.	6/1/2016
9	40	Downtown	none	No	Field Services was moved to the Hollister Building swing space as part of the Con Hall/Mason Bldg. project. Field Services was supposed to move to the Mason building upon its completion. That did not happen and the Hollister Building rental rate has increased to \$13/sq. ft. since then. The rate is too high for that property and Field Services wants nicer space. Capitol Tower has new space available for \$12/sq. ft. Who should fund this move since Field Services was originally part of the Con Hall/Mason Building moves?	Need determination on who is funding.	6/1/2016
10	110	Lansing	Leased location	No	UIA would like to consolidate UIA from around the state into one location.	Waiting for approval from the Governor's Office to consolidate staff in Lansing.	TBD
11	2	Romney or Downtown	None	?	As part of the CAR project, MSP is moving their headquarters to the GOB at the Secondary Complex. MSP is requesting two workstations downtown, preferably in the Romney building so that Colonel and Legislative Liaisons have a place to use while working downtown.	Trying to locate available suitable space for MSP. Will need to confirm that MSP understands they will need a BOA on the final space selected.	4/1/2016
12							

	A	B	C	D
	DHHS	Patty Curtis	Email Request	Flint State Office Building
13	LARA	Ethan Thelen	Email request	Flint State Office Building
14				
15				
16				
17	AS-MDOC/MDOT/MSP/DMVA and Education moves are dependent on one another.			
18	Infrastructure & Operations, AS-LARA, and Treasury moves are dependent on one another			

	E	F	G	H	I	J	K
13	20	Flint State Office Building	Flint State Office Building	Yes	The DHHS staff in Flint is continually growing. Since Civil Rights moved out of the 5th floor, DHHS has requested to take over the space.	This is delayed due to additional people needing to be in the building to respond to Flint's Water Situation. The space is accounted for and redesigned but the project is on hold until the space frees up.	5/1/2016
14	2	Flint State Office Building	Flint State Office Building	Yes	LARA has brought more staff to Flint from another location and would like to add 2-3 additional stations to their area.	This is delayed due to additional people needing to be in the building to respond to Flint's Water Situation. The space is accounted for and redesigned but the project is on hold until the space frees up.	5/1/2016
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18							

	A	B	C	D
	Unresolved Requests for Space- DTMB - Real Estate Division			
1		Agency Contact	DTMB-618 Submitted?	Current Location
2	Agency Internal Audit	Fran Wresinski	Email request	Romney, Grand Tower, Ottawa, Grand View Plaza, Con Hall
3				
	MDE	James Shilling & Kyle Guerrant	Yes	S. Washington
4				
	AS-MDOC, MDOT, MSP, DMVA	Kirt Berwald	No	Hannah 1st floor, S. Washington
5				
	Infrastructure & Operations	David Bates	Yes	OPS Westshire Hannah
6				

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1							
2	<b>No. of People</b> 70	<b>Requested space by Agency</b> Romney or other state owned space.	<b>Recommended Space</b> Leased location (Capitol Tower)	<b>Funding Approved?</b> Partially (Building Occupancy cost only)	<b>Comments</b> Request via email to Mike. Internal Audit wants to consolidate staff several locations in the Romney Building (preferred) or another state owned building downtown. Currently, there is not space available in State owned space to accommodate this request. Troy Spitzley has advised Fran of this and suggested leasing space at Capitol Tower which is located across the street from the Romney Building. Fran will advise Jeff and ask about leasing option. Met with Fran on 2/18 to talk about a partial consolidation of staff in Romney as a short term solution and plan for a long term solution. Short-term we can consolidate critical staff on the 8th floor of Romney. Fran will present to Jeff and get back with me.	<b>Next Steps</b> Waiting to hear back from Fran regarding the proposal for the short term. In the meantime, continue to look for space to accommodate the entire team.	<b>Estimated Completion</b> Short term plan 5/15/2016
3							
	40	Hannah 1st floor	Hannah 1st floor (West)	No	Education believes they had an agreement with DTMB that AS-MDOC would vacate their space in the Hannah Bldg. 1st floor for Education to move people from a leased location into state owned space in exchange for allowing CEPI to remain in Education space in the Library. This move allows Education to have all their staff in one location and eliminate S. Washington lease (\$112,054 annually). Education cannot move into Hannah until AS-MDOC moves out. AS-MDOC does not have funding to move.	Need determination on funding for the AS-MDOC part of this move.	6/1/2016
4							
	65	Downtown	Leased location (downtown)	No	AS-MDOC agreed to relocate from Hannah 1st to a leased location (no state owned available) so that Education could move their staff from a leased location into the Hannah Building. However, AS-MDOC does not have funding and feel they should not have to pay for the move since they are leaving to accommodate Education. Education does not feel they should pay to move AS-MDOC because they would have moved into the Library if not for CEPI.	Who is funding this move?	6/1/2016
5							
	650	Lansing	Leased space	No	I & O wants consolidate staff from several locations into one location. The consolidation would free space in OPS, 1st floor, Hannah 1st floor and eliminate Westshire lease (\$287,640 annually). Programming documents have been completed and are still being reviewed. I & O needs approx. 68,000 sq. ft. of space to consolidate staff. Currently, there isn't any space in state owned space to accomplish this so we will need to do an RFP for leased space.	Review programming documents. Determine funding source.	1/1/2017
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	A	B	C	D
	AS-LARA, DIF, MDOS	Stu Willard & Nathan Buckwalter	Yes	Phoenix-3rd floor
7				
	Treasury	Ann Luepnitz		OPS
8				
	AS-Lottery, AG, MSHDA, Landbank	Carmen Redwine	No (Con Hall/Mason swing space)	Hollister- 1st floor
9				
	Field Services	Vickie Myer	No (Con Hall/Mason swing space)	Hollister- 2nd floor
10				
	TIA	Teri Martin	Yes	Lansing One Michigan Cadillac Place Saginaw
11				
	MSP	Tim Bolles	Email request	MSP HQ
12				

	E	F	G	H	I	J	K
	108	Lansing	Hannah 1st (East)	No	Recommend moving AS to the Hannah Bldg. space vacated by Telecom when I&O consolidates staff. This would allow AS-LARA to be close to their client and eliminate Phoenix Bldg. lease (\$130,036 annually). This move is dependent on I & O consolidating their space.	Determine if I & O will be able to fund project to consolidate staff and move Telecom to free up space for AS-LARA.	1/1/2017
7	Unknown	OPS		No	Treasury is expanding their operations and would like additional space in the OPS Center. Additional space would be available for Treasury if DTMB - I & O consolidates staff and relocates to a new location.	Determine if I & O will be able to fund project to consolidate staff and move out of OPS.	1/1/2017
8	22	Downtown	Capitol Tower	No	AS was moved to the Hollister Building swing space as part of the Con Hall/Mason Bldg. project. AS was supposed to move to the Mason building upon its completion. That did not happen and the Hollister Building rental rate has increased to \$13/sq. ft. since then. The rate is too high for that property and AS wants nicer space. Capitol Tower has new space available for \$12/sq. ft. Who should fund this move since AS' was originally part of the Mason Building moves?	Need determination on funding.	6/1/2016
9	40	Downtown	none	No	Field Services was moved to the Hollister Building swing space as part of the Con Hall/Mason Bldg. project. Field Services was supposed to move to the Mason building upon its completion. That did not happen and the Hollister Building rental rate has increased to \$13/sq. ft. since then. The rate is too high for that property and Field Services wants nicer space. Capitol Tower has new space available for \$12/sq. ft. Who should fund this move since Field Services was originally part of the Con Hall/Mason Building moves?	Need determination on who is funding.	6/1/2016
10	110	Lansing	Leased location	No	UIA would like to consolidate UIA from around the state into one location.	Waiting for approval from the Governor's Office to consolidate staff in Lansing.	TBD
11	2	Romney or Downtown	None	?	As part of the CAR project, MSP is moving their headquarters to the GOB at the Secondary Complex. MSP is requesting two workstations downtown, preferably in the Romney building so that Colonel and Legislative Liaisons have a place to use while working downtown.	Trying to locate available suitable space for MSP. Will need to confirm that MSP understands they will need a BOA on the final space selected.	4/1/2016
12							

	A	B	C	D
	DHHS	Patty Curtis	Email Request	Flint State Office Building
13	LARA	Ethan Thelen	Email request	Flint State Office Building
14				
15				
16				
17	AS-MDOC/MDOT/MSP/DMVA and Education moves are dependent on one another.			
18	Infrastructure & Operations, AS-LARA, and Treasury moves are dependent on one another			

	E	F	G	H	I	J	K
13	20	Flint State Office Building	Flint State Office Building	Yes	The DHHS staff in Flint is continually growing. Since Civil Rights moved out of the 5th floor, DHHS has requested to take over the space.	This is delayed due to additional people needing to be in the building to respond to Flint's Water Situation. The space is accounted for and redesigned but the project is on hold until the space frees up.	5/1/2016
14	2	Flint State Office Building	Flint State Office Building	Yes	LARA has brought more staff to Flint from another location and would like to add 2-3 additional stations to their area.	This is delayed due to additional people needing to be in the building to respond to Flint's Water Situation. The space is accounted for and redesigned but the project is on hold until the space frees up.	5/1/2016
15							
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17							
18							

	A	B	C	D
	Unresolved Requests for Space- DTMB - Real Estate Division			
1		Agency Contact	DTMB-618 Submitted?	Current Location
2	Agency Internal Audit	Fran Wresinski	Email request	Romney, Grand Tower, Ottawa, Grand View Plaza, Con Hall
3				
	MDE	James Shilling & Kyle Guerrant	Yes	S. Washington
4				
	AS-MDOC, MDOT, MSP, DMVA	Kirt Berwald	No	Hannah 1st floor, S. Washington
5				
	Infrastructure & Operations	David Bates	Yes	OPS Westshire Hannah
6				

	E	F	G	H	I	J	K
1							
2	<b>No. of People</b> 70	<b>Requested space by Agency</b> Romney or other state owned space.	<b>Recommended Space</b> Leased location (Capitol Tower)	<b>Funding Approved?</b> Partially (Building Occupancy cost only)	<b>Comments</b> Request via email to Mike. Internal Audit wants to consolidate staff several locations in the Romney Building (preferred) or another state owned building downtown. Currently, there is not space available in State owned space to accommodate this request. Troy Spitzley has advised Fran of this and suggested leasing space at Capitol Tower which is located across the street from the Romney Building. Fran will advise Jeff and ask about leasing option. Met with Fran on 2/18 to talk about a partial consolidation of staff in Romney as a short term solution and plan for a long term solution. Short-term we can consolidate critical staff on the 8th floor of Romney. Fran will present to Jeff and get back with me.	<b>Next Steps</b> Waiting to hear back from Fran regarding the proposal for the short term. In the meantime, continue to look for space to accommodate the entire team.	<b>Estimated Completion</b> Short term plan 5/15/2016
3							
	40	Hannah 1st floor	Hannah 1st floor (West)	No	Education believes they had an agreement with DTMB that AS-MDOC would vacate their space in the Hannah Bldg. 1st floor for Education to move people from a leased location into state owned space in exchange for allowing CEPI to remain in Education space in the Library. This move allows Education to have all their staff in one location and eliminate S. Washington lease (\$112,054 annually). Education cannot move into Hannah until AS-MDOC moves out. AS-MDOC does not have funding to move.	Need determination on funding for the AS-MDOC part of this move.	6/1/2016
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	650	Lansing	Leased space	No	I & O wants consolidate staff from several locations into one location. The consolidation would free space in OPS, 1st floor, Hannah 1st floor and eliminate Westshire lease (\$287,640 annually). Programming documents have been completed and are still being reviewed. I & O needs approx. 68,000 sq. ft. of space to consolidate staff. Currently, there isn't any space in state owned space to accomplish this so we will need to do an RFP for leased space.	Review programming documents. Determine funding source.	1/1/2017
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	A	B	C	D
	AS-LARA, DIF, MDOS	Stu Willard & Nathan Buckwalter	Yes	Phoenix-3rd floor
7				
	Treasury	Ann Luepnitz		OPS
8				
	AS-Lottery, AG, MSHDA, Landbank	Carmen Redwine	No (Con Hall/Mason swing space)	Hollister- 1st floor
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	Field Services	Vickie Myer	No (Con Hall/Mason swing space)	Hollister- 2nd floor
10				
	TIA	Teri Martin	Yes	Lansing One Michigan Cadillac Place Saginaw
11				
	MSP	Tim Bolles	Email request	MSP HQ
12				

	E	F	G	H	I	J	K
	108	Lansing	Hannah 1st (East)	No	Recommend moving AS to the Hannah Bldg. space vacated by Telecom when I&O consolidates staff. This would allow AS-LARA to be close to their client and eliminate Phoenix Bldg. lease (\$130,036 annually). This move is dependent on I & O consolidating their space.	Determine if I & O will be able to fund project to consolidate staff and move Telecom to free up space for AS-LARA.	1/1/2017
7	Unknown	OPS		No	Treasury is expanding their operations and would like additional space in the OPS Center. Additional space would be available for Treasury if DTMB - I & O consolidates staff and relocates to a new location.	Determine if I & O will be able to fund project to consolidate staff and move out of OPS.	1/1/2017
8	22	Downtown	Capitol Tower	No	AS was moved to the Hollister Building swing space as part of the Con Hall/Mason Bldg. project. AS was supposed to move to the Mason building upon its completion. That did not happen and the Hollister Building rental rate has increased to \$13/sq. ft. since then. The rate is too high for that property and AS wants nicer space. Capitol Tower has new space available for \$12/sq. ft. Who should fund this move since AS' was originally part of the Mason Building moves?	Need determination on funding.	6/1/2016
9	40	Downtown	none	No	Field Services was moved to the Hollister Building swing space as part of the Con Hall/Mason Bldg. project. Field Services was supposed to move to the Mason building upon its completion. That did not happen and the Hollister Building rental rate has increased to \$13/sq. ft. since then. The rate is too high for that property and Field Services wants nicer space. Capitol Tower has new space available for \$12/sq. ft. Who should fund this move since Field Services was originally part of the Con Hall/Mason Building moves?	Need determination on who is funding.	6/1/2016
10	110	Lansing	Leased location	No	UIA would like to consolidate UIA from around the state into one location.	Waiting for approval from the Governor's Office to consolidate staff in Lansing.	TBD
11	2	Romney or Downtown	None	?	As part of the CAR project, MSP is moving their headquarters to the GOB at the Secondary Complex. MSP is requesting two workstations downtown, preferably in the Romney building so that Colonel and Legislative Liaisons have a place to use while working downtown.	Trying to locate available suitable space for MSP. Will need to confirm that MSP understands they will need a BOA on the final space selected.	4/1/2016
12							

	A	B	C	D
	DHHS	Patty Curtis	Email Request	Flint State Office Building
13	LARA	Ethan Thelen	Email request	Flint State Office Building
14				
15				
16				
17	AS-MDOC/MDOT/MSP/DMVA and Education moves are dependent on one another.			
18	Infrastructure & Operations, AS-LARA, and Treasury moves are dependent on one another			

	E	F	G	H	I	J	K
13	20	Flint State Office Building	Flint State Office Building	Yes	The DHHS staff in Flint is continually growing. Since Civil Rights moved out of the 5th floor, DHHS has requested to take over the space.	This is delayed due to additional people needing to be in the building to respond to Flint's Water Situation. The space is accounted for and redesigned but the project is on hold until the space frees up.	5/1/2016
14	2	Flint State Office Building	Flint State Office Building	Yes	LARA has brought more staff to Flint from another location and would like to add 2-3 additional stations to their area.	This is delayed due to additional people needing to be in the building to respond to Flint's Water Situation. The space is accounted for and redesigned but the project is on hold until the space frees up.	5/1/2016
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16							
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18							

	A			B	C	D
	<b>Unresolved Requests for Space- DTMB - Real Estate Division</b>					
1						
2	Agency	Agency Contact	DTMB-618 Submitted?	Current Location		
3	Internal Audit	Fran Wresinski	Email request	Romney, Grand Tower, Ottawa, Grand View Plaza, Con Hall		
4	MDE	James Shilling & Kyle Guerrant	Yes	S. Washington		
5	AS-MDOC, MDOT, MSP, DMVA	Kirt Berwald	No	Hannah 1st floor, S. Washington		
6	Infrastructure & Operations	David Bates	Yes	OPS Westshire Hannah		

	E	F	G	H	I	J	K
1							
2	No. of People	Requested space by Agency	Recommended Space	Funding Approved?	Comments	Next Steps	Estimated Completion
	70	Romney or other state owned space.	Leased location (Capitol Tower)	Partially (Building Occupancy cost only)	Request via email to Mike. Internal Audit wants to consolidate staff several locations in the Romney Building (preferred) or another state owned building downtown. Currently, there is not space available in State owned space to accommodate this request. Troy Spitzley has advised Fran of this and suggested leasing space at Capitol Tower which is located across the street from the Romney Building. Fran will advise Jeff Bankowski and ask about leasing option. Met with Fran on 2/18 to talk about a partial consolidation of staff in Romney as a short term solution and plan for a long term solution. Short-term we can consolidate critical staff on the 8th floor of Romney. Fran will present to Jeff Bankowski and get back with me.	Waiting to hear back from Fran regarding the proposal for the short term. In the meantime, continue to look for space to accommodate the entire team.	Short term plan 5/15/2016
3							
	40	Hannah 1st floor	Hannah 1st floor (West)	No	Education believes they had an agreement with DTMB that AS-MDOC would vacate their space in the Hannah Bldg. 1st floor for Education to move people from a leased location into state owned space in exchange for allowing CEPI to remain in Education space in the Library. This move allows Education to have all their staff in one location and eliminate S. Washington lease (\$112,054 annually). Education cannot move into Hannah until AS-MDOC moves out. AS-MDOC does not have funding to move.	Need determination on funding for the AS-MDOC part of this move.	6/1/2016
4							
	65	Downtown	Leased location (downtown)	No	AS-MDOC agreed to relocate from Hannah 1st to a leased location (no state owned available) so that Education could move their staff from a leased location into the Hannah Building. However, AS-MDOC does not have funding and feel they should not have to pay for the move since they are leaving to accommodate Education. Education does not feel they should pay to move AS-MDOC because they would have moved into the Library if not for CEPI.	Who is funding this move?	6/1/2016
5							
	650	Lansing	Leased space	No	I & O wants consolidate staff from several locations into one location. The consolidation would free space in OPS, 1st floor, Hannah 1st floor and eliminate Westshire lease (\$287,640 annually). Programming documents have been completed and are still being reviewed. I & O needs approx. 68,000 sq. ft. of space to consolidate staff. Currently, there isn't any space in state owned space to accomplish this so we will need to do an RFP for leased space.	Review programming documents. Determine funding source.	1/1/2017
6							



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	A	B	C	D
7	AS-LARA, DIF, MDOS	Stu Willard & Nathan Buckwalter	Yes	Phoenix-3rd floor
8	Treasury	Ann Luepnitz		OPS
9	AS-Lottery, AG, MSHDA, Landbank	Carmen Redwine	No (Con Hall/Mason swing space)	Hollister- 1st floor
10	Field Services	Vickie Myer	No (Con Hall/Mason swing space)	Hollister- 2nd floor
11	TIA	Teri Martin	Yes	Lansing One Michigan Cadillac Place Saginaw
12	MSP	Tim Bolles	Email request	MSP HQ

	E	F	G	H	I	J	K
7	108	Lansing	Hannah 1st (East)	No	Recommend moving AS to the Hannah Bldg. space vacated by Telecom when I&O consolidates staff. This would allow AS-LARA to be close to their client and eliminate Phoenix Bldg. lease (\$130,036 annually). This move is dependent on I & O consolidating their space.	Determine if I & O will be able to fund project to consolidate staff and move Telecom to free up space for AS-LARA.	1/1/2017
8	Unknown	OPS		No	Treasury is expanding their operations and would like additional space in the OPS Center. Additional space would be available for Treasury if DTMB - I & O consolidates staff and relocates to a new location.	Determine if I & O will be able to fund project to consolidate staff and move out of OPS.	1/1/2017
9	22	Downtown	Capitol Tower	No	AS was moved to the Hollister Building swing space as part of the Con Hall/Mason Bldg. project. AS was supposed to move to the Mason building upon its completion. That did not happen and the Hollister Building rental rate has increased to \$13/sq. ft. since then. The rate is too high for that property and AS wants nicer space. Capitol Tower has new space available for \$12/sq. ft. Who should fund this move since AS' was originally part of the Mason Building moves?	Need determination on funding.	6/1/2016
10	40	Downtown	none	No	Field Services was moved to the Hollister Building swing space as part of the Con Hall/Mason Bldg. project. Field Services was supposed to move to the Mason building upon its completion. That did not happen and the Hollister Building rental rate has increased to \$13/sq. ft. since then. The rate is too high for that property and Field Services wants nicer space. Capitol Tower has new space available for \$12/sq. ft. Who should fund this move since Field Services was originally part of the Con Hall/Mason Building moves?	Need determination on who is funding.	6/1/2016
11	110	Lansing	Leased location	No	UIA would like to consolidate UIA from around the state into one location.	Waiting for approval from the Governor's Office to consolidate staff in Lansing.	TBD
12	2	Romney or Downtown	None	?	As part of the CAR project, MSP is moving their headquarters to the GOB at the Secondary Complex. MSP is requesting two workstations downtown, preferably in the Romney building so that Colonel and Legislative Liaisons have a place to use while working downtown.	Trying to locate available suitable space for MSP. Will need to confirm that MSP understands they will need a BOA on the final space selected.	4/1/2016

	A	B	C	D	
13	DHHS	Patty Curtis	Email Request	Flint State Office Building	
14	LARA	Ethan Thelen	Email request	Flint State Office Building	
15	DTMB-AGENCY SERVICES	Manny Rosales	Yes	Hollister-5th	
16					
17					
18	AS-MDOC/MDOT/MSP/DMVA and Education moves are dependent on one another.				
	Infrastructure & Operations, AS-LARA, and Treasury moves are dependent on one another				

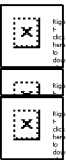
	E	F	G	H	I	J	K
13	20	Flint State Office Building	Flint State Office Building	Yes	The DHHS staff in Flint is continually growing. Since Civil Rights moved out of the 5th floor, DHHS has requested to take over the space.	This is delayed due to additional people needing to be in the building to respond to Flint's Water Situation. The space is accounted for and redesigned but the project is on hold until the space frees up.	5/1/2016
14	2	Flint State Office Building	Flint State Office Building	Yes	LARA has brought more staff to Flint from another location and would like to add 2-3 additional stations to their area.	This is delayed due to additional people needing to be in the building to respond to Flint's Water Situation. The space is accounted for and redesigned but the project is on hold until the space frees up.	5/1/2016
15	96	Constitution Hall	Constitution Hall	Yes	QOL has requested that their IT providers be more accessible to them in Con Hall. Space allocation was given to the DTMB staff on the atrium and 1st floor. Agency services move requires another agency (OPM) to move out first. Funding was approved on Jan. 27th, and scheduling has taken place. Product orders have been sent to the furniture contractor for pricing for all areas in question. A preliminary schedule has been sent to the DTMB facilities supervisors for their review on time allotted for the specific trades involved in this project.	Make changes to timeline if facilities needs additional time to complete their work. Approve timeline with agencies and meet with IT so they can prepare for the 4 moves that will be taking place in the next 2-3 months.	5/20/2016
16							
17							
18							

**From:** The Flint Journal <realtimenews@flintjournal.com>  
**Sent:** Sunday, January 23, 2011 10:04 AM  
**To:** Hall, Robert (DTMB)  
**Subject:** Time could be right for adding third shift at Flint Truck Assembly

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#### BUSINESS



[Update: Time could be right for adding third shift at Flint Truck Assembly](#) FLINT | 6:00 p.m.

#### EVENTS

[Back to the Bricks adding a week; Five new communities plan events ahead of Flint festival](#) FLINT | 3:00 p.m.

#### POLICE

[The Sunday Offbeat; Drunk tells police officer 'just take me to jail'](#) REGION: FLINT | 6:55 a.m.

#### BUSINESS

[Halo Burger could expand to Lapeer, Fenton or Davison this year](#) REGION: FLINT | 9:00 p.m.

#### GOVERNMENT

[Water pipeline vs. Flint River: City of Flint studying its drinking water options](#) FLINT | 12:00 p.m.

#### OPINION

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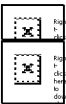
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From the comments: Readers have mixed opinions on Beecher's 'Solar City' project

BEECHER | 3:30 p.m.



BOWLING

Tom Smallwood's family proud of how far he made it

FLUSHING TOWNSHIP | 5:26 p.m.

WARRIORS

Michigan Warriors fall 5-0 to first-place St. Louis; goaltender Robert Tadazak of Lapeer OK after being helped off ice in final minute of first period

ST. LOUIS, MISSOURI | 11:19 p.m.

HIGH SCHOOL

Prep roundup: Flint Journal high school sports results for Jan. 22

REGION: FLINT | 6:00 p.m.

OPINION

Letters to the Flint Journal, Jan. 15-21

REGION: FLINT |

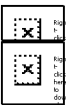
12:00 p.m.

MUSIC

For rockers Lordd Virgil, it's a global market

BAY CITY |

10:00 a.m.



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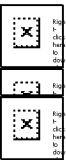


**From:** The Flint Journal <realtimenews@flintjournal.com>  
**Sent:** Thursday, January 27, 2011 10:48 AM  
**To:** Hall, Robert (DTMB)  
**Subject:** Homeless share stories, get counted in annual census

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Thursday, January 27, 2011 · 10:48 AM



NEWS

## Homeless share stories, get counted in annual census

FLINT | 8:31 p.m.

NEWS

## Top city officials: Let Flint voters decide on jail tax

FLINT | 3:44 p.m.

BUSINESS

## Former Durant Hotel 75 percent full, interest exceeds tenant move-in timetable set by developer

FLINT | 4:43 p.m.

HIGHER EDUCATION

## Twitter talk meets English at the University of Michigan-Flint; writing class enters new world

FLINT | 4:46 p.m.

OPINION

## Torn From The Front Page: Flint is right to examine all water options, even as Karegnondi



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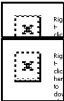
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[pipeline plunges ahead](#)FLINT | 5:04 a.m.

OPINION

[The Heller Poll: Should concealed weapons be allowed in schools, churches, stadiums?](#)REGION: FLINT | 4:45 p.m.



HIGH SCHOOL BASKETBALL

[Brent Myers continues strong senior year with 25 points in Flushing's 78-71 basketball win at Flint Northwestern](#)FLINT | 9:14 p.m.

HIGH SCHOOL SPORTS

[Prep roundup: Flint Journal high school sports results for Jan. 26](#)REGION: FLINT | 6:00 p.m.

TIGERS

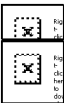
[Detroit Tigers' 2011 preview, predictions: Scott Sizemore will win Tigers' second base job](#)DETROIT | 8:47 p.m.

MUSIC

[Smiling Sacrifice brings punk rock to the Machine Shop](#)FLINT | 2:00 p.m.

EVENTS

[Flint-area events for Friday, Jan. 28](#)REGION: FLINT | 5:00 a.m.



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**WR Ending June 17, 2011**

**Section Manager: Irene Henry, Project Management A**

**Accomplishments:**

MLB NSP2: Assisted in selection of multifamily/mixed-use development projects in Pontiac for approximately \$9M of Michigan Land Bank investment.

**Bob Adams** – Nothing significant to report

**Jerry Gregorski –A/L**

**Joel Gordon**

**New Projects:**

Platte River Fish Hatchery: Reviewed project scope with proposed PSC for the emergency installation of a UV Water Filter system.

**Construction Starts:**

Ocqueoc Falls Access Improvement Project : Conducted the Pre-construction mtg.

**Other:**

Crystal Lake Boat Access Site Development: The project site area received over 3" of rain the night of June 21<sup>st</sup>. Though there was considerable soil movement, all sediment was contained on site and nothing reached the Lake. We received a letter from the watershed representative thanking us for the preventative measures we had taken.

**Jan Miller**

**Accomplishments:**

Lottery Building: Received 10 responsive bids; low bidder was in budget.

Silver Lake State Park: DNR presented the master plan to the Oceana County Road Commission 6/22 which was well received by both the commissioners and the public.

**Potential Issues/Solutions:**

Rosa Parks: Hanover has contracted John DeMattia Construction LLC as general contractor and P2 Consulting as electrical to correct and complete the project.

**Dave Sproul**

**Potential Issues/Solutions:**

Cogeneration Project: During preparation for the scheduled steam shut-down it was discovered within the utility tunnel that a critical pipe support had failed. We were able to review and assess this situation quickly and make the necessary repairs to keep the shut-down on schedule as planned.

**Steve Urban**

**Construction Starts:**

Constitution Hall Door Replacement: Took bids June 22<sup>nd</sup>; apparent low bidder is Aaron Glass Co. from Lansing MI. Professional is in the process of making a recommendation for contract award.

Lake Superior Hosting Center, Office Modifications: PSC developing floor plan design schemes and attempting to reach a consensus on the floor plans between the 3 agencies involved; DTMB/IT, DELEG (Commission for the Blind) and MDOS.

**Potential Issues/Solutions:**

MSP/LTA facility on St. Joe Hwy: It has not yet been resolved if MSP will move into the facility. A tour of this facility with DTMB Building Operations and DTMB VTS has been scheduled for 7/6.

**Section Manager: Harold Belcher, Project Management B****Other Activities:**

Staff/Mgr's Mtgs, Vendor visits, DNR Baraga OSC Mtg, Kirtland CC Water System Progress Mtg.

**Chris Bahjet****Accomplishments**

Selfridge ANGB/Sterling State Park/Dodge Park: Briefed additional non-selected professionals on their proposals to explain how to improve future proposals.

Flint State Office Building, Chiller and Cooling Tower Replacement: Completed the final plan and specification review and turned in the advertisement for construction.

**New projects:**

Michigan State Fairgrounds, Detroit, Demolition of Three Buildings: Met with team and held the partnering meeting.

**Problems/solutions**

Millikan Park: DNR had an issue with the professional advising the contractor on weed removal. I had already advised the team to treat the issue as an RFI, a request for information.

**Bruce Hassen****Projects Complete:**

State Prison of Southern Michigan known as the Credit Union Well (Brownfield #99 Site 5): The project was ended due to lack of urgency and lack of funding. The contamination still exists but is not likely to migrate off of state property. The Credit Union is now on city water instead of the well water.

**Chris Kulhanek****Accomplishments:**

Cambridge Weigh Station: The scale equipment sub-contractor was successful in obtaining the specified 5 year term warranty bond. The general contractor will in turn issue a 5 year bond to the State.

**Potential Issues/Solutions:**

Camp Grayling LFSH: Contractor has submitted a claim due to discrepancies between construction documents obtained by subcontractors from Bid4Michigan and those obtained by the general contractor through the PSC. Solution: DMVA is considering at least partial compensation for the contractor since confusion appears to have been the result of a technical issue.

Camp Grayling ISBC: Site inspection on 6/13 revealed work is still not complete and there are numerous problems with target infrastructure installed incorrectly. Solution: "7 Day Notice Letter" was sent to contractor to begin default process.

Camp Grayling CACTF: Bids received on 6/22. Low bidder has requested withdrawal of bid due to mathematical error. Solution: Situation to be reviewed by D&C director. PSC to review second low bidder's bid.

**Bob Noble**– Nothing significant to report

**Rashmi Patel****New Projects:**

C & T Building, VTS and State Forensic Building: Advertised project for bidding and also issued addendum

PTA Building Replace Fan Coil Units: Reviewed phase 100 study with agency. Decision was made that windows will not be replaced. New fan coil unit will be without outside air damper and with wireless remote option.

**Construction Starts:**

Woodland Center Correctional Facility Replace roof on Huron Building: Contractor has completed installation 75 percent roof membrane and 70 percent metal work. Three days delays due to the weather. All roof, metal work and fall protection work schedule to be completed by June 30<sup>th</sup>.

**Sadi Rayyan****Accomplishments:**

DEQ Former Ventures Investments Site: Reviewed scope and recommended approval of additional O&M services for the SVE/AS remediation system.

DNR Shooting Ranges: Received 4 proposals. Distributed copies to the committee members.

DEQ Paragon Metal Work Site: Reviewed scope and recommended awarding contract to U. P. Environmental for asbestos abatement, bldg. demolition and removal of contaminated soils.

**New Projects:**

DEQ O.C.T Oil Site: Assigned to Wilcox Professional Services for oversight of SVE pilot test system operation.

**Non-project related activities:**

Drafted process and flow chart to contract for DEQ projects. Sent drafts to DEQ for their review.

Issued Addendum 1 to the RFP for the Environmental ISID contracts.

**Jud Sorensen**

**Potential Issues/Solutions:**

South Higgins Lake State Park Sanitary Upgrade and Dump Station Replacement Project : To reduce Contract costs the MDNR work crew agreed to do tree removal and clearing, excavation, and sub-base and gravel base installation within the dump station area with their own work crews. The time required for MDNR to complete this work along with elevation issues, and delays due to weather, have kept the General Contractor from completing paving of the dump station per the original schedule and will likely delay final project completion.

Allegan and Ottawa Plaza Renovation Project : EVR, Inc., the General Contractor has contacted the manufacturer for proposed concrete sealants and sealers and the manufacturer is indicating they may be placed once concrete moisture content falls below 12%. This will significantly reduce the time that new sections of concrete paving are closed to the public and should assist the Contractor in meeting the fall 2011 substantial completion schedule. As the application of sealers and sealants is also temperature dependent, there may be some areas that will not receive sealers and sealants until spring 2012.

**John Spencer**

**Accomplishments:**

All 13 SBA Surveys ready for July 28, 2011 Bond Closing, waiting for final instructions.

**New Projects:**

Assisted environmental unit with MSP UST sites with Deeds and Site plans we have on file.

**Projects Complete:**

Facilities Inventory Manual mapping complete for DHS, DCH, DOC, & DOE. Placed in the directories, for CGI to use in GIS process.

**Potential Issues/Solutions:**

Need to determine via DNR Nokomis Challenge Center (DHS closed 1/10) who administers this property. Visually looks to be on DNR grounds.

**Environ. H & S Terry O'Brien**

**Accomplishments:**

Review SESC plans and specs for MDNR RAM Center.

**Bruce Watkins**

**New Projects:**

Ionia & Ft Custer Recreation Areas Road Improvements: Conducted PreProposal Meeting.

Bruin Lake Campground Redevelopment Study: Prepared Preproposal Meeting Agenda

**Potential Issues/Solutions:**

Commission for the Blind Training Center Upgrades: Met with LARA Financial staff to discuss status of contract change order items. Attending: Alan Pohl, David Thomas, Teri Martin

**Section Manager: Jim Clark, Design Section****New Projects:**

I met with Phillip Jeffery to review his office needs, setting up for his move on July 1<sup>st</sup> and also discussed a few other workstation reconfigurations to accommodate his staff which will come at a later date.

**Potential Issues/Solutions:** I met with MSI to review the potential refurbishing volume based on the past couple of years of the two refurbishing contracts. The data I presented came from Financial Services placing the volume for 2010 at just under \$400,000 which MSI responded they were surprised and felt they needed at least one million dollars a year to keep their doors open. To this I told them that I didn't believe we would get to that level and suggested they take a look at the numbers to decide if they could justify continuing with this project.

I met with Steve Urban of Design & Construction and Bill Pruzinsky of DOS to review some issues around the IT requested changes at the Secretary of State office building. It appears that DOS leadership feels it has been pushed into a corner by the growth of the hosting center. There have been statements on both sides that point that each group is underutilizing their space but still grabbing or trying to hang onto their individual areas. I suggested that Steve, Bill and I meet with the DOS leadership to clear the air before the IT hosting project comes to a halt.

**David McGrath****New Projects:**

Lottery Wallpaper: Completed initial color selection with consultant and have a scheme ready to show the agency. All other paper work is in progress.

Ottawa 1<sup>st</sup>: Site visit determined that minor panel changes are required. Drawing changes were required since our existing prints did not match what was in the field. That has been corrected and the design is complete.

**Construction Starts:**

Hannah 1st and 2nd Renovation: Gant chart created for construction of offices, conference rooms, and break rooms for planning around the modular changes. The goal is to hit the August 12 agenda to keep on schedule. Professional's drawings are due on July 8th.

VanWagoner 1st Office Design: Design completed and sent out for construction.

**Problems/Solutions:**

Hannah UL: The contractor's portion of the work is nearly complete. After some time they finally made it out to insulate the ducts and copper. However they still owe us the flex pipe to connect to the diffusers. The ceiling grid is in progress and the fire suppression work will begin pending the grid completion. Griffiths did however submit for full payment. That had to be denied since the work is not 100%. EAI and I discussed this and sent the information over to the contractor to fill out the pay request leaving unfinished work off the request and a 2% amount for withholding.

**Troy Spitzley****Accomplishments:**

Education/OEAA: Phase 2 (of 4) has been completed. Phase 3 to begin 7/28.

**Projects Complete:**

Internal Audit: Reconfiguration of offices and build out of one enclosed office has been completed. The 2' tack boards are the wrong color. DBI will be replacing them.

**Curt Myers - AL****Section Manager: Dennis Stamm, Project Supervision****Accomplishments:**

OSE Michigan Project Sites: Visited Rosa Parks Transportation Campus, Cadillac 1<sup>st</sup> Floor Renovations, & William Milliken Park Phase 4

Kalamazoo Blind School: Visited building renovations project sites.

Facilitator for bi-weekly staff meeting

2013 Budget: Met with Financial services to discuss FY 2013 initial budget projections.

Cadillac Place: Investigate parking deck issue

Vendor Visit: Met with URS to discuss strategic alliance with Wolf Wineman.

**Section Manager: Pat Mullen, Contract Services**

**Accomplishments:**

2013 Budget: Met with Financial services to discuss FY 2013 initial budget projections.

Student Interviews: Interviewed seven candidates.

Job Order Contracting: Attended project scoping meeting at Harrison Township boat launch site.

Vendor Visit: Met with URS to discuss strategic alliance with Wolf Wineman.



**WR Ending June 24, 2011**

**Section Manager: Irene Henry, Project Management A**

**Accomplishments:**

MLB NSP2: Assisted in selection of multifamily/mixed-use development projects in Pontiac for approximately \$9M of Michigan Land Bank investment.

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**Joel Gordon**

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Lake Superior Hosting Center, Office Modifications: PSC developing floor plan design schemes and attempting to reach a consensus on the floor plans between the three agencies involved; DTMB/IT, DELEG (Commission for the Blind) and MDOS.

**Potential Issues/Solutions:**

MSP/LTA facility on St. Joe Hwy: It has not yet been resolved if MSP will move into the facility. A tour of this facility with DTMB Building Operations and DTMB VTS has been scheduled for 7/6.

**Section Manager: Harold Belcher, Project Management B****Other Activities:**

Staff/Mgr's Mtgs, Vendor visits, DNR Baraga OSC Mtg, Kirtland CC Water System Progress Mtg.

**Chris Bahjet****Accomplishments**

Selfridge ANGB/Sterling State Park/Dodge Park: Briefed additional non-selected professionals on their proposals to explain how to improve future proposals.

Flint State Office Building, Chiller and Cooling Tower Replacement: Completed the final plan and specification review and turned in the advertisement for construction.

**New projects:**

Michigan State Fairgrounds, Detroit, Demolition of Three Buildings: Met with team and held the partnering meeting.

**Problems/solutions**

Millikan Park: DNR had an issue with the professional advising the contractor on weed removal. I had already advised the team to treat the issue as an RFI, a request for information.

**Bruce Hassen****Projects Complete:**

State Prison of Southern Michigan known as the Credit Union Well (Brownfield #99 Site 5): The project was ended due to lack of urgency and lack of funding. The contamination still exists but is not likely to migrate off of state property. The Credit Union is now on city water instead of the well water.

**Chris Kulhanek****Accomplishments:**

Cambridge Weigh Station: The scale equipment sub-contractor was successful in obtaining the specified 5 year term warranty bond. The general contractor will in turn issue a 5 year bond to the State.

**Potential Issues/Solutions:**

Camp Grayling LFSH: Contractor has submitted a claim due to discrepancies between construction documents obtained by subcontractors from Bid4Michigan and those obtained by the general contractor through the PSC. Solution: DMVA is considering at least partial compensation for the contractor since confusion appears to have been the result of a technical issue.

Camp Grayling ISBC: Site inspection on 6/13 revealed work is still not complete and there are numerous problems with target infrastructure installed incorrectly. Solution: "7 Day Notice Letter" was sent to contractor to begin default process.

Camp Grayling CACTF: Bids received on 6/22. Low bidder has requested withdrawal of bid due to mathematical error. Solution: Situation to be reviewed by D&C director. PSC to review second low bidder's bid.

**Bob Noble** – Nothing significant to report

**Rashmi Patel****New Projects:**

C & T Building, VTS and State Forensic Building: Advertised project for bidding and also issued addendum

PTA Building Replace Fan Coil Units: Reviewed phase 100 study with agency. Decision was made that windows will not be replaced. New fan coil unit will be without outside air damper and with wireless remote option.

**Construction Starts:**

Woodland Center Correctional Facility Replace roof on Huron Building: Contractor has completed installation 75 percent roof membrane and 70 percent metal work. Three days delay due to the weather. All roof, metal work and fall protection work schedule to be completed by June 30<sup>th</sup>.

**Sadi Rayyan****Accomplishments:**

DEQ Former Ventures Investments Site: Reviewed scope and recommended approval of additional O&M services for the SVE/AS remediation system.

DNR Shooting Ranges: Received 4 proposals. Distributed copies to the committee members.

DEQ Paragon Metal Work Site: Reviewed scope and recommended awarding contract to U. P. Environmental for asbestos abatement, bldg. demolition and removal of contaminated soils.

**New Projects:**

DEQ O.C.T Oil Site: Assigned to Wilcox Professional Services for oversight of SVE pilot test system operation.

**Non-project related activities:**

Drafted process and flow chart to contract for DEQ projects. Sent drafts to DEQ for their review.

Issued Addendum 1 to the RFP for the Environmental ISID contracts.

**Jud Sorensen**

**Potential Issues/Solutions:**

South Higgins Lake State Park Sanitary Upgrade and Dump Station Replacement Project: To reduce Contract costs the MDNR work crew agreed to do tree removal and clearing, excavation, and sub-base and gravel base installation within the dump station area with their own work crews. The time required for MDNR to complete this work along with elevation issues, and delays due to weather, have kept the General Contractor from completing paving of the dump station per the original schedule and will likely delay final project completion.

Allegan and Ottawa Plaza Renovation Project: EVR, Inc., the General Contractor has contacted the manufacturer for proposed concrete sealants and sealers. They may be placed once concrete moisture content falls below 12%. This will significantly reduce the time that new sections of concrete paving are closed to the public and should assist the Contractor in meeting the fall 2011 substantial completion schedule. As the application of sealers and sealants is also temperature dependent, there may be some areas that will not receive sealers and sealants until spring 2012.

**John Spencer**

**Accomplishments:**

All 13 SBA Surveys ready for July 28, 2011 Bond Closing, waiting for final instructions.

**New Projects:**

Assisted environmental unit with MSP UST sites with Deeds and Site plans we have on file.

**Projects Complete:**

Facilities Inventory Manual mapping complete for DHS, DCH, DOC, & DOE. Placed in the directories, for CGI to use in GIS process.

**Potential Issues/Solutions:**

Need to determine via DNR Nokomis Challenge Center (DHS closed 1/10) who administers this property. Visually looks to be on DNR grounds.

**Environ. H & S Terry O'Brien**

**Accomplishments:**

Review SESC plans and specs for MDNR RAM Center.

**Bruce Watkins**

**New Projects:**

Ionia & Ft Custer Recreation Areas Road Improvements: Conducted Pre-Proposal Meeting.

Bruin Lake Campground Redevelopment Study: Prepared Pre-proposal Meeting Agenda

**Potential Issues/Solutions:**

Commission for the Blind Training Center Upgrades: Met with LARA Financial staff to discuss status of contract change order items.

**Section Manager: Jim Clark, Design Section****New Projects:**

I met with Phillip Jeffery to review his office needs, setting up for his move on July 1<sup>st</sup> and also discussed a few other workstation reconfigurations to accommodate his staff which will come at a later date.

**Potential Issues/Solutions:** I met with MSI to review the potential refurbishing volume based on the past couple of years of the two refurbishing contracts. The data I presented came from Financial Services placing the volume for 2010 at just under \$400,000 which MSI responded they were surprised and felt they needed at least one million dollars a year to keep their doors open. To this I told them that I didn't believe we would get to that level and suggested they take a look at the numbers to decide if they could justify continuing with this project.

I met with Steve Urban of Design & Construction and Bill Pruzinsky of DOS to review some issues around the IT requested changes at the Secretary of State office building. It appears that DOS leadership feels it has been pushed into a corner by the growth of the hosting center. There have been statements on both sides that point that each group is underutilizing their space but still grabbing or trying to hang onto their individual areas. I suggested that Steve, Bill and I meet with the DOS leadership to clear the air before the IT hosting project comes to a halt.

**David McGrath****New Projects:**

Lottery Wallpaper: Completed initial color selection with consultant and have a scheme ready to show the agency. All other paper work is in progress.

Ottawa 1<sup>st</sup>: Site visit determined that minor panel changes are required. Drawing changes were required since our existing prints did not match what was in the field. That has been corrected and the design is complete.

**Construction Starts:**

Hannah 1st and 2nd Renovation: Gant chart created for construction of offices, conference rooms, and break rooms for planning around the modular changes. The goal is to hit the August 12 agenda to keep on schedule. Professional's drawings are due on July 8th.

VanWagoner 1st Office Design: Design completed and sent out for construction.

**Problems/Solutions:**

Hannah UL: The contractor's portion of the work is nearly complete. After some time they finally made it out to insulate the ducts and copper. However they still owe us the flex pipe to connect to the diffusers. The ceiling grid in progress and the fire suppression work will begin pending the grid completion. Griffiths did however submit for full payment. That had to be denied since the work is not 100%. EAI and I discussed this and sent the information over to the contractor to fill out the pay request leaving unfinished work off the request and a 2% amount for withholding.

**Troy Spitzley****Accomplishments:**

Education/OEAA: Phase 2 (of 4) has been completed. Phase 3 to begin 7/28.

**Projects Complete:**

Internal Audit: Reconfiguration of offices and build out of one enclosed office has been completed. The 2' tack boards are the wrong color. DBI will be replacing them.

**Curt Myers - AL**

**Section Manager: Dennis Stamm, Project Supervision****Accomplishments:**

- OSE Michigan Project Sites: Visited Rosa Parks Transportation Campus, Cadillac 1<sup>st</sup> Floor Renovations, & William Milliken Park Phase 4
- Kalamazoo Blind School: Visited building renovations project sites.
- 2013 Budget: Met with Financial services to discuss FY 2013 initial budget projections.
- Cadillac Place: Investigate parking deck issue
- Vendor Visit: Met with URS to discuss strategic alliance with Wolf Wineman.

**Section Manager: Pat Mullen, Contract Services**

**Accomplishments:**

2013 Budget: Met with Financial services to discuss FY 2013 initial budget projections.

Student Interviews: Interviewed seven candidates.

Job Order Contracting: Attended project scoping meeting at Harrison Township boat launch site.

Vendor Visit: Met with URS to discuss strategic alliance with Wolf Wineman.

Message

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**From:** Flint Golf Club [mainoffice=flintgolfclub.com@mail49.us1.mcsv.net]  
**on behalf of** Flint Golf Club [mainoffice@flintgolfclub.com]  
**Sent:** 8/11/2011 5:32:01 PM  
**To:** hallr5@mi.gov  
**Subject:** Urgent Information for FGC Operations



## **DEAR FGC MEMBERS AND GUESTS**

**DUE TO AN UNFORTUNATE KITCHEN EMERGENCY,  
ALL FOOD AND BEVERAGE SERVICE IS  
TEMPORARELY SUPENDED THIS EVENING AUGUST 11.  
WE INTEND TO BE OPEN FOR BUSINESS ON FRIDAY.  
PLEASE CALL TO CONFIRM LUNCH PLANS.  
OUR SINCERE APOLOGIES FOR ANY INCONVENIENCE.  
THANK YOU.**

### **Date Correction:**

**In the previous email, the date was incorrect for the private Patio event. The event will be  
Tuesday August 16 from 4:30 to close.  
The patio will be unavailable for member dining on this evening.**

**Member Dining is open 6 days a week  
for lunch and dinner!**

**Dinner is available daily after 5:30 pm  
and after 4:00 pm on Sunday.**

**In the mood for something lighter?  
The Grill Room Menu is available all day!**

**The patio is open for outdoor dining and entertainment!**

***FGC 1,2,3 Happy Hours***  
***Tuesday, Thursday and Saturday***  
***4pm to 6pm***  
***\$1 off glass wines\*, \$2 beers,***  
***\$3 glass house wines*** *\*from the wine list*

**Check us out on Facebook!**

**June member dining hours are:**  
**Tuesday-Wednesday-Thursday 11:30 am to 9:00 pm**  
**Friday-Saturday 11:30 am to 10:00 pm**  
**Sunday 11:30 am to 8:30 pm**





**Don't forget to reserve your dates  
for all of your summer parties and get togethers!**

**Dates are filling up fast!**

**FGC can even hold parties on the pool deck for  
up to 100 people!**

**Call or email today!**

 Follow us on Twitter

 Like us on Facebook

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**CONTACT US:**

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# DIRECTOR AGENDA

## DEPARTMENT OF TECHNOLOGY, MANAGEMENT AND BUDGET

September 2, 2011

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Facilities & Business Services Administration recommends the following items:

### **AWARD OF CONSTRUCTION CONTRACTS**

1. DEPARTMENT OF MILITARY AND VETERANS AFFAIRS, DETROIT – Detroit  
Light Guard Armory – Mechanical Alterations  
File No. 511/11300.AGY - Index No. 13782/13982  
Low Responsive Bidder: B&B Construction Services, LLC, St. Clair Shores;  
\$120,000.00

#### **Purpose/Business Case**

The purpose of this contract is to install two new rooftop air handling units , construct a new office area including electrical circuits, ductwork and ceiling tiles, install new steam valves, piping, and steam coil, and replace the existing sump pump. This work is required to replace equipment that has been damaged by vandals as well as equipment that has exceeded its useful life.

#### **Benefit**

The State will benefit by reduced maintenance costs and increased energy efficiency.

#### **Funding Source**

50% Federal Funds

50% State Funds

#### **Commitment**

The contract cost is fixed based on competitive bids. The amount of the contract is within the authorized budget.

#### **Risk Assessment**

Failure to approve this contract will result in continued costly maintenance and high energy consumption.

2. DEPARTMENT OF MILITARY AND VETERANS AFFAIRS, LANSING, USPFO -  
Paint Warehouse  
File No. 511/11315.AGY - Index No. 25500  
Low Responsive Bidder: B & J Painting, Inc., Lansing; \$49,296.00

#### **Purpose/Business Case:**

The purpose of this contract is to paint the walls and the ceiling of the existing USPFO warehouse. This area currently has insufficient light-levels and the new paint will provide a more reflective wall surface.

**Benefit:**

The State will benefit by improved lighting within the warehouse.

**Funding:**

100 % Federal Funds

**Commitment:**

The contract cost is fixed based on competitive bids. The amount of the contract is within the authorized budget.

**Risk:**

Failure to approve this contract will result in continued inadequate working conditions within the warehouse.

**AWARD OF PROFESSIONAL SERVICES CONTRACTS**

3. DEPARTMENT OF TECHNOLOGY, MANAGEMENT AND BUDGET, VARIOUS DEPARTMENTS/LOCATIONS – Professional Environmental Services – Various Assignments – Various Projects  
File No. TBD per Assignment - Index No. TBD per Assignment  
Indefinite-Scope, Indefinite-Delivery Contract Numbers 307 through 334

That approval is given for the award of 28 contracts for professional environmental services to: AECOM Technical Services, Inc.; AKT Peerless; Bureau Veritas; CDM Michigan Inc.; Coleman Engineering; Compliance Inc.; Environmental Consulting & Technologies; Fleis & Vandenbrink; Fishbeck, Thompson, Carr & Huber; Groundwater Environmental Services, Inc.; Global Environmental; Gosling Czubak; Gannett Fleming; Global Remediation Technologies, Inc.; Hamp Mathews; Inland Seas; MACTEC Engineering and Consulting of Michigan, Inc.; Mannik & Smith; NESA & Associates; Otwell Mawby; PM Environmental; Sagasser; Superior Environmental Corp.; Testing Engineers & Consultants, Inc.; TriMedia; URS Corporation Great Lakes; Weston Solutions; and Wilcox - Various Cities; \$250,000.00 each

**Purpose/Business Case**

The purpose of this contract is to obtain, on assignment, services to respond to urgent/emergency and minor type environmental projects (construction cost less than \$500,000.00) on an as needed basis. A number of contaminated sites have been identified in Michigan. Major steps in resolving the contamination problems at these sites are remedial investigations and subsequent feasibility study and remediation design. These Indefinite-Scope Indefinite-Delivery (ISID) Environmental Contracts will be used through future assignments to evaluate contaminated sites, conduct environmental investigations and/or provide feasibility studies/design services of the applicable remediation systems to remove the contamination from these sites. These services are needed to promote redevelopment and reuse of properties polluted with environmental contamination. The contracts will be limited to three (3) years with a one (1) year option with a maximum cumulative fee of \$250,000.00. No assignments are being made at this time.

**Benefit**

The State will benefit by timely response to emergency/urgent and minor type projects. The investigation and cleanup activities are necessary to protect the environment.

**Funding Source**

Varies by individual assignment

**Commitment**

Individual assignments will be made on an as needed basis with the total of all assignments not to exceed the approved limit. The contract billing rates are fixed based on qualification-based selection process.

**Risk Assessment**

Failure to award these contracts will result in the State's inability to conduct investigation and cleanup activities at the sites of environmental contamination in a timely manner.

4. DEPARTMENT OF NATURAL RESOURCES, DOLLAR BAY – St Louis Creek - Culvert Repair  
File No. 751/10371.RAA - Index No. 74300  
Low Responsive Bidder: U.P. Engineers and Architects, Houghton; \$28,127.78

**Purpose/Business Case**

The purpose of this contract is to provide professional architectural and engineering design services for the repair of the existing culvert based on the professional review of the existing conditions.

**Benefit**

The State will benefit from this contract by having professionally prepared contract documents for the competitive construction bid, and contract administration services through construction. In addition, the professional will provide all hydrologic analysis and permitting.

**Funding Source**

100% Recreational Improvement Fund Grant

**Commitment**

The contract cost is fixed based on competitive selection process. The amount of the contract is within the authorized budget.

**Risk Assessment**

Failure to approve this contract will result in the State not obtaining the documents required for the competitive bidding process.

**ASSIGNMENT TO PROFESSIONAL SERVICES CONTRACTS**

5. DEPARTMENT OF ENVIRONMENTAL QUALITY, FLINT – Spartan Express Site – Remedial Investigation  
File No. 761/11358.SAR - Index No. 44801  
Recommended Assignment: Environmental Consulting & Technology, Inc., Ann Arbor; \$82,353.61

**Purpose/Business Case**

The purpose of this assignment is to provide environmental investigation to determine the extent of free phase product, soil and groundwater contamination and prepare feasibility study to comply with the environmental regulations.

**Benefit**

The State will benefit by assessing the risk to the public, abating environmental contamination and protecting the environment.

**Funding Source**

100% Refined Petroleum Funds

**Commitment**

The contract is fixed based on competitive proposals. The amount of the contract is within the authorized budget. This is assignment number ten to the discretionary contract.

**Risk Assessment**

Failure to approve this assignment will result in the State not obtaining the professional assistance needed to investigate and effectively abate the environmental contamination.

6. DEPARTMENT OF ENVIRONMENTAL QUALITY, PAW PAW – Production Rubber Products - Commercial Steel Industrial Site – Remedial Investigation  
File No. 761/10146.SAR - Index No. 44501  
Recommended Assignment: DLZ Michigan, Inc., Lansing; \$24,870.06

**Purpose/Business Case**

The purpose of this assignment is to provide remedial investigation including collecting soil, groundwater & vapor samples to delineate the extent of the environmental contamination. The results will be used to assess the impact of the contamination on the residential neighborhood and evaluate abatement measures necessary to clean up the contamination.

**Benefit**

The State will benefit by evaluating potential risk to the public and appropriate abatement measures.

**Funding Source**

100% Strategic Water Quality Initiative Funds

**Commitment**

The contract is fixed based on competitive proposals. The amount of the contract is within the authorized budget. This is assignment number eighteen to the discretionary contract.

**Risk Assessment**

Failure to approve this assignment will result in not getting the professional assistance needed to evaluate the risk to the public and the environmental abatement technologies necessary to protect the environment.

**MODIFICATION TO PROFESSIONAL SERVICES CONTRACTS**

7. DEPARTMENT OF CORRECTIONS, JACKSON - G. Robert Cotton Correctional Facility – Replace Security Gates and Controls  
File No. 472/11054.RMP - Index No. 19150  
That the contract for professional services with Byce Consulting Engineers, Kalamazoo, Michigan, be increased \$5,050.20

**Purpose/Business Case**

The purpose of this modification is to provide design and construction administration services to obtain bulletin documents for contractor pricing of modifications to the existing exterior store front and to replace the existing 36" door with a new 48" doors and controls.

**Benefit**

The State will benefit by having professionally prepared Bulletin documents for the construction contractor to provide change order pricing as well as direction for proposed changes in the work.

**Funding Source**

100% Agency Operating Funds

**Commitment**

The professional services contract modification will be paid on an hourly/direct payroll basis times a multiplier plus reimbursables. The amount of the contract is within the authorized budget.

**Risk Assessment**

Failure to approve this modification will result in the State not obtaining the documents required for the contractor pricing.

8. DEPARTMENT OF MILITARY AND VETERANS AFFAIRS, VARIOUS – Various Sites – Statewide Sampling and Compliance Services  
File No. 511/11234.SAR - Index No. 11400  
That the contract for professional services with AMEC E & I, Inc., Novi, be increased \$92,000.00

**Purpose/Business Case**

The purpose of this modification is to provide services for investigating former underground storage tank locations at the Detroit Light Guard Armory, the Midland Armory, and the Dowagiac Armory. The professional will also provide services to update spill Containment Control and Countermeasures (SPCC) Plans, update Stormwater Pollution Prevention Plans (SWP3), and perform other tasks requested by the DMVA Project Manager.

**Benefit**

The State will benefit by evaluating potential risk to the public and appropriate abatement measures.

**Funding Source**

100% Federal Funds

**Commitment**

The professional services contract modification will be paid on a lump sum fee basis plus reimbursables. The amount of the contract is within the authorized budget.

**Risk Assessment**

Failure to approve this assignment will result in the State not obtaining the professional assistance needed to investigate and effectively abate the environmental contamination.

9. DEPARTMENT OF NATURAL RESOURCES, OCEQUEOC – Ocequeoc Falls – Trailhead Development Project and ADA Access Development  
File No. 751/05436.JAG - Index No. 75329

That the contract for professional services with M. C. Smith Associates and Architectural Group, East Grand Rapids; be increased \$8,216.00

**Purpose/Business Case**

The purpose of this modification is to provide quality control/material testing services for the onsite, full time construction administration services during the installation of the very complicated natural stone improvements. This work requires on site evaluation and direction from the PSC to ensure that the design intent is achieved. This project is a first time attempt by the DNR and the State to fill this type of need and will greatly benefit by the inclusion of these services.

**Benefit**

The State will benefit by having the professional service contractor administer the contract through completion and controlling the quality of the building contractor's work.

**Funding Source**

100% Recreation Trails Program Grant

**Commitment**

The professional services contract modification will be paid on an hourly/direct payroll basis times a multiplier plus reimbursables. The amount of the contract is within the authorized budget.

**Risk Assessment**

Failure to approve this modification could result in a project component that does not function as intended.

10. DEPARTMENT OF NATURAL RESOURCES AND ENVIRONMENT,  
NEPESSING LAKE – Nepessing Lake Boat Access Site – BAS Paving  
File No. 751/09195.CAK - Index No. 59610

That the contract for professional services with Griggs Quaderer, Inc., Grand Blanc; be increased \$2,674.90

**Purpose/Business Case**

The purpose of this modification is to provide revisions to the final design documents to bring them up to current requirements in preparation for competitive bidding. The project has been on hold for two years and just received funding.

**Benefit**

The State will benefit by updating bidding documents and cost estimate.

**Funding Source**

100% Agency Operating Funds

**Commitment**

The professional services contract modification will be paid on an hourly/direct payroll basis times a multiplier plus reimbursables. The amount of the contract is within the authorized budget.

**Risk Assessment**

Failure to approve this modification will result in not obtaining updated documents for the competitive bidding process.

11. DEPARTMENT OF NATURAL RESOURCES AND ENVIRONMENT,  
ROSCOMMON – South Higgins Lake State Park – Sanitary Sewer and Dump  
Station Improvements

File No. 751/10372.JNS - Index No. 54100 and 99072

That the contract for professional services with Wade Trim, Inc., Gaylord, Michigan, be increased \$9,883.95

**Purpose/Business Case**

The purpose of this modification is to incorporate deductive alternates into the bid documents, determine quantity adjustments and revising cost estimates, provide additional coordination and review time during bid phase, coordinate with the low bidder after bid phase, confirm available water and sewer capacity for sanitary sewer and dump station improvements, perform additional coordination, review additional pay requests, perform additional construction staking and re-staking; attend and prepare minutes for additional progress meetings; and perform additional construction inspection associated with changes to final campground road paving.

**Benefit**

The State will benefit by having the professional service contractor continue administering the contract through completion and controlling the quality of the building contractor's work.

**Funding Source**

67 % Waterways Funds

33 % Land and Water Conservation Funds

**Commitment**

The professional services contract modification will be paid on an hourly/direct payroll basis times a multiplier plus reimbursables. The amount of the contract is within the authorized budget.

**Risk Assessment**

Failure to approve this modification would result in the State not obtaining the necessary engineering services associated with the changes to the project.

12. DEPARTMENT OF NATURAL RESOURCES, VARIOUS - Ortonville, Pontiac Lake, Rose Lake and Sharonville Shooting Ranges - Lead Reclamation/Abatement  
File No. 751/11175.SAR - Index No. 28354; 28355; 28353; 28356  
That the contract for professional services with Global Environmental Engineering, Inc., Elk City, be increased \$2,160.00

**Purpose/Business Case**

The purpose of this modification is to provide site plan and engineering drawing for the shot gun area at the Pontiac Lake Shooting Range. The agency was not able to locate a site plan for the area which is required to conduct the lead survey.

**Benefit**

The State will benefit by completing the lead survey and implement a lead reclamation/abatement plan.

**Funding Source**

100% Shooting Range Program Income

**Commitment**

The professional services contract modification will be paid on a billing rate basis plus reimbursables. The amount of the contract is within the authorized budget.



**Risk Assessment**

Failure to approve this modification will result in not completing the lead survey needed to implement a lead reclamation/abatement plan.

**13. DEPARTMENT OF ENVIRONMENTAL QUALITY, ROGERS CITY – Radio**

Tavern Site – Remedial Investigation and Feasibility Study Services

File No. 761/10062.SAR - Index No. 44351

That the contract for professional services with Fleis & VandenBrink Engineering, Inc., Traverse City, be increased \$7,703.64

**Purpose/Business Case**

The purpose of this modification is to cancel the design, construction, and operation of the remediation system originally started on this site and use the funds allocated to monitor the natural attenuation of contamination for the next four years. This modification will extend the date of completion to November 30, 2016.

**Benefit**

The State will benefit by reducing overall project costs.

**Funding Source**

100% Refined Petroleum Funds

**Commitment**

The professional services contract modification will be paid on a lump sum fee basis plus reimbursables. The amount of the contract is within the authorized budget.

**Risk Assessment**

Failure to approve this modification would result in increased project cost without the expected results.

**14. DEPARTMENT OF ENVIRONMENTAL QUALITY, SAGINAW - National Plate**

Glass Site - O&M Oversight

File No. 761/10396.SAR - Index No. 44601

That the contract for professional services with Malcolm Pirnie, Inc., Lansing, be increased \$104,791.00

**Purpose/Business Case**

The purpose of this modification is to provide additional operation and maintenance (O&M) oversight services. The site is a former glass and salt manufacturing facility. A remediation system was designed and installed at the site. The system includes sheet piles to contain contaminated groundwater, a riprap to support the wall and a dewatering system to prevent excessive groundwater from building up behind the walls. The professional will provide O&M oversight services for the dewatering system and prepare reports to comply with the environmental regulations.

**Benefit**

The State will benefit by controlling the spread of contamination and ensuring compliance with the environmental regulations.

**Funding Source**

100% Strategic Water Quality Initiative Funds

**Commitment**

The professional services contract modification will be paid on a billing rate basis plus reimbursables. The amount of the contract is within the authorized budget.

**Risk Assessment**

Failure to approve this modification will result in not getting the professional assistance needed to continue the dewatering activities at the site.

**REVISIONS TO CONSTRUCTION CONTRACTS**

15. DEPARTMENT OF TECHNOLOGY, MANAGEMENT AND BUDGET, LANSING  
– DTMB Records Building – Exterior Wall Repair and Storage Build-Out  
File No. 071/10393.JNS - Index No. 44315  
Daniels Building Company, Inc., Brighton, MI; CCO No. 3, Increase \$28,278.00

**Purpose/Business Case**

The purpose of this change order is to address field conditions discovered during demolition. A portion of the existing west wing wall was found to be unstable with numerous open voids and joints. This change order completely demolishes the remaining portion of this wing wall and stabilizes remaining masonry at the northwest corner of Storage Room 100. In addition, demolition of the perimeter curb in new Storage Room 100 found sheet metal ductwork stubbed up within the removed perimeter curb resulting in duct openings needing to be removed and filled in with concrete and steel plate to assure that the weight of new shelving can be supported along these outer walls.

**Benefit**

The State will benefit by ensuring the structural integrity of the facility.

**Funding Source**

100% Agency Operating Funds

**Commitment**

The change order costs are fixed actual costs provided by the construction contractor in response to a bulletin provided by the PSC. The amount of the contract is within the authorized budget.

**Risk Assessment**

Failure to approve this change order will result in a potential safety hazard.

16. DEPARTMENT OF ENVIRONMENTAL QUALITY, FENTON – Fisherman's  
Landing Site – Remedial Excavation  
File No. 761/08327.SAR - Index No. 44801  
Clean Harbors Environmental Services, Norwell; CCO No. 1, Decrease  
\$60,870.14

**Purpose/Business Case**

The purpose of this change order is to adjust the contract quantities to match the actual site measured quantities. The change includes reducing several contract quantities and providing additional contract quantities such as air monitoring, removal of miscellaneous debris and placement of backfill material/topsoil.

**Benefit**

The State will benefit by receiving a credit and completing the abatement of the environmental health hazard to protect the public health and the environment.

**Funding Source**

100% Refined Petroleum Funds

**Commitment**

The change order costs are fixed actual costs provided by the construction contractor in response to a bulletin provided by the PSC. The amount of the contract is within the authorized budget.

**Risk Assessment**

Failure to approve this change order will result in the project not receiving a credit.

**CONTRACT CHANGE ORDER**

17. DEPARTMENT OF LICENSING AND REGULATORY AFFAIRS, JACKSON - CCO #2 for Lease #10735 approved by the State Administrative Board on June 6, 2006, between Commonwealth Commerce Group, Inc., as Lessor, and the State of Michigan by the Department of Technology, Management and Budget for the Department of Licensing and Regulatory Affairs, as Lessee. This CCO provides for construction of a security wall with two service windows in the reception area, as requested by the Department of Licensing and Regulatory Affairs at a cost not-to-exceed \$7,674.70. The space is located at 209 East Washington Avenue, Suite 200, Jackson, MI 49201.

**Purpose/Business Case:**

The purpose of this CCO is to erect a floor-to-ceiling security wall with two built-in service windows that will effectively separate the customer waiting area from work areas.

**Benefit:**

The construction of a boundary between the customer waiting area and staff work areas makes the work areas more secure and safe for staff.

**Source of Funds:**

100% Federal Funds

**Commitment Level:**

Present through April 30, 2016; however, this Lease contains a standard cancellation clause with 90 days notice.

**Risk Assessment:**

Non-approval of this CCO will hinder the Department from providing its staff with a safe and secure office environment.

---

**From:** Henry, Irene (DTMB)  
**Sent:** Monday, October 19, 2015 10:04 AM  
**To:** Rayyan, Sadi (DTMB); Hall, Robert (DTMB); Belcher, Harold (DTMB)  
**Subject:** RE: [DEQ] DEQ Director Dan Wyant issues statement about Flint drinking water

Wow!

---

**From:** Rayyan, Sadi (DTMB)  
**Sent:** Monday, October 19, 2015 10:00 AM  
**To:** Hall, Robert (DTMB) <hallr5@michigan.gov>; Henry, Irene (DTMB) <HenryI1@michigan.gov>; Belcher, Harold (DTMB) <belcherh1@michigan.gov>  
**Subject:** FW: [DEQ] DEQ Director Dan Wyant issues statement about Flint drinking water

DEQ admits responsibility for the Flint drinking water fiasco!!

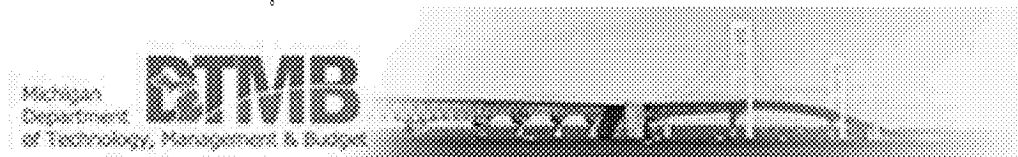
*Sadi Rayyan*

517-284-7912

[rayvans@michigan.gov](mailto:rayvans@michigan.gov)

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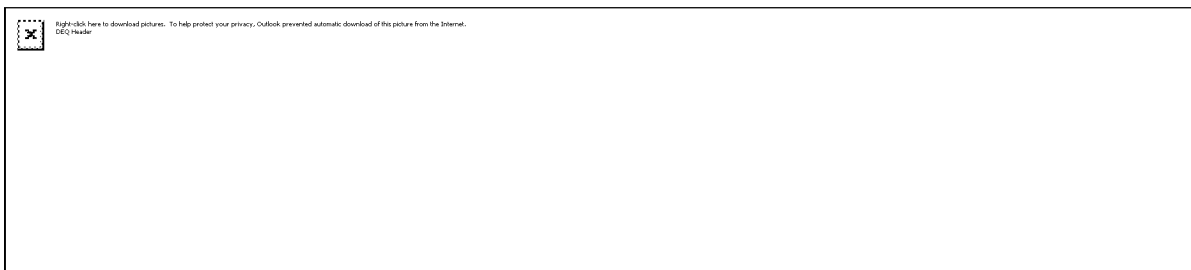
*Promote virtues & prevent vices!*



---

**From:** Michigan Department of Environmental Quality [<mailto:MIDEQ@govsubscriptions.michigan.gov>]  
**Sent:** Monday, October 19, 2015 9:45 AM  
**To:** Rayyan, Sadi (DTMB) <[rayvans@michigan.gov](mailto:rayvans@michigan.gov)>  
**Subject:** [DEQ] DEQ Director Dan Wyant issues statement about Flint drinking water

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***DEQ Director Dan Wyant today made the following statement as he announced DEQ Chief***

***Deputy Jim Sygo will immediately assume the role of interim chief of the department's Office of Drinking Water and Municipal Assistance:***

"It recently has become clear that our drinking water program staff made a mistake while working with the City of Flint. Simply stated, staff employed a federal protocol they believed was appropriate, and it was not. The water testing steps followed would have been correct for a city less than 50,000 people, but not for a city of nearly 100,000.

As details of the situation emerge, I am convinced our program staff believed they were doing their job right. As the state recognized there could be a health threat to Flint residents, we took appropriate steps. We are now embarked on an unprecedented effort to safeguard Flint residents and families with near-term, intermediate and long-term actions to protect and educate city residents.

The issue in DEQ is experience and protocol with respect to corrosion control. The Governor has called for an independent, third-party after-action review. I have taken the step of changing leadership in the division. We are working with our federal partners and committed to being part of the U.S. EPA's effort to strengthen its Lead and Copper Rule.

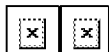
All who brought this issue to the department deserve credit for bringing it forward. Lead is a serious issue, particularly for young people, and we take it seriously. The Governor's plan incorporates the suggestions outlined by the EPA and researchers at Virginia Tech.

We will learn from this. We will make necessary changes to see to it that our program becomes a national leader in public health protection."



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---

**From:** Rayyan, Sadi (DTMB)  
**Sent:** Monday, October 19, 2015 10:11 AM  
**To:** Hall, Robert (DTMB)  
**Subject:** RE: [DEQ] DEQ Director Dan Wyant issues statement about Flint drinking water

This came as the governor called for an independent, third-party after-action review.

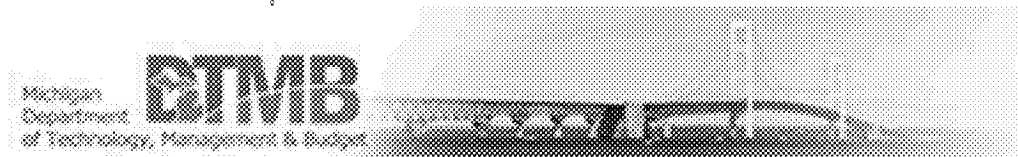
*Sadi Rayyan*

517-284-7912

[rayyans@michigan.gov](mailto:rayyans@michigan.gov)

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*Promote virtues & prevent vices!*



---

**From:** Hall, Robert (DTMB)  
**Sent:** Monday, October 19, 2015 10:03 AM  
**To:** Rayyan, Sadi (DTMB) <[rayyans@michigan.gov](mailto:rayyans@michigan.gov)>  
**Subject:** RE: [DEQ] DEQ Director Dan Wyant issues statement about Flint drinking water

It seems a little late.

---

**From:** Rayyan, Sadi (DTMB)  
**Sent:** Monday, October 19, 2015 10:00 AM  
**To:** Hall, Robert (DTMB) <[hallr5@michigan.gov](mailto:hallr5@michigan.gov)>; Henry, Irene (DTMB) <[HenryI1@michigan.gov](mailto:HenryI1@michigan.gov)>; Belcher, Harold (DTMB) <[belcherh1@michigan.gov](mailto:belcherh1@michigan.gov)>  
**Subject:** FW: [DEQ] DEQ Director Dan Wyant issues statement about Flint drinking water

DEQ admits responsibility for the Flint drinking water fiasco!!

*Sadi Rayyan*

517-284-7912

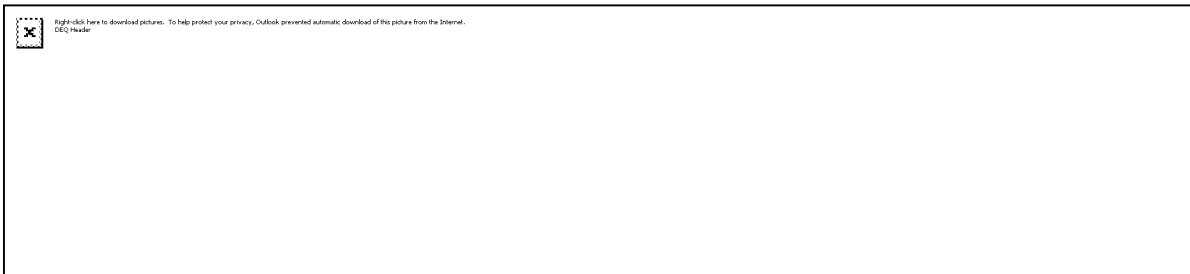
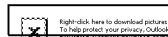
[rayyans@michigan.gov](mailto:rayyans@michigan.gov)

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**From:** Michigan Department of Environmental Quality [<mailto:MIDEQ@govsubscriptions.michigan.gov>]  
**Sent:** Monday, October 19, 2015 9:45 AM  
**To:** Rayyan, Sadi (DTMB) <[rayyans@michigan.gov](mailto:rayyans@michigan.gov)>  
**Subject:** [DEQ] DEQ Director Dan Wyant issues statement about Flint drinking water

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***DEQ Director Dan Wyant today made the following statement as he announced DEQ Chief Deputy Jim Sygo will immediately assume the role of interim chief of the department's Office of Drinking Water and Municipal Assistance:***

"It recently has become clear that our drinking water program staff made a mistake while working with the City of Flint. Simply stated, staff employed a federal protocol they believed was appropriate, and it was not. The water testing steps followed would have been correct for a city less than 50,000 people, but not for a city of nearly 100,000.

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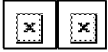
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**From:** American Red Cross <RedCross@americanredcross.org>  
**Sent:** Tuesday, January 12, 2016 9:17 AM  
**To:** Hall, Robert (DTMB)  
**Subject:** Water Crisis Response Community Update

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Michigan Region

## Water Crisis Response

Dear Robert,

Last Tuesday, a state of emergency was declared over the water crisis in the city of Flint. The American Red Cross is on the ground helping--working with local partners, including state and local government officials, community nonprofits, churches and fire stations, to assist with water distribution efforts.

The Red Cross is handing out bottled water, water filters, lead-testing kits and educational materials. To date, approximately 11,500 water filters and 1,500 replacement water filtration cartridges have been distributed by various partner agencies.

If you are in need of immediate assistance, [get help now](#).

When you give to disaster relief, it empowers the Red Cross's readiness by giving us the ability to get involved in any emergency. At the same time as this disaster, we are helping dozens of families throughout Michigan in the aftermath of home fires each day. Across the country Red Cross volunteers continue to support relief efforts following severe winter floods and storms.

[A gift of any size](#) can help people affected this year by disasters big and small, so please consider making a [donation](#) today! Your gift will help us to ensure that communities are prepared for what lies ahead.

Thank you for your ongoing support!



Kimberly Burton  
Chief Executive Officer  
Michigan Region  
American Red Cross

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An average of 91

help people affected by disasters big and small.

cents of every  
dollar the  
American Red  
Cross spends  
is invested in  
Humanitarian  
services and  
programs.

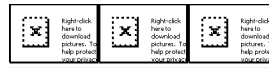
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**From:** Stephanie Johnston, Public Works Editor <publicworks@hw-commercialconstruction.com>  
**Sent:** Wednesday, January 13, 2016 12:01 PM  
**To:** Hall, Robert (DTMB)  
**Subject:** State Water Regulator Resigns Amid City's Lead Crisis

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## PUBLIC WORKS UPDATE



### PW BLOG

#### PUBLIC WORKS

### How to Make Reasonable Workplace Accommodations

Employers don't have to respond to every single request from disabled individuals. Sometimes, says our Americans with Disabilities Act expert, employer and employee must meet halfway. [Read More](#)



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### CONTRACT AWARDS

#### PUBLIC WORKS

### County Awards Bridge Replacement

The Westchester County Department of Public Works & Transportation in New York is replacing a bridge that was built in 1950 and now carries more than 20,000 vehicles per day. [Read More](#)



Public Works Current Edition



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#### PRNEWswire

### Ga. County Renews \$60 Million Sewer Contract

Fulton County's public-private partnership with Veolia North America has won awards for treatment plant design and NPDES compliance. The county owns all wastewater

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assets; Veolia operates and maintains them. [Read More](#)



Product demos, interviews, and more at [PWMAG](#).

#### TRAINING, EDUCATION & JOBS

##### THE TRANSTEC GROUP

### Best Practices for Pavement Smoothness Specifications

The Louisiana Transportation Research Center (LTRC) has released a report summarizing current U.S. asphalt and concrete pavement smoothness requirements. The report provides timely information as the U.S. undergoes a major shift in the way smoothness specifications are written. [Read More](#)

#### FROM THE MAGAZINE

##### PUBLIC WORKS

### Cut Energy Bills with Retro-Commissioning

Even the best-designed, -built, and -maintained buildings waste energy. Retro-commissioning is a low-cost way to lower costs another 10% to 20%, freeing public funds for other uses. [Read More](#)

#### POLL

##### PUBLIC WORKS

### Did You Get a Drone For Christmas?

If not, it wasn't because they were hard to find. All the big retailers (Best Buy, Walmart, etc.) sold them; here in Chicago you could pick one up at a 7-Eleven. We wonder how popular they are with public works professionals (for fun, not for work). Your response is anonymous. [Read More](#)

#### INDUSTRY NEWS

##### ABC NEWS

### State Water Regulator Resigns amid City's Lead Crisis

The Michigan Department of Environmental Quality directed the City of Flint to get drinking water from a local river instead of Detroit. The move was supposed to save money, but instead caused lead levels to spike. Two state employees have resigned. [Read More](#)

## RISK MANAGEMENT

### Top Five OSHA Changes to Watch for in 2016

Keep an eye out for significant regulatory changes and new guidance documents as OSHA officials try to make the most out of the Obama administration's final year in office. The next year could set some precedents. [Read More](#)

## KSAT

### City Looks at New Way to Fix Sidewalks

Faced with more than 2,500 miles of crumbling sidewalk, San Antonio is going to experiment with technology that's used to build highway bridges. But will it withstand shifting soil conditions? [Read More](#)

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**From:** State of Michigan <MISOM@govsubscriptions.michigan.gov>  
**Sent:** Thursday, January 14, 2016 5:25 PM  
**To:** Hall, Robert (DTMB)  
**Subject:** Volunteer Opportunity in Flint



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Michigan State Employees banner image

The State Emergency Operations Center (SEOC) is coordinating a response to the ongoing health and safety issues in the city of Flint's drinking water. Teams from the Michigan State Police, Genesee County Sheriff's Department, Michigan Department of Health and Human Services, and volunteer organizations have been delivering bottled water, water filters, replacement cartridges and water testing kits at homes in the city of Flint since Tuesday.

To help with this critical work, the SEOC is looking for volunteers to expand this effort and continue this distribution during the upcoming holiday weekend. Teams are being assembled for shifts on Saturday, January 16; Sunday, January 17; and Monday, January 18, 2016. If you are interested in volunteering your time for this critical work, please complete the information in one of the attached surveys (depending on which day you are volunteering).

To volunteer on Saturday, January 16, <https://www.surveymonkey.com/r/28NVJBL>

To volunteer on Sunday, January 17, <https://www.surveymonkey.com/r/26NMJJK>

To volunteer on Monday, January 18, <https://www.surveymonkey.com/r/26P7P5G>

Volunteers will begin their assignment at the Local Emergency Operations Center located in the Genesee County Administration Building located at 1101 Beach St, Flint at 9 a.m. and end by 4 p.m. Parking is available at the corner of Beach Street and 8th Street. Lunch will be provided. This is strictly a volunteer effort, as all three days will be unpaid. Volunteers are responsible for their own transportation; mileage reimbursement for personal vehicles is not authorized. Volunteers should dress for working outdoors and wear foot attire appropriate for walking.

This opportunity is for state employees and their immediate family members 16 years of age or older only, others looking to assist should volunteer through the American Red Cross in Flint. The volunteer coordination center for the Red Cross is located at 1401 S. Grand Traverse, Flint, MI. They are open from 9 a.m. to 7 p.m.

For more information on the state's response efforts, visit [www.michigan.gov/flintwater](http://www.michigan.gov/flintwater).

---

This e-mail was sent to [hallr5@michigan.gov](mailto:hallr5@michigan.gov) using GovDelivery on behalf of: the State of Michigan, 111 S.

Capitol Ave., Lansing, MI. *You are receiving this message because you are a State of Michigan employee.*

**From:** Stephanie Johnston, Public Works Editor <publicworks@hw-commercialconstruction.com>  
**Sent:** Wednesday, January 20, 2016 1:30 PM  
**To:** Hall, Robert (DTMB)  
**Subject:** A Brief History of Flint, Mich., Drinking Water Crisis

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## PUBLIC WORKS UPDATE



### PW BLOG

#### TOOLS OF THE TRADE

##### Is the Aluminum Body Pickup Really New or Unique?

Not really. Ford and GM just did something that another American automaker did in 1914. Yes: 1914. Our guest blogger explains. [Read More](#)

### TRAINING, EDUCATION & JOBS

#### PTVGROUP.COM

##### Intelligent Transportation: The Full Monty (Er ... Mix)

New technologies are constantly appearing to provide "intelligent transportation," but no one's addressed how to use them to improve public transit. The authors of this soon-to-be-available book on the subject were at the Transportation Research Board's annual meeting last week. [Read More](#)

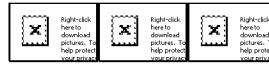
### CONTRACT AWARDS

#### PUBLIC WORKS

##### Spanish Firm Lands Third U.S. Public Waste Contract

The company's managing biosolids for Houston and collecting solid waste for Orange County, Fla. Now Dallas has signed a 15-year contract to build and operate a solid waste recycling facility. [Read](#)

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PWMAG.

#### FROM THE MAGAZINE

##### PUBLIC WORKS

### What You Don't Know About Pump Stations

Pump stations, even small ones, are the greatest source of untapped savings for wastewater utilities. It's time to rethink almost a century of design assumptions. [Read More](#)

#### POLL

##### PUBLIC WORKS

### Did You Get a Drone For Christmas?

If you answered this question last week, thank you. If not, we're wondering how popular these gizmos are with public works professionals (for fun, not for work). All the big retailers (Best Buy, Walmart, etc.) sell them; here in Chicago you can even buy 'em at a 7-Eleven. Your response is anonymous.

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#### INDUSTRY NEWS

##### MICHIGAN RADIO

### TIMELINE: A Brief History of Flint, Mich., Water Crisis

We apologize to anyone who had difficulty opening last week's article on this topic. That particular news piece began in the middle of the story, so we're sharing this webpage that explains what happened when the state dictated how a struggling city obtained drinking water. [Read More](#)

##### BLOOMBERG

### Feds, Local Officials Prepare for Mississippi River Threat

Bad weather during the holidays killed at least 30 people in the Midwest. As floodwaters move south, the U.S. Army Corp of Engineers is working with local officials to minimize potential damage down to the Gulf Coast. [Read More](#)

## PUBLIC WORKS

### Designing Pervious Concrete Pavement

Is this the year your team's going to plunge into pervious? Before you do, read this article and this one to see what concrete producers are doing to ensure public projects perform over the long haul. [Read More](#)

## AGGREGATE RESEARCH

### FAST Act Largely Positive for P3s

Here's a good analysis of the just-enacted federal surface transportation act. While the problems with fully funding the Highway Trust Fund weren't resolved, the bill looks favorably at public-private partnerships and is moving toward allowing states to toll travelers on existing interstate highways. [Read More](#)

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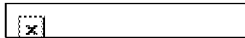
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**From:** NYTimes.com <nytdirect@nytimes.com>  
**Sent:** Thursday, January 21, 2016 4:28 AM  
**To:** Hall, Robert (DTMB)  
**Subject:** Today's Headlines: 2015 Was Hottest Year in Historical Record, Scientists Say

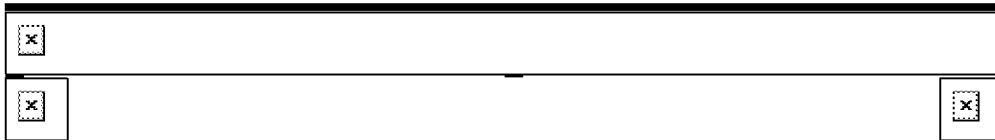
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## Today's Headlines

Thursday, January 21, 2016



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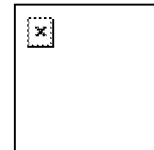
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### Top News

#### 2015 Was Hottest Year in Historical Record, Scientists Say

By JUSTIN GILLIS

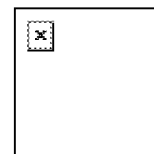
The bulk of the record-setting heat, NASA and NOAA say, is from long-term planetary warming caused by human emissions of greenhouse gases.



#### As Water Problems Grew, Officials Belittled Complaints From Flint

By JULIE BOSMAN, MONICA DAVEY and MITCH SMITH

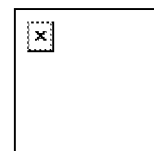
The view of how the administration of Gov. Rick Snyder initially dealt with the water crisis emerged from 274 pages of emails, made public by the governor on Wednesday.



#### Prehistoric Massacre Hints at War Among Hunter-Gatherers

By JAMES GORMAN

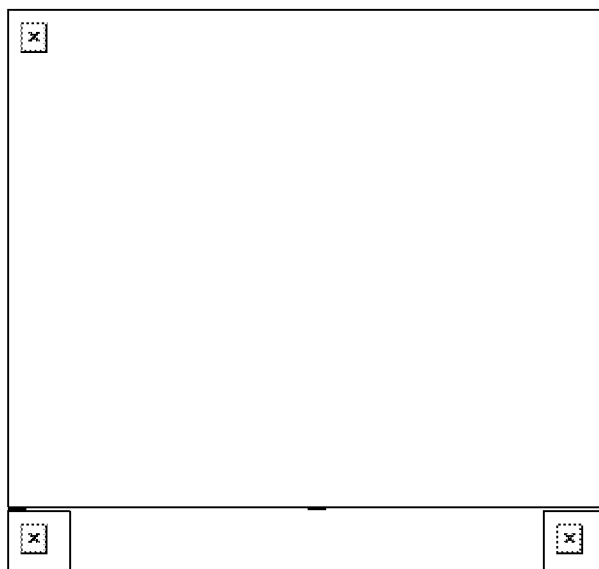
A dig in Kenya has uncovered the remains of a slaughter from 10,000



years ago, suggesting that warfare may have existed even before humans began agriculture.

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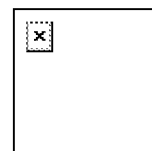
## Editors' Picks

STYLE



**AUDIO: Modern Love: The Podcast | Episode 1**

Actress Lauren Molina reads "A Craigslist 'Missed Connection' Lure."

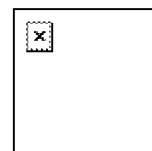


OPINION | THE END

**Unequal Lives, Unequal Deaths**

By SUNITA PURI

Death may be humanity's great equalizer, but there are vast inequalities in how we die.



## QUOTATION OF THE DAY

*"The whole system is warming up,  
relentlessly."*

GERALD A. MEEHL, a scientist at the National Center for  
Atmospheric Research, on record-setting heat in 2015.

## Today's Videos



### VIDEO: In China, a Reverse Migration

After the sudden closure of a shoe factory, a migrant worker on China's eastern seaboard heads back to his home in the countryside. China's shoe industry has been hit hard by the slowing economy.



### VIDEO: School of Hip-Hop

An innovative program at New Visions Charter High School for Advanced Math and Science II in the Bronx uses hip-hop to reach teenagers who may not respond to more traditional counseling.



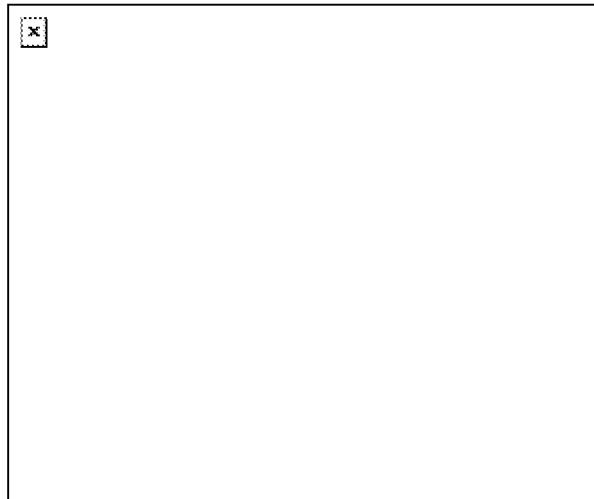
### VIDEO: Is Fish Oil Helpful or Harmful?

The correspondent Gillian Findlay investigates the scientific claims about fish oil, a popular supplement, in an exclusive video by the PBS series "Frontline" in collaboration with The New York Times.



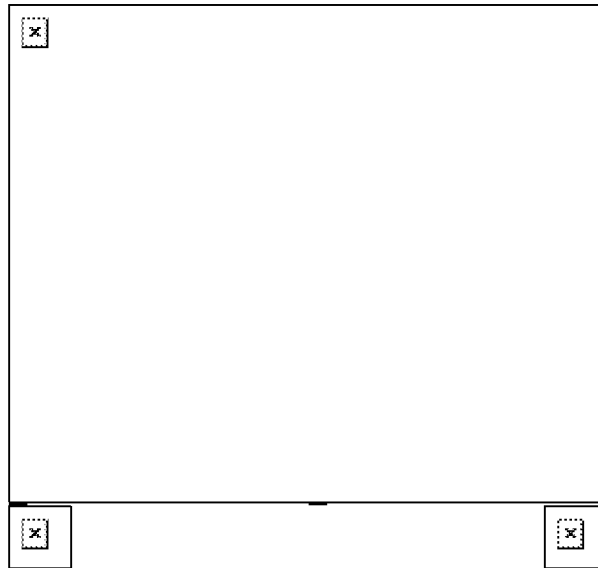
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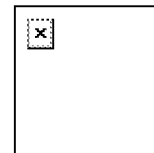
## Technology

STATE OF THE ART

### Tech's 'Frightful 5' Will Dominate Digital Life for Foreseeable Future

By FARHAD MANJOO

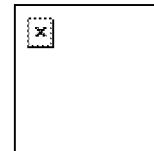
By just about every metric, Amazon, Apple, Facebook, Google and Microsoft are getting larger, more entrenched in their own sectors, more powerful in new sectors and better protected from competition.



### Jack Dorsey Juggles Twitter and Square, Both Caught in Downdraft

By MIKE ISAAC

The volatility of the companies' shares have hit Jack Dorsey in the wallet. Twitter will report its earnings on Feb. 10, and Square will reveal its first public earnings in March.

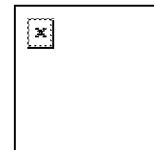


BITS DAILY REPORT

### IBM Caught Between the Old and the New

By JIM KERSTETTER

The transition from older, shrinking markets to new areas is proving difficult for tech's most venerable companies. But that does not mean they won't be able to reinvent themselves.



For more technology news, go to [NYTimes.com/Technology](http://NYTimes.com/Technology) »

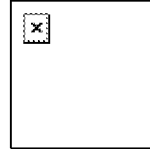
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## Arts

## **The Sundance Film Festival Trains Its Sights on the Gun Debate**

By BROOKS BARNES

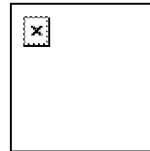
Several selections at this year's festival are joining the national discussion about mass shootings and gun control.



## **'Races of Mankind' Sculptures, Long Exiled, Return to Display at Chicago's Field Museum**

By JENNIFER SCHUESSLER

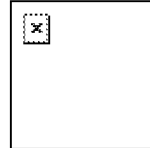
A new exhibition explores a series of works that were once denounced as "white racist pseudo anthropology."



## **Bette Midler, Glwin', Crowin', Goin' Strong and Ready for 'Hello, Dolly!'**

By MICHAEL PAULSON

The newest Broadway revival of Jerry Herman's beloved musical, starring Ms. Midler, is set to open in the spring of 2017.



For more arts news, go to [NYTimes.com/Arts](http://NYTimes.com/Arts) »

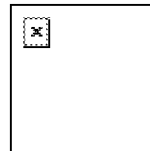
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## **Obituaries**

### **George Weidenfeld, British Publisher of 'Lolita' and London Fixture, Dies at 96**

By ALAN COWELL

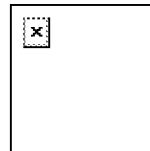
Penniless, Mr. Weidenfeld escaped the Nazi annexation of Austria and built a reputation as an international networker, party-giver and raconteur. Last year he created a fund to help persecuted Christian refugees from Syria.



### **Ettore Scola, Italian Film Director of Satire and Farce, Dies at 84**

By SAM ROBERTS

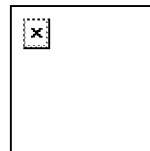
In more than 40 films directed over 40 years, Mr. Scola focused on people always haplessly swept along by the tides of their times.



### **Michel Tournier, French Novelist Who Fused Myth and Philosophy, Dies at 91**

By WILLIAM GRIMES

Mr. Tournier's "Ogre," the story of a French prisoner of war who procured boys for an elite Hitler youth camp, won the Prix Goncourt, in 1970.



For more obituaries, go to [NYTimes.com/Obituaries](http://NYTimes.com/Obituaries) »

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## **ON THIS DAY**

On Jan. 21, 1924, Russian revolutionary Vladimir Ilyich Lenin died at

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age 54.

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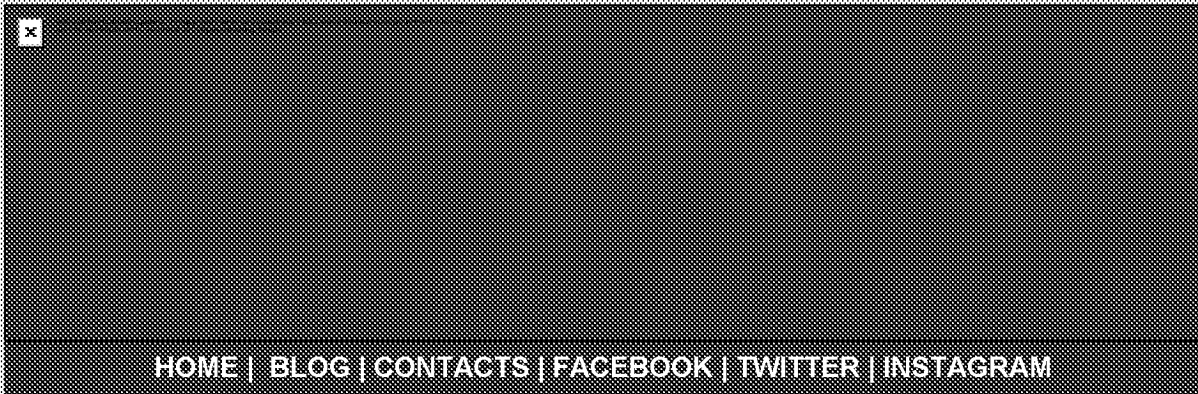
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**From:** Governor's Office <governorsoffice@govsubscriptions.michigan.gov>  
**Sent:** Friday, January 22, 2016 12:38 PM  
**To:** Hall, Robert (DTMB)  
**Subject:** "He's his own best spokesman"

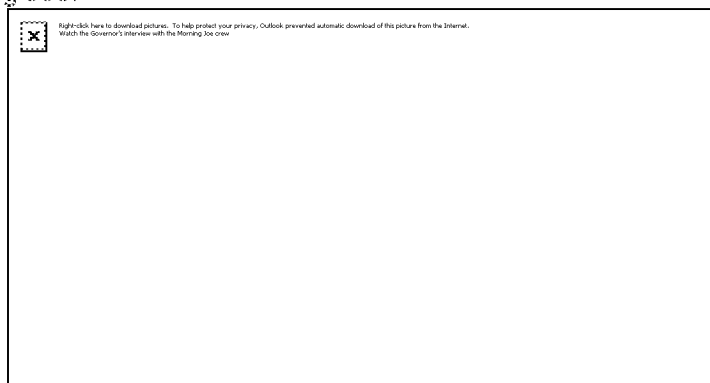


## How we are fixing the Flint water crisis

Governor Rick Snyder has committed to spending the rest of his time as Governor to fixing the Flint water crisis. Over the last few days, he has sat down to explain what happened and how we're fixing the Flint water crisis. Watch the interviews below and be sure to read the Governor's Op-Ed in the USA Today.

### Governor Snyder on Morning Joe

"What is so frustrating and what makes you so angry is you have a handful of experts who were career civil servants that made terrible decisions, in my view. We have to live with the consequences, and they worked for me, so I accept that responsibility. We are going to fix this problem." Watch Governor Snyder address how we are fixing the Flint water crisis on Morning Joe.



### Governor Snyder with Charlie LeDuff on Fox 2 Detroit

"I feel awful about this. These are people. They've been harmed. You can't feel good about that. The people of Flint have been harmed and a major influence of that harm came from people who worked for me, and I feel responsible for that. But I am committed

to solving the problem and addressing the damage as much as possible for the rest of the time I'm Governor." Watch Governor Snyder address the Flint water crisis with Charlie LeDuff on Fox 2 News.



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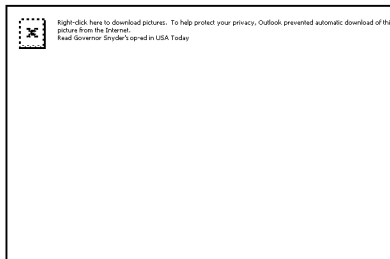
## Governor Snyder's 2016 State of the State

"Michiganders don't quit, we don't give up, instead we will work with even more passion and commitment to truly improve our state. For everyone who's chosen to make Michigan their home, this is more than a promise, this is my commitment." Watch Governor Snyder's full closing statement from his 2016 State of the State address.



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## Governor in USA Today: "I will fix this, and I mean it."



"Residents in one of Michigan's proud cities cannot drink their water. That's unacceptable. The crisis in Flint arose from missteps at all levels of government — local, state and federal. But as governor, I take responsibility for what these families are going through, and I'm holding people in my administration accountable for their failures." Click [here](#) to read the Governor's full op-ed.

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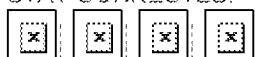
## Washington Post: "Michigan Gov. Rick Snyder is in a tough spot, but he's his own best spokesman"

Snyder has born the brunt of criticism in the local health crisis that has turned into a national scandal. But unlike many other politicians facing crises of leadership, Snyder may also be his own best counter-programming. [Click here to read the full story in the Washington Post.](#)



**Visit [HelpForFlint.com](http://HelpForFlint.com) to learn how you can help Flint residents.**

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**From:** American Red Cross <RedCross@americanredcross.org>  
**Sent:** Friday, January 22, 2016 12:53 PM  
**To:** Hall, Robert (DTMB)  
**Subject:** Water Crisis Response Update

Having trouble viewing this message? [Click Here](#)

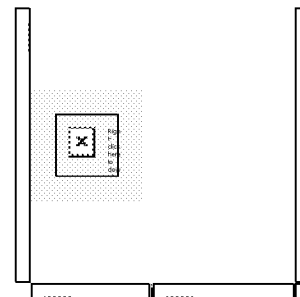


Michigan Region

## Water Crisis Response Update

Dear Robert,

Residents of Flint and Genesee County continue to be affected by the current water crisis in Michigan. The American Red Cross has been there every step of the way supporting the federal, state, and local government's efforts to help families affected by this emergency. Together with our government and nonprofit partners, the plan is for all agencies to deploy response teams to reach the 45,000 homes in the City of Flint.



Since this crisis began, the Red Cross has connected with over 10,700 homes to distribute supplies and educational materials as part of this collective effort to reach all households in Flint. So far, we have distributed the following government-issued items:

- More than 20,000 cases of water,
- More than 13,500 water filters and replacement filters, and
- More than 10,500 water testing kits.

If you are in need of immediate assistance, [get help now](#).

When you give to disaster relief, it empowers the readiness of the Red Cross by giving us the ability to get involved in any emergency. At the same time as this disaster, we are helping dozens of families throughout Michigan in the aftermath of home fires each day. And across the country – from Texas to Missouri to Mississippi – Red Cross staff and volunteers continue to support relief efforts following severe winter floods and storms.

A gift of any size will help people affected this year by disasters big and small, so please consider making a donation today! Your gift allows us to ensure that communities are prepared for whatever may lie ahead.

Thank you for your ongoing support!



Kimberly Burton  
Chief Executive Officer  
Michigan Region

## American Red Cross

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*Help people affected by disasters big and small.*



An average of 91 cents of every dollar the American Red Cross spends is invested in humanitarian services and programs

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**From:** State of Michigan <MISOM@govsubscriptions.michigan.gov>  
**Sent:** Friday, January 22, 2016 4:35 PM  
**To:** Hall, Robert (DTMB)  
**Subject:** Flint Volunteer Efforts



Dear State Employees,

Gov. Rick Snyder and I want to thank everyone who donated their time during the holiday weekend to deliver bottled water, water filters, replacement cartridges and water testing kits to families in the city of Flint. We are working hard to ensure all residents are provided with the safe water resources they need, and each donation and hour of your time volunteered goes a long way.

For employees who would like to help the residents of Flint, there are several opportunities to do so. Please visit [www.helpforflint.com](http://www.helpforflint.com) to learn how you can help.

For additional information and updates, visit [www.michigan.gov/flintwater](http://www.michigan.gov/flintwater).

Again, thank you for all your support.

Sincerely, Mike Zimmer  
Office of Good Government Director  
Dept. of Licensing and Regulatory Affairs Director

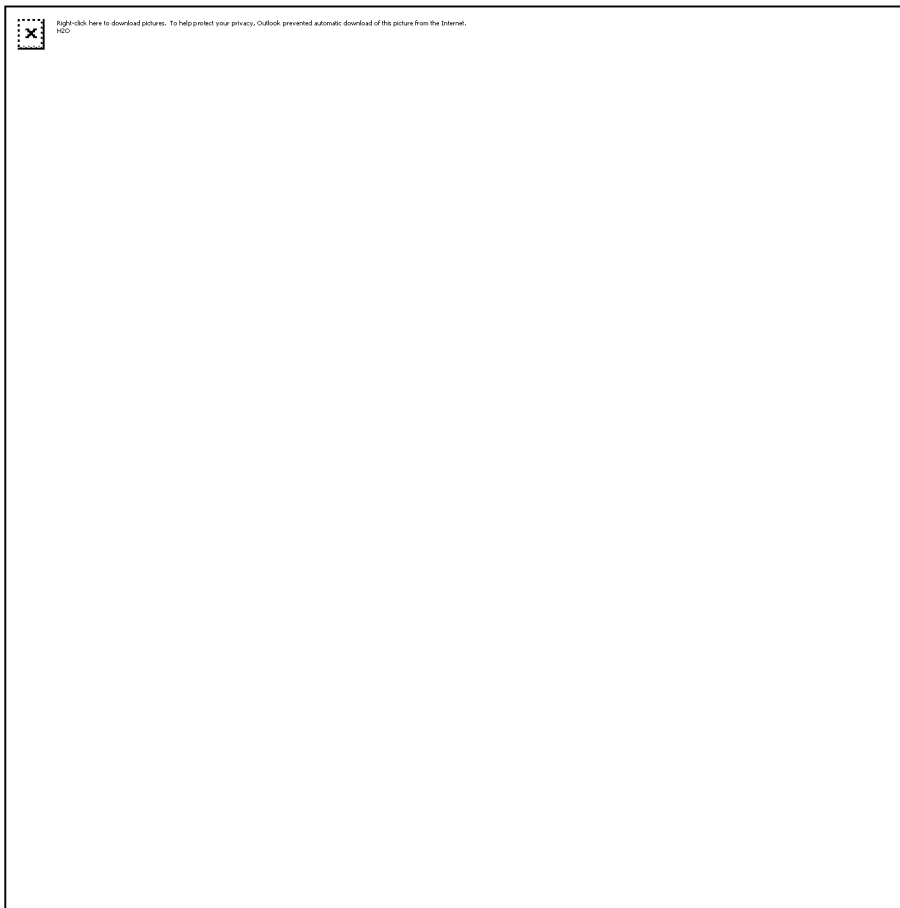
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**From:** Dept. Technology, Management & Budget <dtmb@govsubscriptions.michigan.gov>  
**Sent:** Tuesday, January 26, 2016 8:39 AM  
**To:** Hall, Robert (DTMB)  
**Subject:** Contributing time, muscle and money



During this month's Martin Luther King Jr. holiday weekend, some state employees turned their "day off" into a "day on" in Flint. There, they delivered bottled water, water filters, replacement cartridges and water testing kits to families. The volunteers joined other Michiganders, turning Dr. King's birthday observance into a day of service.



Mike Zimmer, director of the Office of Good Government and the Department of Licensing and Regulatory Affairs, has shared a link – [www.helpforflint.com](http://www.helpforflint.com) – that offers other opportunities to contribute time, muscle and money to bring clean drinking water to the community. Here in DTMB, some of our employees didn't wait for an invitation to lend a hand. Office of Retirement Services staff contributed funds that were used to buy 31 cases and 23 gallons of water, which a local organization transported to Flint.

Autumn Hubbard, Ambrea Mack and Sarah Esquivel, who are in the photo at the left, nearly emptied the shelves at their local grocery store. Thanks for your efforts.

everyone.

Now work.

Last week, I signed a new policy that formalizes the annual employee review process and sets expectations for employees and managers. Administrative Policy 200.37 establishes consistent standards for implementing performance plans and reviews. Some of the standards are practices we have followed for years. Others are new. Some of particular note include:

- The mandatory use of HRMN
- A standard Feb. 1-Jan. 31 rating period for all employees
- An Individual Development Plan that specifies training or development programs for each employee
- Competencies and objectives that align to DTMB goals or scorecard metrics
- Consequences for managers and supervisors who do not complete the review process as required

A fundamental role of each DTMB manager or supervisor is to provide employees with direction and feedback on their performance. Employees also are expected to take an active role in pursuing professional development opportunities and achieving their competencies and objectives. I encourage you to review the new policy and talk with your manager or supervisor if you have questions. Of course, I welcome your questions and input as well. Please send your comments and ideas to me at [behend@michigan.gov](mailto:behend@michigan.gov).

I know these have been busy weeks for many of you as you take on additional responsibilities and work hard to provide resources and services for our customers and citizens across the state. Please know that your hard work has not gone unnoticed. Thank you for everything you do, every day.

Have a great week,

David



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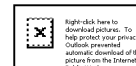
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**From:** Stephanie Johnston, Public Works Editor <publicworks@hw-commercialconstruction.com>  
**Sent:** Wednesday, January 27, 2016 12:45 PM  
**To:** Hall, Robert (DTMB)  
**Subject:** Flint's 285 Million Plan to Ditch Detroit as Water Supplier

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## PUBLIC WORKS UPDATE



CURRENT ISSUE

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### PW BLOG

#### PUBLIC WORKS

### It's That Time of Year Again!

Not to offer a sacrifice to the snow gods, although those of you on the East Coast would probably like to. Rather, it's time to find out how much money you make (anonymously, of course). [Read More](#)

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### TRAINING, EDUCATION & JOBS

#### PUBLIC WORKS

### FREE Guidance for Establishing Direct Potable Reuse (DPR)

A diverse group of water sector organizations has released a framework to help state regulatory agencies and utilities develop guidelines for safely converting wastewater into municipal drinking water through the emerging practice of direct potable reuse (DPR). [Read More](#)

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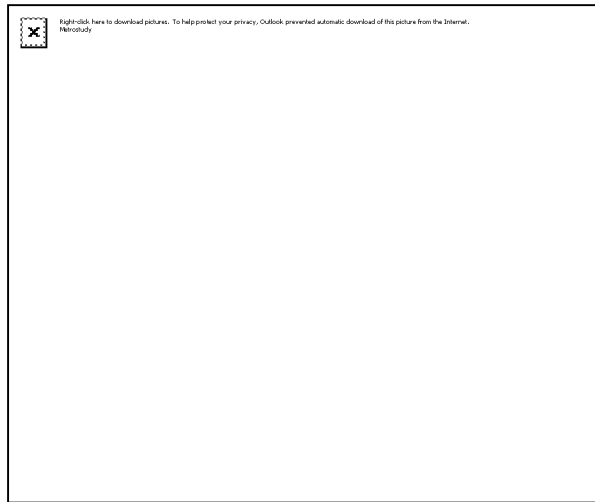
### CONTRACT AWARDS

#### WATER WORLD

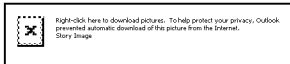
#### ADVERTISEMENT

### River Authority Awards Biosolids Contract

Engineering firm Black & Veatch and McCarthy Building Companies have partnered on a \$152 million project to improve biosolids processing at a 162 mgd... [Read More](#)



## FROM THE MAGAZINE



### PUBLIC WORKS

## Dinosaurs Still Roam This Washington City

Every year, public works employees in a tiny Washington State community design a replica of the giant reptiles. Then they invite residents and tourists to help build it.

[Read More](#)

## POLL

### PUBLIC WORKS

## Did You Get a Drone For Christmas?

If you answered this question last week (or the week before), thank you. If not, we're wondering how popular these gizmos are with public works professionals (for fun, not for work). All the big retailers (Best Buy, Walmart, etc.) sell them; here in Chicago you can even buy 'em at a 7-Eleven. Your response is anonymous. [Read More](#)

## INDUSTRY NEWS



### THE CHRISTIAN SCIENCE MONITOR

## Self-Healing Concrete: Cure for Crumbling Roads?

Researchers say they've developed concrete that repairs itself *and* purifies water. Even if true, the costs associated with such mixes make them cost-prohibitive for most public applications. [Read More](#)



### MLIVE.COM

## City Was Planning to Change Water Suppliers

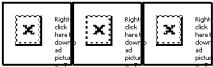
The City of Flint, Mich., has been building infrastructure to connect to a regional system that will cost residents less than getting water from Detroit's Water and Sewerage Department, which has had financial struggles of its own. The \$285 million project will draw water from Lake Huron. [Read More](#)



QC TIMES

## Public Works Praised for Snow Removal

Has anyone ever dropped off a thank-you gift for you? Residents and council members are thrilled that this Iowa public works department resolved a thorny issue: whose streets get plowed first. [Read More](#)



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**From:** Governor's Office <governorsoffice@govsubscriptions.michigan.gov>  
**Sent:** Friday, January 29, 2016 9:49 AM  
**To:** Hall, Robert (DTMB)  
**Subject:** Thank you for your service



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## THANK YOU!

Fellow employees,

Each day, more than 46,000 state of Michigan employees come to work with the confidence and commitment to make Michigan a better place to live, work and play. I appreciate the way you care about the citizens we serve, and how it is reflected in the work that you do.

As you have heard from me and the media, our reputation and trust can be severely impacted when people do not make good decisions, or use good judgment in solving problems. That principle is universal, but never more so than when public health is at stake. What happened in Flint can never be allowed to happen again anywhere in our state.

I know that you want to work in a place where employee input is valued, efforts are recognized, and teams are always striving for continuous improvement. That's why we introduced employee surveys, Bureaucracy Busters and other reinvention initiatives. We want and deserve a culture of innovation, continuous improvement and employee engagement at every level. We can never take for granted how important the people are who depend on us to do our jobs, and I am asking you not to let the situation in Flint negatively impact your motivation to excel every day.

Many of you have taken an interest in helping the citizens of Flint on your own time, and I'd like to take this opportunity to recognize and thank those who have volunteered over the last couple of weekends. You have worked tirelessly to deliver cases of bottled water, water filters, replacement cartridges and water testing kits to the families in need. I appreciate you donating your time to help our fellow Michiganders. To date, more than 37,000 homes have been visited by one of our water resource teams.

For employees who would like to further help the people of Flint, please visit [www.HelpForFlint.com](http://www.HelpForFlint.com) to learn how you can do so. For additional information and to sign up for daily updates, please visit [www.mi.gov/FlintWater](http://www.mi.gov/FlintWater). I am committed to ensuring that all residents have access to safe and clean water.

Again, I'd like to express my gratitude for the work you do every day to continuously improve our state and earn the trust of those you serve. You make a real difference.

Thanks,

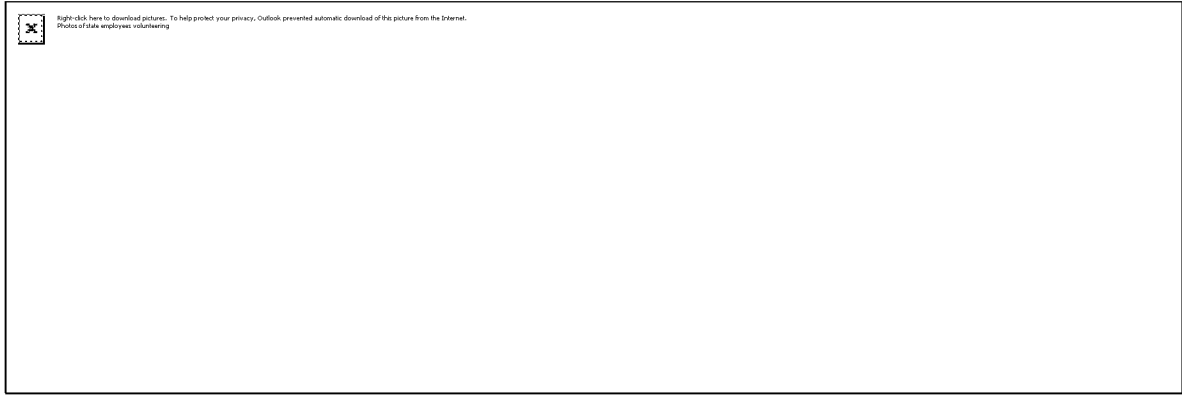


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Governor Rick Snyder

Governor Rick Snyder



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Photos of state employees volunteering



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Message

**From:** NYTimes.com [nytdirect@nytimes.com]  
**Sent:** 1/30/2016 4:21:53 AM  
**To:** Hall, Robert (DTMB) [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=62bfee033f694a4abfb3c8a5f4618701-Hall Robert]  
**Subject:** Today's Headlines: Tears and Bewilderment in Brazilian City Facing Zika Crisis

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## Today's Headlines

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### Top News

#### [Tears and Bewilderment in Brazilian City Facing Zika Crisis](#)

By SIMON ROMERO

The Zika epidemic has spread much faster than science's understanding of it.



#### [Flint Weighs Scope of Harm to Children Caused by Lead in Water](#)

By ABBY GOODNOUGH

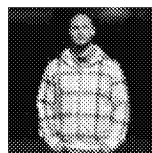
As officials try to track how many children in Flint, Mich., have been exposed to lead, underlying troubles prevalent among low-income families add to concerns.



#### [Unions Lean Democratic, but Donald Trump Gets Members' Attention](#)

By NOAM SCHEIBER

Labor leaders fear that Mr. Trump may draw an unusually large number of union voters, possibly improving Republican chances in a November general election.



For more top news, go to [NYTimes.com »](#)


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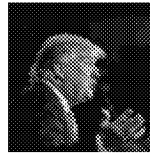
## Editors' Picks

U.S.

### Experiencing the Presidential Campaign: A Virtual Reality Film

By PATRICK HEALY, GRAHAM ROBERTS, CORNELIUS SCHMID and YULIYA PARSHINA-KOTTAS

The Times has produced a virtual reality film from footage taken over the last month capturing the candidates and perhaps the best part of their events: the crowds.

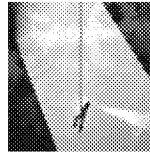


OPINION | OP-ED CONTRIBUTOR

### Henry Worsley and the Undiscovered Earth

By DAVID ROBERTS

A polar explorer's death raises a question: What does exploration mean today?



#### QUOTATION OF THE DAY

*"If you were going to put something in a population to keep them down for generations to come, it would be lead."*

DR. MONA HANNA-ATTISHA, of Flint, Mich., who has studied lead poisoning and the effects of lead exposure, for which there is no cure.

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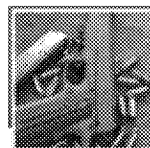
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## Technology

### Facebook Moves to Ban Private Gun Sales on Its Site and Instagram

By VINDU GOEL and MIKE ISAAC

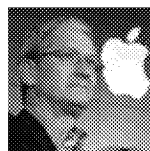
The ban, which does not apply to posts by licensed gun dealers, will also apply to the company's photo-sharing service.



### Apple Sets Its Sights on Virtual Reality

By KATIE BENNER and NICK WINGFIELD

Apple has acquired an augmented reality start-up called Flyby Media and hired the former director of the Center for Human-Computer Interaction at Virginia Tech.



For more technology news, go to [NYTimes.com/Technology](https://www.nytimes.com/Technology) »

## Arts



CRITIC'S NOTEBOOK

## **Sundance Fights Tide With Films Like 'The Birth of a Nation'**

By MANOHLA DARGIS

At its best, the Sundance Film Festival is still helping to write the next chapters in American cinema.



## **Pinter Estate Shuts Door on 'The Room'**

By MICHAEL PAULSON

The Wooster Group, which opens the play next week in Los Angeles, has run into a serious, and unusual, obstacle.



## **Review: In 'Tonight/Jungle' by Philip Ridley, Darkness Rules**

By BEN BRANTLEY

These two plays - "Tonight With Donny Stixx" and "Dark Vanilla Jungle," playing in repertory at Here - consist of monologues by people who have committed unspeakable crimes.



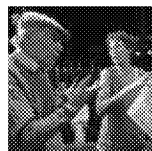
For more arts news, go to [NYTimes.com/Arts](http://NYTimes.com/Arts) »

## **Obituaries**

### **Jacques Rivette, French New Wave Director of Enigmatic Films, Dies at 87**

By DAVE KEHR

Mr. Rivette may not have been as well known as his colleagues François Truffaut and Jean-Luc Godard, but his work was revered by film aficionados.



For more obituaries, go to [NYTimes.com/Obituaries](http://NYTimes.com/Obituaries) »

### **ON THIS DAY**

On Jan. 30, 1948, the Indian political and spiritual leader Mahatma Gandhi was murdered by a Hindu extremist.

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**From:** AGC SmartBrief <agc@smartbrief.com>  
**Sent:** Wednesday, February 03, 2016 10:18 AM  
**To:** Hall, Robert (DTMB)  
**Subject:** Last projects for Honolulu light-rail should go out to bid soon



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**FEBRUARY 3, 2016**

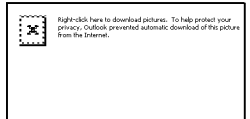


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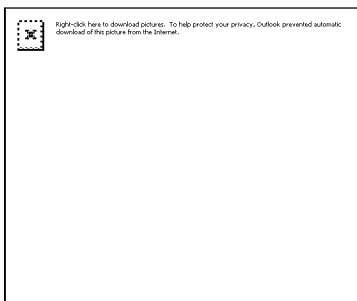
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### Last projects for Honolulu light-rail should go out to bid soon

Two contracts are all that's left to complete the light-rail project in Honolulu, and the Honolulu Authority for Rapid Transportation hopes to speed up the process, getting the packages ready for bid soon. Mayor Kirk Caldwell approved a tax surcharge, which clears the way for release of \$250 million in federal funds. The one remaining hurdle is completion of a master financial plan that needs to be approved by the Federal Transit Administration. The two projects include construction of rail stations. [American City Business Journals/Honolulu \(2/2\)](#)

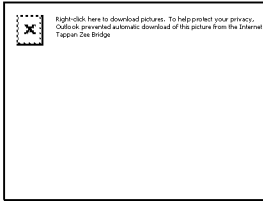
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### What Can Your Business Learn From Our Separation?

Hewlett Packard Enterprise has created a new business practice to help clients successfully manage the IT needs of a merger, acquisition, separation or divestiture. [Watch this behind-the-scenes documentary](#) to learn how HPE's M&A leader, Mahesh Shah, led a flawless IT separation in record time.

### Concrete crossbeams to be installed at Tappan Zee Bridge in N.Y.



(Andrew Burton/Getty Images)

At the \$3.9 billion Tappan Zee Bridge project in New York, one of the next steps for Tappan Zee Constructors is to suspend four prefabricated concrete crossbeams between the bridge's towers. Each of the beams, which will support the deck, is 26 feet tall and more than 16 feet wide. [Times Herald-Record \(Middletown, N.Y.\) \(tiered subscription model\) \(2/2\)](#)

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### Construction continues on luxury apartment tower in Dallas

The curvilinear, 20-story, mixed-use [One Uptown](#) should be completed by year's end, according to developer Paul Cheng. The tower will be home to nearly 200 luxury residential units and thousands of feet of retail space. [The Dallas Morning News \(free content\) \(2/2\)](#)

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### Lennar to bring more residential units to Oakland, Calif.

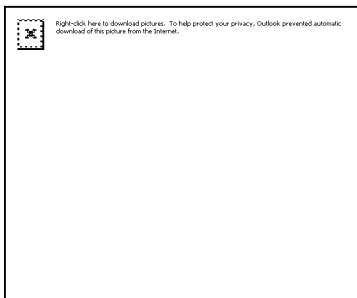
Lennar Multifamily Communities has received approval for a 33-story, 254-unit tower that will be Oakland, Calif.'s tallest residential structure. The company also has plans for a 225-unit tower nearby. [American City Business Journals/San Francisco \(2/2\)](#)

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### San Antonio landmark could give way to new Hilton

A 24-story Hilton Canopy Hotel is planned for downtown San Antonio, where a 1950s-era office building will be demolished. Crockett Urban Ventures plans to tear down the historic Sullivan Bank building to erect the 197-room boutique hotel. [San Antonio Express-News \(2/1\)](#)

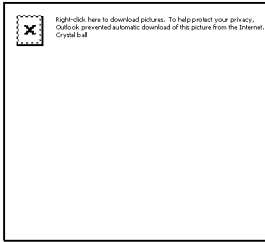
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### R S Bonding & Ins Agency Inc achieves Drivers Level

[The Merchants Bonding Company™ Leaderboard Program](#) recognizes R S Bonding & Ins Agency Inc of Santa Ana, CA, for achieving the Drivers Tour of surety professionals. Drivers level agencies are represented by agents who demonstrate surety savvy and commitment to growth. Congratulations to R S Bonding & Ins Agency Inc. Thank you for your partnership.

### PCA, Wells Fargo release industry forecasts at World of Concrete conference



(Pixabay)

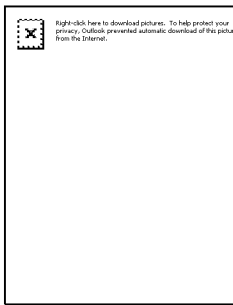
Cement consumption is expected to increase 5.7% next year, but only 5% at most this year, says Ed Sullivan, chief economist at the Portland Cement Association, speaking at the World of Concrete. At the same conference, Wells Fargo announced that an index measuring optimism in the construction industry had fallen from a recent 10-year peak, but said that the industry is still "highly optimistic." [EquipmentWorld.com](#) (2/2)

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## NYC tax break's expiration triggers scramble for permits

New York City property developers raced to obtain building permits as the expiration of a profitable tax break approached in December. The Census Bureau said developers got permits for 7,781 residential housing units last month, more than four times as many as were issued in November. [The Wall Street Journal](#) (tiered subscription model) (1/28)

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## Innovation & Technology

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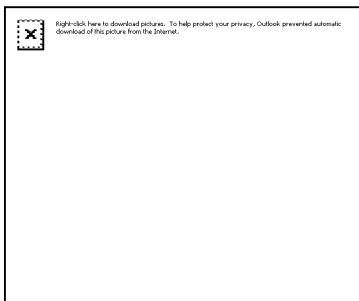
### Hotel developers weigh pros, cons of modular construction



(Pixabay)

Hotel developers are increasingly considering modular construction models to control costs and enforce quality controls, Harry Wheeler writes, noting that some challenges exist. Modular construction requires early buy-in from contractors, and it can complicate funding for building projects. [HotelNewsNow.com](#) (2/2)

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## Policy Watch

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### House lawmaker seeks EPA aid for Flint, Mich.

A House bill introduced Tuesday calls for the Environmental Protection Agency to provide a billion dollars toward helping Flint, Mich., resolve lead contamination issues in its water pipes. "The State of Michigan has acknowledged culpability and is stepping up ... However, the federal government, through the EPA, also has some culpability," said Republican Michigan Rep. Candice Miller, who introduced the bill. [The Detroit News \(2/2\)](#)

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## Association News

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### Construction employment increases in 190 of 358 metro areas between Dec. 2014 and 2015 as firms remain optimistic about prospects for 2016

Construction employment increased in 190 out of 358 metro areas, was unchanged in 63 and declined in 105 between December 2014 and December 2015, according to a new analysis of federal employment data released today by AGC. Association officials noted that many firms expect to continue expanding their headcount in 2016 as demand continues to grow for different types of construction. "There were nearly twice as many metro areas adding construction jobs in 2015 as there were areas losing jobs," said Ken Simonson, the association's chief economist. "Considering current economic trends and our members' forecasts, many firms should continue hiring workers this year as demand expands." [Read more.](#)

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### Construction spending ends year on mixed note with solid YOY growth but little change from Nov. to Dec.

Construction spending inched up in December from a month earlier and increased solidly over the year, but the major components showed divergent trends, according to an analysis by AGC. Association officials cautioned that slowdown in spending in a number of key, private nonresidential categories could reflect broader financial uncertainty and undermine the sector's recovery. "Home and apartment construction continued growing strongly, while public construction, particularly for highways, has also advanced," said Ken Simonson, the association's chief economist. "But spending on most private nonresidential categories has stalled or turned negative in the past several months. Contractors still say they are very busy now, but uncertainty over the economy may mean new projects dry up." [Read more.](#)

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## SmartQuote

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Your days are numbered. Use them to throw open the windows of your soul to the sun. If you do not, the sun will soon set, and you with it."

-- Marcus Aurelius,  
emperor

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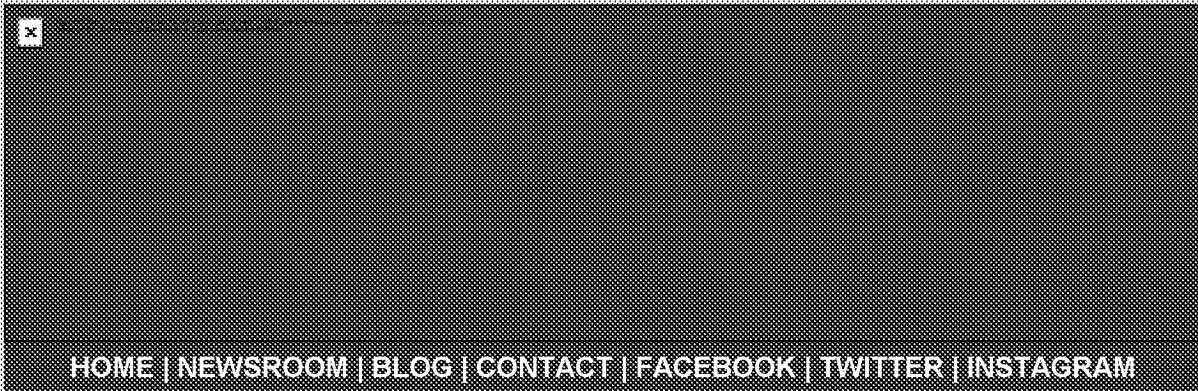
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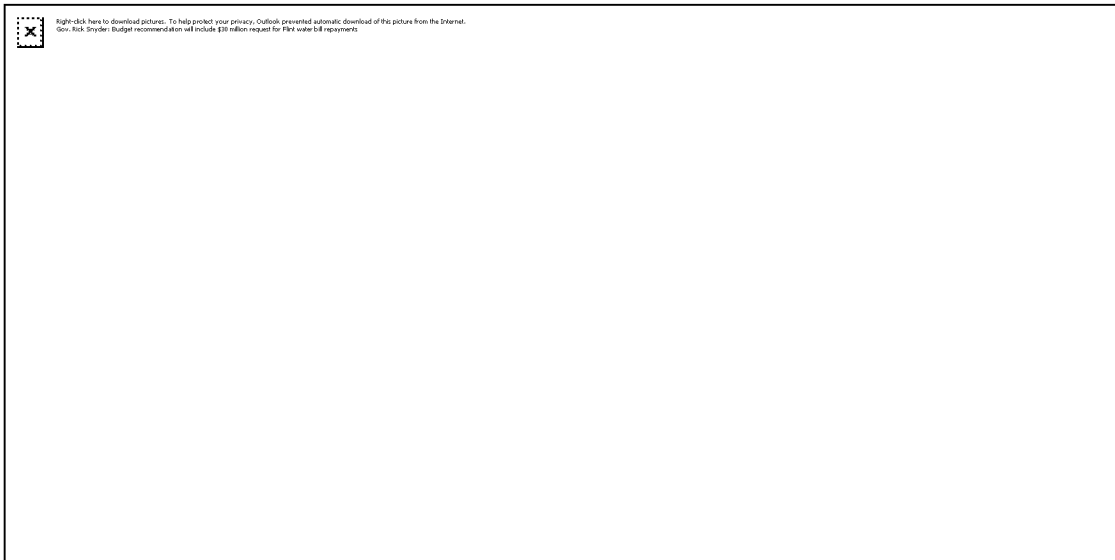
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**Sent:** Wednesday, February 03, 2016 6:15 PM  
**To:** Hall, Robert (DTMB)  
**Subject:** "Flint residents should not have to pay for water they cannot drink"



## Budget recommendation will include \$30 million request for Flint water bill repayments



When Governor Rick Snyder presents his budget recommendation next Wednesday, Feb. 10, he will include a \$30 million request for the residents of Flint to keep their water service on and eliminate the need to pay for water they cannot completely trust to drink.


Under the governor's ask, the funding would enable the city of Flint to apply credits for customers on future bills. Estimates show water is roughly 47 percent of billing and sewer costs are around 53 percent. The credit would be applied to consumption usage (roughly

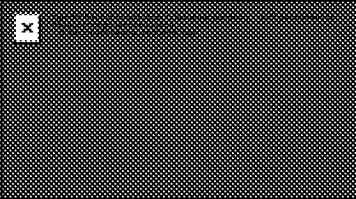


65 percent) of a resident's water portion of the bill, such as for bathing, drinking, cooking, and washing your hands. Residents still would be responsible for paying the sewer portion of their water bills.

Professor Marc Edwards of Virginia Tech said, "This essentially refunds all the money associated with consumption or consumer use. I think it's an amazing gesture of common sense and good will and it corrects an injustice. I don't think there's a precedent for this. I feel so encouraged by the direction this is going."

[Click here to learn more about the budget request.](#)

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[Learn more about the \\$20 million request](#)



We spoke with Staff Sgt. Thomas Vega about the critical resources they're providing to Flint families every day. He also encouraged residents to pick up and return their water testing kits to Flint fire stations. Test results will be posted online at [www.mi.gov/flintwater](http://www.mi.gov/flintwater). [Click here to watch the video.](#)

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This email was sent to [hallr5@michigan.gov](mailto:hallr5@michigan.gov) on behalf of: The Executive Office of the Governor - 111 South Capitol Avenue - Lansing, MI 48909 - 517-335-7856

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**From:** Mullen, Patrick (DTMB)  
**Sent:** Thursday, February 04, 2016 8:48 AM  
**To:** Hall, Robert (DTMB)  
**Subject:** FW: Flint Emergency Purchasing Procedures  
**Attachments:** Flint Emergency Purchasing Procedures.pdf

I don't know if this impacts anything we are doing, but I am having Andrea send it to all staff.

---

**From:** Calahan, Heather (DTMB)  
**Sent:** Wednesday, February 03, 2016 4:20 PM  
**To:** Brownlee, Jeff (DTMB) <[BrownleeJ@michigan.gov](mailto:BrownleeJ@michigan.gov)>; Vargovich, Carol (MCSC) <[vargovichC@michigan.gov](mailto:vargovichC@michigan.gov)>; Epkey, Amy (DEQ) <[epkeya@michigan.gov](mailto:epkeya@michigan.gov)>; Sanches, Christine (DHHS) <[SanchesC@michigan.gov](mailto:SanchesC@michigan.gov)>; Wright, Penny (DIFS) <[WrightP@michigan.gov](mailto:WrightP@michigan.gov)>; Graham, Kimberly (DMVA) <[grahamk@michigan.gov](mailto:grahamk@michigan.gov)>; Gyorkos, Laura (DNR) <[gyorkosl@michigan.gov](mailto:gyorkosl@michigan.gov)>; Hamp, Julie M. (MDOC) <[HampJ@michigan.gov](mailto:HampJ@michigan.gov)>; Paradine, Cindy (MDOS) <[ParadineC@michigan.gov](mailto:ParadineC@michigan.gov)>; Frierson, Myron (MDOT) <[FriersonM@michigan.gov](mailto:FriersonM@michigan.gov)>; Spaniolo, Natalie (DTMB) <[spaniolon@michigan.gov](mailto:spaniolon@michigan.gov)>; Mullen, Patrick (DTMB) <[mullenp1@michigan.gov](mailto:mullenp1@michigan.gov)>; Maynard, Sharon (DTMB) <[maynards1@michigan.gov](mailto:maynards1@michigan.gov)>; Simon, Robert (MGCB) <[SimonR@michigan.gov](mailto:SimonR@michigan.gov)>; Droste, LeAnn (LARA) <[drostel1@michigan.gov](mailto:drostel1@michigan.gov)>; Robinson, Steve (LARA) <[robinsons@michigan.gov](mailto:robinsons@michigan.gov)>; Kish, Lucy (MSL) <[KishL1@michigan.gov](mailto:KishL1@michigan.gov)>; Bruce, David M. (MDARD) <[bruced9@michigan.gov](mailto:bruced9@michigan.gov)>; Shackelford, Levita (MDCR) <[ShackelfordL@michigan.gov](mailto:ShackelfordL@michigan.gov)>; Morse, Peter (MEDC) <[morsep@michigan.org](mailto:morsep@michigan.org)>; Grammer, Scott (MSHDA) <[GrammerS@michigan.gov](mailto:GrammerS@michigan.gov)>; Olivarez, Victoria (MSP) <[OlivarezV1@michigan.gov](mailto:OlivarezV1@michigan.gov)>; Smith, Gerri (DTMB) <[SmithG15@michigan.gov](mailto:SmithG15@michigan.gov)>; Moody, Michael (DTMB) <[MoodyM1@michigan.gov](mailto:MoodyM1@michigan.gov)>; Hanes, Bruce (TREASURY) <[HanesB@michigan.gov](mailto:HanesB@michigan.gov)>; Gyorkos, Laura (DNR) <[gyorkosl@michigan.gov](mailto:gyorkosl@michigan.gov)>; Quigley, David (DTMB) <[quigleyd@michigan.gov](mailto:quigleyd@michigan.gov)>; Stephen, Kimberly (DHHS) <[STEPHENK@michigan.gov](mailto:STEPHENK@michigan.gov)>; Zuker, Whitnie (DTMB) <[ZukerW@michigan.gov](mailto:ZukerW@michigan.gov)>; McDonald, Paul (DEQ) <[mcdonaldp@michigan.gov](mailto:mcdonaldp@michigan.gov)>; Edgett, Chelsea (MEDC) <[edgettc1@michigan.org](mailto:edgettc1@michigan.org)>; Doyle, Holli (MGCB) <[doyleh@michigan.gov](mailto:doyleh@michigan.gov)>; Kotsifis, Marina (MGCB) <[KotsifisM@michigan.gov](mailto:KotsifisM@michigan.gov)>; Platte, Pamela (MDOS) <[plattep@michigan.gov](mailto:plattep@michigan.gov)>; Dennis, Ann (MDE) <[DennisA@michigan.gov](mailto:DennisA@michigan.gov)>; Payne, Darcie (DIFS) <[PayneD3@michigan.gov](mailto:PayneD3@michigan.gov)>; Davis, Kimberly (MCSC) <[davisK5@michigan.gov](mailto:davisK5@michigan.gov)>  
**Cc:** Maher, Sharon (DEQ) <[MAHERS@michigan.gov](mailto:MAHERS@michigan.gov)>; Schmitt, Jane (MDE) <[SchmittJ1@michigan.gov](mailto:SchmittJ1@michigan.gov)>; Bassett, Chad (MDE) <[BassettC@michigan.gov](mailto:BassettC@michigan.gov)>  
**Subject:** Flint Emergency Purchasing Procedures

Good afternoon,

Attached is the Flint Emergency Purchasing Procedures Jeff spoke about this afternoon.

Heather



RICK SNYDER  
GOVERNOR

STATE OF MICHIGAN  
DEPARTMENT OF TECHNOLOGY, MANAGEMENT & BUDGET  
LANSING

DAVID B. BEHEN  
DIRECTOR

February 2, 2016

TO: State of Michigan Procurement Leadership  
FROM: DTMB Procurement  
SUBJECT: Genesee County Water Emergency Response - Purchasing Guidance

Thank you to all who are working to support the State of Michigan's Genesee County, City of Flint water emergency response.

Given the complexity and variety of the needs of this emergency effort, the purchasing support required is complex as well. Purchasing protocols have some differences under this declared state of emergency, and meticulous tracking of expenditures is imperative.

The Michigan State Police (MSP) is the lead agency overseeing the situation and managing the State Emergency Operations Center (SEOC). Flint related purchases must first be routed through the appropriate SEOC contact (see attached for an agency roster) to include the SEOC State Director. This is required for all Flint- related purchases without exception. The SEOC financial team is responsible for tracking all expenditures in connection with the emergency efforts.

***Each agency is responsible for its own purchasing transactions. This includes p-card transactions and purchase orders, the tracking of all such transactions, and reporting of those transactions to the appropriate SEOC representative. Failure to properly inform the SEOC financial team of any transaction may result in a forfeiture of any potential reimbursement anticipated by the agency.***

Agency purchasing managers are responsible to supply their agency's SEOC representative with a 24/7 phone number for agency purchasing staff support and request that the SEOC representative involves them in every purchase. (Note: SEOC hours are 8 am to 8 pm, seven days a week at this time.)

***Emergency Purchasing Procedure:***

Public Act 431 of 1984 provides an exception to competitive bidding during a state of emergency. However, responsible purchasing procedures are still the expectation for all procurement professionals (agency purchasing staff).

In addition to the notification and reporting expectations set forth above, transactions should be conducted and/or overseen by procurement professionals, with rare exception, in accordance with the following:

- Each agency makes their own determination when an emergency purchase order is required, and is then responsible for the supporting documentation
- Utilize existing State contracts where possible. Contact DTMB Procurement for help negotiating bulk rates or expedited shipments if needed, and for any concerns related to availability of funds on a contract

- Obtain three quotes whenever reasonably practicable
- Post bids online to the extent practicable
- Please escalate any questions to DTMB Procurement before executing a buy
- DTMB Procurement will assist any agency upon request to address supply chain issues (e.g. working with a national supplier to ensure a high volume supply of water filters are available)
- DTMB-Financial Services is not responsible for issuing emergency purchase orders on behalf of agencies with the exception of information technology related goods and services
- Maintain documentation supporting all transactions. Establish internal protocols to support this such as a single spreadsheet to track agency-wide transactions. Report your agency's expenses to the SEOC Finance team via your SEOC representative.

Questions, concerns, or comments should be directed to:

Primary Contact:

Rebecca Cook, Commodities Division Director

[Cookr6@michigan.gov](mailto:Cookr6@michigan.gov)

Cell: 517-930-4015

Secondary Contact:

Jeff Brownlee, Chief Procurement Officer

[brownleej@michigan.gov](mailto:brownleej@michigan.gov)

Cell: 517-930-3472

Sincerely,

Jeff Brownlee

Chief Procurement Officer

State of Michigan

---

**From:** Ned Cramer, ARCHITECT Editor-in-Chief <architectnewswire@hw-commercialdesign.com>  
**Sent:** Thursday, February 11, 2016 12:01 PM  
**To:** Hall, Robert (DTMB)  
**Subject:** House of Cards' Kevin Spacey to Speak at AIA Convention 2016

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**ARCHITECT**

### Actor Kevin Spacey, Designer Neri Oxman Speaking at AIA Convention 2016

The Institute has announced two of the keynotes scheduled for this year's convention in May. [Read More](#)



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**ARCHITECT**

### The Architectural Impetus for Decentralized Water Systems

The public health crisis in Flint, Mich., should compel architects to explore the implications of alternative, net-zero water delivery systems. [Read More](#)



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### Bjarke Ingels Group Selected to Design 2016 Serpentine Pavilion

This year, the London gallery is adding four tiny house

commissions to the program. [Read More](#)

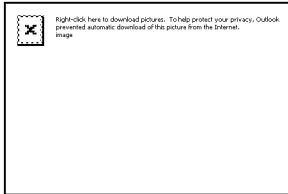
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## **Recyclable Ikea and the Future of Furniture**

Ikea's sustainability chief Steve Howard hopes to integrate recycling into his company's industrial food chain. [Read More](#)



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## **Palau Blaugrana by HOK and TAC Arquitectes**

The two firms were selected to design a new 10,000-seat Barcelona stadium, scheduled to open in 2019. [Read More](#)



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## **BBVA Bancomer Tower by LegoRogers**

The 50-story office tower is the first building completed by LegoRogers, a collaboration between Rogers Stirk Harbour + Partners and Legorreta + Legorreta. [Read More](#)

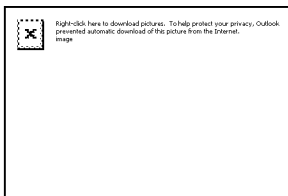
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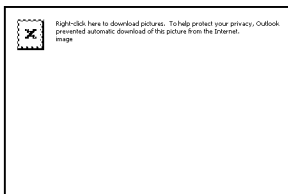
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## **Amsterdam Light Festival Has Issued a Call for Concepts**

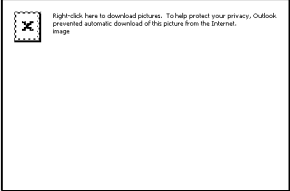
In its fifth year running, the festival issued thematic exhibition routes: one for boat rides and the other for walking. [Read More](#)



WIRED

## **Check Out This Instagram for Whimsical Photos of Portugal's "Lonely Houses"**

Manuel Pita started photographing the homes two years ago, after a visit to Cacilhas, Portugal. [Read More](#)



WIRED

# This Pyramid of Mirrors Morphs Based on Desert Weather

Designers Gugo Torelli and Shirin Abedinirad's Babel Tower senses changes in the temperature and light, causing the structure's nine tiers to spin. [Read More](#)



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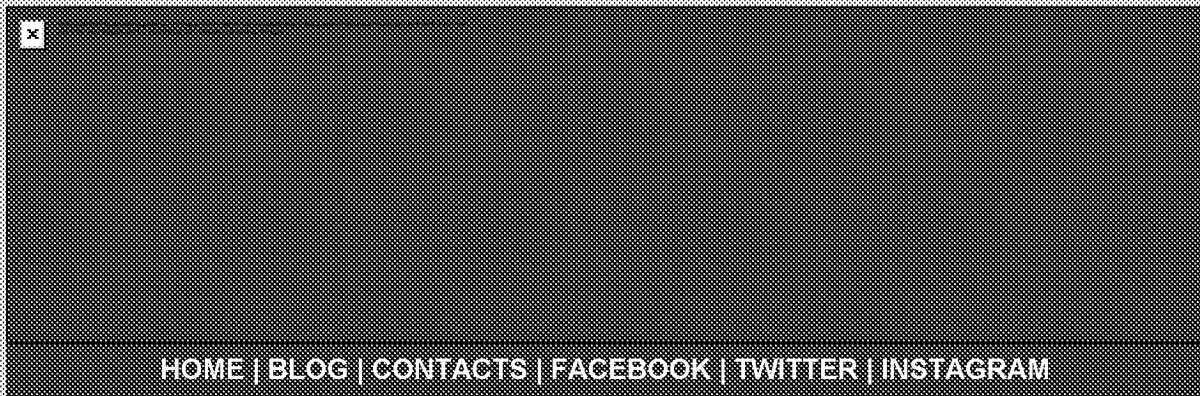
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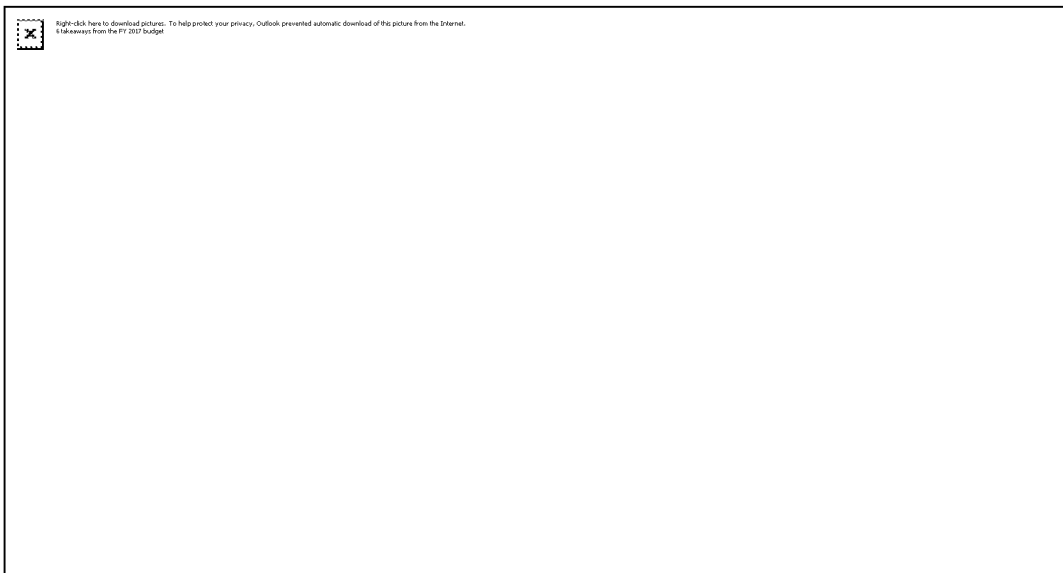
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**From:** Governor's Office <governorsoffice@govsubscriptions.michigan.gov>  
**Sent:** Thursday, February 11, 2016 5:51 PM  
**To:** Hall, Robert (DTMB)  
**Subject:** What this year's budget means for Michigan...



## VIDEO: What Governor Snyder's FY17 budget means for Michigan



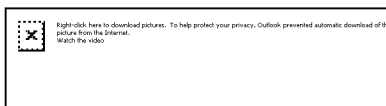
Gov. Rick Snyder's FY 2017 budget calls for critical investments for the Flint water crisis, statewide infrastructure and the Detroit Public Schools. The governor's recommendation also addresses the skyrocketing costs of specialty medications that Michigan residents depend on for better health outcomes.

This budget also stays committed to the Governor's core statewide priorities of education, talent and economic development, health and human services, and public safety.

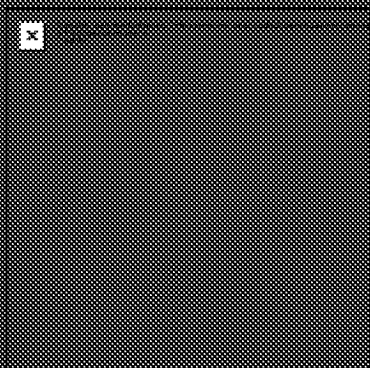
The proposed FY 2017 budget makes key investments to strengthen the state for all of Michigan's families. [Click here to learn more about the top 6 takeaways from the](#)



## Governor's FY 2017 state budget.



### Click a tweet to tweet it out:



The #MiBudget @OneToughNerd proposed yesterday makes key investments to strengthen Michigan for all families --> [www.mi.gov/MiBudget](http://www.mi.gov/MiBudget)

--> @OneToughNerd's #MiBudget includes \$72 million a year for Detroit Public Schools. It is time to act now --> [www.mi.gov/MiBudget](http://www.mi.gov/MiBudget)

--> @onetoughnerd's significant investment in #Flint families is the right thing to do. #FlintFWD #MiBudget [www.mi.gov/MiBudget](http://www.mi.gov/MiBudget)

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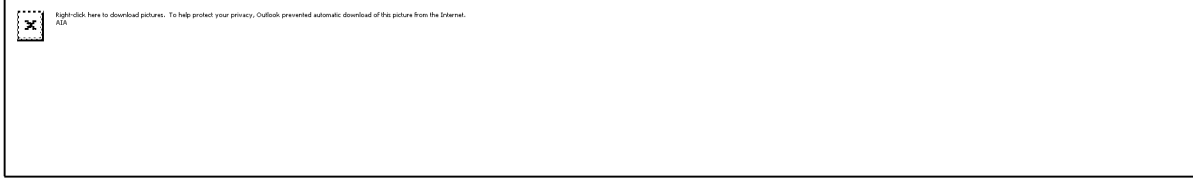
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**From:** Ned Cramer, ARCHITECT Editor-in-Chief <architectweekly@hw-commercialdesign.com>  
**Sent:** Tuesday, February 16, 2016 4:02 PM  
**To:** Hall, Robert (DTMB)  
**Subject:** The Winners of This Year's Progressive Architecture Awards

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ARCHITECT WEEKLY



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**THIS WEEK'S TOP STORIES**

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**2016 P/A AWARDS**

**The 63rd Annual Progressive Architecture Awards**

The 2016 edition of the Progressive Architecture Awards honors five projects that vary widely in typology and scale. [Read More](#)



**PRESERVATION**

**National Cathedral's Construction and Design Archives**

Among the documents being given to the National Building Museum are photos, drawings, and correspondence covering more than a century. [Read More](#)



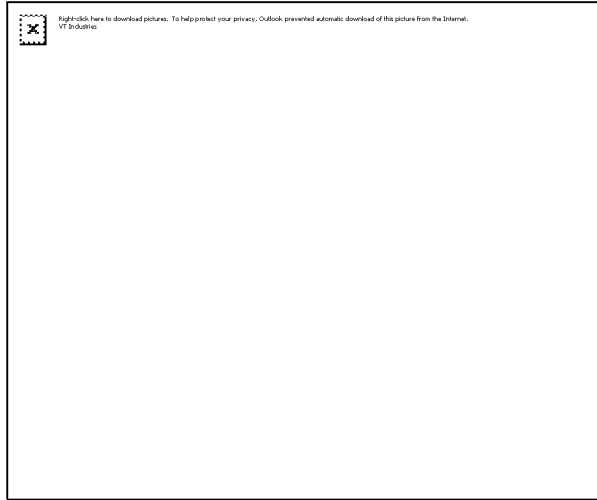
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**PROJECT**

**See-Through House by Koning**

## Eizenberg Architecture

Modesty and simplicity guided the design of this Santa Monica residence. [Read More](#)



### MIND & MATTER

## The Architectural Impetus for Decentralized Water Systems

Blaine Brownell writes that the public health crisis in Flint should compel architects to explore the implications of alternative, net-zero water delivery systems. [Read More](#)



### SERPENTINE PAVILION

## Bjarke Ingels Group to Design the 2016 Serpentine Pavilion

Also, this year, in addition to the main pavilion by BIG, the London gallery is adding four tiny houses from four other incredible firms. [Read More](#)



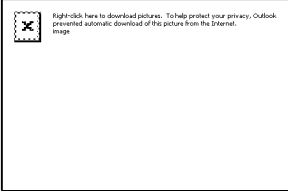
### PROJECT

## The Spiral by Bjarke Ingels Group (BIG)

The firm also has a new 65-story tower in the works for New York City's Hudson Yards. [Read More](#)

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## BEYOND BUILDINGS

### Recyclable Ikea and the Future of Furniture

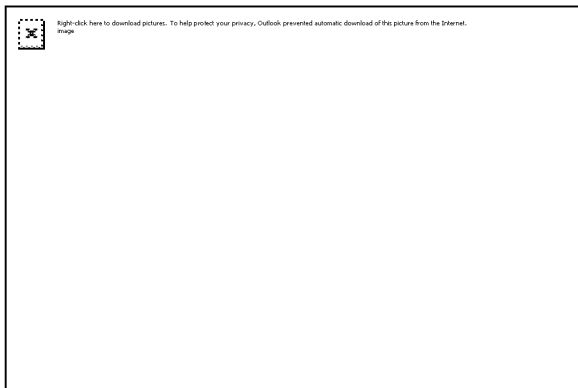
Aaron Betsky writes that the retail giant's sustainability chief hopes to integrate recycling into the company's industrial food chain. [Read More](#)



## TECHNOLOGY

### "Ceramic Tectonics" Makes a Case for Customization

A recent installation by the Harvard Graduate School of Design explored low-cost, modular fabrication using ceramics. [Read More](#)



## NEXT PROGRESSIVES

### RODE Architects

This Boston-based duo brings background buildings into the foreground with strong formal moves. [Read More](#)

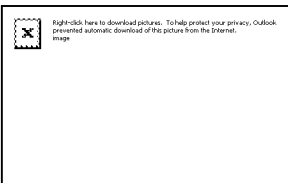
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## 2016 AIA CONVENTION

### Keynotes: Kevin Spacey and Neri Oxman

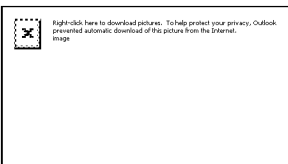
The "House of Cards" actor and the MIT designer will be the headliners for this May's AIA National Convention in Philadelphia. [Read More](#)



## ARCHITECTURAL LIGHTING

### Light Guides for Drivers in the Netherlands

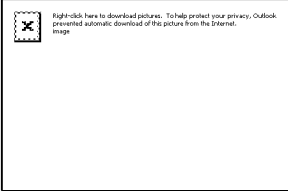
Dutch artist Herman Kuijter has transformed two highway underpasses into permanent light art installations. [Read More](#)



## VIDEO

### FutureHaus Bathroom

A team from Virginia Tech designed and built this tech-heavy bathroom to appeal to Millennials. [Read More](#)



#### PROJECT

### Dubai Creek Harbor Tower by Santiago Calatrava

The architect beat out five other designers for this new observation tower in the Middle East. [Read More](#)



#### ARCHITECTURAL LIGHTING

### Lighting MIT's Sean Collier Memorial

The unique and tragic events called for an unconventional lighting solution for this memorial. [Read More](#)



#### PROJECT

### BBVA Bancomer Tower by LegoRogers

The 50-story office tower is the first completed by a collaboration between Rogers Stirk Harbour + Partners and Legorreta + Legorreta. [Read More](#)



#### AIA AWARDS

### AIA Kentucky's Design Excellence Award Winners

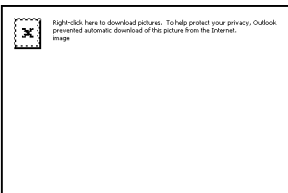
The AIA chapter's annual awards were given out to six firms in the form of three honor awards and four merit awards. [Read More](#)



#### PROJECT

### Next Tokyo 2045 by Kohn Pedersen Fox Associates

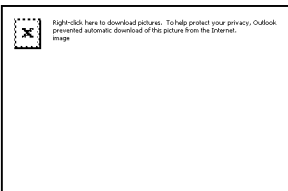
This megacity would be fully adapted to climate change and capable of supporting half a million occupants. [Read More](#)



#### PRODUCTS

### Six Tactile Textiles for Interiors

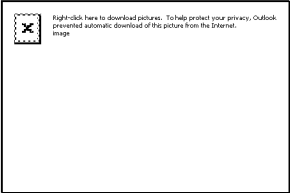
The gray and black color palette for these upholstery and wallcoverings shows off the texture in their designs. [Read More](#)



#### PROJECT

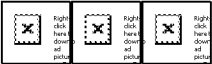
### Westmoreland Museum of American Art by Ennead Architects

The New York firm completed a renovation and modern expansion for this Pennsylvania museum. [Read More](#)



**PROJECT**  
**Frederiksvej Kindergarten by Cobe**

The 18,300-square-foot Copenhagen school is designed to "create a small village setting for children." [Read More](#)



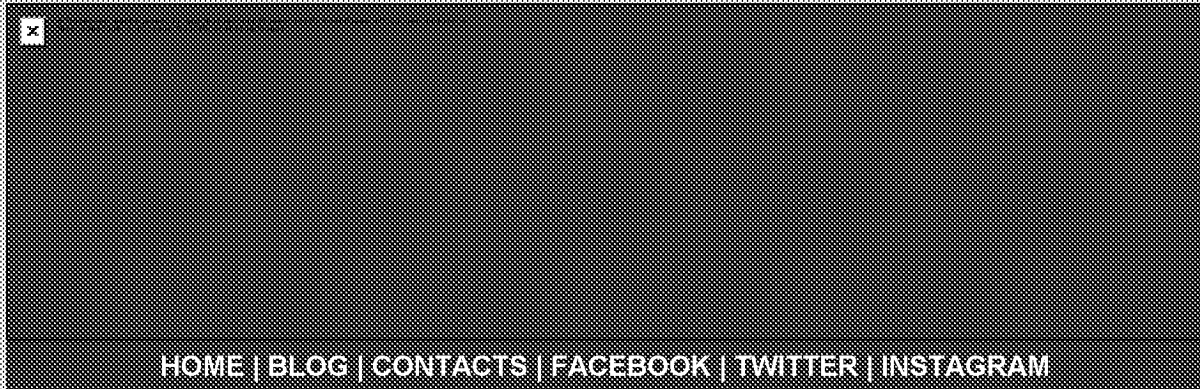
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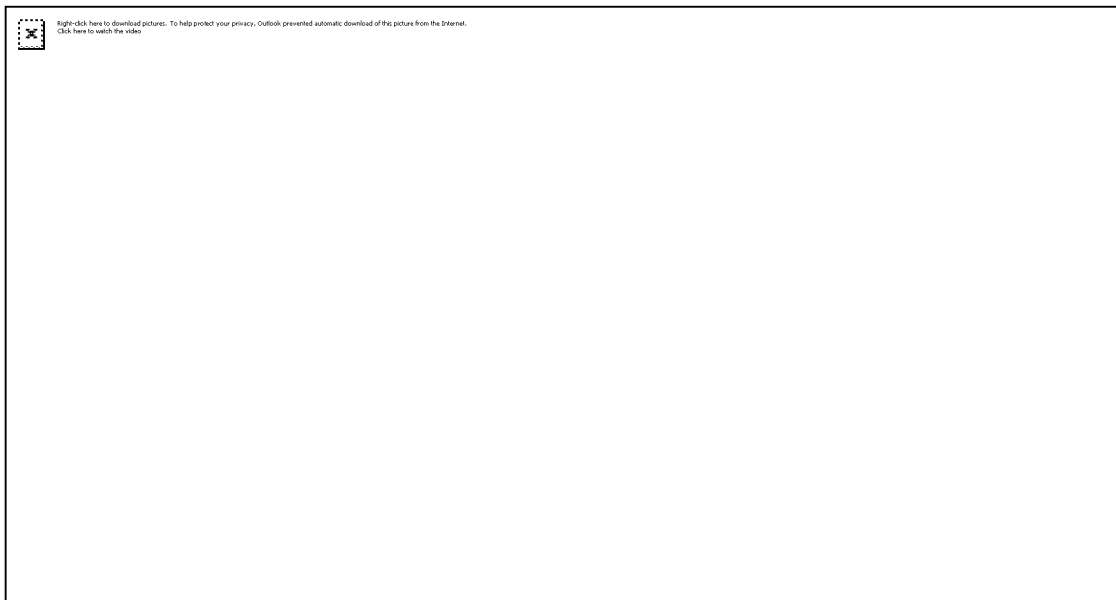


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**From:** Governor's Office <governorsoffice@govsubscriptions.michigan.gov>  
**Sent:** Tuesday, February 16, 2016 5:17 PM  
**To:** Hall, Robert (DTMB)  
**Subject:** VIDEO: Volunteering in Flint



## VIDEO: How volunteers are helping Flint



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Volunteers at the Food Bank of Eastern Michigan are working hard to collect donations in order to help the families of Flint. Last Thursday, Governor Snyder visited with the many dedicated volunteers and helped sort cans of food.

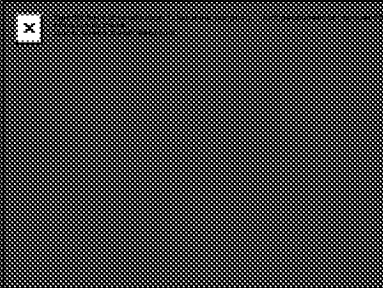
Good nutrition is critically important for Flint's children. Foods that are high in calcium, vitamin C, and iron can help limit the effects of lead exposure. To donate or volunteer at the Food Bank of Eastern Michigan, visit [www.fbem.org](http://www.fbem.org).

[Click here to watch the video and learn more about how the Food Bank of Eastern Michigan is helping Flint's families.](#)



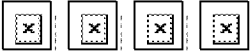
Right-click here to download pictures. To help protect your privacy, Outlook prevented automatic download of this picture from the Internet.  
Click here to watch the video.

## LISTEN IN: Governor Snyder's tele-town hall with Flint residents



Governor Snyder hosted his third town hall with Flint residents on Thursday, Feb. 11, answering their questions directly. [Click here to listen to the call.](#)

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**From:** DTMB Director and CIO David Behen <dtmb@govsubscriptions.michigan.gov>  
**Sent:** Wednesday, February 17, 2016 10:10 AM  
**To:** Hall, Robert (DTMB)  
**Subject:** The Gov. Snyder's Budget Proposal



Good morning everyone. I hope everyone had a great holiday weekend.

I had the good fortune to travel to Marquette on Monday with Chad Laidlaw, DTMB's policy and planning analyst, to meet with city, business and university leaders and to address the Economic Club of Marquette. I told them about the many things DTMB does, placing special emphasis on our work in mobility and cybersecurity. Marquette is really developing and making its mark as an innovative and entrepreneurial community.

Now work.

The executive budget Gov. Snyder presented last week outlined his investment plan for Michigan. Yes, the proposal for fiscal year 2017-18 outlined a strategy to address the critical challenges of addressing the Flint water crisis and turning around Detroit's Public Schools, but the \$54.9 billion plan also includes investment in four key areas:

- **Education.** The budget increases investment to K-12 schools, community colleges and the state's public universities. Additional funds are proposed to expand career, technical, science, technology, engineering and math programs.
- **Protecting the Public.** The governor's plan expands the Secure Cities program, which has reduced violent crime in four major Michigan cities. Funds also would support an additional trooper recruit school and an academy to train corrections officers, among other initiatives.
- **Putting People First.** The governor recommends continued expansion of the Healthy Kids Dental Program and funding efforts to ensure residents have access to affordable health care. His proposal boosts funds to help cover new higher cost specialty medications to treat conditions such as hepatitis C and cystic fibrosis, among others.
- **Investing in Infrastructure.** The proposal allocates \$1.2 billion to maintain and repair Michigan roads, bridges and other critical infrastructure.

The budget proposal also includes FY 2017-18 funding recommendations for DTMB. Gov. Snyder recommends ongoing funding of \$1.3 billion for department operations and a one-time allocation of \$32.4 million.

A few highlights include:

- \$502 million for information technology support for all state agencies and \$132.8 million for 14 high-priority IT projects in seven agencies. He recommends increasing the Information Technology Investment Fund by \$7 million, from \$65 million to \$72 million. This fund supports several major multiyear IT projects and upgrades, including the replacement of outdated legacy systems.
- An additional \$5 million to support cybersecurity improvements to safeguard citizens' personal information and protect critical infrastructure and government services.
- IT support of \$6.5 million to modernize the Office of Retirement Services' systems and enhance customer service for more than 530,000 current and future retirees.

You can see the full executive budget recommendations, which are posted on the Budget Office website. Details of DTMB's proposed budget begin on page B-75.

We can expect to see many changes before the budgets are signed and become effective Oct. 1. The executive budget will be used by the House and Senate Appropriations Committees as they work on their own budgets and hold committee hearings on the proposals. I'll keep you posted as the process moves ahead.

As always, I welcome your notes, whether about the budget process or any other topic. Please send them to me at [behend@michigan.gov](mailto:behend@michigan.gov).

Thank you again for all the good work you do. I hope you have a great week ahead.

David

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**From:** Cousineau, Alex (DTMB)  
**Sent:** Friday, February 19, 2016 1:19 PM  
**To:** Hall, Robert (DTMB)  
**Subject:** FW: Custodians Key Words List

Alex Cousineau  
Student Assistant  
DTMB - Building Operations Division  
517-331-7451  
CousineauA@michigan.gov



**HELP. CONNECT. SOLVE.**

---

**From:** Cousineau, Alex (DTMB)  
**Sent:** Friday, February 19, 2016 1:09 PM  
**To:** Stamm, Dennis (DTMB) <[StammD@michigan.gov](mailto:StammD@michigan.gov)>  
**Subject:** Custodians Key Words List

Legionnaire

Legionella

"boil water order" AND Flint

coli AND Flint

bacteria AND Flint

microb AND Flint

TTHM AND Flint

Lead AND Flint

emergency AND Flint

Karegnondi

"Genesee County Health Department"

Flint AND utilities

"Lead and Copper Rule"

"Detroit Water and Sewerage Department" AND Flint

DWSD AND Flint

"Flint River"

Pb AND water

KWA

Flint AND water

Alex Cousineau  
Student Assistant  
DTMB - Building Operations Division  
517-331-7451  
CousineauA@michigan.gov



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**From:** Stephanie Johnston, Public Works Editor <publicworks@hw-commercialconstruction.com>  
**Sent:** Wednesday, October 14, 2015 12:11 PM  
**To:** Hall, Robert (DTMB)  
**Subject:** 8 Trillion Small Plastic Pieces Enter Aquatic Habitats Daily

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## PUBLIC WORKS UPDATE



### CONTRACT AWARDS

#### PUBLIC WORKS

## Major Wastewater Utility Aims for 'Energy Neutrality'

The Metropolitan Water Reclamation District of Greater Chicago is testing technology that could reduce the energy required for biological aeration by 40%. [Read More](#)



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#### PUBLIC WORKS

## 30 Designs for Faster But Safer Roads

Atlanta has a traffic fatality rate of 9.7 per 100,000 residents. Tokyo's is 1.3. This free report illustrates designs that improve safety, covering everything from bicycle networks to intersections to traffic calming measures. [Read More](#)



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#### PUBLIC WORKS

## EPA to Public Works: Go Easy on the (Road) Salt

EPA is requiring more communities to keep winter snow and ice control materials from damaging local waterways. This public works director has a solution for staying a step ahead of regulators. [Read](#)

#### Public Works

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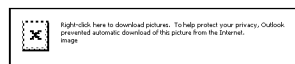
Product demos,  
interviews, and more at  
PWMAG.

#### PUBLIC WORKS

### Teen Scientist Finds Prescription for Clean Water

Maria Elena Grimmer turned her parents' dining room into a laboratory for finding polymer resins that remove pharmaceuticals from drinking water. Not bad for a 16-year-old. [Read More](#)

#### INDUSTRY NEWS



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### This Man's Work Could Facilitate Pothole Repair

A Carnegie Mellon  
researcher is combining  
cameras and computers to  
speed up pavement  
condition assessment.

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#### MICHIGAN PUBLIC RADIO

### Sorting Out Accountability for Water Issues in Flint

The City of Flint, MI. is seeing an increase of children with lead in their blood. Now the city is dealing with the consequences of cost-cutting measures via drinking water. [Read More](#)

#### THE TIMES-PICAYUNE

### Gov. to State: Use Oil Spill Money to Finish \$350 Million Bridge

Louisiana Governor Bobby Jindal seeks to move leftover BP oil spill settlement funds to finish a \$350 million bridge. Needless to say, this proposal is facing some opposition.

[Read More](#)

#### TEMPLE DAILY TELEGRAM

### Labor Shortage Delaying Public Projects

The Texas DOT is fining a local roadbuilder up to \$2,800 for every day of delay. The contractor says lack of skilled labor is hampering the ability to complete interstate projects. [Read More](#)

#### DISCOVERY NEWS

### 8 Trillion Small Plastic Pieces Enter Aquatic Habitats Daily

As small as a grain of sand, the "microbeads" are commonly used in personal care products - and they're getting everywhere. [Read More](#)

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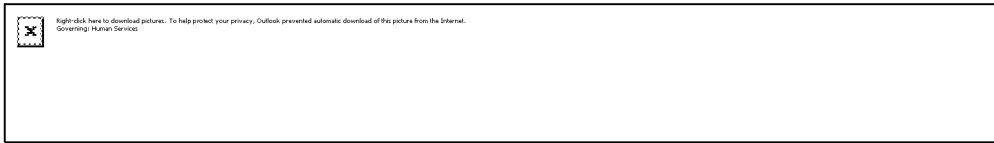


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**From:** GOVERNING <newsletters@governing.com>  
**Sent:** Friday, January 22, 2016 10:42 AM  
**To:** Hall, Robert (DTMB)  
**Subject:** This Week in Politics: A New Newsletter

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***ATTN READERS:*** This is our NEW politics newsletter. Each week, veteran reporter Alan Greenblatt will break down the most important election news and political dynamics impacting states and localities. To keep getting this FOR FREE and stay informed, [click here](#).



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## THIS WEEK IN POLITICS

# Flint Fallout, Corruption in Court and One State's New Supermajority

BY ALAN GREENBLATT

This was a busy week in politics -- but then, practically every week is. That's why *Governing* is offering this new weekly newsletter.

We won't cover the presidential campaign -- you can find plenty of that elsewhere. Instead, we aim to share with you the most interesting and important developments in state and local politics each week.

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## Flint Curbs Snyder's Future

Although it's premature to call him a lame duck, Michigan Gov. Rick Snyder's political capital has clearly been diminished by the Flint water crisis. During his State of the State address on Tuesday, Snyder offered lots of apologies: "You did not create this crisis;" "Government failed you;" and, "I'm sorry."

Since winning re-election in 2014, Snyder had been mentioned as a potential presidential or vice presidential pick on the Republican side. That kind of talk, however, has abruptly ended. "Even some Michigan Republicans concede that Snyder's national prospects are toast, at least in the short term," reports *Politico*.

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## HHS: Realizing Better Outcomes at a Cost Governments Can Afford

Read this Health and Human Services Special Report to find updates on where states are in this ACA era, learn about the challenges state and local governments continue to encounter and find out more about the government agencies developing successful policies with the potential to scale and be replicated across the country. **DOWNLOAD NOW**

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## MORE POLITICS NEWS & COMMENTARY

### A New Era for NGA's Relations With Congress?

The National Governors Association had seen its influence on federal legislation decline in the past decade. But things may be looking up.

### 2016's Top Legislative Issues to Watch

These are the biggest policies and problems that states will confront this year.

### Rocky Roads Ahead for Governors With Failed Presidential Bids

Trying and failing to take the White House has historically spelled trouble for governors' future political careers. In 2016, however, there may be one

exception.

### **Bernie Sanders Wants the Health Plan His Own State Rejected**

The presidential candidate wants America to create a single-payer health system -- something no U.S. state has done before.

### **Why Iowa's GOP Governor Wants Ted Cruz to Lose**

"I believe it would be a big mistake for Iowa to support him," said Gov. Terry Branstad.

### **Iowa's Perennial Power Player**

Republicans have the governorship and the state House in Iowa, but Democrats have Mike Gronstal, who adheres to the old-fashioned sense that voters elect politicians to work on policy before retreating to their respective partisan corners.

### **Milwaukee's Problems Leave Longtime Mayor Vulnerable**

Most of the city's problems, the mayor argues, are out of his control. Will voters blame and oust him anyways?

### **After 30 Days in Jail, N.M.'s Ex-Secretary of State Freed**

Dianna Duran prided herself on battling public corruption and voter fraud, even as she committed such crimes.

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**From:** Hall, Robert (DTMB)  
**Sent:** Monday, October 19, 2015 10:03 AM  
**To:** Rayyan, Sadi (DTMB)  
**Subject:** RE: [DEQ] DEQ Director Dan Wyant issues statement about Flint drinking water

It seems a little late.

---

**From:** Rayyan, Sadi (DTMB)  
**Sent:** Monday, October 19, 2015 10:00 AM  
**To:** Hall, Robert (DTMB) <hallr5@michigan.gov>; Henry, Irene (DTMB) <HenryI1@michigan.gov>; Belcher, Harold (DTMB) <belcherh1@michigan.gov>  
**Subject:** FW: [DEQ] DEQ Director Dan Wyant issues statement about Flint drinking water

DEQ admits responsibility for the Flint drinking water fiasco!!

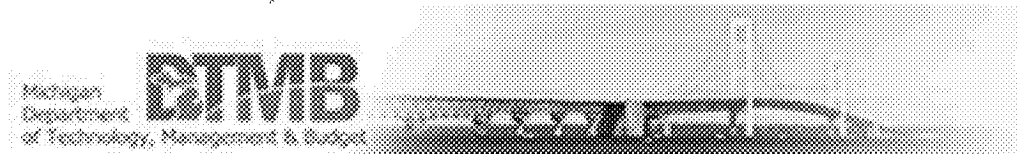
*Sadi Rayyan*

517-284-7912

[rayyans@michigan.gov](mailto:rayyans@michigan.gov)

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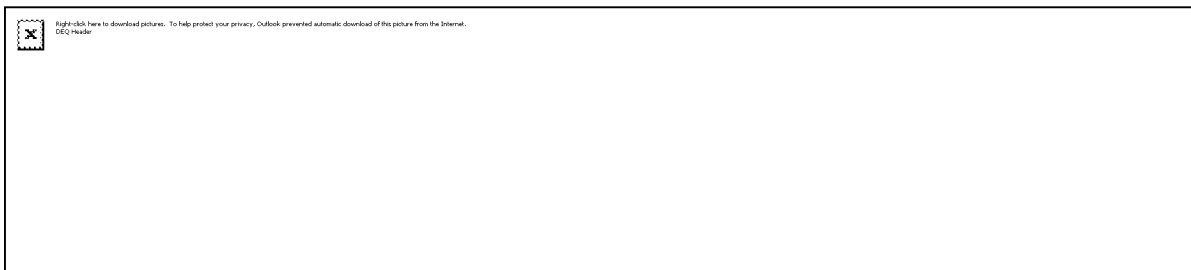
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**From:** Michigan Department of Environmental Quality [<mailto:MIDEQ@govsubscriptions.michigan.gov>]  
**Sent:** Monday, October 19, 2015 9:45 AM  
**To:** Rayyan, Sadi (DTMB) <[rayyans@michigan.gov](mailto:rayyans@michigan.gov)>  
**Subject:** [DEQ] DEQ Director Dan Wyant issues statement about Flint drinking water

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***DEQ Director Dan Wyant today made the following statement as he announced DEQ Chief Deputy Jim Sygo will immediately assume the role of interim chief of the department's Office of Drinking Water and Municipal Assistance:***

"It recently has become clear that our drinking water program staff made a mistake while working with the City of Flint. Simply stated, staff employed a federal protocol they believed was appropriate, and it was not. The water testing steps followed would have been correct for a city less than 50,000 people, but not for a city of nearly 100,000.

As details of the situation emerge, I am convinced our program staff believed they were doing their job right. As the state recognized there could be a health threat to Flint residents, we took appropriate steps. We are now embarked on an unprecedented effort to safeguard Flint residents and families with near-term, intermediate and long-term actions to protect and educate city residents.

The issue in DEQ is experience and protocol with respect to corrosion control. The Governor has called for an independent, third-party after-action review. I have taken the step of changing leadership in the division. We are working with our federal partners and committed to being part of the U.S. EPA's effort to strengthen its Lead and Copper Rule.

All who brought this issue to the department deserve credit for bringing it forward. Lead is a serious issue, particularly for young people, and we take it seriously. The Governor's plan incorporates the suggestions outlined by the EPA and researchers at Virginia Tech.

We will learn from this. We will make necessary changes to see to it that our program becomes a national leader in public health protection."



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This email was sent to [rayyans@michigan.gov](mailto:rayyans@michigan.gov) using GovDelivery, on behalf of: Michigan Department of Environmental Quality - Constitution Hall - 525 West Allegan Street - PO Box 30473 - Lansing, MI 48909 - 800-662-9276

---

**From:** Hall, Robert (DTMB)  
**Sent:** Monday, November 23, 2015 9:40 AM  
**To:** Hall, Timothy M. (DTMB); Lach, Adam (DTMB); Dennis Stamm  
**Subject:** FW: Gongwer News Service Michigan Media Clips

FYI, see the fourth story below about HVWCF.

---

**From:** gongwerreports@gongwer.com [mailto:gongwerreports@gongwer.com]  
**Sent:** Monday, November 23, 2015 9:11 AM  
**To:** Michigan\_State\_Employees\_clips@gongwer.com  
**Subject:** Gongwer News Service Michigan Media Clips



## Michigan News & Opinion For November 23, 2015

### News

Energy efficiency in Michigan: what you need to know (Associated Press, 11/23/2015)

Fix for roads leads new bills signed into law by Snyder (Detroit Free Press, 11/23/2015)

Flint water mystery: How was decision made? (Detroit Free Press, 11/23/2015)

State's women inmates housed in offices, TV rooms (Detroit Free Press, 11/23/2015)

End water shutoffs in Flint during public health emergency (Flint Journal, 11/23/2015)

State workers hold steady in '15 budget (Lansing State Journal, 11/23/2015)

Glenn wants to free market your electric bill (Midland Daily News, 11/23/2015)

4,700 pro-Syrian refugee signatures delivered to Michigan Gov. Rick Snyder (MLive, 11/23/2015)

Anti-fracking ballot effort fails to collect enough signatures, seeks more volunteers (MLive, 11/23/2015)

Are Michigan roads any safer after 5 years of 'super drunk' law? (MLive, 11/23/2015)

On Snyder and refugees, GOP contest, Hoekstra keeps a hand in politics (MLive, 11/23/2015)

U-M economists predict Michigan will add 126,000 jobs in the next 2 years (MLive, 11/23/2015)

GOP hopeful Kasich plans visit to Sterling Heights (The Detroit News, 11/23/2015)

Legislator charged under state 'super drunk' driver law (The Detroit News, 11/23/2015)

Mich. school districts struggle with absentee students (The Detroit News, 11/23/2015)

Michigan urged to overhaul Rx monitoring system (The Detroit News, 11/23/2015)

U.S. Rep. John Conyers to announce re-election campaign (The Detroit News, 11/23/2015)

## **Editorials**

Report: Michigan held down by low income, education (Bridge Magazine, 11/23/2015)

Answers prompt more questions in Flint water crisis (Detroit Free Press, 11/23/2015)

Cities show state's problem with cost vs. value (Detroit Free Press, 11/23/2015)

Terrorism, refugees, and political rhetoric (Michigan Radio, 11/23/2015)

Grade retention harms students rather than helps them with reading proficiency (MLive, 11/23/2015)

Snyder's shift on Syrians doesn't mean anything (Port Huron Times Herald, 11/23/2015)

Erickson: Get rid of policing for profit in Michigan (The Detroit News, 11/23/2015)

State needs child abuse registry (The Detroit News, 11/23/2015)

## **Blogs**

A Michigan Native Busted Former U.S. Rep. Mark Foley (Gongwer News Service Michigan Blog, 11/20/2015)

Booher: A Master Deer Hitter (Gongwer News Service Michigan Blog, 11/20/2015)

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---

**From:** Hall, Robert (DTMB)  
**Sent:** Tuesday, January 19, 2016 12:49 PM  
**To:** Jan Miller; Lach, Adam (DTMB)  
**Subject:** Flint SOB

I'm getting heat from Mike about the mess in the lobby, which I'm sure has been made worse by the emergency water situation in Flint. Would one of you look into it and see if anything can be done to mitigate the problem. As an FYI, Noonan brought it up in one of Keith's' meeting this morning also.  
Thanks

Robert Hall, NCARB, RA  
Director  
Design & Construction Division  
Department of Technology Management & Budget  
[Hallr5@michigan.gov](mailto:Hallr5@michigan.gov)  
517-284-7900



**HELP. CONNECT. SOLVE.**

---

**From:** Hall, Robert (DTMB)  
**Sent:** Friday, January 22, 2016 8:16 PM  
**To:** Turnquist, Michael (DTMB)  
**Subject:** Re: Spending for Flint

Not aware of any for D/C.

Sent from my iPhone

On Jan 22, 2016, at 4:48 PM, Turnquist, Michael (DTMB) <TurnquistM@michigan.gov> wrote:

Please see the note below. Let me know if you have any items supported already that I can help through this process. Thanks

Sent from my iPhone

Begin forwarded message:

**From:** "Stibitz, Brom (DTMB)" <StibitzB@michigan.gov>  
**Date:** January 22, 2016 at 4:45:03 PM EST  
**To:** "Baker, Natasha (SRO)" <BakerN5@michigan.gov>, "Behen, David (DTMB)" <Behend@michigan.gov>, "Brownlee, Jeff (DTMB)" <BrownleeJ@michigan.gov>, "Buhs, Caleb (DTMB)" <BuhsC@michigan.gov>, "Davenport, Rodney (DTMB)" <DavenportR1@michigan.gov>, "Gelisse, Ashley (DTMB)" <GelisseA@michigan.gov>, "Gilliland, Michael (DTMB)" <gillilandm@michigan.gov>, "Jeffery, Phillip (DTMB)" <JefferyP@michigan.gov>, "King, Susan (DTMB)" <KingS28@michigan.gov>, "Kopacsi, Christian (DTMB)" <KopacsiC@michigan.gov>, "Lowe, Richard (DTMB)" <lower@michigan.gov>, "Manning, Kelly (DTMB)" <ManningK4@michigan.gov>, "McFarlane, James (DTMB)" <mcfarlanej@michigan.gov>, "Palmer, Jason (DTMB)" <PalmerJ2@michigan.gov>, "Stibitz, Brom (DTMB)" <StibitzB@michigan.gov>, "Swanson, Eric (DTMB)" <swansone@michigan.gov>, "Sweeney, Matthew (DTMB)" <SweeneyM1@michigan.gov>, "Turnquist, Michael (DTMB)" <TurnquistM@michigan.gov>, "VanCoevery, Joyce (DTMB)" <VancoeveringJ1@michigan.gov>, "Vanden Bosch, Kerrie (DTMB)" <vandenboschk@michigan.gov>, "Wellman, Jeff (DTMB)" <WellmanJ1@michigan.gov>  
**Cc:** "Christensen, Chris (DTMB)" <christensenc4@michigan.gov>, "Doll, Jeanette (DTMB)" <dollj@michigan.gov>  
**Subject:** Spending for Flint

SMT,

The ongoing crisis in Flint has necessitated many areas of DTMB to react quickly to assist with the relief efforts. To make sure that all spending is accurately accounted for and properly approved, I want to remind you that all purchases and staff overtime for the Flint emergency must first be approved by DTMB SEOC Coordinators Chris Christensen or Jeanette Doll.



If this process is not followed, it is highly likely that expenditures will not be eligible for reimbursement.

Please be sure to share this message with any relevant staff.

Thanks.

Brom Stibitz  
Chief Deputy Director  
Michigan Department of Technology, Management and Budget  
[stibitzb@michigan.gov](mailto:stibitzb@michigan.gov)  
517-373-1004  
<image001.gif>

---

**From:** Hall, Robert (DTMB)  
**Sent:** Thursday, February 04, 2016 9:22 AM  
**To:** Mullen, Patrick (DTMB)  
**Subject:** RE: Flint Emergency Purchasing Procedures

Good idea, thanks.

---

**From:** Mullen, Patrick (DTMB)  
**Sent:** Thursday, February 04, 2016 8:48 AM  
**To:** Hall, Robert (DTMB) <hallr5@michigan.gov>  
**Subject:** FW: Flint Emergency Purchasing Procedures

I don't know if this impacts anything we are doing, but I am having Andrea send it to all staff.

---

**From:** Calahan, Heather (DTMB)  
**Sent:** Wednesday, February 03, 2016 4:20 PM  
**To:** Brownlee, Jeff (DTMB) <BrownleeJ@michigan.gov>; Vargovich, Carol (MCSC) <vargovichC@michigan.gov>; Epkey, Amy (DEQ) <epkeya@michigan.gov>; Sanches, Christine (DHHS) <SanchesC@michigan.gov>; Wright, Penny (DIFS) <WrightP@michigan.gov>; Graham, Kimberly (DMVA) <grahamk@michigan.gov>; Gyorkos, Laura (DNR) <gyorkosl@michigan.gov>; Hamp, Julie M. (MDOC) <HampJ@michigan.gov>; Paradine, Cindy (MDOS) <ParadineC@michigan.gov>; Frierson, Myron (MDOT) <FriersonM@michigan.gov>; Spaniolo, Natalie (DTMB) <spaniolon@michigan.gov>; Mullen, Patrick (DTMB) <mullenp1@michigan.gov>; Maynard, Sharon (DTMB) <maynards1@michigan.gov>; Simon, Robert (MGCB) <SimonR@michigan.gov>; Droste, LeAnn (LARA) <drostel1@michigan.gov>; Robinson, Steve (LARA) <robinsons@michigan.gov>; Kish, Lucy (MSL) <KishL1@michigan.gov>; Bruce, David M. (MDARD) <bruced9@michigan.gov>; Shackelford, Levita (MDCR) <ShackelfordL@michigan.gov>; Morse, Peter (MEDC) <morsep@michigan.org>; Grammer, Scott (MSHDA) <GrammerS@michigan.gov>; Olivarez, Victoria (MSP) <OlivarezV1@michigan.gov>; Smith, Gerri (DTMB) <SmithG15@michigan.gov>; Moody, Michael (DTMB) <MoodyM1@michigan.gov>; Hanes, Bruce (TREASURY) <HanesB@michigan.gov>; Gyorkos, Laura (DNR) <gyorkosl@michigan.gov>; Quigley, David (DTMB) <quigleyd@michigan.gov>; Stephen, Kimberly (DHHS) <STEPHENK@michigan.gov>; Zuker, Whitnie (DTMB) <ZukerW@michigan.gov>; McDonald, Paul (DEQ) <mcdonaldp@michigan.gov>; Edgett, Chelsea (MEDC) <edgettcl@michigan.org>; Doyle, Holli (MGCB) <doyleh@michigan.gov>; Kotsifis, Marina (MGCB) <KotsifisM@michigan.gov>; Platte, Pamela (MDOS) <plattep@michigan.gov>; Dennis, Ann (MDE) <DennisA@michigan.gov>; Payne, Darcie (DIFS) <PayneD3@michigan.gov>; Davis, Kimberly (MCSC) <davisK5@michigan.gov>  
**Cc:** Maher, Sharon (DEQ) <MAHERS@michigan.gov>; Schmitt, Jane (MDE) <SchmittJ1@michigan.gov>; Bassett, Chad (MDE) <BassettC@michigan.gov>  
**Subject:** Flint Emergency Purchasing Procedures

Good afternoon,

Attached is the Flint Emergency Purchasing Procedures Jeff spoke about this afternoon.

Heather

---

**From:** Hall, Robert (DTMB)  
**Sent:** Friday, February 12, 2016 11:02 AM  
**To:** Dennis Stamm  
**Subject:** Woods

FYI, Woods called this morning. Concerned about me drinking the Flint water.

Robert Hall, NCARB, RA  
Director  
Design & Construction Division  
Department of Technology Management & Budget  
[Hallr5@michigan.gov](mailto:Hallr5@michigan.gov)  
517-284-7900



**HELP. CONNECT. SOLVE.**

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**From:** Cooley, Tom (DTMB)  
**Sent:** Friday, February 05, 2016 11:24 AM  
**To:** Hampton, Kristen (DTMB)  
**Subject:** Flint

Hi Kristen, I can't seem to find the spreadsheet for the flint water bebacle. To add some ot for Brad S. 2.5 hours this morning.. I found it yesterday,, thanks

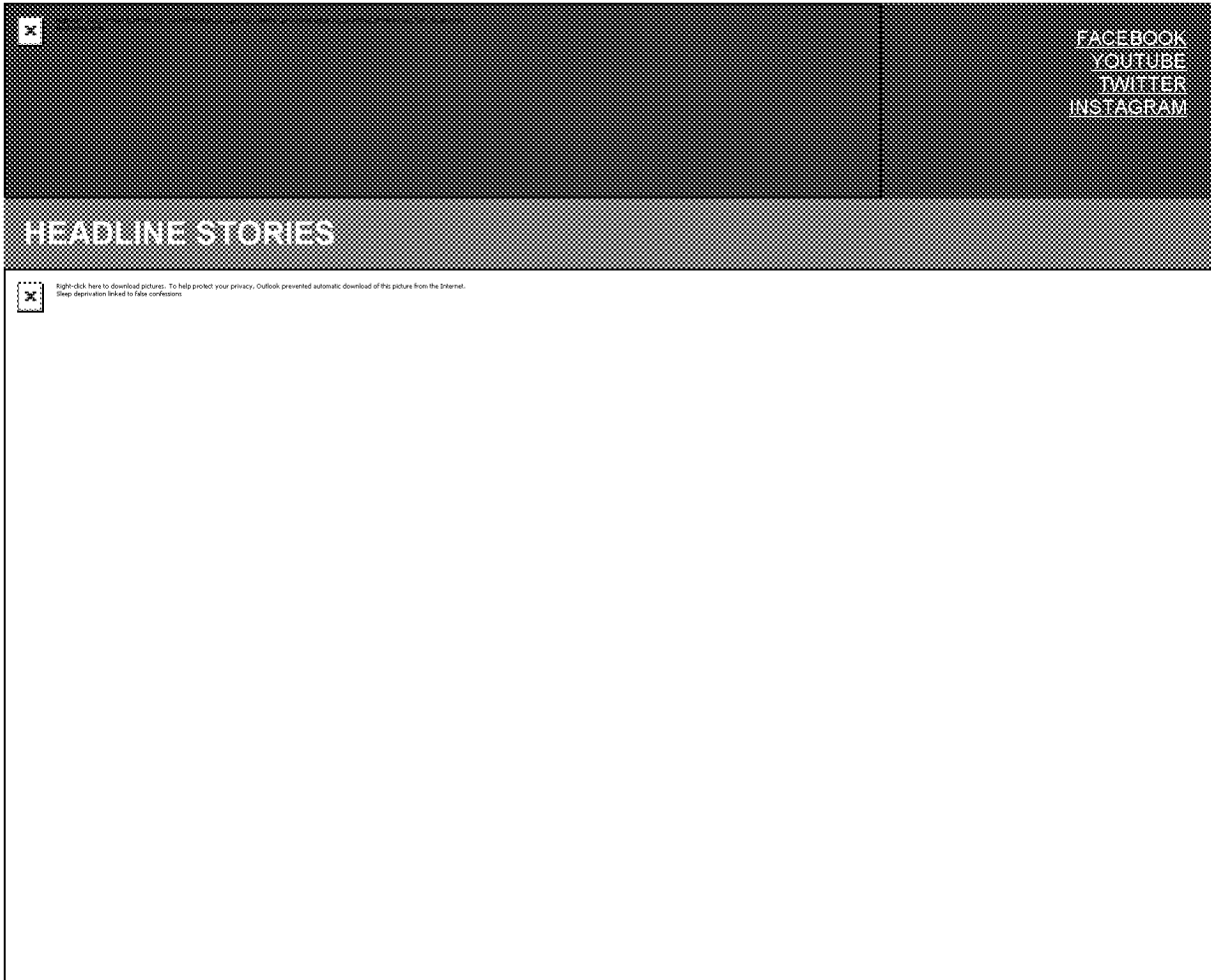
Tom Cooley, Supervisor  
Printing Services  
Department of Technology, Management & Budget  
7461 Crouner Drive  
Lansing, MI 48913  
Office: 517-322-5487



**HELP. CONNECT. SOLVE.**

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**From:** MSUToday <msutoday@cabs.msu.edu>  
**Sent:** Wednesday, February 10, 2016 2:49 PM  
**To:** Hampton, Kristen (DTMB)  
**Subject:** Guilty? Or just tired? Read the MSUToday Weekly Update



## Sleep deprivation linked to false confessions

Sleep-deprived people are much more likely to sign false confessions than rested individuals, according to an MSU-led study that has important implications for police interrogation practices.



Right-click here to download pictures. To help protect your privacy, Outlook prevented automatic download of this picture from the Internet.  
New MSU police and focus on anti-bias, inclusion

## Focusing on anti-bias, inclusion

As part of its continued effort to improve police community relations, the MSU Police Department has formed an Inclusion and Anti-Bias Unit, committed to proactively addressing police and community-related issues associated with bias.

## Earning national prestige

Anil Jain, a University Distinguished Professor of computer science and engineering at MSU, has been elected to the National Academy of Engineering, one of the highest professional distinctions accorded to an engineer.



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MSU's Jain elected to National Academy of Engineering



**IN 1970, CLIFTON WHARTON WAS ELECTED MSU'S 14TH PRESIDENT, MAKING HIM THE FIRST AFRICAN AMERICAN PRESIDENT OF ANY MAJOR UNIVERSITY IN THE UNITED STATES.**



## Arts

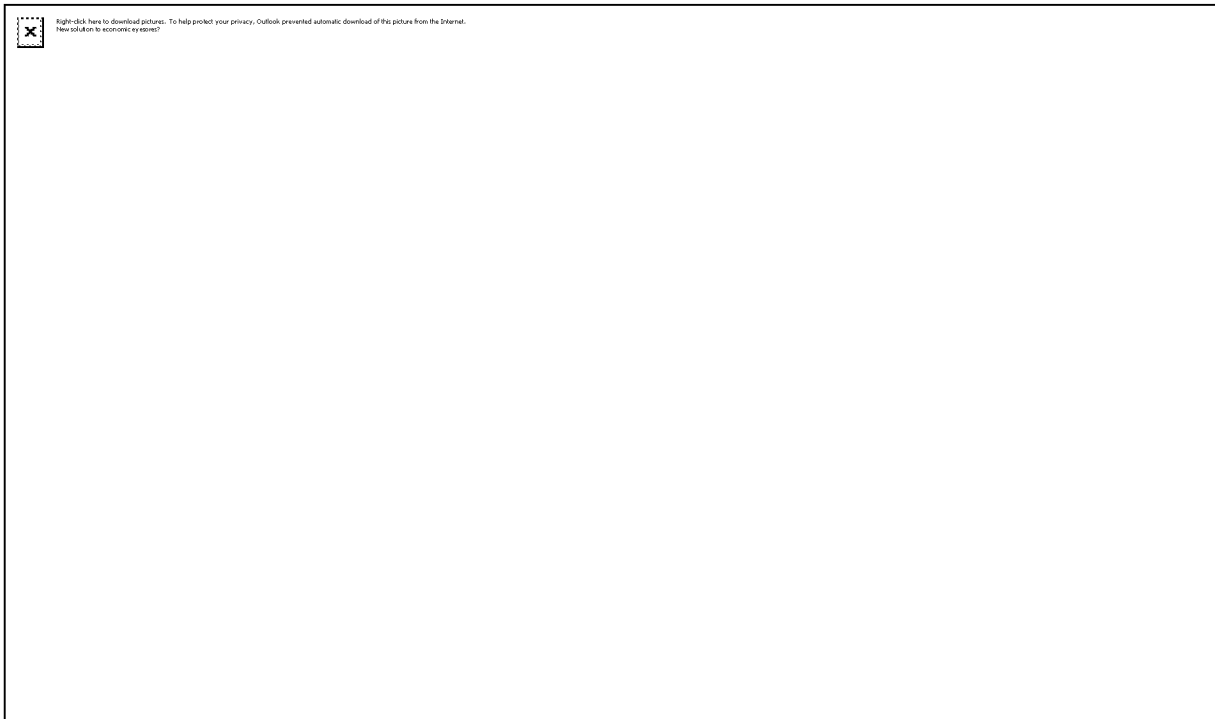


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MSU graduate students named 2016 HWW Pre-Doctoral Workshop Fellows

## Paving the way in humanities

MSU College of Arts and Letters graduate students Jennifer Gohlke, German studies, and Sophia Pavlos, philosophy, have been named Humanities Without Walls 2016 Pre-Doctoral Workshop Fellows.

## Business



## New solution to economic eyesores?

MSU researchers will use nearly \$250,000 from the U.S. Department of Commerce to test whether recycling and repurposing building materials is an effective solution to economic blight.

### Environment

## Studying produce, food safety

MSU AgBioResearch scientist Hui Li has been awarded a \$475,000 grant from the U.S. Department of Agriculture to study human exposure to the harmful chemicals present in fresh produce.

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MSU researcher awarded USDA grant to study fresh produce food safety



### Life

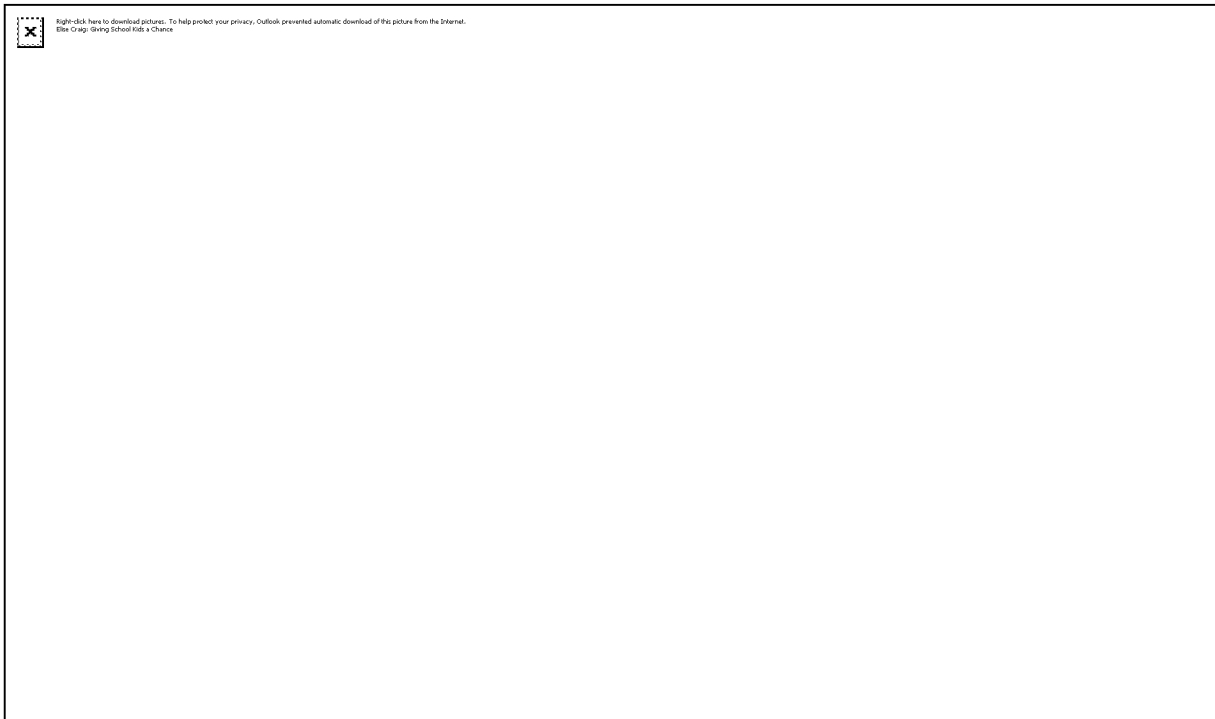
Right-click here to download pictures. To help protect your privacy, Outlook prevented automatic download of this picture from the Internet.  
Please visited this 1 commercial by MSU faculty



## Grading the Super Bowl ads

A commercial for Prius in which a team of bank robbers used the car to elude police earned the top grade in the MSU Department of Advertising and Public Relations' list of best commercials aired during this year's Super Bowl.

### Health



## Giving school kids a chance

In 2014, student Elise Craig traveled to Peru to help administer medical care to those in need. While there, she discovered schoolchildren in the village of Carancas were drinking water from a well contaminated with high levels of arsenic.

### Science and Technology

## Celebrating renewal of support

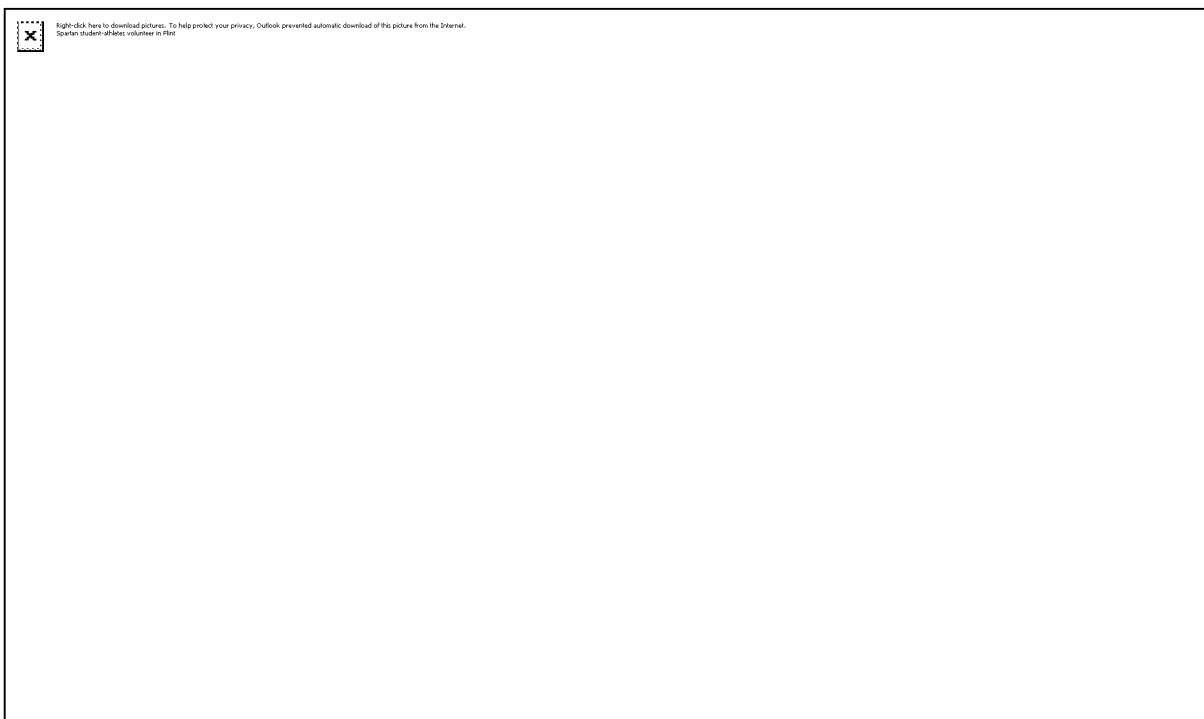
GE renewed its relationship with MSU and celebrated a \$200,000 gift in support of the College of Engineering during ribbon-cutting ceremonies Feb. 5.



Right-click here to download pictures. To help protect your privacy, Outlook prevented automatic download of this picture from the Internet. GE and MSU celebrate renewal of support

### Sports





## Volunteering in Flint

More than 30 volunteers from the MSU sports community joined Spartan Marching Band members, student group leaders and athletics department staff in distributing water and recycling bags in Flint.

### Campus



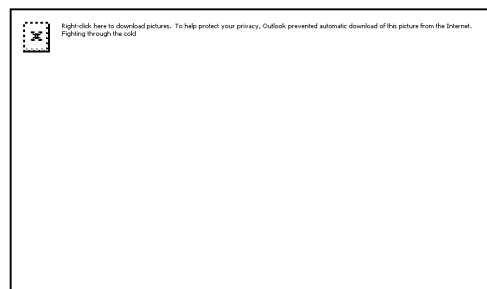
## Hosting annual math conference

The Connected Mathematics Project at MSU will be hosting its 19th annual CMP Users' Conference on Feb. 19 and 20 at the Kellogg Hotel and Conference Center.

### 360 Perspective

## Fighting through the cold

Ugh. I avoided it for a long time. Then it hit me – the turtle flu. What's the turtle flu you ask? It's what a bunch of my colleagues call the crud that's going around the office, otherwise known as the common cold. It's not a real affliction by any means, just a nickname that stuck. Last year, when a colleague came down with a nasty cold, somehow she said something about liking turtles and somehow that morphed into catching her cold from a turtle, and that morphed into the turtle flu and it stuck. I blame the fact that most of us were on cold medicine at the time.



## Good Will



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Research leader embodies Spartan spirit

## Embodying Spartan spirit

Beneath a jet black lab coat is a researcher who is a Spartan in every sense. Jack Lipton embodies the spirit of relentlessly pursuing solutions to problems — neurological diseases like Alzheimer's and Parkinson's — which affect millions of people.



### GREENING OF THE GREAT LAKES

MSU and News/Talk 760 WJR collaborate on the weekly sustainability-focused Greening of the Great Lakes radio show, heard every Sunday at 7 p.m. on News/Talk 760 WJR and around the state each weekend on the Michigan Talk Network. [Learn More »](#)

### FEATURED VIDEO

#### Healing bone fractures



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### FEATURED VIDEO

#### Student stories



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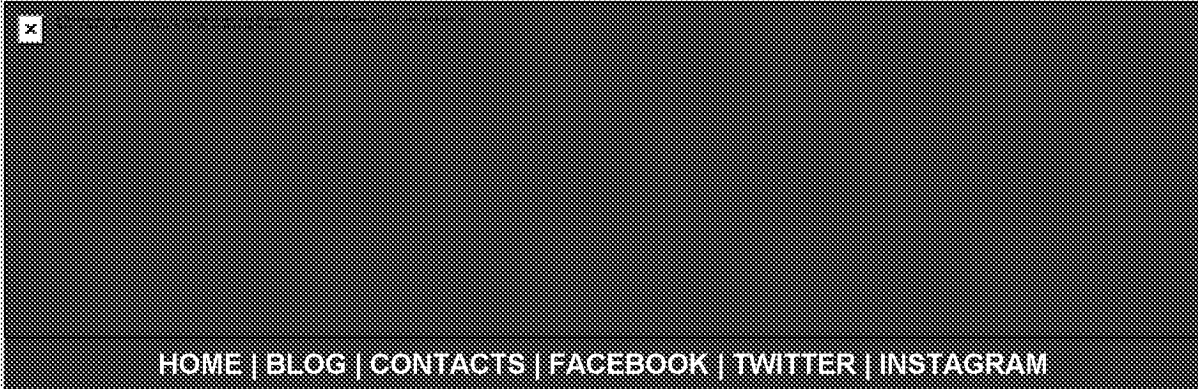
**From:** Miller, Mark (DTMB)  
**Sent:** Thursday, February 11, 2016 4:24 PM  
**To:** Hampton, Kristen (DTMB)  
**Subject:** Flint Water Costs  
**Attachments:** Flint Water Crisis Costs.xlsx

Mark Miller  
Print & Mail Consultant  
Printing Services  
General Services Building  
7461 Crowner Dr  
Lansing MI 48913  
P-517-322-6455  
F-517-322-5968

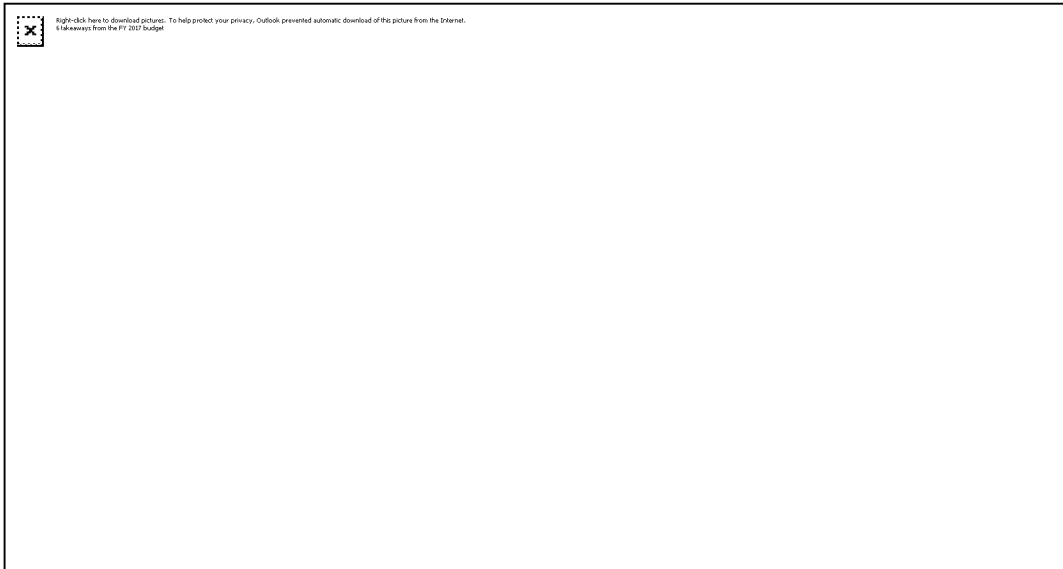


	A	B	C	D	E
1	Job #	Description	Quantity	Cost	
2	110661	Palm Card- English	75000	\$ 12,627.13	
3	110675	Palm Card- Spanish	15000	\$ 4,834.61	
4	110727	Testing Form	20000	\$ 1,857.00	
5	110959	Testing Form	25000	\$ 2,312.00	
6	111035	Palm Card- English	35300	\$ 8,127.39	
7	111126	Testing Form	25000	\$ 2,312.00	
8	111231	Testing Form- Spanish	30000	\$ 2,967.00	
9	111298	Palm Card- Arabic	1000	\$ 247.17	
10	111402	Four Water Brochure	100000	\$ 7,466.26	
11	111524	Door Hanger and Recycle Card	5000 ea	\$ 1,752.32	
12	111578	Translate 4 docs to Spanish	1	\$ 777.00	
13	111631	Translate Reposnse Team from Spanish to English	1	\$ 169.00	
14	111659	Water Testing Form- English	20000	\$ 1,857.00	
15	111660	Translate Clean your Aerator - Spanish and Arabic and Lead in Your Water Sheets- Spanish	2	\$ 327.00	
16	111827	Keeping Your Home Lead Safe	30000	\$ 1,842.99	
17	111830	10 Do's and Don'ts of CERC	1000	\$ 387.65	
18	111829	Adding Phosphate to Flint Water	3000	\$ 608.20	
19	111828	Six Principles of CERC	1000	\$ 223.14	
20	111867	Palm Card- English	25000	\$ 6,275.34	
21	111904	Translate Recycling Inst.	1	\$ 119.00	
22	111911	Flint Water Flyers- 3 @ 200	600	\$ 244.70	
23	112107	DEQ- Door Stickers	200	\$ 27.07	DEQ
24	112136	Door to Door Site Testing Broch.	500	\$ 224.18	DEQ
25	112139	Door Hanger Reprint w/Change	5000	\$ 1,185.33	
26	112275	Recycle Card	3000	\$ 224.88	
27		DEQ- Door Stickers	600		DEQ

**From:** Governor's Office <governorsoffice@govsubscriptions.michigan.gov>  
**Sent:** Thursday, February 11, 2016 5:55 PM  
**To:** Hampton, Kristen (DTMB)  
**Subject:** What this year's budget means for Michigan...



## VIDEO: What Governor Snyder's FY17 budget means for Michigan



Gov. Rick Snyder's FY 2017 budget calls for critical investments for the Flint water crisis, statewide infrastructure and the Detroit Public Schools. The governor's recommendation also addresses the skyrocketing costs of specialty medications that Michigan residents depend on for better health outcomes.

This budget also stays committed to the Governor's core statewide priorities of education, talent and economic development, health and human services, and public safety.

The proposed FY 2017 budget makes key investments to strengthen the state for all of

Michigan's families. Click here to learn more about the top 6 takeaways from the Governor's FY 2017 state budget.



### Click a tweet to tweet it out:

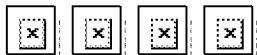


The #MiBudget @OneToughNerd proposed yesterday makes key investments to strengthen Michigan for all families --> [www.mi.gov/MiBudget](http://www.mi.gov/MiBudget)

--> @OneToughNerd's #MiBudget includes \$72 million a year for Detroit Public Schools. It is time to act now --> [www.mi.gov/MiBudget](http://www.mi.gov/MiBudget)

--> @onetoughnerd's significant investment in #Flint families is the right thing to do. #FlintFWD #MiBudget [www.mi.gov/MiBudget](http://www.mi.gov/MiBudget)

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This email was sent to [hamptonk@michigan.gov](mailto:hamptonk@michigan.gov) on behalf of: The Executive Office of the Governor · 111 South Capitol Avenue · Lansing, MI 48909 · 517-335-7358

---

**From:** Ruhstorfer, Amy (DTMB)  
**Sent:** Tuesday, February 16, 2016 10:02 AM  
**To:** Hampton, Kristen (DTMB)  
**Subject:** RE: NEW DEADLINE - Time Sensitive Request

Not that I am aware of. I am on the phone with Jamie and Joyce only has the names from Seth and VTS.

Thanks,  
Amy  
517-636-4654

---

**From:** Hampton, Kristen (DTMB)  
**Sent:** Tuesday, February 16, 2016 10:00 AM  
**To:** Ruhstorfer, Amy (DTMB) <RuhstorferA@michigan.gov>  
**Subject:** Fwd: NEW DEADLINE - Time Sensitive Request

Hi Amy,

Did Kristi respond to this?

Thanks,  
Kristen

Begin forwarded message:

**From:** "VanCoevering, Joyce (DTMB)" <Vancoeveringj1@michigan.gov>  
**Date:** February 16, 2016 at 9:09:45 AM EST  
**To:** "Cischke, Roy (DTMB)" <cischker@michigan.gov>, "Goodine, Tom (DTMB)" <goodinet@michigan.gov>, "Hampton, Kristen (DTMB)" <HamptonK@michigan.gov>, "Hofmeister, David (DTMB)" <HofmeisterD@michigan.gov>, "Mathews, Jamie (DTMB)" <MathewsJ@michigan.gov>, "Ruhstorfer, Amy (DTMB)" <RuhstorferA@michigan.gov>, "Thompson, Kristi (DTMB)" <thompsonk1@michigan.gov>, "Wright, Seth (DTMB)" <WrightS17@michigan.gov>  
**Subject:** RE: NEW DEADLINE - Time Sensitive Request

Don't forget !!!!

Joyce Van Coevering, Director  
Office of Support Services  
MI Department of Technology, Management and Budget  
517-322-5005

**BTMB**  
**HELP. CONNECT. SOLVE.**

---

**From:** VanCoevering, Joyce (DTMB)

**Sent:** Friday, February 12, 2016 4:06 PM

**To:** Cischke, Roy (DTMB) <cischker@michigan.gov>; Goodine, Tom (DTMB) <goodinet@michigan.gov>; Hampton, Kristen (DTMB) <HamptonK@michigan.gov>; Hofmeister, David (DTMB) <HofmeisterD@michigan.gov>; Mathews, Jamie (DTMB) <MathewsJ@michigan.gov>; Ruhstorfer, Amy (DTMB) <RuhstorferA@michigan.gov>; Sample, Brice (DTMB) <sampleb@michigan.gov>; Thompson, Kristi (DTMB) <thompsonk1@michigan.gov>; Wright, Seth (DTMB) <WrightS17@michigan.gov>

**Subject:** FW: NEW DEADLINE - Time Sensitive Request

**Importance:** High

Please provide me a list of names custodians (see original email from below from Brom to SMT) by 10:00 on Tuesday 2/16/16.

Joyce Van Coevering, Director  
Office of Support Services  
MI Department of Technology, Management and Budget  
517-322-5005



---

**From:** Stibitz, Brom (DTMB)

**Sent:** Friday, February 12, 2016 3:57 PM

**To:** Allen, Charlotte (DTMB) <AllenC1@michigan.gov>; Behen, David (DTMB) <Behend@michigan.gov>; Best, Marcy (DTMB) <BestM@michigan.gov>; Brownlee, Jeff (DTMB) <BrownleeJ@michigan.gov>; Buhs, Caleb (DTMB) <BuhsC@michigan.gov>; Davenport, Rodney (DTMB) <DavenportR1@michigan.gov>; Donnan, Chanda (DTMB) <DonnanC@michigan.gov>; Fortino, Diane (DTMB) <FortinoD@michigan.gov>; Gelisse, Ashley (DTMB) <GelisseA@michigan.gov>; Gilliland, Michael (DTMB) <gillilandm@michigan.gov>; Gonzalez, Tonyia (DTMB) <GonzalezT1@michigan.gov>; Griswold, Kim (DTMB) <GRISWOLDK@michigan.gov>; Ingersoll, Jean (DHHS) <IngersollJ@michigan.gov>; Jeffery, Phillip (DTMB) <JefferyP@michigan.gov>; King, Susan (MCSC) <KingSS@michigan.gov>; Kopacsi, Christian (DTMB) <KopacsiC@michigan.gov>; Lowe, Richard (DTMB) <lower@michigan.gov>; Manning, Kelly (DTMB) <ManningK4@michigan.gov>; Mathews, Jamie (DTMB) <MathewsJ@michigan.gov>; McFarlane, James (DTMB) <mcfarlanej@michigan.gov>; Nixon, Ruth (DTMB) <NixonR@michigan.gov>; Palmer, Jason (DTMB) <PalmerJ2@michigan.gov>; Rabidoux, Jill (DTMB) <RabidouxJ@michigan.gov>; Ragsdale, Aimee (DTMB) <RagsdaleA@michigan.gov>; Schafer, Dana (DTMB) <schaferd1@michigan.gov>; Swanson, Eric (DTMB) <swansone@michigan.gov>; Sweeney, Matthew (DTMB) <SweeneyM1@michigan.gov>; Taylor, Beverly (DTMB) <TaylorB8@michigan.gov>; Trakul, Pamela (DTMB) <TrakulP@michigan.gov>; Turnquist, Michael (DTMB) <TurnquistM@michigan.gov>; VanCoevering, Joyce (DTMB) <VancoeveringJ1@michigan.gov>; Vanden Bosch, Kerrie (DTMB) <vandenboschk@michigan.gov>; Wellman, Jeff (DTMB) <WellmanJ1@michigan.gov>

**Cc:** Baker, Natasha (SRO) <BakerN5@michigan.gov>; Hawks, Orlene (DTMB) <HawksO@michigan.gov>

**Subject:** NEW DEADLINE - Time Sensitive Request

Senior Management Team,

We just received the search terms for the document production. (See below.) Given the lateness of this email, we are asking you send your list of custodians to Jean Ingersoll **no later than noon on Tuesday, February 16.**



We are not asking you to conduct any searches right now. Further directions will come from Jean.

Search terms:

Legionnaire  
Legionella  
“boil water order” & “Flint” (anywhere in document)  
“coli” & Flint (anywhere in document)  
“bacteria” & “Flint” (anywhere in document)  
“microb” & “Flint” (anywhere in document)  
“TTHM” & “Flint” (anywhere in document)  
“Lead” & “Flint” (anywhere in document)  
“emergency” & “Flint” (anywhere in document)  
Karegnondi  
“Genesee County Health Department”  
“Flint” (within sentence) “utilities”  
“Lead and Copper Rule”  
“Detroit Water and Sewerage Department” & “Flint” (anywhere in document)  
“DWSD” & “Flint” (anywhere in document)  
“Flint River”  
“Pb” & “water” (anywhere in document)  
“KWA”

Please call me or Jean if you have any questions.

Brom

---

**From:** Stibitz, Brom (DTMB)

**Sent:** Thursday, February 11, 2016 4:40 PM

**To:** Allen, Charlotte (DTMB) <AllenC1@michigan.gov>; Behen, David (DTMB) <Behend@michigan.gov>; Best, Marcy (DTMB) <BestM@michigan.gov>; Brownlee, Jeff (DTMB) <BrownleeJ@michigan.gov>; Buhs, Caleb (DTMB) <BuhsC@michigan.gov>; Davenport, Rodney (DTMB) <DavenportR1@michigan.gov>; Donnan, Chanda (DTMB) <DonnanC@michigan.gov>; Fortino, Diane (DTMB) <FortinoD@michigan.gov>; Gelisse, Ashley (DTMB) <GelisseA@michigan.gov>; Gilliland, Michael (DTMB) <gillilandm@michigan.gov>; Gonzalez, Tonyia (DTMB) <GonzalezT1@michigan.gov>; Griswold, Kim (DTMB) <GRISWOLDK@michigan.gov>; Ingersoll, Jean (DHHS) <IngersollJ@michigan.gov>; Jeffery, Phillip (DTMB) <JefferyP@michigan.gov>; King, Susan (MCSC) <KingS5@michigan.gov>; Kopacsi, Christian (DTMB) <KopacsiC@michigan.gov>; Lowe, Richard (DTMB) <lower@michigan.gov>; Manning, Kelly (DTMB) <ManningK4@michigan.gov>; Mathews, Jamie (DTMB) <MathewsJ@michigan.gov>; McFarlane, James (DTMB) <mcfarlanej@michigan.gov>; Nixon, Ruth (DTMB) <NixonR@michigan.gov>; Palmer, Jason (DTMB) <PalmerJ2@michigan.gov>; Rabidoux, Jill (DTMB) <RabidouxJ@michigan.gov>; Ragsdale, Aimee (DTMB) <RagsdaleA@michigan.gov>; Schafer, Dana (DTMB) <schaferd1@michigan.gov>; Stibitz, Brom (DTMB) <StibitzB@michigan.gov>; Swanson, Eric (DTMB) <swansone@michigan.gov>; Sweeney, Matthew (DTMB) <SweeneyM1@michigan.gov>; Taylor, Beverly (DTMB) <TaylorB8@michigan.gov>; Trakul, Pamela (DTMB) <TrakulP@michigan.gov>; Turnquist, Michael (DTMB) <TurnquistM@michigan.gov>; VanCoevering, Joyce (DTMB) <VancoeveringJ1@michigan.gov>; Vanden Bosch, Kerrie (DTMB) <vandenboschk@michigan.gov>; Wellman, Jeff (DTMB) <WellmanJ1@michigan.gov>

**Subject:** Time Sensitive Request

SMT,

Jean Ingersoll is leading DTMB's effort to comply with document production requests related to freedom of information requests and certain lawsuits against the state.

At some point during the day tomorrow, Jean will share with you a list of standard “search terms” which we will use to compile documents related to this lawsuit.

**Within 2 hours of receiving this email from Jean, you need to respond with a list of likely custodians from your work area.** Jean may have more information on this tomorrow, but generally speaking a custodian will be a staff member who might reasonably be expected to have documents (electronic or otherwise) that correspond to the issues identified in the search terms.

If you have any questions, please call me or Jean. This is an important issue and I thank you in advance for your attention to this matter.

Brom Stibitz  
Chief Deputy Director  
Michigan Department of Technology, Management and Budget  
[stibitzb@michigan.gov](mailto:stibitzb@michigan.gov)  
517-373-1004



**HELP. CONNECT. SOLVE.**

**From:** Government Technology <newsletters@govtech.com>  
**Sent:** Tuesday, February 16, 2016 11:14 AM  
**To:** Hampton, Kristen (DTMB)  
**Subject:** California to Pilot Statewide Open Data Portal | Is Twitter's New 'Moments' Feature Worth the Hype?

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## Top Stories

FEBRUARY 16, 2016

[California to Pilot Statewide Open Data Portal](#)  
Officials announce plans for a next-gen open data portal for agencies and departments.

[Is Twitter's New 'Moments' Feature Worth the Hype for Government?](#)

Twitter's new feature will voluntarily move posts to the top of a users' newsfeed, which may be a valuable feature for organizations trying to push a message to its followers.

[Bringing Innovation into Cyberdefense Technologies](#)  
Hackers use innovative thinking when breaching systems, why can't government?

## More Headlines

[Google Patents Self-Driving Delivery Truck Idea](#)  
The company has won protection for the concept of using its autonomous vehicle technology, currently under development, to deliver packages to customers in the future.

[Massachusetts IT Nabs Boston's Data Scientist for State-Level Position](#)  
Boston's principal data scientist announced a move to MassIT and hinted at a transformation of his past work into something grander.

[Occupation Near Burns, Ore., Served as Nation's First Facebook Faceoff](#)  
With the Oregon occupation coming to an end, we are able to look back at how events unfolded on social media platforms.

[Waze Partners With Local Governments to Enhance Mobility](#)  
The Google-owned community-based traffic and navigation app has

Right-click here to download pictures. To help protect your privacy, Outlook prevented automatic download of this picture from the Internet.

## Question of the Day

***Where can scientists illegally download more than 47 million research papers?***

[ANSWER](#)

## Eye on Education

***Read the latest headlines from the Center for Digital Education.***

[Rhode Island Questions the Effects of Taking Tests Online](#)

[Wyoming Considers Bill to Protect Students' Social Media, Email Accounts](#)

been growing steadily and providing congestion data to city governments to help ease commutes.

[Google Search Nailed the New Hampshire Primary](#)  
This is the first U.S. presidential election in which Google is releasing the real-time results of trending search queries -- and it has been accurate for both Iowa and New Hampshire.

[Data Protection, Privacy Bills Make their Way Through Wyoming State House](#)

A bill that legislates what to do with your social media profiles postmortem and another that requires state agencies to outline acceptable social media behavior are being discussed in the legislature.

[10 Skills Necessary to Launch a Startup](#)

When launching a startup, not everyone realizes all the different hats necessary to run a successful business. Here's a list of important skills vital for success.

[Washington Water Basin Bill Held up in Congress](#)

Disagreements about how to address the poisoned water crisis in Flint, Mich., has stalled previously promising negotiations on the energy bill.

[ACLU Sues Tacoma, Wash., Police for Secret Data Collection](#)

Local residents are bothered that the Stingray devices -- which allow police to track cell phones -- were not disclosed to the public before implementation.

[Why Are So Many Tech Companies Moving to Kansas City, Mo.?](#)

Missouri has offered economic incentives and an environment for young businesses to thrive. Owners of recently emigrated companies have been impressed by the welcome it has received.

[Nevada Holds Steadfast to Solar Rate Hikes](#)

Since the decision in December, solar advocates have waged a vocal campaign against the commission, urging it to reconsider its decision.

[Will Bus Rapid Transit Replace Light Rails Across the Country?](#)

Hampton Roads, Va., will conduct a study to measure the effectiveness of a rapid bus system rather than a light rail system.

[from Schools](#)

[University in Tulsa, Okla., Promotes Healthy Lifestyle by Requiring Students to Buy, Wear Fitbit Trackers](#)

[Regional Computer Network Cuts School District Costs](#)

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[Cognitive Computing - The Key to Unlocking Data Insights](#)

[Legacy ERP Systems Are Struggling to Meet Government Needs](#)

[Public Sector Organizations Benefit from FLASH Storage](#)

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### ADVERTISEMENT

#### **Implementing a Body Camera Program: A Guide for Public Safety Officials**

This handbook highlights key planning questions as well as insights from agencies initiating their own programs. Checklists and resources help further an agency's exploration in each planning area.

[DOWNLOAD NOW](#)

## Editor's Choice

### [National Police Crime Database Houses Arrests, Shootings, In-Custody Deaths](#)

The Sunlight Foundation has launched the "Hall of Justice," a state-by-state repository of criminal justice data that cumulatively indicates a need for major policy reforms.

### [Early Ideas for Smart City Challenge Include Self-Driving Shuttles, Adaptive Traffic Lights](#)

Though the U.S. Department of Transportation isn't releasing details of any of the 77 applications it's received for its Smart City Challenge until March 12, city officials have divulged pieces of their plans to local media outlets across the country.

## Most Popular

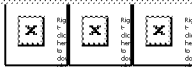
### [Startup Helps Cities Launch Crowdfunding Campaigns](#)

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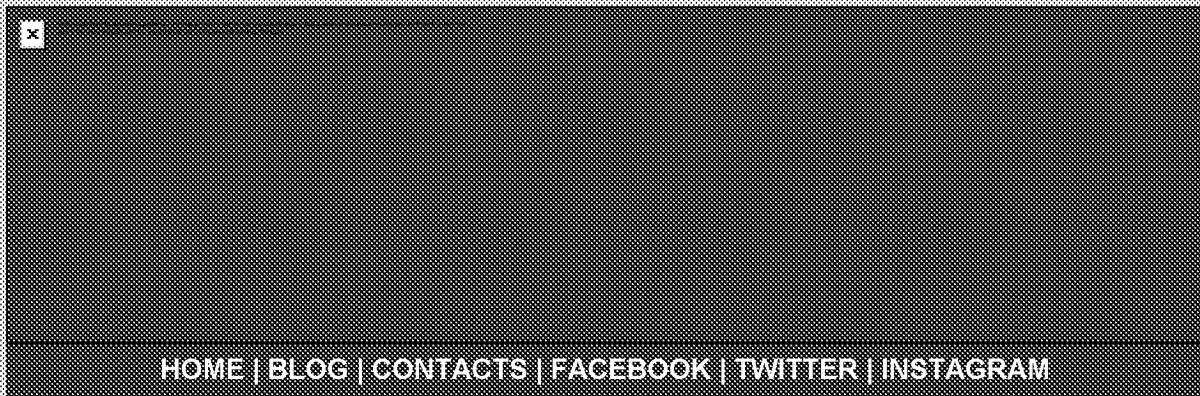
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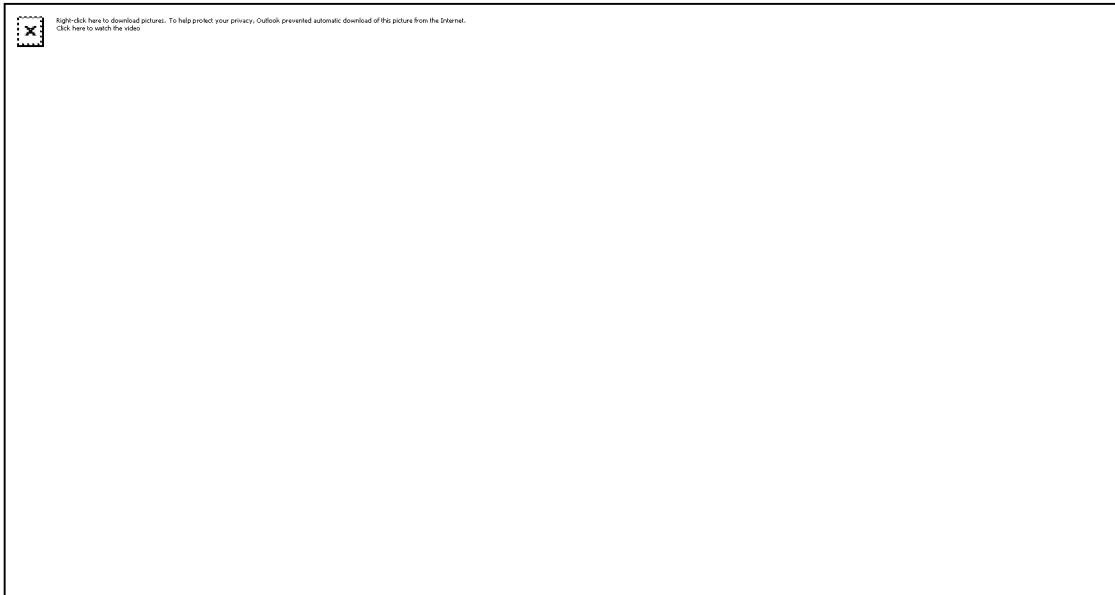
© 2015 e.Republic. All rights reserved. 100 Blue Ravine Road, Folsom, CA 95630. Phone: 916-832-1300



**From:** Governor's Office <governoroffice@govsubscriptions.michigan.gov>  
**Sent:** Tuesday, February 16, 2016 5:15 PM  
**To:** Hampton, Kristen (DTMB)  
**Subject:** VIDEO: Volunteering in Flint



## VIDEO: How volunteers are helping Flint



Volunteers at the Food Bank of Eastern Michigan are working hard to collect donations in order to help the families of Flint. Last Thursday, Governor Snyder visited with the many dedicated volunteers and helped sort cans of food.

Good nutrition is critically important for Flint's children. Foods that are high in calcium, vitamin C, and iron can help limit the effects of lead exposure. To donate or volunteer at the Food Bank of Eastern Michigan, visit [www.fbem.org](http://www.fbem.org).

**Click here to watch the video and learn more about how the Food Bank of Eastern Michigan is helping Flint's families.**



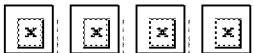
Right-click here to download pictures. To help protect your privacy, Outlook prevented automatic download of this picture from the Internet.  
Click here to watch the video.

## LISTEN IN: Governor Snyder's tele-town hall with Flint residents



Governor Snyder hosted his third town hall with Flint residents on Thursday, Feb. 11, answering their questions directly. [Click here to listen to the call.](#)

### STAY CONNECTED:



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---

This email was sent to hamptonk@michigan.gov on behalf of: The Executive Office of the Governor · 111 South Capitol Avenue · Lansing, MI 48909 · 517-335-7858

---

**From:** Miller, Mark (DTMB)  
**Sent:** Monday, October 05, 2015 10:04 AM  
**To:** Hampton, Kristen (DTMB)  
**Subject:** RE: DHHS Water Voucher

Call me if you can, long story.

---

**From:** Hampton, Kristen (DTMB)  
**Sent:** Monday, October 05, 2015 9:31 AM  
**To:** Miller, Mark (DTMB) <[millerm13@michigan.gov](mailto:millerm13@michigan.gov)>  
**Subject:** Re: DHHS Water Voucher

Mark,

What is this one about??

Thanks,  
Kristen

Sent from my iPhone

On Oct 5, 2015, at 9:15 AM, Miller, Mark (DTMB) <[millerm13@michigan.gov](mailto:millerm13@michigan.gov)> wrote:

I have talked with Rebeca Cook and with Christine Sanchez this morning.  
Here is where the project stands.  
Chris Sanchez has the latest proof, #6A.  
She is working with her group to get the final changes over to us.

Our staff:  
Paper is cut and is at the iGen ready to print  
Brad Best is waiting for the final file to add the sequential numbers  
Dan Chipman is waiting for the final changes to come in from DHHS so he can make them in our file

Once printed and cut, we will deliver local here in Lansing.  
DHHS has an employee that works in Lansing and lives in Flint and is willing to drop them off.

I will keep you updated as the proof comes back.

Mark Miller  
Print & Mail Consultant  
Printing Services  
General Services Building  
7461 Crouner Dr  
Lansing MI 48913  
P-517-322-6455





---

**From:** Miller, Mark (DTMB)  
**Sent:** Monday, October 05, 2015 10:35 AM  
**To:** Hampton, Kristen (DTMB)  
**Subject:** RE: DHHS Water Voucher

OK, so, Tom was dealing with this one late last week before he left for a long weekend.  
He turned it over to me and here is the basics.

DHHS wants to print a voucher for water filtration filters due to the mess with the water system in Flint.  
Involved is:  
Christine Sanchez, Terry Smith, and about 20 others.  
This morning, Kristi and Rebeca Cook got involved.

As you saw from the email to Kristi, I think we have it covered. We are still waiting for them to make final edits.  
I have requested that ONLY Chis Sanchez be our main contact.  
Too many people will cause confusion.

Anyway, don't worry, we will handle it. Concentrate on your health.  
Looking forward to your return,

Mark

---

**From:** Hampton, Kristen (DTMB)  
**Sent:** Monday, October 05, 2015 9:31 AM  
**To:** Miller, Mark (DTMB) <[millerm13@michigan.gov](mailto:millerm13@michigan.gov)>  
**Subject:** Re: DHHS Water Voucher

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Thanks,  
Kristen

Sent from my iPhone

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Mark Miller  
Print & Mail Consultant  
Printing Services  
General Services Building  
7461 Crowner Dr  
Lansing MI 48913  
P-517-322-6455  
F-517-322-5968

# FLINT WATER RESPONSE TEAM

Visit our comprehensive website at [www.michigan.gov/flintwater](http://www.michigan.gov/flintwater)

## WATER RESOURCE CENTERS

• Free Bottled Water • Free Water Filters • Free Testing Kits •

### Fire Station #1

310 East 5th St.

Flint, MI 48502

### Fire Station #3

1525 Martin Luther King Ave.

Flint, MI 48503

### Fire Station #5

3402 Western Rd.

Flint, MI 48506

### Fire Station #6

716 West Pierson Rd.

Flint, MI 48505

### Fire Station #8

202 East Atherton Rd.

Flint, MI 48507

OPEN DAILY FROM 9 AM - 9 PM

• RESOURCES •

## MEDICAL

For medical or testing information,  
please contact  
your primary care provider

or dial **211**

FOR IMMEDIATE  
ASSISTANCE

**DIAL 211**

(24/7/365)

*We're committed to a coordinated approach with resources from state agencies to address all aspects of this situation.*

*If you don't find what you need here or by calling 211, please call my office at 517-335-7858. I will continue working to make this right.*

*~ Rick Snyder, Governor*



# FLINT WATER RESPONSE TEAM

## USE FILTERED TAP WATER

- Drinking, cooking
- Washing fruits and vegetables
- Brushing teeth
- Pet water bowls

---

## USE UNFILTERED TAP WATER

- Cleaning
- Bathing

---

## NUTRITION

Did you know that some foods will keep lead from being stored in a child's body? These are foods with a lot of calcium, vitamin C and iron.

---

## FREE WATER TESTING

Flint residents who are concerned about their water can obtain free water testing kits at the water resource sites.

---

## USE WATER FILTERS & CARTRIDGES

Water filters can reduce lead and other contaminants by 99 percent when installed and maintained correctly. Free water filters are available at the water resource sites.

---

FOR IMMEDIATE ASSISTANCE

**DIAL 211**  
(24/7/365)



---

**From:** Miller, Mark (DTMB)  
**Sent:** Monday, January 11, 2016 5:07 PM  
**To:** Hampton, Kristen (DTMB)  
**Subject:** Status of the Flint Water Items

I spoke with Jeanette and here is the deal.

There will NOT be another piece from the Gov. Office. Good news.

The Spanish and English Palm Cards we have printed today are not to be use.  
We are to set them aside, do not destroy.

Trevor Hawks from MSP is redoing the files for the updated versions.  
Should have files today, hopefully in the next half hour.  
We are to Re-run 15M Spanish and 75M English.

Talked with Tom, we thought we could do the 15M Spanish first, then go into the English. I told Jeanette that we would have all the Spanish and a good portion of the English for tomorrow's 6 am truck. Balance of the English should be done tomorrow afternoon.

I will stay here until the file comes in.

Mark Miller  
Print & Mail Consultant  
Printing Services  
General Services Building  
7461 Crouner Dr  
Lansing MI 48913  
P-517-322-6455  
F-517-322-5968



---

**From:** Miller, Mark (DTMB)  
**Sent:** Tuesday, January 19, 2016 4:24 PM  
**To:** Hampton, Kristen (DTMB)  
**Subject:** Flint Water Cards

Time line as requested.

1/8/16 – 4pm

Received the request to print “Palm Cards” for DTMB OIP from Jeanette Doll.

Cards were to be 4/C two sides, die cut as door hangers, requested 10,000 cards by Monday at 11:00 am.

I contacted CME in regards to the die cutting, they could die cut the forms on Monday AM if needed.

1/9/16 – Saturday 3 pm

Received call from Jeanette Doll, cards would not be die cut, printing only, and there would be a Spanish version as well.

1/10/16 – Sunday 5:30pm

Received files from Jeanette for the English and Spanish cards

1/11/16 \_ Monday 7:15 am

Comp began working on prepping the files. Printing began immediately.

10:45 am- Cards delivered to DTMB EOC.

11:30 am- Two more forms requested by DTMB for Water Testing forms. 20M of each, due 1/12/16, 6 AM  
1 pm

11/12/16 – Tuesday 6 am

Truck leaves for flint with Forms and Cards for delivery

15,000 of the Spanish Card

30,000 of the English Card

20,000 of the Water Sampling form

Staff worked until midnight to get this done.

1/14/16 – Thursday 4 pm

25,000 more Water testing forms ordered.

Shipped on 1/15/16

1/18/16 \_ Monday

Another new file sent to us.

Order for 35,000 more cards

1/19/16 – Tuesday

Printing of the cards starts.

So far, that is what we have. I did not include the fact that we had to toss the 2600 sheets or 15,600 cards.

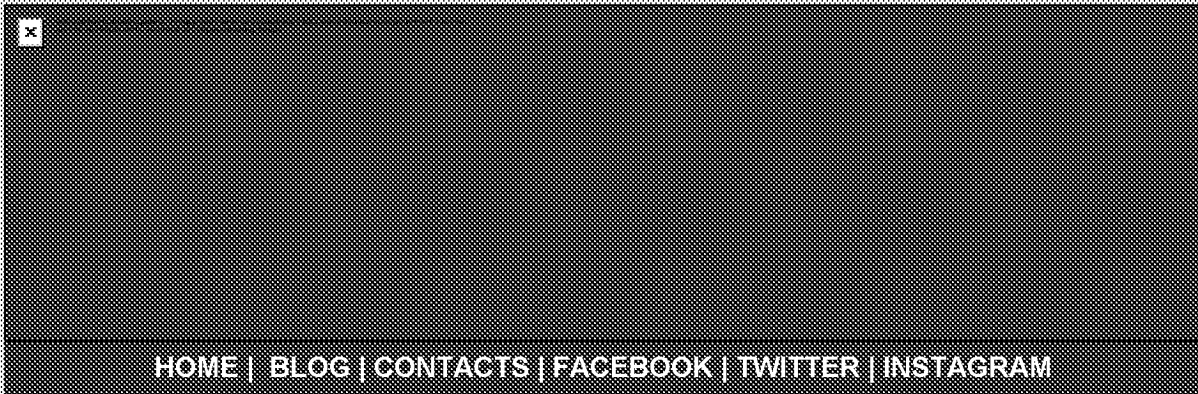
Mark Miller  
Print & Mail Consultant

Printing Services  
General Services Building  
7461 Crowner Dr  
Lansing MI 48913  
P-517-322-6455  
F-517-322-5968





**From:** Governor's Office <governorsoffice@govsubscriptions.michigan.gov>  
**Sent:** Friday, January 22, 2016 12:38 PM  
**To:** Hampton, Kristen (DTMB)  
**Subject:** "He's his own best spokesman"

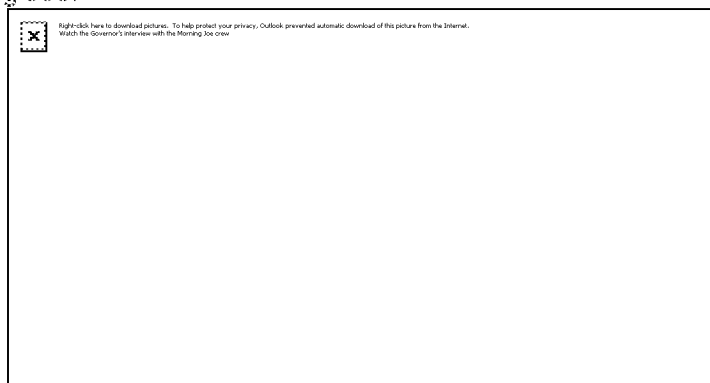


## How we are fixing the Flint water crisis

Governor Rick Snyder has committed to spending the rest of his time as Governor to fixing the Flint water crisis. Over the last few days, he has sat down to explain what happened and how we're fixing the Flint water crisis. Watch the interviews below and be sure to read the Governor's Op-Ed in the USA Today.

### Governor Snyder on Morning Joe

"What is so frustrating and what makes you so angry is you have a handful of experts who were career civil servants that made terrible decisions, in my view. We have to live with the consequences, and they worked for me, so I accept that responsibility. We are going to fix this problem." Watch Governor Snyder address how we are fixing the Flint water crisis on Morning Joe.



### Governor Snyder with Charlie LeDuff on Fox 2 Detroit

"I feel awful about this. These are people. They've been harmed. You can't feel good about that. The people of Flint have been harmed and a major influence of that harm came from people who worked for me, and I feel responsible for that. But I am committed

to solving the problem and addressing the damage as much as possible for the rest of the time I'm Governor." Watch Governor Snyder address the Flint water crisis with Charlie LeDuff on Fox 2 News.



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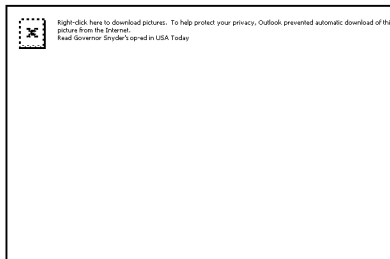
## Governor Snyder's 2016 State of the State

"Michiganders don't quit, we don't give up, instead we will work with even more passion and commitment to truly improve our state. For everyone who's chosen to make Michigan their home, this is more than a promise, this is my commitment." Watch Governor Snyder's full closing statement from his 2016 State of the State address.



---

## Governor in USA Today: "I will fix this, and I mean it."



"Residents in one of Michigan's proud cities cannot drink their water. That's unacceptable. The crisis in Flint arose from missteps at all levels of government — local, state and federal. But as governor, I take responsibility for what these families are going through, and I'm holding people in my administration accountable for their failures." Click [here](#) to read the Governor's full op-ed.

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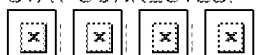
## Washington Post: "Michigan Gov. Rick Snyder is in a tough spot, but he's his own best spokesman"

Snyder has born the brunt of criticism in the local health crisis that has turned into a national scandal. But unlike many other politicians facing crises of leadership, Snyder may also be his own best counter-programming. [Click here to read the full story in the Washington Post.](#)



**Visit [HelpForFlint.com](http://HelpForFlint.com) to learn how you can help Flint residents.**

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---

This email was sent to [hamptonk@michigan.gov](mailto:hamptonk@michigan.gov) on behalf of: The Executive Office of the Governor • 111 South Capitol Avenue • Lansing, MI 48909 • 517-335-7858

---

**From:** Miller, Mark (DTMB)  
**Sent:** Monday, January 25, 2016 11:09 AM  
**To:** Hampton, Kristen (DTMB)  
**Subject:** Flint Water Costs  
**Attachments:** Flint Water Crisis Costs.xlsx

Here you go.

Mark Miller  
Print & Mail Consultant  
Printing Services  
General Services Building  
7461 Crowner Dr  
Lansing MI 48913  
P-517-322-6455  
F-517-322-5968



---

**From:** Miller, Mark (DTMB)  
**Sent:** Monday, January 25, 2016 9:33 AM  
**To:** MSP-EOC-MDTMB <[MSP-EOC-MDTMB@michigan.gov](mailto:MSP-EOC-MDTMB@michigan.gov)>  
**Subject:** RE: Printing

Jeanette, the Arabic cards are done.  
If you need us to run them out to Collins Rd we can.  
If you can't get them there, let me know.

Attached are the costs so far for printing of the forms and cards.

Mark Miller  
Print & Mail Consultant  
Printing Services  
General Services Building  
7461 Crowner Dr  
Lansing MI 48913  
P-517-322-6455  
F-517-322-5968



---

**From:** MSP-EOC-MDTMB  
**Sent:** Sunday, January 24, 2016 4:02 PM  
**To:** Miller, Mark (DTMB) <[millerm13@michigan.gov](mailto:millerm13@michigan.gov)>  
**Cc:** Doll, Jeanette (DTMB) <[dollj@michigan.gov](mailto:dollj@michigan.gov)>  
**Subject:** Printing

Hi Mark –

Attached is the latest palm card that we need printed. 1,000 copies requested - will discuss delivery for Monday with you in the morning. Please have it printed in the morning.

Thank you –

Jeanette

---

**From:** Waltersdorf, Rex (DTMB)  
**Sent:** Tuesday, January 26, 2016 1:12 PM  
**To:** Hampton, Kristen (DTMB)  
**Subject:** new, 4 different Flint water Brochures

Rex Waltersdorf  
Print Consultant  
DTMB Print & Graphic Services  
Phone: 517-322-5889  
Fax: 517-322-5968  
Email: [WaltersdorffR@michigan.gov](mailto:WaltersdorffR@michigan.gov)



---

**From:** Waltersdorf, Rex (DTMB)  
**Sent:** Tuesday, January 26, 2016 1:13 PM  
**To:** Hampton, Kristen (DTMB)  
**Subject:** 4 different water brochure  
**Attachments:** 4 diff flint water.pdf

Kristen,

Here is the quote letter with descriptions.

Rex Waltersdorf  
Print Consultant  
DTMB Print & Graphic Services  
Phone: 517-322-5889  
Fax: 517-322-5968  
Email: [WaltersdorfR@michigan.gov](mailto:WaltersdorfR@michigan.gov)



**Department of Technology,  
Management & Budget  
Printing Services**



**Estimate # 43257**

**Date: January 26, 2016**

Customer: **Department of Technology, Management & Budget**

Estimated By: **Rex Waltersdorf**

Contact:

Consultant: **Mark Miller**

Phone:

Order Num:

Fax:

Description: **Four Diff Flint Water Brochures**

Finish Size: **8.50 X 11.00**

Configuration: **Four Diff Flint Water Brochures**

Notes

GC Health Dept 30,000 4/4 8.5 x 11  
DEQ Flint 10,000 4/0 8.5 x 11  
GC Lead 30,000 4/0 8.5 x 14  
How to Install 30,000 4/4 11 x 17, fold to 8.5 x 11

Paper

**70# Prdctlith Matte 19x25 White**

Ink

**4/C Process Inks**

**Estimate Totals:**

Quantity: **30,000**

\*Price: **\$7,466.26**

Each: **\$0.25**



---

**From:** Miller, Mark (DTMB)  
**Sent:** Monday, February 01, 2016 9:13 AM  
**To:** Hampton, Kristen (DTMB)  
**Subject:** FW: Employee Overtime

Here is the email.

Mark Miller  
Print & Mail Consultant  
Printing Services  
General Services Building  
7461 Crowner Dr  
Lansing MI 48913  
P-517-322-6455  
F-517-322-5968



---

**From:** Doll, Jeanette (DTMB)  
**Sent:** Monday, February 01, 2016 7:51 AM  
**To:** Millimaki, Shelly (DTMB) <[MillimakiS@michigan.gov](mailto:MillimakiS@michigan.gov)>; Wonn, Michael (DTMB) <[wonnm@michigan.gov](mailto:wonnm@michigan.gov)>; Miller, Mark (DTMB) <[millerm13@michigan.gov](mailto:millerm13@michigan.gov)>  
**Cc:** Cischke, Roy (DTMB) <[cischker@michigan.gov](mailto:cischker@michigan.gov)>; Hampton, Trisha (DTMB) <[HamptonT@michigan.gov](mailto:HamptonT@michigan.gov)>  
**Subject:** Employee Overtime

Shelly/ / Mike / Mark -

Could you provide names of employees and overtime accrued for the past two pay periods? Here after I will need the information provided the Monday after payroll. The goal is to obtain reimbursement for the overtime (at least).

Also, if you have others that have helped with the Flint emergency, please include them too (would like Communications do a story when the crisis is over).

Thank you!

Jeanette

---

**From:** Miller, Mark (DTMB)  
**Sent:** Tuesday, February 02, 2016 7:46 AM  
**To:** Hampton, Kristen (DTMB)  
**Subject:** RE: Water Testing Sheet Printing  
**Attachments:** Flint Water Crisis Costs.xlsx

Here is what I have so far.

Mark Miller  
Print & Mail Consultant  
Printing Services  
General Services Building  
7461 Crowner Dr  
Lansing MI 48913  
P-517-322-6455  
F-517-322-5968



---

**From:** Hampton, Kristen (DTMB)  
**Sent:** Monday, February 01, 2016 6:02 PM  
**To:** Banks, William (DTMB) <[banksw@michigan.gov](mailto:banksw@michigan.gov)>  
**Cc:** Miller, Mark (DTMB) <[millerm13@michigan.gov](mailto:millerm13@michigan.gov)>; Cooley, Tom (DTMB) <[cooleyt@michigan.gov](mailto:cooleyt@michigan.gov)>  
**Subject:** Re: Water Testing Sheet Printing

Mark,

Can you please send me the information from your spreadsheet with the costs, etc? I need to update the master spreadsheet.

Thanks,  
Kristen

On Feb 1, 2016, at 3:23 PM, Banks, William (DTMB) <[banksw@michigan.gov](mailto:banksw@michigan.gov)> wrote:

Both card and letter are delivered.

William Banks, Supervisor  
Printing Services  
Department of Technology, Management & Budget  
7461 Crowner Drive  
Lansing, MI 48913  
Office: 517-322-1161

<image002.gif>

---

**From:** Miller, Mark (DTMB)  
**Sent:** Sunday, January 31, 2016 12:12 PM  
**To:** Cooley, Tom (DTMB) <[cooleytm@michigan.gov](mailto:cooleytm@michigan.gov)>; Banks, William (DTMB) <[banksw@michigan.gov](mailto:banksw@michigan.gov)>  
**Cc:** Hampton, Kristen (DTMB) <[HamptonK@michigan.gov](mailto:HamptonK@michigan.gov)>  
**Subject:** FW: Water Testing Sheet Printing  
**Importance:** High

I will get an order going on Monday AM when I get in.

She also mentioned she will need more of the door hanger. She will let us know how many.

Mark Miller  
Print & Mail Consultant  
Printing Services  
General Services Building  
7461 Crowner Dr  
Lansing MI 48913  
P-517-322-6455  
F-517-322-5968

<image003.jpg>

---

**From:** MSP-EOC-MDTMB  
**Sent:** Saturday, January 30, 2016 2:25 PM  
**To:** MSP-EOC-MDTMB <[MSP-EOC-MDTMB@michigan.gov](mailto:MSP-EOC-MDTMB@michigan.gov)>; Miller, Mark (DTMB) <[millerm13@michigan.gov](mailto:millerm13@michigan.gov)>  
**Subject:** Water Testing Sheet Printing  
**Importance:** High

Hi Mark –

We need to have 20,000 of the attached document printed and sent to:  
**American Red Cross Headquarters at 1401 Grand Traverse, Flint, MI**  
**ATT: Mark DuCharme**

Thank you!

Jeanette

A		B	C	D
1	Job #	Description	Quantity	Cost
2	110661	Palm Card- English	75000	\$ 12,627.13
3	110675	Palm Card- Spanish	15000	\$ 4,834.61
4	110727	Testing Form	20000	\$ 1,857.00
5	110959	Testing Form	25000	\$ 2,312.00
6	111035	Palm Card- English	35300	\$ 8,127.39
7	111126	Testing Form	25000	\$ 2,312.00
8	111231	Testing Form- Spanish	30000	\$ 2,967.00
9	111298	Palm Card- Arabic	1000	\$ 247.17
10	111402	Four Water Brochure	100000	\$ 7,466.26
11	111524	Door Hanger and Recycle Card	5000 ea	\$ 1,752.32
12	111578	Translate 4 docs to Spanish	1	\$ 777.00
13	111631	Translate Reposhnse Team from Spanish to English	1	\$ 169.00
14	111659	Water Testing Form- English	20000	\$ 1,857.00
	111660	Translate Clean your Aerator - Spanish and Arabic and Lead in Your Water Sheets- Spanish		
15			2	TC

---

**From:** Miller, Mark (DTMB)  
**Sent:** Thursday, February 04, 2016 1:58 PM  
**To:** Hampton, Kristen (DTMB)  
**Subject:** Flint Water Flyers.  
**Attachments:** flyerBW\_510337\_7.pdf; LeadInWaterInfoSheetV2a\_ai\_copy\_002\_512792\_7.pdf;  
LeadInWaterInfoSheetV2a\_511710\_7.pdf

**Importance:** High

FYI- 3 more.

Mark Miller  
Print & Mail Consultant  
Printing Services  
General Services Building  
7461 Crouner Dr  
Lansing MI 48913  
P-517-322-6455  
F-517-322-5968



---

**From:** MSP-EOC-MDTMB  
**Sent:** Thursday, February 04, 2016 1:40 PM  
**To:** Miller, Mark (DTMB) <[millerm13@michigan.gov](mailto:millerm13@michigan.gov)>  
**Cc:** Doll, Jeanette (DTMB) <[dollj@michigan.gov](mailto:dollj@michigan.gov)>  
**Subject:** Print Request  
**Importance:** High

Mark,

We have another request for printing for tomorrow. Details below:

**Please print 200 copies of each of the three fliers in color and deliver to the Genesee County EOC at 1101 Beech Street, Flint MI. Deliver by 0800 2/5/16**

Thanks,

Ryan McKee



# TAKING ACTION ON FLINT WATER

[www.mi.gov/FlintWater](http://www.mi.gov/FlintWater)

## WATER RESOURCE SITES

Visit a water resource site to receive bottled water, water filters, filter replacement cartridges and water testing kits at your nearest Flint fire station.

Fire Station #1  
310 East 5th St.  
Flint, MI 48502

Fire Station #3  
1525 Martin Luther King Ave.  
Flint, MI 48503

Fire Station #5  
3402 Western Rd.  
Flint, MI 48506

Fire Station #6  
716 West Pierson Rd.  
Flint, MI 48505

Fire Station #8  
202 East Atherton Rd.  
Flint, MI 48507



---

### USE FILTERED TAP WATER

- Drinking, cooking
- Brushing teeth
- Washing fruits and vegetables
- Pet water bowls

---

### USE UNFILTERED TAP WATER

- Cleaning
- Bathing

---

### BLOOD LEAD LEVEL TESTING

All Flint children less than six years of age should have their blood lead levels tested. Contact your primary care provider or call 2-1-1.

---

### NUTRITION

Did you know that some foods will help keep lead from being stored in a child's body? These are foods with a lot of calcium, vitamin C and iron.

---

### FREE WATER TESTING

Flint residents who are concerned about their water can obtain free water testing kits at the water resource sites.

---

### USE WATER FILTERS & CARTRIDGES

Water filters can reduce lead and other contaminants by 99 percent when installed correctly. Free water filters are available at the water resource sites.

---

FOR IMMEDIATE ASSISTANCE

# DIAL 2-1-1

# FLINT WATER RESPONSE TEAM

[www.michigan.gov/flintwater](http://www.michigan.gov/flintwater)

## PLOMO EN EL AGUA DE FLINT

### INFORMACION GENERAL

- La cantidad de plomo que se encuentra en el agua potable en los hogares de Flint podría afectar la salud de los niños.
  - Incluso pequeñas cantidades de plomo pueden dañar la salud de los niños, ya que todavía están creciendo.
  - Los adultos tienen menos probabilidades de ser perjudicados por los niveles encontrados en el agua.
- Filtre el agua potable utilizando un filtro aprobado por la National Sanitation Foundation (NSF).
  - Usted puede recibir un filtro aprobado por NSF gratis, si utiliza agua de la Ciudad de Flint.
  - Llame al 2-1-1 para averiguar adónde puede retirar un filtro de agua gratuito.
- Algunos filtros pueden eliminar hasta el 99% del plomo en el agua cuando se utilizan correctamente. Para asegurarse de que su filtro está eliminando la mayor cantidad de plomo posible, siga cuidadosamente las instrucciones enviadas con éste.
  - Deje correr agua fría a través del filtro solamente.
  - Cambie el cartucho del filtro tan a menudo como lo indiquen las instrucciones.
- Incluso después de los cambios en el sistema de agua, puede tomar un tiempo antes de que los niveles de plomo en el agua se reduzcan.
- El plomo es difícil de evitar por completo. Se puede encontrar en las tuberías de agua y grifos de agua de bronce, pintura vieja, en la tierra, en algunos lugares de trabajo, y en el metal usado en algunos pasatiempos.

Hay una serie de pasos que puede tomar para que usted y su familia estén saludables. Utilice los siguientes consejos para aprender más sobre cómo mantenerse saludable:

## CONSEJOS PARA MANTENER SU HOGAR PROTEGIDO DEL PLOMO

### PLOMO EN EL AGUA

Aunque el agua a veces puede ser de un color diferente, esto no es causado por el plomo. Es importante recordar:

- Usted no puede ver, oler o saborear plomo en el agua.
- El plomo no cambiará el color del agua.
- La única manera de saber cuáles son los niveles de plomo en su hogar es haciendo examinar el agua.

### PLOMO EN LA SANGRE

- Si sus hijos viven en Flint o van a la escuela o a una guardería en la ciudad de Flint, sus niveles de plomo en la sangre deben ser examinados.
- Debe comunicarse con su médico para realizarse un examen.
- El examen está disponible de forma gratuita en el Departamento de Salud del Condado de Genesee. Llame al 2-1-1 si necesita ayuda para llegar allí.
- Si está embarazada o amamantando, y ha dado negativo en los niveles altos de plomo en la sangre, es seguro amamantar.
- Si está embarazada o amamantando y ha dado positivo en los niveles altos de plomo en la sangre, hable con su médico acerca de la seguridad de la lactancia materna.

### FILTROS DE AGUA

- Haga examinar el agua de su casa. Es gratis. Llame al 2-1-1.
- Utilice un filtro de agua. Llame al 2-1-1 para solicitar un filtro gratuito.
- Si usted no tiene un filtro de agua, utilice agua embotellada para beber y para mezclar fórmula.
- Use agua fría y filtrada para cocinar.
- Lave frutas y verduras con agua filtrada.
- Si tiene que usar agua sin filtrar, deje correr el agua durante cinco minutos antes de usarla. Para ahorrar tiempo y agua en el futuro, es una buena idea llenar tantos envases como sea posible, una vez que haya dejado correr el agua durante cinco minutos.
- Drene y purgue los tanques de su calentador de agua regularmente, para eliminar cualquier plomo que haya quedado acumulado. Siga las instrucciones de fabricante para el mantenimiento o póngase en contacto con un profesional autorizado para obtener ayuda.

### LIMPIEZA

- Lave platos, botellas y juguetes con agua no filtrada y jabón y deje que se sequen antes de su uso.
- Es seguro usar el agua del grifo sin filtrar para limpiar pisos y mesadas.
- Es seguro lavar la ropa en la lavadora y secadora.
- Utilice un tapete en la puerta. Quítese los zapatos cuando esté dentro.
- Aspirar alfombras puede levantar más polvo de plomo sobre la superficie. Utilice una barredora no motorizada para limpiar alfombras.
- Limpie alféizares y áreas de juego a menudo con toallas de papel y agua con jabón.

## CONSEJOS PARA MANTENER SU HOGAR PROTEGIDO DEL PLOMO

### EN EL BAÑO

- Utilizar agua filtrada para cepillar los dientes de sus hijos.
- Los adultos pueden usar el agua del grifo sin filtrar para lavarse los dientes.
- Se puede utilizar agua del grifo sin filtrar para bañarse, pero no deje que los niños beban el agua cuando jueguen en la bañera.
- Estudios realizados por los Centros de Control y Prevención de Enfermedades muestran que los padres pueden seguir bañando a sus hijos en la bañera, pero la hora del baño se debe utilizar para el baño solamente, en lugar de permitir que los niños jueguen en el agua durante mucho tiempo.
- El plomo no causa erupciones u otros problemas de la piel. Sin embargo, si los niveles de cloro u otros productos de limpieza son altos en el agua, puede causar picazón en la piel o piel seca (similar a lo que puede suceder cuando usted nada en una piscina).

### CUIDADO DE MASCOTAS

- Utilice agua filtrada del grifo para que su mascota beba en su tazón.
- Usted puede utilizar el agua del grifo sin filtrar para bañar a sus mascotas.
- Si usted nota que su mascota actúa de manera diferente de la normal, consulte a su veterinario.

### DIETA SALUDABLE

- Coma alimentos ricos en hierro, calcio y vitamina C.
- Lávese las manos con jabón y agua tibia antes de comer.
- Si necesita alimentos frescos y saludables, llame a la oficina de WIC al 810-237-4537, o para la asistencia alimentaria "SNAP" aplique en [www.michigan.gov/mibridges](http://www.michigan.gov/mibridges) o visite su oficina local del Departamento de Salud y Servicios Humanos de Michigan.

#### BUENAS FUENTES DE HIERRO INCLUYEN:

- Carnes rojas desgrasadas, pescado y pollo
- Cereales con hierro añadido
- Frutas secas (pasas, ciruelas pasas)

#### BUENAS FUENTES DE CALCIO INCLUYEN:

- Leche
- Yogur
- Queso
- Verduras de hojas verdes (espinaca, col rizada, berza)

#### BUENAS FUENTES DE VITAMINA C INCLUYEN:

- Naranjas, jugo de naranja
- Toronja, jugo de toronja
- Tomates, jugo de tomate
- Pimientos verdes

### INFORMACION DEL PLOMO

El equipo de respuesta de Flint está enfocado en la crisis de plomo en la agua. Además del agua, científicos, durante mucho tiempo, han estado preocupados por todas las fuentes de plomo, incluyendo la pintura con

#### PINTURA CON PLOMO

- Las casas construidas antes de 1978 probablemente tienen pintura con plomo, tanto dentro como fuera.
- La pintura vieja es la forma más común en que los niños son expuestos al plomo.

#### TIERRA

- Si usted vive en la ciudad, puede haber plomo en la tierra afuera de su casa.
- Antes de 1996, el gas y los gases de escape de los automóviles contenían plomo. Más plomo se encontrará en la tierra de áreas con tránsito intenso.

#### POLVO

- El polvo en su casa puede tener pequeñas cantidades de plomo de la pintura y suciedad.

#### AFICIONES Y EMPLEOS

- Las soldaduras, plomadas de pesca, balas y materiales que enmarcan los vitrales son algunos elementos que pueden contener plomo. Usted podría también llevar polvo con plomo a casa de su sitio de trabajo.

### ¿TIENE PREGUNTAS?

- Para más información sobre cómo protegerse usted y su familia del plomo, visit [www.michigan.gov/flintwater](http://www.michigan.gov/flintwater).
- Para saber dónde puede obtener un filtro de agua gratuito, llame al 2-1-1.
- Para una examinación de su agua gratis, llame al 2-1-1.
- Para más información sobre el plomo en su casa y lo que puede hacer, llame al Departamento de Salud y Servicios Humanos de Michigan al 1-800-648-6942.
- Para obtener información sobre cómo puede ayudar, visite [www.helpforflint.com](http://www.helpforflint.com).



# FLINT WATER RESPONSE TEAM

[www.michigan.gov/flintwater](http://www.michigan.gov/flintwater)

## LEAD IN FLINT WATER

### GENERAL INFORMATION

- The amount of lead found in some Flint homes' drinking water could affect kids' health.
  - Even small amounts of lead can harm kids' health because they are still growing.
  - Adults are less likely to be harmed by the levels found in the water.
- Filter your drinking water using a National Sanitation Foundation (NSF)-approved filter.
  - You can receive a free NSF-approved filter if you use City of Flint water.
  - Call 2-1-1 to find out where you can pick up a free water filter.
- Some filters can remove up to 99 percent of the lead in water when used properly. To be sure your filter is removing as much lead as it can, carefully follow the instructions that came with it.
  - Run only cold water through the filter.
  - Change the filter cartridge as often as the instructions say.
- Even after changes to the water system, it may take a while before lead levels in your home's water drop.
- Lead is hard to avoid completely. It can be found in water pipes and brass water faucets, old paint, in dirt, at some job sites, and in metal used for some hobbies.

There are a number of steps you can take to keep yourself and your family healthy. Use the tips below to learn more about how to stay healthy:

### LEAD IN WATER

Although your water may be a different color sometimes, it is not caused by lead. It's important to remember:

- You can't see, smell, or taste lead in water.
- Lead won't change the color of your water.
- The only way to know what your home's lead levels are is by having your water tested.

### LEAD IN BLOOD

- If your children live in Flint or go to school or childcare in the City of Flint, their blood-lead level should be tested.
- You should contact your doctor about testing.
- Testing is available for free at the Genesee County Health Department. Call 2-1-1 if you need help getting there.
- If you are pregnant or nursing, and you have tested negative for high blood-lead levels, it is safe to breastfeed.
- If you are pregnant or nursing and have tested positive for high blood-lead levels, talk to your doctor about the safety of breastfeeding.

## TIPS TO KEEP YOUR HOME SAFE FROM LEAD

### WATER FILTERS

- Get your water tested. It's free. Call 2-1-1.
- Use a water filter. Call 2-1-1 for a free filter.
- If you do not have a water filter, use bottled water for drinking and mixing formula.
- Use cold, filtered water for cooking.
- Wash fruits and vegetables with filtered water.
- If you must use unfiltered water, run the water for at least five minutes before you use it. To save time and water in the future, it's a good idea to fill up as many containers as you can once you've run your water for five minutes.
- Drain and flush your water heater tanks regularly to remove any lead that has accumulated. Follow manufacturers instructions for maintenance or contact a licensed professional for assistance.

### CLEANING

- Wash dishes, bottles and toys with unfiltered soapy water and dry before use.
- It is safe to use unfiltered tap water to mop floors and wipe down countertops.
- It is safe to wash clothes in your washer and dryer.
- Use door mats. Take your shoes off when indoors.
- Vacuuming carpets may pull more lead dust to the surface. Use a non-motorized sweeper to clean carpets.
- Clean windowsills and play areas often with paper towels and soapy water.

# TIPS TO KEEP YOUR HOME SAFE FROM LEAD

## IN THE BATHROOM

- Use filtered tap water to brush your kids' teeth.
- Adults can use unfiltered tap water to brush their teeth.
- You can use unfiltered water to shower or bathe, but don't allow water to get in kids' mouths.
- Studies reviewed by the Centers for Disease Control and Prevention show that parents can continue bathing their children in the tub but bath time should be used for bathing only, rather than allowing children to play in the water.
- Lead will not cause rashes or other skin problems. However, if levels of chlorine or other cleaners are high in the water, it may cause itchy or dry skin (similar to what can happen when you swim in a pool).

## CARING FOR PETS

- Use filtered tap water for your family pets' water bowls.
- You can use unfiltered tap water to bathe your pets.
- If you notice your pet acting differently than normal, contact your vet.

## HEALTHY DIET

- Eat food sources of iron, calcium and vitamin C.
- Wash hands with soap and warm water before eating.
- If you need fresh and healthy food, call the WIC office at 810-237-4537, or for SNAP food assistance apply at [www.michigan.gov/mibridges](http://www.michigan.gov/mibridges) or visit your local Michigan Department of Health and Human Services office.

### SOURCES OF IRON INCLUDE:

- Lean red meats, fish, chicken
- Cereals with added iron
- Dried beans and lentils

### SOURCES OF CALCIUM INCLUDE:

- Milk
- Yogurt
- Cheese
- Calcium fortified orange juice
- Leafy green vegetables such as kale or turnip greens

### SOURCES OF VITAMIN C INCLUDE:

- Oranges, orange juice
- Grapefruit, grapefruit juice
- Tomatoes, tomato juice
- Green peppers
- Potatoes

## LEAD INFO

The Flint water response team is focused on the lead in water crisis. In addition to water, scientists have long been concerned about all sources of lead including lead paint, dust, soil, etc.

### LEAD PAINT

- Homes built before 1978 likely have lead paint, both inside and outside.
- Old paint is the most common way that kids are exposed to lead.

### DIRT

- If you live in the city, there may be lead in the dirt outside your home.
- Before 1996, gas and the exhaust from cars contained lead. More lead will be found in dirt in busy traffic areas.

### DUST

- The dust in your home can have tiny amounts of lead from paint and dirt.

### HOBBIES AND JOBS

- Solder, fishing sinkers, bullets, and stained glass framing materials are some items that may contain lead. You could also track home lead dust from your job site.

## HAVE QUESTIONS?

- For more information about protecting yourself and your family from lead, visit [www.michigan.gov/flintwater](http://www.michigan.gov/flintwater).
- To find out where you can get a free water filter, call 2-1-1.
- For a free water test, call 2-1-1.
- For more information about lead in your home and what you can do, call the Michigan Department of Health and Human Services at 1-800-648-6942.
- For information on how to help, visit [www.helpforflint.com](http://www.helpforflint.com).

---

**From:** Miller, Mark (DTMB)  
**Sent:** Friday, February 05, 2016 8:43 AM  
**To:** Hampton, Kristen (DTMB)  
**Subject:** Flint Water Crisis Costs.xlsx  
**Attachments:** Flint Water Crisis Costs.xlsx

Updated costs as of 2/5/16

A		B	C	D
1	Job #	Description	Quantity	Cost
2	110661	Palm Card- English	75000	\$ 12,627.13
3	110675	Palm Card- Spanish	15000	\$ 4,834.61
4	110727	Testing Form	20000	\$ 1,857.00
5	110959	Testing Form	25000	\$ 2,312.00
6	111035	Palm Card- English	35300	\$ 8,127.39
7	111126	Testing Form	25000	\$ 2,312.00
8	111231	Testing Form- Spanish	30000	\$ 2,967.00
9	111298	Palm Card- Arabic	1000	\$ 247.17
10	111402	Four Water Brochure	100000	\$ 7,466.26
11	111524	Door Hanger and Recycle Card	5000 ea	\$ 1,752.32
12	111578	Translate 4 docs to Spanish	1	\$ 777.00
13	111631	Translate Reposnse Team from Spanish to English	1	\$ 169.00
14	111659	Water Testing Form- English	20000	\$ 1,857.00
15	111660	Translate Clean your Aerator - Spanish and Arabic and Lead in Your Water Sheets- Spanish	2	\$ 327.00
16	111827	Keeping Your Home Lead Safe	30000	\$ 1,842.99
17	111830	10 Do's and Don'ts of CERC	1000	\$ 387.65
18	111829	Adding Phosphate to Flint Water	3000	\$ 608.20
19	111828	Six Principles of CERC	1000	\$ 223.14
20	111867	Palm Card- English	25000	\$ 6,275.34
21	111904	Translate Recycling Inst.	1	
22	111911	Flint Water Flyers- 3 @ 200	600	\$ 244.70

---

**From:** Miller, Mark (DTMB)  
**Sent:** Tuesday, February 09, 2016 1:06 PM  
**To:** Hampton, Kristen (DTMB)  
**Subject:** Flint sentinel sampling Sticky note  
**Attachments:** Flint sentinel sampling Sticky note.docx

Dear Resident,

From previous contact with the Flint Water Response Team, you have been identified as a home that indicated you would be willing to participate in follow up sampling and monitoring of your water quality.

We stopped by today to discuss additional sampling, check your plumbing and coordinate with you on sampling protocols.

If you would still like to participate, and we hope you do, please call the Environmental Assistance Center at 1-800-662-9278 and we will find a time that works for you to have us stop back at your home.

Thank you,

Michigan Department of Environmental Quality

---

**From:** Armstrong, Mike (DTMB)  
**Sent:** Wednesday, February 10, 2016 3:49 PM  
**To:** Pieper, Julia (DEQ); Smith, Carol (DEQ)  
**Cc:** Hampton, Kristen (DTMB)  
**Subject:** RE: Flint Project

We will have the insert as approved printed on yellow stock ready in morning for processing.

---

**From:** Pieper, Julia (DEQ)  
**Sent:** Wednesday, February 10, 2016 3:32 PM  
**To:** Armstrong, Mike (DTMB) <[armstrongm@michigan.gov](mailto:armstrongm@michigan.gov)>  
**Subject:** RE: Flint Project

This is fine. Thanks for your help.

Julia Pieper  
Drinking Water Coordinator  
Organic Sub-Unit Manager  
DEQ-RRD-Laboratory Services  
[pieperj2@michigan.gov](mailto:pieperj2@michigan.gov)  
(517)-335-8076 phone  
(517)-335-8562 fax

---

**From:** Armstrong, Mike (DTMB)  
**Sent:** Wednesday, February 10, 2016 3:30 PM  
**To:** Pieper, Julia (DEQ)  
**Subject:** FW: Flint Project

---

**From:** Best, Bradley (DTMB)  
**Sent:** Wednesday, February 10, 2016 3:21 PM  
**To:** Armstrong, Mike (DTMB) <[armstrongm@michigan.gov](mailto:armstrongm@michigan.gov)>  
**Subject:** RE: Flint Project

---

**From:** Armstrong, Mike (DTMB)  
**Sent:** Wednesday, February 10, 2016 3:11 PM  
**To:** Best, Bradley (DTMB) <[bestb1@michigan.gov](mailto:bestb1@michigan.gov)>  
**Subject:** FW: Flint Project

---

**From:** Smith, Carol (DEQ)  
**Sent:** Wednesday, February 10, 2016 3:00 PM  
**To:** Armstrong, Mike (DTMB) <[armstrongm@michigan.gov](mailto:armstrongm@michigan.gov)>

**Cc:** Hampton, Kristen (DTMB) <[HamptonK@michigan.gov](mailto:HamptonK@michigan.gov)>

**Subject:** RE: Flint Project

You are receiving a second copy of your drinking water report. This copy shows the results in parts per billion and has information on what the results mean.

Carol Smith  
MDEQ Laboratory  
Organic Unit Manager  
517-335-9550  
[smithc@mi.gov](mailto:smithc@mi.gov)

---

**From:** Armstrong, Mike (DTMB)

**Sent:** Tuesday, February 09, 2016 12:32 PM

**To:** Smith, Carol (DEQ); Hagerman, Lisa (DEQ); Pieper, Julia (DEQ); Shane, Kirby (DEQ)

**Cc:** Goodine, Tom (DTMB); Wilcox, Candra (DEQ); Hampton, Kristen (DTMB); Millimaki, Shelly (DTMB)

**Subject:** Flint Project

Attached is the DTMB 530, please review and let me know if there are any changes needed.

DTMB contact information

Tom Goodine, Manager, Mailing Services

[goodinet@michigan.gov](mailto:goodinet@michigan.gov)

322-6469

Mike Armstrong, Supervisor, Mailing Services

[armstrongm@michigan.gov](mailto:armstrongm@michigan.gov)

322-6984

Shelly Millimaki, Supervisor, Delivery Services

[millimackis@michigan.gov](mailto:millimackis@michigan.gov)

322-6788

Chris Murphy, Supervisor, Delivery Services

[murphyc2@michigan.gov](mailto:murphyc2@michigan.gov)

322-5116

Kristen Hampton, Manager, Printing Services

[hamptonk@michigan.gov](mailto:hamptonk@michigan.gov)

322-5488

Mike Armstrong

Logistics & Operational Support, Mailing Services

Department of Technology, Management & Budget

[armstrongm@michigan.gov](mailto:armstrongm@michigan.gov)

517-322-6984



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---

**From:** Smith, Carol (DEQ)  
**Sent:** Wednesday, February 10, 2016 4:31 PM  
**To:** Armstrong, Mike (DTMB); Pieper, Julia (DEQ)  
**Cc:** Hampton, Kristen (DTMB)  
**Subject:** RE: Flint Project

You are awesome!  
Thank-you!

Carol Smith  
MDEQ Laboratory  
Organic Unit Manager  
517-335-9550  
[smithc@mi.gov](mailto:smithc@mi.gov)

---

**From:** Armstrong, Mike (DTMB)  
**Sent:** Wednesday, February 10, 2016 3:49 PM  
**To:** Pieper, Julia (DEQ); Smith, Carol (DEQ)  
**Cc:** Hampton, Kristen (DTMB)  
**Subject:** RE: Flint Project

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---

**From:** Pieper, Julia (DEQ)  
**Sent:** Wednesday, February 10, 2016 3:32 PM  
**To:** Armstrong, Mike (DTMB) <[armstrongm@michigan.gov](mailto:armstrongm@michigan.gov)>  
**Subject:** RE: Flint Project

This is fine. Thanks for your help.

Julia Pieper  
Drinking Water Coordinator  
Organic Sub-Unit Manager  
DEQ-RRD-Laboratory Services  
[pieperi2@michigan.gov](mailto:pieperi2@michigan.gov)  
(517)-335-8076 phone  
(517)-335-8562 fax

---

**From:** Armstrong, Mike (DTMB)  
**Sent:** Wednesday, February 10, 2016 3:30 PM  
**To:** Pieper, Julia (DEQ)  
**Subject:** FW: Flint Project

---

**From:** Best, Bradley (DTMB)  
**Sent:** Wednesday, February 10, 2016 3:21 PM

**To:** Armstrong, Mike (DTMB) <[armstrongm@michigan.gov](mailto:armstrongm@michigan.gov)>

**Subject:** RE: Flint Project

---

**From:** Armstrong, Mike (DTMB)

**Sent:** Wednesday, February 10, 2016 3:11 PM

**To:** Best, Bradley (DTMB) <[bestb1@michigan.gov](mailto:bestb1@michigan.gov)>

**Subject:** FW: Flint Project

---

**From:** Smith, Carol (DEQ)

**Sent:** Wednesday, February 10, 2016 3:00 PM

**To:** Armstrong, Mike (DTMB) <[armstrongm@michigan.gov](mailto:armstrongm@michigan.gov)>

**Cc:** Hampton, Kristen (DTMB) <[HamptonK@michigan.gov](mailto:HamptonK@michigan.gov)>

**Subject:** RE: Flint Project

You are receiving a second copy of your drinking water report. This copy shows the results in parts per billion and has information on what the results mean.

Carol Smith  
MDEQ Laboratory  
Organic Unit Manager  
517-335-9550  
[smithc@mi.gov](mailto:smithc@mi.gov)

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**From:** Armstrong, Mike (DTMB)

**Sent:** Tuesday, February 09, 2016 12:32 PM

**To:** Smith, Carol (DEQ); Hagerman, Lisa (DEQ); Pieper, Julia (DEQ); Shane, Kirby (DEQ)

**Cc:** Goodine, Tom (DTMB); Wilcox, Candra (DEQ); Hampton, Kristen (DTMB); Millimaki, Shelly (DTMB)

**Subject:** Flint Project

Attached is the DTMB 530, please review and let me know if there are any changes needed.

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322-6984

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[millimackis@michigan.gov](mailto:millimackis@michigan.gov)

322-6788

Chris Murphy, Supervisor, Delivery Services

[murphyc2@michigan.gov](mailto:murphyc2@michigan.gov)

322-5116

Kristen Hampton, Manager, Printing Services

[hamptonk@michigan.gov](mailto:hamptonk@michigan.gov)

322-5488

Mike Armstrong

Logistics & Operational Support, Mailing Services

Department of Technology, Management & Budget

[armstrongm@michigan.gov](mailto:armstrongm@michigan.gov)

517-322-6984



**HELP. CONNECT. SOLVE.**

---

**From:** Miller, Mark (DTMB)  
**Sent:** Wednesday, February 17, 2016 10:13 AM  
**To:** Hampton, Kristen (DTMB)  
**Subject:** Flint Water Crisis Costs.xlsx  
**Attachments:** Flint Water Crisis Costs.xlsx

Updated spreadsheet as to today.

	A	B	C	D	E
	Job #	Description	Quantity	Cost	
1					
2	110661	Palm Card- English	75000	\$ 12,627.13	
3	110675	Palm Card- Spanish	15000	\$ 4,834.61	
4	110727	Testing Form	20000	\$ 1,857.00	
5	110959	Testing Form	25000	\$ 2,312.00	
6	111035	Palm Card- English	35300	\$ 8,127.39	
7	111126	Testing Form	25000	\$ 2,312.00	
8	111231	Testing Form- Spanish	30000	\$ 2,967.00	
9	111298	Palm Card- Arabic	1000	\$ 247.17	
10	111402	Four Water Brochure	100000	\$ 7,466.26	
11	111524	Door Hanger and Recycle Card	5000 ea	\$ 1,752.32	
12	111578	Translate 4 docs to Spanish	1	\$ 777.00	
	111631				
13		Translate Reposome Team from Spanish to English	1	\$ 169.00	
14	111659	Water Testing Form- English	20000	\$ 1,857.00	
	111660				
		Translate Clean your Aerator - Spanish and Arabic and Lead in Your Water Sheets- Spanish			
15			2	\$ 327.00	
16	111827	Keeping Your Home Lead Safe	30000	\$ 1,842.99	
17	111830	10 Do's and Don'ts of CERC	1000	\$ 387.65	
18	111829	Adding Phosphate to Flint Water	3000	\$ 608.20	
19	111828	Six Principles of CERC	1000	\$ 223.14	
20	111867	Palm Card- English	25000	\$ 6,275.34	
21	111904	Translate Recycling Inst.	1	\$ 119.00	
22	111911	Flint Water Flyers- 3 @ 200	600	\$ 244.70	
23	112107	DEQ- Door Stickers	200	\$ 27.07	DEQ
24	112136	Door to Door Site Testing Broch.	500	\$ 224.18	DEQ
25	112139	Door Hanger Reprint w/Change	5000	\$ 1,185.33	
26	112275	Recycle Card	3000	\$ 224.88	
27	112295	DEQ- Door Stickers	600	\$ 58.13	DEQ
28	112415	Recycle Sticker	5000	\$ 492.04	
29	112416	Recycle Card	10000	\$ 520.47	
30	112414	Spanish/Hmong Removable Decal	200	\$ 48.09	
31	112417	Spanish Brochures (11)	200	\$ 907.17	
32		Water Brochures (8)	200	\$ 634.64	
33		211 Flyer- Spanish	400	\$ 176.20	

---

**From:** Cooley, Tom (DTMB)  
**Sent:** Wednesday, February 17, 2016 2:05 PM  
**To:** Hampton, Kristen (DTMB)  
**Subject:** what

What is that flint water meeting all about and we are required to phone in?

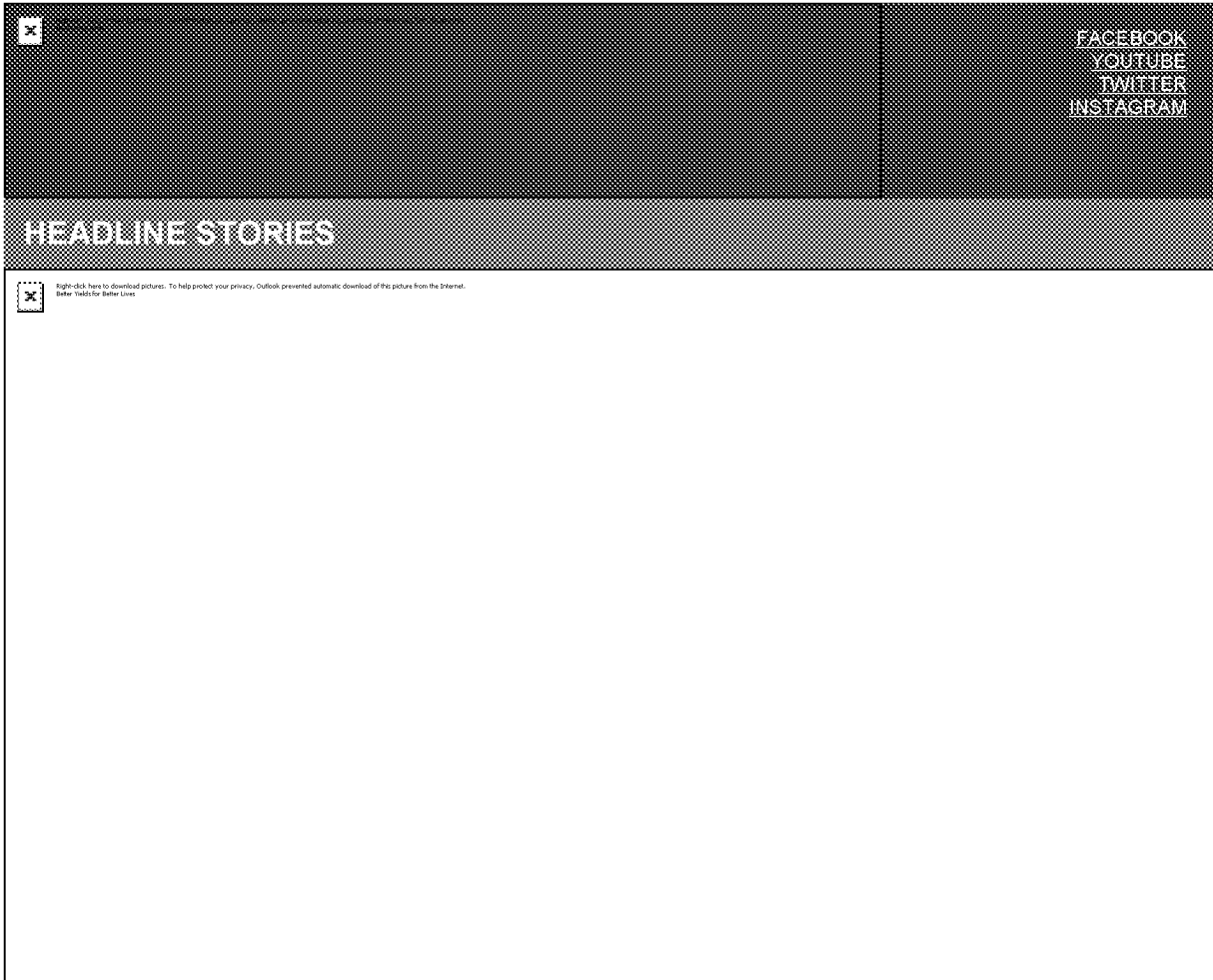
Tom Cooley, Supervisor  
Printing Services  
Department of Technology, Management & Budget  
7461 Crouner Drive  
Lansing, MI 48913  
Office: 517-322-5487



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---

**From:** MSUToday <msutoday@cabs.msu.edu>  
**Sent:** Wednesday, January 20, 2016 3:15 PM  
**To:** Hampton, Kristen (DTMB)  
**Subject:** Better yields for better lives. Read the MSUToday Weekly Update.



## Better yields for better lives

How does a country ensure a future powered by healthy citizens? It starts with making sure young children are properly nourished. MSU researcher and Guatemala native Luis Flores is partnering to bring new farming practices to his homeland to help reverse the trend of staggering malnutrition.



Right-click here to download pictures. To help protect your privacy, Outlook prevented automatic download of this picture from the Internet.  
New Pediatric Public Health Initiative to support the health of Flint's children

## Supporting Flint's children

MSU and Hurley Children's Hospital have announced a new Pediatric Public Health Initiative to address the Flint community's population-wide lead exposure and help all Flint children grow up healthy and strong.

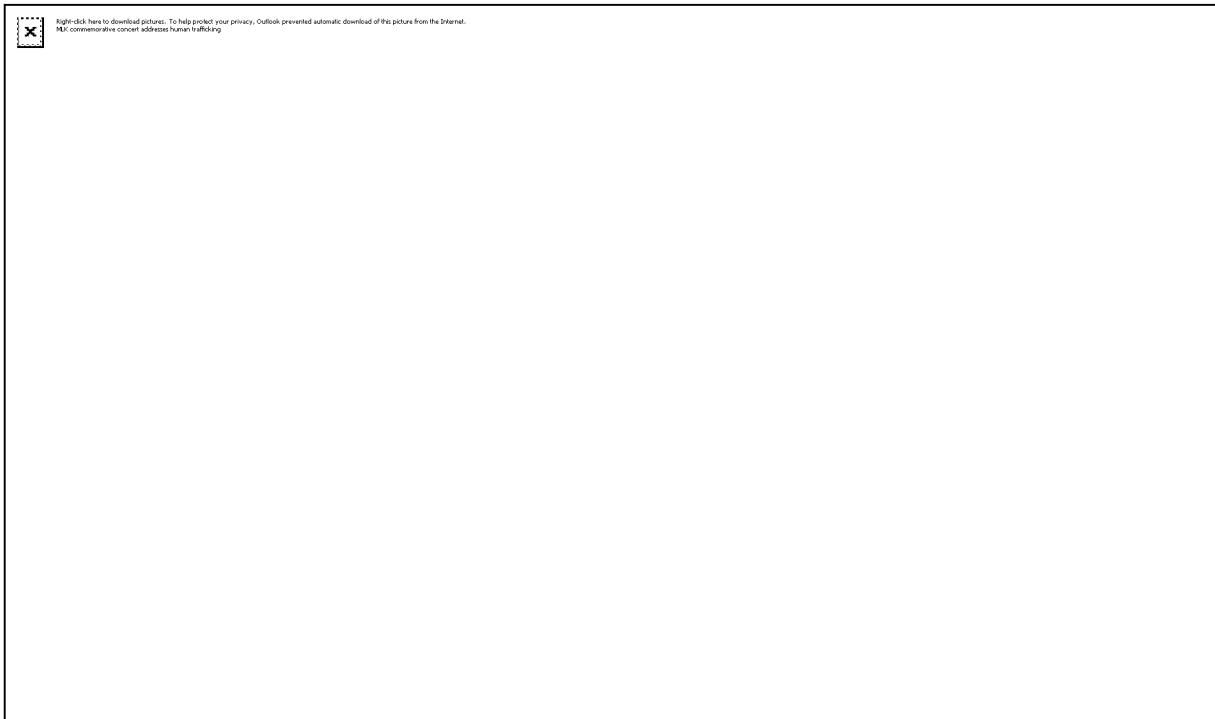


**FORBES LISTS BLACK PINE ENGINEERING, WHICH BEGAN IN THE LAB OF MECHANICAL ENGINEERING PROFESSOR NORBERT MUELLER, AMONG THE COUNTRY'S 15 INNOVATIVE COLLEGE STARTUPS.**



Arts





## MLK commemorative concert addresses human trafficking

On Jan. 17, as part of the annual commemorative concert celebrating the life of Martin Luther King Jr., MSU's Jazz Orchestra I performed the world premiere of "Do You Know My Name?" which is the first major jazz work to address human trafficking.

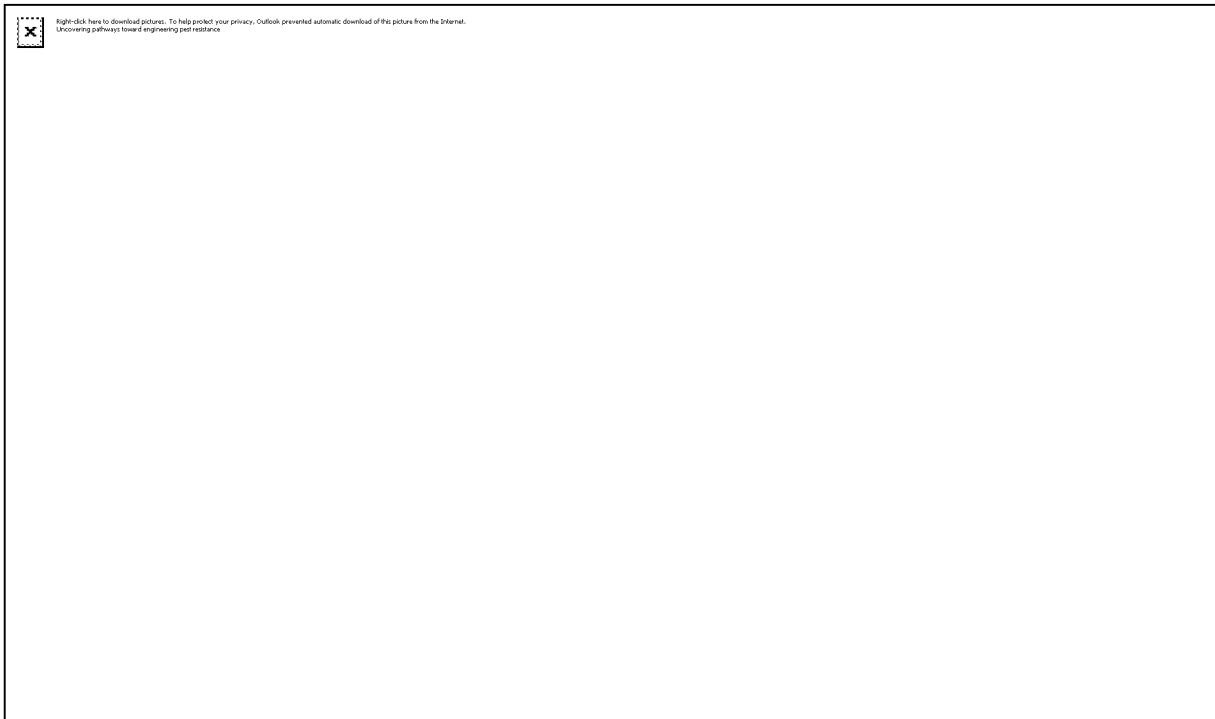
### Business

## Helping with tech projects

More than 15 teams of MSU undergraduates are ready and waiting to help mid-Michigan businesses and nonprofits solve their digital problems. As part of the final course in their Information Technology minor, the students are required to work in cross-functional teams on a real-world IT project. They just need more "clients."



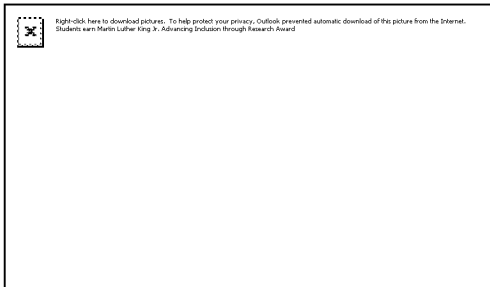
### Environment



## Uncovering pathways toward engineering pest resistance

MSU scientists are examining the biochemistry of plants in research that could lead to advancements in the production of plants that are less susceptible to insect pests.

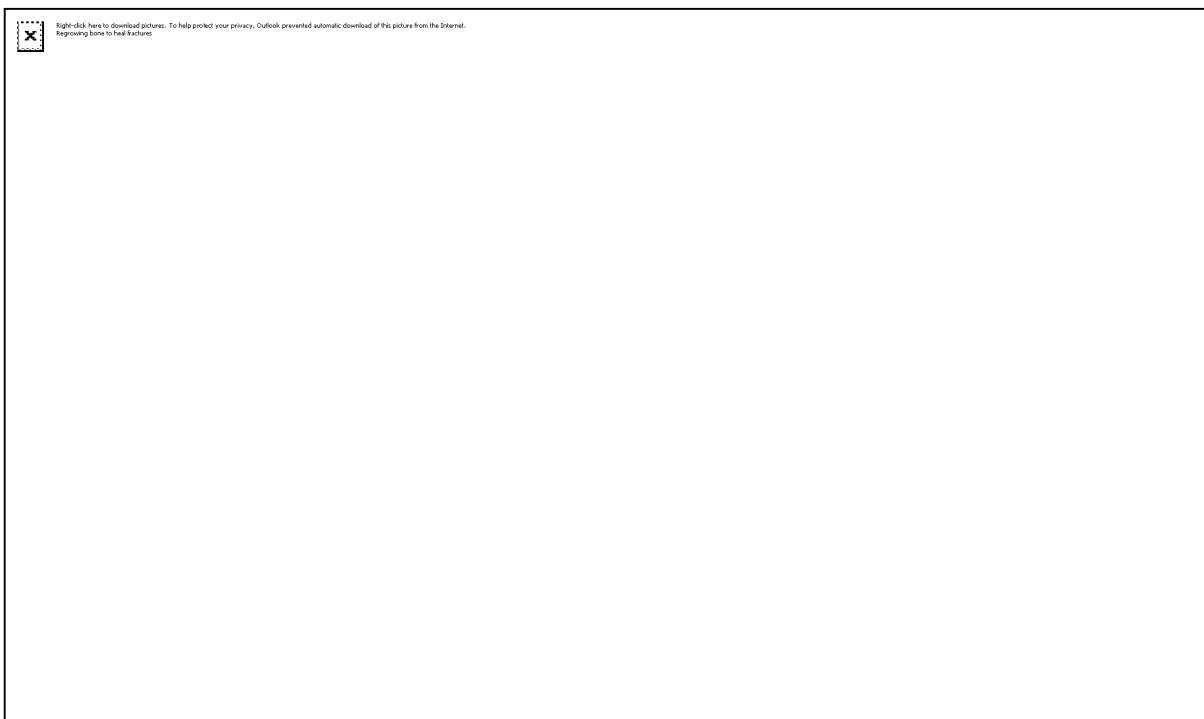
### Life



## Students earn research award

The research and creative works of seven MSU students has earned them the Martin Luther King Jr. Advancing Inclusion through Research Award. The award builds the body of work authored by students that supports the ideals of inclusive excellence through topics of inclusion, diversity and marginalized populations.

### Health



## Regrowing bone to heal fractures

Kurt Hankenson, an MSU veterinary scientist and expert in bone regeneration, is finding ways to improve the healing process when it comes to fractured bones.

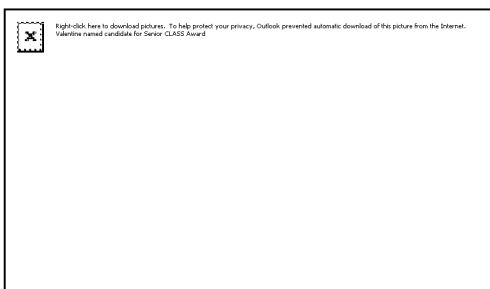
### Science and Technology

## Highlighting African astronomy

MSU's Abrams Planetarium is now featuring "Skywatchers of Africa," a new show that examines African cultural uses of the sky that developed throughout history. "Skywatchers of Africa" celebrates our shared human experience with astronomy.

A rectangular placeholder for an image, located to the right of the article text. It contains a small icon in the top-left corner and a line of text: "Right-click here to download pictures. To help protect your privacy, Outlook prevented automatic download of this picture from the Internet. MSU's Abrams Planetarium now show highlights African astronomy".

### Sports



## Valentine up for national award

MSU senior guard Denzel Valentine has been named a candidate for the Senior CLASS Award. To be eligible for the award, a student-athlete must be classified as an NCAA Division I senior and have notable achievements in four areas of excellence: community, classroom, character and competition.

### Campus



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Department of CSD receives Seven Seals Award

## Department of CSD receives Seven Seals Award

The Seven Seals Award was presented to the MSU Department of Communicative Sciences and Disorders on Jan. 12 after its nomination by Blake Donovan, a CSD master's student and captain in the Michigan Army National Guard where he serves as a company commander.

### 360 Perspective

## The Path Isn't Always Clear

Guatemalan beans, goals from a dean and a three-legged lion showed up in my inbox this week. Nope — this isn't the start of some joke; it's just my life. My job, like everyone's, has its challenges. For me, one can be coming up with a way to tie some very dissimilar things together into something that makes sense. It's a blessing and a curse, really.



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The Path Isn't Always Clear

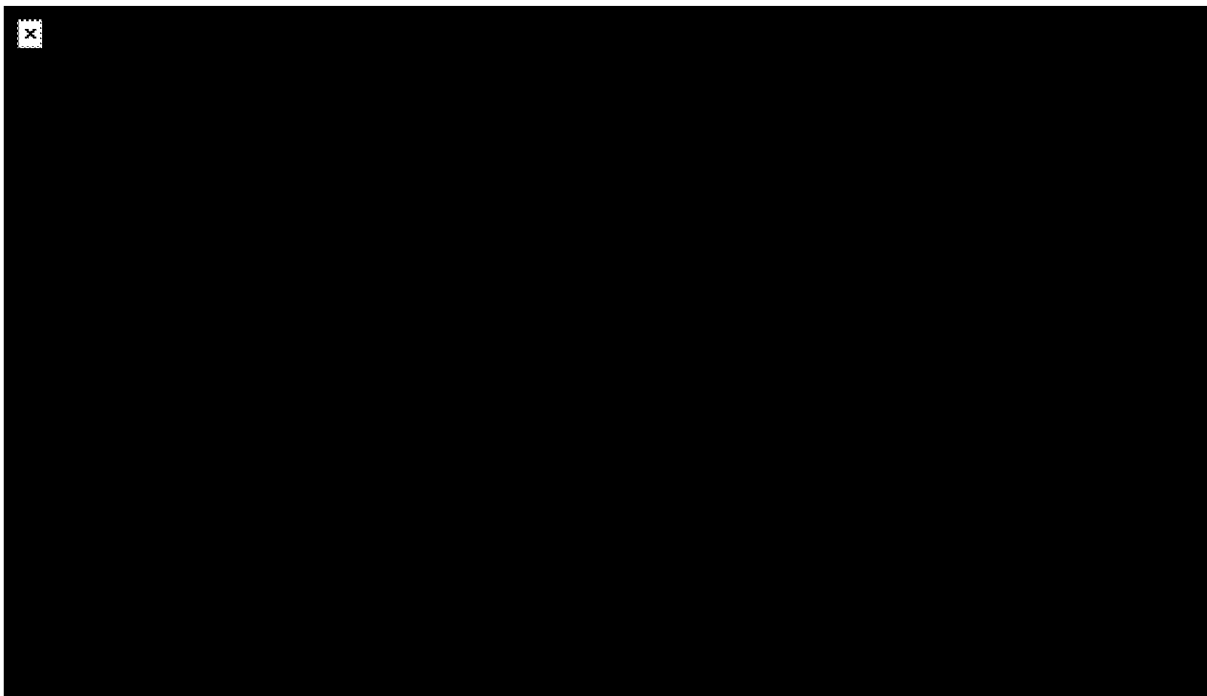
### Good Will



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Leading vision for women's health

## Leading vision for women's health

When Asgi Fazleabas came to MSU in 2009, the Center for Women's Health was only a dream. There was no building and only a small staff of researchers. But what began with a vision has grown exponentially.

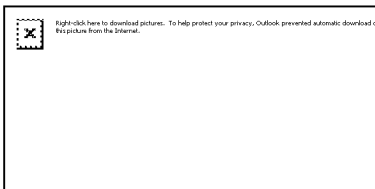


#### GREENING OF THE GREAT LAKES

MSU and News/Talk 760 WJR collaborate on the weekly sustainability-focused Greening of the Great Lakes radio show, heard every Sunday at 7 p.m. on News/Talk 760 WJR and around the state each weekend on the Michigan Talk Network. [Learn More »](#)

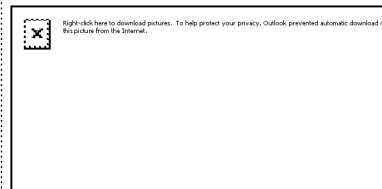
#### FEATURED VIDEO

Student app



#### FEATURED VIDEO

Overcoming the odds



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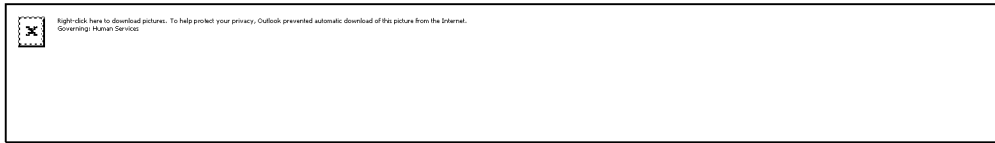
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**From:** GOVERNING <newsletters@governing.com>  
**Sent:** Friday, January 22, 2016 10:38 AM  
**To:** Hampton, Kristen (DTMB)  
**Subject:** This Week in Politics: A New Newsletter

[View Newsletter in Browser](#)

***ATTN READERS:*** This is our NEW politics newsletter. Each week, veteran reporter Alan Greenblatt will break down the most important election news and political dynamics impacting states and localities. To keep getting this FOR FREE and stay informed, [click here](#).



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## THIS WEEK IN POLITICS

# Flint Fallout, Corruption in Court and One State's New Supermajority

BY ALAN GREENBLATT

This was a busy week in politics -- but then, practically every week is. That's why *Governing* is offering this new weekly newsletter.

We won't cover the presidential campaign -- you can find plenty of that elsewhere. Instead, we aim to share with you the most interesting and important developments in state and local politics each week.

You can sign up for a free subscription [here](#).

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## Flint Curbs Snyder's Future

Although it's premature to call him a lame duck, Michigan Gov. Rick Snyder's political capital has clearly been diminished by the Flint water crisis. During his State of the State address on Tuesday, Snyder offered lots of apologies: "You did not create this crisis;" "Government failed you;" and, "I'm sorry."

Since winning re-election in 2014, Snyder had been mentioned as a potential presidential or vice presidential pick on the Republican side. That kind of talk, however, has abruptly ended. "Even some Michigan Republicans concede that Snyder's national prospects are toast, at least in the short term," reports *Politico*.

**KEEP READING >>**

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## HHS: Realizing Better Outcomes at a Cost Governments Can Afford

Read this Health and Human Services Special Report to find updates on where states are in this ACA era, learn about the challenges state and local governments continue to encounter and find out more about the government agencies developing successful policies with the potential to scale and be replicated across the country. **DOWNLOAD NOW**

---

## MORE POLITICS NEWS & COMMENTARY

### A New Era for NGA's Relations With Congress?

The National Governors Association had seen its influence on federal legislation decline in the past decade. But things may be looking up.

### 2016's Top Legislative Issues to Watch

These are the biggest policies and problems that states will confront this year.

### Rocky Roads Ahead for Governors With Failed Presidential Bids

Trying and failing to take the White House has historically spelled trouble for governors' future political careers. In 2016, however, there may be one

exception.

## **Bernie Sanders Wants the Health Plan His Own State Rejected**

The presidential candidate wants America to create a single-payer health system -- something no U.S. state has done before.

## **Why Iowa's GOP Governor Wants Ted Cruz to Lose**

"I believe it would be a big mistake for Iowa to support him," said Gov. Terry Branstad.

## **Iowa's Perennial Power Player**

Republicans have the governorship and the state House in Iowa, but Democrats have Mike Gronstal, who adheres to the old-fashioned sense that voters elect politicians to work on policy before retreating to their respective partisan corners.

## **Milwaukee's Problems Leave Longtime Mayor Vulnerable**

Most of the city's problems, the mayor argues, are out of his control. Will voters blame and oust him anyways?

## **After 30 Days in Jail, N.M.'s Ex-Secretary of State Freed**

Dianna Duran prided herself on battling public corruption and voter fraud, even as she committed such crimes.

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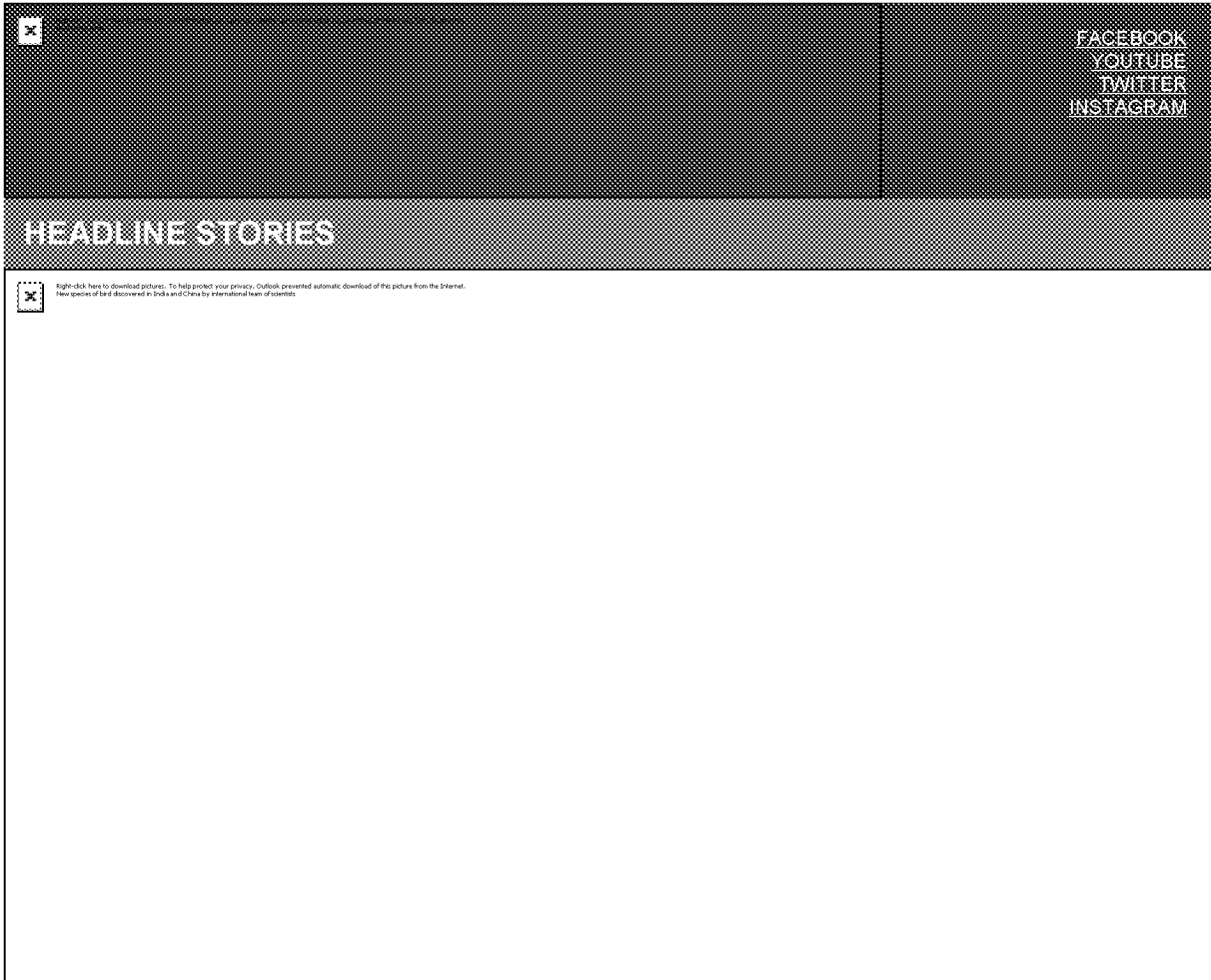
© 2015 e.Republic. All rights reserved. 100 Blue Ravine Road, Folsom, CA 95630. Phone: 916-932-1300





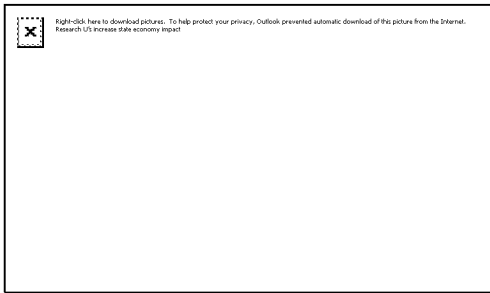
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**From:** MSUToday <msutoday@cabs.msu.edu>  
**Sent:** Wednesday, January 27, 2016 3:48 PM  
**To:** Hampton, Kristen (DTMB)  
**Subject:** Birds, Brains and (Super) Bowls. Read the MSUToday Weekly Update.



## **Tweet, tweet! New species of bird discovered**

A new species of bird has been discovered in northeastern India and adjacent parts of China by a team of scientists from Sweden, China, the U.S., India and Russia. Pamela Rasmussen, of MSU's Department of Integrative Biology and the MSU Museum, and coordinator of MSU's global bird sounds website AVoCet, was part of the team.

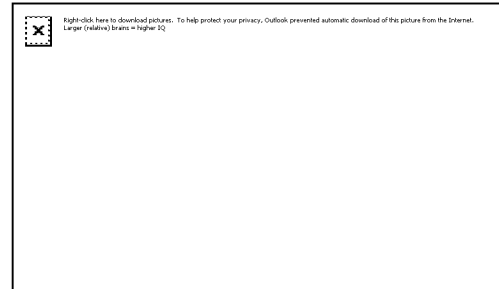


## Growing the state's economy

Michigan's University Research Corridor – MSU, the University of Michigan and Wayne State University – continues to be a growing driver of the state's knowledge economy, a new report shows.

## Studying IQ, brain size

Why do humans and dolphins evolve large brains relative to the size of their bodies while blue whales and hippos have brains that are relatively puny? While there has been much speculation regarding brain size and intelligence, MSU's Kay Holekamp is a senior author of a new paper that confirms species with brains that are large relative to their body are more intelligent.



**THE THREE UNIVERSITY RESEARCH CORRIDOR MEMBERS CONTRIBUTE \$17.5 BILLION TO MICHIGAN'S ECONOMY.**



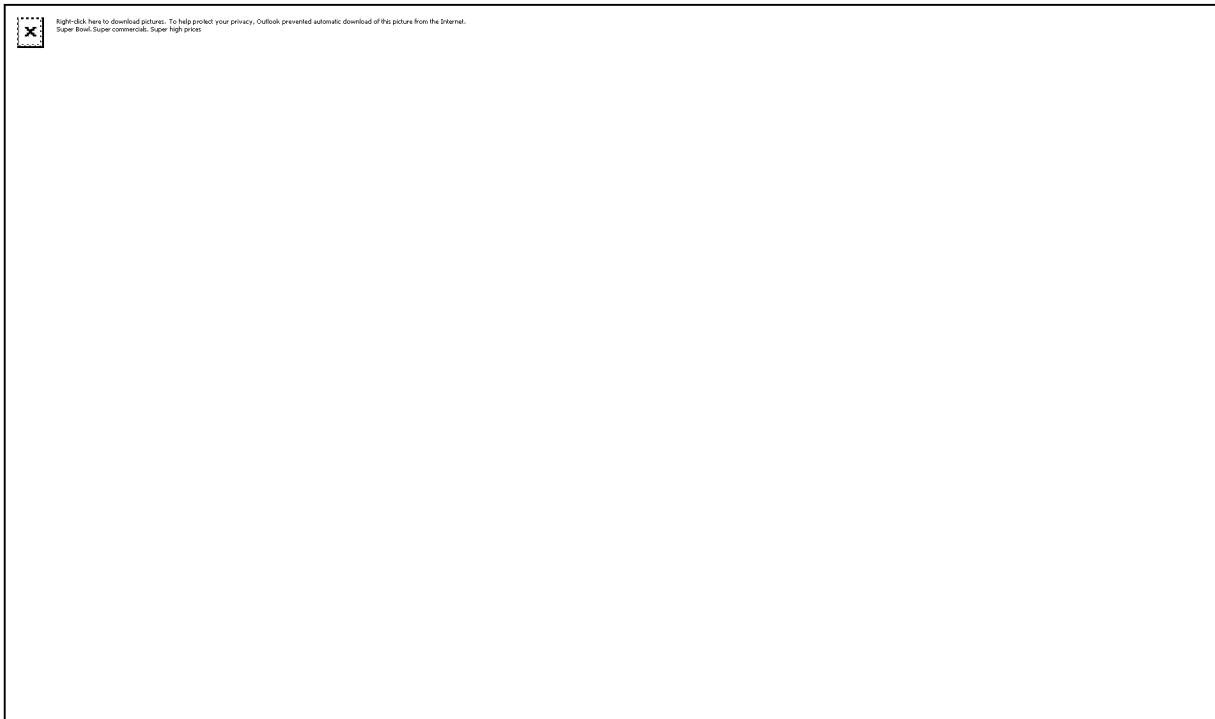
### Arts



## Tyler Oakley returns to MSU

MSU alumnus and YouTube star Tyler Oakley will take part in the Innovate State Speaker Series Feb. 17 at Wharton Center's Pasant Theatre. Established as one of the most influential LGBT vloggers, Oakley is an A-Lister in the digital age.

### Business



## Super Bowl. Super commercials. Super high prices

When MSU advertising instructor Robert Kolt says the 2016 Super Bowl is going to be a good game, he's not talking football. He's talking the commercials that air during the game.

### Environment

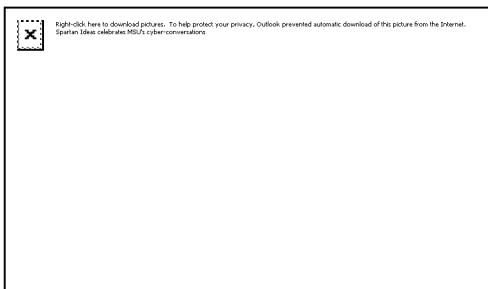
## New CANR dean recommended

Ronald L. Hendrick will be recommended as dean of MSU's College of Agriculture and Natural Resources. If approved by the MSU Board of Trustees, Hendrick's appointment will be effective July 1.



Right-click here to download pictures. To help protect your privacy, Outlook prevented automatic download of this picture from the Internet. Hendrick recommended as new College of Agriculture and Natural Resources Dean at MSU

### Life



## Celebrating cyber-conversations

Spartan Ideas, a collection of thoughts, ideas and opinions independently written by members of the MSU community, now boasts more than 2,000 blog posts from some 100 MSU authors. Curated by the MSU Libraries, authors blog on their respective sites giving them the academic freedom to write on various topics and share their personal thoughts.

### Health

## Responding to Flint water crisis

Mona Hanna-Attisha, assistant professor of pediatrics in the College of Human Medicine and director of the pediatric residency program at Hurley Medical Center, has been named a member of Gov. Rick Snyder's Flint Water Interagency Coordinating Committee.



Right-click here to download pictures. To help protect your privacy, Outlook prevented automatic download of this picture from the Internet.  
MSU pediatrician named to committee responding to Flint water crisis.

## Science and Technology



Right-click here to download pictures. To help protect your privacy, Outlook prevented automatic download of this picture from the Internet.  
Using artificial intelligence and evolution to take gaming to the next level

## Applying Darwin and artificial intelligence to video games

MSU assistant professor Arend Hintze developed an artificial intelligence system for video games that adapts to the player's behavior by Darwinian evolution.

## Sports



Right-click here to download pictures. To help protect your privacy, Outlook prevented automatic download of this picture from the Internet.  
Dave Carrier to receive the Jim Fullerton Award

## Supporting MSU athletes

MSU associate head athletic trainer Dave Carrier has been named the recipient of the 2016 Jim Fullerton Award, it has been announced by the American Hockey Coaches Association. Named in honor of the former Brown University hockey coach and AHCA spiritual leader, the Fullerton Award recognizes an individual who loves the purity of hockey.

## Campus



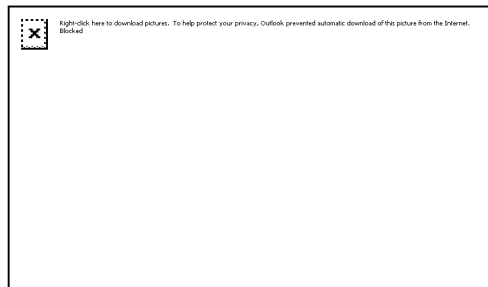
## STEM students nominated for national award

Four undergraduate researchers studying STEM-related fields have been nominated by MSU for the nationally competitive Barry M. Goldwater Scholarship.

### 360 Perspective

#### Blocked

In the last hour I've refilled my water glass, gotten a new box of tissues, eaten an orange, texted with my daughter about her hair, washed my hands, put on hand lotion, read some email, monitored my heart rate and stared at my computer screen — a lot. Yep — I've got a serious case of writer's block.

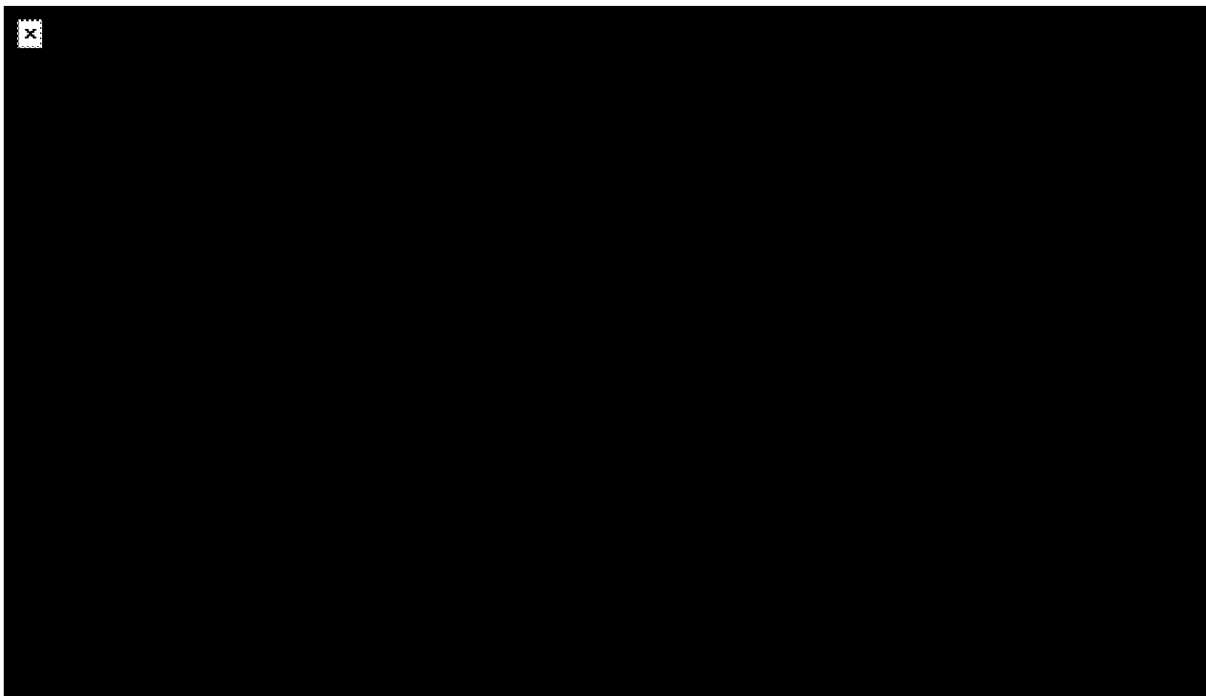


### Good Will



#### MSU Foundation Professorships awarded to four researchers

MSU, with support from the MSU Foundation, will honor four faculty members with the designation of MSU Foundation Professor, in recognition of their exceptional contributions to research and instruction.

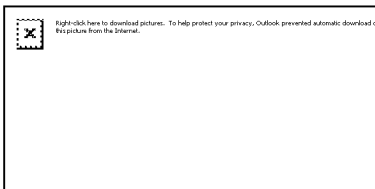


#### GREENING OF THE GREAT LAKES

MSU and News/Talk 760 WJR collaborate on the weekly sustainability-focused Greening of the Great Lakes radio show, heard every Sunday at 7 p.m. on News/Talk 760 WJR and around the state each weekend on the Michigan Talk Network. [Learn More »](#)

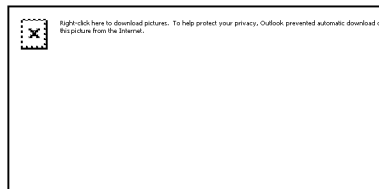
#### FEATURED VIDEO

Analytics training



#### FEATURED VIDEO

Women's health



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You are subscribed as [hamptonk@michigan.gov](mailto:hamptonk@michigan.gov).  
To manage your subscription or change your email address, [click here](#).  
To unsubscribe, [click here](#).

---

**From:** Cooley, Tom (DTMB)  
**Sent:** Monday, February 01, 2016 2:08 PM  
**To:** Hampton, Kristen (DTMB)  
**Subject:** Spreadsheet.

Hi.. Please look over my additions to the flint water debacle spreadsheet. I believe I captured our hours..

Tom Cooley, Supervisor  
Printing Services  
Department of Technology, Management & Budget  
7461 Crouner Drive  
Lansing, MI 48913  
Office: 517-322-5487



**HELP. CONNECT. SOLVE.**

---

**Sent:** Tuesday, February 02, 2016 10:37 AM  
**To:** Doll, Jeanette (DTMB)  
**Cc:** Miller, Mark (DTMB); Mathews, Jamie (DTMB); Cischke, Roy (DTMB)  
**Subject:** RE: Employee Overtime

Hi Jeanette,

Attached is the updated spreadsheet with Printing Services employee overtime listed for

From: Hampton, Trisha (DTMB)  
Sent: Monday, February 1, 2016 11:50 AM  
To: Hampton, Kristen (DTMB) <[HamptonK@michigan.gov](mailto:HamptonK@michigan.gov)>  
Subject: FW: Employee Overtime

I think you are the intended recipient

From: Millimaki, Shelly (DTMB)  
Sent: Monday, February 01, 2016 11:42 AM  
To: Doll, Jeanette (DTMB) <[dolli@michigan.gov](mailto:dolli@michigan.gov)>; Wonn, Michael (DTMB) <[wonnm@michigan.gov](mailto:wonnm@michigan.gov)>; Miller, Mark (DTMB) <[millerm13@michigan.gov](mailto:millerm13@michigan.gov)>  
Cc: Cischke, Roy (DTMB) <[cischker@michigan.gov](mailto:cischker@michigan.gov)>; Hampton, Trisha (DTMB) <[HamptonT@michigan.gov](mailto:HamptonT@michigan.gov)>; Mathews, Jamie (DTMB) <[MathewsJ@michigan.gov](mailto:MathewsJ@michigan.gov)>  
Subject: RE: Employee Overtime

Hi Jeanette,

Attached is the spreadsheet we have for tracking expenses for the Flint Water Crisis. The first tab is for my drivers and the VTS drivers.

If you have any questions, please feel free to contact me.

Have a great day!  
Shelly

From: Doll, Jeanette (DTMB)  
Sent: Monday, February 01, 2016 8:06 AM  
To: Millimaki, Shelly (DTMB) <[MillimakiS@michigan.gov](mailto:MillimakiS@michigan.gov)>; Wonn, Michael (DTMB) <[wonnm@michigan.gov](mailto:wonnm@michigan.gov)>; Miller, Mark (DTMB) <[millerm13@michigan.gov](mailto:millerm13@michigan.gov)>  
Cc: Cischke, Roy (DTMB) <[cischker@michigan.gov](mailto:cischker@michigan.gov)>; Hampton, Trisha (DTMB) <[HamptonT@michigan.gov](mailto:HamptonT@michigan.gov)>  
Subject: RE: Employee Overtime

You're the queen!

From: Millimaki, Shelly (DTMB)  
Sent: Monday, February 1, 2016 8:02 AM  
To: Doll, Jeanette (DTMB) <[dolli@michigan.gov](mailto:dolli@michigan.gov)>; Wonn, Michael (DTMB) <[wonnm@michigan.gov](mailto:wonnm@michigan.gov)>; Miller, Mark (DTMB) <[millerm13@michigan.gov](mailto:millerm13@michigan.gov)>  
Cc: Cischke, Roy (DTMB) <[cischker@michigan.gov](mailto:cischker@michigan.gov)>; Hampton, Trisha (DTMB) <[HamptonT@michigan.gov](mailto:HamptonT@michigan.gov)>



Subject: RE: Employee Overtime

Hi Jeanette,

I have a spread sheet and will get it to you shortly – for my drivers and the VTS drivers.

Thanks,  
Shelly

From: Doll, Jeanette (DTMB)

Sent: Monday, February 01, 2016 7:51 AM

To: Millimaki, Shelly (DTMB) <[MillimakiS@michigan.gov](mailto:MillimakiS@michigan.gov)>; Wonn, Michael (DTMB) <[wonnm@michigan.gov](mailto:wonnm@michigan.gov)>; Miller, Mark (DTMB) <[millerm13@michigan.gov](mailto:millerm13@michigan.gov)>

Cc: Cischke, Roy (DTMB) <[cischker@michigan.gov](mailto:cischker@michigan.gov)>; Hampton, Trisha (DTMB) <[HamptonT@michigan.gov](mailto:HamptonT@michigan.gov)>

Subject: Employee Overtime

Shelly/ / Mike / Mark -

Could you provide names of employees and overtime accrued for the past two pay periods? Here after I will need the information provided the Monday after payroll. The goal is to obtain reimbursement for the overtime (at least).

Also, if you have others that have helped with the Flint emergency, please include them too (would like Communications do a story when the crisis is over).

Thank you!

Jeanette

---

**From:** Doll, Jeanette (DTMB)  
**Sent:** Tuesday, February 02, 2016 10:50 AM  
**To:** Hampton, Kristen (DTMB)  
**Subject:** Automatic reply: Employee Overtime

I am currently on special assignment and have limited ability to respond to requests that are not associated with the Flint Water Response.

If you need assistance with a building closure, please contact Central Control at (517) 373-0196 for immediate assistance.

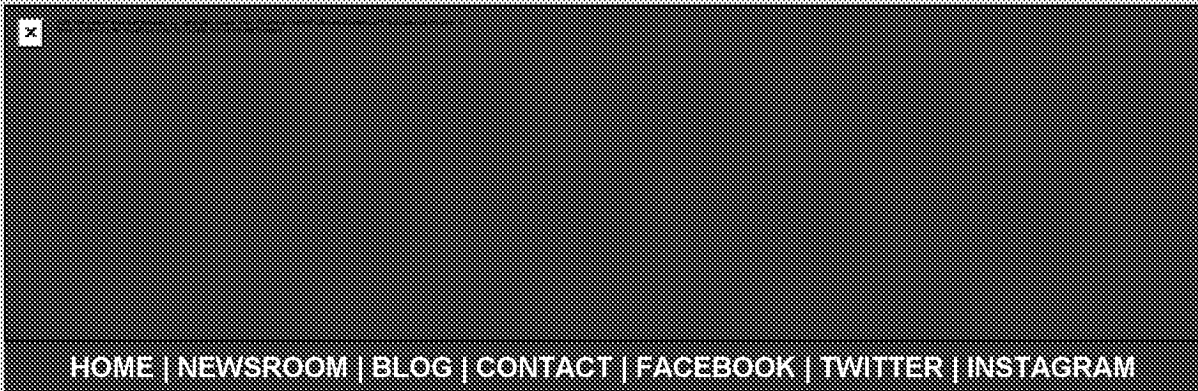
Jeanette

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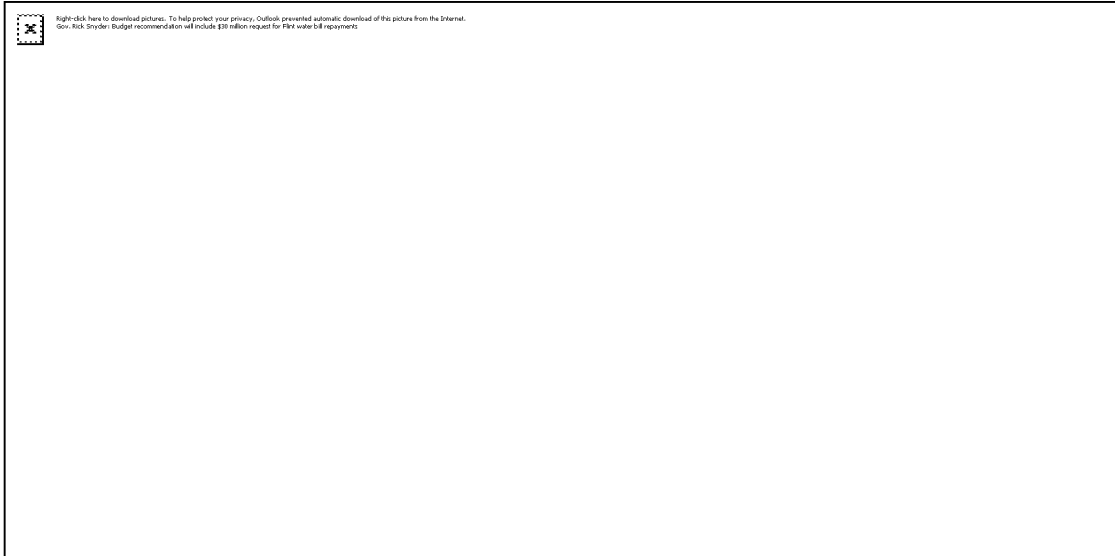
**From:** Miller, Mark (DTMB)  
**Sent:** Wednesday, February 03, 2016 8:48 AM  
**To:** Hampton, Kristen (DTMB)  
**Subject:** Flint Water Crisis Costs.xlsx  
**Attachments:** Flint Water Crisis Costs.xlsx

Updated with today's orders.

**From:** Governor's Office <governorsoffice@govsubscriptions.michigan.gov>  
**Sent:** Wednesday, February 03, 2016 6:15 PM  
**To:** Hampton, Kristen (DTMB)  
**Subject:** "Flint residents should not have to pay for water they cannot drink"



## Budget recommendation will include \$30 million request for Flint water bill repayments



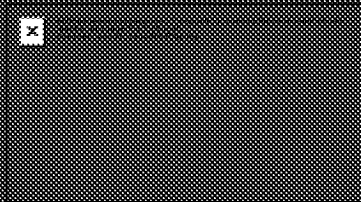
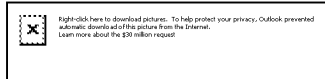
When Governor Rick Snyder presents his budget recommendation next Wednesday, Feb. 10, he will include a \$30 million request for the residents of Flint to keep their water service on and eliminate the need to pay for water they cannot completely trust to drink.

Under the governor's ask, the funding would enable the city of Flint to apply credits for customers on future bills. Estimates show water is roughly 47 percent of billing and sewer costs are around 53 percent. The credit would be applied to consumption usage (roughly 65 percent) of a resident's water portion of the bill, such as for bathing, drinking, cooking, and washing your hands. Residents still would be responsible for paying the sewer portion

of their water bills.

Professor Marc Edwards of Virginia Tech said, "This essentially refunds all the money associated with consumption or consumer use. I think it's an amazing gesture of common sense and good will and it corrects an injustice. I don't think there's a precedent for this. I feel so encouraged by the direction this is going."

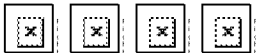
[Click here to learn more about the budget request.](#)



We spoke with Staff Sgt. Thomas Vega about the critical resources they're providing to Flint families every day. He also encouraged residents to pick up and return their water testing kits to Flint fire stations. Test results will be posted online at [www.mi.gov/flintwater](http://www.mi.gov/flintwater). **[Click here to watch the video.](#)**

[www.mi.gov/FlintWater](http://www.mi.gov/FlintWater) | [www.HelpForFlint.com](http://www.HelpForFlint.com)

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This email was sent to [hamptonk@michigan.gov](mailto:hamptonk@michigan.gov) on behalf of: The Executive Office of the Governor · 111 South Capitol Avenue · Lansing, MI 48909 · 517-335-7858

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**Sent:** Friday, February 19, 2016 8:26 AM  
**To:** Stiles, Dan (DTMB)  
**Subject:** FW: LOS celebration - Quarterly Accomplishments

Dan,

Can you create a large poster with this information? Maybe bullets?

From: Goodine, Tom (DTMB)  
Sent: Tuesday, February 16, 2016 11:12 AM  
To: Hampton, Kristen (DTMB) <[HamptonK@michigan.gov](mailto:HamptonK@michigan.gov)>; Wright, Seth (DTMB) <[Wright517@michigan.gov](mailto:Wright517@michigan.gov)>; Sample, Brice (DTMB) <[sampleb@michigan.gov](mailto:sampleb@michigan.gov)>  
Cc: Armstrong, Mike (DTMB) <[armstrongm@michigan.gov](mailto:armstrongm@michigan.gov)>; Colby, Aaron (DTMB) <[colbya1@michigan.gov](mailto:colbya1@michigan.gov)>; Doyle, James (DTMB) <[DoyleJ1@michigan.gov](mailto:DoyleJ1@michigan.gov)>  
Subject: LOS celebration - Quarterly Accomplishments

We want to post our accomplishments for the staff to see as the LOS Celebration and certainly wouldn't want anyone to feel left out. If we can outline all the accomplishment and get them to Kristen to have them printed on a poster board, that would be great.

Below is what has been shared so far....

#### January accomplishments

- 6,194,804 letters inserted
- 8,418,420 Letters Processed for Edoc validations
- 20,447 Trays of Mail Scanned for Full Service compliance
- 380 Skids of Mail wrapped and scanned for Full Service compliance
- \$981,472.86 in postal cost avoidance
- CPC printed 16,811,213 images
- PGS shipped 1,330 jobs
- As a result of the Flint water crisis, Printing Services staff have printed over 1.2 million palm cards , 1 million water testing forms, in English, Spanish and Arabic, as well as thousands of flyers, door hangers, decals and stickers.

#### 1st Quarter Accomplishments

- Doubled the use of HP Records Manager each year since it has been in production
- Reduced the labor effort for Records Center destruction by 33 %
- Developed 6 new online Records Management training courses
- Developed 5 new online Records Management guides
- Implemented a new contract for off-site storage services in the Detroit Metro area
- Revised the DTMB E-mail Management Policy
- Completed the Voya 3rd quarter and 4th quarter printing and mailing of statements and inserts.
- Provided tours of our operations for all DTMB employees to learn our service offerings!
-

## Records Management

Thomas B. Goodine  
Manager, DTMB Mailing Services  
Wk 517.322.6469  
Cell 517.930.2103  
[goodinet@michigan.gov](mailto:goodinet@michigan.gov)

---

**From:** HamptonK@michigan.gov  
**Sent:** Tuesday, February 16, 2016 10:00 AM  
**To:** Ruhstorfer, Amy (DTMB)  
**Subject:** Fwd: NEW DEADLINE - Time Sensitive Request

Hi Amy,

Did Kristi respond to this?

Thanks,  
Kristen

Begin forwarded message:

From: "VanCoeverting, Joyce (DTMB)" <Vancoeveringj1@michigan.gov>  
Date: February 16, 2016 at 9:09:45 AM EST  
To: "Cischke, Roy (DTMB)" <cischker@michigan.gov>, "Goodine, Tom (DTMB)" <goodinet@michigan.gov>, "Hampton, Kristen (DTMB)" <HamptonK@michigan.gov>, "Hofmeister, David (DTMB)" <HofmeisterD@michigan.gov>, "Mathews, Jamie (DTMB)" <MathewsJ@michigan.gov>, "Ruhstorfer, Amy (DTMB)" <RuhstorferA@michigan.gov>, "Thompson, Kristi (DTMB)" <thompsonk1@michigan.gov>, "Wright, Seth (DTMB)" <WrightS17@michigan.gov>  
Subject: RE: NEW DEADLINE - Time Sensitive Request

Don't forget !!!!

Joyce Van Coevering, Director  
Office of Support Services  
MI Department of Technology, Management and Budget  
517-322-5005

From: VanCoeverting, Joyce (DTMB)  
Sent: Friday, February 12, 2016 4:06 PM  
To: Cischke, Roy (DTMB) <cischker@michigan.gov>; Goodine, Tom (DTMB) <goodinet@michigan.gov>; Hampton, Kristen (DTMB) <HamptonK@michigan.gov>; Hofmeister, David (DTMB) <HofmeisterD@michigan.gov>; Mathews, Jamie (DTMB) <MathewsJ@michigan.gov>; Ruhstorfer, Amy (DTMB) <RuhstorferA@michigan.gov>; Sample, Brice (DTMB) <sampleb@michigan.gov>; Thompson, Kristi (DTMB) <thompsonk1@michigan.gov>; Wright, Seth (DTMB) <WrightS17@michigan.gov>  
Subject: FW: NEW DEADLINE - Time Sensitive Request  
Importance: High



Please provide me a list of names custodians (see original email from below from Brom to SMT) by 10:00 on Tuesday 2/16/16.

Joyce Van Coevering, Director  
Office of Support Services  
MI Department of Technology, Management and Budget  
517-322-5005

From: Stibitz, Brom (DTMB)  
Sent: Friday, February 12, 2016 3:57 PM  
To: Allen, Charlotte (DTMB) <AllenC1@michigan.gov>; Behen, David (DTMB) <Behend@michigan.gov>; Best, Marcy (DTMB) <BestM@michigan.gov>; Brownlee, Jeff (DTMB) <BrownleeJ@michigan.gov>; Buhs, Caleb (DTMB) <BuhsC@michigan.gov>; Davenport, Rodney (DTMB) <DavenportR1@michigan.gov>; Donnan, Chanda (DTMB) <DonnanC@michigan.gov>; Fortino, Diane (DTMB) <FortinoD@michigan.gov>; Gelisse, Ashley (DTMB) <GelisseA@michigan.gov>; Gilliland, Michael (DTMB) <gillilandm@michigan.gov>; Gonzalez, Tonyia (DTMB) <GonzalezT1@michigan.gov>; Griswold, Kim (DTMB) <GRISWOLDK@michigan.gov>; Ingersoll, Jean (DHHS) <IngersollJ@michigan.gov>; Jeffery, Phillip (DTMB) <Jefferyp@michigan.gov>; King, Susan (MCSC) <KingS5@michigan.gov>; Kopacsi, Christian (DTMB) <KopacsiC@michigan.gov>; Lowe, Richard (DTMB) <lower@michigan.gov>; Manning, Kelly (DTMB) <ManningK4@michigan.gov>; Mathews, Jamie (DTMB) <MathewsJ@michigan.gov>; McFarlane, James (DTMB) <mcfarlanej@michigan.gov>; Nixon, Ruth (DTMB) <NixonR@michigan.gov>; Palmer, Jason (DTMB) <PalmerJ2@michigan.gov>; Rabidoux, Jill (DTMB) <RabidouxJ@michigan.gov>; Ragsdale, Aimee (DTMB) <RagsdaleA@michigan.gov>; Schafer, Dana (DTMB) <schaferd1@michigan.gov>; Swanson, Eric (DTMB) <swansone@michigan.gov>; Sweeney, Matthew (DTMB) <SweeneyM1@michigan.gov>; Taylor, Beverly (DTMB) <TaylorB8@michigan.gov>; Trakul, Pamela (DTMB) <TrakulP@michigan.gov>; Turnquist, Michael (DTMB) <TurnquistM@michigan.gov>; VanCoevering, Joyce (DTMB) <Vancoeveringj1@michigan.gov>; Vanden Bosch, Kerrie (DTMB) <vandenboschk@michigan.gov>; Wellman, Jeff (DTMB) <WellmanJ1@michigan.gov>  
Cc: Baker, Natasha (SRO) <BakerN5@michigan.gov>; Hawks, Orlene (DTMB) <HawksO@michigan.gov>  
Subject: NEW DEADLINE - Time Sensitive Request

Senior Management Team,

We just received the search terms for the document production. (See below.) Given the lateness of this email, we are asking you send your list of custodians to Jean Ingersoll no later than noon on Tuesday, February 16.

We are not asking you to conduct any searches right now. Further directions will come from Jean.

Search terms:

Legionnaire  
Legionella

"boil water order" & "Flint" (anywhere in document) "coli" & Flint (anywhere in document) "bacteria" & "Flint" (anywhere in document) "microb" & "Flint" (anywhere in document) "TTHM" & "Flint" (anywhere in document) "Lead" & "Flint" (anywhere in document) "emergency" & "Flint" (anywhere in document) Karegnondi "Genesee County Health Department"

“Flint” (within sentence) “utilities”

“Lead and Copper Rule”

“Detroit Water and Sewerage Department” & “Flint” (anywhere in document) “DWSD” & “Flint” (anywhere in document) “Flint River”

“Pb” & “water” (anywhere in document)

“KWA”

Please call me or Jean if you have any questions.

Brom

From: Stibitz, Brom (DTMB)

Sent: Thursday, February 11, 2016 4:40 PM

To: Allen, Charlotte (DTMB) <AllenC1@michigan.gov>; Behen, David (DTMB) <Behend@michigan.gov>; Best, Marcy (DTMB) <BestM@michigan.gov>; Brownlee, Jeff (DTMB) <BrownleeJ@michigan.gov>; Buhs, Caleb (DTMB) <BuhsC@michigan.gov>; Davenport, Rodney (DTMB) <DavenportR1@michigan.gov>; Donnan, Chanda (DTMB) <DonnanC@michigan.gov>; Fortino, Diane (DTMB) <FortinoD@michigan.gov>; Gelisse, Ashley (DTMB) <GelisseA@michigan.gov>; Gilliland, Michael (DTMB) <gillilandm@michigan.gov>; Gonzalez, Tonyia (DTMB) <GonzalezT1@michigan.gov>; Griswold, Kim (DTMB) <GRISWOLDK@michigan.gov>; Ingersoll, Jean (DHHS) <IngersollJ@michigan.gov>; Jeffery, Phillip (DTMB) <Jefferyp@michigan.gov>; King, Susan (MCSC) <KingS5@michigan.gov>; Kopacsi, Christian (DTMB) <KopacsiC@michigan.gov>; Lowe, Richard (DTMB) <lower@michigan.gov>; Manning, Kelly (DTMB) <ManningK4@michigan.gov>; Mathews, Jamie (DTMB) <MathewsJ@michigan.gov>; McFarlane, James (DTMB) <mcfarlanej@michigan.gov>; Nixon, Ruth (DTMB) <NixonR@michigan.gov>; Palmer, Jason (DTMB) <PalmerJ2@michigan.gov>; Rabidoux, Jill (DTMB) <RabidouxJ@michigan.gov>; Ragsdale, Aimee (DTMB) <RagsdaleA@michigan.gov>; Schafer, Dana (DTMB) <schaferd1@michigan.gov>; Stibitz, Brom (DTMB) <StibitzB@michigan.gov>; Swanson, Eric (DTMB) <swansone@michigan.gov>; Sweeney, Matthew (DTMB) <SweeneyM1@michigan.gov>; Taylor, Beverly (DTMB) <TaylorB8@michigan.gov>; Trakul, Pamela (DTMB) <TrakulP@michigan.gov>; Turnquist, Michael (DTMB) <TurnquistM@michigan.gov>; VanCoeverying, Joyce (DTMB) <Vancoeveringj1@michigan.gov>; Vanden Bosch, Kerrie (DTMB) <vandenboschk@michigan.gov>; Wellman, Jeff (DTMB) <WellmanJ1@michigan.gov>

Subject: Time Sensitive Request

SMT,

Jean Ingersoll is leading DTMB’s effort to comply with document production requests related to freedom of information requests and certain lawsuits against the state.

At some point during the day tomorrow, Jean will share with you a list of standard “search terms” which we will use to compile documents related to this lawsuit.

Within 2 hours of receiving this email from Jean, you need to respond with a list of likely custodians from your work area. Jean may have more information on this tomorrow, but generally speaking a custodian will be a staff member who might reasonably be expected to have documents (electronic or otherwise) that correspond to the issues identified in the search terms.

If you have any questions, please call me or Jean. This is an important issue and I thank you in advance for your attention to this matter.

Brom Stibitz

Chief Deputy Director

Michigan Department of Technology, Management and Budget stibitzb@michigan.gov

517-373-1004



---

**From:** Hampton, Kristen (DTMB)  
**Sent:** Tuesday, January 26, 2016 8:54 AM  
**To:** Cooley, Tom (DTMB);Banks, William (DTMB);Reynolds, Guy (DTMB) (reynoldsg1@michigan.gov)  
**Subject:** FW: Contributing time, muscle and money

Can you please be sure this is posted?

Thanks,  
Kristen

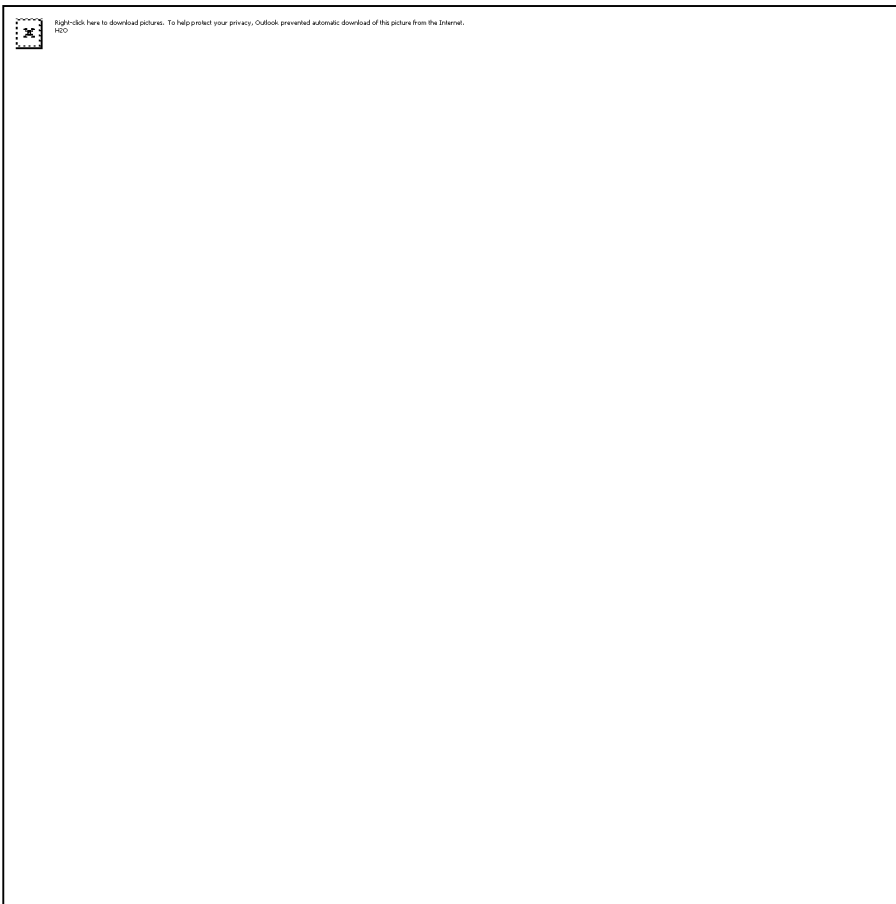
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**From:** Dept. Technology, Management & Budget [mailto:dtmb@govsubscriptions.michigan.gov]  
**Sent:** Tuesday, January 26, 2016 8:39 AM  
**To:** Hampton, Kristen (DTMB) <HamptonK@michigan.gov>  
**Subject:** Contributing time, muscle and money



Right-click here to download pictures. To help protect your privacy, Outlook prevented automatic download of this picture from the Internet.  
DTMB Header 10.22.15

During this month's Martin Luther King Jr. holiday weekend, some state employees turned their "day off" into a "day on" in Flint. There, they delivered bottled water, water filters, replacement cartridges and water testing kits to families. The volunteers joined other Michiganders, turning Dr. King's birthday observance into a day of service.



Mike Zimmer, director of the Office of Good Government and the Department of Licensing and Regulatory Affairs, has shared a link – [www.helpforflint.com](http://www.helpforflint.com) – that offers other opportunities to contribute time, muscle and money to bring clean drinking water to the community. Here in DTMB, some of our employees didn't wait for an invitation to lend a hand. Office of Retirement Services staff contributed funds that were used to buy 31 cases and 23 gallons of water, which a local organization transported to Flint.

Autumn Hubbard, Ambrea Mack and Sarah Esquivel, who are in the photo at the left, nearly emptied the shelves at their local grocery store. Thanks for your efforts, everyone.

Now work.

Last week, I signed a new policy that formalizes the annual employee review process and sets expectations for employees and managers. [Administrative Policy 200.37](#) establishes consistent standards for implementing performance plans and reviews. Some of the standards are practices we have followed for years. Others are new. Some of particular note include:

- The mandatory use of HRMN
- A standard Feb. 1-Jan. 31 rating period for all employees
- An Individual Development Plan that specifies training or development programs for each employee
- Competencies and objectives that align to DTMB goals or scorecard metrics
- Consequences for managers and supervisors who do not complete the review process as required

A fundamental role of each DTMB manager or supervisor is to provide employees with direction and feedback on their performance. Employees also are expected to take an active role in pursuing professional development opportunities and achieving their competencies and objectives. I encourage you to review the new policy and talk with your manager or supervisor if you have questions. Of course, I welcome your questions and input as well. Please send your comments and ideas to me at [behend@michigan.gov](mailto:behend@michigan.gov).

I know these have been busy weeks for many of you as you take on additional responsibilities and

work hard to provide resources and services for our customers and citizens across the state. Please know that your hard work has not gone unnoticed. Thank you for everything you do, every day.

Have a great week,

David



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The Department of Technology, Management and Budget

You are receiving this email because you are an employee of the Department of Technology, Management and Budget. If you have questions about your subscription, please contact [DTMB-Communications@michigan.gov](mailto:DTMB-Communications@michigan.gov).

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This email was sent to [hamptonk@michigan.gov](mailto:hamptonk@michigan.gov) using GovDelivery, on behalf of DTMB · Lewis Cass Building · 330 South Walnut Street · Lansing, MI 48933 517-373-1004

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**From:** Hampton, Kristen (DTMB)  
**Sent:** Tuesday, January 26, 2016 1:13 PM  
**To:** Waltersdorf, Rex (DTMB)  
**Subject:** RE: new, 4 different Flint water Brochures

Rex,

Was there supposed to be an attachment? ☺

Thanks,  
Kristen

---

**From:** Waltersdorf, Rex (DTMB)  
**Sent:** Tuesday, January 26, 2016 1:12 PM  
**To:** Hampton, Kristen (DTMB) <[HamptonK@michigan.gov](mailto:HamptonK@michigan.gov)>  
**Subject:** new, 4 different Flint water Brochures

Rex Waltersdorf  
Print Consultant  
DTMB Print & Graphic Services  
Phone: 517-322-5889  
Fax: 517-322-5968  
Email: [WaltersdorfR@michigan.gov](mailto:WaltersdorfR@michigan.gov)



---

**From:** Hampton, Kristen (DTMB)  
**Sent:** Friday, January 29, 2016 10:34 AM  
**To:** Banks, William (DTMB); Reynolds, Guy (DTMB) (reynoldsg1@michigan.gov); Cooley, Tom (DTMB)  
**Subject:** FW: Thank you for your service

Please post.

Thanks,  
Kristen

---

**From:** Governor's Office [mailto:governorsoffice@govsubscriptions.michigan.gov]  
**Sent:** Friday, January 29, 2016 9:49 AM  
**To:** Hampton, Kristen (DTMB) <HamptonK@michigan.gov>  
**Subject:** Thank you for your service



## THANK YOU!

Fellow employees,

Each day, more than 46,000 state of Michigan employees come to work with the confidence and commitment to make Michigan a better place to live, work and play. I appreciate the way you care about the citizens we serve, and how it is reflected in the work that you do.

As you have heard from me and the media, our reputation and trust can be severely impacted when people do not make good decisions, or use good judgment in solving problems. That principle is universal, but never more so than when public health is at stake. What happened in Flint can never be allowed to happen again anywhere in our state.

I know that you want to work in a place where employee input is valued, efforts are recognized, and teams are always striving for continuous improvement. That's why we introduced employee surveys, Bureaucracy Busters and other reinvention initiatives. We want and deserve a culture of innovation, continuous improvement and employee engagement at every level. We can never take for granted how important the people are who depend on us to do our jobs, and I am asking you not to let the situation in Flint negatively impact your motivation to excel every day.

Many of you have taken an interest in helping the citizens of Flint on your own time, and I'd like to take this opportunity to recognize and thank those who have volunteered over the last couple of weekends. You have worked tirelessly to deliver cases of bottled water, water filters, replacement cartridges and water testing kits to the families in need. I appreciate you donating your time to help our fellow Michiganders. To date, more than 37,000 homes have been visited by one of our water resource teams.

For employees who would like to further help the people of Flint, please visit [www.HelpForFlint.com](http://www.HelpForFlint.com) to learn how you can do so. For additional information and to sign up for daily updates, please visit [www.michigan.gov/FlintWater](http://www.michigan.gov/FlintWater). I am committed to ensuring that all residents have access to safe and



clean water.

Again, I'd like to express my gratitude for the work you do every day to continuously improve our state and earn the trust of those you serve. You make a real difference.

Thanks,



Right-click here to download pictures. To help protect your privacy, Outlook prevented automatic download of this picture from the Internet.

Governor Snyder signature

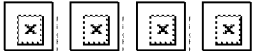
Governor Rick Snyder



Right-click here to download pictures. To help protect your privacy, Outlook prevented automatic download of this picture from the Internet.

Photo of state employees volunteering

STAY CONNECTED:



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This email was sent to [hamptonk@michigan.gov](mailto:hamptonk@michigan.gov) on behalf of: The Executive Office of the Governor · 111 South Capitol Avenue · Lansing, MI 48909 · 517-335-7858



## DTMB Printing Services Monthly Report January 2016

### Current Projects / Initiatives:

- Printing Services completed a rush project for Treasury in less than 4 hours! Treasury contacted us with a request to print 70 copies of a document on light green paper. The order was received at 4:00 p.m. but the specifications were much different! The quantity was still 70, but the paper and bindery requirements had changed. Despite the changes, the job was still able to be completed and delivered before noon! Great teamwork by Printing Services staff to meet our customer needs!
- As a result of the Flint water crisis, Printing Services staff have printed over 1.2 million palm cards and 1 million water testing forms, in English, Spanish and Arabic. These jobs were all quick turnaround – sometimes a matter of hours! Staff stepped up to the challenge! Special thanks to Mark Miller, Todd Martin, Arnie Castillo, Brad Schumann, Shay Cooper, Tina Luna, Scott Barclay, Dan Chipman, Tom Cooley and William Banks for going above and beyond in providing excellent customer service!
- January was a huge “tax” month for Printing Services.
  - Completed development and printing of the annual DTMB OFM 1099 statement. There were a total of 58,521 images printed.
  - Completed development and printing of the annual DTMB OFM W2 statement. There were a total of 61,208 images printed.
  - Completed development and printing of the annual MDHHS W2 statement. There were a total of 64,118 images printed.
  - CPC successfully completed the MDHHS CHAMPS 1095B printing project. There were a total of 279 print files, each file consisting of 40,000 images. The entire project resulted in 11,160,000 printed images.
  - Completed development and printing of the annual MSHDA 1099 statement. There were a total of 11,052 images printed.
  - Completed development and printing of the annual MSHDA 1099G statement. There were a total of 682 images printed.
  - Completed development and printing of the annual ORS 1099 statement. There were a total of 286,576 images printed.
- CPC finalized our responses to the findings from the August IRS Safeguarding Audit. The outstanding issue with Xerox on a security patch for the IRS overlay on the Nuvera controllers has been resolved. Printing Services is now 100% responsive and compliant with its IRS findings.
- Printing services was contacted by DTMB Building Operations who were need of an emergency sign for their GOB construction site. Electrical inspectors had threatened to shut down their construction if an electrical sign wasn't installed. Molly Perry was able to produce a sign for them within a few hours, which allowed Building Operations to continue to work! Great job, Molly!

- The Pace implementation is on-going. EFI will be on-site the week of February 1 to implement the Fiery Central (which will allow our Xerox printers to communicate with Pace) and the update to our online ordering system.
- DTMB Office of Performance Management graciously allowed Printing Services consultants to occupy a vacant office in their area in Constitution Hall. We moved into that space on January 20<sup>th</sup>. It is on the 1<sup>st</sup> floor of Constitution Hall in the northwest tower.
- Printing Services completed the quarterly Voya printing. The statements consisted of over 1.1 million images. In addition, newsletters, seminar schedules and performance numbers were produced as well. This quarter's printing also included the MPSERS Pension Plus and DC statements and inserts, which are completed twice a year.

## Kudos:

- **From:** Khouri, Claire (GOV)  
**Sent:** Monday, January 18, 2016 3:39 PM  
**To:** Monroe, Jerry (DTMB) <monroej1@michigan.gov>  
**Cc:** Hall, Jean (GOV) <hallj16@michigan.gov>; Hampton, Kristen (DTMB) <HamptonK@michigan.gov>  
**Subject:** RE: SOTS Materials-- Program

Hi Jerry,

I think we might be all set and not need any additional copies printed of new materials. I won't be here tomorrow so I'm cc'ing Jean Hall from our office. If this changes, Jean will be the one to reach out to you. However, we do not expect to have any additional needs.

Again, thank you so much for your help this year! As always you have been amazing to work with and the service you provide is exceptional!

Thanks,  
 Claire Khouri

- **From:** Doll, Jeanette (DTMB)  
**Sent:** Friday, January 22, 2016 11:22 AM  
**To:** Miller, Mark (DTMB) <millerm13@michigan.gov>  
**Cc:** Hampton, Kristen (DTMB) <HamptonK@michigan.gov>  
**Subject:** RE: 300 Palm Cards

Wow – you are fast!! DHHS says YOU ROCK!

Thank you for going above and beyond!

Jeanette

- **From:** Wanamaker, Kurt (LARA)  
**Sent:** Monday, January 25, 2016 2:07 PM

**To:** Monroe, Jerry (DTMB) <[monroej1@michigan.gov](mailto:monroej1@michigan.gov)>  
**Subject:** Approved Proof

YOU ARE THE BEST!

Thank you and your team for all that you do. I appreciate everything!!!

Approved.

*Kurt Wanamaker  
Consultation Education and Training Division  
Michigan Occupational Safety and Health Administration*

- **From:** Peters, Cynthia (DTMB)  
**Sent:** Thursday, January 28, 2016 1:21 PM  
**To:** Miller, Mark (DTMB) <[millerm13@michigan.gov](mailto:millerm13@michigan.gov)>  
**Subject:** RE: SOMCAFR

I'm a bit tardy... but great job on the SOMCAFRs. ☺ Thanks!

•

# Certificate of Appreciation

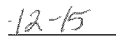
Presented to

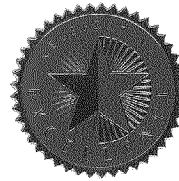
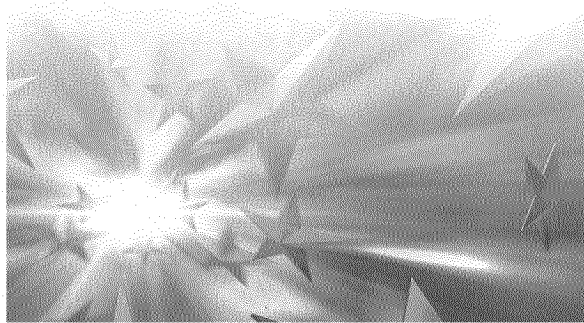
**DTMB – Print Shop**

Thank you for your generous commitment of time, support, and contribution to the *Securing Mi Financial Future* event.  
We appreciate your dedication to this initiative.

  
Director of DIFS

  
Consumer Services

  
Date



*Those who excel  
ultimately outshine  
their achievements.*

---

**From:** Hampton, Kristen (DTMB)  
**Sent:** Tuesday, February 02, 2016 8:18 AM  
**To:** Miller, Mark (DTMB)  
**Subject:** RE: Water Testing Sheet Printing

This is perfect! Thanks, Mark!

---

**From:** Miller, Mark (DTMB)  
**Sent:** Tuesday, February 2, 2016 7:46 AM  
**To:** Hampton, Kristen (DTMB) <[HamptonK@michigan.gov](mailto:HamptonK@michigan.gov)>  
**Subject:** RE: Water Testing Sheet Printing

Here is what I have so far.

Mark Miller  
Print & Mail Consultant  
Printing Services  
General Services Building  
7461 Crowner Dr  
Lansing MI 48913  
P-517-322-6455  
F-517-322-5968



---

**From:** Hampton, Kristen (DTMB)  
**Sent:** Monday, February 01, 2016 6:02 PM  
**To:** Banks, William (DTMB) <[banksw@michigan.gov](mailto:banksw@michigan.gov)>  
**Cc:** Miller, Mark (DTMB) <[millerm13@michigan.gov](mailto:millerm13@michigan.gov)>; Cooley, Tom (DTMB) <[cooleyt@michigan.gov](mailto:cooleyt@michigan.gov)>  
**Subject:** Re: Water Testing Sheet Printing

Mark,

Can you please send me the information from your spreadsheet with the costs, etc? I need to update the master spreadsheet.

Thanks,  
Kristen

On Feb 1, 2016, at 3:23 PM, Banks, William (DTMB) <[banksw@michigan.gov](mailto:banksw@michigan.gov)> wrote:

Both card and letter are delivered.

William Banks, Supervisor  
Printing Services

Department of Technology, Management & Budget  
7461 Crowner Drive  
Lansing, MI 48913  
Office: 517-322-1161

<image002.gif>

---

**From:** Miller, Mark (DTMB)  
**Sent:** Sunday, January 31, 2016 12:12 PM  
**To:** Cooley, Tom (DTMB) <[cooleyt@michigan.gov](mailto:cooleyt@michigan.gov)>; Banks, William (DTMB) <[banksw@michigan.gov](mailto:banksw@michigan.gov)>  
**Cc:** Hampton, Kristen (DTMB) <[HamptonK@michigan.gov](mailto:HamptonK@michigan.gov)>  
**Subject:** FW: Water Testing Sheet Printing  
**Importance:** High

I will get an order going on Monday AM when I get in.

She also mentioned she will need more of the door hanger. She will let us know how many.

Mark Miller  
Print & Mail Consultant  
Printing Services  
General Services Building  
7461 Crowner Dr  
Lansing MI 48913  
P-517-322-6455  
F-517-322-5968

<image003.jpg>

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**From:** MSP-EOC-MDTMB  
**Sent:** Saturday, January 30, 2016 2:25 PM  
**To:** MSP-EOC-MDTMB <[MSP-EOC-MDTMB@michigan.gov](mailto:MSP-EOC-MDTMB@michigan.gov)>; Miller, Mark (DTMB) <[millerm13@michigan.gov](mailto:millerm13@michigan.gov)>  
**Subject:** Water Testing Sheet Printing  
**Importance:** High

Hi Mark –

We need to have 20,000 of the attached document printed and sent to:  
**American Red Cross Headquarters at 1401 Grand Traverse, Flint, MI**  
**ATT: Mark DuCharme**

Thank you!

Jeanette

---

**From:** Hampton, Kristen (DTMB)  
**Sent:** Wednesday, February 03, 2016 9:21 AM  
**To:** Miller, Mark (DTMB)  
**Subject:** RE: Flint Water Crisis Costs.xlsx

Thanks, Mark!

---

**From:** Miller, Mark (DTMB)  
**Sent:** Wednesday, February 3, 2016 8:48 AM  
**To:** Hampton, Kristen (DTMB) <[HamptonK@michigan.gov](mailto:HamptonK@michigan.gov)>  
**Subject:** Flint Water Crisis Costs.xlsx

Updated with today's orders.



---

**From:** Hampton, Kristen (DTMB)  
**Sent:** Thursday, February 04, 2016 2:55 PM  
**To:** Miller, Mark (DTMB)  
**Subject:** Re: Advance Directives Items

No problem at all. I won't let him know where it came from.  
I appreciate all you do. I know that Flint is a real headache...

---

**From:** Miller, Mark (DTMB)  
**Sent:** Thursday, February 4, 2016 2:36 PM  
**To:** Hampton, Kristen (DTMB)  
**Subject:** RE: Advance Directives Items

It is not a problem. Just something I don't need at this time with all the Flint Water things coming at us.

Please don't mention it came from me. But I thought you needed to know about it.

Mark Miller  
Print & Mail Consultant  
Printing Services  
General Services Building  
7461 Crowner Dr  
Lansing MI 48913  
P-517-322-6455  
F-517-322-5968



---

**From:** Hampton, Kristen (DTMB)  
**Sent:** Thursday, February 04, 2016 2:26 PM  
**To:** Miller, Mark (DTMB) <millerm13@michigan.gov>  
**Subject:** Re: Advance Directives Items

Ugh...  
I will see you Monday...

Please contact her and try to explain the circumstances and calm her down.  
Also, please tell her that she should deal directly with you only. If you are not available, please have her contact me.  
I will talk to Rex tomorrow and let him know to direct her to you every time.  
I'm sorry you have to do this. 🙏

**From:** Miller, Mark (DTMB)  
**Sent:** Thursday, February 4, 2016 2:19 PM  
**To:** Hampton, Kristen (DTMB)  
**Subject:** FW: Advance Directives Items

I am going to call her and try to calm her down.  
There was mix up on the proofs. I dropped them off to her and she was out of the office.  
She did not realize they were proofs and did not return them quickly.  
Rex is tracking down the letter and brochure that LSB printed, I think it just showed up on our dock.  
He has a hard time dealing with her and gets really short on the phone with her and her online orders.  
I would prefer that she deals with me on a regular basis.

She also is getting the proofs confused with the Advance Directive BOOKS which she signed off on when she was out here to meet with Mike Armstrong.  
They are done and in the warehouse.

So, want to take tomorrow off as well???

Mark Miller  
Print & Mail Consultant  
Printing Services  
General Services Building  
7461 Crowner Dr  
Lansing MI 48913  
P-517-322-6455  
F-517-322-5968



---

**From:** Chrysler, Amanda (DHHS)  
**Sent:** Thursday, February 04, 2016 2:00 PM  
**To:** Miller, Mark (DTMB) <[millerm13@michigan.gov](mailto:millerm13@michigan.gov)>  
**Subject:** FW: Advance Directives Items

I just don't even know what to say to the below email. I am extremely irritated and I just want this job done. The "proof" I got had no cover letter and was just a letter (that was incorrect at that) and was just sat on my desk. I didn't even know what it was. Also, I sent you over the letter immediately after Margo and my meeting with Mike Armstrong.

Amanda Chrysler  
Michigan Department of Health and Human Services  
Medicaid Policy Support  
(517) 241-7162

---

**From:** Waltersdorf, Rex (DTMB)  
**Sent:** Thursday, February 04, 2016 1:48 PM

**To:** Chrysler, Amanda (DHHS)  
**Subject:** RE: Advance Directives Items

Amanda,

That is why we proof each job, to ensure we are printing the correct version.

Since we do not print this in-house due to the large quantity, we have the vendor proof the job. Even though they printed it previously for us. They picked up the previous version of the letter, which was caught at proofing -- just like it is supposed to be.

The proofs were delivered to your office while you were out. We did not get them back for over a week, with the note to place the correct version of the cover letter.

I will confirm with the vendor when we are getting the printed material. The printer has 10 working days from the time they receive back the approved proof to deliver the job.

Rex Waltersdorf  
Print Consultant  
DTMB Print & Graphic Services  
Phone: 517-322-5889  
Fax: 517-322-5968  
Email: [WaltersdorfR@michigan.gov](mailto:WaltersdorfR@michigan.gov)



---

**From:** Chrysler, Amanda (DHHS)  
**Sent:** Thursday, February 04, 2016 1:41 PM  
**To:** Waltersdorf, Rex (DTMB) <[WaltersdorfR@michigan.gov](mailto:WaltersdorfR@michigan.gov)>  
**Subject:** FW: Advance Directives Items  
**Importance:** High

FYI,

I am not sure why you printed the one with Kathy Stiffler's name, but please see the attached items that I sent to you for printing. The PAD letter is the correct version. Can we expedite the printing, this has been much longer than anticipated. Thanks.

Amanda Chrysler  
Michigan Department of Health and Human Services  
Medicaid Policy Support  
(517) 241-7162

---

**From:** Chrysler, Amanda (DHHS)  
**Sent:** Thursday, January 07, 2016 9:10 AM  
**To:** Waltersdorf, Rex (DTMB)  
**Cc:** Monroe, Jerry (DTMB)  
**Subject:** RE: Advance Directives Items  
**Importance:** High

Hi Rex,

Attached you will find the 598's for each item and the documents to print. Please move forward with the printing of these items. Can you let me know if we are all set? Thanks!

Amanda Chrysler  
Michigan Department of Health and Human Services  
Medicaid Policy Support  
(517) 241-7162

---

**From:** Waltersdorf, Rex (DTMB)  
**Sent:** Tuesday, January 05, 2016 4:52 PM  
**To:** Chrysler, Amanda (DHHS)  
**Cc:** Miller, Mark (DTMB); Monroe, Jerry (DTMB)  
**Subject:** RE: Advance Directives Items

Amanda,

I have attached the prices you requested.  
I have combined on one press form/job both the AD FAQ sheet and the AD Cover Letter.  
Turnaround time on each item is 10 working days after the proof is approved.

Let me know if you have any questions or concerns.

Rex Waltersdorf  
Print Consultant  
DTMB Print & Graphic Services  
Phone: 517-322-5889  
Fax: 517-322-5968  
Email: [WaltersdorfR@michigan.gov](mailto:WaltersdorfR@michigan.gov)



---

**From:** Chrysler, Amanda (DHHS)  
**Sent:** Monday, January 04, 2016 7:42 AM  
**To:** Waltersdorf, Rex (DTMB) <[WaltersdorfR@michigan.gov](mailto:WaltersdorfR@michigan.gov)>  
**Subject:** Advance Directives Items

Hi Rex,

It is time to place another order for business reply envelopes, advance directives, FAQs, and a letter to be printed, and we need to print 50,000 of each of them. I sent you DMB 598's for the orders last time and I will send them again for this order. Can you quote me again for these items, 50,000 of each?

Business reply envelope-quote 40336  
Advance Directive FAQ-quote 39519  
AD cover letter-quote 39487  
Advance Directive DCH-3916 form-quote 40363

Can I get this by tomorrow? Thanks a bunch!

Amanda Chrysler  
Medicaid Policy Support  
(517) 241-7162

---

**From:** Hampton, Kristen (DTMB)  
**Sent:** Friday, February 05, 2016 8:55 AM  
**To:** Miller, Mark (DTMB)  
**Subject:** RE: Flint Water Crisis Costs.xlsx

Thank you!

---

**From:** Miller, Mark (DTMB)  
**Sent:** Friday, February 5, 2016 8:43 AM  
**To:** Hampton, Kristen (DTMB) <[HamptonK@michigan.gov](mailto:HamptonK@michigan.gov)>  
**Subject:** Flint Water Crisis Costs.xlsx

Updated costs as of 2/5/16

---

**From:** Hampton, Kristen (DTMB)  
**Sent:** Tuesday, February 09, 2016 1:04 PM  
**To:** Miller, Mark (DTMB)  
**Subject:** Flint Water Label  
**Attachments:** Flint Water Label.docx

Mark,

Here is a the sample.

Thanks,  
Kristen

Kristen Hampton  
Manager, DTMB Printing Services  
517-322-5488 Phone  
517-322-5968 Fax



Dear Resident,

From previous contact with the Flint Water Response Team, you have been identified as a home that indicated you would be willing to participate in follow up sampling and monitoring of your water quality.

We stopped by today to discuss additional sampling, check your plumbing and coordinate with you on sampling protocols.

If you would still like to participate, and we hope you do, please call the Environmental Assistance Center at 1-800-662-9278 and we will find a time that works for you to have us stop back at your home.

Thank you,  
Michigan Department of Environmental Quality





---

**From:** Hampton, Kristen (DTMB)  
**Sent:** Tuesday, February 16, 2016 10:00 AM  
**To:** Ruhstorfer, Amy (DTMB)  
**Subject:** Fwd: NEW DEADLINE - Time Sensitive Request

Hi Amy,

Did Kristi respond to this?

Thanks,  
Kristen

Begin forwarded message:

**From:** "VanCoevering, Joyce (DTMB)" <[Vancoeveringj1@michigan.gov](mailto:Vancoeveringj1@michigan.gov)>  
**Date:** February 16, 2016 at 9:09:45 AM EST  
**To:** "Cischke, Roy (DTMB)" <[cischker@michigan.gov](mailto:cischker@michigan.gov)>, "Goodine, Tom (DTMB)" <[goodinet@michigan.gov](mailto:goodinet@michigan.gov)>, "Hampton, Kristen (DTMB)" <[HamptonK@michigan.gov](mailto:HamptonK@michigan.gov)>, "Hofmeister, David (DTMB)" <[HofmeisterD@michigan.gov](mailto:HofmeisterD@michigan.gov)>, "Mathews, Jamie (DTMB)" <[MathewsJ@michigan.gov](mailto:MathewsJ@michigan.gov)>, "Ruhstorfer, Amy (DTMB)" <[RuhstorferA@michigan.gov](mailto:RuhstorferA@michigan.gov)>, "Thompson, Kristi (DTMB)" <[thompsonk1@michigan.gov](mailto:thompsonk1@michigan.gov)>, "Wright, Seth (DTMB)" <[WrightS17@michigan.gov](mailto:WrightS17@michigan.gov)>  
**Subject:** RE: NEW DEADLINE - Time Sensitive Request

Don't forget !!!!

Joyce Van Coevering, Director  
Office of Support Services  
MI Department of Technology, Management and Budget  
517-322-5005

**DTMB**  
**HELP. CONNECT. SOLVE.**

---

**From:** VanCoevering, Joyce (DTMB)  
**Sent:** Friday, February 12, 2016 4:06 PM  
**To:** Cischke, Roy (DTMB) <[cischker@michigan.gov](mailto:cischker@michigan.gov)>; Goodine, Tom (DTMB) <[goodinet@michigan.gov](mailto:goodinet@michigan.gov)>; Hampton, Kristen (DTMB) <[HamptonK@michigan.gov](mailto:HamptonK@michigan.gov)>; Hofmeister, David (DTMB) <[HofmeisterD@michigan.gov](mailto:HofmeisterD@michigan.gov)>; Mathews, Jamie (DTMB) <[MathewsJ@michigan.gov](mailto:MathewsJ@michigan.gov)>; Ruhstorfer, Amy (DTMB) <[RuhstorferA@michigan.gov](mailto:RuhstorferA@michigan.gov)>; Sample, Brice (DTMB) <[sampleb@michigan.gov](mailto:sampleb@michigan.gov)>; Thompson, Kristi (DTMB) <[thompsonk1@michigan.gov](mailto:thompsonk1@michigan.gov)>; Wright, Seth (DTMB) <[WrightS17@michigan.gov](mailto:WrightS17@michigan.gov)>  
**Subject:** FW: NEW DEADLINE - Time Sensitive Request  
**Importance:** High

Please provide me a list of names custodians (see original email from below from Brom to SMT) by 10:00 on Tuesday 2/16/16.

Joyce Van Coevering, Director  
Office of Support Services  
MI Department of Technology, Management and Budget  
517-322-5005



---

**From:** Stibitz, Brom (DTMB)

**Sent:** Friday, February 12, 2016 3:57 PM

**To:** Allen, Charlotte (DTMB) <AllenC1@michigan.gov>; Behen, David (DTMB) <Behend@michigan.gov>; Best, Marcy (DTMB) <BestM@michigan.gov>; Brownlee, Jeff (DTMB) <BrownleeJ@michigan.gov>; Buhs, Caleb (DTMB) <BuhsC@michigan.gov>; Davenport, Rodney (DTMB) <DavenportR1@michigan.gov>; Donnan, Chanda (DTMB) <DonnanC@michigan.gov>; Fortino, Diane (DTMB) <FortinoD@michigan.gov>; Gelisse, Ashley (DTMB) <GelisseA@michigan.gov>; Gilliland, Michael (DTMB) <gillilandm@michigan.gov>; Gonzalez, Tonyia (DTMB) <GonzalezT1@michigan.gov>; Griswold, Kim (DTMB) <GRISWOLDK@michigan.gov>; Ingersoll, Jean (DHHS) <IngersollJ@michigan.gov>; Jeffery, Phillip (DTMB) <JefferyP@michigan.gov>; King, Susan (MCSC) <KingSS@michigan.gov>; Kopacsi, Christian (DTMB) <KopacsiC@michigan.gov>; Lowe, Richard (DTMB) <lower@michigan.gov>; Manning, Kelly (DTMB) <ManningK4@michigan.gov>; Mathews, Jamie (DTMB) <MathewsJ@michigan.gov>; McFarlane, James (DTMB) <mcfarlanej@michigan.gov>; Nixon, Ruth (DTMB) <NixonR@michigan.gov>; Palmer, Jason (DTMB) <PalmerJ2@michigan.gov>; Rabidoux, Jill (DTMB) <RabidouxJ@michigan.gov>; Ragsdale, Aimee (DTMB) <RagsdaleA@michigan.gov>; Schafer, Dana (DTMB) <schaferd1@michigan.gov>; Swanson, Eric (DTMB) <swansone@michigan.gov>; Sweeney, Matthew (DTMB) <SweeneyM1@michigan.gov>; Taylor, Beverly (DTMB) <TaylorB8@michigan.gov>; Trakul, Pamela (DTMB) <TrakulP@michigan.gov>; Turnquist, Michael (DTMB) <TurnquistM@michigan.gov>; VanCoevering, Joyce (DTMB) <Vancoeveringj1@michigan.gov>; Vanden Bosch, Kerrie (DTMB) <vandenboschk@michigan.gov>; Wellman, Jeff (DTMB) <WellmanJ1@michigan.gov>

**Cc:** Baker, Natasha (SRO) <BakerN5@michigan.gov>; Hawks, Orlene (DTMB) <HawksO@michigan.gov>

**Subject:** NEW DEADLINE - Time Sensitive Request

Senior Management Team,

We just received the search terms for the document production. (See below.) Given the lateness of this email, we are asking you send your list of custodians to Jean Ingersoll **no later than noon on Tuesday, February 16.**

We are not asking you to conduct any searches right now. Further directions will come from Jean.

Search terms:

- Legionnaire
- Legionella
- "boil water order" & "Flint" (anywhere in document)
- "coli" & Flint (anywhere in document)
- "bacteria" & "Flint" (anywhere in document)
- "microb" & "Flint" (anywhere in document)

“TTHM” & “Flint” (anywhere in document)  
“Lead” & “Flint” (anywhere in document)  
“emergency” & “Flint” (anywhere in document)  
Karegnondi  
“Genesee County Health Department”  
“Flint” (within sentence) “utilities”  
“Lead and Copper Rule”  
“Detroit Water and Sewerage Department” & “Flint” (anywhere in document)  
“DWSD” & “Flint” (anywhere in document)  
“Flint River”  
“Pb” & “water” (anywhere in document)  
“KWA”

Please call me or Jean if you have any questions.

Brom

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**From:** Stibitz, Brom (DTMB)

**Sent:** Thursday, February 11, 2016 4:40 PM

**To:** Allen, Charlotte (DTMB) <AllenC1@michigan.gov>; Behen, David (DTMB) <Behend@michigan.gov>; Best, Marcy (DTMB) <BestM@michigan.gov>; Brownlee, Jeff (DTMB) <BrownleeJ@michigan.gov>; Buhs, Caleb (DTMB) <BuhsC@michigan.gov>; Davenport, Rodney (DTMB) <DavenportR1@michigan.gov>; Donnan, Chanda (DTMB) <DonnanC@michigan.gov>; Fortino, Diane (DTMB) <FortinoD@michigan.gov>; Gelisse, Ashley (DTMB) <GelisseA@michigan.gov>; Gilliland, Michael (DTMB) <gillilandm@michigan.gov>; Gonzalez, Tonyia (DTMB) <GonzalezT1@michigan.gov>; Griswold, Kim (DTMB) <GRISWOLDK@michigan.gov>; Ingersoll, Jean (DHHS) <IngersollJ@michigan.gov>; Jeffery, Phillip (DTMB) <JefferyP@michigan.gov>; King, Susan (MCSC) <KingS5@michigan.gov>; Kopacsi, Christian (DTMB) <KopacsiC@michigan.gov>; Lowe, Richard (DTMB) <lower@michigan.gov>; Manning, Kelly (DTMB) <ManningK4@michigan.gov>; Mathews, Jamie (DTMB) <MathewsJ@michigan.gov>; McFarlane, James (DTMB) <mcfarlanej@michigan.gov>; Nixon, Ruth (DTMB) <NixonR@michigan.gov>; Palmer, Jason (DTMB) <PalmerJ2@michigan.gov>; Rabidoux, Jill (DTMB) <RabidouxJ@michigan.gov>; Ragsdale, Aimee (DTMB) <RagsdaleA@michigan.gov>; Schafer, Dana (DTMB) <schaferd1@michigan.gov>; Stibitz, Brom (DTMB) <StibitzB@michigan.gov>; Swanson, Eric (DTMB) <swansone@michigan.gov>; Sweeney, Matthew (DTMB) <SweeneyM1@michigan.gov>; Taylor, Beverly (DTMB) <TaylorB8@michigan.gov>; Trakul, Pamela (DTMB) <TrakulP@michigan.gov>; Turnquist, Michael (DTMB) <TurnquistM@michigan.gov>; VanCoevering, Joyce (DTMB) <VancoeveringJ1@michigan.gov>; Vanden Bosch, Kerrie (DTMB) <vandenboschk@michigan.gov>; Wellman, Jeff (DTMB) <WellmanJ1@michigan.gov>

**Subject:** Time Sensitive Request

SMT,

Jean Ingersoll is leading DTMB's effort to comply with document production requests related to freedom of information requests and certain lawsuits against the state.

At some point during the day tomorrow, Jean will share with you a list of standard “search terms” which we will use to compile documents related to this lawsuit.

**Within 2 hours of receiving this email from Jean, you need to respond with a list of likely custodians from your work area.** Jean may have more information on this tomorrow, but generally speaking a custodian will be a staff member who might reasonably be expected to have documents (electronic or otherwise) that correspond to the issues identified in the search terms.

If you have any questions, please call me or Jean. This is an important issue and I thank you in advance for your attention to this matter.

Brom Stibitz  
Chief Deputy Director  
Michigan Department of Technology, Management and Budget  
[stibitzb@michigan.gov](mailto:stibitzb@michigan.gov)  
517-373-1004



**HELP. CONNECT. SOLVE.**

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**From:** Hampton, Kristen (DTMB)  
**Sent:** Wednesday, February 17, 2016 10:17 AM  
**To:** Cooley, Tom (DTMB);Banks, William (DTMB);Reynolds, Guy (DTMB) (reynoldsg1@michigan.gov)  
**Subject:** FW: The Gov. Snyder's Budget Proposal

Please be sure this is posted.

Thanks,  
Kristen

---

**From:** DTMB Director and CIO David Behen [mailto:dtmb@govsubscriptions.michigan.gov]  
**Sent:** Wednesday, February 17, 2016 10:10 AM  
**To:** Hampton, Kristen (DTMB) <HamptonK@michigan.gov>  
**Subject:** The Gov. Snyder's Budget Proposal



Right-click here to download pictures. To help protect your privacy, Outlook prevented automatic download of this picture from the Internet.  
DTMB Header 02/22/16

Good morning everyone. I hope everyone had a great holiday weekend.

I had the good fortune to travel to Marquette on Monday with Chad Laidlaw, DTMB's policy and planning analyst, to meet with city, business and university leaders and to address the Economic Club of Marquette. I told them about the many things DTMB does, placing special emphasis on our work in mobility and cybersecurity. Marquette is really developing and making its mark as an innovative and entrepreneurial community.

Now work.

The executive budget Gov. Snyder presented last week outlined his investment plan for Michigan. Yes, the proposal for fiscal year 2017-18 outlined a strategy to address the critical challenges of addressing the Flint water crisis and turning around Detroit's Public Schools, but the \$54.9 billion plan also includes investment in four key areas:

- **Education.** The budget increases investment to K-12 schools, community colleges and the state's public universities. Additional funds are proposed to expand career, technical, science, technology, engineering and math programs.
- **Protecting the Public.** The governor's plan expands the Secure Cities program, which has reduced violent crime in four major Michigan cities. Funds also would support an additional trooper recruit school and an academy to train corrections officers, among other initiatives.
- **Putting People First.** The governor recommends continued expansion of the Healthy Kids

Dental Program and funding efforts to ensure residents have access to affordable health care. His proposal boosts funds to help cover new higher cost specialty medications to treat conditions such as hepatitis C and cystic fibrosis, among others.

- **Investing in Infrastructure.** The proposal allocates \$1.2 billion to maintain and repair Michigan roads, bridges and other critical infrastructure.

The budget proposal also includes FY 2017-18 funding recommendations for DTMB. Gov. Snyder recommends ongoing funding of \$1.3 billion for department operations and a one-time allocation of \$32.4 million.

A few highlights include:

- \$502 million for information technology support for all state agencies and \$132.8 million for 14 high-priority IT projects in seven agencies. He recommends increasing the Information Technology Investment Fund by \$7 million, from \$65 million to \$72 million. This fund supports several major multiyear IT projects and upgrades, including the replacement of outdated legacy systems.
- An additional \$5 million to support cybersecurity improvements to safeguard citizens' personal information and protect critical infrastructure and government services.
- IT support of \$6.5 million to modernize the Office of Retirement Services' systems and enhance customer service for more than 530,000 current and future retirees.

You can see the full [executive budget recommendations](#), which are posted on the Budget Office website. Details of DTMB's proposed budget begin on page B-75.

We can expect to see many changes before the budgets are signed and become effective Oct. 1. The executive budget will be used by the House and Senate Appropriations Committees as they work on their own budgets and hold committee hearings on the proposals. I'll keep you posted as the process moves ahead.

As always, I welcome your notes, whether about the budget process or any other topic. Please send them to me at [behend@michigan.gov](mailto:behend@michigan.gov).

Thank you again for all the good work you do. I hope you have a great week ahead.

David

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The Department of Technology, Management and Budget

You are receiving this email because you are an employee of the Department of Technology, Management and Budget. If you have questions about your subscription, please contact [DTMB-Communications@michigan.gov](mailto:DTMB-Communications@michigan.gov).

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This email was sent to [hampfonk@michigan.gov](mailto:hampfonk@michigan.gov) using GovDelivery, on behalf of DTMB - Lewis Cass Building - 320 South Walnut Street  
Lansing, MI 48933 517-373-1004

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**From:** Hampton, Kristen (DTMB)  
**Sent:** Wednesday, February 17, 2016 10:28 AM  
**To:** Miller, Mark (DTMB)  
**Subject:** RE: Flint Water Crisis Costs.xlsx

Thanks, Mark.

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**From:** Miller, Mark (DTMB)  
**Sent:** Wednesday, February 17, 2016 10:13 AM  
**To:** Hampton, Kristen (DTMB) <[HamptonK@michigan.gov](mailto:HamptonK@michigan.gov)>  
**Subject:** Flint Water Crisis Costs.xlsx

Updated spreadsheet as to today.



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**From:** Hampton, Kristen (DTMB)  
**Sent:** Wednesday, February 17, 2016 2:09 PM  
**To:** Cooley, Tom (DTMB)  
**Subject:** RE: what

Come and see me!

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**From:** Cooley, Tom (DTMB)  
**Sent:** Wednesday, February 17, 2016 2:05 PM  
**To:** Hampton, Kristen (DTMB) <[HamptonK@michigan.gov](mailto:HamptonK@michigan.gov)>  
**Subject:** what

What is that flint water meeting all about and we are required to phone in?

Tom Cooley, Supervisor  
Printing Services  
Department of Technology, Management & Budget  
7461 Crowser Drive  
Lansing, MI 48913  
Office: 517-322-5487

**DTMB**  
**HELP. CONNECT. SOLVE.**

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**Subject:** Hold for AG meeting on Flint water  
**Location:** TBD  
  
**Start:** Fri 12/18/2015 1:00 PM  
**End:** Fri 12/18/2015 2:00 PM  
  
**Recurrence:** (none)  
  
**Organizer:** Hogan, James (DTMB)

	A	B	C	D	E	F	G	H	I
1	AGENCY		SITE NAME	NUMBER	DIR	NAME	TYPE	CITY	ZIP
2	DHS	FRS	ARENAC	3709		DEEP RIVER		STANDISH	48658
3	DHS	FRS	BARRY COUNTY FIA	430		BARFIELD	DR.	HASTINGS	49058
4	DHS	FRS	BAY CITY (HAMPTON TWP.)	1399	W.	CENTER	RD.	ESSEXVILLE	48732
5	DHS	ASE	BAY PINES	2425	N.	30TH		ESCANABA	49829
6	DHS	FRS	BENZIE COUNTY	448		COURT PLAZA		BEULAH	49617
7	DHS/LGN/DUA/UTNET	ASE	BERRIEN (EIGHTH ST.)	401		EIGHTH	ST.	BENTON HARBOR	49022
8	DHS	ASE	BJJ - MAXEY GREEN OAKS	8701	E.	M-36		WHITMORE LAKE	48189
9	DIT/DHS/DUA/ATG/DCR/DCS	FRS	CADILLAC	3044	W.	GRAND	BLVD.	DETROIT	48202
10	DHS	ASE	CALHOUN-BATTLE CREEK	190	E.	MICHIGAN	AVE.	BATTLE CREEK	49016
11	DHS	ASE	CHEBOYGAN (A)	827	S.	HURON	ST.	CHEBOYGAN	49721
12	DHS	FRS	CHIPPEWA COUNTY	723	E.	THREE MILE	RD.	SAULT STE. MARIE	49783
13	DHS	FRS	CLARE	725		RICHARD	ST.	HARRISON	48625
14	DHS	ASE	COMERICA BLDG	151	S.	ROSE	ST.	KALAMAZOO	49007
15	DOS/UTNET/TRS/DUA/DHS/DVS	ASE	DELTA COUNTY P/P - LGNET FOC/PA	310		LUDINGTON		ESCANABA	49829
16	DOS/UTNET/TRS/DUA/DHS/DVS	ASE	DELTA-ZONE 1 OFFICE	305		LUDINGTON		ESCANABA	49829
17	DHS/DUA	ASE	DETROIT GRAND RIVER (DELEG & DHS)	17411		GRAND RIVER	AVE.	DETROIT	48227
18	DHS	ASE	DICKINSON COUNTY	1401		CARPENTER	AVE.	IRON MOUNTAIN	49801
19	DHS	ASE	DSS OFFICE	315	E.	FRONT	ST.	TRAVERSE CITY	49884
20	DHS	ASE	EATON COUNTY	1050		INDEPENDENCE	BLVD.	CHARLOTTE	48813
21	DHS	ASE	EMMETT (PETOSKEY)	2229		SUMMITT PARK	DR.	PETOSKEY	49770
22	DHS/TRS/DCR/DOS/UTNET/DVS	FRS	FLINT (UNION ST.)	125	E.	UNION		FLINT	48502
23	DHS	ASE	GENESEE (MCCREE)	630	S.	SAGINAW	ST.	FLINT	48501
24	TRS/MSL/DCR/CIS/DUA/DVS/DHS	ASE	GENESEE (SAGINAW)	411	E.	GENESEE	ST.	SAGINAW	48605
25	DHS	ASE	GENESEE DIST OFFICE	4809		CLIO	RD.	FLINT	49504
26	DHS	ASE	GLENDAL DISTRICT (SITE-8244)	396		GLENDAL		HIGHLAND PARK	48203
27	DHS	FRS	GOGEBIC COUNTY	301	E.	LEAD	ST.	BESSEMER	49911
28	LGN/MSP/DOS/DUA/ITS/DHS/DTMB	FRS	GRAND RAPIDS REGIONAL III	350	NW.	OTTAWA	AVE.	GRAND RAPIDS	49503
29	DHS	ASE	GRATIOT SEVEN MILE	14061		LAPPIN		DETROIT	48205
30	DHS	ASE	GREENFIELD/JOY	8655		GREENFIELD		DETROIT	48228
31	DHS	FRS	HILLSDALE COUNTY (40 CARE)	40		CARE	DR.	HILLSDALE	49242
32	DHS	FRS	HOUGHTON COUNTY DHS	47420		M-26	HWY.	HOUGHTON	49931
33	DHS	FRS	HURON	1911		SAND BEACH	RD.	BAD AXE	48413
34	DHS	FRS	IONIA	920	E.	LINCOLN		IONIA	48846
35	DHS	FRS	IOSCO HURON	2145	E.	HURON	RD.	EAST TAWAS	48730
36	DHS	FRS	IRON	337		BRADY	AVE.	CASPAN	49915
37	DHS/DEQ/DVS	FRS	JACKSON	301		LOUIS B. GLICK	HWY.	JACKSON	49201
38	DHS	ASE	KALAMAZOO (STOCKBRIDGE)	322		STOCKBRIDGE	AVE.	KALAMAZOO	49001
39	DHS	ASE	KALKASKA	503	N.	BIRCH	ST.	KALKASKA	49646
40	DHS	ASE	KENT CO ADULT & CHILDREN SVCS (CASCADE)	5321	SE.	28TH	ST.	GRAND RAPIDS	49464
41	DHS	FRS	KENT COUNTY (SPARTA)	536	S.	STATE	ST.	SPARTA	49345
42	DHS	FRS							

J	K	L	M	N	O	P
	LCON 1	Phone	Email	LCON2	Phone	Email
1						
2	COUNTY					
3	ARENAC	Rachel VanSumeren	VanSumerenR2@michigan.gov			
4	BARRY	LuAnn K. Smith	SmithL12@michigan.gov			
5	BAY	Rachel VanSumeren	VanSumerenR2@michigan.gov	Kim Cates	989-895-2585	CatesK@michigan.gov
6	DELTA	Jason Porath				
7	BENZIE	Jean Picardat	PicardatJ@michigan.gov			
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10	WAYNE	Levi Jones	JonesL3@michigan.gov			
11	CALHOUN	Joe Shetenhelm	ShetenhelmJ@michigan.gov			
12	CHEBOYGAN	Delina Duffiney	DuffineyD@michigan.gov			
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24	GENESEE	Jean Flader	FladerJ@michigan.gov			
25	SAGINAW	Jean Flader	FladerJ@michigan.gov			
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28	GOGEBIC	Gina Goss	GossG@michigan.gov			
29	KENT					
30	WAYNE	Anthony Bello	BelloA@michigan.gov			
31	WAYNE	Idella Washington	WashingtonI@michigan.gov	Barbette Cole	313-318-7832	ColeB@michigan.gov
32	HILLSDALE	Jennifer Whitney	WhitneyJ@michigan.gov			
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41	KENT					
42	KENT	Todd Hudson	HudsonT2@michigan.gov	Jeff Johnson	616-248-1698	JohnsonJ26@michigan.gov

	Q	R	S	T
1				
2	COMMENT	Name		Phone
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43	DHS/DOS	FRS	LAKE COUNTY (BALDWIN)	4459	S.	M-37		BALDWIN	49304
44	LGN/MSP/DHS/DOC/UTNET	ASE	LAPEER CO. CENTRAL DISPATCH	2332	W.	GENESEE		LAPEER	48446
45	DHS	ASE	LIVINGSTON	2300	E.	GRAND RIVER		HOWELL	48843
46	DHS/DOS	FRS	LUCE	500	W.	MC MILLAN	ST.	NEWBERRY	49868
47	DHS	FRS	MACKINAC	199		FERRY LANE		ST. IGNACE	49781
48	DHS	ASE	MACOMB (MT. CLEMENS DIST.)	21885		DUNHAM	RD.	CLINTON TWP.	48036
49	DHS	ASE	MACOMB (STERLING HEIGHTS)	41227		MOUND	RD.	STERLING HEIGHTS	48313
50	DHS	ASE	MACOMB COUNTY ADMIN OFFICE	19700		HALL	RD.	MT. CLEMENS	48038
51	DHS	ASE	MACOMB COUNTY FIA	27690		VAN DYKE		WARREN	48903
52	DHS	ASE	MANISTEE CITY	1672	S.	US-31		MANISTEE	49660
53	DOC/DHS	ASE	MARQUETTE COUNTY (W. BARAGA)	234	W.	BARAGA	AVE.	MARQUETTE	49855
54	DHS	ASE	MECOSTA CITY (BIG RAPIDS)	800		WATER TOWER	RD.	BIG RAPIDS	49307
55	DHS	FRS	MENOMINEE MAIN	2612		10TH	AVE.	MENOMINEE	49858
56	DHS	ASE	MIDLAND DHS	1509		WASHINGTON		MIDLAND	48640
57	DHS	FRS	MISSAUKEE (WEXFORD CITY)	10641	W.	WATERGATE		CADILLAC	49601
58	DHS/DCD	FRS	MONROE	903	S.	TELEGRAPH		MONROE	48161
59	DHS	FRS	MRS GRAND RAPIDS	750	NW.	FRONT	AVE.	GRAND RAPIDS	49504
60	DHS	ASE	NEWAGO COUNTY	1018		NEWELL	ST.	WHITE CLOUD	49349
61	DHS	FRS	NORTH CENTRAL CFS	13233		HAMILTON		HIGHLAND PARK	48803
62	DHS	ASE	OAKLAND CNTY - DISTRICT IV	235	N.	SAGINAW	ST.	PONTIAC	48058
63	DHS	ASE	OAKLAND COUNTY FIA	51111		WOODWARD	AVE.	PONTIAC	
64	DHS	ASE	OAKLAND COUNTY FIA DIST II	30755		MONTPELIER		MADISON HEIGHTS	48071
65	DHS	FRS	OGE MAW CNTY	444	E.	HOUGHTON		WEST BRANCH	48661
66	DHS/DOC	FRS	OTTAWA (HOLLAND)	12185		JAMES	ST.	HOLLAND	49424
67	DHS	FRS	SANILAC	515	S.	SANDUSKY	RD.	SANDUSKY	48471
68	DHS	FRS	ST. CLAIR	220		FORT	ST.	PORT HURON	48060
69	DHS/DUA/TRS/DVS/UTNET	ASE	TRAVERSE CITY	701	S.	ELMWOOD		TRAVERSE CITY	49584
70	DHS	FRS	WASHTENAW COUNTY (CENTER ST.)	22		CENTER	ST.	YPSILANTI	48197
71	DHS	ASE	WAYNE COUNTY (EAST CANFIELD)	1801	E.	CANFIELD		DETROIT	48207
72	DHS		WAYNE TAYLOR	25637		ECORSE	RD.	TAYLOR	48180
73	DHS	FRS	WAYNE-FORT WAYNE	6534	W.	JEFFERSON	AVE.	DETROIT	48209
74	DHS	ASE	WAYNE-GRAND RIVER/WARREN	5131		GRAND RIVER		DETROIT	48208
75	DHS	ASE	WAYNE-GREYDALE	17330		GREYDALE		DETROIT	48219
76	DHS	FRS	WAYNE-HAMTRAMCK	12140		JOSEPH CAMPAU		HAMTRAMCK	48212
77	DHS/DOS/UTNET	FRS	WAYNE-INKSTER - DHS/DOS BRANCH 101	26355		MICHIGAN	AVE.	INKSTER	48141
78	DHS	ASE	WAYNE-MEDBURY/CONCORD	4729		CONNER		DETROIT	48211
79	DHS	ASE	WAYNE-OAKMAN ROAD	4505		OAKMAN	RD.	DETROIT	48204
80	DHS	FRS	WAYNE-REDFORD	27260		PLYMOUTH		REDFORD	48239

	J	K	L	M	N	O	P
43	LAKE	Kimberly A. St. Onge	231-745-8105	<a href="mailto:StOngeK@michigan.gov">StOngeK@michigan.gov</a>			
44	LAPEER	Gloria Pullum	810-667-0755	<a href="mailto:pullumg@michigan.gov">pullumg@michigan.gov</a>	Dianne Williams	810-667-0866	<a href="mailto:WilliamsD17@michigan.gov">WilliamsD17@michigan.gov</a>
45	LIVINGSTON	Becky Lybrink	517-548-0227	<a href="mailto:LybrinkB@michigan.gov">LybrinkB@michigan.gov</a>			
46	LUCE	Alex Carley	906-635-4111	<a href="mailto:CarleyA@michigan.gov">CarleyA@michigan.gov</a>	Melinda Irvine	906-635-4158	<a href="mailto:IrvineM@michigan.gov">IrvineM@michigan.gov</a>
47	MACONAC	Alex Carley	906-635-4111	<a href="mailto:CarleyA@michigan.gov">CarleyA@michigan.gov</a>	Melinda Irvine	906-635-4158	<a href="mailto:IrvineM@michigan.gov">IrvineM@michigan.gov</a>
48	MACOMB	Rachel Moore	586-469-7201	<a href="mailto:MooreR11@michigan.gov">MooreR11@michigan.gov</a>	Kevin Coil	586-412-6134	<a href="mailto:CoilK@michigan.gov">CoilK@michigan.gov</a>
49	MACOMB	Olatunji (T.J.) Kasim	586-254-8038	<a href="mailto:KasimO@michigan.gov">KasimO@michigan.gov</a>			
50	MACOMB	Kevin Coil	586-412-6134	<a href="mailto:CoilK@michigan.gov">CoilK@michigan.gov</a>			
51	MACOMB	Courtney Bliznik	586-427-0651	<a href="mailto:BliznikC@michigan.gov">BliznikC@michigan.gov</a>			
52	MANISTEE	Jean A. Picardat	231-398-4106	<a href="mailto:PicardatJ@michigan.gov">PicardatJ@michigan.gov</a>			
53	MARQUETTE	Robin Kolbus	906-228-0747	<a href="mailto:KolbusR1@michigan.gov">KolbusR1@michigan.gov</a>			
54	MECOSTA	Danielle Marek	231-796-4329	<a href="mailto:MarekD@michigan.gov">MarekD@michigan.gov</a>			
55	MENOMINEE	Lori Patzke	906-863-1415	<a href="mailto:Patzkel@michigan.gov">Patzkel@michigan.gov</a>			
56	MIDLAND	Roberta J. Stilwell	989-835-7527	<a href="mailto:StilwellR@michigan.gov">StilwellR@michigan.gov</a>			
57	WEXFORD	Michelle Taylor	231-779-4503	<a href="mailto:TaylorM21@michigan.gov">TaylorM21@michigan.gov</a>			
58	MONROE	Margaret (Peg) Stafford	734-243-7208	<a href="mailto:StaffordM3@michigan.gov">StaffordM3@michigan.gov</a>			
59	KENT						
60	NEWAYGO	Taryn Sue Francisco	231-689-5553	<a href="mailto:FranciscoT@michigan.gov">FranciscoT@michigan.gov</a>			
61	WAYNE	Arleen Bivens	313-852-2034	<a href="mailto:BivensA@michigan.gov">BivensA@michigan.gov</a>			
62	OAKLAND	Monica McVety	248-454-6048	<a href="mailto:McVetyM@michigan.gov">McVetyM@michigan.gov</a>			
63	OAKLAND	Amber Meade	248-975-5720	<a href="mailto:MeadeA@michigan.gov">MeadeA@michigan.gov</a>	Timera Waddell	248-975-5720	<a href="mailto:WaddellT2@michigan.gov">WaddellT2@michigan.gov</a>
64	OAKLAND	John DiCello	248-583-8810	<a href="mailto:DicelloJ@michigan.gov">DicelloJ@michigan.gov</a>			
65	OGEAW	Sue Longendyke	989-345-6580	<a href="mailto:LongendykeS@michigan.gov">LongendykeS@michigan.gov</a>			
66	OTTAWA	James Hooper	616-394-7287	<a href="mailto:HooperJ@michigan.gov">HooperJ@michigan.gov</a>			
67	SANILAC	Jeff Dysinger	810-966-2108 cell 810-434-4169	<a href="mailto:DysingerJ@michigan.gov">DysingerJ@michigan.gov</a>			
68	ST. CLAIR	Jeff Dysinger	810-966-2108 cell 810-434-4169	<a href="mailto:DysingerJ@michigan.gov">DysingerJ@michigan.gov</a>			
69	GRAND TRAVERSE	Lilia Alfonseca	231-929-2515	<a href="mailto:AlfonsecaL@michigan.gov">AlfonsecaL@michigan.gov</a>	Eileen Asam	231-929-0143	<a href="mailto:AssameE@michigan.gov">AssameE@michigan.gov</a>
70	WASHTENAW	Rick Richardson	734-481-8450	<a href="mailto:RichardsonR5@michigan.gov">RichardsonR5@michigan.gov</a>	Nicole Davis	734-481-8372	<a href="mailto:DavisN@michigan.gov">DavisN@michigan.gov</a>
71	WAYNE	Leonard Hall	313-578-4855	<a href="mailto:HallL@michigan.gov">HallL@michigan.gov</a>			
72	WAYNE	Sherry Vinson	313-375-2575	<a href="mailto:VinsonS@michigan.gov">VinsonS@michigan.gov</a>			
73	WAYNE	Lori Gibson - Include Michelle Tanzey in all emails	313-554-8303	<a href="mailto:GibsonL2@michigan.gov">GibsonL2@michigan.gov</a> & <a href="mailto:TanzeyM@michigan.gov">TanzeyM@michigan.gov</a>			
74	WAYNE	Roshunda Steele	313-361-7434	<a href="mailto:SteeleR1@michigan.gov">SteeleR1@michigan.gov</a>			
75	WAYNE	Sheila Johnson	313-387-2904	<a href="mailto:JohnsonS4@michigan.gov">JohnsonS4@michigan.gov</a>			
76	WAYNE	Gena Wright	313-892-0589	<a href="mailto:WrightG3@michigan.gov">WrightG3@michigan.gov</a>			
77	WAYNE	Joann Hall	313-792-7609	<a href="mailto:HallJ5@michigan.gov">HallJ5@michigan.gov</a>			
78	WAYNE	Delores Weaver	313-926-8364	<a href="mailto:WeaverD2@michigan.gov">WeaverD2@michigan.gov</a>			
79	WAYNE	Louise Wright	313-934-5133	<a href="mailto:WrightL4@michigan.gov">WrightL4@michigan.gov</a>	Tony Elsberry	313-934-5133	<a href="mailto:ElsberryT@michigan.gov">ElsberryT@michigan.gov</a>
80	WAYNE	Sherea K. Morgan	313-937-5275	<a href="mailto:MorganS2@michigan.gov">MorganS2@michigan.gov</a>			



# DTMB Director Briefing

## Department of Human Services

### Agency Partnership Meeting



#### Update

- **Healthy Michigan Program**
  - HMP released April 1st.
    - i. Special reports in development for release in June – show detail on HMP (approved, denied etc.)
  - Release 4 moved to June 27<sup>th</sup> to accommodate additional work requests.
    - ii. Scope includes presumptive eligibility
- **Electronic document management – wave 4 expansion**
  - 11 counties, including Macomb and Wayne launched on June 9<sup>th</sup>. This represents an estimated 70% increase in document volume.
    - Server environment increased for demand. Application fixes installed by IBM.
    - Additional temp staffs on-line to accommodate central scan and indexing work load.
- **Lobby Kiosk project**
  - Post HMP, experiencing high error rate in counties – 40 new tickets created each day (600 kiosks in operation state-wide). Root cause - Network, equipment, Mi-Bridges application.
    - Process improvements and fixes to Mi-Bridges have reduced new tickets to average of 5 per day. Daily updates sent to DHS leadership.
- **Mi-SACWIS project**
  - Launched April 29<sup>th</sup>.
  - Production support includes emergency fixes and planned releases.
- **Bridges asset test project on target for initial release July 27<sup>th</sup>.**
- **Bridges and Mi-Bridges version 2.0**
  - Work group across DHS, DCH, DTMB and Deloitte planning for modernization of Bridges leveraging Federal 90/10 funding. 18 month project schedule tied to available funding at 90/10 level and duration of existing Deloitte M&O contract.
- **Audit planning**
  - Work group between DTMB and DHS completing list of all known audits with outstanding corrective action plans. This will result in targeted projects (if not begun) to address findings within timeframes committed to in audit response letters. Target date for complete list and plan – June 20, 2014.

#### General Procurement Comments (apply to all agencies):

- Vendor price increase requests are already coming in based on the **recent minimum wage increase**. This is anticipated to impact multiple contracts, especially those like janitorial services, security guard services, snow removal, landscaping, tree and shrub removal, etc. All price increases will be aggressively negotiated, in conjunction with the affected agencies; however some budget impacts may be unavoidable.
- **ERP** award recommendation has been made (to CGI). We have received one protest from Accenture and a meeting is being scheduled with Accenture to discuss. Ad Board date: 6/24. Anticipated contract start: 7/14.

#### DHS Procurement Projects





# DTMB Director Briefing Department of Human Services Agency Partnership Meeting



- Some **regional janitorial contracts** are coming up for bid in the next year. DHS purchasing staff graciously agreed to meet with Procurement to provide lessons learned from the historical bids.
- Recently several **janitorial service companies requested 40% or more price increases**, negotiations were not fruitful, and option years could not be exercised. Procurement successfully moved affected offices to other existing contracts, allowing service to continue uninterrupted.
- RFP development in-process for a public assistance **call center** to address an influx of Affordable Care Act (ACA) and Medicaid expansion calls.

## Issues/Concerns

- DHS Badge Issue – Briefing from Jason Nairn is attached. DHS has received an audit finding related to their identification of DHS employees throughout the state. The audit finding recommended a uniform ID for all DHS employees. Our recommendation is that DHS be required to use the DTMB ID and pay for the service, however, DHS does not like the cost or process. On May 9, Duane declined the offer from DTMB CIP to produce the badges and decided to produce the IDs internally – this is a significant risk and state employee IDs should be standardized across all departments.

## Follow-Up Items from Prior Meeting(s)

- **Mi-SACWIS budget.**
  - Update: Funding for one year maintenance in place. \$4 million “hold-back” being released when Unisys completes 129 identified defects and completes 65 reports deferred until post “go-live”. Formal notification letter sent to Unisys.
- **Enterprise fraud data share agreement.**
  - Update: In place for MDOS, DCH, Treasury and UIA. Agreement reached with Civil Service on accessing employee data for workers within DHS and UIA (initial project scope).

**Prior Meeting:** Maxey – Duane was going to talk to Jan Winters then Jeff Brownlee.

**Update:** Duane indicated that Maxey was taken off the table at this time, and no further work has occurred on it.



## Agency Overview Monthly Report Department of Human Services (DHS) June 2014



### Agency Description

The Michigan Department of Human Services (DHS) serves the state's vulnerable children, adults and families, and oversees the state's safety net programs that directly impact residents' lives. DHS directs the operations of income support and child welfare programs through a network of more than 100 county DHS offices around the state.

**DTMB Staff: 587 employees**  
Full Time: 198  
Contractors: 389

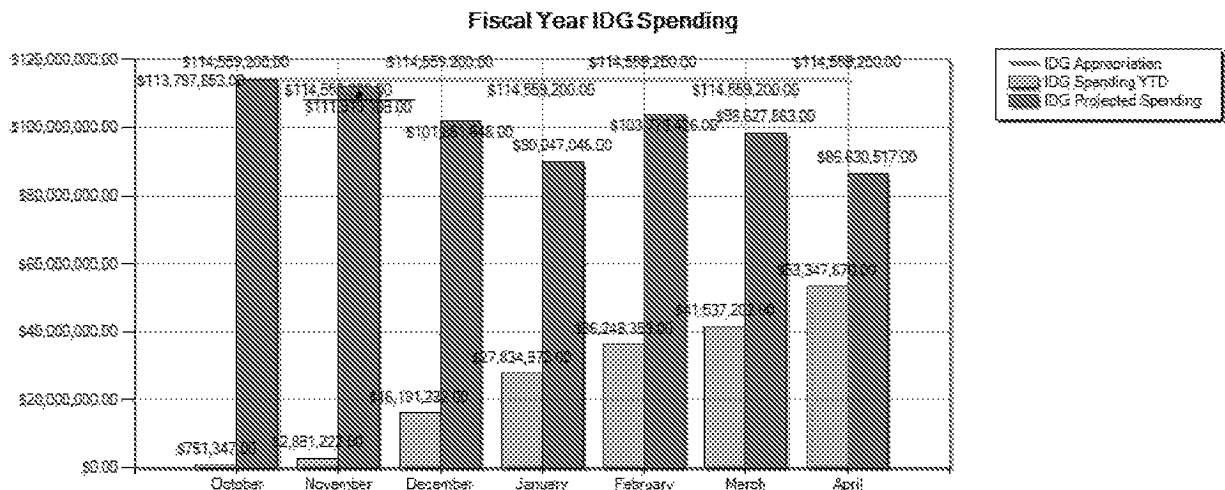
**Agency Partners: 11,621 employees**

*Counts updated quarterly*

### Financial Update

	Budget	Year to Date	Projected Spending	Estimated Total
<b>IDG Appropriation:</b>	\$114,559,200.00	\$53,347,670.00	\$86,630,517.00	\$139,978,187.00
<b>Non-IDG Funding:</b>	\$41,841,326.00	\$21,545,827.00	\$20,295,499.00	\$41,841,326.00
<b>Total IT Expenditures:</b>	\$156,400,526.00	\$74,893,497.00	\$106,926,016.00	\$181,819,513.00

DHS still projecting a \$27 million deficit



Due to the timing of invoices/billings to agencies, the data represents the Reporting Month's actual expenses for IT Services as billed to the client agency.  
Reporting Month: April 2014

### Time to Restore to Service - Workstation

Time to restore service is the time it takes to resolve an issue related to passwords, personal computer, printer, desktop operating system, eMail, MiPrint, enterprise applications, secure ID/new generation laptop, network, agency application, virus/spyware and other issues.

	Prev. Month
Resolved the same business day:	84.7%
Resolved in 1 to 3 days:	8.7%
Resolved in 3 or more days:	6.6%

### New Equipment Deployment Metric

Time to deploy new equipment is the time it takes to set up and configure a new computer (after it has been received from the vendor) and make it

available to the client for use.

Deployed in 45 days or less:  
Deployed in more than 45 days:

Prev. Month

-  
-

### Customer Satisfaction Survey

The customer satisfaction survey is sent to the clients after their help desk remedy ticket has been resolved. The survey consists of five questions related to the service the client has received.

Surveys Sent:  
Surveys Returned:  
Overall Rating:

Prev. Month

6,492  
619  
4.76

### Critical "Red Card" Systems Service Availability

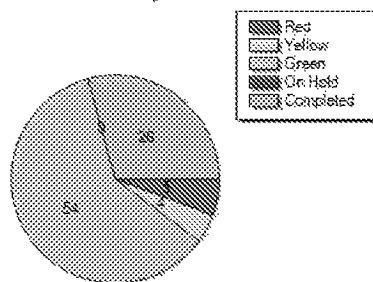
	Service Availability	Target
DHS Adult Services Comprehensive Assessment Program (ASCAP)	100.00%	98.00%
DHS Adult Services Comprehensive Assessment Program (ASCAP)	100.00%	98.00%
DHS Bridges	100.00%	98.00%
DHS Bridges	100.00%	98.00%
DHS Child Support Enforcement System (MICSES)	100.00%	98.00%
DHS Child Support Enforcement System (MICSES)	100.00%	98.00%
DHS Michigan Statewide Automated Child Welfare Information System (MiSACWIS)	99.57%	99.90%
DHS Michigan Statewide Automated Child Welfare Information System (MiSACWIS)	99.57%	99.90%
DLARA Michigan Business One Stop	100.00%	98.00%
DLARA Michigan Business One Stop	100.00%	98.00%
DTMB Buy4Michigan	100.00%	99.90%
DTMB Buy4Michigan	100.00%	99.90%
DTMB Enterprise Backup & Recovery System	100.00%	98.50%
DTMB Enterprise Backup & Recovery System	100.00%	98.50%
DTMB Enterprise Building Integrator	100.00%	99.90%
DTMB Enterprise Building Integrator	100.00%	99.90%
DTMB Enterprise Consolidated Print Center	100.00%	98.00%
DTMB Enterprise Consolidated Print Center	100.00%	98.00%
DTMB Enterprise Data Collection and Distribution System (DCDS)	100.00%	98.00%
DTMB Enterprise Data Collection and Distribution System (DCDS)	100.00%	98.00%
DTMB Enterprise Data Exchange Gateway	100.00%	98.00%
DTMB Enterprise Data Exchange Gateway	100.00%	98.00%
DTMB Enterprise Data Warehouse Services	100.00%	98.00%
DTMB Enterprise Data Warehouse Services	100.00%	98.00%
DTMB Enterprise E-Michigan	100.00%	98.00%
DTMB Enterprise E-Michigan	100.00%	98.00%
DTMB Enterprise Human Resource Management Network (HRMN)	100.00%	95.00%
DTMB Enterprise Human Resource Management Network (HRMN)	100.00%	95.00%
DTMB Enterprise Messaging	97.22%	98.00%
DTMB Enterprise Messaging	97.22%	98.00%
DTMB Enterprise Michigan Administrative Information Network (MAIN)	99.99%	98.00%
DTMB Enterprise Michigan Administrative Information Network (MAIN)	99.99%	98.00%
DTMB Enterprise Storage Systems	100.00%	99.90%
DTMB Enterprise Storage Systems	100.00%	99.90%
DTMB Enterprise Unisys Mainframe Services	100.00%	98.00%
DTMB Enterprise Unisys Mainframe Services	100.00%	98.00%
DTMB FleetCommander Motor Pool Management System	100.00%	98.00%
DTMB FleetCommander Motor Pool Management System	100.00%	98.00%

DTMB Honeywell Security Manager	100.00%	98.00%
DTMB Honeywell Security Manager	100.00%	98.00%
DTMB Michigan Continuity Management Solution (MICMS)	100.00%	99.00%
DTMB Michigan Continuity Management Solution (MICMS)	100.00%	99.00%
DTMB NOTIFIND (Sungard Partnership)	99.90%	99.90%
DTMB NOTIFIND (Sungard Partnership)	99.90%	99.90%
DTMB Vision (ORS)	100.00%	98.00%
DTMB Vision (ORS)	100.00%	98.00%
Enterprise Client Service Center – Number of incidents resolved on the first call	85.70%	80.00%
Enterprise Client Service Center – Number of incidents resolved on the first call	85.70%	80.00%
Enterprise Contact Center Services	99.97%	98.00%
Enterprise Contact Center Services	99.97%	98.00%
Enterprise Internet Service Availability	99.00%	99.70%
Enterprise Internet Service Availability	99.00%	99.70%
Enterprise Service Operations – Number of planned changes that were successful	97.75%	99.90%
Enterprise Service Operations – Number of planned changes that were successful	97.75%	99.90%
Enterprise Telecommunications Voice Availability	99.00%	99.90%
Enterprise Telecommunications Voice Availability	99.00%	99.90%
Enterprise WAN Availability	99.00%	99.70%
Enterprise WAN Availability	99.00%	99.70%
Success rates for Enterprise Backup Service Backup/Restores	98.87%	98.50%
Success rates for Enterprise Backup Service Backup/Restores	98.87%	98.50%

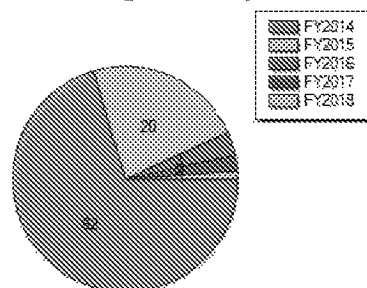
Reporting Month: May 2014

### Portfolio Update

Project Status



Target FY Complete



#### • DHS EDM Statewide Rollout

Project Manager: Mary Caruso

Business Owner:

Description: Rollout the EDM solution utilizing DataCap and FileNet to the DHS local offices. The solution was implemented on 2/4/2013. Rollout is expected to last 5 waves as of 2/4/2013.

Activity Status: Security spreadsheets for users have been completed. Security access and Bridges, Scanning and Indexing accounts have been completed for Wave 4 and are in process for Waves 5 and 6. The training memo for Wave 4 has been sent and training is scheduled to begin.

Status: Green

Initial Budget:

Actual Cost to Date: \$17,460.00

#### • DHS JJOLT 2012-237-JJOLT

Project Manager: Jeff Beasley

Business Owner:

Description: Replace current JJOLT system with a solution obtained through RFP.

Activity Status: NOD (Notice of Decision) document was approved to place the current project on hold until the MISACWIS project is closed out and can provide resources to help develop MISACWIS portion of the requirements for interfacing with the juvenile justice application and exchange of data. This will delay the JJIMS project and may cause the project to miss its September 30, 2015 go-live date. Also causing additional JJOLT maintenance cost as the ongoing maintenance and hosting support will need to be extended until the new JJIMS system is implemented.

Status:

Initial Budget: \$0.00

Actual Cost to Date: \$0.00

#### • DHS Windows 7 Upgrade

Project Manager: Thomas Rogers

Business Owner:

Description: This project will upgrade DHS and DTMB PCs from Windows XP to Windows 7.

Pilot has been delayed pending certification of DHS software. Expected Pilot date will be June 9.

Status: Red

Initial Budget:

Actual Cost to Date: \$2,700.00

Activity Status:

- **MCP R4 - Bridges-MI Bridges ACA Compliance**

Status: Green

Project Manager: James Avery

Project Start: 3/3/2014

Initial Budget:

Business Owner: Holly Roderick

Planned Finish: 8/8/2014

Actual Cost to Date: \$197,820.00

Description: MCP Release 4 for Bridges and MI Bridges will focus on enhancements and fixes for presumptive eligibility. Deferred functionality from prior releases, fixes and enhancements, will also be included for R4.

Activity Status:

*Project data as of: Tuesday, June 03, 2014*

## State Employee ID Issues – DHS

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### Background

- DHS has received an audit finding related to their identification of DHS employees throughout the state. The audit finding recommended a uniform ID for all DHS employees. As such, DHS approached us to provide DTMB-issued state ID's for their outstate personnel. Because these outstate personnel are in leased facilities, we told them there would be charges. They agreed to pay for the service but as you can see disagree with the rates.
- The rates we charged are based on our service catalog, and were developed based on the attached table.
- DHS would send us lists of personnel wanting ID's. We require the DTMB-624 form be filled out to verify the credential, then we process the ID. Prior to processing we send them a DTMB-123 form with the estimated cost for their review before the ID's are processed. Those are what were attached to the DHS email.

### Problems

- DHS does not like the process. They do not want to have to fill out the 624 form for their employees. We require verification of ID and signature of authorized DHS reps because this is a state government issued credential that is recognized by the Secretary of State as a valid state ID. We are required to manage the process and documentation by our auditors.
- DHS does not like the cost, which is based on the service catalog and accurately reflects a very efficient 7 cards per hour production rate. See attached table.
- DHS has not been managing the process well, and we have had confused county officials contacting us directly increasing the workload for DTMB. We requested that they assign a single point of contact to manage the process for DHS which they did and it helped.
- DHS has not requested the appropriate ID's in some cases or provided employees with information about how to properly affix stickers to existing ID's etc. We have had DHS employees presenting in DTMB buildings with stickers mashed together or stuck on other materials and some guards have mistaken these for faked ID's. There is little management of the process once the ID's leave DTMB, i.e in the field offices.

### Recommendations

- Our recommendation is that DHS be required to use the DTMB ID and pay for the service. This is why:
  - We advocate a uniform state ID for all state employees;
  - That ID must retain the integrity of the existing DTMB issued ID;
  - The process must be properly managed end to end.

- As an option, DTMB could negotiate a lower price for the service, or reduce or eliminate the labor rate, but this discussion should include Tina because it will affect the BOA budget. We are sticking with the service catalog rate because this is why we have it.
- If DHS produces their own ID's, which they can do, there is a significant risk that they could try to make them look like ours causing confusion in the state. Additionally, they will likely not have the experience or expertise to manage the credentialing process according to appropriate standards, calling into question the validity of their ID's. As such, we would not recognize their ID's for access to DTMB buildings, including Grand Tower, Flint SIB, Jackson SOB, etc. **which will surely cause a curfuffle in the future.** This is a key reason for the uniformity of ID and process.
- Ultimately, the goal of the state ID is identification of state employees as state employees. That is and should be a uniform process resulting in a uniform credential.

#### Update – May 2014

- On April 16, 2014, DTMB CIP met with Duane Berger to discuss the proposed charges for the development of DHS employee ID's for all out state personnel.
- The attached documentation was presented at the meeting, with the proposed costs being presented as the "Student" option.
- In a subsequent email dated May 9, 2014, Duane declined the offer and has decided to produce the ID's internally.

Card Access Costs		Calculated Price Per Item (Service Catalog)			Calculated Price Per Item (Dept. Tech)			Calculated Price Per Item (Student)		
Access Item	Price (ea.)	Stickers	ID Card	Access Card	Stickers	ID Card	Access Card	Stickers	ID Card	Access Card
Color Ribbon (500 Double-Sided Prints)	\$ 338.00	\$ 0.68	\$ 0.68	\$ 0.68	\$ 0.68	\$ 0.68	\$ 0.68	\$ 0.68	\$ 0.68	\$ 0.68
Retransfer Film (500 Double-Sided Prints)	\$ 72.00	\$ 0.14	\$ 0.14	\$ 0.14	\$ 0.14	\$ 0.14	\$ 0.14	\$ 0.14	\$ 0.14	\$ 0.14
Plastic Clip	\$ 0.23	\$ 0.23	\$ 0.23	\$ 0.23	\$ 0.23	\$ 0.23	\$ 0.23	\$ 0.23	\$ 0.23	\$ 0.23
Plastic Case	\$ 0.40	\$ 0.40	\$ 0.40	\$ 0.40	\$ 0.40	\$ 0.40	\$ 0.40	\$ 0.40	\$ 0.40	\$ 0.40
Stickers	\$ 0.44	\$ 0.88	\$ -	\$ -	\$ 0.88	\$ -	\$ -	\$ 0.88	\$ -	\$ -
ID Card	\$ 0.10	\$ -	\$ 0.10	\$ -	\$ -	\$ 0.10	\$ -	\$ -	\$ 0.10	\$ -
Access Card	\$ 6.60	\$ -	\$ -	\$ 6.60	\$ -	\$ -	\$ 6.60	\$ -	\$ -	\$ 6.60
Hologram	\$ 0.08	\$ 0.08	\$ 0.08	\$ 0.08	\$ 0.08	\$ 0.08	\$ 0.08	\$ 0.08	\$ 0.08	\$ 0.08
Labor Rate (Service Catalog - Hourly)	\$ 75.65	\$ 8.83	\$ 8.83	\$ 12.61						
Labor Rate (Dept. Tech - Hourly)	\$ 44.51				\$ 5.19	\$ 5.19	\$ 7.42			
Labor Rate (Student - Hourly)	\$ 23.73							\$ 2.77	\$ 2.77	\$ 3.96
		** 7 minutes per ID Card/Sticker		** 10 minutes per Access Card including	** 7 minutes per ID Card/Sticker		** 10 minutes per Access Card including	** 7 minutes per ID Card/Sticker		** 10 minutes per Access Card including
Total Cost		\$ 11.24	\$ 10.48	\$ 20.74	\$ 7.60	\$ 6.82	\$ 15.55	\$ 5.15	\$ 4.40	\$ 12.09
Proposed Cost (Rounded)		\$ 11.25	\$ 10.50	\$ 20.75	\$ 7.75	\$ 7.00	\$ 15.75	\$ 5.25	\$ 4.50	\$ 12.25





## **Spring Turkey Digest**

- [Major Changes](#)
- [Turkey Management](#)
- [Spring Turkey Hunting](#)
- [General Information](#)
- [Contact Information](#)

- [Back](#)
- [Digest Home](#)
- [Main](#)

[Michigan.gov/dnr](http://Michigan.gov/dnr)



**Major Changes**

- **NEW!** Beginning Mar. 1, a base license is required for every resident and nonresident who hunts in Michigan. Hunters may purchase their spring turkey license only after they have obtained a base license for the year. See "[License Purchase](#)" for more details.
- **NEW!** Hunt 0234 has changed, see "[Guaranteed-License Hunt Unit](#)" for details.
- [Back](#)
- [Digest Home](#)
- [Main](#)

[Michigan.gov/dnr](http://Michigan.gov/dnr)



## **Turkey Management**

- Mentoring
- Turkeys Make History
- Recovery Begins
- Hunting Returns
- Finding A Place
- Managing Turkeys

- [How To Help](#)
- [Back](#)
- [Digest Home](#)
- [Main](#)

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## **Mentoring**

The spring wild turkey season offers the perfect setting for experienced turkey hunters to share their knowledge and skills with other hunters or introduce the sport to new hunters. Turkey hunting is a challenging, interactive activity that is best shared with others. Learning the habits and behaviors of wild turkeys, scouting, practicing calling, etc., can be more rewarding when two or more people work together as a team. Hunters who fill their tag can get that same enjoyment and satisfaction by helping a youngster or apprentice hunter with his or her first turkey hunting experience. Be a mentor.... make a

difference!

- [Back](#)
- [Digest Home](#)
- [Main](#)

[Michigan.gov/dnr](http://Michigan.gov/dnr)

### **Turkeys Make History**

For the first time in history, wild turkeys can be found in parts of every county in Michigan's Lower Peninsula plus areas of the Upper Peninsula. The expansion of wild turkeys in Michigan did not happen overnight, but has unfolded over the last half-century. As the Michigan Department of Natural Resources (DNR) moves from restoration management to adaptive management, there is a need to establish realistic expectations for the next decade.



Wild turkeys were a common element in Michigan prior to the arrival of European settlers. In fact, wild turkeys have been in North America for a long time. Turkey bones dating back 50,000 years have been found in caves in the eastern United States. During the pre-Columbian times of Michigan's history, it is estimated that more than 94,000 wild turkeys roamed the state. The wild turkey is native solely to the New World, indigenous to the wilds of this continent, and is the ancestor of all domestic turkeys worldwide.

The comeback of the wild turkey is one of the greatest wildlife conservation stories in America's history. Today, there are more than 7 million wild turkeys in the United States; however, there was a time when the sighting of a wild turkey in this country was rare.

- [Back](#)
- [Digest Home](#)
- [Main](#)

[Michigan.gov/dnr](http://Michigan.gov/dnr)

### **Recovery Begins**

With the wild turkey gone from every county in Michigan, conservationists set out to re-establish the bird, but their efforts met with limited success. In 1905, Cleveland Cliffs Mining Company released turkeys on Grand Island, off Munising in Lake Superior, but the birds didn't survive. The earliest documented attempt by the DNR to reestablish turkeys in Michigan was in 1919 and again in 1920. In those two years, 65 hand-reared wild turkeys were released at the Sanford Game Refuge. Birds and "turkey sign" were seen in the vicinity until 1925, but the refuge manager reported that the birds were

“popped-off” by violators. More unsuccessful releases were made through the late 1930s in southern Michigan. In 1937, a national coalition of conservationists, virtually all of them hunters, backed by the sporting arms and ammunition industries, persuaded Congress to direct the receipts from an excise tax on those items into a special fund to be distributed to the State for wildlife restoration. Had it not been for this key legislation, the Federal Aid in Wildlife Restoration Act (also known as the Pittman-Robertson Act of 1937), wild turkeys and a variety of other wildlife would have been reduced to nothing more than part of local lore and national legend. With this type of nationwide support, there was increased interest in wild turkey restoration.

Hope for turkeys in Michigan was again stimulated in the early 1950’s after word of Pennsylvania’s successful restoration of the species. Michigan wildlife biologists analyzed Pennsylvania’s wild turkey management program and studied areas in Michigan for similar habitat and land use patterns. The Allegan State Game Area, consisting of approximately 40,000 acres located within 100,000 acres of hardwood and pine forest, was recommended as what was then thought to be the only suitable habitat remaining in the original Michigan turkey range.

In the spring of 1954, the Department of Natural Resources purchased 50 turkeys and 400 eggs from the Pennsylvania Allegheny Wild Turkey Farm at. The 50 birds were released at six sites in the Allegan State Game Area, and the eggs were incubated at the Mason State Game Farm. Not all birds and eggs survived, so additional restoration attempts continued. By 1964, approximately 2,000 free-ranging birds had become established in Michigan’s Lower Peninsula.

During the late 1950’s, the rocket net was adapted for use on turkeys from similar nets used in Europe to capture waterfowl. This new wildlife capture technique revolutionized the ability of resource managers to live trap wild turkeys for restoration efforts. Since the use of rocket nets in Michigan began, wild turkey live trapping and translocation has been part of Michigan’s management program. In 1983, the DNR, working together with many partners, acquired wild turkeys from Iowa and Missouri for translocation to southern Michigan. Since 1983, numerous releases of wild trapped birds from other states and newly restored southern Michigan sites have occurred and the population has expanded to historic levels.

- [Back](#)
- [Digest Home](#)
- [Main](#)

[Michigan.gov/dnr](http://Michigan.gov/dnr)

### **Hunting Returns**

Turkey hunting returned to Michigan in 1965 with a fall season occurring in the Allegan area. Since 1968, spring seasons have been the primary hunt times. In 1977, there were 5,000 square miles open for spring hunting in the Mio, Baldwin, and Allegan hunting units. By 1991, wild turkeys encompassed about 22,000 square miles of spring hunting area in the Upper Peninsula and northern Lower Michigan. Truly, the wild turkey population range had expanded dramatically. Today, turkeys inhabit most counties, and there are more areas open to spring hunting than at any time in the history of Michigan. In

1977, a hunter's chances of drawing a license to hunt were about 25 percent. Today, all individuals are guaranteed an opportunity to buy a spring turkey hunting license. In 1977, hunter success was below 10 percent. Today, hunters experience about 30 percent hunter success regardless of whether they hunt the first hunt period or the last period. In 1977, hunters harvested 400 turkeys. Today, over 30,000 turkeys are taken by successful hunters. Michigan is ranked seventh in the Nation for turkey harvest trailing Missouri, Alabama, Pennsylvania, Wisconsin, New York, and Mississippi.

- [Back](#)
- [Digest Home](#)
- [Main](#)

[Michigan.gov/dnr](http://Michigan.gov/dnr)

### **Finding A Place**

Eastern wild turkeys are usually described as permanent residents of mature woodlands; yet, they have adapted to a variety of forest types and cover throughout their range in the Midwest. Trees, shrubs, and grass in close proximity to each other are the key ingredients of good turkey habitat. Trees supply fruits, nuts, catkins, and buds for food, and nighttime roosting sites where turkeys can escape from ground-dwelling predators. Mast-producing trees such as oaks and beeches are especially important food producers. Fruit-producing shrubs also provide important fall and winter food. Grassy openings supply

an abundance of insects, seeds, and other foods for adults and especially for poults. Turkeys' annual home range is roughly two square miles. For help in managing your land for turkeys, visit [www.michigan.gov/landownersguide](http://www.michigan.gov/landownersguide).

- [Back](#)
- [Digest Home](#)
- [Main](#)

[Michigan.gov/dnr](http://Michigan.gov/dnr)

## **Managing Turkeys**

Managing wild turkeys in Michigan involves the complex interactions of turkey populations, their habitat and their relationship to people. Hunting plays an important role in managing turkeys by regulating their numbers. The goal of the spring wild turkey hunting season is to maximize hunter opportunity while maintaining a satisfactory hunting experience. Limited to bearded turkeys only, this conservative harvest approach has allowed the continued growth and expansion of the wild turkey population in Michigan. Wild turkey hunting in the fall enables the DNR to stabilize or reduce wild



turkey numbers in certain areas of the state to meet local goals based on habitat conditions and public attitudes. License quotas are developed to harvest the desired number of turkeys to meet the management goal. To help reach these goals, hunters are encouraged to harvest female turkeys during the fall season.

- [Back](#)
- [Digest Home](#)
- [Main](#)

[Michigan.gov/dnr](http://Michigan.gov/dnr)

### **How To Help**

What does the future hold for wild turkeys? To protect the wild turkey resource that Michigan citizens consider such a valuable renewable asset, it is critical to not become complacent with past successes. Conservation organizations, interested individuals, and resource managers need to continue to work together to inform the public about the intricacies of natural processes. Other ways to help:

- Educate the public about natural phenomena such as plant succession, population dynamics, and

- predator-prey relationships.
- Understand the potential impact of avian diseases like histomoniasis, avian pox, and mycoplasma on wild turkey populations in association with wildlife feeding.
- Develop and promote ethics and good sportsmanship in wild turkey hunting.
- Stop the illegal killing of turkeys. Report all poaching at [\(800\) 292-7800](tel:8002927800).
- Support hunter education. Enroll a new hunter in a hunter education program today. Be a mentor!
- Become involved with land use and urbanization issues that have a negative impact on wild turkeys.
- Protect and manage suitable wild turkey habitat to ensure continued success.

### **Report January Sightings of Wild Turkey**

Hunters can assist the DNR by reporting any sightings of wild turkeys during January. This information, which is kept confidential, is used to manage the turkey resource. You can make your report online at [www.michigan.gov/turkey](http://www.michigan.gov/turkey) or you can contact a DNR office listed on the back of this digest.

### **Report Sightings of Diseased Wildlife**

In an effort to maintain healthy wildlife populations, the DNR encourages people to report any sightings of sick or diseased wildlife, including wild turkeys. Information about the location, number of animals, and animal condition should be provided to the Wildlife Health Disease Laboratory. You can report your information online at [www.michigan.gov/emergingdiseases](http://www.michigan.gov/emergingdiseases), then scroll down to the “Seasonal Information” section and click on the “Report Diseased Wildlife” link. Or, you can call the Wildlife Health Disease Laboratory at [517-336-5030](tel:5173365030).

- [Back](#)
- [Digest Home](#)
- [Main](#)

[Michigan.gov/dnr](http://Michigan.gov/dnr)



## **Spring Turkey Hunting**

- [Hunting Information](#)
- [Application Information](#)
- [Applying For A Limited-License Hunt](#)
- [Spring Turkey Hunt Units](#)
- [Limited-License Hunt Units](#)
- [Guranteed-License Hunt Unit](#)

- [Leftover Licenses](#)
  - [License Purchase](#)
  - [Apprentice Hunting License](#)
  - [Mentored Youth Program](#)
  - [Special Hunting Opportunities](#)
  - [Active-Duty Military and Veterans With Disabilities](#)
  - [Hunting Hours](#)
  - [Bag Limit](#)
  - [Hunting Methods](#)
  - [Baiting Prohibited](#)
  - [Decoys](#)
  - [Validating Kills](#)
  - [Aging Turkeys](#)
  - [Turkey Hunting Reporting Option](#)
  - [Cooperator Patch](#)
- 
- [Back](#)
  - [Digest Home](#)
  - [Main](#)

[Michigan.gov/dnr](http://Michigan.gov/dnr)



### **Hunting Information**

From Jan. 1 - Feb. 1, hunters may apply for one limited-quota license, for a specific spring turkey hunt unit and season dates. Application fee is \$4. Applicants selected in the drawing may then purchase a limited-quota license (see License Cost table) online at [www.michigan.gov/huntdrawings](http://www.michigan.gov/huntdrawings) or at a license agent. After the drawing, any leftover licenses will be sold until quotas are met. Depending on how many hunters apply, leftover licenses may or may not be available for some hunt units and/or dates.

Hunters who do not apply for the drawing may purchase a leftover license, if available, beginning Mar. 17 (see [Hunt 0234 information](#)). The \$4 application fee will not be charged (only applies to drawing participants).

It is unlawful to obtain or purchase more than one spring turkey hunting license.

- [Back](#)
- [Digest Home](#)
- [Main](#)

[Michigan.gov/dnr](http://Michigan.gov/dnr)



### **Application Information**

- You may apply for the license drawing at a license agent, DNR Customer Service Center, or online at [www.michigan.gov/huntdrawings](http://www.michigan.gov/huntdrawings). It costs \$4 to apply.
- You will need one of the following forms of customer identification:
  - Valid Michigan driver's license
  - State of Michigan ID card (issued by the Secretary of State)



- DNR Sportcard (issued through license agents or at [www.michigan.gov/huntdrawings](http://www.michigan.gov/huntdrawings)).
- **NEW!** Beginning Mar. 1, a base license is required for every resident and nonresident who hunts in Michigan. Hunters may purchase their spring turkey license only after they have obtained a base license for the year. An application may be purchased prior to obtaining a base license. For base license costs, see [license purchase section](#).
- You must be at least 10 years of age by the time a spring turkey license is purchased, unless purchasing a mentored youth hunting license.
- You may **apply only once**.
- You may apply in a partnership with **one** other person. The first applicant of each partnership chooses a hunt unit(s) and receives a “party ID” number, which is printed on his or her receipt. A new party ID number is issued each year. The other partner will need this party ID number when applying to complete the partnership. **Make sure the party ID numbers are identical. Applicants who apply with more than one partner will be ineligible for the drawing.**
- You are responsible for obtaining a DNR application receipt that states your customer ID and hunt choice. Check this receipt for accuracy and retain as proof that you applied. **Ensure any application errors are corrected prior to the application deadline.** Do not accept a receipt that is not legible.
- Applicants who submit an invalid application will be ineligible for the drawing.
- You are responsible for obtaining your drawing results online.
- For application assistance, call  [\(517\) 284-WILD \(9453\)](tel:517284WILD).

*IMPORTANT:* It is your responsibility to check your application receipt for accuracy.

**Drawings results will be posted at [www.michigan.gov/huntdrawings](http://www.michigan.gov/huntdrawings) on March 3rd.**

- [Back](#)
- [Digest Home](#)
- [Main](#)

[Michigan.gov/dnr](http://Michigan.gov/dnr)



### **Applying For A Limited-License Hunt**

1. Look at the map and choose a hunt unit.
2. Look at the tables to find the corresponding hunt number for the hunt unit you chose. You may choose to apply for two hunt numbers; one as your first hunt choice and the other as your second hunt choice.
3. Purchase an application for the hunt number(s) you chose at a license agent, DNR Customer Service Center, or online at [www.michigan.gov/huntdrawings](http://www.michigan.gov/huntdrawings), (It is unlawful to apply more than

once).

4. Check your receipt for accuracy, and retain as proof of application.

- [Back](#)
- [Digest Home](#)
- [Main](#)

[Michigan.gov/dnr](http://Michigan.gov/dnr)



## **Spring Turkey Hunt Units Map**

(Select image below for a larger view)



Map of hunting units - please call 517-284-9453 for assistance

- [Back](#)
- [Digest Home](#)
- [Main](#)

[Michigan.gov/dnr](http://Michigan.gov/dnr)

Limited-License Hunt Units

General Licenses

The general licenses listed below are valid on all public and private land within the unit.

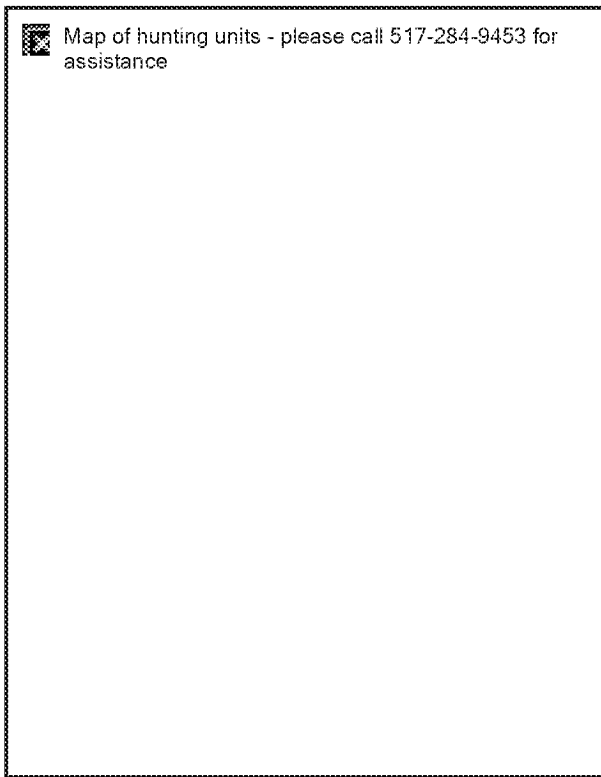
		Maximum	
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Hunt Unit	Season Dates	License Quota**	Hunt Numbers
A	Apr. 21 - May 4	5,500	0101
B	Apr. 21 - May 4	1,000	0102
E	Apr. 21-27	850	0103
E	Apr. 28 - May 4	850	0104
F	Apr. 21-27	2,500	0105
F	Apr. 28 - May 4	2,500	0106
J	Apr. 21 - May 4	4,000	0107
K	Apr. 21-27	4,000	0108
K	Apr. 28 - May 4	4,500	0109
M	Apr. 21 - May 31	6,000	0110
ZA	Apr. 21-27	1,200	0111
ZA	Apr. 28 - May 4	1,200	0112
ZA	May 5-11	1,200	0113
ZA	May 12-31	1,200	0114
ZB	Apr. 21-27	650	0115
ZB	Apr. 28 - May 4	650	0116

ZB	May 5-11	650	0117
ZB	May 12 - 31	650	0118
ZC	Apr. 21-27	600	0119
ZC	Apr. 28 - May 4	600	0120
ZC	May 5-11	600	0121
ZC	May 12-31	600	0122
ZD	Apr. 21-27	10	0123
ZD	Apr. 28 - May 4	10	0124
ZD	May 5-11	10	0125
ZD	May 12-31	10	0126
ZE	Apr. 21-27	500	0127
ZE	Apr. 28 - May 4	500	0128
ZE	May 5-11	500	0129
ZE	May 12-31	500	0130
ZF	Apr. 21-27	1,300	0131
ZF	Apr. 28 - May 4	1,300	0132
ZF	May 5-31	3,000	0133
**Quotas may be adjusted based on wild turkey hunter and population surveys.			

([Select image below for a larger view](#))





### Private-Land-Only Licenses

Hunt Unit	Season Dates	Maximum License Quota	Hunt Number
ZZ	Apr 21 - May 4	65,000	0301

The private-land-only licenses are not valid on county, state or federal lands, except Hunt 0301 (Unit ZZ) may be used to hunt Fort Custer military lands with permission. You are encouraged to have permission to hunt private lands before applying for one of these licenses.

(Select image below for a larger view)



Private land only Unit ZZ Map - Please call 517-284-9453 for assistance

- [Back](#)
- [Digest Home](#)
- [Main](#)

[Michigan.gov/dnr](http://Michigan.gov/dnr)



**Guaranteed-License Hunt Unit**

Hunt 234

Hunt Unit	Season Dates	Maximum License Quota	Hunt Number
All	May		

Open Units*	5-31	No Quota	0234
*Hunt 0234 is a statewide hunting license valid for all open areas, <b>except public lands in Unit ZZ</b> (southern Lower Peninsula). This license is valid to hunt Fort Custer military lands with permission.			

**NEW!** Hunt 0234 license will be sold as a leftover license with no quota and can be purchased throughout the entire spring turkey hunting season. See [Leftover License information](#).

- [Back](#)
- [Digest Home](#)
- [Main](#)

[Michigan.gov/dnr](http://Michigan.gov/dnr)



### **Leftover Licenses**

There is no guarantee that leftover licenses will be available for any hunt unit, except Hunt 0234. If any licenses remain after the drawing, unsuccessful applicants may purchase one leftover license online or from any license agent on a first-come, first-served basis for a one-week period beginning Mar. 10 at 10 a.m. Eastern Standard Time (EST). Any limited-quota licenses that remain as of Mar. 17 at 10 a.m. EST may be purchased by any hunter, including those who did not apply for a spring turkey license. These licenses will be sold until quotas are met. It is unlawful to obtain or purchase more than one spring

turkey hunting license.

- [Back](#)
- [Digest Home](#)
- [Main](#)

[Michigan.gov/dnr](http://Michigan.gov/dnr)



### **License Purchase**

- If you are selected in the drawing or wish to purchase a leftover license, including a Hunt 0234 license, you may purchase your hunting license online at [www.michigan.gov/huntdrawings](http://www.michigan.gov/huntdrawings) or from any license agent.
- Make sure the information on your license is accurate.
- Licenses may not be altered or transferred.

**It is unlawful to obtain or purchase more than one spring turkey hunting license.** When hunting, you must carry your spring turkey license and the identification used to purchase that license and present both upon demand of a Michigan conservation officer, a tribal conservation officer or any law enforcement officer. A base license is required for every resident and non-resident who hunts in Michigan. Hunters may purchase their spring turkey license only after they have obtained a base license for the year. An application may be purchased prior to obtaining a base license.

Type of License	Cost
Application for License Drawing	\$4.00
<b>Base License Resident</b>	<b>\$11.00</b>
<b>Base License Junior</b>	<b>\$6.00</b>
<b>Base License Senior</b>	<b>\$5.00</b>
<b>Base License Nonresident*</b>	<b>\$151.00</b>
Turkey Spring License	\$15.00
Turkey Spring Senior License	\$6.00
Mentored Youth License	\$7.50
*Nonresidents under 17 years of age may purchase a resident base license.	

Leftover spring turkey licenses are available to residents who are active-duty military and qualifying disabled veterans, beginning Mar. 17, free of charge.

If you have any license questions, please call (517) 373-1204.

- [Back](#)
- [Digest Home](#)
- [Main](#)

[Michigan.gov/dnr](http://Michigan.gov/dnr)





### **Apprentice Hunting License**

A person who does not have a hunter safety certificate and is 10 years of age or older may purchase a base apprentice hunting license. An apprentice hunter may purchase this license for two license years before he or she must successfully complete a hunter safety course. The base apprentice hunting license is available to residents and nonresidents.

When afield, an apprentice hunter must be accompanied by someone 21 years of age or older who

possesses a regular current-year hunting license for the same game as the apprentice. For apprentices 10-16 years of age, the accompanying hunter must be the apprentice's parent, guardian, or someone designated by the parent or guardian. "Accompanied by" requires the accompanying hunter to be able to come to the immediate aid of the apprentice and stay within a distance that permits uninterrupted, unaided visual and verbal contact.

For hunting wild turkey, the accompanying hunter needs a 2014 turkey hunting license, but it does not have to be for the same hunt unit and season date as the apprentice. A person may accompany no more than two apprentice hunters.

- [Back](#)
- [Digest Home](#)
- [Main](#)

[Michigan.gov/dnr](http://Michigan.gov/dnr)



### **Mentored Youth Program**

Youth hunters 9 years of age and younger may hunt deer, turkey, and small game, trap furbearers, and fish for all species with a licensed mentor. The mentor must be at least 21 years of age and hunter safety-certified. The mentored youth license is a “package” license that includes a base license and entitles the youth to hunt, trap and fish for the species listed above during all open seasons for the species. Additional restrictions apply; complete program details can be found in the Michigan Hunting and Trapping Digest, or online at [www.michigan.gov/mentoredhunting](http://www.michigan.gov/mentoredhunting).

A spring turkey kill tag issued under the mentored youth hunting license is valid for one turkey during any hunt period, in any open hunt unit, on private or public land. No application is required for the mentored youth license.

- [Back](#)
- [Digest Home](#)
- [Main](#)

[Michigan.gov/dnr](http://Michigan.gov/dnr)



### **Special Hunting Opportunities**

The Fort Custer Training Center near Battle Creek offers turkey hunting opportunities for properly licensed youth (Hunt 0301). A mentor is available for each participant. Free housing is available, along with range time. Special hunting opportunities are also available for properly licensed hunters with a disability during May (Hunt 234). For hunt dates and more information, please visit [www.fortcusterhunt.org](http://www.fortcusterhunt.org) or call (269) 731-6570.

- [Back](#)
- [Digest Home](#)
- [Main](#)

[Michigan.gov/dnr](http://Michigan.gov/dnr)



**Active Duty and Veterans With Disabilities**

Leftover spring turkey licenses are available to active-duty military and qualifying disabled veterans, beginning Mar. 17, free of charge. Spring turkey licenses that were applied for by active-duty military and disabled veterans come at regular resident price.

- [Back](#)
- [Digest Home](#)
- [Main](#)

[Michigan.gov/dnr](http://Michigan.gov/dnr)



## **Hunting Hours**

Actual legal hunting hours (one-half hour before sunrise to one-half hour before sunset) for Zone A are printed in the table. To determine the opening (a.m.) or closing (p.m.) time in another zone, add the minutes shown on the map for the zone to the time from the Zone A Hunting Hours Table. The hunting hour listed in the table reflects EST adjusted for daylight-saving time where appropriate. If you are hunting in Gogebic, Iron, Dickinson or Menominee counties (Central Standard Time), you must make an additional adjustment to the printed time by subtracting one hour.



(Select image below for larger view)



Spring Turkey Hunting Hours Map - Please call 517-284-9453 for assistance

### Zone A Hunting Hours Table

One-half hour before sunrise  
to  
one-half hour before sunset  
(adjusted for daylight-saving  
time)

2014	April		May	
Date	A.M.	P.M.	A.M.	P.M.
1			5:58	8:02
2			5:56	8:03
3			5:55	8:04
4			5:54	8:05
5			5:52	8:06
6			5:51	8:08
7			5:50	8:09
8			5:49	8:10
9			5:47	8:11
10			5:46	8:12
11			5:45	8:31
12			5:44	8:14
13			5:43	8:15
14			5:42	8:16
15			5:41	8:17

<b>16</b>			5:40	8:18
<b>17</b>			5:39	8:19
<b>18</b>			5:38	8:20
<b>19</b>			5:37	8:21
<b>20</b>			5:36	8:22
<b>21</b>	6:12	7:51	5:35	8:23
<b>22</b>	6:11	7:52	5:35	8:24
<b>23</b>	6:09	7:53	5:34	8:25
<b>24</b>	6:08	7:54	5:33	8:26
<b>25</b>	6:06	7:55	5:32	8:27
<b>26</b>	6:05	7:56	5:32	8:28
<b>27</b>	6:03	7:58	5:31	8:29
<b>28</b>	6:02	7:59	5:30	8:29
<b>29</b>	6:00	8:00	5:30	8:30
<b>30</b>	5:59	8:01	5:29	8:31
<b>31</b>			5:29	8:32

- [Back](#)
- [Digest Home](#)
- [Main](#)

[Michigan.gov/dnr](http://Michigan.gov/dnr)



### **Bag Limit**

One bearded turkey per licensed hunter. It is unlawful to take or possess a turkey that does not have a beard, or tag a bird you did not kill. Turkeys may not be taken while they are in a tree.

- [Back](#)
- [Digest Home](#)
- [Main](#)



### **Hunting Methods**

Turkey hunters may use a bow and arrow, a crossbow, a firearm that fires a fixed shotgun shell, or a muzzleloading shotgun. For taking a turkey, crossbow hunters may only use arrows, bolts and quarrels at least 14 inches in length, tipped with a broadhead point at least 7/8 inch wide. It is illegal to use or carry afield any other firearm. The prohibition on carrying any other type of firearm does not apply to

pistols carried under authority of a concealed pistol license, or under a specific exception from the CPL requirement. When taking wild turkey, a person shall not use or carry afield any ammunition except shotgun shells loaded with no. 4 or smaller shot or no. 4 or smaller loose shot for use in muzzleloading shotguns. You may hunt turkeys from an elevated stand or tree using a bow and arrow or crossbow. Crossbow hunters must have a crossbow stamp, available free of charge from any license agent or online at [www.michigan.gov/huntdrawings](http://www.michigan.gov/huntdrawings). The use or possession of electronic devices that imitate wild turkey calls is illegal.

- [Back](#)
- [Digest Home](#)
- [Main](#)

**[Michigan.gov/dnr](http://Michigan.gov/dnr)**

### **Baiting Prohibited**

It is unlawful to use bait to aid in the taking of a wild turkey. For the purpose of this regulation, “bait” means a substance composed of grain, fruit, vegetables or other food placed to lure or entice wild turkeys. This does not apply to standing farm crops (normal agricultural practices) or other naturally growing grains, fruits or vegetables.

- [Back](#)

- [Digest Home](#)
- [Main](#)

[Michigan.gov/dnr](http://Michigan.gov/dnr)



**Decoys**

Mechanical, electronic or live decoys are prohibited. Mechanical decoy means any device that by design or construction uses motion as a visual stimulus to attract a wild turkey. A wind sock or similar decoy body anchored at a fixed point into the ground and whose only motion is derived exclusively by power of the natural wind is legal.

- [Back](#)
- [Digest Home](#)
- [Main](#)

[Michigan.gov/dnr](http://Michigan.gov/dnr)



### **Validating Kills**

Mechanical, electronic or live decoys are prohibited. Mechanical decoy means any device that by design or construction uses motion as a visual stimulus to attract a wild turkey. A wind sock or similar decoy body anchored at a fixed point into the ground and whose only motion is derived exclusively by power of the natural wind is legal.

- [Back](#)

- [Digest Home](#)
- [Main](#)

[Michigan.gov/dnr](#)



Using Spur Length to Age a Turkey

Spur			
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Length (in.)	Curvature	Sharpness	Age of Gobbler
<b>Less than 0.5"</b>	None	Rounded	Less than 1 year
<b>0.5" to 1"</b>	Straight	Blunt	1 to 2 years
<b>1" to 1.25"</b>	Slightly Curved	Pointed	2 to 3 years
<b>Over 1.25"</b>	Curved	Sharp	Older than 3 years

- [Back](#)
- [Digest Home](#)
- [Main](#)

[Michigan.gov/dnr](http://Michigan.gov/dnr)



### **Turkey Hunting Reporting Option**

Turkey hunters, we need your help. After your hunting season has ended, please report your hunting activity on the Internet by visiting [www.michigan.gov/turkey](http://www.michigan.gov/turkey). Information you provide will improve management and ensure that decisions regarding hunting seasons are based on the best information available.

- [Back](#)


- [Digest Home](#)
- [Main](#)

[Michigan.gov/dnr](http://Michigan.gov/dnr)



**Cooperator Patch**

Michigan's wild turkey patch program is coordinated by the Michigan chapter of the National Wild Turkey Federation, in partnership with the DNR. Young hunters, 10-17 years of age, who have a valid wild turkey hunting license may receive a free patch. To receive a patch, please send name and complete address, along with a legible copy of the youth's valid wild turkey hunting license, to National Wild Turkey Federation, Wild Turkey Patch Program, P.O. Box 8, Orleans, MI 48865. Please allow four to six weeks for delivery. If you have questions, please e-mail [michiganwildturkeypatch@yahoo.com](mailto:michiganwildturkeypatch@yahoo.com).

 spring turkey cooperators patch

Adult hunters, collectors, and other interested individuals may purchase the patch for \$5, including postage and handling. Only the current-year patch is available for purchase. You do not have to harvest a turkey to purchase a patch. Send orders to the address above, and please make your check or money order payable to the National Wild Turkey Federation. The NWTF is a not-for-profit organization dedicated to the conservation of the American wild turkey and the preservation of the hunting tradition. Proceeds from patch sales are used to fund wild turkey-related projects and management in Michigan. Each year the NWTF, working cooperatively with the DNR, contributes more than \$300,000 to wild turkey and hunter-heritage programs in Michigan.

- [Back](#)
- [Digest Home](#)
- [Main](#)

[Michigan.gov/dnr](http://Michigan.gov/dnr)



### **General Information**

- [Dioxin Advisory Information](#)
- [Commercial Hunting Guides on State Land](#)
- [Poachers Beware: Hunters are Watching](#)
- [Spring Turkey Workshops](#)
- [Back](#)

- [Digest Home](#)
- [Main](#)

[Michigan.gov/dnr](http://Michigan.gov/dnr)



**Dioxin Advisory Information**



Health assessors from the Michigan Department of Community Health (MDCH) and Michigan Department of Natural Resources determined that samples of wild game from the floodplains of the Tittabawassee River and Saginaw River downstream of Midland contained high levels of dioxin and dioxinlike compounds. Wild game tested include deer, turkey, cottontail rabbit, squirrel, wood duck and Canada goose. As a result, the MDCH advises that hunters and their families follow these recommendations related to turkey:

- Do not eat turkey harvested in or near the floodplain of the Tittabawassee River downstream of Midland. If you choose to eat turkey taken from this area anyway, at a minimum the skin, liver, and gizzard should be removed and discarded.
- Other wild game that have not been tested in this area may also contain dioxins at levels that are a concern. To reduce general dioxin exposure from other wild game, trim any visible fat from the meat before cooking. Do not consume organ meats such as the liver or brains, and do not eat the skin.

For additional information regarding dioxin, dioxin-like compounds and wild game advisories for the Tittabawassee River and Saginaw River floodplains, including a map of the area covered by these advisories, go to the MDCH website at [www.michigan.gov/dioxin](http://www.michigan.gov/dioxin).

- [Back](#)
- [Digest Home](#)
- [Main](#)

[Michigan.gov/dnr](http://Michigan.gov/dnr)



### **Commercial Hunting Guides on State Land**

All commercial hunting guides utilizing state-owned lands must receive written authorization. Guides are required to meet the conditions of the written authorization. If you are a guide who utilizes state-owned lands, please visit [www.michigan.gov/statelandpermission](http://www.michigan.gov/statelandpermission) or contact a DNR Customer Service Center for more information. Commercial guiding on National Forest (NF) lands requires a special use permit. Applications can be obtained through any office or by calling - Hiawatha NF: [906-428-5800](tel:906-428-5800); Huron-Manistee NF [231-775-5023](tel:231-775-5023); Ottawa NF: [906-932-1330](tel:906-932-1330).

- [Back](#)
- [Digest Home](#)
- [Main](#)

[Michigan.gov/dnr](http://Michigan.gov/dnr)



**Poachers Beware: Hunters are Watching**

Violations of turkey hunting regulations, including application violations, are misdemeanors. Misdemeanors may be punishable by up to 90 days imprisonment, up to \$1,000 fines, and license revocation for up to three years. Reimbursement to the state for unlawful taking of wild turkey is \$1,000 per animal.

- [Back](#)
- [Digest Home](#)
- [Main](#)

[Michigan.gov/dnr](http://Michigan.gov/dnr)



### **Spring Turkey Workshops**

The DNR, Michigan Wild Turkey Hunters Association (MWTHA), National Wild Turkey Federation (NWTf), and other groups are offering wild turkey hunter orientation courses. A fee may be charged, and space may be limited. For details contact:

**March 22, 2014**  
DeVos Place, Grand Rapids

Ultimate Sports Show - Grand Valley Chapter, NWTF  
Joe Macomber, [\(616\) 538-2862](tel:6165382862)

**March 29, 2014**

Baldwin High School, Baldwin  
33rd Wild Turkey Hunters Rendezvous - Pere Marquette Chapter, MWTHA  
Jim Maturen, [\(231\) 832-2575](tel:2318322575)

**March 29, 2014**

Charlotte Fairgrounds, Charlotte  
Eaton County Strutting Toms, NWTF  
Theo Savage, [\(517\) 649-8580](tel:5176498580)

**March 29, 2014**

D & R Sports, Kalamazoo  
Southwestern Michigan Longbeards Chapter, NWTF  
Gary VanDyke, [\(269\) 649-0384](tel:2696490384)

**April 5, 2014**

Cabela's, Dundee (1 p.m.)  
River Raisin Chapter, NWTF  
Chad Andrus, [\(734\) 529-4715](tel:7345294715), [chad.andrus@cabelas.com](mailto:chad.andrus@cabelas.com)

**April 5, 2014**

Williams Gun Sight Co., Davison  
Flint River Chapter, NWTF  
Jim Miller, [\(810\) 513-9820](tel:8105139820), [jmmturkey@att.net](mailto:jmmturkey@att.net)

**April 6, 2014**

Detroit Sportsmen's Congress, Utica  
Hunting and Patterning Workshop (1 p.m.)  
Oakland County Beard and Spurs Chapter, NWTF  
Dan Potter, [\(248\) 548-2036](tel:2485482036)

**April 19, 2014**

Fort Custer Recreation Area, Battle Creek (11a.m.)  
Turkeyville Toms Chapter, NWTF  
Sam Giese, [\(269\) 968-0066](tel:2699680066), [fourhuntrs@aol.com](mailto:fourhuntrs@aol.com)

- [Back](#)
- [Digest Home](#)
- [Main](#)

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### **Contact Information**

Contact a Customer Service Center listed below, open Monday through Friday, 8am to 5pm, or visit us online.

**Baraga**  
427 US-41 North  
Baraga, MI 49908

906-353-6651

**Bay City**

3580 State Park Drive  
Bay City, MI 48706  
989-684-9141

**Cadillac**

8015 Mackinaw Trail  
Cadillac, MI 49601  
231-775-9727

**Gaylord**

1732 W. M-32  
Gaylord, MI 49735  
989-732-3541

**Marquette**

1990 US-41 South  
Marquette, MI 49855  
906-228-6561

**Newberry**

5100 M-123  
Newberry, MI 49868  
906-293-5131

**Plainwell**

621 N. 10th St.  
Plainwell, MI 49080  
269-685-6851

**Roscommon**

I-75 & M-18 South,  
8717 N. Roscommon Rd.  
Roscommon, MI 48653  
989-275-5151

**Rose Lake\***

8562 E. Stoll Rd.  
East Lansing, MI 48823  
517-641-4903  
(\*This is a field office)

**Southfield**

26000 W. Eight Mile Rd.  
Southfield, MI 48034  
248-359-9040



**Helpful URLs:**

Learn more about the DNR

[www.michigan.gov/dnr](http://www.michigan.gov/dnr)

Find us on Facebook at

[www.facebook.com/midnr](http://www.facebook.com/midnr)

Follow us on Twitter at

[www.twitter.com/MichiganDNR](http://www.twitter.com/MichiganDNR)

**Sign up for e-mail from the DNR!**

Visit [www.michigan.gov/dnr](http://www.michigan.gov/dnr) and click on the red envelope.

**Direct DNR website URLs:**

Hunting and Trapping

[www.michigan.gov/hunting](http://www.michigan.gov/hunting)

Pure Michigan Hunt

[www.michigan.gov/puremichiganhunt](http://www.michigan.gov/puremichiganhunt)

DNR Digests and Guides

[www.michigan.gov/dnrdigests](http://www.michigan.gov/dnrdigests)

Wild Turkeys

[www.michigan.gov/turkey](http://www.michigan.gov/turkey)

Deer

[www.michigan.gov/deer](http://www.michigan.gov/deer)

Black Bear

[www.michigan.gov/bear](http://www.michigan.gov/bear)

Wolf

[www.michigan.gov/wolves](http://www.michigan.gov/wolves)

Elk

[www.michigan.gov/elk](http://www.michigan.gov/elk)

Ducks and Geese

[www.michigan.gov/waterfowl](http://www.michigan.gov/waterfowl)

Michigan Waterfowl Legacy

[www.michigan.gov/mwl](http://www.michigan.gov/mwl)

Information on Trapping and Fur Harvesting

[www.michigan.gov/trapping](http://www.michigan.gov/trapping)

Mi-HUNT

[www.michigan.gov/mihunt](http://www.michigan.gov/mihunt)

Explore Michigan's Wetland Wonders

[www.michigan.gov/wetlandwonders](http://www.michigan.gov/wetlandwonders)

Public Hunting on Private Lands

[www.michigan.gov/hap](http://www.michigan.gov/hap)

Invasive Species

[www.michigan.gov/invasivespecies](http://www.michigan.gov/invasivespecies)

Shooting Ranges

[www.michigan.gov/shootingranges](http://www.michigan.gov/shootingranges)

Emerging Diseases

[www.michigan.gov/wildlifedisease](http://www.michigan.gov/wildlifedisease)

**Michigan Department of Natural Resources**

**Wildlife Division**

525 W. Allegan Street

P.O. Box 30444

Lansing, MI 48933

(517) 284-WILD (9453)

- [Back](#)
- [Digest Home](#)
- [Main](#)

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**From:** Kuhl, Richard (AG)  
**Sent:** Tuesday, December 15, 2015 10:56 AM  
**To:** Hogan, James (DTMB);Rosales, Manny (DTMB)  
**Cc:** Maul, Sue (DEQ);Craig, John (DEQ);Banas, Andrew (AG);Bettenhausen, Margaret (AG);Shekter Smith, Liane (DEQ);Philip, Kris (DEQ)  
**Subject:** Flint Drinking Water Actions - Mays v Snyder - Privileged Attorney Client Communication

Gentlemen,

We represent DEQ in actual and potential litigation arising out of the Flint drinking water issues. We have identified multiple forms of electronic data (emails, databases, websites, etc.) used by DEQ that we need to capture/maintain for purposes of the litigation. It is my understanding that you are our primary contacts at DTMB to obtain assistance on these issues. If that is incorrect, and we should be contacting somebody else, please let us know.

Assuming that you are the right individuals, we would like to set a meeting up in the near future to discuss what efforts need to be undertaken. I'm currently available on the 16<sup>th</sup> after 1:30, on the 17<sup>th</sup> after 11 am, and all day Friday. Do you have any availability during those times to meet with us?

We appreciate any assistance that you can provide us on these issues.

Richard

Richard S. Kuhl  
Assistant Attorney General  
Environment, Natural Resources,  
and Agriculture Division  
6<sup>th</sup> Floor, G. Mennen Williams Building  
525 West Ottawa Street  
P.O. Box 30755  
Lansing, MI 48909

PH: (517) 335-0696  
FX: (517) 373-1610

[kublr@michigan.gov](mailto:kublr@michigan.gov)



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**Subject:** Flint Drinking Water Actions - Mays v Snyder - Privileged Attorney Client Communication  
**Location:** CH-4S-JOHN-MARTIN

**Start:** Fri 12/18/2015 1:00 PM  
**End:** Fri 12/18/2015 2:00 PM  
**Show Time As:** Tentative

**Recurrence:** (none)

**Meeting Status:** Not yet responded

**Organizer:** Maul, Sue (DEQ)  
**Required Attendees:** Kuhl, Richard (AG); Craig, John (DEQ); Bettenhausen, Margaret (AG); Shekter Smith, Liane (DEQ); Philip, Kris (DEQ); Hogan, James (DTMB); Banas, Andrew (AG)

---

**From:** Jackson, Michael (DEQ)  
**Sent:** Tuesday, December 29, 2015 3:40 PM  
**To:** Hogan, James (DTMB)  
**Subject:** RE: NEWS UPDATE--Wyant Resigns In Wake Of Flint Water Crisis

I think he's a fall guy, just my opinion. They are going to have a tough time getting someone as good as he is.

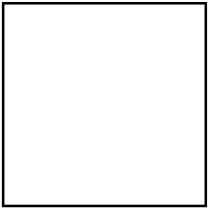
---

**From:** Hogan, James (DTMB)  
**Sent:** Tuesday, December 29, 2015 3:39 PM  
**To:** Jackson, Michael (DEQ)  
**Subject:** FW: NEWS UPDATE--Wyant Resigns In Wake Of Flint Water Crisis

Not sure if you get Gongwer.

---

**From:** [gongwerreports@gongwer.com](mailto:gongwerreports@gongwer.com) [mailto:[gongwerreports@gongwer.com](mailto:gongwerreports@gongwer.com)]  
**Sent:** Tuesday, December 29, 2015 2:54 PM  
**To:** [Michigan\\_State\\_Employees\\_updates@gongwer.com](mailto:Michigan_State_Employees_updates@gongwer.com)  
**Subject:** NEWS UPDATE--Wyant Resigns In Wake Of Flint Water Crisis



Tuesday, December 29, 2015, 02:53 PM

## Wyant Resigns In Wake Of Flint Water Crisis

Department of Environmental Quality Director Dan Wyant has resigned in response to the water crisis that erupted three months ago in Flint.

"MDEQ Director Dan Wyant has offered his resignation, and I've determined that it's appropriate to accept it. I'm also making other personnel changes at MDEQ to address problems cited by the task force," Governor Rick Snyder said in a statement.

"But changes in leadership and staff are not enough. I understand there can be disagreements within the scientific community. That is why I have directed both the departments of Environmental Quality and Health and Human Services to invite every external scientist who has worked on this issue to be our partners in helping us improve Flint water," Mr. Snyder said. "Let's share research on water and blood lead level testing so we can arrive at accurate and mutually supported conclusions. Together, we should work to affirm that we're using the very best testing protocols to ensure Flint residents have safe drinking water and that we're taking steps to protect their health over the short and long term."

The DEQ has come under major criticism for how it handled testing for lead in Flint drinking water after the city switched to the Flint River as its water source. The water was not properly treated for corrosion, causing lead to leach from service lines into the drinking water.

“I want the Flint community to know how very sorry I am that this has happened. And I want all Michigan citizens to know that we will learn from this experience, because Flint is not the only city that has an aging infrastructure,” Mr. Snyder said. “I know many Flint citizens are angry and want more than an apology. That’s why I’m taking the actions today to ensure a culture of openness and trust. We’ve already allocated \$10 million to test the water, distribute water filters, and help in other ways. Last week, I called Flint Mayor Karen Weaver, and we’re going to meet soon to discuss other ways the state can offer assistance.”

Gongwer News Service will have more on this story in today’s Michigan Report.

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**From:** Banas, Andrew (AG)  
**Sent:** Friday, January 08, 2016 11:48 AM  
**To:** Hogan, James (DTMB)  
**Subject:** RE: Mays v Snyder - Flint Drinking Water Litigation - Privileged and Confidential - Do Not Disclose in Response to FOIA or Discovery Requests

Thank you!

Andrew Banas  
AAG / eDiscovery Attorney  
Michigan Department of Attorney General  
State Operations Division  
Phone: 517-373-1162  
Direct: 517-335-0903

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**From:** Hogan, James (DTMB)  
**Sent:** Friday, January 8, 2016 11:47 AM  
**To:** Banas, Andrew (AG) <[BanasA1@michigan.gov](mailto:BanasA1@michigan.gov)>  
**Subject:** RE: Mays v Snyder - Flint Drinking Water Litigation - Privileged and Confidential - Do Not Disclose in Response to FOIA or Discovery Requests

Let me get with Kris Phillip – much of my work will need her input. I'll give you a timeline early next week when all of our activities will be completed.

---

**From:** Banas, Andrew (AG)  
**Sent:** Wednesday, January 6, 2016 12:31 PM  
**To:** Hogan, James (DTMB) <[hoganj@michigan.gov](mailto:hoganj@michigan.gov)>  
**Cc:** Kuhl, Richard (AG) <[KuhlR@michigan.gov](mailto:KuhlR@michigan.gov)>; Bettenhausen, Margaret (AG) <[BettenhausenM@michigan.gov](mailto:BettenhausenM@michigan.gov)>  
**Subject:** Mays v Snyder - Flint Drinking Water Litigation - Privileged and Confidential - Do Not Disclose in Response to FOIA or Discovery Requests

Jim,

Happy New Year. I hope you had a nice holiday.

Can you please update us on the status of these action items we discussed at our meeting with DEQ on December 18 regarding ESI preservation/collection? I may not have listed all of the action items; if there are others you are working on, can you please let us know? Thank you!

1. Email Accounts

- a. Enable litigation holds on DEQ email accounts. Status: Completed. (Executed form attached for your file).
- b. Issues per Ken Partridge:

- Cheryl Bartley (BartleyC): Email account unrecoverable (deleted 9/21/2015)
- James Cleland: Email account unrecoverable (no user id or active directory account located for former employee Cleland)

2. Shared Drives

- a. Jim Hogan: Data mapping.
- b. Kris Philip: Review data mapping information to identify relevant drives/folders.

3. Create a Shared Folder for Document Collection

- a. Kris Philip: Send list of user ids to Jim Hogan for access to folder.
- b. Jim Hogan: Set up shared folder.
- c. Initial list of AG personnel who should have access to the folder:
  - Richard Kuhl (KuhlR)
  - Margaret Bettenhausen (BettenhausenM)
  - Andrew Banas (BanasA1)

4. Databases

- a. Kris Philip: Place copies of small databases on shared folder.
- b. Jim Hogan: Provide information regarding the other databases, including R&D / back-up schedules.

5. Intranet / Internet Sites:

- a. Kris Philip: Provide URLs of sites to be preserved to Jim Hogan
- b. Jim Hogan: Preserve copies or snapshots of sites and/or provide information regarding preservation of sites.

Thank you,  
Andrew

**Andrew Banas**

AAG / eDiscovery Attorney  
Michigan Department of Attorney General  
State Operations Division  
Phone: 517-373-1162  
Direct: 517-335-0903

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**From:** Merricle, Jennifer (DTMB)  
**Sent:** Monday, January 11, 2016 1:53 PM  
**To:** Hogan, James (DTMB)  
**Subject:** RE: Mays v Snyder - Flint Drinking Water Litigation - Privileged and Confidential - Do Not Disclose in Response to FOIA or Discovery Requests

Got it.

Jennifer Wildrom Merricle  
Department of Technology Management and Budget  
Agency Services supporting DEQ, DNR and MDARD  
Customer Service Team Manager  
517.373.6834



**HELP. CONNECT. SOLVE.**

Check out the DTMB Service Catalog!

<http://inside.michigan.gov/dtmb/sc/Pages/default.aspx>

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**From:** Hogan, James (DTMB)  
**Sent:** Monday, January 11, 2016 1:26 PM  
**To:** Merricle, Jennifer (DTMB) <[MerricleJ@Michigan.gov](mailto:MerricleJ@Michigan.gov)>  
**Subject:** FW: Mays v Snyder - Flint Drinking Water Litigation - Privileged and Confidential - Do Not Disclose in Response to FOIA or Discovery Requests  
**Importance:** High

Please contact Kris Phillip from the DEQ on an approach for getting this info pulled together. Our goal is to have a timeline this week that outlines the task, person responsible and tentative date for completion.

Kris' number is 284-6518.

Note the subject line – please use this header for all communications.

---

**From:** Banas, Andrew (AG)  
**Sent:** Wednesday, January 6, 2016 12:31 PM  
**To:** Hogan, James (DTMB) <[hoganj@michigan.gov](mailto:hoganj@michigan.gov)>  
**Cc:** Kuhl, Richard (AG) <[KuhlR@michigan.gov](mailto:KuhlR@michigan.gov)>; Bettenhausen, Margaret (AG) <[BettenhausenM@michigan.gov](mailto:BettenhausenM@michigan.gov)>  
**Subject:** Mays v Snyder - Flint Drinking Water Litigation - Privileged and Confidential - Do Not Disclose in Response to FOIA or Discovery Requests

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Andrew

**Andrew Banas**

AAG / eDiscovery Attorney  
Michigan Department of Attorney General  
State Operations Division  
Phone: 517-373-1162  
Direct: 517-335-0903

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**From:** State of Michigan <MISOM@govsubscriptions.michigan.gov>  
**Sent:** Thursday, January 14, 2016 5:25 PM  
**To:** Hogan, James (DTMB)  
**Subject:** Volunteer Opportunity in Flint



Right-click here to download pictures. To help protect your privacy, Outlook prevented automatic download of this picture from the Internet.  
Michigan State Employees banner image

The State Emergency Operations Center (SEOC) is coordinating a response to the ongoing health and safety issues in the city of Flint's drinking water. Teams from the Michigan State Police, Genesee County Sheriff's Department, Michigan Department of Health and Human Services, and volunteer organizations have been delivering bottled water, water filters, replacement cartridges and water testing kits at homes in the city of Flint since Tuesday.

To help with this critical work, the SEOC is looking for volunteers to expand this effort and continue this distribution during the upcoming holiday weekend. Teams are being assembled for shifts on Saturday, January 16; Sunday, January 17; and Monday, January 18, 2016. If you are interested in volunteering your time for this critical work, please complete the information in one of the attached surveys (depending on which day you are volunteering).

To volunteer on Saturday, January 16, <https://www.surveymonkey.com/r/28NVJBL>

To volunteer on Sunday, January 17, <https://www.surveymonkey.com/r/26NMJJK>

To volunteer on Monday, January 18, <https://www.surveymonkey.com/r/26P7P5G>

Volunteers will begin their assignment at the Local Emergency Operations Center located in the Genesee County Administration Building located at 1101 Beach St, Flint at 9 a.m. and end by 4 p.m. Parking is available at the corner of Beach Street and 8th Street. Lunch will be provided. This is strictly a volunteer effort, as all three days will be unpaid. Volunteers are responsible for their own transportation; mileage reimbursement for personal vehicles is not authorized. Volunteers should dress for working outdoors and wear foot attire appropriate for walking.

This opportunity is for state employees and their immediate family members 16 years of age or older only, others looking to assist should volunteer through the American Red Cross in Flint. The volunteer coordination center for the Red Cross is located at 1401 S. Grand Traverse, Flint, MI. They are open from 9 a.m. to 7 p.m.

For more information on the state's response efforts, visit [www.michigan.gov/flintwater](http://www.michigan.gov/flintwater).

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This e-mail was sent to [hoganj@michigan.gov](mailto:hoganj@michigan.gov) using GovDelivery on behalf of: the State of Michigan, 111 S.

Capitol Ave., Lansing, MI. *You are receiving this message because you are a State of Michigan employee.*

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**Subject:** Flint Drinking Water Litigation - Mays v Snyder - Privileged and Confidential - Do Not Disclose in Response to FOIA or Discovery Requests  
**Location:** CH - Room TBD  
**Start:** Fri 1/22/2016 11:30 AM  
**End:** Fri 1/22/2016 12:00 PM  
**Show Time As:** Tentative  
**Recurrence:** (none)  
**Meeting Status:** Not yet responded  
**Organizer:** Banas, Andrew (AG)  
**Required Attendees:** Philip, Kris (DEQ); Hogan, James (DTMB); Kuhl, Richard (AG)

Kris and Jim,

Richard and I would like to meet with you this week on the status of action items from our December 18 meeting regarding preservation and collection of electronic documents in this lawsuit; and also, to discuss next steps in the process. We can meet you at Constitution Hall if that is convenient. I can also set up a call-in number if needed.

I chose this date and time based on our respective Outlook calendars. There are few times when we are all available. If this date/time does not work for you, please let me know; but it is important we meet this week if possible.

Thank you,  
Andrew

**Andrew Banas**  
AAG / eDiscovery Attorney  
Michigan Department of Attorney General  
State Operations Division  
Phone: 517-373-1162  
Direct: 517-335-0903

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**PRIVILEGED AND CONFIDENTIAL – DO NOT DISCLOSE IN RESPONSE TO FOIA OR DISCOVERY REQUESTS**

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**Subject:** Flint Drinking Water Litigation - Mays v Snyder - Privileged and Confidential - Do Not Disclose in Response to FOIA or Discovery Requests

**Location:** Con Hall - Marshall Conference Room - 4 South

**Start:** Fri 1/22/2016 11:30 AM

**End:** Fri 1/22/2016 12:30 PM

**Show Time As:** Tentative

**Recurrence:** (none)

**Meeting Status:** Not yet responded

**Organizer:** Banas, Andrew (AG)

**Required Attendees:** Philip, Kris (DEQ); Hogan, James (DTMB); Kuhl, Richard (AG)

Hello,

After conferring with Kris, I am updating this meeting invitation to include a location and to change the end-time from 12:00 pm to 12:30 pm. Thank you.

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Kris and Jim,

Richard and I would like to meet with you this week on the status of action items from our December 18 meeting regarding preservation and collection of electronic documents in this lawsuit; and also, to discuss next steps in the process. We can meet you at Constitution Hall if that is convenient. I can also set up a call-in number if needed.

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**From:** Merricle, Jennifer (DTMB)  
**Sent:** Wednesday, January 20, 2016 1:29 PM  
**To:** Hogan, James (DTMB)  
**Subject:** RE: Mays v Snyder - Flint Drinking Water Litigation - Privileged and Confidential - Do Not Disclose in Response to FOIA or Discovery Requests

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Jennifer Wildrom Merricle  
Department of Technology Management and Budget  
Agency Services supporting DEQ, DNR and MDARD  
Customer Service Team Manager  
317.373.6834



Check out the DTMB Service Catalog!

<http://inside.michigan.gov/dtmb/sc/Pages/default.aspx>

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**From:** Hogan, James (DTMB)  
**Sent:** Monday, January 11, 2016 1:26 PM  
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**Subject:** FW: Mays v Snyder - Flint Drinking Water Litigation - Privileged and Confidential - Do Not Disclose in Response to FOIA or Discovery Requests  
**Importance:** High

Please contact Kris Phillip from the DEQ on an approach for getting this info pulled together. Our goal is to have a timeline this week that outlines the task, person responsible and tentative date for completion.

Kris' number is 284-6518.

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**From:** Banas, Andrew (AG)  
**Sent:** Wednesday, January 6, 2016 12:31 PM  
**To:** Hogan, James (DTMB) <hoganj@michigan.gov>  
**Cc:** Kuhl, Richard (AG) <KuhlR@michigan.gov>; Bettenhausen, Margaret (AG) <BettenhausenM@michigan.gov>  
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**Sent:** Wednesday, January 20, 2016 4:18 PM  
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**Cc:** Hogan, James (DTMB)  
**Subject:** RE: Mays v Snyder - Flint Drinking Water Litigation - Privileged and Confidential - Do Not Disclose in Response to FOIA or Discovery Requests

Very helpful. Thanks!

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**Recurrence:** (none)  
**Meeting Status:** Not yet responded  
**Organizer:** Banas, Andrew (AG)  
**Required Attendees:** Philip, Kris (DEQ); Hogan, James (DTMB); Kuhl, Richard (AG)  
**Optional Attendees:** Merricle, Jennifer (DTMB)  
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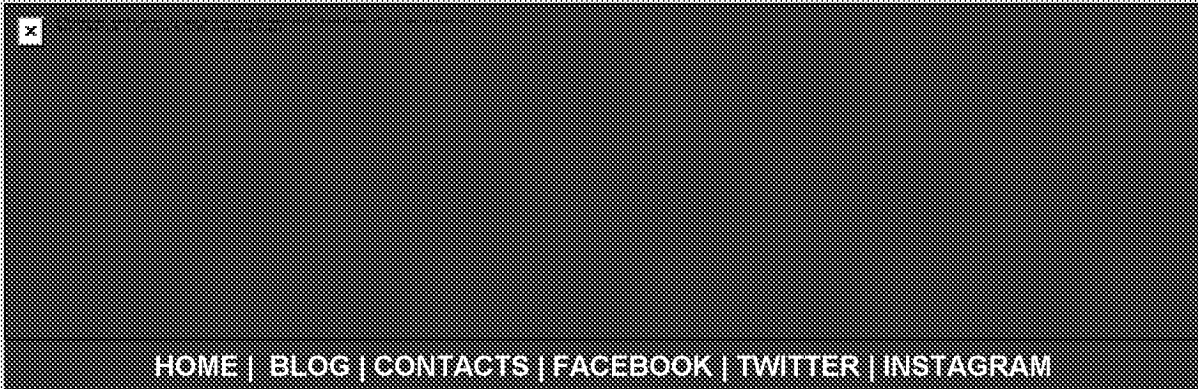
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**From:** Governor's Office <governorsoffice@govsubscriptions.michigan.gov>  
**Sent:** Friday, January 22, 2016 12:39 PM  
**To:** Hogan, James (DTMB)  
**Subject:** "He's his own best spokesman"



## How we are fixing the Flint water crisis

Governor Rick Snyder has committed to spending the rest of his time as Governor to fixing the Flint water crisis. Over the last few days, he has sat down to explain what happened and how we're fixing the Flint water crisis. Watch the interviews below and be sure to read the Governor's Op-Ed in the USA Today.

### Governor Snyder on Morning Joe

"What is so frustrating and what makes you so angry is you have a handful of experts who were career civil servants that made terrible decisions, in my view. We have to live with the consequences, and they worked for me, so I accept that responsibility. We are going to fix this problem." Watch Governor Snyder address how we are fixing the Flint water crisis on Morning Joe.



### Governor Snyder with Charlie LeDuff on Fox 2 Detroit

"I feel awful about this. These are people. They've been harmed. You can't feel good about that. The people of Flint have been harmed and a major influence of that harm

came from people who worked for me, and I feel responsible for that. But I am committed to solving the problem and addressing the damage as much as possible for the rest of the time I'm Governor." Watch Governor Snyder address the Flint water crisis with Charlie LeDuff on Fox 2 News.



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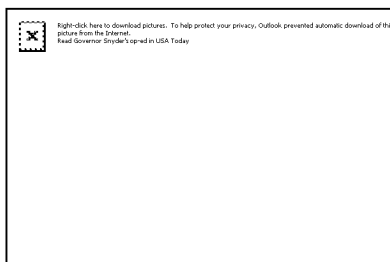
## Governor Snyder's 2016 State of the State

"Michiganders don't quit, we don't give up, instead we will work with even more passion and commitment to truly improve our state. For everyone who's chosen to make Michigan their home, this is more than a promise, this is my commitment." Watch Governor Snyder's full closing statement from his 2016 State of the State address.



---

## Governor in USA Today: "I will fix this, and I mean it."



"Residents in one of Michigan's proud cities cannot drink their water. That's unacceptable. The crisis in Flint arose from missteps at all levels of government — local, state and federal. But as governor, I take responsibility for what these families are going through, and I'm holding people in my administration accountable for their failures." Click [here](#) to read the Governor's full op-ed.

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## Washington Post: "Michigan Gov. Rick Snyder is in a tough spot, but he's his own best spokesman"

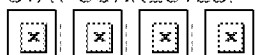


Snyder has born the brunt of criticism in the local health crisis that has turned into a national scandal. But unlike many other politicians facing crises of leadership, Snyder may also be his own best counter-programming. [Click here to read the full story in the Washington Post.](#)



**Visit [HelpForFlint.com](http://HelpForFlint.com) to learn how you can help Flint residents.**

STAY CONNECTED:



SUBSCRIBER SERVICES:

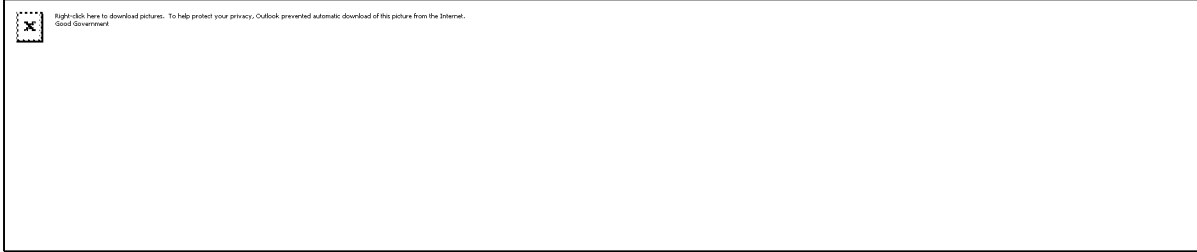
[Manage Preferences](#) | [Unsubscribe](#) | [Help](#)

---

This email was sent to [hoganj@michigan.gov](mailto:hoganj@michigan.gov) on behalf of: The Executive Office of the Governor · 111 South Capitol Avenue · Lansing, MI 48909 · 517-335-7658

---

**From:** State of Michigan <MISOM@govsubscriptions.michigan.gov>  
**Sent:** Friday, January 22, 2016 4:35 PM  
**To:** Hogan, James (DTMB)  
**Subject:** Flint Volunteer Efforts



Dear State Employees,

Gov. Rick Snyder and I want to thank everyone who donated their time during the holiday weekend to deliver bottled water, water filters, replacement cartridges and water testing kits to families in the city of Flint. We are working hard to ensure all residents are provided with the safe water resources they need, and each donation and hour of your time volunteered goes a long way.

For employees who would like to help the residents of Flint, there are several opportunities to do so. Please visit [www.helpforflint.com](http://www.helpforflint.com) to learn how you can help.

For additional information and updates, visit [www.michigan.gov/flintwater](http://www.michigan.gov/flintwater).

Again, thank you for all your support.

Sincerely, Mike Zimmer  
Office of Good Government Director  
Dept. of Licensing and Regulatory Affairs Director

---

This e-mail was sent to [hoganj@michigan.gov](mailto:hoganj@michigan.gov) using GovDelivery on behalf of: the State of Michigan, 111 S. Capitol Ave., Lansing, MI. *You are receiving this message because you are a State of Michigan employee.*

---

**From:** Weston, Tom (DNR)  
**Sent:** Monday, January 25, 2016 1:51 PM  
**To:** Stevens, Todd (DTMB);Hogan, James (DTMB);Rosales, Manny (DTMB)  
**Subject:** Flint  
  
**Importance:** High

I need a network hub that could handle 10 plus PC's to be used in the Emergency Command Center, being set up now in Con Hall.

Do we have any spares laying around?

Sorry but I need this ASAP.

---

**From:** Ostrowski, Jim (DTMB)  
**Sent:** Monday, January 25, 2016 2:13 PM  
**To:** Stevens, Todd (DTMB); Salmon, Jay (DTMB); Bowen, Jim (DTMB); Wilson, David (DTMB)  
**Cc:** Weston, Tom (DNR); Rosales, Manny (DTMB); Hogan, James (DTMB); Cain, Matt (DTMB)  
**Subject:** RE: Flint

Yes we have a switch available, we need specifics as to where the ECC will be set up.  
Thanks

---

**From:** Stevens, Todd (DTMB)  
**Sent:** Monday, January 25, 2016 2:01 PM  
**To:** Salmon, Jay (DTMB) <[SalmonJ@michigan.gov](mailto:SalmonJ@michigan.gov)>; Bowen, Jim (DTMB) <[BowenJ@michigan.gov](mailto:BowenJ@michigan.gov)>; Ostrowski, Jim (DTMB) <[ostrowskij@michigan.gov](mailto:ostrowskij@michigan.gov)>; Wilson, David (DTMB) <[WilsonD7@michigan.gov](mailto:WilsonD7@michigan.gov)>  
**Cc:** Weston, Tom (DNR) <[westont1@michigan.gov](mailto:westont1@michigan.gov)>; Rosales, Manny (DTMB) <[RosalesM@michigan.gov](mailto:RosalesM@michigan.gov)>; Hogan, James (DTMB) <[hoganj@michigan.gov](mailto:hoganj@michigan.gov)>  
**Subject:** RE: Flint  
**Importance:** High

Hi all,  
Can you help get us a switch in Con Hall?  
Thank you!  
Todd Stevens, State of Michigan  
Infrastructure Specialist (DEQ, DNR and MDARD)  
Dept. of Technology, Management & Budget (DTMB)  
Infrastructure Services, Program Management Office  
517.373.4394 -- Desk  
517.582.0776 - Cell  
[stevenst@michigan.gov](mailto:stevenst@michigan.gov)



**HELP. CONNECT. SOLVE.**

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**From:** Salmon, Jay (DTMB)  
**Sent:** Monday, January 25, 2016 2:22 PM  
**To:** Stevens, Todd (DTMB); Bowen, Jim (DTMB); Ostrowski, Jim (DTMB); Wilson, David (DTMB)  
**Cc:** Weston, Tom (DNR); Rosales, Manny (DTMB); Hogan, James (DTMB)  
**Subject:** RE: Flint

A 24 port switch will be in the RAP Room for Con Hall this afternoon including patch cables and power strips for laptops. If you need anything else let us know.

Thank you,  
Jay Salmon  
NTSD - ITM14  
Enterprise Network Services  
Hannah Bld. 308 W. Allegan  
Lansing MI. 48933  
Cell (517) 243-9653  
Desk (517) 284-7364

---

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**To:** Salmon, Jay (DTMB) <[SalmonJ@michigan.gov](mailto:SalmonJ@michigan.gov)>; Bowen, Jim (DTMB) <[BowenJ@michigan.gov](mailto:BowenJ@michigan.gov)>; Ostrowski, Jim (DTMB) <[ostrowskij@michigan.gov](mailto:ostrowskij@michigan.gov)>; Wilson, David (DTMB) <[WilsonD7@michigan.gov](mailto:WilsonD7@michigan.gov)>  
**Cc:** Weston, Tom (DNR) <[westont1@michigan.gov](mailto:westont1@michigan.gov)>; Rosales, Manny (DTMB) <[RosalesM@michigan.gov](mailto:RosalesM@michigan.gov)>; Hogan, James (DTMB) <[hoganj@michigan.gov](mailto:hoganj@michigan.gov)>  
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**Sent:** Monday, January 25, 2016 2:35 PM  
**To:** Stevens, Todd (DTMB)  
**Cc:** Salmon, Jay (DTMB); Bowen, Jim (DTMB); Ostrowski, Jim (DTMB); Wilson, David (DTMB); Rosales, Manny (DTMB); Hogan, James (DTMB)  
**Subject:** Re: Flint

Thanks so much, Telecom is hooking me up now

Sent from my iPhone

On Jan 25, 2016, at 2:24 PM, Stevens, Todd (DTMB) <[stevenst@michigan.gov](mailto:stevenst@michigan.gov)> wrote:

Thank you!

Todd Stevens, State of Michigan  
Infrastructure Specialist (DEQ, DNR and MDARD)  
Dept. of Technology, Management & Budget (DTMB)  
Infrastructure Services, Program Management Office  
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[stevenst@michigan.gov](mailto:stevenst@michigan.gov)  
<image001.gif>

---

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**Cc:** Weston, Tom (DNR) <[westont1@michigan.gov](mailto:westont1@michigan.gov)>; Rosales, Manny (DTMB) <[RosalesM@michigan.gov](mailto:RosalesM@michigan.gov)>; Hogan, James (DTMB) <[hoganj@michigan.gov](mailto:hoganj@michigan.gov)>  
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Cell (517) 243-9653  
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**To:** Salmon, Jay (DTMB) <[SalmonJ@michigan.gov](mailto:SalmonJ@michigan.gov)>; Bowen, Jim (DTMB) <[BowenJ@michigan.gov](mailto:BowenJ@michigan.gov)>;

Ostrowski, Jim (DTMB) <[ostrowskij@michigan.gov](mailto:ostrowskij@michigan.gov)>; Wilson, David (DTMB) <[WilsonD7@michigan.gov](mailto:WilsonD7@michigan.gov)>  
**Cc:** Weston, Tom (DNR) <[westont1@michigan.gov](mailto:westont1@michigan.gov)>; Rosales, Manny (DTMB) <[RosalesM@michigan.gov](mailto:RosalesM@michigan.gov)>; Hogan, James (DTMB) <[hogani@michigan.gov](mailto:hogani@michigan.gov)>  
**Subject:** RE: Flint  
**Importance:** High

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517.582.0776 - Cell  
[stevenst@michigan.gov](mailto:stevenst@michigan.gov)  
<image001.gif>

---

**From:** Weston, Tom (DNR)  
**Sent:** Monday, January 25, 2016 1:51 PM  
**To:** Stevens, Todd (DTMB) <[stevenst@michigan.gov](mailto:stevenst@michigan.gov)>; Hogan, James (DTMB) <[hogani@michigan.gov](mailto:hogani@michigan.gov)>; Rosales, Manny (DTMB) <[RosalesM@michigan.gov](mailto:RosalesM@michigan.gov)>  
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---

**From:** Rosales, Manny (DTMB)  
**Sent:** Monday, January 25, 2016 4:57 PM  
**To:** Stevens, Todd (DTMB); Salmon, Jay (DTMB); Bowen, Jim (DTMB); Ostrowski, Jim (DTMB); Wilson, David (DTMB)  
**Cc:** Weston, Tom (DNR); Hogan, James (DTMB)  
**Subject:** RE: Flint

I just wanted to thank all of you for the outstanding customer service and sense of urgency in getting this setup so quickly. Nice work!

**Manny Rosales, PMP, CSM**  
Business Relationship Manager  
State of Michigan - DTMB  
Agency Services for DNR, DEQ, MDARD  
Desk: (517) 241-4652  
Mobile: (517) 694-7992  
[rosalesm@michigan.gov](mailto:rosalesm@michigan.gov)



**HELP. CONNECT. SOLVE.**

---

**From:** Stevens, Todd (DTMB)  
**Sent:** Monday, January 25, 2016 2:24 PM  
**To:** Salmon, Jay (DTMB) <[SalmonJ@michigan.gov](mailto:SalmonJ@michigan.gov)>; Bowen, Jim (DTMB) <[BowenJ@michigan.gov](mailto:BowenJ@michigan.gov)>; Ostrowski, Jim (DTMB) <[ostrowskij@michigan.gov](mailto:ostrowskij@michigan.gov)>; Wilson, David (DTMB) <[WilsonD7@michigan.gov](mailto:WilsonD7@michigan.gov)>  
**Cc:** Weston, Tom (DNR) <[westont1@michigan.gov](mailto:westont1@michigan.gov)>; Rosales, Manny (DTMB) <[RosalesM@michigan.gov](mailto:RosalesM@michigan.gov)>; Hogan, James (DTMB) <[hoganj@michigan.gov](mailto:hoganj@michigan.gov)>  
**Subject:** RE: Flint

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**Cc:** Weston, Tom (DNR) <[westont1@michigan.gov](mailto:westont1@michigan.gov)>; Rosales, Manny (DTMB) <[RosalesM@michigan.gov](mailto:RosalesM@michigan.gov)>; Hogan, James

(DTMB) <[hoganj@michigan.gov](mailto:hoganj@michigan.gov)>

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---

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**Sent:** Monday, January 25, 2016 2:01 PM

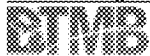
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**Cc:** Weston, Tom (DNR) <[westont1@michigan.gov](mailto:westont1@michigan.gov)>; Rosales, Manny (DTMB) <[RosalesM@michigan.gov](mailto:RosalesM@michigan.gov)>; Hogan, James (DTMB) <[hoganj@michigan.gov](mailto:hoganj@michigan.gov)>

**Subject:** RE: Flint

**Importance:** High

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**HELP. CONNECT. SOLVE.**

---

**From:** Weston, Tom (DNR)

**Sent:** Monday, January 25, 2016 1:51 PM

**To:** Stevens, Todd (DTMB) <[stevenst@michigan.gov](mailto:stevenst@michigan.gov)>; Hogan, James (DTMB) <[hoganj@michigan.gov](mailto:hoganj@michigan.gov)>; Rosales, Manny (DTMB) <[RosalesM@michigan.gov](mailto:RosalesM@michigan.gov)>

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**Importance:** High

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---

**From:** Merricle, Jennifer (DTMB)  
**Sent:** Wednesday, January 27, 2016 6:16 PM  
**To:** Banas, Andrew (AG);Hogan, James (DTMB)  
**Subject:** Re: Flint - E-Discovery Protocols - PRIVILEGED AND CONFIDENTIAL – DO NOT DISCLOSE IN RESPONSE TO FOIA OR DISCOVERY REQUESTS

No problem at all. I also have the names of the social media coordinator and video person for you.

Also I stopped in the emergency command center and they have some questions and asked if you and I can come there at 9:00 am tomorrow. I can be there. Hopefully you can. If not I'll keep you in the loop.

---

On: 27 January 2016 18:07, "Banas, Andrew (AG)" <[BanasAI@michigan.gov](mailto:BanasAI@michigan.gov)> wrote:  
Thank you both for your help with the meeting this afternoon.

Jennifer: You mentioned it would be helpful to have some sort of “E-Discovery Protocol for Departing Employees”. I agree! Could you take a shot at the first draft? In the meantime, I am working on a similar project that needs to be done asap – drafting a comprehensive spreadsheet of e-discovery tasks and action items across all client agencies in the Flint cases (this will include the issues we discussed at the meeting today).

**Andrew Banas**  
AAG / eDiscovery Attorney  
Michigan Department of Attorney General  
State Operations Division  
Phone: 517-373-1162  
Direct: 517-335-0903

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**PRIVILEGED AND CONFIDENTIAL – DO NOT DISCLOSE IN RESPONSE TO FOIA OR DISCOVERY REQUESTS**

---

**From:** Banas, Andrew (AG)  
**Sent:** Wednesday, January 27, 2016 6:18 PM  
**To:** Merricle, Jennifer (DTMB); Hogan, James (DTMB)  
**Subject:** RE: Flint - E-Discovery Protocols - PRIVILEGED AND CONFIDENTIAL – DO NOT DISCLOSE IN RESPONSE TO FOIA OR DISCOVERY REQUESTS

I'll be there at 9 am. Where is it located?

**Andrew Banas**  
AAG / eDiscovery Attorney  
Michigan Department of Attorney General  
State Operations Division  
Phone: 517-373-1162  
Direct: 517-335-0903

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**PRIVILEGED AND CONFIDENTIAL – DO NOT DISCLOSE IN RESPONSE TO FOIA OR DISCOVERY REQUESTS**

Message

---

**From:** Forstat, David (DNR) [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=C2AEC7A25C814BD5AEEC2F6656468591-FORSTAT DAVID]  
**Sent:** 1/28/2016 9:32:13 AM  
**To:** Hogan, James (DTMB) [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=2d0e11604a864fd182f5f24e3807b2e5-hoganj]; Weston, Tom (DNR) [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=619d0ca506d443a9b36aa9cb539e9152-Weston Tom]; Rosales, Manny (DTMB) [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=a30f5aa6b2174b51a470a03675fc5b06-Rosales Manny J]  
**Subject:** FW: MiFI QA not working?

FYI...

Problems with the underlying MiFI database... modifications were made that has seriously impacted our operations. Please see Scott Noldy's note below. I now have to pull Brian off the Flint Water GIS project to help CSS repair a damaged database because of someone 'incompetence '

~Dave..

**From:** Noldy, Scott (DTMB)  
**Sent:** Thursday, January 28, 2016 8:40 AM  
**To:** Stephens, Jason (DNR); Maki, Brian (DNR); Forstat, David (DNR)  
**Cc:** Price, David (DNR); Heckman, Daniel (DNR); Prange, Laurie (DTMB); Newman, Jeremy (DTMB); Summers, Thomas (DTMB)  
**Subject:** RE: MiFI QA not working?

Jason,

I was tasked with updating the dnrIFMAP (MiFI) database on our servers. When I went to do that it became apparent someone made modifications to feature classes using SQL Server tools and not ESRI tools. Columns that have been there for a long time are now gone or renamed. I need Brian to sit down with me to review these columns and the data that is currently in them so we don't lose data.

With Brian assisting in the Flint water situation he is not available to dedicate time to this until Tuesday.

**From:** Stephens, Jason (DNR)

**Sent:** Wednesday, January 27, 2016 7:05 PM

**To:** Maki, Brian (DNR) <[MakiB1@michigan.gov](mailto:MakiB1@michigan.gov)>; Forstat, David (DNR) <[FORSTATD@michigan.gov](mailto:FORSTATD@michigan.gov)>; Noldy, Scott (DTMB) <[NoldyS@michigan.gov](mailto:NoldyS@michigan.gov)>

**Cc:** Price, David (DNR) <[PRICED1@michigan.gov](mailto:PRICED1@michigan.gov)>; Heckman, Daniel (DNR) <[HECKMAND@michigan.gov](mailto:HECKMAND@michigan.gov)>; Prange, Laurie (DTMB) <[prangel@michigan.gov](mailto:prangel@michigan.gov)>; Newman, Jeremy (DTMB) <[NewmanJ2@michigan.gov](mailto:NewmanJ2@michigan.gov)>; Summers, Thomas (DTMB) <[summerst@michigan.gov](mailto:summerst@michigan.gov)>

**Subject:** Fw: MiFI QA not working?

**Importance:** High

Guys,

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Jason

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**Sent:** Wednesday, January 27, 2016 4:28:44 PM

**To:** Stephens, Jason (DNR); Newman, Jeremy (DTMB); Raizada, Bhavna (DTMB); Simmons, Allen (DTMB); Chauhan, Pruthviraj (DTMB); Meshram, Vilas (DTMB); Anderson, Mark (DTMB); Avidi, Eswar (DTMB); Heym, Douglas (DNR); Asselin, Donovan (DNR); Heckman, Daniel (DNR); Singh, Ajay (DTMB); Prestel, Carl (DTMB)

**Subject:** RE: MiFI QA not working?

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**Subject:** VMS 4.0 Daily Scrum

**When:** Wednesday, January 27, 2016 9:30 AM-9:45 AM (UTC-05:00) Eastern Time (US & Canada).

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## **Daily Standup Meeting - 15 minutes or less**

All team members will answer the below questions:

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## **Scrum Room, Hollister Building - 5<sup>th</sup> Floor**

Thank you,

**Jeremy Newman**, CAPM, CSM

Project Coordinator

Enterprise Portfolio Management Office

Supporting: DEQ, DNR, & MDARD

Phone: (517) 335-3260

Email: [Newmanj2@michigan.gov](mailto:Newmanj2@michigan.gov)

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Message

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**From:** Singh, Ajay (DTMB) [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=7FAF7A22596546BEABDCE6EF5341EA5E-SINGH AJAY]  
**Sent:** 1/28/2016 10:12:13 AM  
**To:** Hogan, James (DTMB) [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=2d0e11604a864fd182f5f24e3807b2e5-hoganj]  
**CC:** Cooley, Michael (DTMB) [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=0ebd14258e1a4359ae7e7c5e47452847-Cooley Mike]; Rosales, Manny (DTMB) [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=a30f5aa6b2174b51a470a03675fc5b06-Rosales Manny J]  
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Here is a brief status and background.

There was a task which was done few months earlier in dev as part of MiFi VMS project. This task got the clients and CSS together to fix the data in dev. Clients (DNR) have the ability to access GIS and make changes there. They do this in concert with CSS staff (Scott Noldy). Dev is working as expected.

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Operations Support Team Manager,

Department of Technology, Management & Budget

[singha6@michigan.gov](mailto:singha6@michigan.gov)

Phone: 517-335-7088



**HELP. CONNECT. SOLVE.**

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Problems with the underlying MiFI database... modifications were made that has seriously impacted our operations. Please see Scott Noldy's note below. I now have to pull Brian off the Flint Water GIS project to help CSS repair a damaged database because of someone 'incompetence '

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**Sent:** Thursday, January 28, 2016 10:23 AM  
**To:** Rosales, Manny (DTMB)  
**Cc:** Davis, Rachelle (DTMB);Merricle, Jennifer (DTMB);Hovey, Kristie (MDARD);Hogan, James (DTMB)  
**Subject:** RE: REQ000000771560 escalation

Manny,

This issue has not yet been resolved. To our knowledge, other than a single email, no one has contacted the user (Stephanie Baughan) to troubleshoot what may be the issue. Rachelle did reply to my email, but a phone in a call center is critical to begin with, let alone when dealing with an increased call load due to the current emergency in Flint.

Thank you.

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Manny,

Is this CSC phone issue that I mentioned yesterday. The problem has not yet been resolved. The issue is that she is required to handle multiple calls in response to the Flint water situation to schedule facilities for inspections and really needs the headset. The phone works, but the headset is communicating.

Thank you.

Thomas Benner, Systems Manager  
Michigan Department of Agriculture and Rural Development  
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525 W Allegan Street  
Lansing MI 48933  
517-284-5744  
[Bennert9@michigan.gov](mailto:Bennert9@michigan.gov)  
[www.michigan.gov/mdard](http://www.michigan.gov/mdard)

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**Sent:** Wednesday, January 27, 2016 10:12 AM  
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**Subject:** FW: REQ000000771560 escalation  
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This is also [INC0000005875308](#). Stephanie received an email but that was it. We need the phone replaced ASAP.

Kristie Hovey  
Michigan Department of Agriculture  
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[HoveyK@michigan.gov](mailto:HoveyK@michigan.gov)  
PH: 517-284-5747  
Cell: 517-420-0490  
Fax: 517-241-4640

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**From:** Hovey, Kristie (MDARD)  
**Sent:** Tuesday, January 26, 2016 11:47 AM  
**To:** Davis, Rachelle (DTMB) <[DavisR20@michigan.gov](mailto:DavisR20@michigan.gov)>  
**Cc:** Merricle, Jennifer (DTMB) <[MerricleJ@Michigan.gov](mailto:MerricleJ@Michigan.gov)>  
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**To:** Benner, Thomas (MDARD);Rosales, Manny (DTMB)  
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Tom,

I am continuing to work with Telecom to get the escalation moving as DEQ emergency request relative to the Flint Water crisis were handled prior to this request. I apologize your request has not been resolved at this time. The assigned technician and his management are aware of the escalation for Gary. As planned the issue was to be resolved yesterday prior to the immediate need for Telecom to assist DEQ execs with phone setup.

Rachelle

---

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Jim,

Scott from CSS is going through the SQL compare and narrowing down his questions for Brian. At this point Scott feels he will only need an hour or so of Brian's time as he just needs to understand the schema changes to the tables.

More to follow.

Regards,

Ajay Singh, ITIL Certified  
Operations Support Team Manager,  
Department of Technology, Management & Budget  
singha6@michigan.gov  
Phone: 517-335-7088

----- Original Message -----

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Date: Thu, January 28, 2016 10:12 AM -0500  
To: "Hogan, James (DTMB)" <hoganj@michigan.gov>  
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**To:** Stephens, Jason (DNR); Newman, Jeremy (DTMB); Raizada, Bhavna (DTMB); Simmons, Allen (DTMB); Chauhan, Pruthviraj (DTMB); Meshram, Vilas (DTMB); Anderson, Mark (DTMB); Avidi, Eswar (DTMB); Heym, Douglas (DNR); Asselin, Donovan (DNR); Heckman, Daniel (DNR); Singh, Ajay (DTMB); Prestel, Carl (DTMB)

**Subject:** RE: MiFI QA not working?

Jason, There is a problem with some of the feature tables. Scott Noldy and Brian Maki will have to work together to get them straightened out.

Tom

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**Sent:** Wednesday, January 27, 2016 4:16 PM

**To:** Newman, Jeremy (DTMB); Raizada, Bhavna (DTMB); Simmons, Allen (DTMB); Chauhan, Pruthviraj (DTMB); Meshram, Vilas (DTMB); Anderson, Mark (DTMB); Avidi, Eswar (DTMB); Heym, Douglas (DNR); Asselin, Donovan (DNR); Heckman, Daniel (DNR); Summers, Thomas (DTMB); Singh, Ajay (DTMB); Prestel, Carl (DTMB)



**Subject:** MiFI QA not working?

**Importance:** High

Donovan and I just tried to verify the MiFI QA environment (<http://iga.dnr.state.mi.us/MiFi/#>) is ready for testing, and neither of us have data in the map. I got the impression from this morning's scrum that we should be able to being preparations for UAT next week. Did I miss something?

<< OLE Object: Picture (Device Independent Bitmap) >>

Jason

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**Sent:** Monday, December 14, 2015 10:50 AM

**To:** Newman, Jeremy (DTMB); Raizada, Bhavna (DTMB); Simmons, Allen (DTMB); Chauhan, Pruthviraj (DTMB); Meshram, Vilas (DTMB); Anderson, Mark (DTMB); Avidi, Eswar (DTMB); Heym, Douglas (DNR); Asselin, Donovan (DNR); Stephens, Jason (DNR); Heckman, Daniel (DNR); Summers, Thomas (DTMB); Singh, Ajay (DTMB); Prestel, Carl (DTMB)

**Subject:** VMS 4.0 Daily Scrum

**When:** Wednesday, January 27, 2016 9:30 AM-9:45 AM (UTC-05:00) Eastern Time (US & Canada).

**Where:** DTMB-AS-HB5-SCRUM or Teleconference # [REDACTED]

**Daily Standup Meeting - 15 minutes or less**

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3. Do I see any impediment that prevents me or the development team from meeting the sprint goal?

**Scrum Room, Hollister Building - 5<sup>th</sup> Floor**

Thank you,

**Jeremy Newman**, CAPM, CSM

Project Coordinator

Enterprise Portfolio Management Office

Supporting: DEQ, DNR, & MDARD

Phone: (517) 335-3260

Email: [Newmanj2@michigan.gov](mailto:Newmanj2@michigan.gov)

<< OLE Object: Picture (Device Independent Bitmap) >>

Message

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**From:** Singh, Ajay (DTMB) [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=7FAF7A22596546BEABDCE6EF5341EA5E-SINGH AJAY]  
**Sent:** 1/28/2016 1:45:25 PM  
**To:** Hogan, James (DTMB) [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=2d0e11604a864fd182f5f24e3807b2e5-hoganj]  
**CC:** Cooley, Michael (DTMB) [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=0ebd14258e1a4359ae7e7c5e47452847-Cooley Mike]; Rosales, Manny (DTMB) [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=a30f5aa6b2174b51a470a03675fc5b06-Rosales Manny J]  
**Subject:** RE: MiFi QA not working?

Jim,

*My casual understanding of the issue is, someone on staff used the wrong tool set to add fields to a Mi-Fi table that required this re-work. Is this accurate?*

We don't know that yet. We do not know yet if data was changed, what tool sets were used or who changed it.

Yes, we plan to do a RCA and lessons learned for the entire project.

From the preliminary information that I have, here are the answers:

*Who missed the task?* The project team missed the task. The PM should have had this as a line item but he would look to the technical team and MiFi architects to identify this task as part of the overall project plan.

*What was the task?* Task as to get DNR and CSS together and update MiFi data in GIS before code was promoted to QA.

*Who is responsible for the coordination?* PM

*Who would be responsible for bringing this up?* The project team (including the DNR clients) should have brought this up when steps were being identified to complete the project.

*How would having a timeline in place prevented a staff person from using the wrong tool set?* We are not sure if someone did this at all or who did this. All we know is that data is not visible properly to DNR. How that data got

changed is still to be determined. At a minimum if we had a task line item to verify the data in MiFi QA, we would have known this sooner and fixed it.

Regards,

Ajay Singh, ITIL Certified

Operations Support Team Manager,

Department of Technology, Management & Budget

[singha6@michigan.gov](mailto:singha6@michigan.gov)

Phone: 517-335-7088



**HELP. CONNECT. SOLVE.**

**From:** Hogan, James (DTMB)

**Sent:** Thursday, January 28, 2016 1:04 PM

**To:** Singh, Ajay (DTMB) <SinghA6@michigan.gov>

**Cc:** Cooley, Michael (DTMB) <COOLEYM@michigan.gov>; Rosales, Manny (DTMB) <RosalesM@michigan.gov>

**Subject:** RE: MiFi QA not working?

Ajay,

I'm trying to understand what went wrong and why. Most importantly, what safeguards are in place to prevent this from happening again.

My casual understanding of the issue is, someone on staff used the wrong tool set to add fields to a Mi-Fi table that required this re-work. Is this accurate?

I have some questions based on your response below:

We missed the task where we should have coordinated DNR specialists and CSS to work together to fix data in QA environment.

*Who missed the task?*

*What was the task?*

*Who is responsible for the coordination?*

Somehow, no one brought this up where DNR clients (Dan Heckman) had to work directly with CSS and fix data. We should have had a line item in our project plan for this.

*Who would be responsible for bringing this up?*

*How would having a timeline in place prevented a staff person from using the wrong tool set?*

Next steps – Moving forward, I want to start creating simple corrective action plans when we make an error. This isn't punitive, but I share it with our agency partners to signal we take these matters seriously. It's also a good audit trail so we don't repeat mistakes, but rather learn from them. I'm attaching a format I used at DHS. When this settles down, please work with the team to complete this and return to me.

Thanks.

**From:** Singh, Ajay (DTMB)

**Sent:** Thursday, January 28, 2016 10:12 AM

**To:** Hogan, James (DTMB) <[hoganj@michigan.gov](mailto:hoganj@michigan.gov)>

**Cc:** Cooley, Michael (DTMB) <[COOLEYM@michigan.gov](mailto:COOLEYM@michigan.gov)>; Rosales, Manny (DTMB) <[RosalesM@michigan.gov](mailto:RosalesM@michigan.gov)>

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Jim,

Here is a brief status and background.

There was a task which was done few months earlier in dev as part of MiFi VMS project. This task got the clients and CSS together to fix the data in dev. Clients (DNR) have the ability to access GIS and make changes there. They do this in concert with CSS staff (Scott Noldy). Dev is working as expected.

In the QA implementation planning meeting last week, we had DNR, CSS and our MiFi architect (Tom Summers) and entire team on the call. We missed the task where we should have coordinated DNR specialists and CSS to work together to fix data in QA environment. Somehow, no one brought this up where DNR clients (Dan Heckman) had to work directly with CSS and fix data. We should have had a line item in our project plan for this.

As of today:

Brian Maki (DNR) is working with Scott Noldy (CSS) today and we expect it to take few hours to fix the issue. Our PM, Jeremy Newman is monitoring this progress and we expect that this will not affect the start of UAT testing and the training schedules which DNR has setup.

Regards,

Ajay Singh, ITIL Certified

Operations Support Team Manager,

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[singha6@michigan.gov](mailto:singha6@michigan.gov)

Phone: 517-335-7088

**DTMB**  
**HELP. CONNECT. SOLVE.**

**From:** Rosales, Manny (DTMB)

**Sent:** Thursday, January 28, 2016 9:42 AM

**To:** Singh, Ajay (DTMB) <[SinghA6@michigan.gov](mailto:SinghA6@michigan.gov)>; Cooley, Michael (DTMB) <[COOLEYM@michigan.gov](mailto:COOLEYM@michigan.gov)>

**Subject:** FW: MiFI QA not working?

Ajay,

Please contact Mr. Hogan and let him know what we know about why this was missed and the impact. Please let him know I ask you to contact him.

**From:** Forstat, David (DNR)

**Sent:** Thursday, January 28, 2016 9:32 AM

**To:** Hogan, James (DTMB) <[hoganj@michigan.gov](mailto:hoganj@michigan.gov)>; Weston, Tom (DNR) <[westont1@michigan.gov](mailto:westont1@michigan.gov)>; Rosales, Manny (DTMB) <[RosalesM@michigan.gov](mailto:RosalesM@michigan.gov)>

**Subject:** FW: MiFI QA not working?

FYI...

Problems with the underlying MiFI database... modifications were made that has seriously impacted our operations. Please see Scott Noldy's note below. I now have to pull Brian off the Flint Water GIS project to help CSS repair a damaged database because of someone 'incompetence '

~Dave..

**From:** Noldy, Scott (DTMB)

**Sent:** Thursday, January 28, 2016 8:40 AM

**To:** Stephens, Jason (DNR); Maki, Brian (DNR); Forstat, David (DNR)

**Cc:** Price, David (DNR); Heckman, Daniel (DNR); Prange, Laurie (DTMB); Newman, Jeremy (DTMB); Summers, Thomas (DTMB)

**Subject:** RE: MiFI QA not working?

Jason,

I was tasked with updating the dnrIFMAP (MiFI) database on our servers. When I went to do that it became apparent someone made modifications to feature classes using SQL Server tools and not ESRI tools. Columns that have been there for a long time are now gone or renamed. I need Brian to sit down with me to review these columns and the data that is currently in them so we don't lose data.

With Brian assisting in the Flint water situation he is not available to dedicate time to this until Tuesday.

**From:** Stephens, Jason (DNR)

**Sent:** Wednesday, January 27, 2016 7:05 PM

**To:** Maki, Brian (DNR) <[MakiB1@michigan.gov](mailto:MakiB1@michigan.gov)>; Forstat, David (DNR) <[FORSTATD@michigan.gov](mailto:FORSTATD@michigan.gov)>; Noldy, Scott (DTMB) <[NoldyS@michigan.gov](mailto:NoldyS@michigan.gov)>

**Cc:** Price, David (DNR) <[PRICED1@michigan.gov](mailto:PRICED1@michigan.gov)>; Heckman, Daniel (DNR) <[HECKMAND@michigan.gov](mailto:HECKMAND@michigan.gov)>; Prange, Laurie (DTMB) <[prangel@michigan.gov](mailto:prangel@michigan.gov)>; Newman, Jeremy (DTMB) <[NewmanJ2@michigan.gov](mailto:NewmanJ2@michigan.gov)>; Summers, Thomas (DTMB) <[summerst@michigan.gov](mailto:summerst@michigan.gov)>

**Subject:** Fw: MiFI QA not working?

**Importance:** High

Guys,

We have a problem with the MiFI QA push that needs immediate attention or we will have to delay next week's UAT, and potentially push this project release off again. As you can imagine, after last summer's debacle that is something we need to avoid at all costs.

Brian and Scott, can you tie in with Tom Summers and troubleshoot what is wrong? See below for a description of what we are seeing.

Jason

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Tom

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**To:** Newman, Jeremy (DTMB); Raizada, Bhavna (DTMB); Simmons, Allen (DTMB); Chauhan, Pruthviraj (DTMB); Meshram, Vilas (DTMB); Anderson, Mark (DTMB); Avidi, Eswar (DTMB); Heym, Douglas (DNR); Asselin, Donovan (DNR); Stephens, Jason (DNR); Heckman, Daniel (DNR); Summers, Thomas (DTMB); Singh, Ajay (DTMB); Prestel, Carl (DTMB)

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**Where:** DTMB-AS-HB5-SCRUM or Teleconference: [REDACTED]

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**Jeremy Newman**, CAPM, CSM

Project Coordinator

**Enterprise Portfolio Management Office**

Supporting: DEQ, DNR, & MDARD

Phone: (517) 335-3260

Email: [Newmanj2@michigan.gov](mailto:Newmanj2@michigan.gov)

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Message

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**From:** Maki, Brian (DNR) [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=3C7EE51269774C208FC230025FC70924-MAKI BRIAN]  
**Sent:** 1/28/2016 1:54:37 PM  
**To:** Forstat, David (DNR) [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=c2aec7a25c814bd5aeec2f6656468591-Forstat David]; Hogan, James (DTMB) [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=2d0e11604a864fd182f5f24e3807b2e5-hoganj]; Weston, Tom (DNR) [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=619d0ca506d443a9b36aa9cb539e9152-Weston Tom]  
**Subject:** RE: MiFI QA not working? Hogan follow-up

I just met with Scott Noldy and we have figured out the problems and from what we could tell it was an easier task to accomplish than we originally thought. Scott is going to be making the changes that are necessary and we should be able to continue on the MiFI rollout schedule.

Brian

**From:** Forstat, David (DNR)  
**Sent:** Thursday, January 28, 2016 1:18 PM  
**To:** Maki, Brian (DNR) <MakiB1@michigan.gov>  
**Subject:** FW: MiFI QA not working? Hogan follow-up

fyi

**From:** Hogan, James (DTMB)  
**Sent:** Thursday, January 28, 2016 1:10 PM  
**To:** Forstat, David (DNR); Weston, Tom (DNR)  
**Subject:** RE: MiFI QA not working? Hogan follow-up

I have asked my staff for a full accounting of what happened and why. I told them they need to prepare a corrective action plan that details what went wrong, why, and what will be done in the future to prevent this from happening again. I will share that with you. If I determine this was a sloppy or egregious oversight on our part vs. honest mistake, appropriate action will be taken with HR.

**From:** Forstat, David (DNR)

**Sent:** Thursday, January 28, 2016 9:32 AM

**To:** Hogan, James (DTMB) <[hoganj@michigan.gov](mailto:hoganj@michigan.gov)>; Weston, Tom (DNR) <[westont1@michigan.gov](mailto:westont1@michigan.gov)>; Rosales, Manny (DTMB) <[RosalesM@michigan.gov](mailto:RosalesM@michigan.gov)>

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**Jeremy Newman**, CAPM, CSM

Project Coordinator

Enterprise Portfolio Management Office

Supporting: DEQ, DNR, & MDARD

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Email: [Newmanj2@michigan.gov](mailto:Newmanj2@michigan.gov)

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**Sent:** 1/28/2016 1:55:48 PM  
**To:** Hogan, James (DTMB) [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=2d0e11604a864fd182f5f24e3807b2e5-hoganj]  
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**Subject:** RE: MiFI QA not working?

Update:

Brian and Scott have worked through the data issues, will continue with the database push and will have it completed with the new map service by COB today.

Regards,

Ajay Singh, ITIL Certified

Operations Support Team Manager,

Department of Technology, Management & Budget

singha6@michigan.gov

Phone: 517-335-7088

**DTMB**  
**HELP. CONNECT. SOLVE.**

**From:** Singh, Ajay (DTMB)  
**Sent:** Thursday, January 28, 2016 12:20 PM  
**To:** Hogan, James (DTMB) <hoganj@michigan.gov>  
**Cc:** Cooley, Michael (DTMB) <COOLEYM@michigan.gov>; Rosales, Manny (DTMB) <RosalesM@michigan.gov>  
**Subject:** RE: MiFI QA not working?

Jim,

Scott from CSS is going through the SQL compare and narrowing down his questions for Brian. At this point Scott feels he will only need an hour or so of Brian's time as he just needs to understand the schema changes to the tables.

More to follow.

Regards,

Ajay Singh, ITIL Certified  
Operations Support Team Manager,  
Department of Technology, Management & Budget  
singha6@michigan.gov  
Phone: 517-335-7088

----- Original Message -----

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Date: Thu, January 28, 2016 10:12 AM -0500

To: "Hogan, James (DTMB)" <hoganj@michigan.gov>

CC: "Cooley, Michael (DTMB)" <COOLEYM@michigan.gov>, "Rosales, Manny (DTMB)" <RosalesM@michigan.gov>

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**From:** Forstat, David (DNR)

**Sent:** Thursday, January 28, 2016 9:32 AM

**To:** Hogan, James (DTMB) <[hoganj@michigan.gov](mailto:hoganj@michigan.gov)>; Weston, Tom (DNR) <[westont1@michigan.gov](mailto:westont1@michigan.gov)>; Rosales, Manny (DTMB) <[RosalesM@michigan.gov](mailto:RosalesM@michigan.gov)>

**Subject:** FW: MiFI QA not working?

FYI...

Problems with the underlying MiFI database... modifications were made that has seriously impacted our operations. Please see Scott Noldy's note below. I now have to pull Brian off the Flint Water GIS project to help CSS repair a damaged database because of someone 'incompetence '

~Dave..

**From:** Noldy, Scott (DTMB)

**Sent:** Thursday, January 28, 2016 8:40 AM

**To:** Stephens, Jason (DNR); Maki, Brian (DNR); Forstat, David (DNR)

**Cc:** Price, David (DNR); Heckman, Daniel (DNR); Prange, Laurie (DTMB); Newman, Jeremy (DTMB); Summers, Thomas (DTMB)

**Subject:** RE: MiFI QA not working?

Jason,

I was tasked with updating the dnrIFMAP (MiFI) database on our servers. When I went to do that it became apparent someone made modifications to feature classes using SQL Server tools and not ESRI tools. Columns that have been there for a long time are now gone or renamed. I need Brian to sit down with me to review these columns and the data that is currently in them so we don't lose data.

With Brian assisting in the Flint water situation he is not available to dedicate time to this until Tuesday.

**From:** Stephens, Jason (DNR)

**Sent:** Wednesday, January 27, 2016 7:05 PM

**To:** Maki, Brian (DNR) <[MakiB1@michigan.gov](mailto:MakiB1@michigan.gov)>; Forstat, David (DNR) <[FORSTATD@michigan.gov](mailto:FORSTATD@michigan.gov)>; Noldy, Scott (DTMB) <[NoldyS@michigan.gov](mailto:NoldyS@michigan.gov)>

**Cc:** Price, David (DNR) <[PRICED1@michigan.gov](mailto:PRICED1@michigan.gov)>; Heckman, Daniel (DNR) <[HECKMAND@michigan.gov](mailto:HECKMAND@michigan.gov)>; Prange, Laurie (DTMB) <[prangel@michigan.gov](mailto:prangel@michigan.gov)>; Newman, Jeremy (DTMB) <[NewmanJ2@michigan.gov](mailto:NewmanJ2@michigan.gov)>; Summers, Thomas (DTMB) <[summerst@michigan.gov](mailto:summerst@michigan.gov)>

**Subject:** Fw: MiFI QA not working?

**Importance:** High

Guys,

We have a problem with the MiFi QA push that needs immediate attention or we will have to delay next week's UAT, and potentially push this project release off again. As you can imagine, after last summer's debacle that is something we need to avoid at all costs.

Brian and Scott, can you tie in with Tom Summers and troubleshoot what is wrong? See below for a description of what we are seeing.

Jason

---

**From:** Summers, Thomas (DTMB)

**Sent:** Wednesday, January 27, 2016 4:28:44 PM

**To:** Stephens, Jason (DNR); Newman, Jeremy (DTMB); Raizada, Bhavna (DTMB); Simmons, Allen (DTMB); Chauhan, Pruthviraj (DTMB); Meshram, Vilas (DTMB); Anderson, Mark (DTMB); Avidi, Eswar (DTMB); Heym, Douglas (DNR); Asselin, Donovan (DNR); Heckman, Daniel (DNR); Singh, Ajay (DTMB); Prestel, Carl (DTMB)

**Subject:** RE: MiFi QA not working?

Jason, There is a problem with some of the feature tables. Scott Noldy and Brian Maki will have to work together to get them straightened out.

Tom

---

**From:** Stephens, Jason (DNR)

**Sent:** Wednesday, January 27, 2016 4:16 PM

**To:** Newman, Jeremy (DTMB); Raizada, Bhavna (DTMB); Simmons, Allen (DTMB); Chauhan, Pruthviraj (DTMB); Meshram, Vilas (DTMB); Anderson, Mark (DTMB); Avidi, Eswar (DTMB); Heym, Douglas (DNR); Asselin, Donovan (DNR); Heckman, Daniel (DNR); Summers, Thomas (DTMB); Singh, Ajay (DTMB); Prestel, Carl (DTMB)

**Subject:** MiFi QA not working?

**Importance:** High

Donovan and I just tried to verify the MiFi QA environment (<http://iqa.dnr.state.mi.us/MiFi/#>) is ready for testing, and neither of us have data in the map. I got the impression from this morning's scrum that we should be able to begin preparations for UAT next week. Did I miss something?

<< OLE Object: Picture (Device Independent Bitmap) >>

Jason

-----Original Appointment-----

**From:** Newman, Jeremy (DTMB)

**Sent:** Monday, December 14, 2015 10:50 AM

**To:** Newman, Jeremy (DTMB); Raizada, Bhavna (DTMB); Simmons, Allen (DTMB); Chauhan, Pruthviraj (DTMB); Meshram, Vilas (DTMB); Anderson, Mark (DTMB); Avidi, Eswar (DTMB); Heym, Douglas (DNR); Asselin, Donovan (DNR); Stephens, Jason (DNR); Heckman, Daniel (DNR); Summers, Thomas (DTMB); Singh, Ajay (DTMB); Prestel, Carl (DTMB)

**Subject:** VMS 4.0 Daily Scrum

**When:** Wednesday, January 27, 2016 9:30 AM-9:45 AM (UTC-05:00) Eastern Time (US & Canada).

**Where:** DTMB-AS-HB5-SCRUM or Teleconference #: 

### **Daily Standup Meeting - 15 minutes or less**

All team members will answer the below questions:

1. What did I do yesterday that helped the development team meet the sprint goal?
2. What will I do today to help the development team meet the sprint goal?
3. Do I see any impediment that prevents me or the development team from meeting the sprint goal?

**Scrum Room, Hollister Building - 5<sup>th</sup> Floor**

Thank you,

**Jeremy Newman**, CAPM, CSM

Project Coordinator

**Enterprise Portfolio Management Office**

Supporting: DEQ, DNR, & MDARD

Phone: (517) 335-3260

Email: [Newmanj2@michigan.gov](mailto:Newmanj2@michigan.gov)

<< OLE Object: Picture (Device Independent Bitmap) >>

**From:** Governor's Office <governorsoffice@govsubscriptions.michigan.gov>  
**Sent:** Friday, January 29, 2016 9:50 AM  
**To:** Hogan, James (DTMB)  
**Subject:** Thank you for your service



## THANK YOU!

Fellow employees,

Each day, more than 46,000 state of Michigan employees come to work with the confidence and commitment to make Michigan a better place to live, work and play. I appreciate the way you care about the citizens we serve, and how it is reflected in the work that you do.

As you have heard from me and the media, our reputation and trust can be severely impacted when people do not make good decisions, or use good judgment in solving problems. That principle is universal, but never more so than when public health is at stake. What happened in Flint can never be allowed to happen again anywhere in our state.

I know that you want to work in a place where employee input is valued, efforts are recognized, and teams are always striving for continuous improvement. That's why we introduced employee surveys, Bureaucracy Busters and other reinvention initiatives. We want and deserve a culture of innovation, continuous improvement and employee engagement at every level. We can never take for granted how important the people are who depend on us to do our jobs, and I am asking you not to let the situation in Flint negatively impact your motivation to excel every day.

Many of you have taken an interest in helping the citizens of Flint on your own time, and I'd like to take this opportunity to recognize and thank those who have volunteered over the last couple of weekends. You have worked tirelessly to deliver cases of bottled water, water filters, replacement cartridges and water testing kits to the families in need. I appreciate you donating your time to help our fellow Michiganders. To date, more than 37,000 homes have been visited by one of our water resource teams.

For employees who would like to further help the people of Flint, please visit [www.HelpForFlint.com](http://www.HelpForFlint.com) to learn how you can do so. For additional information and to sign up for daily updates, please visit [www.mi.gov/FlintWater](http://www.mi.gov/FlintWater). I am committed to ensuring that all residents have access to safe and clean water.

Again, I'd like to express my gratitude for the work you do every day to continuously improve our state and earn the trust of those you serve. You make a real difference.

Thanks,



Governor Rick Snyder





STAY CONNECTED:



---

This email was sent to [hoganj@michigan.gov](mailto:hoganj@michigan.gov) on behalf of: The Executive Office of the Governor · 111 South Capitol Avenue · Lansing, MI 48908 · 517-335-7858

---

**From:** Merricle, Jennifer (DTMB)  
**Sent:** Friday, January 29, 2016 10:08 AM  
**To:** Hogan, James (DTMB);Rosales, Manny (DTMB)  
**Cc:** Davis, Rachelle (DTMB);Stevens, Todd (DTMB)  
**Subject:** RE: Internet Service - State of MI account

Jim, Manny,  
Is this information we should get over to Tom Weston and David Haupt?

Jennifer Wildrom Merricle  
Department of Technology Management and Budget Agency Services supporting DEQ, DNR and MDARD Customer  
Service Team Manager  
517.373.6834

Check out the DTMB Service Catalog!  
<http://inside.michigan.gov/dtmb/Pages/default.aspx>

-----Original Message-----

From: Stevens, Todd (DTMB)  
Sent: Thursday, January 28, 2016 3:53 PM  
To: Merricle, Jennifer (DTMB) <MerricleJ@Michigan.gov>; Davis, Rachelle (DTMB) <DavisR20@michigan.gov>  
Cc: Rosales, Manny (DTMB) <RosalesM@michigan.gov>; Hogan, James (DTMB) <hoganj@michigan.gov>  
Subject: FW: Internet Service - State of MI account

FYI

-----Original Message-----

From: Delamielleure, Megan [mailto:Megan\_Delamielleure@cable.comcast.com]  
Sent: Thursday, January 28, 2016 3:15 PM  
To: Bowen, Jim (DTMB) <BowenJ@michigan.gov>  
Cc: Salmon, Jay (DTMB) <SalmonJ@michigan.gov>; Poirier, Jennifer (DTMB) <PoirierJ@michigan.gov>; Charbonneau, Kevin (DTMB) <CharbonneauK@michigan.gov>; Woodworth, Richard (DTMB) <WoodworthR2@michigan.gov>; Stevens, Todd (DTMB) <stevenst@michigan.gov>  
Subject: RE: Internet Service - State of MI account

Thank you so very much, Jim!

Hello to you All!

Please feel free to reach out to me should you need anything. I work with the State of MI on all network services needed from Comcast. I am more than happy to offer assistance. Have a great afternoon!

Meg

Megan M. DeLamielleure  
Comcast Enterprise Business Services  
Strategic Enterprise Account Executive

1401 E. Miller Rd.

Lansing, MI 48911  
(517)825-9890 Mobile  
Megan\_delamielleure@cable.comcast.com  
<http://business.comcast.com/ethernet>

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\*\*\* Please make note of name change in your contact list. Thanks!!! \*\*\*

-----Original Message-----

From: Bowen, Jim (DTMB) [mailto:BowenJ@michigan.gov]  
Sent: Thursday, January 28, 2016 2:57 PM  
To: Delamielleure, Megan  
Cc: Salmon, Jay (DTMB); Poirier, Jennifer (DTMB); Charbonneau, Kevin (DTMB); Woodworth, Richard (DTMB); Stevens, Todd (DTMB)  
Subject: RE: Internet Service - State of MI account

Megan,  
I do remember our meeting, I was unaware of the name change.

Anyway, each agency can order it's own Internet service, there is no "team" within the State for this. I handle requests for DTMB Telecom.

Since they change so often, I do not have a list of contacts for each agency, but I have included a person from each of the agencies DTMB Support who are most active in ordering Internet service - Jennifer - MSP, Kevin - DOS, Richard - DOC, and Todd - DNR.

I will leave it up to them on how they want to address their respective agency's needs, Regards, Jim

-----Original Message-----

From: Delamielleure, Megan [mailto:Megan\_Delamielleure@cable.comcast.com]  
Sent: Thursday, January 28, 2016 2:20 PM  
To: Bowen, Jim (DTMB) <BowenJ@michigan.gov>  
Subject: RE: Internet Service - State of MI account

Hi Jim

I handle all of the State of MI account. I had an opportunity to meet with you about 6 months ago. DO you have a team of contacts I can reach out to and introduce myself? I would like the opportunity to schedule time so everyone can put a name with a face. Kelly and Jackie keep getting service requests from the state, and I fear not everyone is aware of my expertise with the States Account.

Where would be a good place for me to begin?

Meg

Megan M. DeLamielleure  
Comcast Enterprise Business Services  
Strategic Enterprise Account Executive

1401 E. Miller Rd.  
Lansing, MI 48911  
(517)825-9890 Mobile  
Megan\_delamielleure@cable.comcast.com  
<http://business.comcast.com/ethernet>

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Edge Support 877-761-7401

\*\*\* Please make note of name change in your contact list. Thanks!!! \*\*\*

-----Original Message-----

From: Bowen, Jim (DTMB) [mailto:BowenJ@michigan.gov]  
Sent: Thursday, January 28, 2016 12:04 PM  
To: Locke, Kelly; Delamielleure, Megan; Smith, Jackie  
Cc: Noonan, Michael (DTMB); Salmon, Jay (DTMB)  
Subject: RE: Internet Service at Flint State Office Building

Fiber is fine, I do not see this being a short term service at this time if we were to move ahead

-----Original Message-----

From: Locke, Kelly [mailto:Kelly\_Locke@cable.comcast.com]  
Sent: Thursday, January 28, 2016 11:48 AM  
To: Bowen, Jim (DTMB) <BowenJ@michigan.gov>; Delamielleure, Megan <Megan\_Delamielleure@cable.comcast.com>;  
Smith, Jackie <Jackie\_Smith3@cable.comcast.com>  
Cc: Noonan, Michael (DTMB) <noonanm@michigan.gov>; Salmon, Jay (DTMB) <SalmonJ@michigan.gov>  
Subject: RE: Internet Service at Flint State Office Building

Hi Jim--We received this similar request from Ryan McKee a few weeks back and have surveyed the site. It's expensive  
for coax installation--are you considering fiber at all?

Kelly Locke  
517-334-9138 (desk)  
517-897-0554 (cell)

-----Original Message-----

From: Bowen, Jim (DTMB) [mailto:BowenJ@michigan.gov]

Sent: Thursday, January 28, 2016 11:42 AM  
To: Locke, Kelly; megan\_dyer@cable.comcast.net  
Cc: Noonan, Michael (DTMB); Salmon, Jay (DTMB)  
Subject: Internet Service at Flint State Office Building  
Importance: High

The Flint Water Crisis is stretching some of our resources to provide service. We have Federal and local entities using our network, adding the press and others on a task force, everyone wants access.

We would like a quote to install Business Class Internet at 125 E. Union, Flint. The contacts are Michael Noonan noonanm@michigan.gov 517-373-6227 or Brian Walts WaltsB@michigan.gov 517-373-6227 . We want the costs to include extending the service to where our existing WAN POP is.

We are not ready to place an order, this is information gathering at this point so we know details if/when asked.

Can you have an assessment done quickly?

Thank You,

Jim

---

**From:** Merricle, Jennifer (DTMB)  
**Sent:** Monday, February 01, 2016 3:51 PM  
**To:** Wagner, Mark (DTMB);Weldon, Robert (DTMB);Pagratis, Brad (DTMB);Kandlerz, James (DTMB);Mattingly, Michael (DTMB)  
**Cc:** Hogan, James (DTMB);Rosales, Manny (DTMB)  
**Subject:** RE: Secure FTP from DEQ to EPA needed ASAP

A sincere thank you to all of you for your quick action! Mike is currently working with the customer to get the accounts set up!

Thank you!

Jennifer Wildrom Merricle  
Department of Technology Management and Budget  
Agency Services supporting DEQ, DNR and MDARD  
Customer Service Team Manager  
517.373.6834



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**From:** Wagner, Mark (DTMB)  
**Sent:** Monday, February 1, 2016 3:30 PM  
**To:** Weldon, Robert (DTMB) <[WeldonR@michigan.gov](mailto:WeldonR@michigan.gov)>; Pagratis, Brad (DTMB) <[pagratisb@michigan.gov](mailto:pagratisb@michigan.gov)>; Kandlerz, James (DTMB) <[KandlerzJ@michigan.gov](mailto:KandlerzJ@michigan.gov)>; Mattingly, Michael (DTMB) <[MattinglyM@michigan.gov](mailto:MattinglyM@michigan.gov)>  
**Cc:** Merricle, Jennifer (DTMB) <[MerricleJ@Michigan.gov](mailto:MerricleJ@Michigan.gov)>  
**Subject:** Re: Secure FTP from DEQ to EPA needed ASAP

Michael and Jim, can you help?

Sent from my iPhone

On Feb 1, 2016, at 3:27 PM, Weldon, Robert (DTMB) <[WeldonR@michigan.gov](mailto:WeldonR@michigan.gov)> wrote:

Jennifer, You can start with Mark Wagner and his team.

Sent from my iPhone

On Feb 1, 2016, at 3:21 PM, Merricle, Jennifer (DTMB) <[MerricleJ@Michigan.gov](mailto:MerricleJ@Michigan.gov)> wrote:

EA,

Who can assist me with getting a DEQ employee access to a secure FTP connection right away so they can get information to the EPA regarding the Flint Water Crises? The data is PII.

Jennifer Wildrom Merrick  
Department of Technology Management and Budget  
Agency Services supporting DEQ, DNR and MDARD  
Customer Service Team Manager  
517.373.6834

<image001.png>

Check out the DTMB Service Catalog!  
<http://inside.michigan.gov/dtmb/sc/Pages/default.aspx>

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**From:** Weston, Tom (DNR)  
**Sent:** Monday, February 01, 2016 10:45 PM  
**To:** Hogan, James (DTMB)  
**Subject:** Re: Times for Flint Water Data Call

I'll be ooto this Wed thru Fri.

Sent from my iPhone

On Feb 1, 2016, at 9:26 PM, Hogan, James (DTMB) <[hoganj@michigan.gov](mailto:hoganj@michigan.gov)> wrote:

Some times to help PWC better understand your data needs. Let me know.

Begin forwarded message:

**From:** "Thomas Hines (US - IFS)" <[thomas.a.hines@pwc.com](mailto:thomas.a.hines@pwc.com)>  
**Date:** February 1, 2016 at 7:29:21 PM EST  
**To:** "Hogan, James (DTMB)" <[hoganj@michigan.gov](mailto:hoganj@michigan.gov)>  
**Subject:** Times for Flint Water Data Call

Hi Jim,

I huddled up with some folks from our Data and State & Local practice and would like to propose some times on Wednesday to regroup with you.

Please let me know if any of the following times work:

First preference: Wednesday, anytime between 10:30 - 12:00

Second Preference: Wednesday, anytime between 9:00 - 10:00

Thanks Jim.

Thomas Hines  
PwC | MSML - Director  
Office: 313-394-6847 | Mobile: 248-719-4921  
Email: [thomas.a.hines@pwc.com](mailto:thomas.a.hines@pwc.com)  
PricewaterhouseCoopers LLP  
500 Woodward Avenue, Detroit MI, 48226  
<http://www.pwc.com/us>

Thoughts don't need paper to take shape.

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**From:** Thomas Hines (US - IFS) <thomas.a.hines@pwc.com>  
**Sent:** Tuesday, February 02, 2016 3:56 PM  
**To:** Hogan, James (DTMB)  
**Subject:** Re: Times for Flint Water Data Call

Hi Jim,

I wanted to touch base to see if any of the times I provided to connect tomorrow morning worked for you.

If not, I will provide some times for Thursday and Friday.

Thanks.

Thomas Hines  
PwC | MSML - Director  
Office: 313-394-6847 | Mobile: 248-719-4921  
Email: [thomas.a.hines@pwc.com](mailto:thomas.a.hines@pwc.com)  
PricewaterhouseCoopers LLP  
500 Woodward Avenue, Detroit MI, 48226  
<http://www.pwc.com/us>

Thoughts don't need paper to take shape.

On Mon, Feb 1, 2016 at 7:29 PM, Thomas Hines (US - IFS) <[thomas.a.hines@pwc.com](mailto:thomas.a.hines@pwc.com)> wrote:  
Hi Jim,

I huddled up with some folks from our Data and State & Local practice and would like to propose some times on Wednesday to regroup with you.

Please let me know if any of the following times work:

First preference: Wednesday, anytime between 10:30 - 12:00

Second Preference: Wednesday, anytime between 9:00 - 10:00

Thanks Jim.

Thomas Hines  
PwC | MSML - Director  
Office: [313-394-6847](tel:313-394-6847) | Mobile: [248-719-4921](tel:248-719-4921)  
Email: [thomas.a.hines@pwc.com](mailto:thomas.a.hines@pwc.com)  
PricewaterhouseCoopers LLP  
500 Woodward Avenue, Detroit MI, 48226  
<http://www.pwc.com/us>

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**From:** Rosales, Manny (DTMB)  
**Sent:** Wednesday, February 03, 2016 8:15 AM  
**To:** Merricle, Jennifer (DTMB)  
**Cc:** Hogan, James (DTMB)  
**Subject:** FW: Con Hall Device Delivery  
**Attachments:** Quick Question

The answer to your question is in the email attached.

---

**From:** Merricle, Jennifer (DTMB)  
**Sent:** Wednesday, February 3, 2016 8:13 AM  
**To:** Hogan, James (DTMB) <hoganj@michigan.gov>; Rosales, Manny (DTMB) <RosalesM@michigan.gov>  
**Subject:** FW: Con Hall Device Delivery

Jim and Manny,  
I know Tom is out of the office now. I need to get Freight Services the accounting information they need to move the printer. Can you help? I can reach out to Paul McDonald if you think I should.

I tried calling Jen Wolf too. I don't know if they have some index codes set up for this effort already or not.

Jennifer Wildrom Merricle  
Department of Technology Management and Budget  
Agency Services supporting DEQ, DNR and MDARD  
Customer Service Team Manager  
517.373.6834



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**From:** Millimaki, Shelly (DTMB)  
**Sent:** Wednesday, February 3, 2016 8:06 AM  
**To:** Merricle, Jennifer (DTMB) <MerricleJ@Michigan.gov>; Christensen, Chris (DTMB) <christensenc4@michigan.gov>  
**Subject:** RE: Con Hall Device Delivery

We will be there about 9:45 to get this taken care of. I am trying to get one of my drivers to come in early to get this taken care of earlier.

Please get me the accounting information as soon as you can. We should really have had it before we move the printer.  
☺

---

**From:** Merricle, Jennifer (DTMB)  
**Sent:** Wednesday, February 03, 2016 7:44 AM  
**To:** Millimaki, Shelly (DTMB) <MillimakiS@michigan.gov>; Christensen, Chris (DTMB) <christensenc4@michigan.gov>  
**Subject:** RE: Con Hall Device Delivery

Good morning Shelly! I'm looping in Chris Christensen in from Infrastructure and Operations. I was informed yesterday that escalated issues relating to Flint now need to go through him.

Unfortunately, the customers did not get the document completed with accounting information. I filled out what I know. Gavin Richmond, a contractor we have onsite from Xerox visited Con Hall yesterday and plans to be there this morning when it's delivered. He was able to talk to staff there and know where they want it.

If you can get it to the loading dock in Con Hall this morning we can take care of the rest if needed.

I will get you accounting information as soon as I can. Give me a call if you need to.

Jennifer Wildrom Merricle  
Department of Technology Management and Budget  
Agency Services supporting DEQ, DNR and MDARD  
Customer Service Team Manager  
517.373.6834



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**From:** Millimaki, Shelly (DTMB)  
**Sent:** Wednesday, February 3, 2016 7:17 AM  
**To:** Merricle, Jennifer (DTMB) <MerricleJ@Michigan.gov>  
**Subject:** RE: Con Hall Device Delivery

Good morning Jennifer!

Do you happen to have the work order for me, so I can get this printer moved?

Thanks,  
Shelly

---

**From:** Merricle, Jennifer (DTMB)  
**Sent:** Tuesday, February 02, 2016 10:55 AM  
**To:** Hardin, Chad (DTMB) <HardinC1@michigan.gov>; Millimaki, Shelly (DTMB) <MillimakiS@michigan.gov>; Wright, Seth (DTMB) <WrightS17@michigan.gov>; Nelson, Christopher (DTMB) <NelsonC12@michigan.gov>; Richmond, Gavin

(DTMB) <RichmondG1@michigan.gov>

**Cc:** Thompson, Kristi (DTMB) <thompsonk1@michigan.gov>; McQuaid, John (DTMB) <mcquaidj@michigan.gov>

**Subject:** RE: Con Hall Device Delivery

Real quick... I need to verify this model has a scanner. Can someone verify?

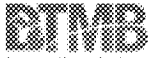
Jennifer Wildrom Merricle

Department of Technology Management and Budget

Agency Services supporting DEQ, DNR and MDARD

Customer Service Team Manager

517.373.6834



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Check out the DTMB Service Catalog!

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---

**From:** Hardin, Chad (DTMB)

**Sent:** Tuesday, February 2, 2016 10:38 AM

**To:** Millimaki, Shelly (DTMB) <MillimakiS@michigan.gov>; Wright, Seth (DTMB) <WrightS17@michigan.gov>; Nelson, Christopher (DTMB) <NelsonC12@michigan.gov>; Richmond, Gavin (DTMB) <RichmondG1@michigan.gov>; Merricle, Jennifer (DTMB) <MerricleJ@Michigan.gov>

**Cc:** Thompson, Kristi (DTMB) <thompsonk1@michigan.gov>; McQuaid, John (DTMB) <mcquaidj@michigan.gov>

**Subject:** Re: Con Hall Device Delivery

I am in meetings now the rest of the day. Jennifer can you get this form for them?

Chad S. Hardin, Manager

DTMB Strategic Partnerships

Phone: 517-241-7114

Cell: 517-709-2004

Email: [hardinc1@michigan.gov](mailto:hardinc1@michigan.gov)

Help - Connect - Solve

---

**From:** Hardin, Chad (DTMB)

**Sent:** Tuesday, February 2, 2016 10:14:45 AM

**To:** Millimaki, Shelly (DTMB); Wright, Seth (DTMB); Nelson, Christopher (DTMB); Richmond, Gavin (DTMB); Merricle, Jennifer (DTMB)

**Cc:** Thompson, Kristi (DTMB); McQuaid, John (DTMB)

**Subject:** RE: Con Hall Device Delivery

Shelly,

I don't know who would pay for this but I'm sure someone will.

Chad S. Hardin

Manager, Strategic Partnerships

Department of Technology, Management & Budget

[Hardinc1@michigan.gov](mailto:Hardinc1@michigan.gov)

Office: 517-241-7114

Cell: 517-709-2004



**HELP. CONNECT. SOLVE.**

---

**From:** Millimaki, Shelly (DTMB)

**Sent:** Tuesday, February 2, 2016 10:13 AM

**To:** Hardin, Chad (DTMB) <[HardinC1@michigan.gov](mailto:HardinC1@michigan.gov)>; Wright, Seth (DTMB) <[WrightS17@michigan.gov](mailto:WrightS17@michigan.gov)>; Nelson, Christopher (DTMB) <[NelsonC12@michigan.gov](mailto:NelsonC12@michigan.gov)>; Richmond, Gavin (DTMB) <[RichmondG1@michigan.gov](mailto:RichmondG1@michigan.gov)>

**Cc:** Thompson, Kristi (DTMB) <[thompsonk1@michigan.gov](mailto:thompsonk1@michigan.gov)>; McQuaid, John (DTMB) <[mcquaidj@michigan.gov](mailto:mcquaidj@michigan.gov)>

**Subject:** RE: Con Hall Device Delivery

Hi Chad,

I will need a work order with accounting information. I have attached a DTMB 948 for your convenience. I will be able to move this device tomorrow.

Thanks,  
Shelly

---

**From:** Hardin, Chad (DTMB)

**Sent:** Tuesday, February 02, 2016 10:06 AM

**To:** Wright, Seth (DTMB) <[WrightS17@michigan.gov](mailto:WrightS17@michigan.gov)>; Nelson, Christopher (DTMB) <[NelsonC12@michigan.gov](mailto:NelsonC12@michigan.gov)>; Millimaki, Shelly (DTMB) <[MillimakiS@michigan.gov](mailto:MillimakiS@michigan.gov)>; Richmond, Gavin (DTMB) <[RichmondG1@michigan.gov](mailto:RichmondG1@michigan.gov)>

**Cc:** Thompson, Kristi (DTMB) <[thompsonk1@michigan.gov](mailto:thompsonk1@michigan.gov)>; McQuaid, John (DTMB) <[mcquaidj@michigan.gov](mailto:mcquaidj@michigan.gov)>

**Subject:** Con Hall Device Delivery

**Importance:** High

I'm sorry but we have another one for you. I need to have a color Xerox device moved from DHHS Grand Tower dock; moved to Con Hall EOC. Please let me know what we can do to get this done.

Chad S. Hardin

Manager, Strategic Partnerships

Department of Technology, Management & Budget

[HardinC1@michigan.gov](mailto:HardinC1@michigan.gov)

Office: 517-241-7114

Cell: 517-709-2004



**HELP. CONNECT. SOLVE.**

---

**From:** Maher, Sharon (DEQ)  
**Sent:** Wednesday, January 27, 2016 1:38 PM  
**To:** Sellepack, Dan (DTMB);Rosales, Manny (DTMB)  
**Subject:** Quick Question

We are setting up a coding structure to account for all of the costs incurred in the response to the Flint water situation. We already establish a DCDS activity code for our staff to use. It is "FDWP". Would it be too confusing for your staff to use this code when they are doing things like setting up the ECC? It would simplify things for us if we can establish the same code. Thanks, Sharon

Sharon Maher  
Federal Aid Coordinator  
Michigan Department of Environmental Quality  
517-284-5008



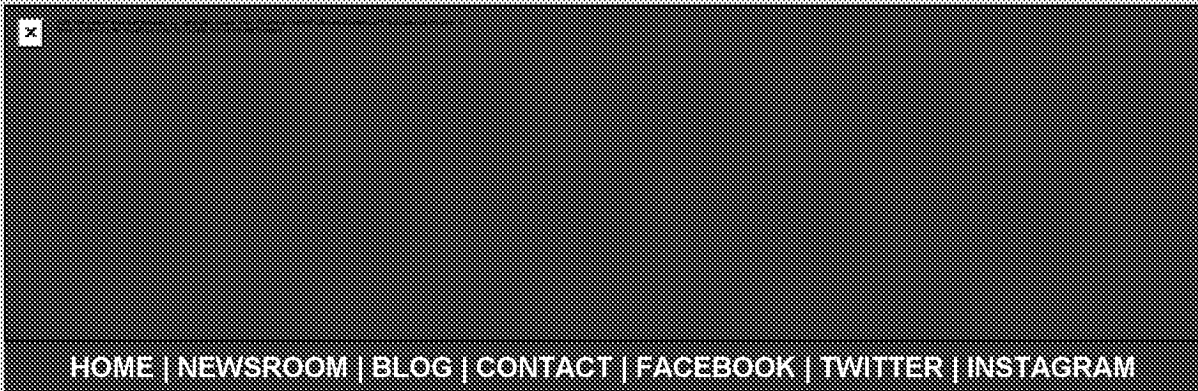
---

**From:** Weston, Tom (DNR)  
**Sent:** Wednesday, February 03, 2016 1:02 PM  
**To:** Hogan, James (DTMB)  
**Subject:** Automatic reply: Times for Flint Water Data Call

I'll be out of the office till Monday, 2/8/16, and will have limited access to email.

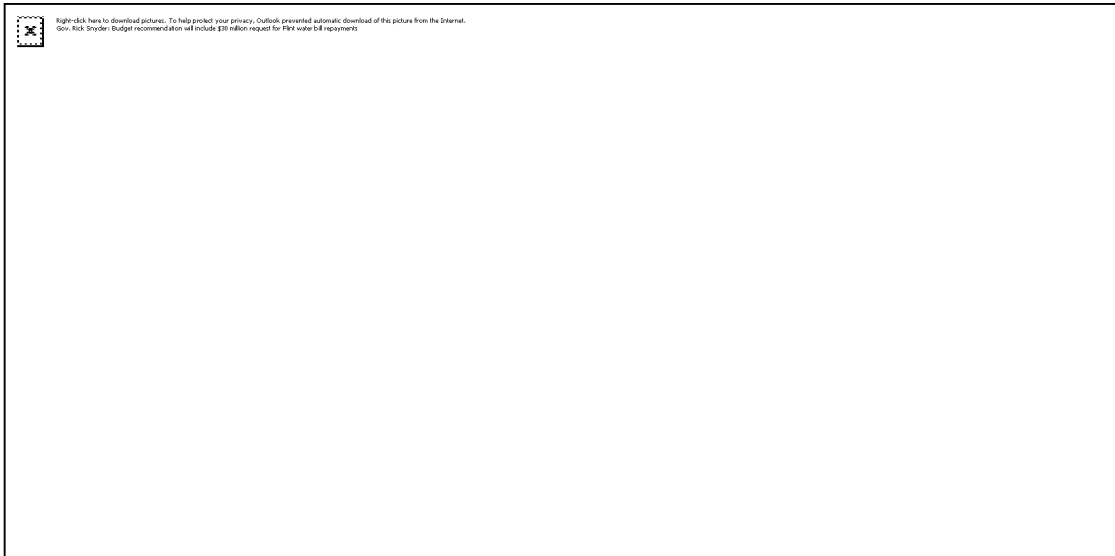
I will do my best to respond in a timely manner, if the matter is urgent please call my cell 517.388.6342

**From:** Governor's Office <governorsoffice@govsubscriptions.michigan.gov>  
**Sent:** Wednesday, February 03, 2016 6:16 PM  
**To:** Hogan, James (DTMB)  
**Subject:** "Flint residents should not have to pay for water they cannot drink"



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## Budget recommendation will include \$30 million request for Flint water bill repayments



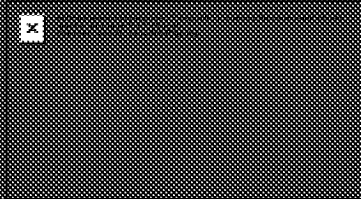
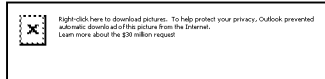
When Governor Rick Snyder presents his budget recommendation next Wednesday, Feb. 10, he will include a \$30 million request for the residents of Flint to keep their water service on and eliminate the need to pay for water they cannot completely trust to drink.

Under the governor's ask, the funding would enable the city of Flint to apply credits for customers on future bills. Estimates show water is roughly 47 percent of billing and sewer costs are around 53 percent. The credit would be applied to consumption usage (roughly 65 percent) of a resident's water portion of the bill, such as for bathing, drinking, cooking, and washing your hands. Residents still would be responsible for paying the sewer portion

of their water bills.

Professor Marc Edwards of Virginia Tech said, "This essentially refunds all the money associated with consumption or consumer use. I think it's an amazing gesture of common sense and good will and it corrects an injustice. I don't think there's a precedent for this. I feel so encouraged by the direction this is going."

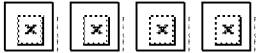
[Click here to learn more about the budget request.](#)



We spoke with Staff Sgt. Thomas Vega about the critical resources they're providing to Flint families every day. He also encouraged residents to pick up and return their water testing kits to Flint fire stations. Test results will be posted online at [www.mi.gov/flintwater](http://www.mi.gov/flintwater). **Click here to watch the video.**

[www.mi.gov/FlintWater](http://www.mi.gov/FlintWater) | [www.HelpForFlint.com](http://www.HelpForFlint.com)

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SUBSCRIBER SERVICES:

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---

This email was sent to [hoganj@michigan.gov](mailto:hoganj@michigan.gov) on behalf of: The Executive Office of the Governor - 111 South Capitol Avenue - Lansing, MI 48909 - 517-335-7858

---

**From:** Yogesh Saxena <ysaxena@us.ibm.com>  
**Sent:** Wednesday, February 03, 2016 11:35 PM  
**To:** Rosales, Manny (DTMB)  
**Cc:** Hogan, James (DTMB); James Foley  
**Subject:** RE: VMS update

Hi Manny,

IBM is still very much interested in the VMS project. Last week, I briefly mentioned to Jim Hogan that per State's urgent request, IBM eMI Team had to make changes to the eMI infrastructure (added Akamai ) due to the constant DDoS attacks because of the Flint situation. This effort involved the entire team and thus put us behind our VMS project schedule. The Akamai solution is up and running in production as of yesterday. We can now put our focus back to the VMS project.

Jim Foley will be in touch shortly to move the VMS project forward. I very much appreciate your patience and understanding. Thanks

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IBM Client Executive  
Cellular 517-881-9083  
email [ysaxena@us.ibm.com](mailto:ysaxena@us.ibm.com)

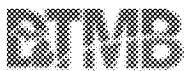
From: "Rosales, Manny (DTMB)" <[RosalesM@michigan.gov](mailto:RosalesM@michigan.gov)>  
To: Yogesh Saxena/Lansing/IBM@IBMUS  
Cc: "Hogan, James (DTMB)" <[hoganj@michigan.gov](mailto:hoganj@michigan.gov)>, James Foley/Boulder/IBM@IBMUS  
Date: 02/03/2016 10:56 PM  
Subject: RE: VMS update

---

Yogi,  
If IBM is no longer interested in pursuing this opportunity, please notify me immediately so I could pursue other options for DNR.

Thank you,

**Manny Rosales, PMP, CSM**  
Business Relationship Manager  
State of Michigan - DTMB  
Agency Services for DNR, DEQ, MDARD  
Desk: (517) 241-4652  
Mobile: (517) 694-7992  
[rosalesm@michigan.gov](mailto:rosalesm@michigan.gov)



**HELP. CONNECT. SOLVE.**

**From:** Rosales, Manny (DTMB)

**Sent:** Sunday, January 31, 2016 11:10 PM  
**To:** Yogesh Saxena <[ysaxena@us.ibm.com](mailto:ysaxena@us.ibm.com)>  
**Cc:** Hogan, James (DTMB) <[hoganj@michigan.gov](mailto:hoganj@michigan.gov)>; James Foley <[jfoley@us.ibm.com](mailto:jfoley@us.ibm.com)>  
**Subject:** Re: VMS update

Let me know what day works best. The client mentioned last Friday they were very much interested in meeting this week, if possible.

Thank you,  
Manny Rosales

Sent from iPhone

---

On: 31 January 2016 22:34, "Yogesh Saxena" <[ysaxena@us.ibm.com](mailto:ysaxena@us.ibm.com)> wrote:  
Thanks for the email Manny.

Jim will verify with Sunit as well as work to schedule a meeting with the Agency. Thanks

Yogesh Saxena  
IBM Client Executive  
Cellular 517-881-9083  
email [ysaxena@us.ibm.com](mailto:ysaxena@us.ibm.com)

---

From: "Rosales, Manny (DTMB)" <[RosalesM@michigan.gov](mailto:RosalesM@michigan.gov)>  
To: Yogesh Saxena/Lansing/IBM@IBMUS, "Hogan, James (DTMB)" <[hoganj@michigan.gov](mailto:hoganj@michigan.gov)>  
Date: 01/29/2016 11:01 AM  
Subject: RE: VMS update

---

Yogi,  
Can you validate Sunit has what he was looking for? DNR would also like me to schedule the meeting with Agency side so your team can get their perspective.

Thank you,

Manny Rosales

**From:** Rosales, Manny (DTMB)  
**Sent:** Wednesday, January 27, 2016 6:26 AM  
**To:** Yogesh Saxena <[ysaxena@us.ibm.com](mailto:ysaxena@us.ibm.com)>; Hogan, James (DTMB) <[hoganj@michigan.gov](mailto:hoganj@michigan.gov)>  
**Subject:** Re: VMS update

Yogi,  
My understanding is your team was provided access to a Sharepoint folder with the functional specifications for VMS. Please let me know if they were not able to gain access for any reason.

Thank you,  
Manny Rosales.

Sent from iPhone

---

On: 27 January 2016 00:02, "Yogesh Saxena" <[ysaxena@us.ibm.com](mailto:ysaxena@us.ibm.com)> wrote:  
Hi Jim,

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Yogesh Saxena  
IBM Client Executive  
Cellular 517-881-9083  
email [ysaxena@us.ibm.com](mailto:ysaxena@us.ibm.com)

---

From: "Hogan, James (DTMB)" <[jhogan@michigan.gov](mailto:jhogan@michigan.gov)>  
To: Yogesh Saxena/Lansing/IBM@IBMus  
Cc: "Rosales, Manny (DTMB)" <[RosalesM@michigan.gov](mailto:RosalesM@michigan.gov)>  
Date: 01/11/2016 03:35 PM  
Subject: VMS update

---

Yogi,

Mark Anderson is our technical lead on the VMS project. He's pulling together the documentation we talked about last week to assist IBM in putting together a proposal. He recommends your technical architect spend a couple of hours with him "test driving" the base foundation – VMS version 4.0. That will be a good overview and would lead to good targeted questions. Please work directly with Manny Rosales to get this demo scheduled. It can happen as soon as this week.

I was overly optimistic about having all of the documentation ready this week. It will be likely next week.

Manny's direct line is 241-4652.

---

**From:** Rosales, Manny (DTMB)  
**Sent:** Thursday, February 04, 2016 7:44 AM  
**To:** Yogesh Saxena  
**Cc:** Hogan, James (DTMB); James Foley  
**Subject:** RE: VMS update

Yogi,  
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Thank you,

**Manny Rosales, PMP, CSM**  
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**From:** Yogesh Saxena [mailto:[ysaxena@us.ibm.com](mailto:ysaxena@us.ibm.com)]  
**Sent:** Wednesday, February 3, 2016 11:35 PM  
**To:** Rosales, Manny (DTMB) <[RosalesM@michigan.gov](mailto:RosalesM@michigan.gov)>  
**Cc:** Hogan, James (DTMB) <[hoganj@michigan.gov](mailto:hoganj@michigan.gov)>; James Foley <[jfoley@us.ibm.com](mailto:jfoley@us.ibm.com)>  
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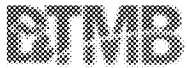
To: Yogesh Saxena/Lansing/IBM@IBMUS  
Cc: "Hogan, James (DTMB)" <hoganj@michigan.gov>, James Foley/Boulder/IBM@IBMUS  
Date: 02/03/2016 10:56 PM  
Subject: RE: VMS update

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**Subject:** Re: VMS update

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Sent from iPhone

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**From:** Rosales, Manny (DTMB)  
**Sent:** Thursday, February 04, 2016 8:11 AM  
**To:** Hogan, James (DTMB)  
**Subject:** RE: VMS update

No worries, just trying to move the needle on this one.

---

**From:** Hogan, James (DTMB)  
**Sent:** Thursday, February 4, 2016 7:59 AM  
**To:** Rosales, Manny (DTMB) <RosalesM@michigan.gov>  
**Subject:** Re: VMS update

My bad. Side walk conversation.

On Feb 4, 2016, at 7:43 AM, Rosales, Manny (DTMB) <[RosalesM@michigan.gov](mailto:RosalesM@michigan.gov)> wrote:

Yogi,  
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**To:** Rosales, Manny (DTMB) <[RosalesM@michigan.gov](mailto:RosalesM@michigan.gov)>  
**Cc:** Hogan, James (DTMB) <[hoganj@michigan.gov](mailto:hoganj@michigan.gov)>; James Foley <[jfoley@us.ibm.com](mailto:jfoley@us.ibm.com)>  
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<image002.png>

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**Cc:** Hogan, James (DTMB) <[hoganj@michigan.gov](mailto:hoganj@michigan.gov)>; James Foley <[jfoley@us.ibm.com](mailto:jfoley@us.ibm.com)>  
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To: Yogesh Saxena/Lansing/IBM@IBMUS  
Cc: "Rosales, Manny (DTMB)" <[RosalesM@michigan.gov](mailto:RosalesM@michigan.gov)>  
Date: 01/11/2016 03:35 PM  
Subject: VMS update

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**From:** James Foley <jfoley@us.ibm.com>  
**Sent:** Thursday, February 04, 2016 2:40 PM  
**To:** Rosales, Manny (DTMB)  
**Cc:** Hogan, James (DTMB); Yogesh Saxena  
**Subject:** RE: VMS update

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Regards,

**Jim P. Foley**  
Project Executive - State of Michigan MAIN and eMichigan

---

Phone: 1-517-335-1159 | Mobile: 1-231-360-9105  
E-mail: [jfoley@us.ibm.com](mailto:jfoley@us.ibm.com)

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111 South Capitol Avenue  
Lansing, MI 48933  
United States

☞ "Rosales, Manny (DTMB)" -----02/04/2016 07:43:45 AM-----Yogi, I appreciate the response. That information was not shared with me and I'm coordinating a mee

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Business Relationship Manager

State of Michigan - DTMB  
Agency Services for DNR, DEQ, MDARD  
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Mobile: (517) 694-7992  
[rosalesm@michigan.gov](mailto:rosalesm@michigan.gov)



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To: Yogesh Saxena/Lansing/IBM@IBMus, "Hogan, James (DTMB)" <[hoganj@michigan.gov](mailto:hoganj@michigan.gov)>  
Date: 01/29/2016 11:01 AM  
Subject: RE: VMS update

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**Sent:** Thursday, February 04, 2016 3:26 PM  
**To:** James Foley  
**Cc:** Hogan, James (DTMB); Yogesh Saxena  
**Subject:** RE: VMS update

Jim,  
Thanks for reaching out. I completely understand the infrastructure priority. I'll check schedules with DNR and have a meeting request sent to both you and Sunit.

Thank you,

**Manny Rosales, PMP, CSM**  
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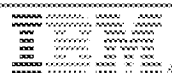
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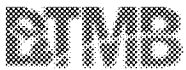
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**From:** Jannereth, Kate (DEQ)  
**Sent:** Thursday, February 04, 2016 3:37 PM  
**To:** Merricle, Jennifer (DTMB);Sellepack, Dan (DTMB);Hogan, James (DTMB);Rosales, Manny (DTMB);Meyer, Vicki (DTMB);Hudson, Becki (DTMB);Kenney, Pam (DTMB)  
**Subject:** FW: DEQbicle Employee Newsletter\_ Winter 2016

Not sure if you get this, but the DEQ/DTMB Partnership update went out to DEQ.

---

**From:** Michigan Department of Environmental Quality [mailto:MIDEQ@govsubscriptions.michigan.gov]  
**Sent:** Thursday, February 04, 2016 3:32 PM  
**To:** Jannereth, Kate (DEQ)  
**Subject:** DEQbicle Employee Newsletter\_ Winter 2016

### In this issue

Director's message

5 minutes with Shane Nixon

Mentoring

Waukesha overview

Ten Mile Drain

Air quality improvements  
through partnership

Kalamazoo triage program

Fisk Lake drum removal project

Cleaning up scrap tires with  
horsepower

From waste to by-product

Where will IDP take you in  
2016?

IDP success stories

EIS coverage update

DEQ/DTMB partnership update



### Welcome

The **DEQbicle** is a quarterly newsletter about the good work we do at the DEQ. Articles are written by staff for staff - tying together our awareness and understanding of DEQ's mission and programs. For optimal viewing, open the [DEQbicle](#) in Internet Explorer. You can also view the DEQbicle on the [SharePoint DEQbicle page](#).

### Director's Message



Right-click here to download pictures. To help protect your privacy, Outlook prevented automatic download of this picture from the Internet.  
(X) (C) Craig

I know the past few months, and particularly the past few weeks, have been challenging for DEQ employees. I am sure you are frustrated with some of the statements being made about the DEQ and may even be disheartened by the negative attention we have received. I would like to take a few moments to update you on the Flint water issue and what we can all do to move toward solutions for the people of that city and for the citizens of our state.

In the State of the State address, significant blame for the Flint water crisis was placed on the DEQ. While I know that was not easy to hear, I think it is important for us as a department to now focus on what we can do

Human Resources update

Upcoming events

EAC update

Beyond the Q

### Contributors

David Bandlow • Michael Beaulac • Jenine Camilleri • Rachel Cromell • Mary Goodhall • Christine Grossman • Pam Howd • Kate Jannereth • Alisa Lindsay • Paul McDonald • Wade O'Boyle • Jamie Pilar • Carin Sodeman • Carol Tracy • Vence Woods

### Production team

Alana Berthold  
Carin Sodeman  
Karen Tommasulo  
Editor: Jennifer Acevedo

### Submit an article

**Deadline for the spring issue is April 15, 2016.** You can review the DEQbicle article submission guidelines and deadlines on the [intranet DEQbicle page](#).

Let us know what you think about the DEQbicle. Please take a [quick survey](#) on the DEQ's Intranet Communications page.

to ensure a crisis like this doesn't happen again and how we can best assist the people of Flint.

Currently, there are internal and external teams reviewing what happened and we will continue to work cooperatively with them. As those evaluations are received, we will make them available to the rest of the department. Information on the Flint water situation can be found at [www.michigan.gov/flintwater](http://www.michigan.gov/flintwater).

During these times of crisis, it is more important than ever to focus on why we choose to work for the DEQ and the mission of our organization. You should be proud to do this important work and proud of our staff members who work hard every day to protect Michigan's environmental heritage. Please don't be afraid to be leaders, problem solvers, and innovators in your work.

[View Director Creagh's complete message.](#)

## A look inside this winter's DEQbicle

### Cultivating and creating in Cadillac... 5 Minutes with Shane Nixon

When environmental engineer Shane Nixon agreed to participate in this issue's 5 minutes article, he obliged, but warned of his introverted nature. It wasn't long, however, before he began to elaborate – especially when he spoke of collaborating with stakeholders and seeing things from a completely different perspective. Then he really opened up when I asked him what he does for fun – woodworking – a hobby he has enjoyed since high school.

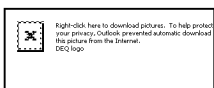
### Mentoring – a circle of influence

Soon the Quality of Life Mentoring Program will begin accepting registrations. You can choose to be a mentor, a mentee, or both. In considering which, think about your area of expertise and who could benefit from learning it. Likewise, think of who possesses knowledge you want and consider asking that person to be your mentor. Realize that you can learn from anyone, and many people will “give away for free” the knowledge within them, to those who seek it. Check out Mary Goodhall's inspirational story from her father.

### What's up with Waukesha?

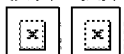
Check out this brief overview of the recently submitted water diversion application from Wisconsin, a thought-provoking topic that's teaching many of us how to pronounce “Waukesha.” (It's wawk-eh-shaw, by the way).

[Go to the DEQbicle to view these articles and more!](#)



Questions?  
[Contact Us](#)  
Ph: 800-662-9278

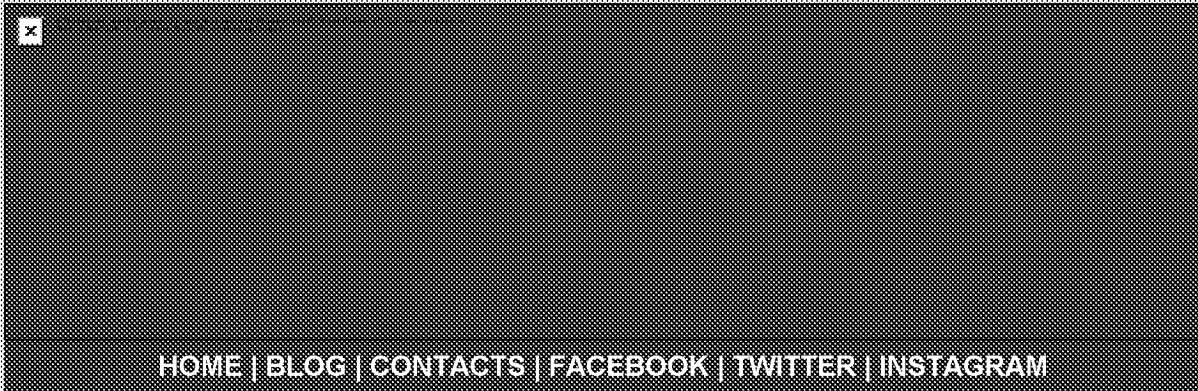
STAY CONNECTED:



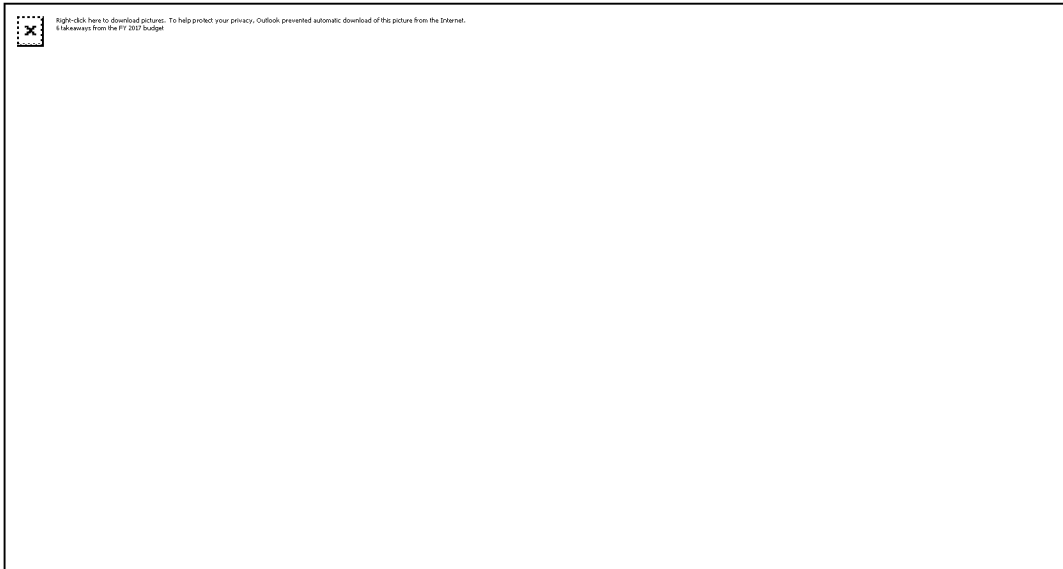
This email was sent to [jannerethk@michigan.gov](mailto:jannerethk@michigan.gov) using GovDelivery, on behalf of: Michigan Department of Environmental Quality · Constitution Hall · 525 West Allegan Street · PO Box 30473 · Lansing, MI 48909 · 800-662-9278



**From:** Governor's Office <governorsoffice@govsubscriptions.michigan.gov>  
**Sent:** Thursday, February 11, 2016 5:52 PM  
**To:** Hogan, James (DTMB)  
**Subject:** What this year's budget means for Michigan...



## VIDEO: What Governor Snyder's FY17 budget means for Michigan



Gov. Rick Snyder's FY 2017 budget calls for critical investments for the Flint water crisis, statewide infrastructure and the Detroit Public Schools. The governor's recommendation also addresses the skyrocketing costs of specialty medications that Michigan residents depend on for better health outcomes.

This budget also stays committed to the Governor's core statewide priorities of education, talent and economic development, health and human services, and public safety.

The proposed FY 2017 budget makes key investments to strengthen the state for all of

Michigan's families. Click here to learn more about the top 6 takeaways from the Governor's FY 2017 state budget.



### Click a tweet to tweet it out:

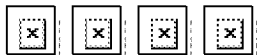


The #MiBudget @OneToughNerd proposed yesterday makes key investments to strengthen Michigan for all families --> [www.mi.gov/MiBudget](http://www.mi.gov/MiBudget)

--> @OneToughNerd's #MiBudget includes \$72 million a year for Detroit Public Schools. It is time to act now --> [www.mi.gov/MiBudget](http://www.mi.gov/MiBudget)

--> @onetoughnerd's significant investment in #Flint families is the right thing to do. #FlintFWD #MiBudget [www.mi.gov/MiBudget](http://www.mi.gov/MiBudget)

#### STAY CONNECTED:



#### SUBSCRIBER SERVICES:

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---

This email was sent to [hoganj@michigan.gov](mailto:hoganj@michigan.gov) on behalf of: The Executive Office of the Governor • 111 South Capitol Avenue • Lansing, MI 48909 • 517-335-7856

---

**From:** Galeazzi, Tiziana (DTMB)  
**Sent:** Friday, February 12, 2016 12:39 PM  
**To:** Hogan, James (DTMB)  
**Cc:** Simon, Jodi (DTMB)  
**Subject:** Re: FOIA Project Updates to General Managers - Clarification please

Only if OA needs to help with email and document searches related to the Foia project

Thank you,

Tiziana Galeazzi

General Manager for Attorney General, Civil Rights, Executive Office of the Governor, Talent and Economic Development  
State of Michigan, Department of Technology, Management and Budget  
Cell: (517) 749-9496 Office: (517) 241-3310



On Feb 12, 2016, at 12:37 PM, Hogan, James (DTMB) <[hoganj@michigan.gov](mailto:hoganj@michigan.gov)> wrote:

Clarification please,

We currently work with OA to get the HP records management software loaded onto DEQ clients PC's in support of litigation hold and FOIA. This is using our current IT service request system.

Moving forward, is my client service specialist supposed to route these requests to Jodi instead of using our current process? Will Jodi maintain on-going updates with the client, or will my CSS have to contact Jodi for an update? What are the specific parameters that "trigger" this new process? Over 10 PC's needing software within 24 hours? Need some help so I don't send conflicting messages.

---

**From:** Galeazzi, Tiziana (DTMB)  
**Sent:** Friday, February 12, 2016 12:04 PM  
**To:** Berwald, Kirt (DTMB) <[berwaldk@michigan.gov](mailto:berwaldk@michigan.gov)>; Hogan, James (DTMB) <[hoganj@michigan.gov](mailto:hoganj@michigan.gov)>; Buckwalter, Nathan (DTMB) <[BuckwalterN@michigan.gov](mailto:BuckwalterN@michigan.gov)>; Pung, Linda (DTMB) <[PUNGL2@michigan.gov](mailto:PUNGL2@michigan.gov)>; Westfall, Laurie (DTMB) <[WestfallL@michigan.gov](mailto:WestfallL@michigan.gov)>; Willard, Stuart (DTMB) <[WillardS@michigan.gov](mailto:WillardS@michigan.gov)>; Das, Rajiv (DTMB) <[DasR@michigan.gov](mailto:DasR@michigan.gov)>  
**Cc:** Simon, Jodi (DTMB) <[SimonJ@michigan.gov](mailto:SimonJ@michigan.gov)>; McFarlane, James (DTMB) <[mcfarlanej@michigan.gov](mailto:mcfarlanej@michigan.gov)>; Buhs, Caleb (DTMB) <[BuhsC@michigan.gov](mailto:BuhsC@michigan.gov)>  
**Subject:** FOIA Project Updates to General Managers  
**Importance:** High

Happy Friday All!

As you're aware, the Governor's Office Legal Team is working with the agencies to gather email and documentation related to the Flint Water crisis. Each agency was invited to a meeting last Wednesday afternoon to discuss the details around this FOIA project.

Please note the following updated information:

- The Governor's Office has asked each agency to perform their own searches on their email/repositories for all information pertaining to the Flint Water crisis.
- While the agencies may approach DTMB for assistance, we are under a tight timeframe and can't possibly assist every agency and every employee.
  - If the agency asks for DTMB assistance and you have internal resources available to assist (i.e. Client Specialist), please provide that assistance.
  - **If the agency needs assistance from OA** (i.e. due to a large quantity of email/documents or a large group of people) **please forward that request to Jodi Simon**. Also, please let the agency know that requests will be prioritized by the Governor's Office and we will provide feedback on availability as soon as possible (so if DTMB cannot assist, it will still leave time for the agency to perform the searches).
- The Governor's Office will provide the keyword search terms today to the Agencies.
  - The designated agency coordinators for this project will identify which employees from their agency will be the Custodians.

Please call me with any questions.

Thank you

Tiziana Galeazzi

General Manager for Attorney General, Civil Rights, Executive Office of the Governor, Talent and Economic Development

State of Michigan, Department of Technology, Management and Budget

Cell: (517) 749-9496 Office: (517) 241-3310

---

**From:** Merricle, Jennifer (DTMB)  
**Sent:** Friday, February 12, 2016 1:01 PM  
**To:** Hogan, James (DTMB); Rosales, Manny (DTMB)  
**Subject:** RE: FOIA Project Updates to General Managers

Got it. Thanks Jim.

Jennifer Wildrom Merricle  
Department of Technology Management and Budget  
Agency Services supporting DEQ, DNR and MDARD  
Customer Service Team Manager  
517.373.6834



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**From:** Hogan, James (DTMB)  
**Sent:** Friday, February 12, 2016 12:50 PM  
**To:** Merricle, Jennifer (DTMB) <[MerricleJ@Michigan.gov](mailto:MerricleJ@Michigan.gov)>; Rosales, Manny (DTMB) <[RosalesM@michigan.gov](mailto:RosalesM@michigan.gov)>  
**Subject:** FW: FOIA Project Updates to General Managers  
**Importance:** High

I asked for clarification on the item highlighted below in yellow. Here it is:

Agencies are responsible for conducting these searches on their own. If they feel they need help from DTMB and Jennifer's team cannot help, the request needs to be sent to Jodi Simon. Jodi's keeping an inventory on workload specific to OA for these requests, and working with the Governor's Office on prioritizing timing for when OA can help.

---

**From:** Galeazzi, Tiziana (DTMB)  
**Sent:** Friday, February 12, 2016 12:04 PM  
**To:** Berwald, Kirt (DTMB) <[berwaldk@michigan.gov](mailto:berwaldk@michigan.gov)>; Hogan, James (DTMB) <[hoganj@michigan.gov](mailto:hoganj@michigan.gov)>; Buckwalter, Nathan (DTMB) <[BuckwalterN@michigan.gov](mailto:BuckwalterN@michigan.gov)>; Pung, Linda (DTMB) <[PUNGL2@michigan.gov](mailto:PUNGL2@michigan.gov)>; Westfall, Laurie (DTMB) <[WestfallL@michigan.gov](mailto:WestfallL@michigan.gov)>; Willard, Stuart (DTMB) <[WillardS@michigan.gov](mailto:WillardS@michigan.gov)>; Das, Rajiv (DTMB) <[DasR@michigan.gov](mailto:DasR@michigan.gov)>  
**Cc:** Simon, Jodi (DTMB) <[SimonJ@michigan.gov](mailto:SimonJ@michigan.gov)>; McFarlane, James (DTMB) <[mcfarlanej@michigan.gov](mailto:mcfarlanej@michigan.gov)>; Buhs, Caleb (DTMB) <[BuhsC@michigan.gov](mailto:BuhsC@michigan.gov)>  
**Subject:** FOIA Project Updates to General Managers  
**Importance:** High

Happy Friday All!



As you're aware, the Governor's Office Legal Team is working with the agencies to gather email and documentation related to the Flint Water crisis. Each agency was invited to a meeting last Wednesday afternoon to discuss the details around this FOIA project.

Please note the following updated information:

- The Governor's Office has asked each agency to perform their own searches on their email/repositories for all information pertaining to the Flint Water crisis.
- While the agencies may approach DTMB for assistance, we are under a tight timeframe and can't possibly assist every agency and every employee.
  - If the agency asks for DTMB assistance and you have internal resources available to assist (i.e. Client Specialist), please provide that assistance.
  - **If the agency needs assistance from OA (i.e. due to a large quantity of email/documents or a large group of people) please forward that request to Jodi Simon. Also, please let the agency know that requests will be prioritized by the Governor's Office and we will provide feedback on availability as soon as possible (so if DTMB cannot assist, it will still leave time for the agency to perform the searches).**
- The Governor's Office will provide the keyword search terms today to the Agencies.
  - The designated agency coordinators for this project will identify which employees from their agency will be the Custodians.

Please call me with any questions.

Thank you

Tiziana Galeazzi

General Manager for Attorney General, Civil Rights, Executive Office of the Governor, Talent and Economic Development  
State of Michigan, Department of Technology, Management and Budget  
Cell: (517) 749-9496 Office: (517) 241-3310

---

**From:** Thomas Hines (US - IFS) <thomas.a.hines@pwc.com>  
**Sent:** Tuesday, February 16, 2016 10:52 AM  
**To:** Weston, Tom (DNR)  
**Cc:** Hogan, James (DTMB)  
**Subject:** Re: Times for Flint Water Data Call

Hello Tom,

Please let me know if you would like to try and connect this week.

Thanks.

Thomas Hines  
PwC | MSML - Director  
Office: 313-394-6847 | Mobile: 248-719-4921  
Email: [thomas.a.hines@pwc.com](mailto:thomas.a.hines@pwc.com)  
PricewaterhouseCoopers LLP  
500 Woodward Avenue, Detroit MI, 48226  
<http://www.pwc.com/us>

Thoughts don't need paper to take shape.

On Thu, Feb 11, 2016 at 1:59 PM, Thomas Hines (US - IFS) <[thomas.a.hines@pwc.com](mailto:thomas.a.hines@pwc.com)> wrote:  
Hello Tom,

I'm sure you have a very full plate but wanted to find out if you wanted to try and connect before the end of the week.

If so, please let me know what time(s) would work best for you.

Thanks.

Thomas Hines  
PwC | MSML - Director  
Office: [313-394-6847](tel:313-394-6847) | Mobile: [248-719-4921](tel:248-719-4921)  
Email: [thomas.a.hines@pwc.com](mailto:thomas.a.hines@pwc.com)  
PricewaterhouseCoopers LLP  
500 Woodward Avenue, Detroit MI, 48226  
<http://www.pwc.com/us>

Thoughts don't need paper to take shape.

On Mon, Feb 8, 2016 at 10:08 AM, Thomas Hines (US - IFS) <[thomas.a.hines@pwc.com](mailto:thomas.a.hines@pwc.com)> wrote:  
Hello Tom,

Per the exchange from last week, please let me know if you are available to jump on a call tomorrow (Tuesday) morning or sometime between 2:00 - 4:00.

Thanks.

Thomas Hines  
PwC | MSML - Director  
Office: [313-394-6847](tel:313-394-6847) | Mobile: [248-719-4921](tel:248-719-4921)  
Email: [thomas.a.hines@pwc.com](mailto:thomas.a.hines@pwc.com)  
PricewaterhouseCoopers LLP  
500 Woodward Avenue, Detroit MI, 48226  
<http://www.pwc.com/us>

Thoughts don't need paper to take shape.

----- Forwarded message -----

From: **Thomas Hines (US - IFS)** <[thomas.a.hines@pwc.com](mailto:thomas.a.hines@pwc.com)>  
Date: Wed, Feb 3, 2016 at 1:16 PM  
Subject: Re: Times for Flint Water Data Call  
To: "Hogan, James (DTMB)" <[hoganj@michigan.gov](mailto:hoganj@michigan.gov)>  
Cc: "Weston, Tom (DNR)" <[westont1@michigan.gov](mailto:westont1@michigan.gov)>

Hi Jim,

Thanks for your reply.

Tom - I will work to get times for next Monday or Tuesday to connect and circle back with you as soon as I can pull that together.

If you need anything in the interim, let me know.

Thanks.

Thomas Hines  
PwC | MSML - Director  
Office: [313-394-6847](tel:313-394-6847) | Mobile: [248-719-4921](tel:248-719-4921)  
Email: [thomas.a.hines@pwc.com](mailto:thomas.a.hines@pwc.com)  
PricewaterhouseCoopers LLP  
500 Woodward Avenue, Detroit MI, 48226  
<http://www.pwc.com/us>

Thoughts don't need paper to take shape.

On Wed, Feb 3, 2016 at 1:02 PM, Hogan, James (DTMB) <[hoganj@michigan.gov](mailto:hoganj@michigan.gov)> wrote:

Tom,

I apologize for not getting back with you sooner.

The request for assistance came from Tom Weston of the DNR. He is out of the office for the balance of the week and is key to further discussions. I'm including him in this distribution so you'll have each other's contact information next week in order to reengage.

**From:** Thomas Hines (US - IFS) [<mailto:thomas.a.hines@pwc.com>]  
**Sent:** Monday, February 1, 2016 7:29 PM  
**To:** Hogan, James (DTMB) <[hoganj@michigan.gov](mailto:hoganj@michigan.gov)>  
**Subject:** Times for Flint Water Data Call

Hi Jim,

I huddled up with some folks from our Data and State & Local practice and would like to propose some times on Wednesday to regroup with you.

Please let me know if any of the following times work:

First preference: Wednesday, anytime between 10:30 - 12:00

Second Preference: Wednesday, anytime between 9:00 - 10:00

Thanks Jim.

Thomas Hines

PwC | MSML - Director

Office: 313-394-6847 | Mobile: 248-719-4921

Email: thomas.a.hines@pwc.com

PricewaterhouseCoopers LLP

500 Woodward Avenue, Detroit MI, 48226

<http://www.pwc.com/us>

Thoughts don't need paper to take shape.

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---

**From:** Merricle, Jennifer (DTMB)  
**Sent:** Tuesday, February 16, 2016 12:12 PM  
**To:** Hogan, James (DTMB)  
**Subject:** RE: RM push ticket, multiple machines

Ok.

Jennifer Wildrom Merricle  
Department of Technology Management and Budget  
Agency Services supporting DEQ, DNR and MDARD  
Customer Service Team Manager  
517.373.6834



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**From:** Hogan, James (DTMB)  
**Sent:** Tuesday, February 16, 2016 12:11 PM  
**To:** Merricle, Jennifer (DTMB) <[MerricleJ@Michigan.gov](mailto:MerricleJ@Michigan.gov)>  
**Subject:** FW: RM push ticket, multiple machines

I see you on the distribution. I'm in training Tuesday and Wednesday, so escalate via Manny if you need anything.

---

**From:** Pung, Linda (DTMB)  
**Sent:** Tuesday, February 16, 2016 11:31 AM  
**To:** Pike, Collin (DTMB) <[PikeC1@michigan.gov](mailto:PikeC1@michigan.gov)>; Merricle, Jennifer (DTMB) <[MerricleJ@Michigan.gov](mailto:MerricleJ@Michigan.gov)>; Hogan, James (DTMB) <[hoganj@michigan.gov](mailto:hoganj@michigan.gov)>  
**Cc:** Weston, Jessica (DTMB) <[WestonJ2@michigan.gov](mailto:WestonJ2@michigan.gov)>  
**Subject:** RE: RM push ticket, multiple machines

Hi Collin,  
Jim Hogan is the General Manager for DEQ, so I am including Jim on this thread.

Thanks,  
Linda

---

**From:** Pike, Collin (DTMB)  
**Sent:** Tuesday, February 16, 2016 11:29 AM  
**To:** Merricle, Jennifer (DTMB) <[MerricleJ@Michigan.gov](mailto:MerricleJ@Michigan.gov)>; Pung, Linda (DTMB) <[PUNGL2@michigan.gov](mailto:PUNGL2@michigan.gov)>  
**Cc:** Weston, Jessica (DTMB) <[WestonJ2@michigan.gov](mailto:WestonJ2@michigan.gov)>  
**Subject:** RE: RM push ticket, multiple machines

Jennifer and Linda,

Jessica Weston wanted me to let you both know when I submit the OA software push ticket into Remedy. So, I submitted INC000005900526 and have already reached out to Jason Frost and John McQuaid on getting the package push escalated. If I get any updates, I will keep you both posted.

Thank you,  
*Collin Pike*  
*Developer/Analyst*  
*DTMB – Agency Services*  
*Office: (517) 241-7810*



---

**From:** Pike, Collin (DTMB)  
**Sent:** Tuesday, February 16, 2016 11:24 AM  
**To:** Frost, Jason (DTMB) <[FrosU@michigan.gov](mailto:FrosU@michigan.gov)>; McQuaid, John (DTMB) <[mcquaidj@michigan.gov](mailto:mcquaidj@michigan.gov)>  
**Cc:** Brys, Anne (DTMB) <[BrysA@michigan.gov](mailto:BrysA@michigan.gov)>; Proux, Julie (DTMB) <[ProuxJ@michigan.gov](mailto:ProuxJ@michigan.gov)>  
**Subject:** INC000005900526- Requesting Escalation for Software Push  
**Importance:** High

Jason/John,

The attached DEQ users (16 total) have been tasked by the governor's office to review documents for release to the public, concerning the Flint water crisis. They have their Records Manager application training Thursday morning and will need the APP\_RecordsManager software.

Can we fast track this push request so the users are able to do their application training on Thursday morning?

The Remedy ticket is INC000005900526

Thanks,  
*Collin Pike*  
*Developer/Analyst*  
*DTMB – Agency Services*  
*Office: (517) 241-7810*



**From:** Weston, Jessica (DTMB)  
**Sent:** Tuesday, February 16, 2016 9:03 AM  
**To:** Pike, Collin (DTMB) <[PikeC1@michigan.gov](mailto:PikeC1@michigan.gov)>  
**Subject:** RM push ticket, multiple machines

Collin - Attached is a request for RM push to multiple DEQ machines. These are people who are going to be reviewing records for release concerning the Flint water crisis and need to be processed ASAP. They are training on Thursday morning and would like to start using RM on Thursday afternoon.

Please escalate the ticket as soon as it is submitted, and alert Jennifer Merricle and Linda Pung as soon as you submit the ticket. The contact for the ticket is Mike Marshall at DEQ.

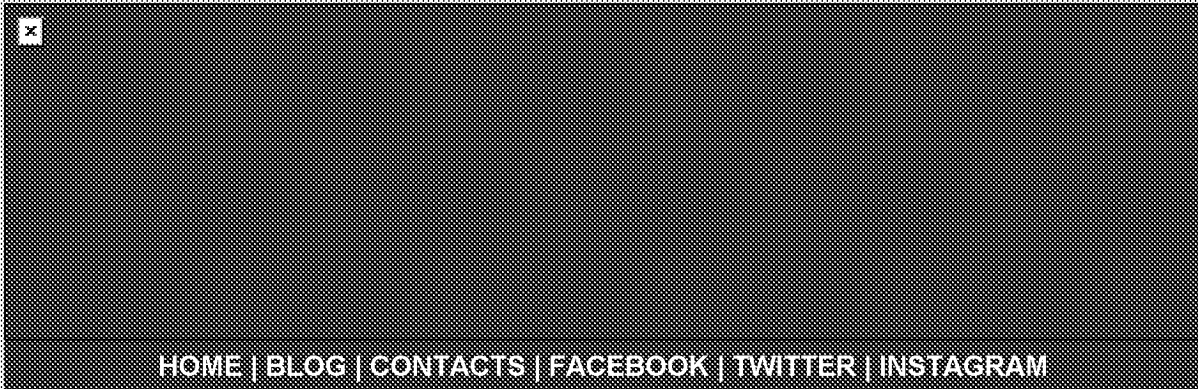
---

Thanks and let me know if you have any questions.

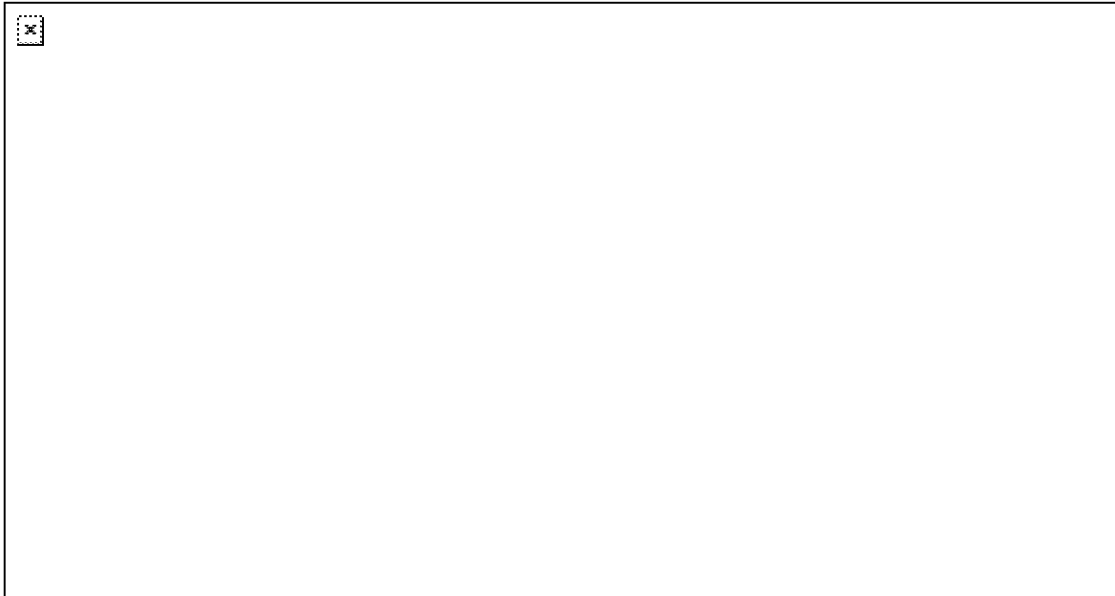
Jessie Weston  
Records Analyst  
DTMB Records Management Services  
517-335-9145 desk  
517-281-4255 mobile



**From:** Governor's Office <governorsoffice@govsubscriptions.michigan.gov>  
**Sent:** Tuesday, February 16, 2016 5:05 PM  
**To:** Hogan, James (DTMB)  
**Subject:** VIDEO: Volunteering in Flint



## VIDEO: How volunteers are helping Flint



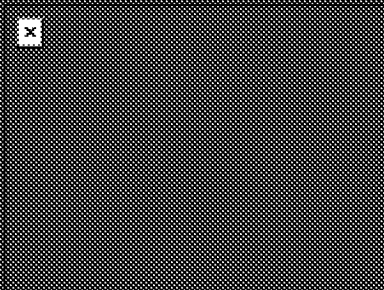
Volunteers at the Food Bank of Eastern Michigan are working hard to collect donations in order to help the families of Flint. Last Thursday, Governor Snyder visited with the many dedicated volunteers and helped sort cans of food.

Good nutrition is critically important for Flint's children. Foods that are high in calcium, vitamin C, and iron can help limit the effects of lead exposure. To donate or volunteer at the Food Bank of Eastern Michigan, visit [www.fbem.org](http://www.fbem.org).

[Click here to watch the video and learn more about how the Food Bank of Eastern Michigan is helping Flint's families.](#)



## LISTEN IN: Governor Snyder's tele-town hall with Flint residents



Governor Snyder hosted his third town hall with Flint residents on Thursday, Feb. 11, answering their questions directly. [Click here to listen to the call.](#)

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This email was sent to [hoganj@michigan.gov](mailto:hoganj@michigan.gov) on behalf of: The Executive Office of the Governor · 111 South Capitol Avenue · Lansing, MI 48909 · 517-335-7856

---

**From:** DTMB Director and CIO David Behen <dtmb@govsubscriptions.michigan.gov>  
**Sent:** Wednesday, February 17, 2016 10:10 AM  
**To:** Hogan, James (DTMB)  
**Subject:** The Gov. Snyder's Budget Proposal



Right-click here to download pictures. To help protect your privacy, Outlook prevented automatic download of this picture from the Internet.  
DTMB Header 02/22/16

Good morning everyone. I hope everyone had a great holiday weekend.

I had the good fortune to travel to Marquette on Monday with Chad Laidlaw, DTMB's policy and planning analyst, to meet with city, business and university leaders and to address the Economic Club of Marquette. I told them about the many things DTMB does, placing special emphasis on our work in mobility and cybersecurity. Marquette is really developing and making its mark as an innovative and entrepreneurial community.

Now work.

The executive budget Gov. Snyder presented last week outlined his investment plan for Michigan. Yes, the proposal for fiscal year 2017-18 outlined a strategy to address the critical challenges of addressing the Flint water crisis and turning around Detroit's Public Schools, but the \$54.9 billion plan also includes investment in four key areas:

- **Education.** The budget increases investment to K-12 schools, community colleges and the state's public universities. Additional funds are proposed to expand career, technical, science, technology, engineering and math programs.
- **Protecting the Public.** The governor's plan expands the Secure Cities program, which has reduced violent crime in four major Michigan cities. Funds also would support an additional trooper recruit school and an academy to train corrections officers, among other initiatives.
- **Putting People First.** The governor recommends continued expansion of the Healthy Kids Dental Program and funding efforts to ensure residents have access to affordable health care. His proposal boosts funds to help cover new higher cost specialty medications to treat conditions such as hepatitis C and cystic fibrosis, among others.
- **Investing in Infrastructure.** The proposal allocates \$1.2 billion to maintain and repair Michigan roads, bridges and other critical infrastructure.

The budget proposal also includes FY 2017-18 funding recommendations for DTMB. Gov. Snyder recommends ongoing funding of \$1.3 billion for department operations and a one-time allocation of \$32.4 million.

A few highlights include:

- \$502 million for information technology support for all state agencies and \$132.8 million for 14 high-priority IT projects in seven agencies. He recommends increasing the Information Technology Investment Fund by \$7 million, from \$65 million to \$72 million. This fund supports several major multiyear IT projects and upgrades, including the replacement of outdated legacy systems.
- An additional \$5 million to support cybersecurity improvements to safeguard citizens' personal information and protect critical infrastructure and government services.
- IT support of \$6.5 million to modernize the Office of Retirement Services' systems and enhance customer service for more than 530,000 current and future retirees.

You can see the full executive budget recommendations, which are posted on the Budget Office website. Details of DTMB's proposed budget begin on page B-75.

We can expect to see many changes before the budgets are signed and become effective Oct. 1. The executive budget will be used by the House and Senate Appropriations Committees as they work on their own budgets and hold committee hearings on the proposals. I'll keep you posted as the process moves ahead.

As always, I welcome your notes, whether about the budget process or any other topic. Please send them to me at [behend@michigan.gov](mailto:behend@michigan.gov).

Thank you again for all the good work you do. I hope you have a great week ahead.

David

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The Department of Technology, Management and Budget

You are receiving this email because you are an employee of the Department of Technology, Management and Budget. If you have questions about your subscription, please contact [DTMB-Communications@michigan.gov](mailto:DTMB-Communications@michigan.gov).

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This email was sent to [hoganr@michigan.gov](mailto:hoganr@michigan.gov) using GovDelivery, on behalf of DTMB - Lewis Cass Building - 320 South Walnut Street - Lansing, MI 48933 517-373-1004

---

**From:** Benner, Thomas (MDARD)  
**Sent:** Wednesday, February 17, 2016 10:19 AM  
**To:** Davis, Rachelle (DTMB)  
**Cc:** Rosales, Manny (DTMB); Merricle, Jennifer (DTMB); Hovey, Kristie (MDARD); Deacon, Brad (MDARD); Hogan, James (DTMB); Bruce, David M. (MDARD); McFarlane, Kenneth (MDARD)  
**Subject:** FW: Today VPN issues

Rachelle,

Can you escalate this to make sure it gets resolved? Unfortunately, I don't have a ticket number. As noted, Tom Tederington is part of our ICS response team and it is critical that he gets fixed ASAP.

Jennifer/Manny: As part of the SLA, we probably should consider some type of escalation for notifying you when we have implemented ICS and what our needs/expectations are for key staff. This would be similar to the response we had discussed should avian influenza hit Michigan, as that would be an example where ICS was implemented.

Thank you.

/tom

Thomas Benner, Systems Manager  
Michigan Department of Agriculture and Rural Development  
Constitution Hall, 6<sup>th</sup> Floor North  
525 W Allegan Street  
Lansing MI 48933  
517-284-5744  
[Bennert9@michigan.gov](mailto:Bennert9@michigan.gov)  
[www.michigan.gov/mdard](http://www.michigan.gov/mdard)

---

**From:** Walker, Sandra (MDARD)  
**Sent:** Wednesday, February 17, 2016 9:59 AM  
**To:** Benner, Thomas (MDARD); Hovey, Kristie (MDARD); McFarlane, Kenneth (MDARD)  
**Cc:** Deacon, Brad (MDARD)  
**Subject:** Fwd: Today VPN issues

Tom,  
We need to get Tom Tederington's VPN issue resolved urgently. Tom is key to operations for our Flint Water response.

Can you look into this?

Sent from my iPhone

Begin forwarded message:

**From:** "Tederington, Thomas (MDARD)" <[tederingtont@michigan.gov](mailto:tederingtont@michigan.gov)>  
**Date:** February 17, 2016 at 9:21:02 AM EST  
**To:** "Walker, Sandra (MDARD)" <[walkers9@michigan.gov](mailto:walkers9@michigan.gov)>  
**Cc:** "Hainstock, Lisa (MDARD)" <[hainstockl@michigan.gov](mailto:hainstockl@michigan.gov)>, "Slater, Steve (MDARD)" <[slaters2@michigan.gov](mailto:slaters2@michigan.gov)>  
**Subject:** Today VPN issues

Sandra,

I wanted to let you know that I'm NOT in Flint right now. I can't connect to the intranet. I'm working with DTMB to try to fix this issue. I have to go to a State office building this morning so DTMB can remote into my computer and try to fix it. Without VPN I can't connect to SharePoint and that's a problem. I let Steve know if he needs help in Flint today to make Dan the Deputy Operations Section Chief.

Thanks,

*Tom Tederington  
East Region Food Supervisor  
Michigan Department of Agriculture and Rural Development  
Food and Dairy Division  
P: 517-657-2066  
Cell: 517-749-5849  
E: [TederingtonT@Michigan.gov](mailto:TederingtonT@Michigan.gov)*

---

**From:** Davis, Rachelle (DTMB)  
**Sent:** Wednesday, February 17, 2016 10:23 AM  
**To:** Benner, Thomas (MDARD)  
**Cc:** Rosales, Manny (DTMB); Merricle, Jennifer (DTMB); Hovey, Kristie (MDARD); Deacon, Brad (MDARD); Hogan, James (DTMB); Bruce, David M. (MDARD); McFarlane, Kenneth (MDARD)  
**Subject:** RE: Today VPN issues

Hello All,

I have located a request number for Thomas (REQ000000796901). I will now make contact with the CSC to see what can be done to restore Thomas back to service as soon as possible.

Thanks,  
Rachelle

---

**From:** Benner, Thomas (MDARD)  
**Sent:** Wednesday, February 17, 2016 10:19 AM  
**To:** Davis, Rachelle (DTMB) <[DavisR20@michigan.gov](mailto:DavisR20@michigan.gov)>  
**Cc:** Rosales, Manny (DTMB) <[RosalesM@michigan.gov](mailto:RosalesM@michigan.gov)>; Merricle, Jennifer (DTMB) <[MerricleJ@Michigan.gov](mailto:MerricleJ@Michigan.gov)>; Hovey, Kristie (MDARD) <[HoveyK@michigan.gov](mailto:HoveyK@michigan.gov)>; Deacon, Brad (MDARD) <[deaconb9@michigan.gov](mailto:deaconb9@michigan.gov)>; Hogan, James (DTMB) <[hoganj@michigan.gov](mailto:hoganj@michigan.gov)>; Bruce, David M. (MDARD) <[bruced9@michigan.gov](mailto:bruced9@michigan.gov)>; McFarlane, Kenneth (MDARD) <[McFarlaneK@michigan.gov](mailto:McFarlaneK@michigan.gov)>  
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[Bennert9@michigan.gov](mailto:Bennert9@michigan.gov)  
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**Sent:** Wednesday, February 17, 2016 9:59 AM

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*Michigan Department of Agriculture and Rural Development*

*Food and Dairy Division*

*P: 517-657-2066*

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**To:** Rosales, Manny (DTMB); Benner, Thomas (MDARD)  
**Cc:** Merricle, Jennifer (DTMB); Hovey, Kristie (MDARD); Deacon, Brad (MDARD); Hogan, James (DTMB); Bruce, David M. (MDARD); McFarlane, Kenneth (MDARD); Cox, Randy (DTMB)  
**Subject:** RE: Today VPN issues

Thanks Manny,

In addition, I have connected Thomas and Carol Mikulka of Advanced End Users Support directly. The two are in conversation already.

Rachelle

---

**From:** Rosales, Manny (DTMB)  
**Sent:** Wednesday, February 17, 2016 10:46 AM  
**To:** Davis, Rachelle (DTMB) <DavisR20@michigan.gov>; Benner, Thomas (MDARD) <bennert9@michigan.gov>  
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Rachelle

---

**From:** Davis, Rachelle (DTMB)  
**Sent:** Wednesday, February 17, 2016 10:23 AM  
**To:** Benner, Thomas (MDARD) <[benbert9@michigan.gov](mailto:benbert9@michigan.gov)>  
**Cc:** Rosales, Manny (DTMB) <[RosalesM@michigan.gov](mailto:RosalesM@michigan.gov)>; Merricle, Jennifer (DTMB) <[MerricleJ@Michigan.gov](mailto:MerricleJ@Michigan.gov)>; Hovey, Kristie (MDARD) <[HoveyK@michigan.gov](mailto:HoveyK@michigan.gov)>; Deacon, Brad (MDARD) <[deaconb9@michigan.gov](mailto:deaconb9@michigan.gov)>; Hogan, James (DTMB) <[hogani@michigan.gov](mailto:hogani@michigan.gov)>; Bruce, David M. (MDARD) <[bruced9@michigan.gov](mailto:bruced9@michigan.gov)>; McFarlane, Kenneth (MDARD) <[McFarlaneK@michigan.gov](mailto:McFarlaneK@michigan.gov)>  
**Subject:** RE: Today VPN issues

Hello All,

I have located a request number for Thomas (REQ000000796901). I will now make contact with the CSC to see what can be done to restore Thomas back to service as soon as possible.

Thanks,  
Rachelle

---

**From:** Benner, Thomas (MDARD)  
**Sent:** Wednesday, February 17, 2016 10:19 AM  
**To:** Davis, Rachelle (DTMB) <[DavisR20@michigan.gov](mailto:DavisR20@michigan.gov)>  
**Cc:** Rosales, Manny (DTMB) <[RosalesM@michigan.gov](mailto:RosalesM@michigan.gov)>; Merricle, Jennifer (DTMB) <[MerricleJ@Michigan.gov](mailto:MerricleJ@Michigan.gov)>; Hovey, Kristie (MDARD) <[HoveyK@michigan.gov](mailto:HoveyK@michigan.gov)>; Deacon, Brad (MDARD) <[deaconb9@michigan.gov](mailto:deaconb9@michigan.gov)>; Hogan, James (DTMB) <[hogani@michigan.gov](mailto:hogani@michigan.gov)>; Bruce, David M. (MDARD) <[bruced9@michigan.gov](mailto:bruced9@michigan.gov)>; McFarlane, Kenneth (MDARD) <[McFarlaneK@michigan.gov](mailto:McFarlaneK@michigan.gov)>  
**Subject:** FW: Today VPN issues

Rachelle,

Can you escalate this to make sure it gets resolved? Unfortunately, I don't have a ticket number. As noted, Tom Tederington is part of our ICS response team and it is critical that he gets fixed ASAP.

Jennifer/Manny: As part of the SLA, we probably should consider some type of escalation for notifying you when we have implemented ICS and what our needs/expectations are for key staff. This would be similar to the response we had discussed should avian influenza hit Michigan, as that would be an example where ICS was implemented.

Thank you.

/tom

Thomas Benner, Systems Manager  
Michigan Department of Agriculture and Rural Development  
Constitution Hall, 6<sup>th</sup> Floor North  
525 W Allegan Street  
Lansing MI 48933  
517-284-5744  
[Bennert9@michigan.gov](mailto:Bennert9@michigan.gov)  
[www.michigan.gov/mdard](http://www.michigan.gov/mdard)

---

**From:** Walker, Sandra (MDARD)  
**Sent:** Wednesday, February 17, 2016 9:59 AM  
**To:** Benner, Thomas (MDARD); Hovey, Kristie (MDARD); McFarlane, Kenneth (MDARD)  
**Cc:** Deacon, Brad (MDARD)  
**Subject:** Fwd: Today VPN issues

Tom,  
We need to get Tom Tederington's VPN issue resolved urgently. Tom is key to operations for our Flint Water response.

Can you look into this?

Sent from my iPhone

Begin forwarded message:

**From:** "Tederington, Thomas (MDARD)" <[tederingtont@michigan.gov](mailto:tederingtont@michigan.gov)>  
**Date:** February 17, 2016 at 9:21:02 AM EST  
**To:** "Walker, Sandra (MDARD)" <[walkers9@michigan.gov](mailto:walkers9@michigan.gov)>  
**Cc:** "Hainstock, Lisa (MDARD)" <[hainstocki@michigan.gov](mailto:hainstocki@michigan.gov)>, "Slater, Steve (MDARD)" <[slaters2@michigan.gov](mailto:slaters2@michigan.gov)>  
**Subject:** Today VPN issues

Sandra,  
I wanted to let you know that I'm NOT in Flint right now. I can't connect to the intranet. I'm working with DTMB to try to fix this issue. I have to go to a State office building this morning so DTMB can remote into my computer and try to fix it. Without VPN I can't connect to SharePoint and that's a problem. I let Steve know if he needs help in Flint today to make Dan the Deputy Operations Section Chief.

Thanks,

Tom Tederington  
East Region Food Supervisor  
Michigan Department of Agriculture and Rural Development

*Food and Dairy Division*

*P: 517-657-2066*

*Cell: 517-749-5849*

*E: [TederingtonT@Michigan.gov](mailto:TederingtonT@Michigan.gov)*

Message

---

**From:** Rosales, Manny (DTMB) [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=A30F5AA6B2174B51A470A03675FC5B06-ROSALES MANNY J]  
**Sent:** 2/17/2016 5:18:48 PM  
**To:** Falcon, Toni (DTMB) [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=bb6af615d2634b2490f035d08131e42f-Falcon Toni]  
**CC:** Hogan, James (DTMB) [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=2d0e11604a864fd182f5f24e3807b2e5-hoganj]  
**Subject:** FW: MiFi QA not working - Follow-up

Toni,

Can you please get this meeting on the books for Friday between 1-3? Include Ajay, Mike, Jim and I.

-Manny

**From:** Hogan, James (DTMB)  
**Sent:** Wednesday, February 17, 2016 5:15 PM  
**To:** Singh, Ajay (DTMB) <SinghA6@michigan.gov>  
**Cc:** Cooley, Michael (DTMB) <COOLEYM@michigan.gov>; Rosales, Manny (DTMB) <RosalesM@michigan.gov>  
**Subject:** RE: MiFi QA not working - Follow-up

Ajay,

I've asked Manny to set up some time for a brief discussion on this issue (Friday P.M.) and the latest Mi-Fi issue concerning a change in firewall rules and servers. I'm trying to understand team roles in the maintenance and RFC process spanning our team and CSS. Treat this as an educational session for me.

**From:** Singh, Ajay (DTMB)  
**Sent:** Thursday, January 28, 2016 1:56 PM  
**To:** Hogan, James (DTMB) <[hoganj@michigan.gov](mailto:hoganj@michigan.gov)>  
**Cc:** Cooley, Michael (DTMB) <COOLEYM@michigan.gov>; Rosales, Manny (DTMB) <[RosalesM@michigan.gov](mailto:RosalesM@michigan.gov)>  
**Subject:** RE: MiFi QA not working?

Update:

Brian and Scott have worked through the data issues, will continue with the database push and will have it completed with the new map service by COB today.

Regards,

Ajay Singh, ITIL Certified

Operations Support Team Manager,

Department of Technology, Management & Budget

[singha6@michigan.gov](mailto:singha6@michigan.gov)

Phone: 517-335-7088



**HELP. CONNECT. SOLVE.**

**From:** Singh, Ajay (DTMB)

**Sent:** Thursday, January 28, 2016 12:20 PM

**To:** Hogan, James (DTMB) <[hoganj@michigan.gov](mailto:hoganj@michigan.gov)>

**Cc:** Cooley, Michael (DTMB) <[COOLEYM@michigan.gov](mailto:COOLEYM@michigan.gov)>; Rosales, Manny (DTMB) <[RosalesM@michigan.gov](mailto:RosalesM@michigan.gov)>

**Subject:** RE: MiFi QA not working?

Jim,

Scott from CSS is going through the SQL compare and narrowing down his questions for Brian. At this point Scott feels he will only need an hour or so of Brian's time as he just needs to understand the schema changes to the tables.

More to follow.

Regards,

Ajay Singh, ITIL Certified

Operations Support Team Manager,

Department of Technology, Management & Budget

[singha6@michigan.gov](mailto:singha6@michigan.gov)

Phone: 517-335-7088

----- Original Message -----

From: "Singh, Ajay (DTMB)" <[SinghA6@michigan.gov](mailto:SinghA6@michigan.gov)>

Date: Thu, January 28, 2016 10:12 AM -0500

To: "Hogan, James (DTMB)" <[hoganj@michigan.gov](mailto:hoganj@michigan.gov)>

CC: "Cooley, Michael (DTMB)" <[COOLEYM@michigan.gov](mailto:COOLEYM@michigan.gov)>, "Rosales, Manny (DTMB)" <[RosalesM@michigan.gov](mailto:RosalesM@michigan.gov)>

Subject: RE: MiFi QA not working?

Jim,

Here is a brief status and background.

There was a task which was done few months earlier in dev as part of MiFi VMS project. This task got the clients and CSS together to fix the data in dev. Clients (DNR) have the ability to access GIS and make changes there. They do this in concert with CSS staff (Scott Noldy). Dev is working as expected.

In the QA implementation planning meeting last week, we had DNR, CSS and our MiFi architect (Tom Summers) and entire team on the call. We missed the task where we should have coordinated DNR specialists and CSS to work together to fix data in QA environment. Somehow, no one brought this up where DNR clients (Dan Heckman) had to work directly with CSS and fix data. We should have had a line item in our project plan for this.

As of today:

Brian Maki (DNR) is working with Scott Noldy (CSS) today and we expect it to take few hours to fix the issue. Our PM, Jeremy Newman is monitoring this progress and we expect that this will not affect the start of UAT testing and the training schedules which DNR has setup.

Regards,

Ajay Singh, ITIL Certified

Operations Support Team Manager,

Department of Technology, Management & Budget

[singha6@michigan.gov](mailto:singha6@michigan.gov)

Phone: 517-335-7088





**HELP. CONNECT. SOLVE.**

**From:** Rosales, Manny (DTMB)

**Sent:** Thursday, January 28, 2016 9:42 AM

**To:** Singh, Ajay (DTMB) <[SinghA6@michigan.gov](mailto:SinghA6@michigan.gov)>; Cooley, Michael (DTMB) <[COOLEYM@michigan.gov](mailto:COOLEYM@michigan.gov)>

**Subject:** FW: MiFI QA not working?

Ajay,

Please contact Mr. Hogan and let him know what we know about why this was missed and the impact. Please let him know I ask you to contact him.

**From:** Forstat, David (DNR)

**Sent:** Thursday, January 28, 2016 9:32 AM

**To:** Hogan, James (DTMB) <[hoganj@michigan.gov](mailto:hoganj@michigan.gov)>; Weston, Tom (DNR) <[westont1@michigan.gov](mailto:westont1@michigan.gov)>; Rosales, Manny (DTMB) <[RosalesM@michigan.gov](mailto:RosalesM@michigan.gov)>

**Subject:** FW: MiFI QA not working?

FYI...

Problems with the underlying MiFI database... modifications were made that has seriously impacted our operations. Please see Scott Noldy's note below. I now have to pull Brian off the Flint Water GIS project to help CSS repair a damaged database because of someone 'incompetence '

~Dave..

**From:** Noldy, Scott (DTMB)

**Sent:** Thursday, January 28, 2016 8:40 AM

**To:** Stephens, Jason (DNR); Maki, Brian (DNR); Forstat, David (DNR)

**Cc:** Price, David (DNR); Heckman, Daniel (DNR); Prange, Laurie (DTMB); Newman, Jeremy (DTMB); Summers, Thomas (DTMB)

**Subject:** RE: MiFI QA not working?

Jason,

I was tasked with updating the dnrIFMAP (MiFI) database on our servers. When I went to do that it became apparent someone made modifications to feature classes using SQL Server tools and not ESRI tools. Columns that have been there for a long time are now gone or renamed. I need Brian to sit down with me to review these columns and the data that is currently in them so we don't lose data.

With Brian assisting in the Flint water situation he is not available to dedicate time to this until Tuesday.

**From:** Stephens, Jason (DNR)

**Sent:** Wednesday, January 27, 2016 7:05 PM

**To:** Maki, Brian (DNR) <[MakiB1@michigan.gov](mailto:MakiB1@michigan.gov)>; Forstat, David (DNR) <[FORSTATD@michigan.gov](mailto:FORSTATD@michigan.gov)>; Noldy, Scott (DTMB) <[NoldyS@michigan.gov](mailto:NoldyS@michigan.gov)>

**Cc:** Price, David (DNR) <[PRICED1@michigan.gov](mailto:PRICED1@michigan.gov)>; Heckman, Daniel (DNR) <[HECKMAND@michigan.gov](mailto:HECKMAND@michigan.gov)>; Prange, Laurie (DTMB) <[prangel@michigan.gov](mailto:prangel@michigan.gov)>; Newman, Jeremy (DTMB) <[NewmanJ2@michigan.gov](mailto:NewmanJ2@michigan.gov)>; Summers, Thomas (DTMB) <[summerst@michigan.gov](mailto:summerst@michigan.gov)>

**Subject:** Fw: MiFI QA not working?

**Importance:** High

Guys,

We have a problem with the MiFI QA push that needs immediate attention or we will have to delay next week's UAT, and potentially push this project release off again. As you can imagine, after last summer's debacle that is something we need to avoid at all costs.

Brian and Scott, can you tie in with Tom Summers and troubleshoot what is wrong? See below for a description of what we are seeing.

Jason

---

**From:** Summers, Thomas (DTMB)

**Sent:** Wednesday, January 27, 2016 4:28:44 PM

**To:** Stephens, Jason (DNR); Newman, Jeremy (DTMB); Raizada, Bhavna (DTMB); Simmons, Allen (DTMB); Chauhan, Pruthviraj (DTMB); Meshram, Vilas (DTMB); Anderson, Mark (DTMB); Avidi, Eswar (DTMB); Heym, Douglas (DNR);

Asselin, Donovan (DNR); Heckman, Daniel (DNR); Singh, Ajay (DTMB); Prestel, Carl (DTMB)

**Subject:** RE: MiFI QA not working?

Jason, There is a problem with some of the feature tables. Scott Noldy and Brian Maki will have to work together to get them straightened out.

Tom

---

**From:** Stephens, Jason (DNR)

**Sent:** Wednesday, January 27, 2016 4:16 PM

**To:** Newman, Jeremy (DTMB); Raizada, Bhavna (DTMB); Simmons, Allen (DTMB); Chauhan, Pruthviraj (DTMB); Meshram, Vilas (DTMB); Anderson, Mark (DTMB); Avidi, Eswar (DTMB); Heym, Douglas (DNR); Asselin, Donovan (DNR); Heckman, Daniel (DNR); Summers, Thomas (DTMB); Singh, Ajay (DTMB); Prestel, Carl (DTMB)

**Subject:** MiFI QA not working?

**Importance:** High

Donovan and I just tried to verify the MiFI QA environment (<http://iqa.dnr.state.mi.us/MiFi/#>) is ready for testing, and neither of us have data in the map. I got the impression from this morning's scrum that we should be able to being preparations for UAT next week. Did I miss something?

<< OLE Object: Picture (Device Independent Bitmap) >>

Jason

-----Original Appointment-----

**From:** Newman, Jeremy (DTMB)

**Sent:** Monday, December 14, 2015 10:50 AM

**To:** Newman, Jeremy (DTMB); Raizada, Bhavna (DTMB); Simmons, Allen (DTMB); Chauhan, Pruthviraj (DTMB); Meshram, Vilas (DTMB); Anderson, Mark (DTMB); Avidi, Eswar (DTMB); Heym, Douglas (DNR); Asselin, Donovan (DNR); Stephens, Jason (DNR); Heckman, Daniel (DNR); Summers, Thomas (DTMB); Singh, Ajay (DTMB); Prestel, Carl (DTMB)

**Subject:** VMS 4.0 Daily Scrum

**When:** Wednesday, January 27, 2016 9:30 AM-9:45 AM (UTC-05:00) Eastern Time (US & Canada).

**Where:** DTMB-AS-HB5-SCRUM or Teleconference # [REDACTED]

### **Daily Standup Meeting - 15 minutes or less**

All team members will answer the below questions:

1. What did I do yesterday that helped the development team meet the sprint goal?
2. What will I do today to help the development team meet the sprint goal?
3. Do I see any impediment that prevents me or the development team from meeting the sprint goal?

### **Scrum Room, Hollister Building - 5<sup>th</sup> Floor**

Thank you,

**Jeremy Newman**, CAPM, CSM

Project Coordinator

## Enterprise Portfolio Management Office

Supporting: DEQ, DNR, & MDARD

Phone: (517) 335-3260

Email: [Newmanj2@michigan.gov](mailto:Newmanj2@michigan.gov)

<< OLE Object: Picture (Device Independent Bitmap) >>

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**From:** DTMB-SMC@michigan.gov  
**Sent:** Wednesday, February 17, 2016 9:00 PM  
**To:** Hogan, James (DTMB)  
**Subject:** DEQ PEAS Hotline services experiencing performance issues IR# 62240  
  
**Importance:** High

JAMES,

Info Only: On Wednesday, February 17 at 8:30 PM, the Pollution Emergency Alerting System (PEAS) is experiencing telephony routing issues during the period of 10 PM to 8 AM. This hotline is being used for the Flint Water Crisis. Operations was notified of this issue at approximately 8 PM. I N C # 5 9 0 2 6 8 8

---

**From:** DTMB-SMC@michigan.gov  
**Sent:** Wednesday, February 17, 2016 11:19 PM  
**To:** Hogan, James (DTMB)  
**Subject:** DEQ PEAS Hotline services experiencing performance issues \*Update\* IR# 62240  
  
**Importance:** High

JAMES,

Info Only: On Wednesday, February 17 at 11:00 PM, NTSD Cisco Contact Center team has suspended work until Thursday, 2/18, during normal business hours. The Pollution Emergency Alerting System (PEAS) Hotline is not experiencing routing issues at this time. Technicians will follow up for verification in the morning. This hotline is being used for the Flint Water Crisis. Next update will be when investigation resumes. I N C # 5 9 0 2 6 8 8

---

**From:** DTMB-SMC@michigan.gov  
**Sent:** Thursday, February 18, 2016 1:40 PM  
**To:** Hogan, James (DTMB)  
**Subject:** DEQ PEAS Hotline services \*Resolved\* IR# 62240

**Importance:** High

JAMES,

Info Only: On Thursday, February 18 at 1:03 PM, NTSD Cisco Contact Center team continues to work with the Pollution Emergency Alerting System (PEAS) client. The hotline is not experiencing routing issues at this time. This hotline is being used for the Flint Water Crisis. I N C # 5 9 0 2 6 8 8



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**From:** Weston, Tom (DNR)  
**Sent:** Thursday, February 18, 2016 7:10 PM  
**To:** Rosales, Manny (DTMB);Hogan, James (DTMB);Merricle, Jennifer (DTMB)  
**Subject:** FW: FOIA - Document Collection by Feb. 19th

FYI

---

**From:** Hasbany, Julee (DNR)  
**Sent:** Wednesday, February 17, 2016 8:38 AM  
**To:** Phillips, Kristin (DNR); Dietz, Hollie (DNR); Weston, Tom (DNR); Spieles, Jon (DNR); Fox, Dennis (DNR); Schwerin, Christine (DNR); Feldpausch, Ross (DNR); Rustem, Ray (DNR); Frailey, Kevin (DNR); Tkaczyk, Steven (DNR)  
**Cc:** McGonagle, Kathy (DNR)  
**Subject:** FOIA - Document Collection by Feb. 19th

At the direction of the Governor's office, all state Departments are to begin a search of any and all records **from 2011 to present** relating to the Flint Water issue, so that a full collection of all public documents, exclusive of exempt documents, are posted to one central website and made available to all Michigan citizens for review.

As time is of the essence on this project, within the next week and no later than close of business on **February 19, 2016**, all documents you have that contain any of the following search terms must be separated and placed into one central location within the Division.

Search terms include:

- Legionnaire
- Legionella
- "boil water order" & "Flint" (anywhere in document)
- "coli" & Flint (anywhere in document)
- "bacteria" & "Flint" (anywhere in document)
- "microb" & "Flint" (anywhere in document)
- "TTHM" & "Flint" (anywhere in document)
- "Lead" & "Flint" (anywhere in document)
- "emergency" & "Flint" (anywhere in document)
- Karegnondi
- "Genesee County Health Department"
- "Flint" (within sentence) "utilities"
- "Lead and Copper Rule"
- "Detroit Water and Sewerage Department" & "Flint" (anywhere in document)
- "DWSD" & "Flint" (anywhere in document)
- "Flint River"
- "Pb" & "water" (anywhere in document)

- “KWA”
- “Flint” and “water” (same document)

To facilitate this project, a central folder has been created on MOD Shared drive and is titled “Flint Water Documents”. Please create a subfolder within this central folder with your name (Last Name, First Name) and move any documents you locate into this subfolder.

The search conducted of the documents that contain the search terms should include your email inbox, email deleted items, email subfolders, hard copies of documents, and any text messages on work cell phones. Any hard copy documents should be scanned and placed into the subfolder you created.

Should you locate a document that is already publicly available online, you do not need to again provide the document, but instead provide a description of the document as well as the website address where the document can be found.

Should you have any questions regarding this request, please feel free to contact me, Nicole Colberg, or Trevor VanDyke.

*Thanks, Julee*

---

**From:** Merricle, Jennifer (DTMB)  
**Sent:** Friday, February 19, 2016 10:02 AM  
**To:** Weston, Tom (DNR)  
**Cc:** Rosales, Manny (DTMB); Hogan, James (DTMB)  
**Subject:** RE: FOIA - Document Collection by Feb. 19th

Tom,  
I did not see archives on her list. If users have .pst files on their hard drives, I'm guessing they need to check those too.

Jennifer Wildrom Merricle  
Department of Technology Management and Budget  
Agency Services supporting DEQ, DNR and MDARD  
Customer Service Team Manager  
517.373.6834



HELP. CONNECT. SOLVE.

Check out the DTMB Service Catalog!

<http://inside.michigan.gov/dtmb/sc/Pages/default.aspx>

---

**From:** Weston, Tom (DNR)  
**Sent:** Thursday, February 18, 2016 7:10 PM  
**To:** Rosales, Manny (DTMB) <[RosalesM@michigan.gov](mailto:RosalesM@michigan.gov)>; Hogan, James (DTMB) <[hoganj@michigan.gov](mailto:hoganj@michigan.gov)>; Merricle, Jennifer (DTMB) <[MerricleJ@Michigan.gov](mailto:MerricleJ@Michigan.gov)>  
**Subject:** FW: FOIA - Document Collection by Feb. 19th

FYI

---

**From:** Hasbany, Julee (DNR)  
**Sent:** Wednesday, February 17, 2016 8:38 AM  
**To:** Phillips, Kristin (DNR); Dietz, Hollie (DNR); Weston, Tom (DNR); Spieles, Jon (DNR); Fox, Dennis (DNR); Schwerin, Christine (DNR); Feldpausch, Ross (DNR); Rustem, Ray (DNR); Frailey, Kevin (DNR); Tkaczyk, Steven (DNR)  
**Cc:** McGonagle, Kathy (DNR)  
**Subject:** FOIA - Document Collection by Feb. 19th

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- Legionella
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- “coli” & Flint (anywhere in document)
- “bacteria” & “Flint” (anywhere in document)
- “microb” & “Flint” (anywhere in document)
- “TTHM” & “Flint” (anywhere in document)
- “Lead” & “Flint” (anywhere in document)
- “emergency” & “Flint” (anywhere in document)
- Karegnondi
- “Genesee County Health Department”
- “Flint” (within sentence) “utilities”
- “Lead and Copper Rule”
- “Detroit Water and Sewerage Department” & “Flint” (anywhere in document)
- “DWSD” & “Flint” (anywhere in document)
- “Flint River”
- “Pb” & “water” (anywhere in document)
- “KWA”
- “Flint” and “water” (same document)

To facilitate this project, a central folder has been created on MOD Shared drive and is titled “Flint Water Documents”. Please create a subfolder within this central folder with your name (Last Name, First Name) and move any documents you locate into this subfolder.

The search conducted of the documents that contain the search terms should include your email inbox, email deleted items, email subfolders, hard copies of documents, and any text messages on work cell phones. Any hard copy documents should be scanned and placed into the subfolder you created.

Should you locate a document that is already publicly available online, you do not need to again provide the document, but instead provide a description of the document as well as the website address where the document can be found.

Should you have any questions regarding this request, please feel free to contact me, Nicole Colberg, or Trevor VanDyke.

*Thanks, Julie*

Message

---

**From:** Hogan, James (DTMB) [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=2D0E11604A864FD182F5F24E3807B2E5-HOGANJ]  
**Sent:** 1/28/2016 1:04:07 PM  
**To:** Singh, Ajay (DTMB) [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=7faf7a22596546beabdce6ef5341ea5e-Singh Ajay]  
**CC:** Cooley, Michael (DTMB) [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=0ebd14258e1a4359ae7e7c5e47452847-Cooley Mike]; Rosales, Manny (DTMB) [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=a30f5aa6b2174b51a470a03675fc5b06-Rosales Manny J]  
**Subject:** RE: MiFi QA not working?  
**Attachments:** Corrective Action Plan EBT 1.3.13.doc

Ajay,

I'm trying to understand what went wrong and why. Most importantly, what safeguards are in place to prevent this from happening again.

My casual understanding of the issue is, someone on staff used the wrong tool set to add fields to a Mi-Fi table that required this re-work. Is this accurate?

I have some questions based on your response below:

We missed the task where we should have coordinated DNR specialists and CSS to work together to fix data in QA environment.

*Who missed the task?*

*What was the task?*

*Who is responsible for the coordination?*

Somehow, no one brought this up where DNR clients (Dan Heckman) had to work directly with CSS and fix data. We should have had a line item in our project plan for this.

*Who would be responsible for bringing this up?*

*How would having a timeline in place prevented a staff person from using the wrong tool set?*

Next steps – Moving forward, I want to start creating simple corrective action plans when we make an error. This isn't punitive, but I share it with our agency partners to signal we take these matters seriously. It's also a good audit trail so we don't repeat mistakes, but rather learn from them. I'm attaching a format I used at DHS. When this settles down, please work with the team to complete this and return to me.

Thanks.

**From:** Singh, Ajay (DTMB)

**Sent:** Thursday, January 28, 2016 10:12 AM

**To:** Hogan, James (DTMB) <hoganj@michigan.gov>

**Cc:** Cooley, Michael (DTMB) <COOLEYM@michigan.gov>; Rosales, Manny (DTMB) <RosalesM@michigan.gov>

**Subject:** RE: MiFi QA not working?

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Here is a brief status and background.

There was a task which was done few months earlier in dev as part of MiFi VMS project. This task got the clients and CSS together to fix the data in dev. Clients (DNR) have the ability to access GIS and make changes there. They do this in concert with CSS staff (Scott Noldy). Dev is working as expected.

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As of today:

Brian Maki (DNR) is working with Scott Noldy (CSS) today and we expect it to take few hours to fix the issue. Our PM, Jeremy Newman is monitoring this progress and we expect that this will not affect the start of UAT testing and the training schedules which DNR has setup.

Regards,

Ajay Singh, ITIL Certified

Operations Support Team Manager,

Department of Technology, Management & Budget

[singha6@michigan.gov](mailto:singha6@michigan.gov)

Phone: 517-335-7088



**From:** Rosales, Manny (DTMB)

**Sent:** Thursday, January 28, 2016 9:42 AM

**To:** Singh, Ajay (DTMB) <[SinghA6@michigan.gov](mailto:SinghA6@michigan.gov)>; Cooley, Michael (DTMB) <[COOLEYM@michigan.gov](mailto:COOLEYM@michigan.gov)>

**Subject:** FW: MiFI QA not working?

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Please contact Mr. Hogan and let him know what we know about why this was missed and the impact. Please let him know I ask you to contact him.

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**Cc:** Price, David (DNR); Heckman, Daniel (DNR); Prange, Laurie (DTMB); Newman, Jeremy (DTMB); Summers, Thomas (DTMB)  
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**Subject:** Fw: MiFI QA not working?

**Importance:** High

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**Subject:** VMS 4.0 Daily Scrum

**When:** Wednesday, January 27, 2016 9:30 AM-9:45 AM (UTC-05:00) Eastern Time (US & Canada).

**Where:** DTMB-AS-HB5-SCRUM or Teleconference #: [REDACTED]

### **Daily Standup Meeting - 15 minutes or less**

All team members will answer the below questions:

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**Scrum Room, Hollister Building - 5<sup>th</sup> Floor**

Thank you,

**Jeremy Newman**, CAPM, CSM

Project Coordinator

**Enterprise Portfolio Management Office**

Supporting: DEQ, DNR, & MDARD

Phone: (517) 335-3260

Email: [Newmanj2@michigan.gov](mailto:Newmanj2@michigan.gov)

<< OLE Object: Picture (Device Independent Bitmap) >>

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**From:** DTMB-SMC@michigan.gov  
**Sent:** Friday, January 08, 2016 2:48 PM  
**To:** Hogan, James (DTMB)  
**Subject:** DTMB Messaging services experiencing performance issues. IR#61828

**Importance:** High

JAMES,

High Incident: On Friday, January 8 at 2:22 P.M. OA is currently experiencing problems sending mail from Office 365 / Exchange online mailboxes to on premise mailboxes (such as GOV and MSP). OA is opening a case with Microsoft to help work the situation. This is particular concern due to the activation of the SEOC, which is responding to the Flint State of Emergency. OA is investigating.

---

**From:** DTMB-SMC@michigan.gov  
**Sent:** Friday, January 08, 2016 2:57 PM  
**To:** Hogan, James (DTMB)  
**Subject:** DTMB Messaging services experiencing performance issues. \*Resend\* IR#61828  
  
**Importance:** High

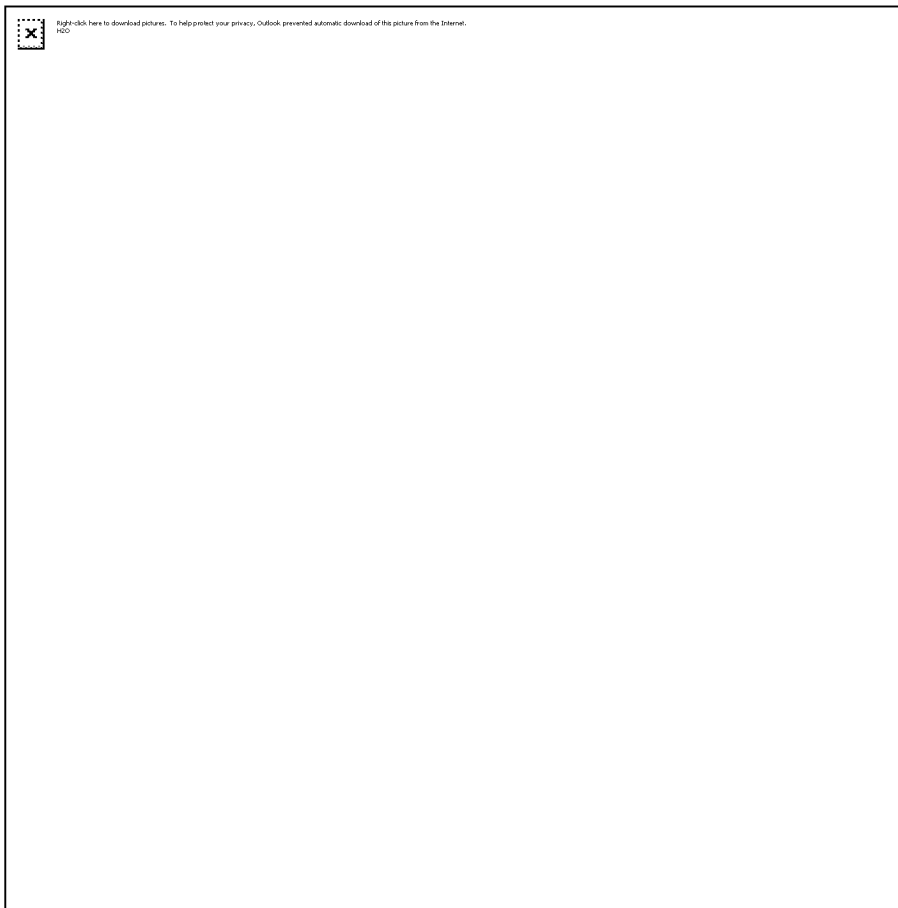
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**From:** Dept. Technology, Management & Budget <dtmb@govsubscriptions.michigan.gov>  
**Sent:** Tuesday, January 26, 2016 8:39 AM  
**To:** Hogan, James (DTMB)  
**Subject:** Contributing time, muscle and money



During this month's Martin Luther King Jr. holiday weekend, some state employees turned their "day off" into a "day on" in Flint. There, they delivered bottled water, water filters, replacement cartridges and water testing kits to families. The volunteers joined other Michiganders, turning Dr. King's birthday observance into a day of service.



Mike Zimmer, director of the Office of Good Government and the Department of Licensing and Regulatory Affairs, has shared a link – [www.helpforflint.com](http://www.helpforflint.com) – that offers other opportunities to contribute time, muscle and money to bring clean drinking water to the community. Here in DTMB, some of our employees didn't wait for an invitation to lend a hand. Office of Retirement Services staff contributed funds that were used to buy 31 cases and 23 gallons of water, which a local organization transported to Flint.

Autumn Hubbard, Ambrea Mack and Sarah Esquivel, who are in the photo at the left, nearly emptied the shelves at their local grocery store. Thanks for your efforts.

everyone.

Now work.

Last week, I signed a new policy that formalizes the annual employee review process and sets expectations for employees and managers. [Administrative Policy 200.37](#) establishes consistent standards for implementing performance plans and reviews. Some of the standards are practices we have followed for years. Others are new. Some of particular note include:

- The mandatory use of HRMN
- A standard Feb. 1-Jan. 31 rating period for all employees
- An Individual Development Plan that specifies training or development programs for each employee
- Competencies and objectives that align to DTMB goals or scorecard metrics
- Consequences for managers and supervisors who do not complete the review process as required

A fundamental role of each DTMB manager or supervisor is to provide employees with direction and feedback on their performance. Employees also are expected to take an active role in pursuing professional development opportunities and achieving their competencies and objectives. I encourage you to review the new policy and talk with your manager or supervisor if you have questions. Of course, I welcome your questions and input as well. Please send your comments and ideas to me at [behend@michigan.gov](mailto:behend@michigan.gov).

I know these have been busy weeks for many of you as you take on additional responsibilities and work hard to provide resources and services for our customers and citizens across the state. Please know that your hard work has not gone unnoticed. Thank you for everything you do, every day.

Have a great week,

David



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The Department of Technology, Management and Budget

You are receiving this email because you are an employee of the Department of Technology, Management and Budget. If you have questions about your subscription, please contact [DTMB-Communications@michigan.gov](mailto:DTMB-Communications@michigan.gov).

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This email was sent to [noganj@michigan.gov](mailto:noganj@michigan.gov) using GovDelivery, on behalf of DTMB · Lewis Cass Building · 320 South Walnut Street · Lansing, MI 48933 · 517-373-1004

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**Sent:** Thursday, January 28, 2016 12:56 PM  
**To:** Singh, Ajay (DTMB)  
**Cc:** Cooley, Michael (DTMB); Rosales, Manny (DTMB)  
**Subject:** RE: MiFi QA not working?

Ajay,

I'm trying to understand what went wrong and why. Most importantly, what safeguards are in place to prevent this from happening again.

My casual understanding of the issue is, someone on staff used the wrong tool set to add fields to a Mi-Fi table that required this re-work. Is this accurate?

I have some questions based on your response below:

We missed the task where we should have coordinated DNR specialists and CSS to work together to fix data in QA environment.

Who missed the task?

What was the task?

Who is responsible for the coordination?

Somehow, no one brought this up where DNR clients (Dan Heckman) had to work directly with CSS and fix data. We should have had a line item in our project plan for this.

Who would be responsible for bringing this up?

How would having a timeline in place prevented a staff person from using the wrong tool set?

Next steps – Moving forward, I want to start creating simple corrective action plans when we make an error. This isn't punitive, but I share it with our agency partners to signal we take these matters seriously. It's also a good audit trail so we don't repeat mistakes, but rather learn from them. I'm attaching a format I used at DHS. When this settles down, please work with the team to complete this and return to me.

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Enterprise Portfolio Management Office  
Supporting: DEQ, DNR, & MDARD  
Phone: (517) 335-3260  
Email: Newmanj2@michigan.gov

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**Subject:** RE: MiFI QA not working?

I have asked my staff for a full accounting of what happened and why. I told them they need to prepare a corrective action plan that details what went wrong, why, and what will be done in the future to prevent this from happening again. I will share that with you. If I determine this was a sloppy or egregious oversight on our part vs. honest mistake, appropriate action will be taken with HR.

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Project Coordinator

Enterprise Portfolio Management Office  
Supporting: DEQ, DNR, & MDARD  
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Email: Newmanj2@michigan.gov

<< OLE Object: Picture (Device Independent Bitmap) >>

---

**Sent:** Friday, February 12, 2016 12:37 PM  
**To:** Galeazzi, Tiziana (DTMB)  
**Cc:** Simon, Jodi (DTMB)  
**Subject:** FW: FOIA Project Updates to General Managers

**Importance:** High

Clarification please,

We currently work with OA to get the HP records management software loaded onto DEQ clients PC's in support of litigation hold and FOIA. This is using our current IT service request system.

Moving forward, is my client service specialist supposed to route these requests to Jodi instead of using our current process? Will Jodi maintain on-going updates with the client, or will my CSS have to contact Jodi for an update? What are the specific parameters that "trigger" this new process? Over 10 PC's needing software within 24 hours? Need some help so I don't send conflicting messages.

From: Galeazzi, Tiziana (DTMB)  
Sent: Friday, February 12, 2016 12:04 PM  
To: Berwald, Kirt (DTMB) <[berwaldk@michigan.gov](mailto:berwaldk@michigan.gov)>; Hogan, James (DTMB) <[hoganj@michigan.gov](mailto:hoganj@michigan.gov)>; Buckwalter, Nathan (DTMB) <[BuckwalterN@michigan.gov](mailto:BuckwalterN@michigan.gov)>; Pung, Linda (DTMB) <[PUNGL2@michigan.gov](mailto:PUNGL2@michigan.gov)>; Westfall, Laurie (DTMB) <[WestfallL@michigan.gov](mailto:WestfallL@michigan.gov)>; Willard, Stuart (DTMB) <[WillardS@michigan.gov](mailto:WillardS@michigan.gov)>; Das, Rajiv (DTMB) <[DasR@michigan.gov](mailto:DasR@michigan.gov)>  
Cc: Simon, Jodi (DTMB) <[SimonJ@michigan.gov](mailto:SimonJ@michigan.gov)>; McFarlane, James (DTMB) <[mcfarlanej@michigan.gov](mailto:mcfarlanej@michigan.gov)>; Buhs, Caleb (DTMB) <[BuhsC@michigan.gov](mailto:BuhsC@michigan.gov)>  
Subject: FOIA Project Updates to General Managers  
Importance: High

Happy Friday All!

As you're aware, the Governor's Office Legal Team is working with the agencies to gather email and documentation related to the Flint Water crisis. Each agency was invited to a meeting last Wednesday afternoon to discuss the details around this FOIA project.

Please note the following updated information:

- The Governor's Office has asked each agency to perform their own searches on their email/repositories for all information pertaining to the Flint Water crisis.
- While the agencies may approach DTMB for assistance, we are under a tight timeframe and can't possibly assist every agency and every employee.
  - o If the agency asks for DTMB assistance and you have internal resources available to assist (i.e. Client Specialist), please provide that assistance.
  - o If the agency needs assistance from OA (i.e. due to a large quantity of email/documents or a large group of people) please forward that request to Jodi Simon. Also, please let the agency know that requests will be prioritized by the Governor's Office and we will provide feedback on availability as soon as possible (so if DTMB cannot assist, it will still leave time for the agency to perform the searches).
- The Governor's Office will provide the keyword search terms today to the Agencies.
  - o The designated agency coordinators for this project will identify which employees from their agency will be the Custodians.

Please call me with any questions.

Thank you

Tiziana Galeazzi

General Manager for Attorney General, Civil Rights, Executive Office of the Governor, Talent and Economic Development  
State of Michigan, Department of Technology, Management and Budget

Cell: (517) 749-9496 Office: (517) 241-3310



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**From:** hoganj@michigan.gov  
**Sent:** Thursday, February 04, 2016 7:59 AM  
**To:** Rosales, Manny (DTMB)  
**Subject:** Re: VMS update

My bad. Side walk conversation.

On Feb 4, 2016, at 7:43 AM, Rosales, Manny (DTMB) <[RosalesM@michigan.gov](mailto:RosalesM@michigan.gov)> wrote:

Yogi,  
I appreciate the response. That information was not shared with me and I'm coordinating a meeting with the Agency and IBM. I'm going to coordinate that meeting for next week.

Thank you,

Manny Rosales, PMP, CSM  
Business Relationship Manager  
State of Michigan - DTMB  
Agency Services for DNR, DEQ, MDARD  
Desk: (517) 241-4652  
Mobile: (517) 694-7992  
[rosalesm@michigan.gov](mailto:rosalesm@michigan.gov)

From: Yogesh Saxena [<mailto:ysaxena@us.ibm.com>]  
Sent: Wednesday, February 3, 2016 11:35 PM  
To: Rosales, Manny (DTMB) <[RosalesM@michigan.gov](mailto:RosalesM@michigan.gov)>  
Cc: Hogan, James (DTMB) <[hoganj@michigan.gov](mailto:hoganj@michigan.gov)>; James Foley <[jfoley@us.ibm.com](mailto:jfoley@us.ibm.com)>  
Subject: RE: VMS update

Hi Manny,

IBM is still very much interested in the VMS project. Last week, I briefly mentioned to Jim Hogan that per State's urgent request, IBM eMI Team had to make changes to the eMI infrastructure (added Akamai ) due to the constant DDoS attacks because of the Flint situation. This effort involved the entire team and thus put us behind our VMS project schedule. The Akamai solution is up and running in production as of yesterday. We can now put our focus back to the VMS project.

Jim Foley will be in touch shortly to move the VMS project forward. I very much appreciate your patience and understanding. Thanks

Yogesh Saxena  
IBM Client Executive

Cellular 517-881-9083  
email [ysaxena@us.ibm.com](mailto:ysaxena@us.ibm.com)

From: "Rosales, Manny (DTMB)" <[RosalesM@michigan.gov](mailto:RosalesM@michigan.gov)>  
To: Yogesh Saxena/Lansing/IBM@IBMUS  
Cc: "Hogan, James (DTMB)" <[hogani@michigan.gov](mailto:hogani@michigan.gov)>, James Foley/Boulder/IBM@IBMUS  
Date: 02/03/2016 10:56 PM  
Subject: RE: VMS update

Yogi,  
If IBM is no longer interested in pursuing this opportunity, please notify me immediately so I could pursue other options for DNR.

Thank you,

Manny Rosales, PMP, CSM  
Business Relationship Manager  
State of Michigan - DTMB  
Agency Services for DNR, DEQ, MDARD  
Desk: (517) 241-4652  
Mobile: (517) 694-7992  
[rosalesm@michigan.gov](mailto:rosalesm@michigan.gov)

<image002.png>

From: Rosales, Manny (DTMB)  
Sent: Sunday, January 31, 2016 11:10 PM  
To: Yogesh Saxena <[ysaxena@us.ibm.com](mailto:ysaxena@us.ibm.com)>  
Cc: Hogan, James (DTMB) <[hogani@michigan.gov](mailto:hogani@michigan.gov)>; James Foley <[jfoley@us.ibm.com](mailto:jfoley@us.ibm.com)>  
Subject: Re: VMS update

Let me know what day works best. The client mentioned last Friday they were very much interested in meeting this week, if possible.

Thank you,  
Manny Rosales

Sent from iPhone

On: 31 January 2016 22:34, "Yogesh Saxena" <[ysaxena@us.ibm.com](mailto:ysaxena@us.ibm.com)> wrote:

Thanks for the email Manny.

Jim will verify with Sunit as well as work to schedule a meeting with the Agency. Thanks

Yogesh Saxena  
IBM Client Executive  
Cellular 517-881-9083  
email [ysaxena@us.ibm.com](mailto:ysaxena@us.ibm.com)

From: "Rosales, Manny (DTMB)" <[RosalesM@michigan.gov](mailto:RosalesM@michigan.gov)>  
To: Yogesh Saxena/Lansing/IBM@IBMUS, "Hogan, James (DTMB)" <[hogani@michigan.gov](mailto:hogani@michigan.gov)>  
Date: 01/29/2016 11:01 AM  
Subject: RE: VMS update

Yogi,  
Can you validate Sunit has what he was looking for? DNR would also like me to schedule the meeting with Agency side so your team can get their perspective.

Thank you,

Manny Rosales

From: Rosales, Manny (DTMB)  
Sent: Wednesday, January 27, 2016 6:26 AM  
To: Yogesh Saxena <[ysaxena@us.ibm.com](mailto:ysaxena@us.ibm.com)>; Hogan, James (DTMB) <[hogani@michigan.gov](mailto:hogani@michigan.gov)>  
Subject: Re: VMS update

Yogi,  
My understanding is your team was provided access to a Sharepoint folder with the functional specifications for VMS. Please let me know if they were not able to gain access for any reason.

Thank you,  
Manny Rosales.

Sent from iPhone

On: 27 January 2016 00:02, "Yogesh Saxena" <[ysaxena@us.ibm.com](mailto:ysaxena@us.ibm.com)> wrote:  
Hi Jim,

Jim Foley, Sunit Patke and Steve Schon met with the VMS team last week and got a demonstration of the solution. It was a good informative discussion. IBM Team is starting to put their thoughts down on an approach. I just wanted to check and see how you were coming along with the documentation. Thanks

Yogesh Saxena  
IBM Client Executive  
Cellular 517-881-9083  
email [ysaxena@us.ibm.com](mailto:ysaxena@us.ibm.com)

From: "Hogan, James (DTMB)" <[hoganj@michigan.gov](mailto:hoganj@michigan.gov)>  
To: Yogesh Saxena/Lansing/IBM@IBMUS  
Cc: "Rosales, Manny (DTMB)" <[RosalesM@michigan.gov](mailto:RosalesM@michigan.gov)>  
Date: 01/11/2016 03:35 PM  
Subject: VMS update

Yogi,

Mark Anderson is our technical lead on the VMS project. He's pulling together the documentation we talked about last week to assist IBM in putting together a proposal. He recommends your technical architect spend a couple of hours with him "test driving" the base foundation – VMS version 4.0. That will be a good overview and would lead to good targeted questions. Please work directly with Manny Rosales to get this demo scheduled. It can happen as soon as this week.

I was overly optimistic about having all of the documentation ready this week. It will be likely next week.

Manny's direct line is 241-4652.

	A	B	C	D	E	F	G	H
	AGENCY	SITE NAME	NUMBER	DIR	NAME	TYPE	CITY	ZIP
1	DHS	ASE CALHOUN-BATTLE CREEK	190	E.	MICHIGAN	AVE.	BATTLE CREEK	49016
2	DHS	ASE MACOMB (MT. CLEMENS DIST.)	21885		DUNHAM	RD.	CLINTON TWP.	48036
3	DHS	ASE WAYNE COUNTY (EAST CANFIELD)	1801	E.	CANFIELD		DETROIT	48207
4	DHS	ASE WAYNE-OAKMAN ROAD	4505		OAKMAN	RD.	DETROIT	48204
5	DHS	ASE GRATIOT SEVEN MILE	14061		LAPPIN		DETROIT	48205
6	DHS	ASE WAYNE-MEDBURY/CONCORD	4729		CONNER		DETROIT	48211
7	DHS	ASE GREENFIELD/JOY	8655		GREENFIELD		DETROIT	48228
8	DHS	ASE GENESEE DIST OFFICE	4809		CLIO	RD.	FLINT	49504
9	DHS	ASE GENESEE (MCREEE)	630	S.	SAGINAW	ST.	FLINT	48501
10	DHS	ASE GLENDALE DISTRICT (SITE-8244)	396		GLENDALE		HIGHLAND PARK	48203
11	DHS	ASE KALAMAZOO (STOCKBRIDGE)	322		STOCKBRIDGE	AVE.	KALAMAZOO	49001
12	DHS	ASE OAKLAND COUNTY FIA DIST II	30755		MONTPELIER		MADISON HEIGHTS	48071
13	DHS	ASE MACOMB COUNTY ADMIN OFFICE	19700		HALL	RD.	MT. CLEMENS	48038
14	DHS	ASE OAKLAND COUNTY FIA	51111		WOODWARD	AVE.	PONTIAC	
15	DHS	ASE OAKLAND CNTY - DISTRICT IV	235	N.	SAGINAW	ST.	PONTIAC	48058
16	DHS	ASE MACOMB (STERLING HEIGHTS)	41227		MOUND	RD.	STERLING HEIGHTS	48313
17	DHS	ASE MACOMB COUNTY FIA	27690		VAN DYKE		WARREN	48903
18	DHS	ASE KENT CO ADULT & CHILDREN SVCS (CASCADE)	5321	SE.	28TH	ST.	GRAND RAPIDS	49464
19	DHS	ASE MECOSTA CITY (BIG RAPIDS)	800		WATER TOWER	RD.	BIG RAPIDS	49307
20	DHS	ASE EATON COUNTY	1050		INDEPENDENCE	BLVD.	CHARLOTTE	48813
21	DHS	ASE CHEBOYGAN (A)	827	S.	HURON	ST.	CHEBOYGAN	49721
22	DHS	ASE WAYNE-GREYDALE	17330		GREYDALE		DETROIT	48219
23	DHS	ASE WAYNE-GRAND RIVER/WARREN	5131		GRAND RIVER		DETROIT	48208
24	DHS	ASE BAY PINES	2425	N.	30TH		ESCANABA	49829
25	DHS	ASE LIVINGSTON	2300	E.	GRAND RIVER		HOWELL	48843
26	DHS	ASE DICKINSON COUNTY	1401		CARPENTER	AVE.	IRON MOUNTAIN	49801
27	DHS	ASE FIA COMERICA BLDG	151	S.	ROSE	ST.	KALAMAZOO	49007
28	DHS	ASE KALKASKA	503	N.	BIRCH	ST.	KALKASKA	49646
29	DHS	ASE MANISTEE CITY	1672	S.	US-31		MANISTEE	49660
30	DHS	ASE MIDLAND DHS	1509		WASHINGTON		MIDLAND	48640
31	DHS	ASE EMMETT (PETOSKEY)	2229		SUMMITT PARK	DR.	PETOSKEY	49770
32	DHS	ASE DSS OFFICE	315	E.	FRONT	ST.	TRAVERSE CITY	49684
33	DHS	ASE NEWAGO COUNTY	1018		NEWELL	ST.	WHITE CLOUD	49349
34	DHS	ASE BJJ - MAXEY GREEN OAKS	8701	E.	M-36		WHITMORE LAKE	48189
35	DHS	FRS HURON	1911		SAND BEACH	RD.	BAD AXE	48413
36	DHS	FRS GOGEBIC COUNTY	301	E.	LEAD	ST.	BESSEMER	49911
37	DHS	FRS BENZIE COUNTY	448		COURT PLAZA		BEULAH	49617
38	DHS	FRS IRON	337		BRADY	AVE.	CASPIAN	49915

	I	J	K	L
		LCON 1 Info (Name, Phone #, email)	LCON 2 Info (Name, Phone #, email)	
1	COUNTY			COMMENT
2	CALHOUN			
3	MACOMB			
4	WAYNE			
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9	GENESEE			
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13	OAKLAND			
14	MACOMB			
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17	MACOMB			
18	MACOMB			
19	KENT			
20	MECOSTA			
21	EATON			
22	CHEBOYGAN			
23	WAYNE			
24	WAYNE			
25	DELTA			
26	LIVINGSTON			
27	DICKINSON			
28	KALAMAZOO			
29	KALKASKA			
30	MANISTEE			
31	MIDLAND			
32	EMMET			
	GRAND			
33	TRAVERSE			
34	NEWAYGO			
35	LIVINGSTON			
36	HURON			
37	GOGEBIC			
38	BENZIE			RED FOR ASE
39	IRON			

	A	B	C	D	E	F	G	H
40	DHS	FRS MRS GRAND RAPIDS	750	NW.	FRONT	AVE.	GRAND RAPIDS	49504
41	DHS	FRS CLARE	725		RICHARD	ST.	HARRISON	48625
42	DHS	FRS BARRY COUNTY FIA	430		BARFIELD	DR.	HASTINGS	49058
43	DHS	FRS HOUGHTON COUNTY DHS	47420		M-26	HWY.	HOUGHTON	49931
44	DHS	FRS MENOMINEE MAIN	2612		10TH	AVE.	MENOMINEE	49858
45	DHS	FRS SANILAC	515	S.	SANDUSKY	RD.	SANDUSKY	48471
46	DHS	FRS CHIPPEWA COUNTY	723	E.	THREE MILE	RD.	SAULT STE. MARIE	49783
47	DHS	FRS KENT COUNTY (SPARTA)	536	S.	STATE	ST.	SPARTA	49345
48	DHS	FRS MACKINAC	199		FERRY LANE		ST. IGNACE	49781
49	DHS	FRS MISSAUKEE (WEXFORD CITY)	10641	W.	WATERGATE		CADILLAC	49601
50	DHS	FRS IOSCO HURON	2145	E.	HURON	RD.	EAST TAWAS	48730
51	DHS	FRS HILLSDALE COUNTY (40 CARE)	40		CARE	DR.	HILLSDALE	49242
52	DHS	FRS IONIA	920	E.	LINCOLN		IONIA	48846
53	DHS	FRS ARENAC	3709		DEEP RIVER		STANDISH	48658
54	DHS	FRS OGEMAW CNTY	444	E.	HOUGHTON		WEST BRANCH	48661
55	DHS	FRS WAYNE-FORT WAYNE	6534	W.	JEFFERSON	AVE.	DETROIT	48209
56	DHS	FRS WAYNE-HAMTRAMCK	12140		JOSEPH CAMPAU		HAMTRAMCK	48212
57	DHS	FRS ST. CLAIR	220		FORT	ST.	PORT HURON	48060
58	DHS	WAYNE TAYLOR	25637		ECORSE	RD.	TAYLOR	48180
59	DHS	FRS BAY CITY (HAMPTON TWP.)	1399	W.	CENTER	RD.	ESSEXVILLE	48732
60	DHS	FRS NORTH CENTRAL CFS	13233		HAMILTON		HIGHLAND PARK	48803
61	DHS	FRS WASHTENAW COUNTY (CENTER ST.)	22		CENTER	ST.	YPSILANTI	48197
62	DHS	FRS WAYNE-REDFORD	27260		PLYMOUTH		REDFORD	48239
63	DHS/DCD	ASE DHS/DCD MONROE	903	S.	TELEGRAPH		MONROE	48161
64	DHS/DEQ/DVS	FRS JACKSON	301		LOUIS B. GLICK	HWY.	JACKSON	49201
65	DHS/DOC	FRS OTTAWA (HOLLAND)	12185		JAMES	ST.	HOLLAND	49424
66	DHS/DOS	FRS LAKE COUNTY (BALDWIN)	4459	S.	M-37		BALDWIN	49304
67	DHS/DOS	FRS LUCE	500	W.	MC MILLAN	ST.	NEWBERRY	49868
68	DHS/DOS/UTNET	FRS WAYNE-INKSTER - DHS/DOS BRANCH 101	26355		MICHIGAN	AVE.	INKSTER	48141
69	DHS/DUA	ASE DETROIT GRAND RIVER (DELEG & DHS)	17411		GRAND RIVER	AVE.	DETROIT	48227
	DHS/DUA/TRS/DVS/UTNET							
70		ASE TRAVERSE CITY	701	S.	ELMWOOD		TRAVERSE CITY	49584
71	DHS/LGN/DUA/UTNET	ASE BERRIEN (EIGHTH ST.)	401		EIGHTH	ST.	BENTON HARBOR	49022
72	DHS/TRS/DCR/DOS/UTNET/DVS	FRS FLINT (UNION ST.)	125	E.	UNION		FLINT	48502
73	DIT/DHS/DUA/ATG/DCR/DCS	FRS CADILLAC	3044	W.	GRAND	BLVD.	DETROIT	48202
74	DOC/DHS	ASE MARQUETTE COUNTY (W. BARAGA)	234	W.	BARAGA	AVE.	MARQUETTE	49855
75	DOS/UTNET/TRS/DUA/DHS/DVS	ASE DELTA-ZONE 1 OFFICE	305		LUDINGTON		ESCANABA	49829
76	DOS/UTNET/TRS/DUA/DHS/DVS	ASE DELTA COUNTY P/P - LGNET FOC/PA	310		LUDINGTON		ESCANABA	49829
77	LGN/MSP/DHS/DOC/UTNET	ASE LAPEER CO. CENTRAL DISPATCH	2332	W.	GENESEE		LAPEER	48446
	LGN/MSP/DOS/DUA/ITS/DHS/DTMB							
78		FRS GRAND RAPIDS REGIONAL III	350	NW.	OTTAWA	AVE.	GRAND RAPIDS	49503
79	TRS/MSL/DCR/CIS/DUA/DVS/DHS	ASE GENESEE (SAGINAW)	411	E.	GENESEE	ST.	SAGINAW	48605

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40	KENT			
41	CLARE			
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47	KENT			
48	MACKINAC			
49	WEXFORD			
50	IOSCO			
51	HILLSDALE			
52	IONIA			
53	ARENAC			
54	OGEMAW			
55	WAYNE			
56	WAYNE			
57	ST. CLAIR			
58	WAYNE			
59	BAY			
60	WAYNE			
61	WASHTENAW			
62	WAYNE			
63	MONROE			
64	JACKSON			
65	OTTAWA			
66	LAKE			
67	LUCE			
68	WAYNE			
69	WAYNE			
	GRAND			
70	TRAVERSE			
71	BERRIEN			
72	GENESEE			
73	WAYNE			
74	MARQUETTE			
75	DELTA			
76	DELTA			
77	LAPEER			
78	KENT			MOVING TO LMAN VIA SONET
79	SAGINAW			



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	AGENCY	SITE NAME	NUMBER	DIR	NAME	TYPE	CITY	ZIP
1	DHS	ASE CALHOUN-BATTLE CREEK	190	E.	MICHIGAN	AVE.	BATTLE CREEK	49016
2	DHS	ASE MACOMB (MT. CLEMENS DIST.)	21885		DUNHAM	RD.	CLINTON TWP.	48036
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9	DHS	ASE GENESEE (MCREEE)	630	S.	SAGINAW	ST.	FLINT	48501
10	DHS	ASE GLENDALE DISTRICT (SITE-8244)	396		GLENDALE		HIGHLAND PARK	48203
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12	DHS	ASE OAKLAND COUNTY FIA DIST II	30755		MONTPELIER		MADISON HEIGHTS	48071
13	DHS	ASE MACOMB COUNTY ADMIN OFFICE	19700		HALL	RD.	MT. CLEMENS	48038
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15	DHS	ASE OAKLAND CNTY - DISTRICT IV	235	N.	SAGINAW	ST.	PONTIAC	48058
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23	DHS	ASE WAYNE-GRAND RIVER/WARREN	5131		GRAND RIVER		DETROIT	48208
24	DHS	ASE BAY PINES	2425	N.	30TH		ESCANABA	49829
25	DHS	ASE LIVINGSTON	2300	E.	GRAND RIVER		HOWELL	48843
26	DHS	ASE DICKINSON COUNTY	1401		CARPENTER	AVE.	IRON MOUNTAIN	49801
27	DHS	ASE FIA COMERICA BLDG	151	S.	ROSE	ST.	KALAMAZOO	49007
28	DHS	ASE KALKASKA	503	N.	BIRCH	ST.	KALKASKA	49646
29	DHS	ASE MANISTEE CITY	1672	S.	US-31		MANISTEE	49660
30	DHS	ASE MIDLAND DHS	1509		WASHINGTON		MIDLAND	48640
31	DHS	ASE EMMETT (PETOSKEY)	2229		SUMMITT PARK	DR.	PETOSKEY	49770
32	DHS	ASE DSS OFFICE	315	E.	FRONT	ST.	TRAVERSE CITY	49684
33	DHS	ASE NEWAGO COUNTY	1018		NEWELL	ST.	WHITE CLOUD	49349
34	DHS	ASE BJJ - MAXEY GREEN OAKS	8701	E.	M-36		WHITMORE LAKE	48189
35	DHS	FRS HURON	1911		SAND BEACH	RD.	BAD AXE	48413
36	DHS	FRS GOGEBIC COUNTY	301	E.	LEAD	ST.	BESSEMER	49911
37	DHS	FRS BENZIE COUNTY	448		COURT PLAZA		BEULAH	49617
38	DHS	FRS IRON	337		BRADY	AVE.	CASPIAN	49915

	I	J	K	L
		LCON 1 Info (Name, Phone #, email)	LCON 2 Info (Name, Phone #, email)	
1	COUNTY			COMMENT
2	CALHOUN			
3	MACOMB			
4	WAYNE			
5	WAYNE			
6	WAYNE			
7	WAYNE			
8	WAYNE			
9	GENESEE			
10	GENESEE			
11	WAYNE			
12	KALAMAZOO			
13	OAKLAND			
14	MACOMB			
15	OAKLAND			
16	OAKLAND			
17	MACOMB			
18	MACOMB			
19	KENT			
20	MECOSTA			
21	EATON			
22	CHEBOYGAN			
23	WAYNE			
24	WAYNE			
25	DELTA			
26	LIVINGSTON			
27	DICKINSON			
28	KALAMAZOO			
29	KALKASKA			
30	MANISTEE			
31	MIDLAND			
32	EMMET			
	GRAND			
33	TRAVERSE			
34	NEWAYGO			
35	LIVINGSTON			
36	HURON			
37	GOGEBIC			
38	BENZIE			RED FOR ASE
39	IRON			

	A	B	C	D	E	F	G	H
40	DHS	FRS MRS GRAND RAPIDS	750	NW.	FRONT	AVE.	GRAND RAPIDS	49504
41	DHS	FRS CLARE	725		RICHARD	ST.	HARRISON	48625
42	DHS	FRS BARRY COUNTY FIA	430		BARFIELD	DR.	HASTINGS	49058
43	DHS	FRS HOUGHTON COUNTY DHS	47420		M-26	HWY.	HOUGHTON	49931
44	DHS	FRS MENOMINEE MAIN	2612		10TH	AVE.	MENOMINEE	49858
45	DHS	FRS SANILAC	515	S.	SANDUSKY	RD.	SANDUSKY	48471
46	DHS	FRS CHIPPEWA COUNTY	723	E.	THREE MILE	RD.	SAULT STE. MARIE	49783
47	DHS	FRS KENT COUNTY (SPARTA)	536	S.	STATE	ST.	SPARTA	49345
48	DHS	FRS MACKINAC	199		FERRY LANE		ST. IGNACE	49781
49	DHS	FRS MISSAUKEE (WEXFORD CITY)	10641	W.	WATERGATE		CADILLAC	49601
50	DHS	FRS IOSCO HURON	2145	E.	HURON	RD.	EAST TAWAS	48730
51	DHS	FRS HILLSDALE COUNTY (40 CARE)	40		CARE	DR.	HILLSDALE	49242
52	DHS	FRS IONIA	920	E.	LINCOLN		IONIA	48846
53	DHS	FRS ARENAC	3709		DEEP RIVER		STANDISH	48658
54	DHS	FRS OGEMAW CNTY	444	E.	HOUGHTON		WEST BRANCH	48661
55	DHS	FRS WAYNE-FORT WAYNE	6534	W.	JEFFERSON	AVE.	DETROIT	48209
56	DHS	FRS WAYNE-HAMTRAMCK	12140		JOSEPH CAMPAU		HAMTRAMCK	48212
57	DHS	FRS ST. CLAIR	220		FORT	ST.	PORT HURON	48060
58	DHS	WAYNE TAYLOR	25637		ECORSE	RD.	TAYLOR	48180
59	DHS	FRS BAY CITY (HAMPTON TWP.)	1399	W.	CENTER	RD.	ESSEXVILLE	48732
60	DHS	FRS NORTH CENTRAL CFS	13233		HAMILTON		HIGHLAND PARK	48803
61	DHS	FRS WASHTENAW COUNTY (CENTER ST.)	22		CENTER	ST.	YPSILANTI	48197
62	DHS	FRS WAYNE-REDFORD	27260		PLYMOUTH		REDFORD	48239
63	DHS/DCD	ASE DHS/DCD MONROE	903	S.	TELEGRAPH		MONROE	48161
64	DHS/DEQ/DVS	FRS JACKSON	301		LOUIS B. GLICK	HWY.	JACKSON	49201
65	DHS/DOC	FRS OTTAWA (HOLLAND)	12185		JAMES	ST.	HOLLAND	49424
66	DHS/DOS	FRS LAKE COUNTY (BALDWIN)	4459	S.	M-37		BALDWIN	49304
67	DHS/DOS	FRS LUCE	500	W.	MC MILLAN	ST.	NEWBERRY	49868
68	DHS/DOS/UTNET	FRS WAYNE-INKSTER - DHS/DOS BRANCH 101	26355		MICHIGAN	AVE.	INKSTER	48141
69	DHS/DUA	ASE DETROIT GRAND RIVER (DELEG & DHS)	17411		GRAND RIVER	AVE.	DETROIT	48227
	DHS/DUA/TRS/DVS/UTNET							
70		ASE TRAVERSE CITY	701	S.	ELMWOOD		TRAVERSE CITY	49584
71	DHS/LGN/DUA/UTNET	ASE BERRIEN (EIGHTH ST.)	401		EIGHTH	ST.	BENTON HARBOR	49022
72	DHS/TRS/DCR/DOS/UTNET/DVS	FRS FLINT (UNION ST.)	125	E.	UNION		FLINT	48502
73	DIT/DHS/DUA/ATG/DCR/DCS	FRS CADILLAC	3044	W.	GRAND	BLVD.	DETROIT	48202
74	DOC/DHS	ASE MARQUETTE COUNTY (W. BARAGA)	234	W.	BARAGA	AVE.	MARQUETTE	49855
75	DOS/UTNET/TRS/DUA/DHS/DVS	ASE DELTA-ZONE 1 OFFICE	305		LUDINGTON		ESCANABA	49829
76	DOS/UTNET/TRS/DUA/DHS/DVS	ASE DELTA COUNTY P/P - LGNET FOC/PA	310		LUDINGTON		ESCANABA	49829
77	LGN/MSP/DHS/DOC/UTNET	ASE LAPEER CO. CENTRAL DISPATCH	2332	W.	GENESEE		LAPEER	48446
	LGN/MSP/DOS/DUA/ITS/DHS/DTMB							
78		FRS GRAND RAPIDS REGIONAL III	350	NW.	OTTAWA	AVE.	GRAND RAPIDS	49503
79	TRS/MSL/DCR/CIS/DUA/DVS/DHS	ASE GENESEE (SAGINAW)	411	E.	GENESEE	ST.	SAGINAW	48605

	I	J	K	L
40	KENT			
41	CLARE			
42	BARRY			
43	HOUGHTON			
44	MENOMINEE			
45	SANILAC			
46	CHIPPEWA			
47	KENT			
48	MACKINAC			
49	WEXFORD			
50	IOSCO			
51	HILLSDALE			
52	IONIA			
53	ARENAC			
54	OGEMAW			
55	WAYNE			
56	WAYNE			
57	ST. CLAIR			
58	WAYNE			
59	BAY			
60	WAYNE			
61	WASHTENAW			
62	WAYNE			
63	MONROE			
64	JACKSON			
65	OTTAWA			
66	LAKE			
67	LUCE			
68	WAYNE			
69	WAYNE			
	GRAND			
70	TRAVERSE			
71	BERRIEN			
72	GENESEE			
73	WAYNE			
74	MARQUETTE			
75	DELTA			
76	DELTA			
77	LAPEER			
78	KENT			MOVING TO LMAN VIA SONET
79	SAGINAW			

	A	B	C	D	E	F	G	H	I
1	AGENCY		SITE NAME	NUMBER	DIR	NAME	TYPE	CITY	ZIP
2	DHS	FRS	ARENAC	3709		DEEP RIVER		STANDISH	48658
3	DHS	FRS	BARRY COUNTY FIA	430		BARFIELD	DR.	HASTINGS	49058
4	DHS	FRS	BAY CITY (HAMPTON TWP.)	1399	W.	CENTER	RD.	ESSEXVILLE	48732
5	DHS	ASE	BAY PINES	2425	N.	30TH		ESCANABA	49829
6	DHS	FRS	BENZIE COUNTY	448		COURT PLAZA		BEULAH	49617
7	DHS/LGN/DUA/UTNET	ASE	BERRIEN (EIGHTH ST.)	401		EIGHTH	ST.	BENTON HARBOR	49022
8	DHS	ASE	BJJ - MAXEY GREEN OAKS	8701	E.	M-36		WHITMORE LAKE	48189
9	DIT/DHS/DUA/ATG/DCR/DCS	FRS	CADILLAC	3044	W.	GRAND	BLVD.	DETROIT	48202
10	DHS	ASE	CALHOUN-BATTLE CREEK	190	E.	MICHIGAN	AVE.	BATTLE CREEK	49016
11	DHS	ASE	CHEBOYGAN (A)	827	S.	HURON	ST.	CHEBOYGAN	49721
12	DHS	FRS	CHIPPEWA COUNTY	723	E.	THREE MILE	RD.	SAULT STE. MARIE	49783
13	DHS	FRS	CLARE	725		RICHARD	ST.	HARRISON	48625
14	DHS	ASE	COMERICA BLDG	151	S.	ROSE	ST.	KALAMAZOO	49007
15	DOS/UTNET/TRS/DUA/DHS/DVS	ASE	DELTA COUNTY P/P - LGNET FOC/PA	310		LUDINGTON		ESCANABA	49829
16	DOS/UTNET/TRS/DUA/DHS/DVS	ASE	DELTA-ZONE 1 OFFICE	305		LUDINGTON		ESCANABA	49829
17	DHS/DUA	ASE	DETROIT GRAND RIVER (DELEG & DHS)	17411		GRAND RIVER	AVE.	DETROIT	48227
18	DHS	ASE	DICKINSON COUNTY	1401		CARPENTER	AVE.	IRON MOUNTAIN	49801
19	DHS	ASE	DSS OFFICE	315	E.	FRONT	ST.	TRAVERSE CITY	49884
20	DHS	ASE	EATON COUNTY	1050		INDEPENDENCE	BLVD.	CHARLOTTE	48813
21	DHS	ASE	EMMETT (PETOSKEY)	2229		SUMMITT PARK	DR.	PETOSKEY	49770
22	DHS/TRS/DCR/DOS/UTNET/DVS	FRS	FLINT (UNION ST.)	125	E.	UNION		FLINT	48502
23	DHS	ASE	GENESEE (MCCREE)	630	S.	SAGINAW	ST.	FLINT	48501
24	TRS/MSL/DCR/CIS/DUA/DVS/DHS	ASE	GENESEE (SAGINAW)	411	E.	GENESEE	ST.	SAGINAW	48605
25	DHS	ASE	GENESEE DIST OFFICE	4809		CLIO	RD.	FLINT	49504
26	DHS	ASE	GLENDAL DISTRICT (SITE-8244)	396		GLENDAL		HIGHLAND PARK	48203
27	DHS	FRS	GOGEBIC COUNTY	301	E.	LEAD	ST.	BESSEMER	49911
28	LGN/MSP/DOS/DUA/ITS/DHS/DTMB	FRS	GRAND RAPIDS REGIONAL III	350	NW.	OTTAWA	AVE.	GRAND RAPIDS	49503
29	DHS	ASE	GRATIOT SEVEN MILE	14061		LAPPIN		DETROIT	48205
30	DHS	ASE	GREENFIELD/JOY	8655		GREENFIELD		DETROIT	48228
31	DHS	FRS	HILLSDALE COUNTY (40 CARE)	40		CARE	DR.	HILLSDALE	49242
32	DHS	FRS	HOUGHTON COUNTY DHS	47420		M-26	HWY.	HOUGHTON	49931
33	DHS	FRS	HURON	1911		SAND BEACH	RD.	BAD AXE	48413
34	DHS	FRS	IONIA	920	E.	LINCOLN		IONIA	48846
35	DHS	FRS	IOSCO HURON	2145	E.	HURON	RD.	EAST TAWAS	48730
36	DHS	FRS	IRON	337		BRADY	AVE.	CASPAN	49915
37	DHS/DEQ/DVS	FRS	JACKSON	301		LOUIS B. GLICK	HWY.	JACKSON	49201
38	DHS	ASE	KALAMAZOO (STOCKBRIDGE)	322		STOCKBRIDGE	AVE.	KALAMAZOO	49001
39	DHS	ASE	KALKASKA	503	N.	BIRCH	ST.	KALKASKA	49646
40	DHS	ASE	KENT CO ADULT & CHILDREN SVCS (CASCADE)	5321	SE.	28TH	ST.	GRAND RAPIDS	49464
41	DHS	FRS	KENT COUNTY (SPARTA)	536	S.	STATE	ST.	SPARTA	49345
42	DHS	FRS							

J	K	L	M	N	O	P
	LCON 1	Phone	Email	LCON2	Phone	Email
1						
2	COUNTY					
3	ARENAC	Rachel VanSumeren	VanSumerenR2@michigan.gov			
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11	CALHOUN	Joe Shetenhelm	ShetenhelmJ@michigan.gov			
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17	DELTA	Lori Patzke	PatzkeL@michigan.gov			
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29	KENT					
30	WAYNE	Anthony Bello	BelloA@michigan.gov			
31	WAYNE	Idella Washington	WashingtonI@michigan.gov	Barbette Cole	313-318-7832	ColeB@michigan.gov
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33	HOUGHTON	Brenda Turunen	TurunenB@michigan.gov			
34	HURON	Kathy J. McQueen	McQueenK@michigan.gov			
35	IONIA	Terri Rusnell	RusnellT@michigan.gov			
36	IOSCO	Sue Longendyke	LongendykeS@michigan.gov			
37	IRON	Bobbi Ferguson	FergusonB@michigan.gov			
38	JACKSON	Michele Moulton	MoultonM@michigan.gov	Jennifer Whitney	517-780-7131	WhitneyJ@michigan.gov
39	KALAMAZOO	Sharon E. Schnake	SchnakeS@michigan.gov	Andrew Pioszak	269-337-4988	PioszakA1@michigan.gov
40	KALKASKA	Tricia Pleva	PlevaT@michigan.gov			
41	KENT					
42	KENT	Todd Hudson	HudsonT2@michigan.gov	Jeff Johnson	616-248-1698	JohnsonJ26@michigan.gov

	Q	R	S	T
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2	COMMENT	Name		Phone
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	A	B	C	D	E	F	G	H	I
43	DHS/DOS	FRS	LAKE COUNTY (BALDWIN)	4459	S.	M-37		BALDWIN	49304
44	LGN/MSP/DHS/DOC/UTNET	ASE	LAPEER CO. CENTRAL DISPATCH	2332	W.	GENESEE		LAPEER	48446
45	DHS	ASE	LIVINGSTON	2300	E.	GRAND RIVER		HOWELL	48843
46	DHS/DOS	FRS	LUCE	500	W.	MC MILLAN	ST.	NEWBERRY	49868
47	DHS	FRS	MACKINAC	199		FERRY LANE		ST. IGNACE	49781
48	DHS	ASE	MACOMB (MT. CLEMENS DIST.)	21885		DUNHAM	RD.	CLINTON TWP.	48036
49	DHS	ASE	MACOMB (STERLING HEIGHTS)	41227		MOUND	RD.	STERLING HEIGHTS	48313
50	DHS	ASE	MACOMB COUNTY ADMIN OFFICE	19700		HALL	RD.	MT. CLEMENS	48038
51	DHS	ASE	MACOMB COUNTY FIA	27690		VAN DYKE		WARREN	48903
52	DHS	ASE	MANISTEE CITY	1672	S.	US-31		MANISTEE	49660
53	DOC/DHS	ASE	MARQUETTE COUNTY (W. BARAGA)	234	W.	BARAGA	AVE.	MARQUETTE	49855
54	DHS	ASE	MECOSTA CITY (BIG RAPIDS)	800		WATER TOWER	RD.	BIG RAPIDS	49307
55	DHS	FRS	MENOMINEE MAIN	2612		10TH	AVE.	MENOMINEE	49858
56	DHS	ASE	MIDLAND DHS	1509		WASHINGTON		MIDLAND	48640
57	DHS	FRS	MISSAUKEE (WEXFORD CITY)	10641	W.	WATERGATE		CADILLAC	49601
58	DHS/DCD	FRS	MONROE	903	S.	TELEGRAPH		MONROE	48161
59	DHS	FRS	MRS GRAND RAPIDS	750	NW.	FRONT	AVE.	GRAND RAPIDS	49504
60	DHS	ASE	NEWAGO COUNTY	1018		NEWELL	ST.	WHITE CLOUD	49349
61	DHS	FRS	NORTH CENTRAL CFS	13233		HAMILTON		HIGHLAND PARK	48803
62	DHS	ASE	OAKLAND CNTY - DISTRICT IV	235	N.	SAGINAW	ST.	PONTIAC	48058
63	DHS	ASE	OAKLAND COUNTY FIA	51111		WOODWARD	AVE.	PONTIAC	
64	DHS	ASE	OAKLAND COUNTY FIA DIST II	30755		MONTPELIER		MADISON HEIGHTS	48071
65	DHS	FRS	OGE MAW CNTY	444	E.	HOUGHTON		WEST BRANCH	48661
66	DHS/DOC	FRS	OTTAWA (HOLLAND)	12185		JAMES	ST.	HOLLAND	49424
67	DHS	FRS	SANILAC	515	S.	SANDUSKY	RD.	SANDUSKY	48471
68	DHS	FRS	ST. CLAIR	220		FORT	ST.	PORT HURON	48060
69	DHS/DUA/TRS/DVS/UTNET	ASE	TRAVERSE CITY	701	S.	ELMWOOD		TRAVERSE CITY	49584
70	DHS	FRS	WASHTENAW COUNTY (CENTER ST.)	22		CENTER	ST.	YPSILANTI	48197
71	DHS	ASE	WAYNE COUNTY (EAST CANFIELD)	1801	E.	CANFIELD		DETROIT	48207
72	DHS		WAYNE TAYLOR	25637		ECORSE	RD.	TAYLOR	48180
73	DHS	FRS	WAYNE-FORT WAYNE	6534	W.	JEFFERSON	AVE.	DETROIT	48209
74	DHS	ASE	WAYNE-GRAND RIVER/WARREN	5131		GRAND RIVER		DETROIT	48208
75	DHS	ASE	WAYNE-GREYDALE	17330		GREYDALE		DETROIT	48219
76	DHS	FRS	WAYNE-HAMTRAMCK	12140		JOSEPH CAMPAU		HAMTRAMCK	48212
77	DHS/DOS/UTNET	FRS	WAYNE-INKSTER - DHS/DOS BRANCH 101	26355		MICHIGAN	AVE.	INKSTER	48141
78	DHS	ASE	WAYNE-MEDBURY/CONCORD	4729		CONNER		DETROIT	48211
79	DHS	ASE	WAYNE-OAKMAN ROAD	4505		OAKMAN	RD.	DETROIT	48204
80	DHS	FRS	WAYNE-REDFORD	27260		PLYMOUTH		REDFORD	48239



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64	OAKLAND	John DiCello	248-583-8810	<a href="mailto:DicelloJ@michigan.gov">DicelloJ@michigan.gov</a>			
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67	SANILAC	Jeff Dysinger	810-966-2108 cell 810-434-4169	<a href="mailto:DysingerJ@michigan.gov">DysingerJ@michigan.gov</a>			
68	ST. CLAIR	Jeff Dysinger	810-966-2108 cell 810-434-4169	<a href="mailto:DysingerJ@michigan.gov">DysingerJ@michigan.gov</a>			
69	GRAND TRAVERSE	Lilia Alfonseca	231-929-2515	<a href="mailto:AlfonsecaL@michigan.gov">AlfonsecaL@michigan.gov</a>	Eileen Asam	231-929-0143	<a href="mailto:AssameE@michigan.gov">AssameE@michigan.gov</a>
70	WASHTENAW	Rick Richardson	734-481-8450	<a href="mailto:RichardsonR5@michigan.gov">RichardsonR5@michigan.gov</a>	Nicole Davis	734-481-8372	<a href="mailto:DavisN@michigan.gov">DavisN@michigan.gov</a>
71	WAYNE	Leonard Hall	313-578-4855	<a href="mailto:HallL@michigan.gov">HallL@michigan.gov</a>			
72	WAYNE	Sherry Vinson	313-375-2575	<a href="mailto:VinsonS@michigan.gov">VinsonS@michigan.gov</a>			
73	WAYNE	Lori Gibson - Include Michelle Tanzey in all emails	313-554-8303	<a href="mailto:GibsonL2@michigan.gov">GibsonL2@michigan.gov</a> & <a href="mailto:TanzeyM@michigan.gov">TanzeyM@michigan.gov</a>			
74	WAYNE	Roshunda Steele	313-361-7434	<a href="mailto:SteeleR1@michigan.gov">SteeleR1@michigan.gov</a>			
75	WAYNE	Sheila Johnson	313-387-2904	<a href="mailto:JohnsonS4@michigan.gov">JohnsonS4@michigan.gov</a>			
76	WAYNE	Gena Wright	313-892-0589	<a href="mailto:WrightG3@michigan.gov">WrightG3@michigan.gov</a>			
77	WAYNE	Joann Hall	313-792-7609	<a href="mailto:HallJ5@michigan.gov">HallJ5@michigan.gov</a>			
78	WAYNE	Delores Weaver	313-926-8364	<a href="mailto:WeaverD2@michigan.gov">WeaverD2@michigan.gov</a>			
79	WAYNE	Louise Wright	313-934-5133	<a href="mailto:WrightL4@michigan.gov">WrightL4@michigan.gov</a>	Tony Elsberry	313-934-5133	<a href="mailto:ElsberryT@michigan.gov">ElsberryT@michigan.gov</a>
80	WAYNE	Sherea K. Morgan	313-937-5275	<a href="mailto:MorganS2@michigan.gov">MorganS2@michigan.gov</a>			

---

**From:** Hogan, James (DTMB)  
**Sent:** Tuesday, December 29, 2015 3:48 PM  
**To:** Jackson, Michael (DEQ)  
**Subject:** RE: NEWS UPDATE--Wyant Resigns In Wake Of Flint Water Crisis

I know.

I had lunch with Engler's former Policy Director (Jeff McAlvey). He said Wyant was top drawer. Many feel the same way.

---

**From:** Jackson, Michael (DEQ)  
**Sent:** Tuesday, December 29, 2015 3:40 PM  
**To:** Hogan, James (DTMB) <hoganj@michigan.gov>  
**Subject:** RE: NEWS UPDATE--Wyant Resigns In Wake Of Flint Water Crisis

I think he's a fall guy, just my opinion. They are going to have a tough time getting someone as good as he is.

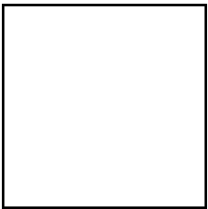
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**From:** Hogan, James (DTMB)  
**Sent:** Tuesday, December 29, 2015 3:39 PM  
**To:** Jackson, Michael (DEQ)  
**Subject:** FW: NEWS UPDATE--Wyant Resigns In Wake Of Flint Water Crisis

Not sure if you get Gongwer.

---

**From:** gongwerreports@gongwer.com [mailto:gongwerreports@gongwer.com]  
**Sent:** Tuesday, December 29, 2015 2:54 PM  
**To:** Michigan\_State\_Employees\_updates@gongwer.com  
**Subject:** NEWS UPDATE--Wyant Resigns In Wake Of Flint Water Crisis



Tuesday, December 29, 2015, 02:53 PM

## Wyant Resigns In Wake Of Flint Water Crisis

Department of Environmental Quality Director Dan Wyant has resigned in response to the water crisis that erupted three months ago in Flint.

"MDEQ Director Dan Wyant has offered his resignation, and I've determined that it's appropriate to accept it. I'm also making other personnel changes at MDEQ to address problems cited by the task force," Governor Rick Snyder said in a statement.

“But changes in leadership and staff are not enough. I understand there can be disagreements within the scientific community. That is why I have directed both the departments of Environmental Quality and Health and Human Services to invite every external scientist who has worked on this issue to be our partners in helping us improve Flint water,” Mr. Snyder said. “Let’s share research on water and blood lead level testing so we can arrive at accurate and mutually supported conclusions. Together, we should work to affirm that we’re using the very best testing protocols to ensure Flint residents have safe drinking water and that we’re taking steps to protect their health over the short and long term.”

The DEQ has come under major criticism for how it handled testing for lead in Flint drinking water after the city switched to the Flint River as its water source. The water was not properly treated for corrosion, causing lead to leach from service lines into the drinking water.

“I want the Flint community to know how very sorry I am that this has happened. And I want all Michigan citizens to know that we will learn from this experience, because Flint is not the only city that has an aging infrastructure,” Mr. Snyder said. “I know many Flint citizens are angry and want more than an apology. That’s why I’m taking the actions today to ensure a culture of openness and trust. We’ve already allocated \$10 million to test the water, distribute water filters, and help in other ways. Last week, I called Flint Mayor Karen Weaver, and we’re going to meet soon to discuss other ways the state can offer assistance.”

Gongwer News Service will have more on this story in today’s Michigan Report.

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Please send all correspondence to [gongwer@gongwer.com](mailto:gongwer@gongwer.com) This mailbox is not regularly monitored.

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Message

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**From:** Hogan, James (DTMB) [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=2D0E11604A864FD182F5F24E3807B2E5-HOGANJ]  
**Sent:** 1/28/2016 2:03:16 PM  
**To:** Rosales, Manny (DTMB) [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=a30f5aa6b2174b51a470a03675fc5b06-Rosales Manny J]  
**Subject:** FW: MiFi QA not working?

I'm not satisfied with these answers. We will sit down next week with Ajay.

I'm not going to respond further via e-mail.

**From:** Singh, Ajay (DTMB)  
**Sent:** Thursday, January 28, 2016 1:45 PM  
**To:** Hogan, James (DTMB) <hoganj@michigan.gov>  
**Cc:** Cooley, Michael (DTMB) <COOLEYM@michigan.gov>; Rosales, Manny (DTMB) <RosalesM@michigan.gov>  
**Subject:** RE: MiFi QA not working?

Jim,

*My casual understanding of the issue is, someone on staff used the wrong tool set to add fields to a Mi-Fi table that required this re-work. Is this accurate?*

We don't know that yet. We do not know yet if data was changed, what tool sets were used or who changed it.

Yes, we plan to do a RCA and lessons learned for the entire project.

From the preliminary information that I have, here are the answers:

*Who missed the task?* The project team missed the task. The PM should have had this as a line item but he would look to the technical team and MiFi architects to identify this task as part of the overall project plan.

*What was the task?* Task as to get DNR and CSS together and update MiFi data in GIS before code was promoted to QA.

*Who is responsible for the coordination? PM*

*Who would be responsible for bringing this up?* The project team (including the DNR clients) should have brought this up when steps were being identified to complete the project.

*How would having a timeline in place prevented a staff person from using the wrong tool set?* We are not sure if someone did this at all or who did this. All we know is that data is not visible properly to DNR. How that data got changed is still to be determined. At a minimum if we had a task line item to verify the data in MiFi QA, we would have known this sooner and fixed it.

Regards,

Ajay Singh, ITIL Certified

Operations Support Team Manager,

Department of Technology, Management & Budget

[singha6@michigan.gov](mailto:singha6@michigan.gov)

Phone: 517-335-7088



**HELP. CONNECT. SOLVE.**

**From:** Hogan, James (DTMB)

**Sent:** Thursday, January 28, 2016 1:04 PM

**To:** Singh, Ajay (DTMB) <[SinghA6@michigan.gov](mailto:SinghA6@michigan.gov)>

**Cc:** Cooley, Michael (DTMB) <[COOLEYM@michigan.gov](mailto:COOLEYM@michigan.gov)>; Rosales, Manny (DTMB) <[RosalesM@michigan.gov](mailto:RosalesM@michigan.gov)>

**Subject:** RE: MiFi QA not working?

Ajay,

I'm trying to understand what went wrong and why. Most importantly, what safeguards are in place to prevent this from happening again.

My casual understanding of the issue is, someone on staff used the wrong tool set to add fields to a Mi-Fi table that required this re-work. Is this accurate?

I have some questions based on your response below:

We missed the task where we should have coordinated DNR specialists and CSS to work together to fix data in QA environment.

*Who missed the task?*

*What was the task?*

*Who is responsible for the coordination?*

Somehow, no one brought this up where DNR clients (Dan Heckman) had to work directly with CSS and fix data. We should have had a line item in our project plan for this.

*Who would be responsible for bringing this up?*

*How would having a timeline in place prevented a staff person from using the wrong tool set?*

Next steps – Moving forward, I want to start creating simple corrective action plans when we make an error. This isn't punitive, but I share it with our agency partners to signal we take these matters seriously. It's also a good audit trail so we don't repeat mistakes, but rather learn from them. I'm attaching a format I used at DHS. When this settles down, please work with the team to complete this and return to me.

Thanks.

**From:** Singh, Ajay (DTMB)

**Sent:** Thursday, January 28, 2016 10:12 AM

**To:** Hogan, James (DTMB) <[hoganj@michigan.gov](mailto:hoganj@michigan.gov)>

**Cc:** Cooley, Michael (DTMB) <[COOLEYM@michigan.gov](mailto:COOLEYM@michigan.gov)>; Rosales, Manny (DTMB) <[RosalesM@michigan.gov](mailto:RosalesM@michigan.gov)>

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As of today:

Brian Maki (DNR) is working with Scott Noldy (CSS) today and we expect it to take few hours to fix the issue. Our PM, Jeremy Newman is monitoring this progress and we expect that this will not affect the start of UAT testing and the training schedules which DNR has setup.

Regards,

Ajay Singh, ITIL Certified

Operations Support Team Manager,

Department of Technology, Management & Budget

[singha6@michigan.gov](mailto:singha6@michigan.gov)

Phone: 517-335-7088



**HELP. CONNECT. SOLVE.**

**From:** Rosales, Manny (DTMB)

**Sent:** Thursday, January 28, 2016 9:42 AM

**To:** Singh, Ajay (DTMB) <[SinghA6@michigan.gov](mailto:SinghA6@michigan.gov)>; Cooley, Michael (DTMB) <[COOLEYM@michigan.gov](mailto:COOLEYM@michigan.gov)>

**Subject:** FW: MiFI QA not working?

Ajay,

Please contact Mr. Hogan and let him know what we know about why this was missed and the impact. Please let him know I ask you to contact him.

**From:** Forstat, David (DNR)

**Sent:** Thursday, January 28, 2016 9:32 AM

**To:** Hogan, James (DTMB) <[hoganj@michigan.gov](mailto:hoganj@michigan.gov)>; Weston, Tom (DNR) <[westont1@michigan.gov](mailto:westont1@michigan.gov)>; Rosales, Manny (DTMB) <[RosalesM@michigan.gov](mailto:RosalesM@michigan.gov)>

**Subject:** FW: MiFI QA not working?

FYI...

Problems with the underlying MiFI database... modifications were made that has seriously impacted our operations. Please see Scott Noldy's note below. I now have to pull Brian off the Flint Water GIS project to help CSS repair a damaged database because of someone 'incompetence '

~Dave..



**From:** Noldy, Scott (DTMB)

**Sent:** Thursday, January 28, 2016 8:40 AM

**To:** Stephens, Jason (DNR); Maki, Brian (DNR); Forstat, David (DNR)

**Cc:** Price, David (DNR); Heckman, Daniel (DNR); Prange, Laurie (DTMB); Newman, Jeremy (DTMB); Summers, Thomas (DTMB)

**Subject:** RE: MiFI QA not working?

Jason,

I was tasked with updating the dnriFMAP (MiFI) database on our servers. When I went to do that it became apparent someone made modifications to feature classes using SQL Server tools and not ESRI tools. Columns that have been there for a long time are now gone or renamed. I need Brian to sit down with me to review these columns and the data that is currently in them so we don't lose data.

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**Sent:** Wednesday, January 27, 2016 7:05 PM

**To:** Maki, Brian (DNR) <[MakiB1@michigan.gov](mailto:MakiB1@michigan.gov)>; Forstat, David (DNR) <[FORSTATD@michigan.gov](mailto:FORSTATD@michigan.gov)>; Noldy, Scott (DTMB) <[NoldyS@michigan.gov](mailto:NoldyS@michigan.gov)>

**Cc:** Price, David (DNR) <[PRICED1@michigan.gov](mailto:PRICED1@michigan.gov)>; Heckman, Daniel (DNR) <[HECKMAND@michigan.gov](mailto:HECKMAND@michigan.gov)>; Prange, Laurie (DTMB) <[prangel@michigan.gov](mailto:prangel@michigan.gov)>; Newman, Jeremy (DTMB) <[NewmanJ2@michigan.gov](mailto:NewmanJ2@michigan.gov)>; Summers, Thomas (DTMB) <[summerst@michigan.gov](mailto:summerst@michigan.gov)>

**Subject:** Fw: MiFI QA not working?

**Importance:** High

Guys,

We have a problem with the MiFI QA push that needs immediate attention or we will have to delay next week's UAT, and potentially push this project release off again. As you can imagine, after last summer's debacle that is something we need to avoid at all costs.

Brian and Scott, can you tie in with Tom Summers and troubleshoot what is wrong? See below for a description of what we are seeing.

Jason

---

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**Sent:** Wednesday, January 27, 2016 4:28:44 PM

**To:** Stephens, Jason (DNR); Newman, Jeremy (DTMB); Raizada, Bhavna (DTMB); Simmons, Allen (DTMB); Chauhan, Pruthviraj (DTMB); Meshram, Vilas (DTMB); Anderson, Mark (DTMB); Avidi, Eswar (DTMB); Heym, Douglas (DNR); Asselin, Donovan (DNR); Heckman, Daniel (DNR); Singh, Ajay (DTMB); Prestel, Carl (DTMB)

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Jason, There is a problem with some of the feature tables. Scott Noldy and Brian Maki will have to work together to get them straightened out.

Tom

---

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**Subject:** MiFi QA not working?

**Importance:** High

Donovan and I just tried to verify the MiFi QA environment (<http://iqa.dnr.state.mi.us/MiFi/#>) is ready for testing, and neither of us have data in the map. I got the impression from this morning's scrum that we should be able to begin preparations for UAT next week. Did I miss something?

<< OLE Object: Picture (Device Independent Bitmap) >>

Jason

-----Original Appointment-----

**From:** Newman, Jeremy (DTMB)

**Sent:** Monday, December 14, 2015 10:50 AM

**To:** Newman, Jeremy (DTMB); Raizada, Bhavna (DTMB); Simmons, Allen (DTMB); Chauhan, Pruthviraj (DTMB); Meshram, Vilas (DTMB); Anderson, Mark (DTMB); Avidi, Eswar (DTMB); Heym, Douglas (DNR); Asselin, Donovan (DNR); Stephens, Jason (DNR); Heckman, Daniel (DNR); Summers, Thomas (DTMB); Singh, Ajay (DTMB); Prestel, Carl (DTMB)

**Subject:** VMS 4.0 Daily Scrum

**When:** Wednesday, January 27, 2016 9:30 AM-9:45 AM (UTC-05:00) Eastern Time (US & Canada).

**Where:** DTMB-AS-HB5-SCRUM or Teleconference #: [REDACTED]

#### **Daily Standup Meeting - 15 minutes or less**

All team members will answer the below questions:

1. What did I do yesterday that helped the development team meet the sprint goal?
2. What will I do today to help the development team meet the sprint goal?
3. Do I see any impediment that prevents me or the development team from meeting the sprint goal?

**Scrum Room, Hollister Building - 5<sup>th</sup> Floor**

Thank you,

**Jeremy Newman**, CAPM, CSM

Project Coordinator

**Enterprise Portfolio Management Office**

Supporting: DEQ, DNR, & MDARD

Phone: (517) 335-3260

Email: [Newmanj2@michigan.gov](mailto:Newmanj2@michigan.gov)

<< OLE Object: Picture (Device Independent Bitmap) >>

Message

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**From:** Hogan, James (DTMB) [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=2D0E11604A864FD182F5F24E3807B2E5-HOGANJ]  
**Sent:** 1/28/2016 2:04:47 PM  
**To:** Singh, Ajay (DTMB) [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=7faf7a22596546beabdce6ef5341ea5e-Singh Ajay]  
**CC:** Cooley, Michael (DTMB) [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=0ebd14258e1a4359ae7e7c5e47452847-Cooley Mike]  
**Subject:** RE: MiFI QA not working?

Thanks.

As far as RCA and figuring out what, who and why, we'll have that discussion next week.

**From:** Singh, Ajay (DTMB)  
**Sent:** Thursday, January 28, 2016 1:56 PM  
**To:** Hogan, James (DTMB) <hoganj@michigan.gov>  
**Cc:** Cooley, Michael (DTMB) <COOLEYM@michigan.gov>; Rosales, Manny (DTMB) <RosalesM@michigan.gov>  
**Subject:** RE: MiFI QA not working?

Update:

Brian and Scott have worked through the data issues, will continue with the database push and will have it completed with the new map service by COB today.

Regards,

Ajay Singh, ITIL Certified

Operations Support Team Manager,

Department of Technology, Management & Budget

singha6@michigan.gov

Phone: 517-335-7088



HELP. CONNECT. SOLVE.

**From:** Singh, Ajay (DTMB)

**Sent:** Thursday, January 28, 2016 12:20 PM

**To:** Hogan, James (DTMB) <hoganj@michigan.gov>

**Cc:** Cooley, Michael (DTMB) <COOLEYM@michigan.gov>; Rosales, Manny (DTMB) <RosalesM@michigan.gov>

**Subject:** RE: MiFi QA not working?

Jim,

Scott from CSS is going through the SQL compare and narrowing down his questions for Brian. At this point Scott feels he will only need an hour or so of Brian's time as he just needs to understand the schema changes to the tables.

More to follow.

Regards,

Ajay Singh, ITIL Certified  
Operations Support Team Manager,  
Department of Technology, Management & Budget  
singha6@michigan.gov  
Phone: 517-335-7088

----- Original Message -----

From: "Singh, Ajay (DTMB)" <SinghA6@michigan.gov>

Date: Thu, January 28, 2016 10:12 AM -0500

To: "Hogan, James (DTMB)" <hoganj@michigan.gov>

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**When:** Wednesday, January 27, 2016 9:30 AM-9:45 AM (UTC-05:00) Eastern Time (US & Canada).

**Where:** DTMB-AS-HB5-SCRUM or Teleconference #: [REDACTED]

**Daily Standup Meeting - 15 minutes or less**

All team members will answer the below questions:

1. What did I do yesterday that helped the development team meet the sprint goal?
2. What will I do today to help the development team meet the sprint goal?
3. Do I see any impediment that prevents me or the development team from meeting the sprint goal?

**Scrum Room, Hollister Building - 5<sup>th</sup> Floor**

Thank you,

**Jeremy Newman**, CAPM, CSM

Project Coordinator

Enterprise Portfolio Management Office

Supporting: DEQ, DNR, & MDARD

Phone: (517) 335-3260

Email: [Newmanj2@michigan.gov](mailto:Newmanj2@michigan.gov)

<< OLE Object: Picture (Device Independent Bitmap) >>

Message

---

**From:** Hogan, James (DTMB) [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=2D0E11604A864FD182F5F24E3807B2E5-HOGANJ]  
**Sent:** 1/28/2016 2:06:44 PM  
**To:** Maki, Brian (DNR) [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=3c7ee51269774c208fc230025fc70924-Maki Brian]  
**Subject:** RE: MiFI QA not working? Hogan follow-up

Thanks.

If you can share with me what happened and by whom, I'll use that to help my team do a better job. I'm not really getting a clear answer from my side, just generalities.

**From:** Maki, Brian (DNR)  
**Sent:** Thursday, January 28, 2016 1:55 PM  
**To:** Forstat, David (DNR) <FORSTATD@michigan.gov>; Hogan, James (DTMB) <hoganj@michigan.gov>; Weston, Tom (DNR) <westont1@michigan.gov>  
**Subject:** RE: MiFI QA not working? Hogan follow-up

I just met with Scott Noldy and we have figured out the problems and from what we could tell it was an easier task to accomplish the we originally thought. Scott is going to be making the changes that are necessary and we should be able to continue on the MiFI rollout schedule.

Brian

**From:** Forstat, David (DNR)  
**Sent:** Thursday, January 28, 2016 1:18 PM  
**To:** Maki, Brian (DNR) <MakiB1@michigan.gov>  
**Subject:** FW: MiFI QA not working? Hogan follow-up

fyi

**From:** Hogan, James (DTMB)  
**Sent:** Thursday, January 28, 2016 1:10 PM  
**To:** Forstat, David (DNR); Weston, Tom (DNR)  
**Subject:** RE: MiFI QA not working? Hogan follow-up

I have asked my staff for a full accounting of what happened and why. I told them they need to prepare a corrective action plan that details what went wrong, why, and what will be done in the future to prevent this from happening again. I will share that with you. If I determine this was a sloppy or egregious oversight on our part vs. honest mistake, appropriate action will be taken with HR.

**From:** Forstat, David (DNR)  
**Sent:** Thursday, January 28, 2016 9:32 AM  
**To:** Hogan, James (DTMB) <[hoganj@michigan.gov](mailto:hoganj@michigan.gov)>; Weston, Tom (DNR) <[westont1@michigan.gov](mailto:westont1@michigan.gov)>; Rosales, Manny (DTMB) <[RosalesM@michigan.gov](mailto:RosalesM@michigan.gov)>  
**Subject:** FW: MiFI QA not working?

FYI...

Problems with the underlying MiFI database... modifications were made that has seriously impacted our operations. Please see Scott Noldy's note below. I now have to pull Brian off the Flint Water GIS project to help CSS repair a damaged database because of someone 'incompetence '

~Dave..

**From:** Noldy, Scott (DTMB)  
**Sent:** Thursday, January 28, 2016 8:40 AM  
**To:** Stephens, Jason (DNR); Maki, Brian (DNR); Forstat, David (DNR)  
**Cc:** Price, David (DNR); Heckman, Daniel (DNR); Prange, Laurie (DTMB); Newman, Jeremy (DTMB); Summers, Thomas (DTMB)  
**Subject:** RE: MiFI QA not working?

Jason,

I was tasked with updating the dnriFMAP (MiFI) database on our servers. When I went to do that it became apparent someone made modifications to feature classes using SQL Server tools and not ESRI tools. Columns that have been there for a long time are now gone or renamed. I need Brian to sit down with me to review these columns and the data that is currently in them so we don't lose data.

With Brian assisting in the Flint water situation he is not available to dedicate time to this until Tuesday.

**From:** Stephens, Jason (DNR)

**Sent:** Wednesday, January 27, 2016 7:05 PM

**To:** Maki, Brian (DNR) <[MakiB1@michigan.gov](mailto:MakiB1@michigan.gov)>; Forstat, David (DNR) <[FORSTATD@michigan.gov](mailto:FORSTATD@michigan.gov)>; Noldy, Scott (DTMB) <[NoldyS@michigan.gov](mailto:NoldyS@michigan.gov)>

**Cc:** Price, David (DNR) <[PRICED1@michigan.gov](mailto:PRICED1@michigan.gov)>; Heckman, Daniel (DNR) <[HECKMAND@michigan.gov](mailto:HECKMAND@michigan.gov)>; Prange, Laurie (DTMB) <[prangel@michigan.gov](mailto:prangel@michigan.gov)>; Newman, Jeremy (DTMB) <[NewmanJ2@michigan.gov](mailto:NewmanJ2@michigan.gov)>; Summers, Thomas (DTMB) <[summerst@michigan.gov](mailto:summerst@michigan.gov)>

**Subject:** Fw: MiFI QA not working?

**Importance:** High

Guys,

We have a problem with the MiFI QA push that needs immediate attention or we will have to delay next week's UAT, and potentially push this project release off again. As you can imagine, after last summer's debacle that is something we need to avoid at all costs.

Brian and Scott, can you tie in with Tom Summers and troubleshoot what is wrong? See below for a description of what we are seeing.

Jason

---

**From:** Summers, Thomas (DTMB)

**Sent:** Wednesday, January 27, 2016 4:28:44 PM

**To:** Stephens, Jason (DNR); Newman, Jeremy (DTMB); Raizada, Bhavna (DTMB); Simmons, Allen (DTMB); Chauhan, Pruthviraj (DTMB); Meshram, Vilas (DTMB); Anderson, Mark (DTMB); Avidi, Eswar (DTMB); Heym, Douglas (DNR); Asselin, Donovan (DNR); Heckman, Daniel (DNR); Singh, Ajay (DTMB); Prestel, Carl (DTMB)

**Subject:** RE: MiFI QA not working?

Jason, There is a problem with some of the feature tables. Scott Noldy and Brian Maki will have to work together to get them straightened out.

Tom

---

**From:** Stephens, Jason (DNR)

**Sent:** Wednesday, January 27, 2016 4:16 PM

**To:** Newman, Jeremy (DTMB); Raizada, Bhavna (DTMB); Simmons, Allen (DTMB); Chauhan, Pruthviraj (DTMB); Meshram, Vilas (DTMB); Anderson, Mark (DTMB); Avidi, Eswar (DTMB); Heym, Douglas (DNR); Asselin, Donovan (DNR); Heckman, Daniel (DNR); Summers, Thomas (DTMB); Singh, Ajay (DTMB); Prestel, Carl (DTMB)

**Subject:** MiFI QA not working?

**Importance:** High

Donovan and I just tried to verify the MiFI QA environment (<http://iqa.dnr.state.mi.us/MiFi/#>) is ready for testing, and neither of us have data in the map. I got the impression from this morning's scrum that we should be able to begin preparations for UAT next week. Did I miss something?

<< OLE Object: Picture (Device Independent Bitmap) >>

Jason

-----Original Appointment-----

**From:** Newman, Jeremy (DTMB)

**Sent:** Monday, December 14, 2015 10:50 AM

**To:** Newman, Jeremy (DTMB); Raizada, Bhavna (DTMB); Simmons, Allen (DTMB); Chauhan, Pruthviraj (DTMB); Meshram, Vilas (DTMB); Anderson, Mark (DTMB); Avidi, Eswar (DTMB); Heym, Douglas (DNR); Asselin, Donovan (DNR); Stephens, Jason (DNR); Heckman, Daniel (DNR); Summers, Thomas (DTMB); Singh, Ajay (DTMB); Prestel, Carl (DTMB)

**Subject:** VMS 4.0 Daily Scrum

**When:** Wednesday, January 27, 2016 9:30 AM-9:45 AM (UTC-05:00) Eastern Time (US & Canada).

**Where:** DTMB-AS-HB5-SCRUM or Teleconference #: [REDACTED]

### **Daily Standup Meeting - 15 minutes or less**

All team members will answer the below questions:

1. What did I do yesterday that helped the development team meet the sprint goal?
2. What will I do today to help the development team meet the sprint goal?
3. Do I see any impediment that prevents me or the development team from meeting the sprint goal?

### **Scrum Room, Hollister Building - 5<sup>th</sup> Floor**

Thank you,

**Jeremy Newman**, CAPM, CSM

Project Coordinator

Enterprise Portfolio Management Office

Supporting: DEQ, DNR, & MDARD

Phone: (517) 335-3260



Email: [Newmanj2@michigan.gov](mailto:Newmanj2@michigan.gov)

<< OLE Object: Picture (Device Independent Bitmap) >>

---

**From:** Hogan, James (DTMB)  
**Sent:** Thursday, February 04, 2016 7:59 AM  
**To:** Rosales, Manny (DTMB)  
**Subject:** Re: VMS update

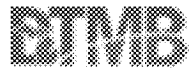
My bad. Side walk conversation.

On Feb 4, 2016, at 7:43 AM, Rosales, Manny (DTMB) <[RosalesM@michigan.gov](mailto:RosalesM@michigan.gov)> wrote:

Yogi,  
I appreciate the response. That information was not shared with me and I'm coordinating a meeting with the Agency and IBM. I'm going to coordinate that meeting for next week.

Thank you,

**Manny Rosales, PMP, CSM**  
Business Relationship Manager  
State of Michigan - DTMB  
Agency Services for DNR, DEQ, MDARD  
Desk: (517) 241-4652  
Mobile: (517) 694-7992  
[rosalesm@michigan.gov](mailto:rosalesm@michigan.gov)



**HELP. CONNECT. SOLVE.**

**From:** Yogesh Saxena [<mailto:ysaxena@us.ibm.com>]  
**Sent:** Wednesday, February 3, 2016 11:35 PM  
**To:** Rosales, Manny (DTMB) <[RosalesM@michigan.gov](mailto:RosalesM@michigan.gov)>  
**Cc:** Hogan, James (DTMB) <[hoganj@michigan.gov](mailto:hoganj@michigan.gov)>; James Foley <[jfoley@us.ibm.com](mailto:jfoley@us.ibm.com)>  
**Subject:** RE: VMS update

Hi Manny,

IBM is still very much interested in the VMS project. Last week, I briefly mentioned to Jim Hogan that per State's urgent request, IBM eMI Team had to make changes to the eMI infrastructure (added Akamai) due to the constant DDoS attacks because of the Flint situation. This effort involved the entire team and thus put us behind our VMS project schedule. The Akamai solution is up and running in production as of yesterday. We can now put our focus back to the VMS project.

Jim Foley will be in touch shortly to move the VMS project forward. I very much appreciate your patience and understanding. Thanks

Yogesh Saxena  
IBM Client Executive  
Cellular 517-881-9083  
email [ysaxena@us.ibm.com](mailto:ysaxena@us.ibm.com)

From: "Rosales, Manny (DTMB)" <[RosalesM@michigan.gov](mailto:RosalesM@michigan.gov)>  
To: Yogesh Saxena/Lansing/IBM@IBMUS  
Cc: "Hogan, James (DTMB)" <[hoganj@michigan.gov](mailto:hoganj@michigan.gov)>, James Foley/Boulder/IBM@IBMUS  
Date: 02/03/2016 10:56 PM  
Subject: RE: VMS update

---

Yogi,

If IBM is no longer interested in pursuing this opportunity, please notify me immediately so I could pursue other options for DNR.

Thank you,

**Manny Rosales, PMP, CSM**  
Business Relationship Manager  
State of Michigan - DTMB  
Agency Services for DNR, DEQ, MDARD  
Desk: (517) 241-4652  
Mobile: (517) 694-7992  
[rosalesm@michigan.gov](mailto:rosalesm@michigan.gov)

<image002.png>

**From:** Rosales, Manny (DTMB)  
**Sent:** Sunday, January 31, 2016 11:10 PM  
**To:** Yogesh Saxena <[ysaxena@us.ibm.com](mailto:ysaxena@us.ibm.com)>  
**Cc:** Hogan, James (DTMB) <[hoganj@michigan.gov](mailto:hoganj@michigan.gov)>; James Foley <[jfoley@us.ibm.com](mailto:jfoley@us.ibm.com)>  
**Subject:** Re: VMS update

Let me know what day works best. The client mentioned last Friday they were very much interested in meeting this week, if possible.

Thank you,  
Manny Rosales

Sent from iPhone

---

On: 31 January 2016 22:34, "Yogesh Saxena" <[ysaxena@us.ibm.com](mailto:ysaxena@us.ibm.com)> wrote:  
Thanks for the email Manny.

Jim will verify with Sunit as well as work to schedule a meeting with the Agency. Thanks

Yogesh Saxena  
IBM Client Executive  
Cellular 517-881-9083  
email [ysaxena@us.ibm.com](mailto:ysaxena@us.ibm.com)

From: "Rosales, Manny (DTMB)" <RosalesM@michigan.gov>  
To: Yogesh Saxena/Lansing/IBM@IBMUS, "Hogan, James (DTMB)" <hoganj@michigan.gov>  
Date: 01/29/2016 11:01 AM  
Subject: RE: VMS update

---

Yogi,

Can you validate Sunit has what he was looking for? DNR would also like me to schedule the meeting with Agency side so your team can get their perspective.

Thank you,

Manny Rosales

**From:** Rosales, Manny (DTMB)  
**Sent:** Wednesday, January 27, 2016 6:26 AM  
**To:** Yogesh Saxena <ysaxena@us.ibm.com>; Hogan, James (DTMB) <hoganj@michigan.gov>  
**Subject:** Re: VMS update

Yogi,

My understanding is your team was provided access to a Sharepoint folder with the functional specifications for VMS. Please let me know if they were not able to gain access for any reason.

Thank you,  
Manny Rosales.

Sent from iPhone

---

On: 27 January 2016 00:02, "Yogesh Saxena" <ysaxena@us.ibm.com> wrote:  
Hi Jim,

Jim Foley, Sunit Patke and Steve Schon met with the VMS team last week and got a demonstration of the solution. It was a good informative discussion. IBM Team is starting to put their thoughts down on an approach. I just wanted to check and see how you were coming along with the documentation. Thanks

Yogesh Saxena  
IBM Client Executive  
Cellular 517-881-9083  
email ysaxena@us.ibm.com

From: "Hogan, James (DTMB)" <hoganj@michigan.gov>  
To: Yogesh Saxena/Lansing/IBM@IBMUS  
Cc: "Rosales, Manny (DTMB)" <RosalesM@michigan.gov>  
Date: 01/11/2016 03:35 PM  
Subject: VMS update

---

Yogi,

Mark Anderson is our technical lead on the VMS project. He's pulling together the documentation we talked about last week to assist IBM in putting together a proposal. He recommends your technical architect spend a couple of hours with him "test driving" the base foundation – VMS version 4.0. That will be a good overview and would lead to good targeted questions. Please work directly with Manny Rosales to get this demo scheduled. It can happen as soon as this week.

I was overly optimistic about having all of the documentation ready this week. It will be likely next week.

Manny's direct line is 241-4652.

---

**From:** Hogan, James (DTMB)  
**Sent:** Thursday, February 04, 2016 3:45 PM  
**To:** Jannereth, Kate (DEQ)  
**Subject:** RE: DEQbicle Employee Newsletter\_ Winter 2016

Thanks. Pretty impressive newsletter all-around. Very informative.

---

**From:** Jannereth, Kate (DEQ)  
**Sent:** Thursday, February 4, 2016 3:37 PM  
**To:** Merricle, Jennifer (DTMB) <MerricleJ@Michigan.gov>; Sellepack, Dan (DTMB) <SellepackD@michigan.gov>; Hogan, James (DTMB) <hoganj@michigan.gov>; Rosales, Manny (DTMB) <RosalesM@michigan.gov>; Meyer, Vicki (DTMB) <meyerv@michigan.gov>; Hudson, Becki (DTMB) <HudsonR@michigan.gov>; Kenney, Pam (DTMB) <KenneyP@michigan.gov>  
**Subject:** FW: DEQbicle Employee Newsletter\_ Winter 2016

Not sure if you get this, but the DEQ/DTMB Partnership update went out to DEQ.

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**From:** Michigan Department of Environmental Quality [<mailto:MIDEQ@govsubscriptions.michigan.gov>]  
**Sent:** Thursday, February 04, 2016 3:32 PM  
**To:** Jannereth, Kate (DEQ)  
**Subject:** DEQbicle Employee Newsletter\_ Winter 2016

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**In this issue**

Director's message

5 minutes with Shane Nixon

Mentoring

Waukesha overview

Ten Mile Drain

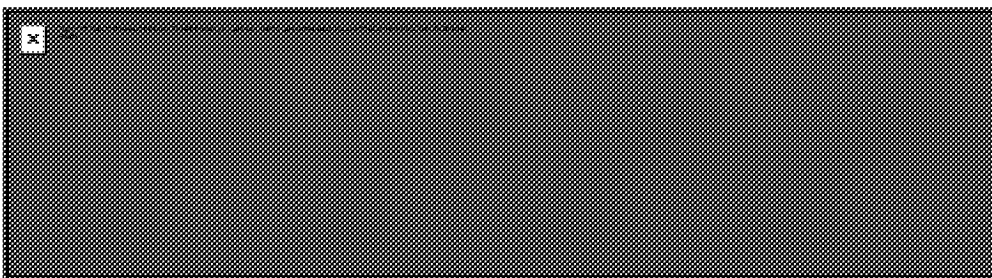
Air quality improvements  
through partnership

Kalamazoo triage program

Fisk Lake drum removal project

Cleaning up scrap tires with  
horsepower

From waste to by-product



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**Welcome**

The **DEQbicle** is a quarterly newsletter about the good work we do at the DEQ. Articles are written by staff for staff - tying together our awareness and understanding of DEQ's mission and programs. For optimal viewing, open the DEQbicle in Internet Explorer. You can also view the DEQbicle on the SharePoint DEQbicle page.

**Director's Message**

Where will IDP take you in 2016?

IDP success stories

EIS coverage update

DEQ/DTMB partnership update

Human Resources update

Upcoming events

EAC update

Beyond the Q

### Contributors

David Bandlow • Michael Beaulac • Jenine Camilleri • Rachel Cromell • Mary Goodhall • Christine Grossman • Pam Howd • Kate Jannereth • Alisa Lindsay • Paul McDonald • Wade O'Boyle • Jamie Pilar • Carin Sodeman • Carol Tracy • Vence Woods

### Production team

Alana Berthold  
Carin Sodeman  
Karen Tommasulo  
Editor: Jennifer Acevedo

### Submit an article

**Deadline for the spring issue is April 15, 2016.** You can review the DEQbicle article submission guidelines and deadlines on the [intranet DEQbicle page](#).

Let us know what you think about the DEQbicle. Please take a [quick survey](#) on the DEQ's Intranet Communications page.



Right-click here to download pictures. To help protect your privacy, Outlook prevented automatic download of this picture from the Internet.

I know the past few months, and particularly the past few weeks, have been challenging for DEQ employees. I am sure you are frustrated with some of the statements being made about the DEQ and may even be disheartened by the negative attention we have received. I would like to take a few moments to update you on the Flint water issue and what we can all do to move toward solutions for the people of that city and for the citizens of our state.

In the State of the State address, significant blame for the Flint water crisis was placed on the DEQ. While I know that was not easy to hear, I think it is important for us as a department to now focus on what we can do to ensure a crisis like this doesn't happen again and how we can best assist the people of Flint.

Currently, there are internal and external teams reviewing what happened and we will continue to work cooperatively with them. As those evaluations are received, we will make them available to the rest of the department. Information on the Flint water situation can be found at [www.michigan.gov/flintwater](http://www.michigan.gov/flintwater).

During these times of crisis, it is more important than ever to focus on why we choose to work for the DEQ and the mission of our organization. You should be proud to do this important work and proud of our staff members who work hard every day to protect Michigan's environmental heritage. Please don't be afraid to be leaders, problem solvers, and innovators in your work.

[View Director Creagh's complete message.](#)

### A look inside this winter's DEQbicle

#### Cultivating and creating in Cadillac... 5 Minutes with Shane Nixon

When environmental engineer Shane Nixon agreed to participate in this issue's 5 minutes article, he obliged, but warned of his introverted nature. It wasn't long, however, before he began to elaborate – especially when he spoke of collaborating with stakeholders and seeing things from a completely different perspective. Then he really opened up when I asked him what he does for fun – woodworking – a hobby he has enjoyed since high school.

#### Mentoring – a circle of influence

Soon the Quality of Life Mentoring Program will begin accepting registrations. You can choose to be a mentor, a mentee, or both. In considering which, think about your area of expertise and who could benefit from learning it. Likewise, think of who possesses knowledge you want and consider asking that person to be your mentor. Realize that you can learn from anyone, and many people will “give away for free” the knowledge within them, to those who seek it. Check out Mary Goodhall's inspirational story from her father.

#### What's up with Waukesha?

Check out this brief overview of the recently submitted water diversion application

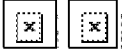
from Wisconsin, a thought-provoking topic that's teaching many of us how to pronounce "Waukesha." (It's wawk-eh-shaw, by the way).

[Go to the DEQbicle to view these articles and more!](#)



Questions?  
[Contact Us](#)  
Ph: 800-662-9278

STAY CONNECTED:



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This email was sent to [jannerethk@michigan.gov](mailto:jannerethk@michigan.gov) using GovDelivery, on behalf of: Michigan Department of Environmental Quality · Constitution Hall · 525 West Allegan Street · PO Box 30473 · Lansing, MI 48909 · 800-662-9278





RICK SNYDER  
GOVERNOR

STATE OF MICHIGAN  
DEPARTMENT OF TECHNOLOGY, MANAGEMENT & BUDGET  
LANSING

DAVID B. BEHEN  
DIRECTOR

February 2, 2016

TO: State of Michigan Procurement Leadership  
FROM: DTMB Procurement  
SUBJECT: Genesee County Water Emergency Response - Purchasing Guidance

Thank you to all who are working to support the State of Michigan's Genesee County, City of Flint water emergency response.

Given the complexity and variety of the needs of this emergency effort, the purchasing support required is complex as well. Purchasing protocols have some differences under this declared state of emergency, and meticulous tracking of expenditures is imperative.

The Michigan State Police (MSP) is the lead agency overseeing the situation and managing the State Emergency Operations Center (SEOC). Flint related purchases must first be routed through the appropriate SEOC contact (see attached for an agency roster) to include the SEOC State Director. This is required for all Flint- related purchases without exception. The SEOC financial team is responsible for tracking all expenditures in connection with the emergency efforts.

***Each agency is responsible for its own purchasing transactions. This includes p-card transactions and purchase orders, the tracking of all such transactions, and reporting of those transactions to the appropriate SEOC representative. Failure to properly inform the SEOC financial team of any transaction may result in a forfeiture of any potential reimbursement anticipated by the agency.***

Agency purchasing managers are responsible to supply their agency's SEOC representative with a 24/7 phone number for agency purchasing staff support and request that the SEOC representative involves them in every purchase. (Note: SEOC hours are 8 am to 8 pm, seven days a week at this time.)

***Emergency Purchasing Procedure:***

Public Act 431 of 1984 provides an exception to competitive bidding during a state of emergency. However, responsible purchasing procedures are still the expectation for all procurement professionals (agency purchasing staff).

In addition to the notification and reporting expectations set forth above, transactions should be conducted and/or overseen by procurement professionals, with rare exception, in accordance with the following:

- o Each agency makes their own determination when an emergency purchase order is required, and is then responsible for the supporting documentation
- o Utilize existing State contracts where possible. Contact DTMB Procurement for help negotiating bulk rates or expedited shipments if needed, and for any concerns related to availability of funds on a contract

- Obtain three quotes whenever reasonably practicable
- Post bids online to the extent practicable
- Please escalate any questions to DTMB Procurement before executing a buy
- DTMB Procurement will assist any agency upon request to address supply chain issues (e.g. working with a national supplier to ensure a high volume supply of water filters are available)
- DTMB-Financial Services is not responsible for issuing emergency purchase orders on behalf of agencies with the exception of information technology related goods and services
- Maintain documentation supporting all transactions. Establish internal protocols to support this such as a single spreadsheet to track agency-wide transactions. Report your agency's expenses to the SEOC Finance team via your SEOC representative.

Questions, concerns, or comments should be directed to:

Primary Contact:

Rebecca Cook, Commodities Division Director

[Cookr6@michigan.gov](mailto:Cookr6@michigan.gov)

Cell: 517-930-4015

Secondary Contact:

Jeff Brownlee, Chief Procurement Officer

[brownleej@michigan.gov](mailto:brownleej@michigan.gov)

Cell: 517-930-3472

Sincerely,

Jeff Brownlee

Chief Procurement Officer

State of Michigan

## Primary State EMCs

### **Aging and Adult Services Agency**

Mr. Steve Betterly  
517.373.4089  
[betterlys@michigan.gov](mailto:betterlys@michigan.gov)

### **Agriculture & Rural Development**

Mr. Brad Deacon  
517.284.5729  
[deaconb9@michigan.gov](mailto:deaconb9@michigan.gov)

### **Attorney General**

Mr. Peter Manning  
517.373.7540  
[manningp@michigan.gov](mailto:manningp@michigan.gov)

### **Civil Rights**

Mr. Mark Bishop  
517.241.7909  
[bishopm3@michigan.gov](mailto:bishopm3@michigan.gov)

### **Civil Service**

Ms. Carol Vargovich  
517.373.3168  
[vargovichC@michigan.gov](mailto:vargovichC@michigan.gov)

### **Corrections**

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[travelbeeb@michigan.gov](mailto:travelbeeb@michigan.gov)

### **Education**

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[burgessL@michigan.gov](mailto:burgessL@michigan.gov)

### **Environmental Quality**

Chief Gary Hagler  
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[haglerg@michigan.gov](mailto:haglerg@michigan.gov)

### **Executive Office**

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517.241.5598  
[smithp29@michigan.gov](mailto:smithp29@michigan.gov)

### **Health & Human Services**

Ms. Jennifer Lixey-Terrill  
517.335.0172  
[lixeyterrillj@michigan.gov](mailto:lixeyterrillj@michigan.gov)

## Primary State EMCs

### **Mr. Richard Thelen**

517.335.0151

[thelenR4@michigan.gov](mailto:thelenR4@michigan.gov)

### **Insurance & Financial Services**

Ms. Catherine Kirby

517.284.8784

[kirbyc@michigan.gov](mailto:kirbyc@michigan.gov)

### **Licensing & Regulatory Affairs**

Ms. Karen Towne

517.373.9495

[townek2@michigan.gov](mailto:townek2@michigan.gov)

### **Licensing & Regulatory Affairs – State Fire Marshal**

Mr. Mike DePrez

517.335.3685

[deprezm@michigan.gov](mailto:deprezm@michigan.gov)

### **Michigan Supreme Court**

Mr. John Ort Lansing

517.373.4427

[ortj@courts.mi.gov](mailto:ortj@courts.mi.gov)

### **Military & Veterans Affairs**

LTC Chad Randall

517.899.3342

[chad.d.randall.mil@mail.mil](mailto:chad.d.randall.mil@mail.mil)

### **Natural Resources**

Chief Gary Hagler

517.284.6714

[haglerg@michigan.gov](mailto:haglerg@michigan.gov)

### **State**

Mr. William Badgero

517.241.4228

[badgerow@michigan.gov](mailto:badgerow@michigan.gov)

### **State Police**

Capt. Dave Kelly

517.241.3275

[kellyd@michigan.gov](mailto:kellyd@michigan.gov)

### **Talent & Economic Development**

Ms. Lynne Feldpausch

517.335.0587

[feldpauschL@michigan.org](mailto:feldpauschL@michigan.org)

## Primary State EMCs

### **Technology, Management & Budget**

Ms. Jeanette Doll  
517.373.2231  
[dollJ@michigan.gov](mailto:dollJ@michigan.gov)

### **Transportation**

Ms. Eileen Phifer  
517.373.1898  
[phifere@michigan.gov](mailto:phifere@michigan.gov)

### **Treasury**

Ms. Ann Luepnitz  
517.636.5335  
[luepnitza@michigan.gov](mailto:luepnitza@michigan.gov)

---

**From:** Hogan, James (DTMB)  
**Sent:** Thursday, February 11, 2016 8:52 AM  
**To:** Galeazzi, Tiziana (DTMB)  
**Subject:** FW: P20160202-124700 : Autoportfolio software Urgent Request

Being loaded today.

---

**From:** Zens, David (DTMB)  
**Sent:** Thursday, February 11, 2016 8:14 AM  
**To:** Rosales, Manny (DTMB) <RosalesM@michigan.gov>; McQuaid, John (DTMB) <mcquaidj@michigan.gov>; Christensen, Chris (DTMB) <christensenc4@michigan.gov>  
**Cc:** Hogan, James (DTMB) <hoganj@michigan.gov>; Clear, Jenee (DTMB) <ClearJ1@michigan.gov>; Merricle, Jennifer (DTMB) <MerricleJ@Michigan.gov>  
**Subject:** RE: P20160202-124700 : Autoportfolio software Urgent Request

Good Morning!

CRQ 556167 has been created for the installation of this software. Task #6497713 has been assigned to Delivery Services for Software Installation.

If I can be of further assistance, please let me know!

Dave

---

**From:** Rosales, Manny (DTMB)  
**Sent:** Thursday, February 11, 2016 8:04 AM  
**To:** McQuaid, John (DTMB) <mcquaidj@michigan.gov>; Christensen, Chris (DTMB) <christensenc4@michigan.gov>  
**Cc:** Hogan, James (DTMB) <hoganj@michigan.gov>; Zens, David (DTMB) <zensd@michigan.gov>; Clear, Jenee (DTMB) <ClearJ1@michigan.gov>; Merricle, Jennifer (DTMB) <MerricleJ@Michigan.gov>  
**Subject:** RE: P20160202-124700 : Autoportfolio software Urgent Request

John,  
We're putting in the request to have this software installed on Mike Marshall's (DEQ) device. This is an urgent request related to the Flint Water Project. We appreciate the additional support.

Thank you,

**Manny Rosales, PMP, CSM**  
Business Relationship Manager  
State of Michigan - DTMB  
Agency Services for DNR, DEQ, MDARD  
Desk: (517) 241-4652  
Mobile: (517) 694-7992  
[rosalesm@michigan.gov](mailto:rosalesm@michigan.gov)

**DTMB**  
**HELP. CONNECT. SOLVE.**

**From:** Merricle, Jennifer (DTMB)  
**Sent:** Thursday, February 11, 2016 7:48 AM  
**To:** Feury, Lisa (DTMB) <feuryl@michigan.gov>  
**Cc:** Hogan, James (DTMB) <hoganj@michigan.gov>; Zens, David (DTMB) <zensd@michigan.gov>; Clear, Jenee (DTMB) <ClearJL@michigan.gov>; Rosales, Manny (DTMB) <RosalesM@michigan.gov>  
**Subject:** RE: P20160202-124700 : Autoportfolio software Urgent Request

Hi Lisa,  
I just looked up the download instructions you attached. It says to "use your email and password to download software." Whose email and what password?

---

Thank you for selecting EverMap software. You can download software and license numbers by visiting <https://evermap.com/upgrades.asp>. Use your email address to retrieve account access password and login to download software.

**Order Information**

Description: AutoPortfolio Plug-in  
Invoice Number: 1 PO Number: 45  
Customer ID: 2.2

**Billing Information**

Lisa Feury  
State of Michigan  
320 S Walnut St  
Lansing, MI 48933  
United States  
feuryl@michigan.gov

**Shipping Information**

**Total: 398.00 (USD)**

**Payment Information**

Date/Time: 10-Feb-2016 13:49:00 PST

Transaction ID:

Payment Method:

Transaction Type: Purchase

Auth Code: 070109

Jennifer Wildrom Merricle  
Department of Technology Management and Budget  
Agency Services supporting DEQ, DNR and MDARD  
Customer Service Team Manager  
517.373.6834

Check out the DTMB Service Catalog!

<http://inside.michigan.gov/dtmb/sc/Pages/default.aspx>

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**From:** Feury, Lisa (DTMB)

**Sent:** Thursday, February 11, 2016 7:38 AM

**To:** Rosales, Manny (DTMB) <[RosalesM@michigan.gov](mailto:RosalesM@michigan.gov)>; Clear, Jenee (DTMB) <[ClearJ1@michigan.gov](mailto:ClearJ1@michigan.gov)>

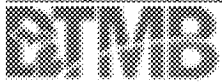
**Cc:** Merricle, Jennifer (DTMB) <[MerricleJ@Michigan.gov](mailto:MerricleJ@Michigan.gov)>; Hogan, James (DTMB) <[hoganj@michigan.gov](mailto:hoganj@michigan.gov)>

**Subject:** RE: P20160202-124700 : Autoportfolio software Urgent Request

This got assigned to me yesterday afternoon and I purchased it just before I left. I attached the download instructions and sent to the MDIT-ISPMO mailbox with high importance.

Let me know if there is anything else I can do.

Lisa Feury  
DTMB Financial Services  
IT-Procurement  
517-241-1640  
[feuryl@michigan.gov](mailto:feuryl@michigan.gov)



**HELP. CONNECT. SOLVE.**

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**From:** Rosales, Manny (DTMB)

**Sent:** Wednesday, February 10, 2016 5:02 PM

**To:** Feury, Lisa (DTMB) <[feuryl@michigan.gov](mailto:feuryl@michigan.gov)>; Clear, Jenee (DTMB) <[ClearJ1@michigan.gov](mailto:ClearJ1@michigan.gov)>

**Cc:** Merricle, Jennifer (DTMB) <[MerricleJ@Michigan.gov](mailto:MerricleJ@Michigan.gov)>; Hogan, James (DTMB) <[hoganj@michigan.gov](mailto:hoganj@michigan.gov)>

**Subject:** P20160202-124700 : Autoportfolio software Urgent Request

Lisa and Jenee,

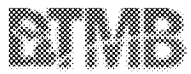
I need your support on an urgent request. We just got the EULA risks approved by DEQ and now want to move this purchase forward.

Please let me know the next steps and a realistic expectation as when we could have the software downloaded.

Thank you,

**Manny Rosales, PMP, CSM**  
Business Relationship Manager  
State of Michigan - DTMB  
Agency Services for DNR, DEQ, MDARD  
Desk: (517) 241-4652  
Mobile: (517) 694-7992  
[rosalesm@michigan.gov](mailto:rosalesm@michigan.gov)





HELP. CONNECT. SOLVE.

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**From:** Hogan, James (DTMB)  
**Sent:** Saturday, February 13, 2016 8:22 AM  
**To:** Merricle, Jennifer (DTMB)  
**Cc:** Rosales, Manny (DTMB)  
**Subject:** Fwd: FOIA Project Updates to General Managers

FYI.

Begin forwarded message:

**From:** "Simon, Jodi (DTMB)" <[SimonJ@michigan.gov](mailto:SimonJ@michigan.gov)>  
**Date:** February 12, 2016 at 9:27:31 PM EST  
**To:** "Galeazzi, Tiziana (DTMB)" <[galeazzit@michigan.gov](mailto:galeazzit@michigan.gov)>, "Berwald, Kirt (DTMB)" <[berwaldk@michigan.gov](mailto:berwaldk@michigan.gov)>, "Hogan, James (DTMB)" <[hoganj@michigan.gov](mailto:hoganj@michigan.gov)>, "Buckwalter, Nathan (DTMB)" <[BuckwalterN@michigan.gov](mailto:BuckwalterN@michigan.gov)>, "Pung, Linda (DTMB)" <[PUNGL2@michigan.gov](mailto:PUNGL2@michigan.gov)>, "Westfall, Laurie (DTMB)" <[WestfallL@michigan.gov](mailto:WestfallL@michigan.gov)>, "Willard, Stuart (DTMB)" <[WillardS@michigan.gov](mailto:WillardS@michigan.gov)>, "Das, Rajiv (DTMB)" <[DasR@michigan.gov](mailto:DasR@michigan.gov)>  
**Cc:** "McFarlane, James (DTMB)" <[mcfarlanej@michigan.gov](mailto:mcfarlanej@michigan.gov)>  
**Subject:** RE: FOIA Project Updates to General Managers

Hi everyone --

I talked to John McQuaid earlier this afternoon. As Tiziana stated, the agencies should be doing their own searches. With the Legal Discovery OA is conducting outside of this FOIA request, they don't have the resources to conduct the agency searches as well.

Here's what I know they CAN provide though -

- \* OA can provide an eDiscovery mailbox and additional fileshare space to place identified mail/documents.

To accomplish this you should submit a remedy ticket with the details needed and then send the ticket number to John McQuaid (cc Joe Hyrman and myself) with 'FOIA-Flint' in the subject line and they will escalate the request.

- \* I also know that Greg Mears (DTMB Client Specialist) is putting together instructions on how to do effective searches in Outlook for Laurie Westfall's area. I can share this with the GMs when complete as well.

If your agencies are requesting additional assistance, please let me know. The reason requests are being funneled through me initially is so James can get an idea of the assistance needed and can have that discussion with OA and the Governor's Office to set priorities if needed.

Thanks,  
Jodi

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**From:** Galeazzi, Tiziana (DTMB)  
**Sent:** Friday, February 12, 2016 6:03 PM

**To:** Berwald, Kirt (DTMB) <berwaldk@michigan.gov>; Hogan, James (DTMB) <hoganj@michigan.gov>; Buckwalter, Nathan (DTMB) <BuckwalterN@michigan.gov>; Pung, Linda (DTMB) <PUNGL2@michigan.gov>; Westfall, Laurie (DTMB) <WestfallL@michigan.gov>; Willard, Stuart (DTMB) <WillardS@michigan.gov>; Das, Rajiv (DTMB) <DasR@michigan.gov>  
**Cc:** Simon, Jodi (DTMB) <SimonJ@michigan.gov>; McFarlane, James (DTMB) <mcfarlanej@michigan.gov>  
**Subject:** Re: FOIA Project Updates to General Managers

All

Please note below the email below with additional information and guidelines that were provided from the Gov office to the Agencies today.

**Key points:**

- The agencies are being asked to conduct their own searches: please let Jodi know if any agencies request assistance from DTMB/OA or if any other questions arise regarding what OA is able to assist them with.
- Due date for the agencies to notify the Gov office of when their searches will be completed is Tuesday
- DTMB is currently working to identify the custodians for our own searches - more information will be available on Tuesday.

Thank you for your time, please call with any questions. Have a great weekend.

Tiziana Galeazzi

General Manager for Attorney General, Civil Rights, Governor's Office, Talent and Economic Development

State of Michigan, Department of Technology, Management and Budget

Cell: (517) 749-9496 Office: (517) 241-3310

**From:** Thomet, Ruth (GOV)

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**Sent:** Friday, February 12, 2016 3:46 PM

**To:** Buckberry, Gary (DTMB) <buckberryg@michigan.gov>; Chivis, Candace (MDCR) <Chivisc@michigan.gov>; Christian, Al (DMVA) <christiana@michigan.gov>; Colberg, Nicole (DNR) <ColbergN@michigan.gov>; Deacon, Brad (MDARD) <deaconb9@michigan.gov>; Fleming, Stephani (LARA) <FlemingS2@michigan.gov>; Gnodtke, John (MCSC) <GnodtkeJ@michigan.gov>; Gregg, Randall (DIFS) <GreggR2@michigan.gov>; Groves, Cheryl (MDOC) <GrovesC@michigan.gov>; Head, David (MDE) <HeadD@michigan.gov>; Heffner, Bradley (MEDC) <heffnerb@michigan.org>; Hinkley, Lori (MSP) <hinkleyl@michigan.gov>; Kobus, Dawn (DIFS) <kobusd@michigan.gov>; Noll, Melissa (MDOS) <NollM1@michigan.gov>; Novak, Doug (MDOS) <NovakD@michigan.gov>; Rick, Matthew (DHHS) <RickM@michigan.gov>; Robert, Carla M. (Treasury) <RobertC@michigan.gov>; Sarkisian, Jennifer (AG) <SarkisianJ@michigan.gov>; Vorce, Susan (DEQ) <VORCES@michigan.gov>; Weber, Travis (GOV) <WeberT7@michigan.gov>; Wendling-Richards, Christy (AG) <WendlingRichardsC@michigan.gov>; Ackley, Martin (MDE) <AckleyM@michigan.gov>; Bach, Katie (MSHDA) <BachK@michigan.gov>; Banner, Shanon (MSP) <BannerS@michigan.gov>; Begnoche, Michelle (MEDC) <begnochem@michigan.org>; Bitely, Andrea (AG) <BitelyA@michigan.gov>; Brown, Melanie (DEQ) <BrownM45@michigan.gov>; Brown, Tiffany (MSP) <BrownT22@michigan.gov>; Buhs, Caleb (DTMB) <BuhsC@michigan.gov>; Campbell, Maura (DHHS) <CampbellM16@michigan.gov>; Cranson, Jeff (MDOT) <CransonJ@michigan.gov>; DeVol, Lauren (DMVA) <DeVolL@michigan.gov>; Ellis, Jan (MDE) <EllisJ@michigan.gov>; Fedorchuk, Matthew (MCSC) <fedorchukm@michigan.gov>; Fischer, Tim (MDOT) <FischerT2@michigan.gov>; Gautz, Chris (MDOC) <GautzC@michigan.gov>; Gendreau, Gisgie (MDOS) <GendreauG@michigan.gov>; Golder, Edward (DNR) <GolderE@michigan.gov>; Guerrant, Emily (MEDC) <guerrante@michigan.org>; Hawthorne, Megan (AG) <HawthorneM1@michigan.gov>;

Holton, Jennifer (MDARD) <holtonj@michigan.gov>; Humes, William R (DMVA) <william.r.humes2.mil@mail.mil>; Kramer, Holly (MDOC) <KramerH@michigan.gov>; Leeds, Lauren (DTMB) <LeedsL@michigan.gov>; Levengood, Vicki (MDCR) <LevengoodV@michigan.gov>; Miller, Andrea (DIFS) <MillerA16@michigan.gov>; Miller, Jacki (MDCR) <MillerJ31@michigan.gov>; Miller, Misty (MSHDA) <MillerM58@michigan.gov>; Minicuci, Angela (DHHS) <MinicuciA@michigan.gov>; Moon, Jason (LARA) <moonj@michigan.gov>; Pepin, John (DNR) <PepinJ@michigan.gov>; Sampson, Jeremy (TREASURY) <SampsonJ@michigan.gov>; Silfven, Ken (TIA) <SilfvenK@michigan.gov>; Simpson, Angela (DMVA) <SimpsonA3@michigan.gov>; Stanton, Terry A. (Treasury) <StantonT@michigan.gov>; Thelen, Suzanne (DMVA) <ThelenS3@michigan.gov>; Throne, Heather (MDARD) <ThroneH@michigan.gov>; Tommasulo, Karen (DEQ) <TommasuloK@michigan.gov>; Weiss, Kurt (DTMB) <WeissK1@michigan.gov>; Wheaton, Bob (DHHS) <WheatonB@michigan.gov>; Woodhams, Fred (MDOS) <WoodhamsF@michigan.gov>  
**Cc:** Weber, Travis (GOV) <WeberT7@michigan.gov>  
**Subject:** Flint Water Search Terms

All – below are the list of searches we would like you to use in order to try to find the most relevant documents related to the Flint water crisis. Thank you again for your assistance. Because of the late timing for getting you this list, you may wait until Tuesday to send Travis Weber your estimates of time it takes to search this. **Please remember that employees should search their hard drives as well as their e-mails, and that means DTMB cannot perform this search for you; your own folks who may have documents will have to do so from their machines.** Thank you again for all your assistance and efforts.

Legionnaire

Legionella

“boil water order” & “Flint” (anywhere in document)

“coli” & Flint (anywhere in document)

“bacteria” & “Flint” (anywhere in document)

“microb” & “Flint” (anywhere in document)

“TTHM” & “Flint” (anywhere in document)

“Lead” & “Flint” (anywhere in document)

“emergency” & “Flint” (anywhere in document)

Karegnondi

“Genesee County Health Department”

“Flint” (within sentence) “utilities”

“Lead and Copper Rule”

“Detroit Water and Sewerage Department” & “Flint” (anywhere in document)

“DWSD” & “Flint” (anywhere in document)

“Flint River”

“Pb” & “water” (anywhere in document)

“KWA”

On Feb 12, 2016, at 12:03 PM, Galeazzi, Tiziana (DTMB) <[galeazzit@michigan.gov](mailto:galeazzit@michigan.gov)> wrote:

Happy Friday All!

As you're aware, the Governor's Office Legal Team is working with the agencies to gather email and documentation related to the Flint Water crisis. Each agency was invited to a meeting last Wednesday afternoon to discuss the details around this FOIA project.

Please note the following updated information:

- The Governor's Office has asked each agency to perform their own searches on their email/repositories for all information pertaining to the Flint Water crisis.
- While the agencies may approach DTMB for assistance, we are under a tight timeframe and can't possibly assist every agency and every employee.
  - If the agency asks for DTMB assistance and you have internal resources available to assist (i.e. Client Specialist), please provide that assistance.
  - **If the agency needs assistance from OA** (i.e. due to a large quantity of email/documents or a large group of people) **please forward that request to Jodi Simon**. Also, please let the agency know that requests will be prioritized by the Governor's Office and we will provide feedback on availability as soon as possible (so if DTMB cannot assist, it will still leave time for the agency to perform the searches).
- The Governor's Office will provide the keyword search terms today to the Agencies.
  - The designated agency coordinators for this project will identify which employees from their agency will be the Custodians.

Please call me with any questions.

Thank you

Tiziana Galeazzi

General Manager for Attorney General, Civil Rights, Executive Office of the Governor,  
Talent and Economic Development

State of Michigan, Department of Technology, Management and Budget

Cell: (517) 749-9496 Office: (517) 241-3310

---

**From:** Hogan, James (DTMB)  
**Sent:** Tuesday, February 16, 2016 12:11 PM  
**To:** Merricle, Jennifer (DTMB)  
**Subject:** FW: RM push ticket, multiple machines

I see you on the distribution. I'm in training Tuesday and Wednesday, so escalate via Manny if you need anything.

---

**From:** Pung, Linda (DTMB)  
**Sent:** Tuesday, February 16, 2016 11:31 AM  
**To:** Pike, Collin (DTMB) <[PikeC1@michigan.gov](mailto:PikeC1@michigan.gov)>; Merricle, Jennifer (DTMB) <[MerricleJ@Michigan.gov](mailto:MerricleJ@Michigan.gov)>; Hogan, James (DTMB) <[hoganj@michigan.gov](mailto:hoganj@michigan.gov)>  
**Cc:** Weston, Jessica (DTMB) <[WestonJ2@michigan.gov](mailto:WestonJ2@michigan.gov)>  
**Subject:** RE: RM push ticket, multiple machines

Hi Collin,  
Jim Hogan is the General Manager for DEQ, so I am including Jim on this thread.

Thanks,  
Linda

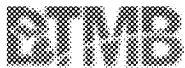
---

**From:** Pike, Collin (DTMB)  
**Sent:** Tuesday, February 16, 2016 11:29 AM  
**To:** Merricle, Jennifer (DTMB) <[MerricleJ@Michigan.gov](mailto:MerricleJ@Michigan.gov)>; Pung, Linda (DTMB) <[PUNGL2@michigan.gov](mailto:PUNGL2@michigan.gov)>  
**Cc:** Weston, Jessica (DTMB) <[WestonJ2@michigan.gov](mailto:WestonJ2@michigan.gov)>  
**Subject:** RE: RM push ticket, multiple machines

Jennifer and Linda,

Jessica Weston wanted me to let you both know when I submit the OA software push ticket into Remedy. So, I submitted INC000005900526 and have already reached out to Jason Frost and John McQuaid on getting the package push escalated. If I get any updates, I will keep you both posted.

Thank you,  
*Collin Pike*  
*Developer/Analyst*  
*DTMB – Agency Services*  
*Office: (517) 241-7810*



**HELP. CONNECT. SOLVE.**

---

**From:** Pike, Collin (DTMB)  
**Sent:** Tuesday, February 16, 2016 11:24 AM  
**To:** Frost, Jason (DTMB) <[FrostJ@michigan.gov](mailto:FrostJ@michigan.gov)>; McQuaid, John (DTMB) <[mcquaidj@michigan.gov](mailto:mcquaidj@michigan.gov)>  
**Cc:** Brys, Anne (DTMB) <[BrysA@michigan.gov](mailto:BrysA@michigan.gov)>; Proux, Julie (DTMB) <[ProuxJ@michigan.gov](mailto:ProuxJ@michigan.gov)>  
**Subject:** INC000005900526- Requesting Escalation for Software Push  
**Importance:** High

---

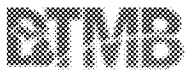
Jason/John,

The attached DEQ users (16 total) have been tasked by the governor's office to review documents for release to the public, concerning the Flint water crisis. They have their Records Manager application training Thursday morning and will need the APP\_RecordsManager software.

Can we fast track this push request so the users are able to do their application training on Thursday morning?

The Remedy ticket is INC000005900526

Thanks,  
*Collin Pike*  
*Developer/Analyst*  
*DTMB - Agency Services*  
*Office: (517) 241-7810*



**HELP. CONNECT. SOLVE.**

**From:** Weston, Jessica (DTMB)  
**Sent:** Tuesday, February 16, 2016 9:03 AM  
**To:** Pike, Collin (DTMB) <[PikeC1@michigan.gov](mailto:PikeC1@michigan.gov)>  
**Subject:** RM push ticket, multiple machines

Collin - Attached is a request for RM push to multiple DEQ machines. These are people who are going to be reviewing records for release concerning the Flint water crisis and need to be processed ASAP. They are training on Thursday morning and would like to start using RM on Thursday afternoon.

Please escalate the ticket as soon as it is submitted, and alert Jennifer Merricle and Linda Pung as soon as you submit the ticket. The contact for the ticket is Mike Marshall at DEQ.

Thanks and let me know if you have any questions.

Jessie Weston  
Records Analyst  
DTMB Records Management Services  
517-335-9145 desk  
517-281-4255 mobile

---

**From:** Hogan, James (DTMB)  
**Sent:** Wednesday, February 17, 2016 5:11 PM  
**To:** Rosales, Manny (DTMB)  
**Subject:** RE: Meeting

No kidding. Everyone in Greater Lansing is invited, except many who actually do the work. Please share the dial-in number with whomever would benefit. I have no clue as to the source of this list.

---

**From:** Rosales, Manny (DTMB)  
**Sent:** Wednesday, February 17, 2016 5:08 PM  
**To:** Hogan, James (DTMB) <[hoganj@michigan.gov](mailto:hoganj@michigan.gov)>  
**Subject:** FW: Meeting

How is it, all of ePMO got invited and there's no one from our team on the invite list but you? Seems like we might have some interest on this topic.

-Manny

---

**From:** Sebok, Yvonne (DTMB)  
**Sent:** Wednesday, February 17, 2016 4:53 PM  
**To:** Rosales, Manny (DTMB) <[RosalesM@michigan.gov](mailto:RosalesM@michigan.gov)>  
**Subject:** Meeting

Manny,

Per our discussion, I don't see anyone from your area invited to this meeting tomorrow.

**Requested By:**  
DTMB Executive Staff

**Location:**  
Ottawa Building  
Upper Level – Conference Room 4  
611 W. Ottawa Street  
Lansing, MI 48933

Call-in: 866-390-1828  
Access code: 1842654

**Security:**  
Please have your State Employee ID showing at all times.

**Parking:**  
Metered parking is available along Ottawa and Pine street.

**Briefing:**  
In recent months, the State of Michigan has received a number of requests to produce documents related to the water emergency in Flint. You have been identified as a potential custodian of relevant/responsive



correspondence and/or documents related to these requests. As a custodian, you are required to produce, by a certain date, any documents containing certain search terms. In this meeting we will review instructions for the process of identifying, compiling, scanning, and copying the necessary information.

#### **Agenda**

- 1) Kickoff – Brom Stibitz, Chief Deputy Director
- 2) Why you are here – Jean Ingersoll, Interim Chief of Staff
- 3) What you need to do (February 22, 2016 deadline) – Jean
- 4) What will be done for you – Jean
- 5) What's next – Jean
- 6) Public Information Reminder – Caleb Buhs, Public Information Officer
- 7) Questions and Answers - Group

#### **SOM Meeting Contact:**

Janelle Longanbach

[LonganbachJ@michigan.gov](mailto:LonganbachJ@michigan.gov)

Office: 517-373-4210

#### **Participants:**

David Behen  
Chanda Donnan  
Caleb Buhs  
Rodney Davenport  
Ashley Gelisse  
Michael Gilliland  
Natalie Spaniolo  
Lacy Wilke  
Marsha Stansfield  
Denice Ballard  
Trisha Hampton  
Greg DeCamp  
Jennifer Gibson  
Dane Hengesbach  
Jean Ingersoll  
Phillip Jeffery  
Brandon Philip  
Christian Kopacsi  
Jeanette Doll  
Ryan McKee  
Jeff Pratt  
Kathy Knapp  
Craig Bidelman  
Terry Bussema  
Rick Rokely  
Niki Tefft  
Nicolle Schlegel  
Alexandrea Parker  
Elizabeth Keilen  
Vicki McPherson  
Chris Christensen  
Michelle Lawson  
Tom Nevai

Carter Evans  
James Fick  
Robert McKee  
Blane Perry  
Eric Riddering  
Anthony Rodgers  
Larry Trial  
Kyleigh Thompson  
Tom Glomski  
Seth Seger  
Tim Lee  
Tyler Sikkema  
Kelly Manning  
James McFarlane  
Tiziana Galeazzi  
Rajiv Das  
Linda Pung  
James Hogan  
Laurie Westfall  
Jason Palmer  
Brom Stibitz  
Pam Trakul  
Eric Swanson  
Laura Blastic  
Kristen Furseth  
Laura Brancheau  
Yvonne Sebok  
Richard Stankiewicz  
Jason Vera  
Jeremy Jehnsen  
Ken Jodway  
Jeremy Newman  
Anup Vijay  
Paul Harmon  
Everett Root  
Suzanne Pauley  
John Thompson  
Anne Nolan  
Rick Peterson  
Michelle Stiffler  
Sunit Patke  
James Foley  
John Estill  
Joe Seckelman  
Ellen Martin  
Brian Aprill  
Josh Ross  
Joel Locke  
Steven Cross  
John Clark  
Tony Olkowski  
Scott Noldy

John Baer  
Holly Dickinson  
Corey Post  
David Cantin  
Jeremy Brun  
Lisa Hartsuff  
Joni Kosloski  
Gerald Jordon  
Matthew Sweeney  
Michael Turnquist  
Dan Morgan  
Kerri Droste  
Keith Paasch  
Larry Scates  
Mike Noonan  
Brian Walts  
Ric Martin  
Robert Burns  
William Doxie  
Jim Clark  
Maureen Bailey  
Troy Bos  
Jamie Phillippo  
Troy Spitzley  
Marchan Darby  
Keith Hawes  
Seth Wright  
Carrie Rambo  
Shelly Millimaki  
Chris Nelson  
Chris Murphy  
Stephanie Clark  
Roy Cischke  
David Hofmeister  
Vince Reynolds  
Joyce Van Coevering  
Beth Ragla  
Gary Shaw  
Mike Wonn  
Kristi Thompson  
Thomas Goodine  
Mike Armstrong  
Jim Doyle  
Kristen Hampton  
Mark Miller  
Tom Cooley  
Rex Waltersdorf  
Jerry Monroe  
Kristin Bergan  
William Banks  
Mike Dyson  
Dan Stiles

Dan Chipman  
Steve Hodgman  
Todd Martin  
Jessie Weston  
Scott Fitton  
Brice Sample  
Kerrie Vanden Bosch  
Jeff Wellman  
Jeff Brownlee  
Sharon Maynard  
Heather Calahan  
Rebecca Cook  
Genevieve Hayes  
Jennifer Riehle  
Tom Falik  
Bill Pemble  
Melissa Sambiagio  
Sue Ciecwa  
Lymon Hunter  
Yvon Dufour  
Will Camp  
David Hatch  
Shelby Troub  
Stephanie Epps

**Yvonne Sebok, PMP, CSM, ITIL**

PMO Director Supporting DEQ, DNR, MDARD  
DTMB Enterprise Portfolio Management Office (EPMO)  
Office: (517) 241-1673  
Email Address: [seboky@michigan.gov](mailto:seboky@michigan.gov)

Message

---

**From:** Hogan, James (DTMB) [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=2D0E11604A864FD182F5F24E3807B2E5-HOGANJ]  
**Sent:** 2/17/2016 5:14:56 PM  
**To:** Singh, Ajay (DTMB) [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=7faf7a22596546beabdce6ef5341ea5e-Singh Ajay]  
**CC:** Cooley, Michael (DTMB) [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=0ebd14258e1a4359ae7e7c5e47452847-Cooley Mike]; Rosales, Manny (DTMB) [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=a30f5aa6b2174b51a470a03675fc5b06-Rosales Manny J]  
**Subject:** RE: MiFi QA not working - Follow-up

Ajay,

I've asked Manny to set up some time for a brief discussion on this issue (Friday P.M.) and the latest Mi-Fi issue concerning a change in firewall rules and servers. I'm trying to understand team roles in the maintenance and RFC process spanning our team and CSS. Treat this as an educational session for me.

**From:** Singh, Ajay (DTMB)  
**Sent:** Thursday, January 28, 2016 1:56 PM  
**To:** Hogan, James (DTMB) <hoganj@michigan.gov>  
**Cc:** Cooley, Michael (DTMB) <COOLEYM@michigan.gov>; Rosales, Manny (DTMB) <RosalesM@michigan.gov>  
**Subject:** RE: MiFi QA not working?

Update:

Brian and Scott have worked through the data issues, will continue with the database push and will have it completed with the new map service by COB today.

Regards,

Ajay Singh, ITIL Certified

Operations Support Team Manager,

Department of Technology, Management & Budget

singha6@michigan.gov

Phone: 517-335-7088



HELP. CONNECT. SOLVE.

**From:** Singh, Ajay (DTMB)

**Sent:** Thursday, January 28, 2016 12:20 PM

**To:** Hogan, James (DTMB) <hoganj@michigan.gov>

**Cc:** Cooley, Michael (DTMB) <COOLEYM@michigan.gov>; Rosales, Manny (DTMB) <RosalesM@michigan.gov>

**Subject:** RE: MiFi QA not working?

Jim,

Scott from CSS is going through the SQL compare and narrowing down his questions for Brian. At this point Scott feels he will only need an hour or so of Brian's time as he just needs to understand the schema changes to the tables.

More to follow.

Regards,

Ajay Singh, ITIL Certified  
Operations Support Team Manager,  
Department of Technology, Management & Budget  
singha6@michigan.gov  
Phone: 517-335-7088

----- Original Message -----

From: "Singh, Ajay (DTMB)" <SinghA6@michigan.gov>

Date: Thu, January 28, 2016 10:12 AM -0500

To: "Hogan, James (DTMB)" <hoganj@michigan.gov>

CC: "Cooley, Michael (DTMB)" <COOLEYM@michigan.gov>, "Rosales, Manny (DTMB)" <RosalesM@michigan.gov>

Subject: RE: MiFi QA not working?

Jim,

Here is a brief status and background.

There was a task which was done few months earlier in dev as part of MiFi VMS project. This task got the clients and CSS together to fix the data in dev. Clients (DNR) have the ability to access GIS and make changes there. They do this in concert with CSS staff (Scott Noldy). Dev is working as expected.

In the QA implementation planning meeting last week, we had DNR, CSS and our MiFi architect (Tom Summers) and entire team on the call. We missed the task where we should have coordinated DNR specialists and CSS to work together to fix data in QA environment. Somehow, no one brought this up where DNR clients (Dan Heckman) had to work directly with CSS and fix data. We should have had a line item in our project plan for this.

As of today:

Brian Maki (DNR) is working with Scott Noldy (CSS) today and we expect it to take few hours to fix the issue. Our PM, Jeremy Newman is monitoring this progress and we expect that this will not affect the start of UAT testing and the training schedules which DNR has setup.

Regards,

Ajay Singh, ITIL Certified

Operations Support Team Manager,

Department of Technology, Management & Budget

[singha6@michigan.gov](mailto:singha6@michigan.gov)

Phone: 517-335-7088



**HELP. CONNECT. SOLVE.**

**From:** Rosales, Manny (DTMB)

**Sent:** Thursday, January 28, 2016 9:42 AM

**To:** Singh, Ajay (DTMB) <[SinghA6@michigan.gov](mailto:SinghA6@michigan.gov)>; Cooley, Michael (DTMB) <[COOLEYM@michigan.gov](mailto:COOLEYM@michigan.gov)>

**Subject:** FW: MiFi QA not working?

Ajay,

Please contact Mr. Hogan and let him know what we know about why this was missed and the impact. Please let him know I ask you to contact him.

**From:** Forstat, David (DNR)

**Sent:** Thursday, January 28, 2016 9:32 AM

**To:** Hogan, James (DTMB) <[hoganj@michigan.gov](mailto:hoganj@michigan.gov)>; Weston, Tom (DNR) <[westont1@michigan.gov](mailto:westont1@michigan.gov)>; Rosales, Manny (DTMB) <[RosalesM@michigan.gov](mailto:RosalesM@michigan.gov)>

**Subject:** FW: MiFI QA not working?

FYI...

Problems with the underlying MiFI database... modifications were made that has seriously impacted our operations. Please see Scott Noldy's note below. I now have to pull Brian off the Flint Water GIS project to help CSS repair a damaged database because of someone 'incompetence '

~Dave..

**From:** Noldy, Scott (DTMB)

**Sent:** Thursday, January 28, 2016 8:40 AM

**To:** Stephens, Jason (DNR); Maki, Brian (DNR); Forstat, David (DNR)

**Cc:** Price, David (DNR); Heckman, Daniel (DNR); Prange, Laurie (DTMB); Newman, Jeremy (DTMB); Summers, Thomas (DTMB)

**Subject:** RE: MiFI QA not working?

Jason,

I was tasked with updating the dnrIFMAP (MiFI) database on our servers. When I went to do that it became apparent someone made modifications to feature classes using SQL Server tools and not ESRI tools. Columns that have been there for a long time are now gone or renamed. I need Brian to sit down with me to review these columns and the data that is currently in them so we don't lose data.

With Brian assisting in the Flint water situation he is not available to dedicate time to this until Tuesday.



**From:** Stephens, Jason (DNR)

**Sent:** Wednesday, January 27, 2016 7:05 PM

**To:** Maki, Brian (DNR) <MakiB1@michigan.gov>; Forstat, David (DNR) <FORSTATD@michigan.gov>; Noldy, Scott (DTMB) <NoldyS@michigan.gov>

**Cc:** Price, David (DNR) <PRICED1@michigan.gov>; Heckman, Daniel (DNR) <HECKMAND@michigan.gov>; Prange, Laurie (DTMB) <prangel@michigan.gov>; Newman, Jeremy (DTMB) <NewmanJ2@michigan.gov>; Summers, Thomas (DTMB) <summerst@michigan.gov>

**Subject:** Fw: MiFI QA not working?

**Importance:** High

Guys,

We have a problem with the MiFI QA push that needs immediate attention or we will have to delay next week's UAT, and potentially push this project release off again. As you can imagine, after last summer's debacle that is something we need to avoid at all costs.

Brian and Scott, can you tie in with Tom Summers and troubleshoot what is wrong? See below for a description of what we are seeing.

Jason

---

**From:** Summers, Thomas (DTMB)

**Sent:** Wednesday, January 27, 2016 4:28:44 PM

**To:** Stephens, Jason (DNR); Newman, Jeremy (DTMB); Raizada, Bhavna (DTMB); Simmons, Allen (DTMB); Chauhan, Pruthviraj (DTMB); Meshram, Vilas (DTMB); Anderson, Mark (DTMB); Avidi, Eswar (DTMB); Heym, Douglas (DNR); Asselin, Donovan (DNR); Heckman, Daniel (DNR); Singh, Ajay (DTMB); Prestel, Carl (DTMB)

**Subject:** RE: MiFI QA not working?

Jason, There is a problem with some of the feature tables. Scott Noldy and Brian Maki will have to work together to get them straightened out.

Tom

---

**From:** Stephens, Jason (DNR)

**Sent:** Wednesday, January 27, 2016 4:16 PM

**To:** Newman, Jeremy (DTMB); Raizada, Bhavna (DTMB); Simmons, Allen (DTMB); Chauhan, Pruthviraj (DTMB); Meshram, Vilas (DTMB); Anderson, Mark (DTMB); Avidi, Eswar (DTMB); Heym, Douglas (DNR); Asselin, Donovan (DNR); Heckman, Daniel (DNR); Summers, Thomas (DTMB); Singh, Ajay (DTMB); Prestel, Carl (DTMB)

**Subject:** MiFI QA not working?

**Importance:** High

Donovan and I just tried to verify the MiFI QA environment (<http://iga.dnr.state.mi.us/MiFi/#>) is ready for testing, and neither of us have data in the map. I got the impression from this morning's scrum that we should be able to being preparations for UAT next week. Did I miss something?

<< OLE Object: Picture (Device Independent Bitmap) >>

Jason

-----Original Appointment-----

**From:** Newman, Jeremy (DTMB)

**Sent:** Monday, December 14, 2015 10:50 AM

**To:** Newman, Jeremy (DTMB); Raizada, Bhavna (DTMB); Simmons, Allen (DTMB); Chauhan, Pruthviraj (DTMB); Meshram, Vilas (DTMB); Anderson, Mark (DTMB); Avidi, Eswar (DTMB); Heym, Douglas (DNR); Asselin, Donovan (DNR); Stephens, Jason (DNR); Heckman, Daniel (DNR); Summers, Thomas (DTMB); Singh, Ajay (DTMB); Prestel, Carl (DTMB)

**Subject:** VMS 4.0 Daily Scrum

**When:** Wednesday, January 27, 2016 9:30 AM-9:45 AM (UTC-05:00) Eastern Time (US & Canada).

**Where:** DTMB-AS-HB5-SCRUM or Teleconference #: [REDACTED]

**Daily Standup Meeting - 15 minutes or less**

All team members will answer the below questions:

1. What did I do yesterday that helped the development team meet the sprint goal?
2. What will I do today to help the development team meet the sprint goal?
3. Do I see any impediment that prevents me or the development team from meeting the sprint goal?

**Scrum Room, Hollister Building - 5<sup>th</sup> Floor**

Thank you,

**Jeremy Newman**, CAPM, CSM

Project Coordinator

Enterprise Portfolio Management Office

Supporting: DEQ, DNR, & MDARD

Phone: (517) 335-3260

Email: [Newmanj2@michigan.gov](mailto:Newmanj2@michigan.gov)

<< OLE Object: Picture (Device Independent Bitmap) >>

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**Subject:** FW: Mandatory Meeting - DTMB Custodians of Correspondence Related to Flint  
**Location:** Ottawa Building - Upper Level – Conference Room 4 OR Call-in: 866-390-1828 access code: 1842654

**Start:** Thu 2/18/2016 2:00 PM  
**End:** Thu 2/18/2016 3:00 PM  
**Show Time As:** Tentative

**Recurrence:** (none)

**Meeting Status:** Not yet responded

**Organizer:** DTMB-Directors-Office

Please dial-in if your calendar is open. We'll be discussing the attachment found in this invitation.

-----Original Appointment-----

**From:** DTMB-Directors-Office

**Sent:** Wednesday, February 17, 2016 1:21 PM

**To:** DTMB-Directors-Office; Behen, David (DTMB); Donnan, Chanda (DTMB); Buhs, Caleb (DTMB); Davenport, Rodney (DTMB); Gelisse, Ashley (DTMB); Gilliland, Michael (DTMB); Spaniolo, Natalie (DTMB); Wilke, Lacey (DTMB); Stansfield, Marsha (DTMB); Ballard, Denice (DTMB); Hampton, Trisha (DTMB); DeCamp, Greg (DTMB); Gibson, Jennifer (DTMB); Hengesbach, Dane (DTMB); Ingersoll, Jean (DTMB); Jeffery, Phillip (DTMB); Philip, Brandon (DTMB); Kopacsi, Christian (DTMB); Doll, Jeanette (DTMB); McKee, Ryan (DTMB); Pratt, Jeff (DTMB); Knapp, Kathy (DTMB); Bidelman, Craig (DTMB); Bussema, Terry (DTMB); Rokely, Rick (DTMB); Tefft, Niki (DTMB); Schlegel, Nicolle (DTMB); Parker, Alexandria (DTMB); Keilen, Elizabeth (DTMB); McPherson, Victoria (DTMB); Christensen, Chris (DTMB); Lawson, Michelle (DTMB); Nevai, Tom (DTMB); Evans, Carter (DTMB); Fick, James (DTMB); McKee, Robert (DTMB); Perry, Blane (DTMB); Riddering, Eric (DTMB); Rodgers, Anthony (DTMB); Trial, Larry (DTMB); Thompson, Kyleigh (DTMB); Glomski, Tom (DTMB); Seger, Seth (DTMB); Lee, Timothy (DTMB); Sikkema, Tyler (DTMB); Manning, Kelly (DTMB); McFarlane, James (DTMB); Galeazzi, Tiziana (DTMB); Das, Rajiv (DTMB); Pung, Linda (DTMB); Hogan, James (DTMB); Westfall, Laurie (DTMB); Palmer, Jason (DTMB); Stibitz, Brom (DTMB); Trakul, Pamela (DTMB); Swanson, Eric (DTMB); Blastic, Laura (DTMB); Furseth, Kristen (DTMB); Brancheau, Laura (DTMB); Sebok, Yvonne (DTMB); Stankiewicz, Richard (DTMB); Vera, Jason (DTMB); Jehnsen, Jeremy W (DTMB); Jodway, Kenneth (DTMB); Newman, Jeremy (DTMB); Vijayaveeraraghavan, Anupkumar (DTMB); Harmon, Paul (DTMB); Root, Everett (DTMB); Pauley, Suzanne (DTMB); Thompson, John (DTMB); Nolan, Anne (DTMB); Peterson, Rick (DTMB); Stiffler, Michelle (DTMB); Patke, Sunit (DTMB); Estill, John (DTMB); Seckelman, Joe (DTMB); Martin, Ellen (DTMB); Aprill, Brian (DTMB); Ross, Josh (DTMB); Locke, Joel (DTMB); Cross, Steven (DTMB); Clark, John (DTMB); Olkowski, Tony (DTMB); Noldy, Scott (DTMB); Baer, John (DTMB); Dickinson, Holly (DTMB); Post, Corey (DTMB); Cantin, David (DTMB); Brun, Jeremy (DTMB); Hartsuff, Lisa (DTMB); Kosloski, Joni (DTMB); Jordan, Gerald (DTMB); Sweeney, Matthew (DTMB); Turnquist, Michael (DTMB); Morgan, Dan (DTMB); Droste, Kerri (DTMB); Paasch, Keith (DTMB); Scates, Larry (DTMB); Noonan, Michael (DTMB); Walts, Brian (DTMB); Martin, Ric (DTMB); Burns, Robert (DTMB); Doxie, William (DTMB); Clark, Jim (DTMB); Bailey, Maureen (DTMB); Bos, Troy (DTMB); Phillipppo, Jamie (DTMB); Spitzley, Troy (DTMB); Darby, Marchan (DTMB); Hawes, Keith (DTMB); Wright, Seth (DTMB); Rambo, Carolyn (DTMB); Millimaki, Shelly (DTMB); Nelson, Christopher (DTMB); Murphy, Chris (DTMB); Clark, Stephanie (DTMB); Cischke, Roy (DTMB); Hofmeister, David (DTMB); Reynolds, Vince (DTMB); VanCoeverying, Joyce (DTMB); Ragla, Beth (DTMB); Shaw, Gary (DTMB); Wonn, Michael (DTMB); Thompson, Kristi (DTMB); Goodine, Tom (DTMB); Armstrong, Mike (DTMB); Doyle, James (DTMB); Hampton, Kristen (DTMB); Miller, Mark (DTMB); Cooley, Tom (DTMB); Waltersdorf, Rex (DTMB); Monroe, Jerry (DTMB); Bergan, Kristin (DTMB); Banks, William (DTMB); Dyson, Mike (DTMB); Stiles, Dan (DTMB); Chipman, Dan (DTMB); Hodgman, Steve (DTMB); Martin, Todd (DTMB); Weston, Jessica (DTMB); Fitton, Scott (DTMB); Sample, Brice (DTMB); Vanden Bosch, Kerrie (DTMB); Wellman, Jeff (DTMB); Brownlee, Jeff (DTMB); Maynard, Sharon (DTMB); Calahan, Heather (DTMB); Cook, Rebecca (DTMB); Hayes, Genevieve (DTMB); Riehle, Jenni (DTMB); Falik, Tom A. (DTMB); Pemble, William (DTMB); Sambiagio, Melissa (DTMB); Cieciva, Sue (DTMB); Hunter, Lymon (DTMB); Dufour,

Yvon (DTMB); Camp, William (DTMB); Hatch, David (DTMB); Troub, Shelby (DTMB); Epps, Stephanie (DTMB); Herman, Christyn (DTMB); Bliss, Mike (DTMB); Guardiola, Jamie (DTMB); [jfoley@us.ibm.com](mailto:jfoley@us.ibm.com)  
**Cc:** Stanaway, Deb (DTMB); Huhn, Jacqueline (DTMB); McQuaid, John (DTMB); Reasner, Richard (DTMB); Rakowski, Rock (DTMB); Gonzalez, Tonyia (DTMB); Doerr, Stephen (DTMB); Isaacs, Jan (DTMB)  
**Subject:** Mandatory Meeting - DTMB Custodians of Correspondence Related to Flint  
**When:** Thursday, February 18, 2016 2:00 PM-3:00 PM (UTC-05:00) Eastern Time (US & Canada).  
**Where:** Ottawa Building - Upper Level – Conference Room 4 OR Call-in: 866-390-1828 access code: 1842654

*Please note this meeting can be attended in person or via conference call-in. Location and Dial in information are provided below.*



All DTMB  
custodians of Corres

**\*This attachment was updated 2/18/16**

\*See agenda below

**Requested By:**

DTMB Executive Staff

**Location:**

Ottawa Building  
Upper Level – Conference Room 4  
611 W. Ottawa Street  
Lansing, MI 48933

Call-in: 866-390-1828  
Access code: 1842654

**Security:**

Please have your State Employee ID showing at all times.

**Parking:**

Metered parking is available along Ottawa and Pine street.

**Briefing:**

In recent months, the State of Michigan has received a number of requests to produce documents related to the water emergency in Flint. You have been identified as a potential custodian of relevant/responsive correspondence and/or documents related to these requests. As a custodian, you are required to produce, by a certain date, any documents containing certain search terms. In this meeting we will review instructions for the process of identifying, compiling, scanning, and copying the necessary information.

**Agenda**

- 1) Kickoff – Brom Stibitz, Chief Deputy Director
- 2) Why you are here – Jean Ingersoll, Interim Chief of Staff

- 3) What you need to do (February 22, 2016 deadline) – Jean
- 4) What will be done for you – Jean
- 5) What's next – Jean
- 6) Public Information Reminder – Caleb Buhs, Public Information Officer
- 7) Questions and Answers - Group

**SOM Meeting Contact:**

Janelle Longanbach

[LonganbachJ@michigan.gov](mailto:LonganbachJ@michigan.gov)

Office: 517-373-4210

**Participants:**

David Behen  
Chanda Donnan  
Caleb Buhs  
Rodney Davenport  
Ashley Gelisse  
Michael Gilliland  
Natalie Spaniolo  
Lacy Wilke  
Marsha Stansfield  
Denice Ballard  
Trisha Hampton  
Greg DeCamp  
Jennifer Gibson  
Dane Hengesbach  
Jean Ingersoll  
Phillip Jeffery  
Brandon Philip  
Christian Kopacsi  
Jeanette Doll  
Ryan McKee  
Jeff Pratt  
Kathy Knapp  
Craig Bidelman  
Terry Bussema  
Rick Rokely  
Niki Tefft  
Nicolle Schlegel  
Alexandrea Parker  
Elizabeth Keilen  
Vicki McPherson  
Chris Christensen  
Michelle Lawson  
Tom Nevai  
Carter Evans  
James Fick  
Robert McKee  
Blane Perry  
Eric Riddering  
Anthony Rodgers  
Larry Trial

Kyleigh Thompson  
Tom Glomski  
Seth Seger  
Tim Lee  
Tyler Sikkema  
Kelly Manning  
James McFarlane  
Tiziana Galeazzi  
Rajiv Das  
Linda Pung  
James Hogan  
Laurie Westfall  
Jason Palmer  
Brom Stibitz  
Pam Trakul  
Eric Swanson  
Laura Blastic  
Kristen Furseth  
Laura Brancheau  
Yvonne Sebok  
Richard Stankiewicz  
Jason Vera  
Jeremy Jehnsen  
Ken Jodway  
Jeremy Newman  
Anup Vijay  
Paul Harmon  
Everett Root  
Suzanne Pauley  
John Thompson  
Anne Nolan  
Rick Peterson  
Michelle Stiffler  
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Jeremy Brun  
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Joni Kosloski

Gerald Jordon  
Matthew Sweeney  
Michael Turnquist  
Dan Morgan  
Kerri Droste  
Keith Paasch  
Larry Scates  
Mike Noonan  
Brian Walts  
Ric Martin  
Robert Burns  
William Doxie  
Jim Clark  
Maureen Bailey  
Troy Bos  
Jamie Phillippo  
Troy Spitzley  
Marchan Darby  
Keith Hawes  
Seth Wright  
Carrie Rambo  
Shelly Millimaki  
Chris Nelson  
Chris Murphy  
Stephanie Clark  
Roy Cischke  
David Hofmeister  
Vince Reynolds  
Joyce Van Coevering  
Beth Ragla  
Gary Shaw  
Mike Wonn  
Kristi Thompson  
Thomas Goodine  
Mike Armstrong  
Jim Doyle  
Kristen Hampton  
Mark Miller  
Tom Cooley  
Rex Waltersdorf  
Jerry Monroe  
Kristin Bergan  
William Banks  
Mike Dyson  
Dan Stiles  
Dan Chipman  
Steve Hodgman  
Todd Martin  
Jessie Weston  
Scott Fitton  
Brice Sample  
Kerrie Vanden Bosch



Jeff Wellman  
Jeff Brownlee  
Sharon Maynard  
Heather Calahan  
Rebecca Cook  
Genevieve Hayes  
Jennifer Riehle  
Tom Falik  
Bill Pemble  
Melissa Sambiagio  
Sue Ciecwa  
Lymon Hunter  
Yvon Dufour  
Will Camp  
David Hatch  
Shelby Troub  
Stephanie Epps



All DTMB  
stodians of Corres



RICK SNYDER  
GOVERNOR

STATE OF MICHIGAN  
DEPARTMENT OF TECHNOLOGY, MANAGEMENT & BUDGET  
LANSING

DAVID B. BEHEN  
DIRECTOR

February 17, 2016

**TO:** All DTMB Custodians of Correspondence Related to Flint

**FROM:** Jean Ingersoll, Interim Chief of Staff to David B. Behen, Director and CIO

**SUBJECT:** Flint Document Production – Search Terms and Guidance

In recent months, the State of Michigan has received a number of requests to produce documents related to the water emergency in Flint. You have been identified as a potential custodian of relevant/responsive correspondence and/or documents related to these requests. **As a custodian, you are required to produce any documents containing the search terms listed below, no later than Monday, February 22, 2016.** This memorandum contains detailed instructions for the process of identifying, compiling, scanning, and copying the necessary information.

**Microsoft 365 – Outlook (includes emails, calendar items) and OneDrive**

DTMB staff will centrally coordinate the Microsoft 365 search for all of DTMB's custodians. Therefore, DTMB's custodians *do not need to independently search any of their Microsoft 365 applications* for the search terms listed below.

**Network Drives**

Similar to the approach outlined above, DTMB staff will centrally coordinate the network drive search effort for all DTMB custodians. Custodians *do not* need to independently conduct a network drive search for the search terms below.

**Non-Network Drives – includes hard drives, desktop, and thumb/flash drives**

For all non-network drive types, ***each custodian will need to search every search term listed below in every non-network format, and move all relevant/related documents in to a network drive for collection. In order to move items to the network, you must be connected to the network.***

Start by conducting the search of all non-network drives, filling out the attached search term checklist as you go. If you need guidance as to how to perform this search, a step-by-step guide is included below in Appendix 1.

All relevant/responsive items that are produced as a result of your search need to be moved to a network drive. You can move your relevant/related documents to a network drive in whatever format the document is currently in. After the February 22, 2016, deadline, DTMB staff will access the network drives to collect the files.

### **Paper Files**

Review all applicable paper files. Scan any relevant/related documents, and save them to a network drive, as described above. If this is not possible, you may provide hard copies of documents to Jean Ingersoll in the Director's Office. These documents must be received in the Director's Office by February 22, 2016, and will not be returned to you.

### **Home Computer**

Any relevant e-mails or other documents on a personal computer also are subject to this request. Please check your personal computer for any e-mails or other documents relating to this search. If you discover any relevant/related documents, please include the phrase "personal computer" in the file name, and save them to the aforementioned network drive.

### **Conclusion**

Thank you for your cooperation in complying with this request. Should you have any questions, please contact Jean Ingersoll at 1-8844.

### **Attachments**

- FOIA Checklist
- Attachment 1 – Search Guidance

## Search Term Checklist

In recent months, the State of Michigan has received a number of requests to produce documents related to the water emergency in Flint. You have been identified as a potential custodian of relevant/responsive correspondence and/or documents related to these requests. As a custodian, you are required to search and copy all items that you identify to a DTMB network drive, as described above.

Please complete your search no later than close of business on Monday, February 22, 2016. Relevant/related items from the past 10 years should be included.

You should search for *each term exactly as it is shown below, and include quotation marks around each separate word*. For example, "Legionnaire", "Legionella", or "Flint" would all go into search fields. After you complete a search term, check the box beside the term.

### Search Terms:

- |   |  |   |
|---|--|---|
| <input type="checkbox"/> "Legionnaire"                | <input type="checkbox"/> "Karegnondi"                | <input type="checkbox"/> "Pb" & "water" |
| <input type="checkbox"/> "Legionella"                 | <input type="checkbox"/> "Genesee County Health      | <input type="checkbox"/> "KWA"          |
| <input type="checkbox"/> "boil water order" & "Flint" | Department"  |   |
| <input type="checkbox"/> "coli" & "Flint"             | <input type="checkbox"/> "Flint" & "utilities"       |   |
| <input type="checkbox"/> "bacteria" & "Flint"         | <input type="checkbox"/> "Lead and Copper Rule"      |   |
| <input type="checkbox"/> "microb" & "Flint"           | <input type="checkbox"/> "Detroit Water and Sewerage |   |
| <input type="checkbox"/> "TTHM" & "Flint"             | Department" & "Flint"                                |   |
| <input type="checkbox"/> "Lead" & "Flint"             | <input type="checkbox"/> "DWSD" & "Flint"            |   |
| <input type="checkbox"/> "emergency" & "Flint"        | <input type="checkbox"/> "Flint River"               |   |

Search conducted on the email account of: \_\_\_\_\_

By (your name): \_\_\_\_\_

Date completed: \_\_\_\_\_

Please return this completed Checklist to DTMB Director's Office staff by February 22, 2016, at  
[DTMB@michigan.gov](mailto:DTMB@michigan.gov), or  
Directors Office, Cass Building, Second Floor

## APPENDIX 1 – Search Guidance

Regardless of what version of Windows you're using, each of them has a search feature built in called "Windows Explorer," you see it every time you open up a folder on a network drive, or on your own computer.

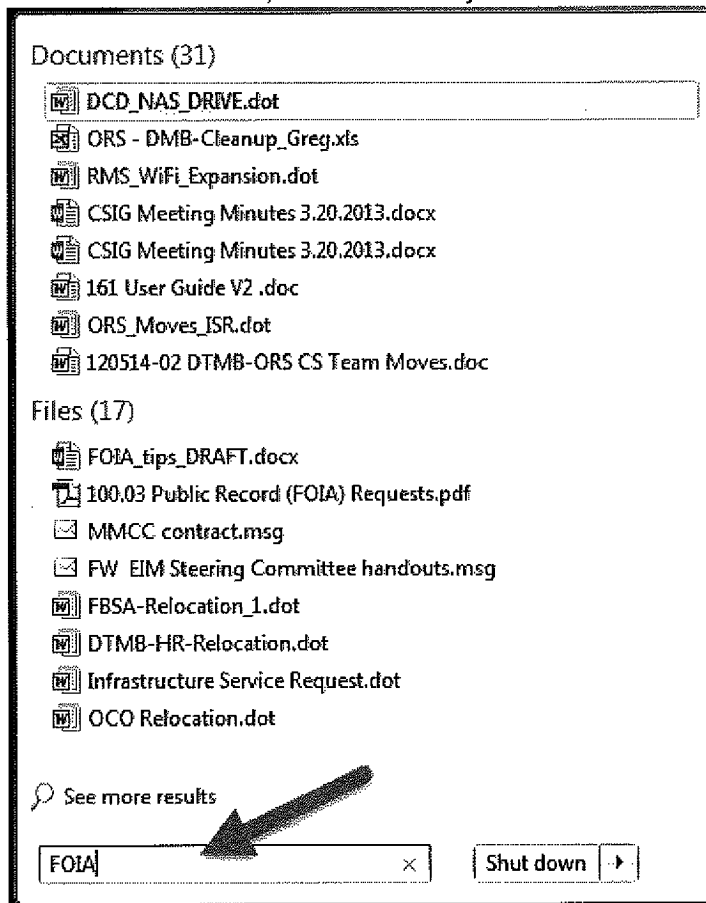
### Using the search function in windows 7

Since the majority of DTMB is on Windows 7, the examples below are on that operating system. If you click on windows Start button, you'll see the search box right next to it

► All Programs

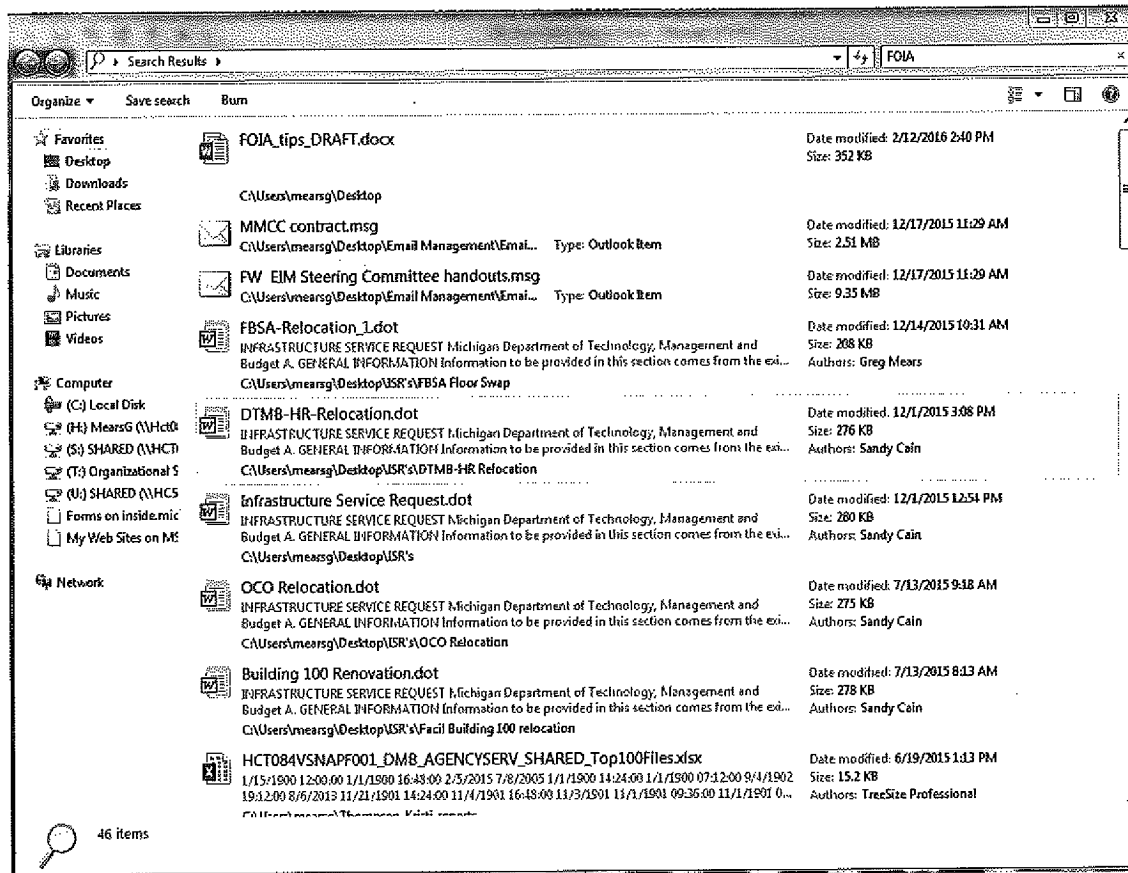
Search programs and files

This example searches for the word FOIA. As you can see, the search yielded numerous documents including emails. Since DTMB is centrally collecting relevant emails and other Microsoft 365 items, we'll focus on just the documents.



You need to open each document to make sure that it's relevant. In this instance, the search brought up a DTMB Move form, but only because it has the word FOIA in the form. You'll notice that the words "See more results" appears at the bottom of the list. This means that the search turned up a lot more documents than what can easily be displayed. You must

click on the link to open Windows Explorer and reveal a comprehensive list, along with their locations.



As you can see from this example the search found 46 items. We can now select them all using the "Ctrl-A method", and copy them to a network drive.



RICK SNYDER  
GOVERNOR

STATE OF MICHIGAN  
DEPARTMENT OF TECHNOLOGY, MANAGEMENT & BUDGET  
LANSING

DAVID B. BEHEN  
DIRECTOR

February 18, 2016

**TO:** All DTMB Custodians of Correspondence Related to Flint

**FROM:** Jean Ingersoll, Interim Chief of Staff to David B. Behen, Director and CIO

**SUBJECT:** Flint Document Production – Search Terms and Guidance

In recent months, the State of Michigan has received a number of requests to produce documents related to the water emergency in Flint. You have been identified as a potential custodian of relevant/responsive correspondence and/or documents related to these requests. **As a custodian, you are required to produce any documents containing the search terms listed below, no later than Monday, February 22, 2016.** This memorandum contains detailed instructions for the process of identifying, compiling, scanning, and copying the necessary information.

**Microsoft 365 – Outlook (includes emails, calendar items) and OneDrive**

DTMB staff will centrally coordinate the Microsoft 365 search for all of DTMB's custodians. Therefore, DTMB's custodians *do not need to independently search any of their Microsoft 365 applications* for the search terms listed below.

**Network Drives**

Similar to the approach outlined above, DTMB staff will centrally coordinate the network drive search effort for all DTMB custodians. Custodians *do not* need to independently conduct a network drive search for the search terms below.

**Non-Network Drives – includes hard drives, desktop, and thumb/flash drives**

For all non-network drive types, ***each custodian will need to search every search term listed below in every non-network format, and move all relevant/related documents in to a network drive for collection. In order to move items to the network, you must be connected to the network.***

Start by conducting the search of all non-network drives, filling out the attached search term checklist as you go. If you need guidance as to how to perform this search, a step-by-step guide is included below in Appendix 1.

All relevant/responsive items that are produced as a result of your search need to be moved to a network drive. You can move your relevant/related documents to a network drive in whatever format the document is currently in. After the February 22, 2016, deadline, DTMB staff will access the network drives to collect the files.

### **Paper Files**

Review all applicable paper files. Scan any relevant/related documents, and save them to a network drive, as described above. If this is not possible, you may provide hard copies of documents to Jean Ingersoll in the Director's Office. These documents must be received in the Director's Office by February 22, 2016, and will not be returned to you.

### **Home Computer**

Any relevant e-mails or other documents on a personal computer also are subject to this request. Please check your personal computer for any e-mails or other documents relating to this search. If you discover any relevant/related documents, please include the phrase "personal computer" in the file name, and save them to the aforementioned network drive.

### **Conclusion**

Thank you for your cooperation in complying with this request. Should you have any questions, please contact Jean Ingersoll at 1-8844.

### **Attachments**

- FOIA Checklist
- Attachment 1 – Search Guidance



## Search Term Checklist

In recent months, the State of Michigan has received a number of requests to produce documents related to the water emergency in Flint. You have been identified as a potential custodian of relevant/responsive correspondence and/or documents related to these requests. As a custodian, you are required to search and copy all items that you identify to a DTMB network drive, as described above.

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You should search for *each term exactly as it is shown below, and include quotation marks around each separate word*. For example, "Legionnaire", "Legionella", or "Flint" would all go into search fields. After you complete a search term, check the box beside the term.

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| <input type="checkbox"/> "boil water order" & "Flint" | Department"  | <input type="checkbox"/> "Flint" & "water" |
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| <input type="checkbox"/> "bacteria" & "Flint"         | <input type="checkbox"/> "Lead and Copper Rule"      |  |
| <input type="checkbox"/> "microb" & "Flint"           | <input type="checkbox"/> "Detroit Water and Sewerage |  |
| <input type="checkbox"/> "TTHM" & "Flint"             | Department" & "Flint"                                |  |
| <input type="checkbox"/> "Lead" & "Flint"             | <input type="checkbox"/> "DWSD" & "Flint"            |  |
| <input type="checkbox"/> "emergency" & "Flint"        | <input type="checkbox"/> "Flint River"               |  |

Search conducted on the email account of: \_\_\_\_\_

By (your name): \_\_\_\_\_

Date completed: \_\_\_\_\_

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Monday, February 22, 2016, at  
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Directors Office, Cass Building, Second Floor

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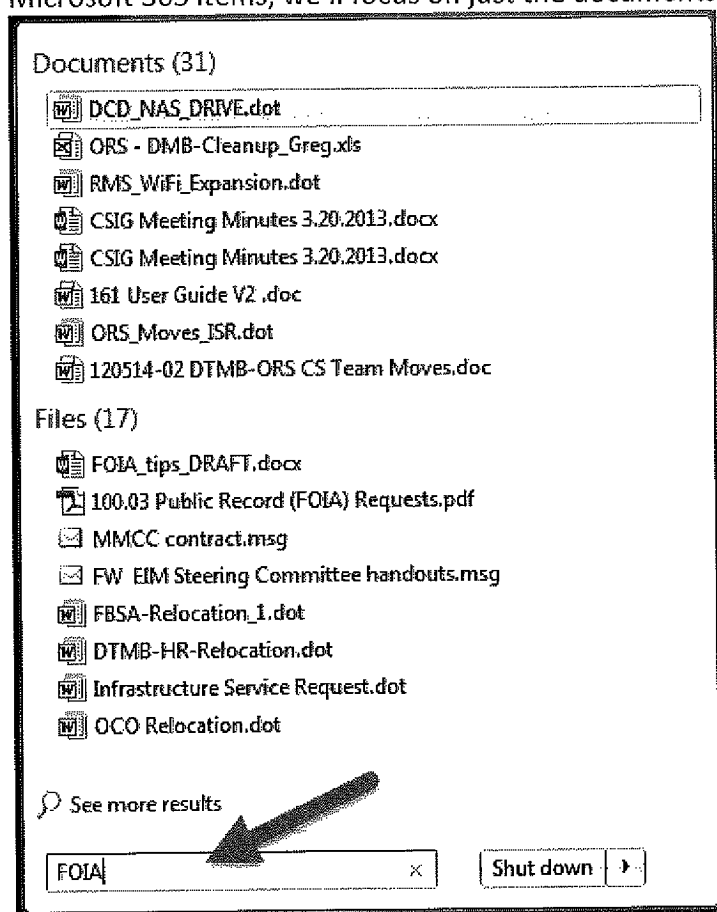
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Search programs and files

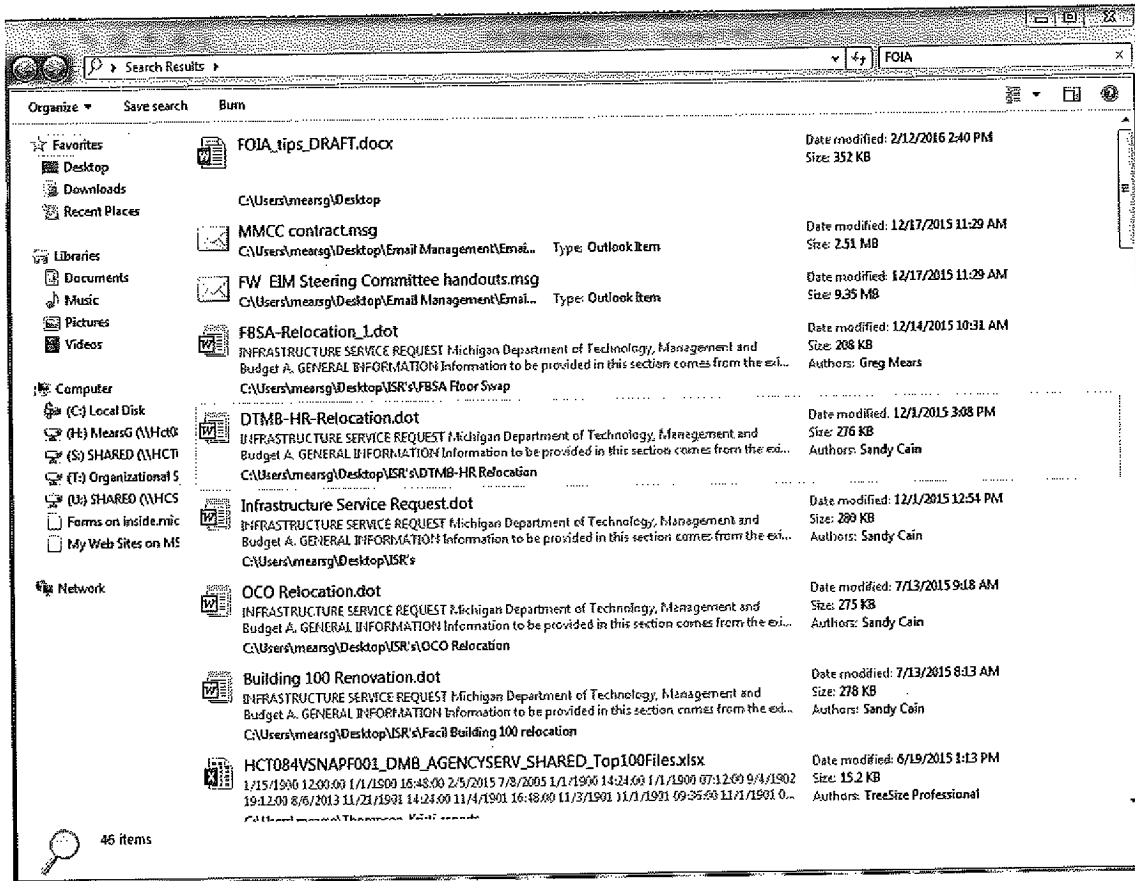
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---

**From:** Hogan, James (DTMB)  
**Sent:** Thursday, February 18, 2016 9:53 PM  
**To:** Weston, Tom (DNR)  
**Subject:** Re: FOIA - Document Collection by Feb. 19th

We have the same directive for DTMB. That's why I had to leave the DNR meeting this afternoon - had a mandatory briefing.

Sent from my iPad

On Feb 18, 2016, at 7:09 PM, Weston, Tom (DNR) <[westont1@michigan.gov](mailto:westont1@michigan.gov)> wrote:

FYI

---

**From:** Hasbany, Julee (DNR)  
**Sent:** Wednesday, February 17, 2016 8:38 AM  
**To:** Phillips, Kristin (DNR); Dietz, Hollie (DNR); Weston, Tom (DNR); Spieles, Jon (DNR); Fox, Dennis (DNR); Schwerin, Christine (DNR); Feldpausch, Ross (DNR); Rustem, Ray (DNR); Frailey, Kevin (DNR); Tkaczyk, Steven (DNR)  
**Cc:** McGonagle, Kathy (DNR)  
**Subject:** FOIA - Document Collection by Feb. 19th

At the direction of the Governor's office, all state Departments are to begin a search of any and all records **from 2011 to present** relating to the Flint Water issue, so that a full collection of all public documents, exclusive of exempt documents, are posted to one central website and made available to all Michigan citizens for review.

As time is of the essence on this project, within the next week and no later than close of business on **February 19, 2016**, all documents you have that contain any of the following search terms must be separated and placed into one central location within the Division. Search terms include:

- Legionnaire
- Legionella
- "boil water order" & "Flint" (anywhere in document)
- "coli" & Flint (anywhere in document)
- "bacteria" & "Flint" (anywhere in document)
- "microb" & "Flint" (anywhere in document)
- "TTHM" & "Flint" (anywhere in document)
- "Lead" & "Flint" (anywhere in document)
- "emergency" & "Flint" (anywhere in document)
- Karegnondi
- "Genesee County Health Department"
- "Flint" (within sentence) "utilities"

- “Lead and Copper Rule”
- “Detroit Water and Sewerage Department” & “Flint” (anywhere in document)
- “DWSD” & “Flint” (anywhere in document)
- “Flint River”
- “Pb” & “water” (anywhere in document)
- “KWA”
- “Flint” and “water” (same document)

To facilitate this project, a central folder has been created on MOD Shared drive and is titled “Flint Water Documents”. Please create a subfolder within this central folder with your name (Last Name, First Name) and move any documents you locate into this subfolder.

The search conducted of the documents that contain the search terms should include your email inbox, email deleted items, email subfolders, hard copies of documents, and any text messages on work cell phones. Any hard copy documents should be scanned and placed into the subfolder you created.

Should you locate a document that is already publicly available online, you do not need to again provide the document, but instead provide a description of the document as well as the website address where the document can be found.

Should you have any questions regarding this request, please feel free to contact me, Nicole Colberg, or Trevor VanDyke.

*Thanks, Julie*

---

**From:** Conlin, Dan (DTMB)  
**Sent:** Tuesday, January 26, 2016 10:06 AM  
**To:** MDIT-DCO-Enterprise Change Managers;DTMB-SMC  
**Subject:** Re: Emergency RFC ESOGB Approval Request \*\*\*RFC# 86179\*\*\*

Approved

---

On: 26 January 2016 09:52, "DTMB-SMC" <[DTMB-SMC@michigan.gov](mailto:DTMB-SMC@michigan.gov)> wrote:  
Please review this emergency RFC approval request. Use the voting options to "Approve" or "Reject" if buttons are available, or reply to all with either an "Approve" or "Reject" if you do not have the buttons. If RFC is rejected, please include the reason for the denial. Thank you.

**Requester:** Jay Salmon 517-284-7364  
**Change Builder:** Jim Bowen 517-241-9076  
**Incident Record Number:**  
**Remedy Ticket Number:** 5874740  
**Problem Record Number:**

**Reason for the emergency:** I need emergency ECAB Approval for this RFC Please. There are only three agencies involved and I am working on getting approval from them but this has to happen by 11 AM this morning for the Governors Team in Flint involving the water crisis.

**Scheduled start and ending dates and times for the change request:** Tuesday 1/26/2016 at 11:00 AM until Tuesday 1/26/2016 at 11:30 AM

**Detail description of the RFC:** Add Executive WiFi segment to Flint SOB for staff involved with Flint Water Crisis

**Function/Service/Application Impact:** As listed, no impact  
**Agency/Agencies impacted:** MCSC, Treasury, DHS  
**Function/Service/Application Criticality:** High  
**RFC Risk:** High  
**Backout Plan:** Remove WiFi IP segment  
**Test:** Vendor owns test method

**Validation:** Staff will verify Wifi is working

**Email Received:** I need emergency ECAB Approval for this RFC Please. There are only three agencies involved and I am working on getting approval from them but this has to happen by 11 AM this morning for the Governors Team in Flint involving the water crisis.

Thank you,  
Jay Salmon  
NTSD - ITM14  
Enterprise Network Services  
Hannah Bld. 308 W. Allegan  
Lansing MI. 48933  
Cell (517) 243-9653  
Desk (517) 284-7364

---

**From:** DTMB-SMC  
**Sent:** Tuesday, January 26, 2016 10:59 AM  
**To:** MDIT-DCO-Enterprise Change Managers;DTMB-SMC;Conlin, Dan (DTMB);Gorton, Glenn (DTMB);Hoffman, Rick (DTMB);King, Frederick (DTMB);McQuaid, John (DTMB);Nevai, Tom (DTMB);Novello, Richard (DTMB);Ouendag, Michael (DTMB);Pittman, Toby (DTMB);Weldon, Diane (DTMB);Wilson, David (DTMB);Gorton, Glenn (DTMB);Odett, Judy (DTMB)  
**Cc:** DTMB-SMC;Salmon, Jay (DTMB);Bowen, Jim (DTMB)  
**Subject:** RE: Emergency RFC ESOGB Approval Request \*\*\*RFC# 86179\*\*\*

RFC has been ESOGB approved by over 51%. Please proceed with your change.

Approved by:  
Dick Novello  
Judy Odett  
Mike Ouendag  
Fred King  
Dan Conlin  
Toby Pittman  
John McQuaid  
David Wilson

Thank you,

*Service Management Center*  
[DTMB-SMC@michigan.gov](mailto:DTMB-SMC@michigan.gov)

---

**From:** DTMB-SMC  
**Sent:** Tuesday, January 26, 2016 9:52 AM  
**To:** Conlin, Dan (DTMB) <[conlind@michigan.gov](mailto:conlind@michigan.gov)>; DTMB-SMC <[DTMB-SMC@michigan.gov](mailto:DTMB-SMC@michigan.gov)>; Gorton, Glenn (DTMB) <[GortonG@michigan.gov](mailto:GortonG@michigan.gov)>; Hoffman, Rick (DTMB) <[hoffmanr1@michigan.gov](mailto:hoffmanr1@michigan.gov)>; King, Frederick (DTMB) <[kingf@michigan.gov](mailto:kingf@michigan.gov)>; McQuaid, John (DTMB) <[mcquaidj@michigan.gov](mailto:mcquaidj@michigan.gov)>; Nevai, Tom (DTMB) <[NevaiT@michigan.gov](mailto:NevaiT@michigan.gov)>; Novello, Richard (DTMB) <[NovelloD@michigan.gov](mailto:NovelloD@michigan.gov)>; Ouendag, Michael (DTMB) <[ouendagm@michigan.gov](mailto:ouendagm@michigan.gov)>; Pittman, Toby (DTMB) <[PittmanT@michigan.gov](mailto:PittmanT@michigan.gov)>; Weldon, Diane (DTMB) <[weldond@michigan.gov](mailto:weldond@michigan.gov)>; Wilson, David (DTMB) <[WilsonD7@michigan.gov](mailto:WilsonD7@michigan.gov)>; Glenn Gorton (Cell) (5172431483@vtext.com) <[5172431483@vtext.com](mailto:5172431483@vtext.com)>; Odett, Judy (DTMB) <[OdettJ@michigan.gov](mailto:OdettJ@michigan.gov)>  
**Cc:** DTMB-SMC <[DTMB-SMC@michigan.gov](mailto:DTMB-SMC@michigan.gov)>  
**Subject:** Emergency RFC ESOGB Approval Request \*\*\*RFC# 86179\*\*\*  
**Importance:** High

Please review this emergency RFC approval request. Use the voting options to “Approve” or “Reject” if buttons are available, or reply to all with either an “Approve” or “Reject” if you do not have the buttons. If RFC is rejected, please include the reason for the denial. Thank you.

**Requester:** Jay Salmon 517-284-7364

**Change Builder:** Jim Bowen 517-241-9076

**Incident Record Number:**

**Remedy Ticket Number:** 5874740

**Problem Record Number:**

**Reason for the emergency:** I need emergency ECAB Approval for this RFC Please. There are only three agencies involved and I am working on getting approval from them but this has to happen by 11 AM this morning for the Governors Team in Flint involving the water crisis.

**Scheduled start and ending dates and times for the change request:** Tuesday 1/26/2016 at 11:00 AM until Tuesday 1/26/2016 at 11:30 AM

**Detail description of the RFC:** Add Executive WiFi segment to Flint SOB for staff involved with Flint Water Crisis

**Function/Service/Application Impact:** As listed, no impact

**Agency/Agencies impacted:** MCSC, Treasury, DHS

**Function/Service/Application Criticality:** High

**RFC Risk:** High

**Backout Plan:** Remove WiFi IP segment

**Test:** Vendor owns test method

**Validation:** Staff will verify Wifi is working

**Email Received:** I need emergency ECAB Approval for this RFC Please. There are only three agencies involved and I am working on getting approval from them but this has to happen by 11 AM this morning for the Governors Team in Flint involving the water crisis.

Thank you,  
Jay Salmon  
NTSD - ITM14  
Enterprise Network Services  
Hannah Bld. 308 W. Allegan  
Lansing MI. 48933  
Cell (517) 243-9653  
Desk (517) 284-7364



---

**From:** Novello, Richard (DTMB)  
**Sent:** Friday, February 12, 2016 3:46 PM  
**To:** MDIT-DCO-Enterprise Change Managers;DTMB-SMC  
**Subject:** Re: Emergency RFC ESOGB Approval Request \*\*\*RFC# 86946\*\*\*

Approve

On Feb 12, 2016, at 2:45 PM, DTMB-SMC <[DTMB-SMC@michigan.gov](mailto:DTMB-SMC@michigan.gov)> wrote:

Please review this emergency RFC approval request. Use the voting options to “Approve” or “Reject” if buttons are available, or reply to all with either an “Approve” or “Reject” if you do not have the buttons. If RFC is rejected, please include the reason for the denial. Thank you.

**Requester:** Jay Salmon 517.284.7364

**Change Builder:** Pierre Baldassarra 517.373.2270

**Incident Record Number:**

**Remedy Ticket Number:** 59507

**Problem Record Number:**

**Reason for the emergency:** This is a vendor change happening Monday (during the Holiday) and is an expedited circuit upgrade due to the water crisis in Flint.

**Scheduled start and ending dates and times for the change request:** Monday 2/15/16 at 8:30 A.M. until 2/15/16 1:00 P.M.

**Detail description of the RFC:** AT&T Core Network Services will optimize WAN circuit from 50MB to 100Mb for Flint SOB, 125 E. Union St. Flint, MI. AT&T/NTSD Core Network Services will install a new 100MB circuit parallel to existing 50MB circuit and will coordinate cutover with site.

**Function/Service/Application Impact:** Medium

**Agency/Agencies impacted:** DOS, DEQ, DCR, Treasury, DHS

**Function/Service/Application Criticality:**

**RFC Risk:** Medium

**Backout Plan:** AT&T will shutdown newly installed circuit and turn up the old circuit/router. Backout plan requires 10 minutes. (Note: Include back out time in scheduled "Start Date" and "End Date" window. Do not include the back out time in "Planned Downtime" minutes).

**Test:** AT&T & NTSD have collaborated to develop and standard implement step-by-step process to optimize (upgrade) data circuits. This is a repeatable process that have been lab tested by AT&T and validated by NTSD engineers.

**Validation:** NTSD Core Network Services will confirm the old circuit has been removed by use of ping and attempts to access router via SNMP. Telecom will confirm with end users that they have required internet and intranet access by having them attempt to connect to various websites and applications.

**Email Received:**

Please emergency expedite the RFC above. This is a vendor change happening Monday (during the Holiday) and is an expedited circuit upgrade due to the water crisis in Flint. Thank you.

Jay Salmon  
NTSD - ITM14  
Enterprise Network Services  
Hannah Bld. 608 W. Allegan  
Lansing MI. 48933  
Cell (517) 243-9653  
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---

**From:** DTMB-SMC  
**Sent:** Friday, February 12, 2016 3:49 PM  
**To:** MDIT-DCO-Enterprise Change Managers;DTMB-SMC;Conlin, Dan (DTMB);Gorton, Glenn (DTMB);Hoffman, Rick (DTMB);King, Frederick (DTMB);McQuaid, John (DTMB);Nevai, Tom (DTMB);Novello, Richard (DTMB);Ouendag, Michael (DTMB);Pittman, Toby (DTMB);Weldon, Diane (DTMB);Wilson, David (DTMB);Glenn Gorton (Cell) (5172431483@vtext.com);Odett, Judy (DTMB)  
**Subject:** RE: Emergency RFC ESOGB Approval Request \*\*\*RFC# 86946\*\*\*2nd Request  
**Importance:** High

2<sup>nd</sup> Request: This RFC has been approved by 6 ESOGB members at this time. If you have not voted, please review and respond.

Approved by the following ESOGB members:

Michael Ouendag,  
Tom Nevai,  
Toby Pittman,  
David Wilson,  
John McQuaid  
Dick Novello

Thank you,  
Service Management Center

---

**From:** DTMB-SMC  
**Sent:** Friday, February 12, 2016 2:46 PM  
**To:** Conlin, Dan (DTMB); DTMB-SMC; Gorton, Glenn (DTMB); Hoffman, Rick (DTMB); King, Frederick (DTMB); McQuaid, John (DTMB); Nevai, Tom (DTMB); Novello, Richard (DTMB); Ouendag, Michael (DTMB); Pittman, Toby (DTMB); Weldon, Diane (DTMB); Wilson, David (DTMB); Glenn Gorton (Cell) (5172431483@vtext.com); Odett, Judy (DTMB)  
**Cc:** DTMB-SMC  
**Subject:** Emergency RFC ESOGB Approval Request \*\*\*RFC# 86946\*\*\*  
**Importance:** High

Please review this emergency RFC approval request. Use the voting options to “Approve” or “Reject” if buttons are available, or reply to all with either an “Approve” or “Reject” if you do not have the buttons. If RFC is rejected, please include the reason for the denial. Thank you.

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NTSD - ITM14  
Enterprise Network Services  
Hannah Bld. 608 W. Allegan  
Lansing MI. 48933  
Cell (517) 243-9653  
Desk (517) 284-7364

---

**From:** Odett, Judy (DTMB)  
**Sent:** Friday, February 12, 2016 4:19 PM  
**To:** DTMB-SMC  
**Cc:** MDIT-DCO-Enterprise Change Managers; Conlin, Dan (DTMB); Gorton, Glenn (DTMB); Hoffman, Rick (DTMB); King, Frederick (DTMB); McQuaid, John (DTMB); Nevai, Tom (DTMB); Novello, Richard (DTMB); Ouendag, Michael (DTMB); Pittman, Toby (DTMB); Weldon, Diane (DTMB); Wilson, David (DTMB); Glenn Gorton (Cell) (5172431483@vtext.com)  
**Subject:** Re: Emergency RFC ESOGB Approval Request \*\*\*RFC# 86946\*\*\*2nd Request

Approve

Judy Odett, Director  
Leveraged Services Division  
Agency Services supporting DHHS  
Department of Technology, Management & Budget  
Cell: [517-242-0122](tel:517-242-0122)  
Email: [odetti@michigan.gov](mailto:odetti@michigan.gov)

On Feb 12, 2016, at 3:49 PM, DTMB-SMC <[DTMB-SMC@michigan.gov](mailto:DTMB-SMC@michigan.gov)> wrote:

2<sup>nd</sup> Request: This RFC has been approved by 6 ESOGB members at this time. If you have not voted, please review and respond.

Approved by the following ESOGB members:

Michael Ouendag,  
Tom Nevai,  
Toby Pittman,  
David Wilson,  
John McQuaid  
Dick Novello

Thank you,  
Service Management Center

---

**From:** DTMB-SMC  
**Sent:** Friday, February 12, 2016 2:46 PM  
**To:** Conlin, Dan (DTMB); DTMB-SMC; Gorton, Glenn (DTMB); Hoffman, Rick (DTMB); King, Frederick (DTMB); McQuaid, John (DTMB); Nevai, Tom (DTMB); Novello, Richard (DTMB); Ouendag, Michael (DTMB); Pittman, Toby (DTMB); Weldon, Diane (DTMB); Wilson, David (DTMB); Glenn Gorton (Cell) (5172431483@vtext.com); Odett, Judy (DTMB)  
**Cc:** DTMB-SMC  
**Subject:** Emergency RFC ESOGB Approval Request \*\*\*RFC# 86946\*\*\*  
**Importance:** High

Please review this emergency RFC approval request. Use the voting options to “Approve” or “Reject” if buttons are available, or reply to all with either an “Approve” or “Reject” if you do not have the buttons. If RFC is rejected, please include the reason for the denial. Thank you.

**Requester:** Jay Salmon 517.284.7364

**Change Builder:** Pierre Baldassarra 517.373.2270

**Incident Record Number:**

**Remedy Ticket Number:** 59507

**Problem Record Number:**

**Reason for the emergency:** This is a vendor change happening Monday (during the Holiday) and is an expedited circuit upgrade due to the water crisis in Flint.

**Scheduled start and ending dates and times for the change request:** Monday 2/15/16 at 8:30 A.M. until 2/15/16 1:00 P.M.

**Detail description of the RFC:** AT&TCore Network Services will optimize WAN circuit from 50MB to 100Mb for Flint SOB, 125 E. Union St. Flint, MI. AT&T/NTSD Core Network Services will install a new 100MB circuit parallel to existing 50MB circuit and will coordinate cutover with site.

**Function/Service/Application Impact:** Medium

**Agency/Agencies impacted:** DOS, DEQ, DCR, Treasury, DHS

**Function/Service/Application Criticality:**

**RFC Risk:** Medium

**Backout Plan:** AT&T will shutdown newly installed circuit and turn up the old circuit/router. Backout plan requires 10 minutes. (Note: Include back out time in scheduled "Start Date" and "End Date" window. Do not include the back out time in "Planned Downtime" minutes).

**Test:** AT&T & NTSD have collaborated to develop and standard implement step-by-step process to optimize (upgrade) data circuits. This is a repeatable process that have been lab tested by AT&T and validated by NTSD engineers.

**Validation:** NTSD Core Network Services will confirm the old circuit has been removed by use of ping and attempts to access router via SNMP. Telecom will confirm with end users that they have required internet and intranet access by having them attempt to connect to various websites and applications.

**Email Received:**

Please emergency expedite the RFC above. This is a vendor change happening Monday (during the Holiday) and is an expedited circuit upgrade due to the water crisis in Flint. Thank you.

Jay Salmon  
NTSD - ITM14  
Enterprise Network Services  
Hannah Bld. 608 W. Allegan  
Lansing MI. 48933  
Cell (517) 243-9653  
Desk (517) 284-7364

---

**From:** DTMB-SMC  
**Sent:** Friday, February 12, 2016 4:22 PM  
**To:** MDIT-DCO-Enterprise Change Managers;DTMB-SMC;Conlin, Dan (DTMB);Gorton, Glenn (DTMB);Hoffman, Rick (DTMB);King, Frederick (DTMB);McQuaid, John (DTMB);Nevai, Tom (DTMB);Novello, Richard (DTMB);Ouendag, Michael (DTMB);Pittman, Toby (DTMB);Weldon, Diane (DTMB);Wilson, David (DTMB);Odett, Judy (DTMB)  
**Cc:** DTMB-SMC;Salmon, Jay (DTMB);Baldassarra, Pierre (DTMB)  
**Subject:** RE: Emergency RFC ESOGB Approval Request \*\*\*RFC# 86946\*\*\*

RFC has been approved by over 51%. Please proceed with your change.

Approvals:  
Mike Ouendag  
Tom Nevai  
Toby Pittman  
David Wilson  
John McQuaid  
Dick Novello  
Judy Odett

Thank you,

DTMB-SMC

---

**From:** DTMB-SMC  
**Sent:** Friday, February 12, 2016 2:46 PM  
**To:** Conlin, Dan (DTMB); DTMB-SMC; Gorton, Glenn (DTMB); Hoffman, Rick (DTMB); King, Frederick (DTMB); McQuaid, John (DTMB); Nevai, Tom (DTMB); Novello, Richard (DTMB); Ouendag, Michael (DTMB); Pittman, Toby (DTMB); Weldon, Diane (DTMB); Wilson, David (DTMB); Glenn Gorton (Cell) ([5172431483@vtext.com](mailto:5172431483@vtext.com)); Odett, Judy (DTMB)  
**Cc:** DTMB-SMC  
**Subject:** Emergency RFC ESOGB Approval Request \*\*\*RFC# 86946\*\*\*  
**Importance:** High

Please review this emergency RFC approval request. Use the voting options to “Approve” or “Reject” if buttons are available, or reply to all with either an “Approve” or “Reject” if you do not have the buttons. If RFC is rejected, please include the reason for the denial. Thank you.

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E. Union St. Flint, MI]. AT&T/NTSD Core Network Services will install a new 100MB circuit parallel to existing 50MB circuit and will coordinate cutover with site.

**Function/Service/Application Impact:** Medium

**Agency/Agencies impacted:** DOS, DEQ, DCR, Treasury, DHS

**Function/Service/Application Criticality:**

**RFC Risk:** Medium

**Backout Plan:** AT&T will shutdown newly installed circuit and turn up the old circuit/router. Backout plan requires 10 minutes. (Note: Include back out time in scheduled "Start Date" and "End Date" window. Do not include the back out time in "Planned Downtime" minutes).

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**Validation:** NTSD Core Network Services will confirm the old circuit has been removed by use of ping and attempts to access router via SNMP. Telecom will confirm with end users that they have required internet and intranet access by having them attempt to connect to various websites and applications.

**Email Received:**

Please emergency expedite the RFC above. This is a vendor change happening Monday (during the Holiday) and is an expedited circuit upgrade due to the water crisis in Flint. Thank you.

Jay Salmon  
NTSD - ITM14  
Enterprise Network Services  
Hannah Bld. 608 W. Allegan  
Lansing MI. 48933  
Cell (517) 243-9653  
Desk (517) 284-7364



---

**From:** Rodgers, Anthony (DTMB)  
**Sent:** Friday, February 19, 2016 12:48 PM  
**To:** Nevai, Tom (DTMB)  
**Subject:** Search string

Legionnaire OR Legionella OR ("boil water order" AND Flint) OR (coli AND Flint) OR (bacteria AND Flint) OR (microb AND Flint) OR (TTHM AND Flint) OR (Lead AND Flint) OR (emergency AND Flint) OR Karegnondi OR "Genessee County Health Department" OR (Flint AND utilities) OR ("Lead and Copper Rule") OR ("Detroit Water and Sewerage Department" AND Flint) OR (DWSD AND Flint) OR "Flint River" OR (Pb AND water) OR KWA OR (Flint AND water)

--

Anthony Rodgers  
Security Analyst  
Michigan Security Operations Center (MiSOC)  
DTMB, Michigan Cyber Security  
(517) 241-8957 -- Desk Phone  
(517) 335-1722 -- MiSOC Central Number  
(517) 373-8955 -- MiSOC Fax

---

**From:** SOM - DTMBRemedyMail <SOM-DTMBRemedyMail@michigan.gov>  
**Sent:** Friday, January 29, 2016 10:33 AM  
**To:** Nevai, Tom (DTMB)  
**Subject:** Incident INC000005878580 has been assigned to your group 'DTMB Michigan Security Operations Center'. Priority: Medium. Description: Out Office network drive (\\hcs084vsnapf015\dch\ophp) is having issues.

<https://dtmbitsmweb.state.mi.us:8443/arsys/servlet/ViewFormServlet?form=NTE%3aNotifier&server=dtmbitsmapp.state.mi.us&eid=NTS000014357138>

Incident INC000005878580 has been assigned to your Group.

Summary: Out Office network drive (\\hcs084vsnapf015\dch\ophp) is having issues.

Service Type: User Service Request

Assigned Group: DTMB Michigan Security Operations Center Operational Categorization Tier 1: Process Operational Categorization Tier 2: Change Operational Categorization Tier 3: New Customer First Name: Brook Customer Last Name: Babcock

Priority: Medium

Notes: Requested for Information:

Requested for First Name: Brook

Requested for Last Name: Babcock

Requested for Phone Number: 517. 335.8276 Requested for Email Address: [babcockb4@michigan.gov](mailto:babcockb4@michigan.gov)

Request Details:

Requested Details: Out Office network drive (\\hcs084vsnapf015\dch\ophp) is having issues. Service seems to be bouncing around between normal speeds, very slow and unavailable. This is effecting our emergency operations center and the Flint Water response.

Computer Name (if applicable - only 1 per submission):

Preferred method of contact: Phone (5-8695), Cell (749-2146) or Email

Site: 1001 TERMINAL RD - 33-3790

---

**From:** Reasner, Richard (DTMB)  
**Sent:** Wednesday, February 03, 2016 11:27 AM  
**To:** McPherson, Victoria (DTMB); Rodgers, Anthony (DTMB); Fick, James (DTMB); Trial, Larry (DTMB); Nevai, Tom (DTMB); Fellows, Christopher (DTMB)  
**Subject:** FW: (default) ThreatScape Report - Campaign Profile: #OpFlint

---

**From:** Michigan Cyber Command Center (MC3)  
**Sent:** Wednesday, February 3, 2016 11:27:01 AM (UTC-05:00) Eastern Time (US & Canada)  
**To:** Etue, Kriste (MSP); Behen, David (DTMB); Pauley, Suzanne (DTMB); Christensen, Chris (DTMB); Kopacsi, Christian (DTMB); Kelly, David (MSP); Gasper, Joe (MSP); Stone, Michael (DMVA); Swanson, Eric (DTMB); Davenport, Rodney (DTMB); Sweeney, Matthew (DTMB); Gelisse, Ashley (DTMB); Stibitz, Brom (DTMB); michael.j.yokie.mil@mail.mil; Cruz, Richard (MSP); Ellis, James (MSP); Cook, Danny (MSP); jamar.w.williams.mil@mail.mil; Budde, Brian (MSP); McPherson, Victoria (DTMB); Herbert Ward (herbert.e.ward.mil@mail.mil); Guy, Daniel Edward (Dan) Maj USAF 110 MSG (US) (daniel.e.guy.mil@mail.mil); Reasner, Richard (DTMB); Arnold, Richard (MSP); Sands, Thomas (MSP); Gorski, Gary (MSP); Sible, Shawn (MSP); Kelenske, Chris (MSP); Kapp, Gene (MSP); Bolger, Matt (MSP); Poupard, Jay (MSP); Hunt, Elizabeth (MSP); 'Vangordon, Jeffrey T'  
**Subject:** FW: (default) ThreatScape Report - Campaign Profile: #OpFlint

Please do not disseminate this information further as iSIGHT restrict how their information is disseminated.

For your awareness – iSIGHT Partners disseminates global cyber threat intelligence on a wide variety of topics. They were just acquired by FireEye and are considered one of our “trusted third parties.”

Respectfully,

Kelley Goldblatt

---

**From:** ThreatScape@isightpartners.com [mailto:ThreatScape@isightpartners.com]  
**Sent:** Wednesday, February 03, 2016 9:31 AM  
**To:** goldblattk@  
**Subject:** (default) ThreatScape Report - Campaign Profile: #OpFlint



## KEY POINTS

- #OpFlint is a long-running information-sharing campaign that has only recently exhibited cyber threat activity, almost certainly based on media attention given to the water crisis in Flint, Michigan.
- iSIGHT Partners believes that the group "New World Hackers," which has participated in the campaign by conducting distributed denial-of-service (DDoS) attacks against networks associated with the city of Flint and state of Michigan, poses a moderate threat to targeted individuals and groups. The group "AnonSec," which primarily engages in defacement and data leak attacks, may also be interested in participating.

## THREAT DETAIL

### Background

#OpFlint has been a long-running information-sharing campaign, run by the actor @CITYoffLINT, concerning purported authoritarianism and corruption in the city of Flint, Michigan—particularly with regard to reports of toxicity in the water supply. However, #OpFlint has only recently exhibited cyber threat activity, almost certainly as a result of significant media attention being paid to the city as a result of President Obama declaring a state of emergency on Jan. 16, 2016, based on levels of lead found in the water. Other hashtags used to promote the campaign include #Flint, #FlintWater and #FlintWaterCrisis, although we have observed that these hashtags have not been used to announce cyber threat activity.

### #OpFlint Threat Activity Consists of DDoS Attacks

Threat activity for #OpFlint has consisted entirely of DDoS attacks; we have not yet seen plans for or announcements of defacement or data leak attacks. Outlined below are the cyber threat discussions and incidents observed to date:

- On Jan. 23, 2015, at least one threat actor expressed interest in conducting participatory DDoS attacks as part of #OpFlint, but we believe that no threat activity resulted from this interest.
- On Jan. 16, 2016, and continuing through Jan. 17, the group New World Hackers claimed to have conducted ongoing DDoS attacks against DNS associated with michigan.gov and cityofflint.com; in particular, group member @xOdeyas may be responsible (see [16-00000774](#), Jan. 18, 2016). Michigan state officials confirmed that michigan.gov was taken offline briefly during the weekend of Jan. 16–17, 2016.
- On Jan. 21, state officials also confirmed a DDoS attack that had disrupted the website of the Hurley Medical Center in Flint, which, according to one online journal, "has been accused of turning away lead victims."
  - This attack potentially highlights the fractured nature of Anonymous-affiliated groups. Many threat actors stated their opposition to the attack after it was made public, and attempted to disassociate the attack from #OpFlint. There are limited indicators that actors involved in #OpFlint saw Hurley Medical Center as an organization worth targeting with cyber threat activity, but we saw no plans to engage in such activity before the event.
- On Jan. 27, the Anonymous-inspired group "AnonymousCorrupt" (@AnonCorruption) claimed to have conducted a second round of DDoS attacks against michigan.gov. New World Hackers did not promote these attacks, suggesting that they were not involved. According to independent observers, the site went offline twice on the evening of Jan. 27. A website uptime monitor also confirmed that michigan.gov was offline at

and a press conference given by Michigan Governor Snyder that day.

On Jan. 20, 2016, a video was released by "AnonIntelGroup," which stated that Michigan Governor Rick Snyder was guilty of "voluntary or involuntary manslaughter." Despite the severity of this accusation, the video only stated that Anonymous would "stand behind" efforts from the city of Flint to bring charges against Governor Snyder, and that it would "amplify your voice." This indicates that the actors behind this video intend to share information, and not conduct threat activity, as part of #OpFlint.

### **Current and Potential Threat Actors**

Anonymous-affiliated individuals and groups have been the primary actors involved in conducting and discussing cyber threat activity related to #OpFlint. It is important to note that a single group known as "Anonymous" has not existed for several years. Many groups are influenced by and draw imagery and inspiration from the original Anonymous collective, and they are therefore referred to as Anonymous-affiliated, not Anonymous itself.

At present, only the groups New World Hackers and AnonymousCorrupt have publicly claimed to have conducted cyber threat activity as part of #OpFlint. AnonSec, which participated in the 2014 campaign #OpDetroit (which targeted utilities and corporations in response to water shutoffs by the Detroit Water and Sewage Department) has shown an interest in #OpFlint but has not been observed planning or promoting cyber threat activity for the campaign. Finally, the actor behind the initial #OpFlint campaign, @C1TYofFLINT, appears to be more interested in sharing information than conducting cyber threat activity.

#### *New World Hackers*

New World Hackers is a recently active group that has engaged in multiple DDoS campaigns against various entities with a moderately high success rate. The group has participated in the campaigns #OpBeast (anti-bestiality) and #OpISIS.

New World Hackers is associated with, and uses the services of, BangStresser, a DDoS service advertised by @AR\_Talents, a former member of Binary Sec. iSIGHT Partners assesses with high confidence that the BangStresser service is capable of conducting effective DDoS attacks against high-profile targets.

- We have observed @AR\_Talents conduct successful DDoS attacks against Saudi Arabian network in the past for the campaign #OpNimr.
- New World Hackers also claimed credit for the DDoS attack against the BBC on Dec. 31, 2015. The group asserted that they used the BangStresser DDoS tool in order to target the BBC and that their attack exceeded 600 Gbps. If true, the attack would have been the largest DDoS attack ever (current confirmed record is approximately 400 Gbps); however, the lack of confirmation from BBC, DDoS mitigation service providers and Internet service providers (ISPs) leaves the actors' claims of attack strength suspect.

#### *AnonymousCorrupt*

AnonymousCorrupt (@AnonCorruption) is a recently active group or actor that has claimed responsibility for a number

attacks on michigan.gov and cityofflint.com on Jan. 16, 2016. AnonymousCorrupt has not publicized its method for conducting DDoS attacks, as has New World Hackers. At least one statement from New World Hackers suggests that AnonymousCorrupt is part of the New World Hackers group.

### *AnonSec*

AnonSec is a group that has participated in at least one Michigan-focused campaign, #OpDetroit. The group primarily conducts defacement and data leak attacks. Most of the group's threat activity can be categorized as motivated by ego satisfaction or a concern for information security, although one actor appears to be motivated by pro-Islamic ideology. The actor @\_d3f4ult of AnonSec has shown an interest in the #OpFlint campaign but has not promoted others' threat activity or announced his own.

We believe that the group has limited technical sophistication but shows an interest in optics and development.

- In March 2014, group member 3r3b0s stated, "We use multiple tools. Many of our members do manual injecting, but some use Backtrack/Kali Linux and its various tools." We believe this represents an understanding of relative sophistication of attack methods and a desire to show that at least some members of the group could engage in threat activity without the use of tools.
- The group appears to have had a working knowledge of SQL injection (SQLi) and cross-site scripting (XSS) attacks early in 2014. In November 2014, a member of the group (very likely Th3 Ap3x) shared his custom script for identifying vulnerable admin pages to conduct SQLi attacks.

### *@CITYofFLINT*

The account @CITYofFLINT has been active since as early as 2010. We have not seen it claim responsibility for cyber threat activity. In fact, the account has tweeted, "I have never asked my friends to 'hack' anything. But I know they could..." We believe the actor is more interested in sharing information than conducting cyber threat activity.

- After reports of the DDoS attack against the Hurley Medical Center, @CITYofFLINT stated, "nobody on my team hit Hurley." This reinforces the actor's avoidance of threat activity, while also implying that @CITYofFLINT consists of multiple people, or that the actor behind the account considers itself a leader for a group.
- @CITYofFLINT will use the term "#tangodown" to refer to individuals in the Flint government being fired or under media scrutiny, as opposed to referring to DDoS attacks.

### **Expectations and Mitigation**

iSIGHT Partners expects that the threat actors who have shown interest in conducting or have already conducted cyber attacks as part of #OpFlint will be most likely to engage in DDoS attacks against websites or networks associated with the state of Michigan, the city of Flint and Governor Snyder. Actors could also engage in defacement or data leak attacks, in which case we would anticipate the use of SQL injection vulnerability scanners.

### *Expectations*

- **DDoS attacks:** Assuming that New World Hackers again targets michigan.gov and cityofflnt.com, they will almost certainly continue to use BangStresser.
- **Defacement/data leak attacks:** The entrance of AnonSec into the campaign would signal an increased risk of attacks based on network compromise. In this case, the use of SQL injection vulnerability scanners would be almost certain.

### *Mitigation*

- **DDoS attacks:** DDoS attacks can be mitigated by investing in commercial DDoS protection.
- **Defacement/data leak attacks:** Patching and updating systems overall and employing standard measures against SQLi attacks (see [15-00005714](#), June 25, 2015) will make threat activity much more difficult, as numerous hacktivists rely on publicly available scanners to locate vulnerable targets. Additionally, given actors' specific accusations against Governor Snyder, networks or social media accounts associated with that individual should make sure that those entities' passwords follow basic security practices (e.g., non-default passwords).

### **Public Response of Victims**

Threat actors regularly exaggerate the extent of their successes, and in many cases, they lie outright. For example, a DDoS actor is more likely to say a site is "down" than to say that a site was only unavailable for a few minutes. Therefore, it is important for targeted groups or individuals to deliver calm and factual assessments of cyber threat activity instead of responding in an overzealous or overblown way. Additionally, it is vital that public figures not make retaliatory statements against hacktivists currently targeting them, as this could cause the actors to continue or increase targeting. For example, John Smedley, a former Sony executive, has been a consistent target of the hacktivist group Lizard Squad based on statements that he made against the group in 2015 (see [16-00000894](#), Jan. 22, 2016).

**Information Cut-Off Date: Jan. 29, 2016**

View this report on MySIGHT

Contact an Analyst

### **Related Reports**

## Shamoon Analysis

13-27669 HK

## Hakops: Turkish Botnet

14-00000007 HK

## Hacktivist Operations Report for the Week of Nov. 10, 2014

ISIGHT PARTNERS, Inc. 5950 Berkshire Lane, Suite 1600 Dallas, TX 75225

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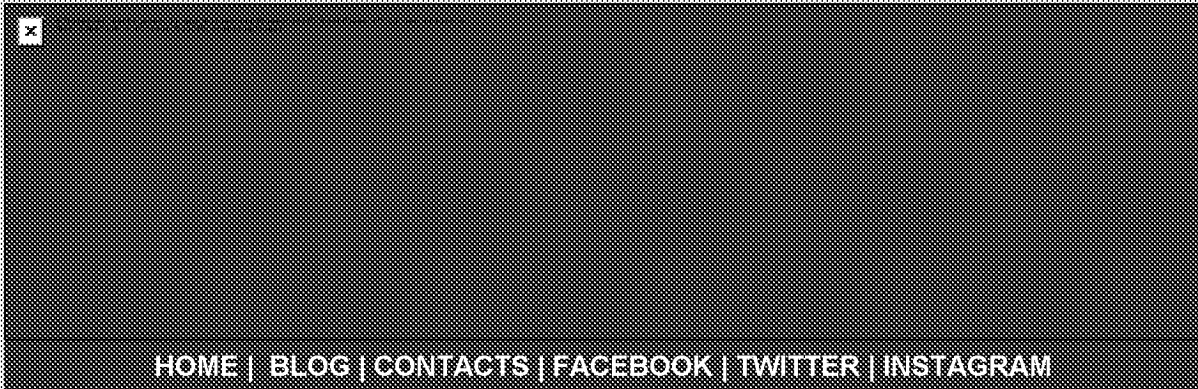
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**From:** Governor's Office <governorsoffice@govsubscriptions.michigan.gov>  
**Sent:** Friday, January 22, 2016 12:48 PM  
**To:** Nevai, Tom (DTMB)  
**Subject:** "He's his own best spokesman"



## How we are fixing the Flint water crisis

Governor Rick Snyder has committed to spending the rest of his time as Governor to fixing the Flint water crisis. Over the last few days, he has sat down to explain what happened and how we're fixing the Flint water crisis. Watch the interviews below and be sure to read the Governor's Op-Ed in the USA Today.

### Governor Snyder on Morning Joe

"What is so frustrating and what makes you so angry is you have a handful of experts who were career civil servants that made terrible decisions, in my view. We have to live with the consequences, and they worked for me, so I accept that responsibility. We are going to fix this problem." Watch Governor Snyder address how we are fixing the Flint water crisis on Morning Joe.



### Governor Snyder with Charlie LeDuff on Fox 2 Detroit

"I feel awful about this. These are people. They've been harmed. You can't feel good about that. The people of Flint have been harmed and a major influence of that harm

came from people who worked for me, and I feel responsible for that. But I am committed to solving the problem and addressing the damage as much as possible for the rest of the time I'm Governor." Watch Governor Snyder address the Flint water crisis with Charlie LeDuff on Fox 2 News.



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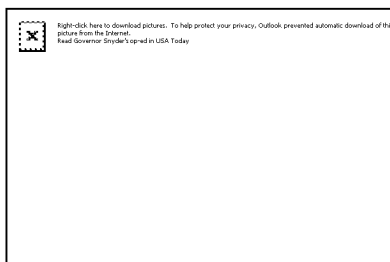
## Governor Snyder's 2016 State of the State

"Michiganders don't quit, we don't give up, instead we will work with even more passion and commitment to truly improve our state. For everyone who's chosen to make Michigan their home, this is more than a promise, this is my commitment." Watch Governor Snyder's full closing statement from his 2016 State of the State address.



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## Governor in USA Today: "I will fix this, and I mean it."



"Residents in one of Michigan's proud cities cannot drink their water. That's unacceptable. The crisis in Flint arose from missteps at all levels of government — local, state and federal. But as governor, I take responsibility for what these families are going through, and I'm holding people in my administration accountable for their failures." Click [here](#) to read the Governor's full op-ed.

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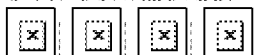
## Washington Post: "Michigan Gov. Rick Snyder is in a tough spot, but he's his own best spokesman"

Snyder has born the brunt of criticism in the local health crisis that has turned into a national scandal. But unlike many other politicians facing crises of leadership, Snyder may also be his own best counter-programming. [Click here to read the full story in the Washington Post.](#)



**Visit [HelpForFlint.com](http://HelpForFlint.com) to learn how you can help Flint residents.**

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---

This email was sent to [neveit@michigan.gov](mailto:neveit@michigan.gov) on behalf of: The Executive Office of the Governor · 111 South Capitol Avenue · Lansing, MI 48906 · 517-335-7853

---

**From:** Briggs, Gailene (DTMB)  
**Sent:** Tuesday, September 29, 2015 7:32 AM  
**To:** Trial, Larry (DTMB); Dashner, Kendra (DTMB)  
**Cc:** McPherson, Victoria (DTMB); Nevai, Tom (DTMB)  
**Subject:** RE: ACTION REQUIRED: FW: Proposed Press Conference on Flint Drinking Water

Thanks Larry, I will let the client know.

---

**From:** Trial, Larry (DTMB)  
**Sent:** Tuesday, September 29, 2015 7:11 AM  
**To:** Briggs, Gailene (DTMB) <BriggsG1@michigan.gov>; Dashner, Kendra (DTMB) <DashnerK@michigan.gov>  
**Cc:** McPherson, Victoria (DTMB) <McPhersonV@michigan.gov>; Nevai, Tom (DTMB) <NevaiT@michigan.gov>  
**Subject:** RE: ACTION REQUIRED: FW: Proposed Press Conference on Flint Drinking Water

Gailene,  
I did stay and work on the issue last night, you will have full access to the website.  
Thanks,  
Larry

---

**From:** Briggs, Gailene (DTMB)  
**Sent:** Monday, September 28, 2015 4:00 PM  
**To:** Dashner, Kendra (DTMB) <DashnerK@michigan.gov>; Trial, Larry (DTMB) <Triall@michigan.gov>  
**Subject:** FW: ACTION REQUIRED: FW: Proposed Press Conference on Flint Drinking Water  
**Importance:** High

Vicki or Kendra,  
I need this addresses ASAP for a Press Conference

---

**From:** Nordyke, Susan (DTMB)  
**Sent:** Monday, September 28, 2015 3:52 PM  
**To:** Briggs, Gailene (DTMB) <BriggsG1@michigan.gov>  
**Cc:** Haskell, Jeff (DTMB) <HaskellJ@michigan.gov>; Grijalva, Nancy (DCH) <GrijalvaN@michigan.gov>  
**Subject:** ACTION REQUIRED: FW: Proposed Press Conference on Flint Drinking Water  
**Importance:** High

Hi Gailene,  
  
Please see urgent request below and seek resolution ASAP.  
  
Also, please contact Nancy and work directly with her as needed to resolve.  
  
Thanks,  
Susan.

---

**From:** Grijalva, Nancy (DCH)  
**Sent:** Monday, September 28, 2015 3:38 PM  
**To:** Nordyke, Susan (DTMB) <NordykeS@michigan.gov>  
**Cc:** Haskell, Jeff (DTMB) <HaskellJ@michigan.gov>  
**Subject:** FW: Proposed Press Conference on Flint Drinking Water  
**Importance:** High

FYI the ticket # is 647875.  
PLEASE EXPEDITE For Director Lyon.

---

**From:** Dykema, Linda D. (DCH)  
**Sent:** Monday, September 28, 2015 3:29 PM  
**To:** Wells, Eden (DCH); Miller, Corinne (DCH); Grijalva, Nancy (DCH)  
**Cc:** Moran, Susan (DCH)  
**Subject:** RE: Proposed Press Conference on Flint Drinking Water  
**Importance:** High

I contacted the DTMB help desk re my inability to access the VA Tech study web site. The problem is on our end. Trying to remotely remedy the situation did not work, so a ticket has been submitted and I was asked to also submit the attached form, which requires the signature of a deputy director or higher. Since Sue Moran is not in the office, I'll need this kicked up the chain as appropriate for a signature. Thanks

---

**From:** Dykema, Linda D. (DCH)  
**Sent:** Monday, September 28, 2015 1:53 PM  
**To:** Wells, Eden (DCH); Miller, Corinne (DCH); Grijalva, Nancy (DCH)  
**Cc:** Moran, Susan (DCH)  
**Subject:** RE: Proposed Press Conference on Flint Drinking Water

The problem is not with their website, it's with our internet connection. I can bring the web site up on my iPhone and I've been able to briefly open the website from my computer, but cannot navigate the site. I may have to go elsewhere (Big B or home) to get a good connection.

---

**From:** Wells, Eden (DCH)  
**Sent:** Monday, September 28, 2015 1:45 PM  
**To:** Miller, Corinne (DCH); Grijalva, Nancy (DCH)  
**Cc:** Moran, Susan (DCH); Dykema, Linda D. (DCH)  
**Subject:** RE: Proposed Press Conference on Flint Drinking Water

Thanks, Corinne-

---

**From:** Miller, Corinne (DCH)  
**Sent:** Monday, September 28, 2015 1:42 PM  
**To:** Grijalva, Nancy (DCH)  
**Cc:** Moran, Susan (DCH); Wells, Eden (DCH); Dykema, Linda D. (DCH)  
**Subject:** RE: Proposed Press Conference on Flint Drinking Water

Fyi only

The Virginia Tech website has been down and Linda is working with the principal investigator of the Virginia Tech study to obtain further information.

---

**From:** Grijalva, Nancy (DCH)  
**Sent:** Monday, September 28, 2015 10:16 AM  
**To:** Moran, Susan (DCH); Lyon, Nick (DCH)  
**Cc:** Robinson, Mikelle (DCH); Wells, Eden ([ewells@umich.edu](mailto:ewells@umich.edu)); Hertel, Elizabeth (DCH); Lasher, Geralyn (DCH); Becker, Timothy (DCH); Dykema, Linda D. (DCH); Miller, Corinne (DCH); Anderson, Paula (DCH)  
**Subject:** RE: Proposed Press Conference on Flint Drinking Water

Nick now has a phone conference at 11:30 with the Governor- Congressman Kildee at 11:30 am

---

**From:** Moran, Susan (DCH)

**Sent:** Monday, September 28, 2015 10:09 AM

**To:** Lyon, Nick (DCH)

**Cc:** Robinson, Mikel (DCH); Wells, Eden ([ewells@umich.edu](mailto:ewells@umich.edu)); Hertel, Elizabeth (DCH); Lasher, GERALYN (DCH); Grijalva, Nancy (DCH); Becker, Timothy (DCH); Dykema, Linda D. (DCH); Miller, Corinne (DCH); Anderson, Paula (DCH)

**Subject:** Re: Proposed Press Conference on Flint Drinking Water

Lynda Dykema is the contact for questions on Virginia Tech/Hurley data.

Sent from my iPhone

On Sep 28, 2015, at 7:52 AM, Lyon, Nick (DCH) <[LyonN2@michigan.gov](mailto:LyonN2@michigan.gov)> wrote:

Director Wyant and I agreed this morning to establish a team to look at the recommendations below in preparation for a joint press conference later this week. I did modify one and remove one from his original email. He was suggesting an outside public health advisor. I think it's appropriate that this be our CME so I changed that piece. I volunteered GERALYN, Elizabeth, and Dr. Wells to serve on the team.

The areas where we need more attention are as follows:

- 1) I need an analysis of the Virginia Tech/Hurley data and their conclusions. I would like to make a strong statement with a demonstration of proof that the lead blood levels seen are not out of the ordinary and are attributable to seasonal fluctuations. GERALYN is working on this for me but she needs someone in public health who can work directly with her on immediate concerns/questions. Sue -- Please get her a name immediately.
- 2) I need an understanding of what WIC will pay for and when. We are hearing that the USDA is indicating that premade formula can be provided. Internal WIC staff don't seem to be saying the same things. And there may also be a supply issue. Elizabeth is following up for me on this.
- 3) Elizabeth will also follow up with Terry Beuer to see what FNS will pay for on the food assistance side, or if there are other programs that may cover water or premade formula.
- 4) I think we did a good job getting the local public health department involved and I ask that we work in concert with him. The recommendation is that they be included in the press event this week.

We need immediate action on these. I have a follow up phone call early this afternoon. I also ask that any requests coming from the team be treated with great urgency. The expectation is that we will get on top of this and provide leadership on the issue.

Nick

---

**From:** Wyant, Dan (DEQ)

**Sent:** Monday, September 28, 2015 7:18 AM

**To:** Muchmore, Dennis (GOV); Lyon, Nick (DCH); Hollins, Harvey (GOV)

**Cc:** Wurfel, Sara (GOV); Wurfel, Sara (GOV); Lasher, GERALYN (DCH); Thelen, Mary Beth (DEQ)

**Subject:** Proposed Press Conference on Flint Drinking Water

Per the ongoing issues in Flint concerning their drinking water, I would offer the following recommendations. Let's discuss.

## **Recommendation**

Press Conference in Flint – Wednesday, Thursday or Friday.

## **Participants**

Mayor of Flint

Dan Wyant – Michigan Department of Environmental Quality

Nick Lyon – Department of Community Health

Susan Hedman – Region 5 Administrator or EPA

Harvey Hollins – Governor's office

Local Public Health Department

## **Announcement**

Federal – State – Local action plan to address Flint Drinking Water

1. Governor Snyder names Dr. Eden Wells (DHHS Chief Medical Executive) as Flint drinking water Public Health Advisor.
2. All Flint schools water will immediately be tested to ensure that drinking water is safe.
3. Advisories will be disseminated recommending citizens flush your cold water pipes, use only water from the cold water tap for drinking, cooking and especially for making baby formula.
4. Implementation of fully optimized corrosion controls in the Flint drinking water system.
5. Expanded water testing of at risk properties.
6. Offer water testing at no cost to Flint residents to assure water is safe.
7. Convene a safe drinking water “ Technical Review Advisory” to ensure best technology, practices and science is being utilized, including EPA's expertise and assistance from their Office of Research and Development.
8. Offer bottled water and premixed formula if test results indicate high levels of lead.

Dan Wyant, Director

Department of Environmental Quality

517-284-6700 (New Number)

---

**From:** Briggs, Gailene (DTMB)  
**Sent:** Tuesday, September 29, 2015 12:00 PM  
**To:** Trial, Larry (DTMB)  
**Cc:** McPherson, Victoria (DTMB); Dashner, Kendra (DTMB); Nevai, Tom (DTMB)  
**Subject:** Re: .. need now for Governor

I am at office can someone please call here 58566. Thank you

On Sep 29, 2015, at 11:33 AM, Trial, Larry (DTMB) <[TrialL@michigan.gov](mailto:TrialL@michigan.gov)> wrote:

I have left a 2<sup>nd</sup> voicemail message with Linda.  
Thanks,  
Larry

**From:** Briggs, Gailene (DTMB)  
**Sent:** Tuesday, September 29, 2015 11:23 AM  
**To:** McPherson, Victoria (DTMB) <[McPhersonV@michigan.gov](mailto:McPhersonV@michigan.gov)>; Trial, Larry (DTMB) <[TrialL@michigan.gov](mailto:TrialL@michigan.gov)>; Dashner, Kendra (DTMB) <[DashnerK@michigan.gov](mailto:DashnerK@michigan.gov)>  
**Subject:** Fwd: .. need now for Governor

FYI. I need to know if someone is going there for Susan. Governor needs to know it is resolved by noon  
Thank you

Begin forwarded message:

**From:** "Nordyke, Susan (DTMB)" <[NordykeS@michigan.gov](mailto:NordykeS@michigan.gov)>  
**Date:** September 29, 2015 at 11:21:35 AM EDT  
**To:** "Briggs, Gailene (DTMB)" <[BriggsG1@michigan.gov](mailto:BriggsG1@michigan.gov)>  
**Subject:** Re: .. need now for Governor

Thanks Gailene. Please get conformation that someone is going over immediately.

Thank you,  
Susan.

On Sep 29, 2015, at 11:20 AM, Briggs, Gailene (DTMB) <[BriggsG1@michigan.gov](mailto:BriggsG1@michigan.gov)> wrote:

Sorry meant to copy you on this

Begin forwarded message:



**From:** "Briggs, Gailene (DTMB)" <[BriggsG1@michigan.gov](mailto:BriggsG1@michigan.gov)>  
**Date:** September 29, 2015 at 11:19:17 AM EDT  
**To:** "Trial, Larry (DTMB)" <[TrialL@michigan.gov](mailto:TrialL@michigan.gov)>, "Dashner, Kendra (DTMB)" <[DashnerK@michigan.gov](mailto:DashnerK@michigan.gov)>  
**Subject:** Fwd: .. need now for Governor

Can one of you go to Linda this has to be resolved by noon

Begin forwarded message:

**From:** "Grijalva, Nancy (DCH)" <[GrijalvaN@michigan.gov](mailto:GrijalvaN@michigan.gov)>  
**Date:** September 29, 2015 at 11:18:06 AM EDT  
**To:** "Nordyke, Susan (DTMB)" <[NordykeS@michigan.gov](mailto:NordykeS@michigan.gov)>  
**Cc:** "Dykema, Linda D. (DCH)" <[DykemaL@michigan.gov](mailto:DykemaL@michigan.gov)>, "Briggs, Gailene (DTMB)" <[BriggsG1@michigan.gov](mailto:BriggsG1@michigan.gov)>, "Haskell, Jeff (DTMB)" <[HaskellJ@michigan.gov](mailto:HaskellJ@michigan.gov)>  
**Subject:** RE: .. need now for Governor

4<sup>th</sup> floor north east corner Capitol View building -- 406

Her extension is 58566

**From:** Nordyke, Susan (DTMB)  
**Sent:** Tuesday, September 29, 2015 11:13 AM  
**To:** Grijalva, Nancy (DCH)  
**Cc:** Dykema, Linda D. (DCH); Briggs, Gailene (DTMB); Haskell, Jeff (DTMB)  
**Subject:** Re: .. need now for Governor

Nancy,  
Where is Linda physically located? I've asked Gailene to have a tech work with Linda personally side by side to fix this issue.

Thank you,  
Susan.

On Sep 29, 2015, at 11:01 AM, Grijalva, Nancy (DCH) <[GrijalvaN@michigan.gov](mailto:GrijalvaN@michigan.gov)> wrote:

This absolutely must be fixed ASAP -- we need this information ASAP -- trying to make determinations on health of citizens and need info for Governor by 12:30

**From:** Dykema, Linda D. (DCH)  
**Sent:** Tuesday, September 29, 2015 10:35 AM  
**To:** Briggs, Gailene (DTMB); Grijalva, Nancy (DCH)  
**Cc:** Nordyke, Susan (DTMB); Haskell, Jeff (DTMB)  
**Subject:** RE: ACTION REQUIRED: FW: Proposed Press Conference on Flint Drinking Water - NOT FIXED....

No, it's the same as I reported below. Some content is blocked. The site doesn't view or perform well in IE so I tried Chrome as well, still can't see all the content.

**From:** Briggs, Gailene (DTMB)  
**Sent:** Tuesday, September 29, 2015 10:10 AM  
**To:** Grijalva, Nancy (DCH)

**Cc:** Nordyke, Susan (DTMB); Haskell, Jeff (DTMB); Dykema, Linda D. (DCH)  
**Subject:** Re: ACTION REQUIRED: FW: Proposed Press Conference on Flint Drinking Water - NOT FIXED....

Thank you Nancy  
Linda the site has been fixed . Can you please verify for me  
Thank you

On Sep 29, 2015, at 10:07 AM, Grijalva, Nancy (DCH) <[GrijalvaN@michigan.gov](mailto:GrijalvaN@michigan.gov)> wrote:

Please work with Linda Dykema, she is working with this site for Director Lyon. Thanks!

**From:** Briggs, Gailene (DTMB)  
**Sent:** Tuesday, September 29, 2015 9:42 AM  
**To:** Grijalva, Nancy (DCH)  
**Cc:** Nordyke, Susan (DTMB); Haskell, Jeff (DTMB)  
**Subject:** Re: ACTION REQUIRED: FW: Proposed Press Conference on Flint Drinking Water - NOT FIXED....

Some one is working on this. Do you have a contact for this site that our security people can work with?

On Sep 29, 2015, at 9:08 AM, Grijalva, Nancy (DCH) <[GrijalvaN@michigan.gov](mailto:GrijalvaN@michigan.gov)> wrote:

See below...

**From:** Dykema, Linda D. (DCH)  
**Sent:** Tuesday, September 29, 2015 9:06 AM  
**To:** Grijalva, Nancy (DCH); Robinson, Mikelle (DCH); Briggs, Gailene (DTMB); Haskell, Jeff (DTMB)  
**Cc:** Anderson, Paula (DCH); Miller, Corinne (DCH)  
**Subject:** RE: ACTION REQUIRED: FW: Proposed Press Conference on Flint Drinking Water

CORRECTION:

I can get to [flintwaterstudy.org](http://flintwaterstudy.org) and I can see much of the content, BUT there are several sections with the popup "Content blocked by your organization" box with "Reason: This Websense category is filtered: Personal Network Storage and Backup."

I assume there are security issues with this content. Frustrating!

Linda

**From:** Grijalva, Nancy (DCH)  
**Sent:** Tuesday, September 29, 2015 8:07 AM  
**To:** Dykema, Linda D. (DCH); Robinson, Mikelle (DCH)  
**Cc:** Anderson, Paula (DCH)  
**Subject:** FW: ACTION REQUIRED: FW: Proposed Press Conference on Flint Drinking Water  
**Importance:** High

FYI...

**From:** Briggs, Gailene (DTMB)  
**Sent:** Tuesday, September 29, 2015 7:33 AM  
**To:** Grijalva, Nancy (DCH); Nordyke, Susan (DTMB)  
**Cc:** Haskell, Jeff (DTMB)  
**Subject:** RE: ACTION REQUIRED: FW: Proposed Press Conference on Flint Drinking Water  
**Importance:** High

This is done, I got confirmation from the tech this morning already that this has been completed and you will have full access to this site.

**From:** Grijalva, Nancy (DCH)  
**Sent:** Monday, September 28, 2015 4:08 PM  
**To:** Briggs, Gailene (DTMB) <[BriggsG1@michigan.gov](mailto:BriggsG1@michigan.gov)>; Nordyke, Susan (DTMB) <[NordykeS@michigan.gov](mailto:NordykeS@michigan.gov)>  
**Cc:** Haskell, Jeff (DTMB) <[HaskellJ@michigan.gov](mailto:HaskellJ@michigan.gov)>  
**Subject:** RE: ACTION REQUIRED: FW: Proposed Press Conference on Flint Drinking Water

Does it take that long to accomplish this? We have some serious issues we need to address... and need that information quickly...

**From:** Briggs, Gailene (DTMB)  
**Sent:** Monday, September 28, 2015 4:03 PM  
**To:** Nordyke, Susan (DTMB)  
**Cc:** Haskell, Jeff (DTMB); Grijalva, Nancy (DCH); Briggs, Gailene (DTMB)  
**Subject:** RE: ACTION REQUIRED: FW: Proposed Press Conference on Flint Drinking Water  
**Importance:** High

I just spoke to the tech who has the ticket and he is going to provide an update in the morning to us. He believes he has all the information needed.

**From:** Nordyke, Susan (DTMB)  
**Sent:** Monday, September 28, 2015 3:52 PM  
**To:** Briggs, Gailene (DTMB) <[BriggsG1@michigan.gov](mailto:BriggsG1@michigan.gov)>  
**Cc:** Haskell, Jeff (DTMB) <[HaskellJ@michigan.gov](mailto:HaskellJ@michigan.gov)>; Grijalva, Nancy (DCH) <[GrijalvaN@michigan.gov](mailto:GrijalvaN@michigan.gov)>  
**Subject:** ACTION REQUIRED: FW: Proposed Press Conference on Flint Drinking Water  
**Importance:** High

Hi Gailene,

Please see urgent request below and seek resolution ASAP.

Also, please contact Nancy and work directly with her as needed to resolve.

Thanks,  
Susan.

**From:** Grijalva, Nancy (DCH)  
**Sent:** Monday, September 28, 2015 3:38 PM  
**To:** Nordyke, Susan (DTMB) <[NordykeS@michigan.gov](mailto:NordykeS@michigan.gov)>  
**Cc:** Haskell, Jeff (DTMB) <[HaskellJ@michigan.gov](mailto:HaskellJ@michigan.gov)>  
**Subject:** FW: Proposed Press Conference on Flint Drinking Water  
**Importance:** High

FYI the ticket # is 647875.

PLEASE EXPEDITE For Director Lyon.

**From:** Dykema, Linda D. (DCH)  
**Sent:** Monday, September 28, 2015 3:29 PM  
**To:** Wells, Eden (DCH); Miller, Corinne (DCH); Grijalva, Nancy (DCH)  
**Cc:** Moran, Susan (DCH)  
**Subject:** RE: Proposed Press Conference on Flint Drinking Water  
**Importance:** High

I contacted the DTMB help desk re my inability to access the VA Tech study web site. The problem is on our end. Trying to remotely remedy the situation did not work, so a ticket has been submitted and I was asked to also submit the attached form, which requires the signature of a deputy director or higher. Since Sue Moran is not in the office, I'll need this kicked up the chain as appropriate for a signature. Thanks

**From:** Dykema, Linda D. (DCH)  
**Sent:** Monday, September 28, 2015 1:53 PM  
**To:** Wells, Eden (DCH); Miller, Corinne (DCH); Grijalva, Nancy (DCH)  
**Cc:** Moran, Susan (DCH)  
**Subject:** RE: Proposed Press Conference on Flint Drinking Water

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**Cc:** Moran, Susan (DCH); Dykema, Linda D. (DCH)  
**Subject:** RE: Proposed Press Conference on Flint Drinking Water

Thanks, Corinne-

**From:** Miller, Corinne (DCH)  
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**To:** Lyon, Nick (DCH)

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**Subject:** Re: Proposed Press Conference on Flint Drinking Water

Lynda Dykema is the contact for questions on Virginia Tech/Hurley data.

Sent from my iPhone

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Nick

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**Sent:** Monday, September 28, 2015 7:18 AM

**To:** Muchmore, Dennis (GOV); Lyon, Nick (DCH); Hollins, Harvey (GOV)

**Cc:** Wurfel, Sara (GOV); Wurfel, Sara (GOV); Lasher, Geralyn (DCH); Thelen, Mary Beth (DEQ)

**Subject:** Proposed Press Conference on Flint Drinking Water

Per the ongoing issues in Flint concerning their drinking water, I would offer the following recommendations. Let's discuss.

## **Recommendation**

Press Conference in Flint – Wednesday, Thursday or Friday.

## **Participants**

Mayor of Flint

Dan Wyant – Michigan Department of Environmental Quality

Nick Lyon – Department of Community Health

Susan Hedman – Region 5 Administrator or EPA

Harvey Hollins – Governor's office

Local Public Health Department

## **Announcement**

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5. Expanded water testing of at risk properties.
6. Offer water testing at no cost to Flint residents to assure water is safe.
7. Convene a safe drinking water “ Technical Review Advisory” to ensure best technology, practices and science is being utilized, including EPA's expertise and assistance from their Office of Research and Development.
8. Offer bottled water and premixed formula if test results indicate high levels of lead.

Dan Wyant, Director  
Department of Environmental Quality  
517-284-6700 (New Number)

---

**From:** DTMB-SMC@michigan.gov  
**Sent:** Friday, January 08, 2016 2:48 PM  
**To:** Nevai, Tom (DTMB)  
**Subject:** DTMB Messaging services experiencing performance issues. IR#61828

**Importance:** High

THOMAS,

High Incident: On Friday, January 8 at 2:22 P.M. OA is currently experiencing problems sending mail from Office 365 / Exchange online mailboxes to on premise mailboxes (such as GOV and MSP). OA is opening a case with Microsoft to help work the situation. This is particular concern due to the activation of the SEOC, which is responding to the Flint State of Emergency. OA is investigating.

---

**From:** DTMB-SMC@michigan.gov  
**Sent:** Friday, January 08, 2016 2:57 PM  
**To:** Nevai, Tom (DTMB)  
**Subject:** DTMB Messaging services experiencing performance issues. \*Resend\* IR#61828  
  
**Importance:** High

THOMAS,

High Incident: On Friday, January 8 at 2:22 P.M. OA is currently experiencing problems sending mail from Office 365 / Exchange online mailboxes to on premise mailboxes (such as GOV and MSP). OA is opening a case with Microsoft to help work the situation. This is particular concern due to the activation of the SEOC, which is responding to the Flint State of Emergency. OA Design Section is investigating. I N C # 5 8 5 5 7 0 5



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**From:** State of Michigan <MISOM@govsubscriptions.michigan.gov>  
**Sent:** Thursday, January 14, 2016 5:29 PM  
**To:** Nevai, Tom (DTMB)  
**Subject:** Volunteer Opportunity in Flint



Right-click here to download pictures. To help protect your privacy, Outlook prevented automatic download of this picture from the Internet.  
Michigan State Employee banner image

The State Emergency Operations Center (SEOC) is coordinating a response to the ongoing health and safety issues in the city of Flint's drinking water. Teams from the Michigan State Police, Genesee County Sheriff's Department, Michigan Department of Health and Human Services, and volunteer organizations have been delivering bottled water, water filters, replacement cartridges and water testing kits at homes in the city of Flint since Tuesday.

To help with this critical work, the SEOC is looking for volunteers to expand this effort and continue this distribution during the upcoming holiday weekend. Teams are being assembled for shifts on Saturday, January 16; Sunday, January 17; and Monday, January 18, 2016. If you are interested in volunteering your time for this critical work, please complete the information in one of the attached surveys (depending on which day you are volunteering).

To volunteer on Saturday, January 16, <https://www.surveymonkey.com/r/28NVJBL>

To volunteer on Sunday, January 17, <https://www.surveymonkey.com/r/26NMJKK>

To volunteer on Monday, January 18, <https://www.surveymonkey.com/r/26P7P5G>

Volunteers will begin their assignment at the Local Emergency Operations Center located in the Genesee County Administration Building located at 1101 Beach St, Flint at 9 a.m. and end by 4 p.m. Parking is available at the corner of Beach Street and 8th Street. Lunch will be provided. This is strictly a volunteer effort, as all three days will be unpaid. Volunteers are responsible for their own transportation; mileage reimbursement for personal vehicles is not authorized. Volunteers should dress for working outdoors and wear foot attire appropriate for walking.

This opportunity is for state employees and their immediate family members 16 years of age or older only, others looking to assist should volunteer through the American Red Cross in Flint. The volunteer coordination center for the Red Cross is located at 1401 S. Grand Traverse, Flint, MI. They are open from 9 a.m. to 7 p.m.

For more information on the state's response efforts, visit [www.michigan.gov/flintwater](http://www.michigan.gov/flintwater).

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This e-mail was sent to [nevait@michigan.gov](mailto:nevait@michigan.gov) using GovDelivery on behalf of: the State of Michigan, 111 S. Capitol Ave., Lansing, MI. *You are receiving this message because you are a State of Michigan employee.*

---

**From:** State of Michigan <MISOM@govsubscriptions.michigan.gov>  
**Sent:** Friday, January 22, 2016 4:44 PM  
**To:** Nevai, Tom (DTMB)  
**Subject:** Flint Volunteer Efforts



Dear State Employees,

Gov. Rick Snyder and I want to thank everyone who donated their time during the holiday weekend to deliver bottled water, water filters, replacement cartridges and water testing kits to families in the city of Flint. We are working hard to ensure all residents are provided with the safe water resources they need, and each donation and hour of your time volunteered goes a long way.

For employees who would like to help the residents of Flint, there are several opportunities to do so. Please visit [www.helpforflint.com](http://www.helpforflint.com) to learn how you can help.

For additional information and updates, visit [www.michigan.gov/flintwater](http://www.michigan.gov/flintwater).

Again, thank you for all your support.

Sincerely, Mike Zimmer  
Office of Good Government Director  
Dept. of Licensing and Regulatory Affairs Director

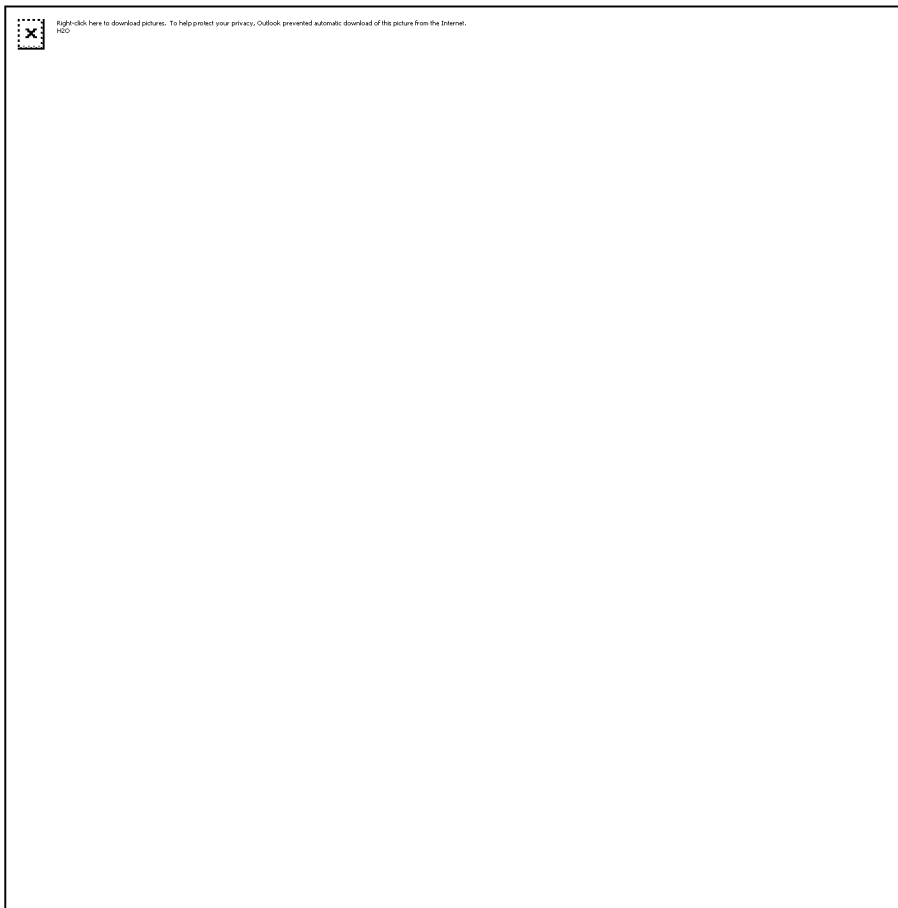
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This e-mail was sent to [nevait@michigan.gov](mailto:nevait@michigan.gov) using GovDelivery on behalf of: the State of Michigan, 111 S. Capitol Ave., Lansing, MI. *You are receiving this message because you are a State of Michigan employee.*

**From:** Dept. Technology, Management & Budget <dtmb@govsubscriptions.michigan.gov>  
**Sent:** Tuesday, January 26, 2016 8:39 AM  
**To:** Nevai, Tom (DTMB)  
**Subject:** Contributing time, muscle and money



During this month's Martin Luther King Jr. holiday weekend, some state employees turned their "day off" into a "day on" in Flint. There, they delivered bottled water, water filters, replacement cartridges and water testing kits to families. The volunteers joined other Michiganders, turning Dr. King's birthday observance into a day of service.



Mike Zimmer, director of the Office of Good Government and the Department of Licensing and Regulatory Affairs, has shared a link – [www.helpforflint.com](http://www.helpforflint.com) – that offers other opportunities to contribute time, muscle and money to bring clean drinking water to the community. Here in DTMB, some of our employees didn't wait for an invitation to lend a hand. Office of Retirement Services staff contributed funds that were used to buy 31 cases and 23 gallons of water, which a local organization transported to Flint.

Autumn Hubbard, Ambrea Mack and Sarah Esquivel, who are in the photo at the left, nearly emptied the shelves at their local grocery store. Thanks for your efforts.

everyone.

Now work.

Last week, I signed a new policy that formalizes the annual employee review process and sets expectations for employees and managers. [Administrative Policy 200.37](#) establishes consistent standards for implementing performance plans and reviews. Some of the standards are practices we have followed for years. Others are new. Some of particular note include:

- The mandatory use of HRMN
- A standard Feb. 1-Jan. 31 rating period for all employees
- An Individual Development Plan that specifies training or development programs for each employee
- Competencies and objectives that align to DTMB goals or scorecard metrics
- Consequences for managers and supervisors who do not complete the review process as required

A fundamental role of each DTMB manager or supervisor is to provide employees with direction and feedback on their performance. Employees also are expected to take an active role in pursuing professional development opportunities and achieving their competencies and objectives. I encourage you to review the new policy and talk with your manager or supervisor if you have questions. Of course, I welcome your questions and input as well. Please send your comments and ideas to me at [behend@michigan.gov](mailto:behend@michigan.gov).

I know these have been busy weeks for many of you as you take on additional responsibilities and work hard to provide resources and services for our customers and citizens across the state. Please know that your hard work has not gone unnoticed. Thank you for everything you do, every day.

Have a great week,

David



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The Department of Technology, Management and Budget

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**From:** Governor's Office <governorsoffice@govsubscriptions.michigan.gov>  
**Sent:** Friday, January 29, 2016 9:53 AM  
**To:** Nevai, Tom (DTMB)  
**Subject:** Thank you for your service



Right-click here to download pictures. To help protect your privacy, Outlook prevented automatic download of this picture from the Internet.

## THANK YOU!

Fellow employees,

Each day, more than 46,000 state of Michigan employees come to work with the confidence and commitment to make Michigan a better place to live, work and play. I appreciate the way you care about the citizens we serve, and how it is reflected in the work that you do.

As you have heard from me and the media, our reputation and trust can be severely impacted when people do not make good decisions, or use good judgment in solving problems. That principle is universal, but never more so than when public health is at stake. What happened in Flint can never be allowed to happen again anywhere in our state.

I know that you want to work in a place where employee input is valued, efforts are recognized, and teams are always striving for continuous improvement. That's why we introduced employee surveys, Bureaucracy Busters and other reinvention initiatives. We want and deserve a culture of innovation, continuous improvement and employee engagement at every level. We can never take for granted how important the people are who depend on us to do our jobs, and I am asking you not to let the situation in Flint negatively impact your motivation to excel every day.

Many of you have taken an interest in helping the citizens of Flint on your own time, and I'd like to take this opportunity to recognize and thank those who have volunteered over the last couple of weekends. You have worked tirelessly to deliver cases of bottled water, water filters, replacement cartridges and water testing kits to the families in need. I appreciate you donating your time to help our fellow Michiganders. To date, more than 37,000 homes have been visited by one of our water resource teams.

For employees who would like to further help the people of Flint, please visit [www.HelpForFlint.com](http://www.HelpForFlint.com) to learn how you can do so. For additional information and to sign up for daily updates, please visit [www.mi.gov/FlintWater](http://www.mi.gov/FlintWater). I am committed to ensuring that all residents have access to safe and clean water.

Again, I'd like to express my gratitude for the work you do every day to continuously improve our state and earn the trust of those you serve. You make a real difference.

Thanks,

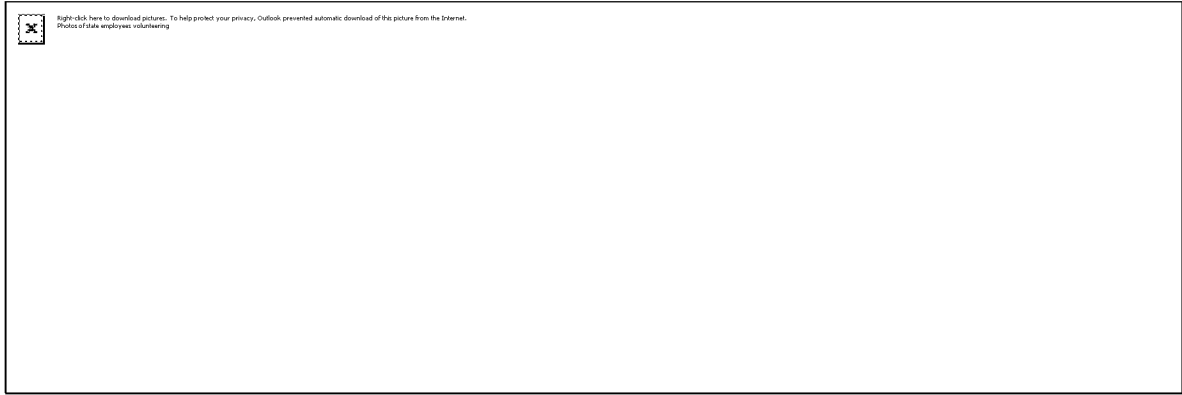


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Governor Rick Snyder

Governor Rick Snyder



Right-click here to download pictures. To help protect your privacy, Outlook prevented automatic download of this picture from the Internet.  
Photos of state employees volunteering



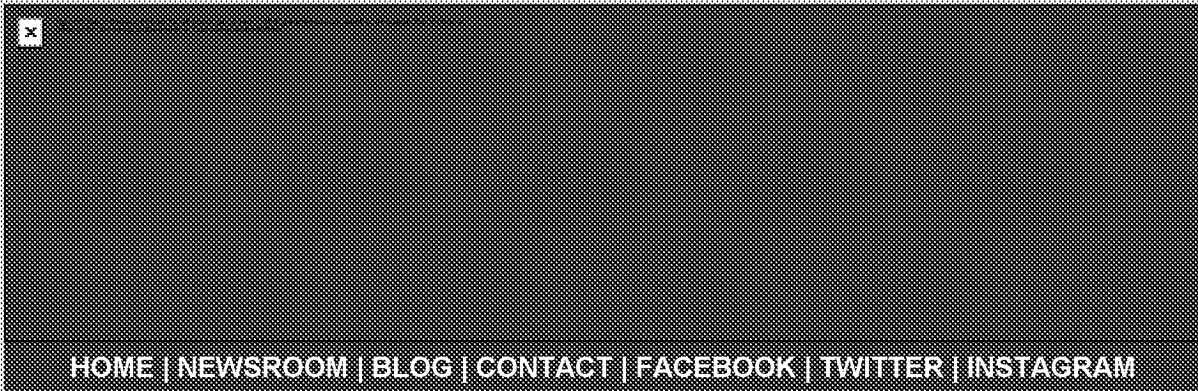
STAY CONNECTED:



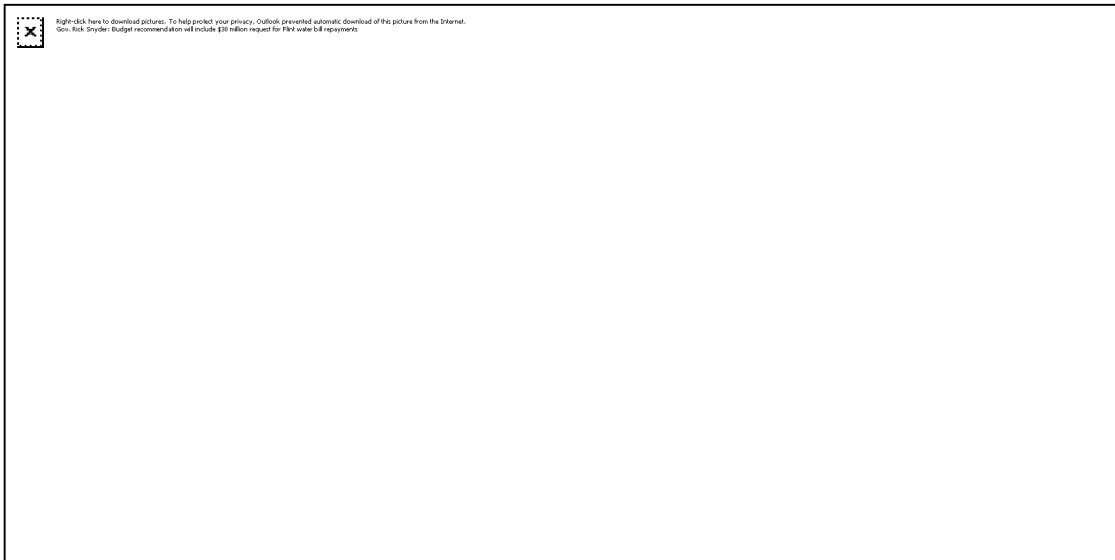
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This email was sent to [nevsall@michigan.gov](mailto:nevsall@michigan.gov) on behalf of, The Executive Office of the Governor - 111 South Capitol Avenue - Lansing, MI 48906 - 517-335-7858

**From:** Governor's Office <governorsoffice@govsubscriptions.michigan.gov>  
**Sent:** Wednesday, February 03, 2016 6:13 PM  
**To:** Nevai, Tom (DTMB)  
**Subject:** "Flint residents should not have to pay for water they cannot drink"



## Budget recommendation will include \$30 million request for Flint water bill repayments




When Governor Rick Snyder presents his budget recommendation next Wednesday, Feb. 10, he will include a \$30 million request for the residents of Flint to keep their water service on and eliminate the need to pay for water they cannot completely trust to drink.

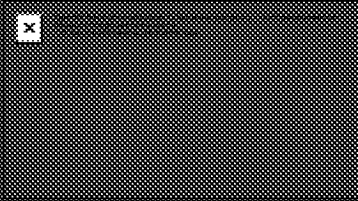
Under the governor's ask, the funding would enable the city of Flint to apply credits for customers on future bills. Estimates show water is roughly 47 percent of billing and sewer costs are around 53 percent. The credit would be applied to consumption usage (roughly

65 percent) of a resident's water portion of the bill, such as for bathing, drinking, cooking, and washing your hands. Residents still would be responsible for paying the sewer portion of their water bills.

Professor Marc Edwards of Virginia Tech said, "This essentially refunds all the money associated with consumption or consumer use. I think it's an amazing gesture of common sense and good will and it corrects an injustice. I don't think there's a precedent for this. I feel so encouraged by the direction this is going."

[Click here to learn more about the budget request.](#)

 Right-click here to download pictures. To help protect your privacy, Outlook prevented automatic download of this picture from the Internet.  
[Learn more about the \\$30 million request](#)



We spoke with Staff Sgt. Thomas Vega about the critical resources they're providing to Flint families every day. He also encouraged residents to pick up and return their water testing kits to Flint fire stations. Test results will be posted online at [www.mi.gov/flintwater](http://www.mi.gov/flintwater). [Click here to watch the video.](#)

[www.mi.gov/FlintWater](http://www.mi.gov/FlintWater) | [www.HelpForFlint.com](http://www.HelpForFlint.com)

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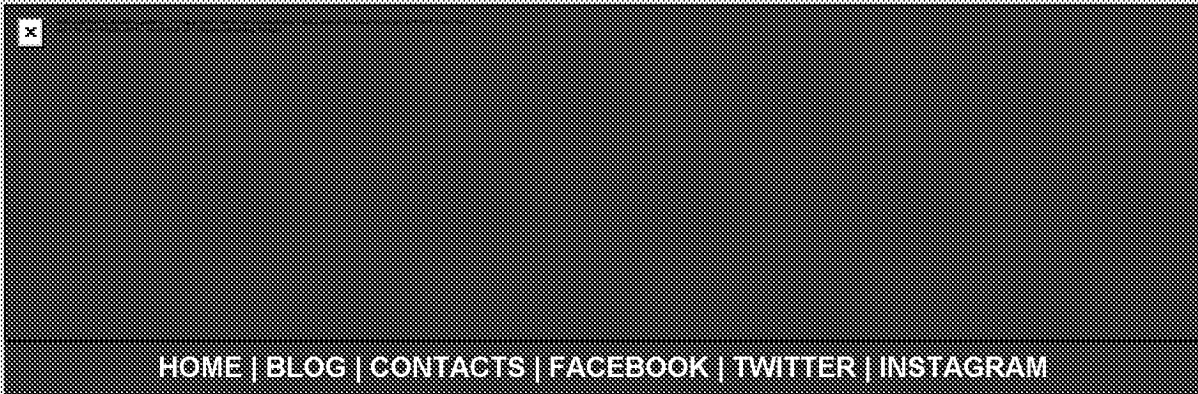
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This email was sent to [nevaat@michigan.gov](mailto:nevaat@michigan.gov) on behalf of: The Executive Office of the Governor · 111 South Capitol Avenue · Lansing, MI 48909 · 517-335-7855



**From:** Governor's Office <governorsoffice@govsubscriptions.michigan.gov>  
**Sent:** Thursday, February 11, 2016 5:52 PM  
**To:** Nevai, Tom (DTMB)  
**Subject:** What this year's budget means for Michigan...



## VIDEO: What Governor Snyder's FY17 budget means for Michigan

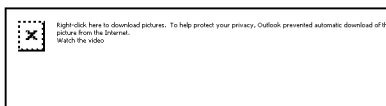


Gov. Rick Snyder's FY 2017 budget calls for critical investments for the Flint water crisis, statewide infrastructure and the Detroit Public Schools. The governor's recommendation also addresses the skyrocketing costs of specialty medications that Michigan residents depend on for better health outcomes.

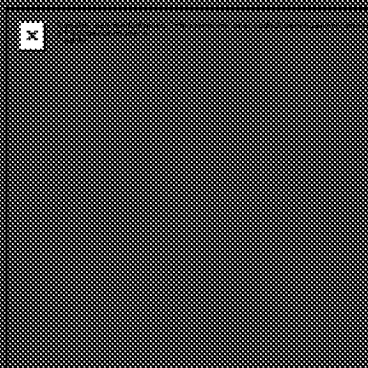
This budget also stays committed to the Governor's core statewide priorities of education, talent and economic development, health and human services, and public safety.

The proposed FY 2017 budget makes key investments to strengthen the state for all of Michigan's families. [Click here to learn more about the top 6 takeaways from the](#)

## Governor's FY 2017 state budget.



### Click a tweet to tweet it out:



The #MiBudget @OneToughNerd proposed yesterday makes key investments to strengthen Michigan for all families --> [www.mi.gov/MiBudget](http://www.mi.gov/MiBudget)

--> @OneToughNerd's #MiBudget includes \$72 million a year for Detroit Public Schools. It is time to act now --> [www.mi.gov/MiBudget](http://www.mi.gov/MiBudget)

--> @onetoughnerd's significant investment in #Flint families is the right thing to do. #FlintFWD #MiBudget [www.mi.gov/MiBudget](http://www.mi.gov/MiBudget)

#### STAY CONNECTED:



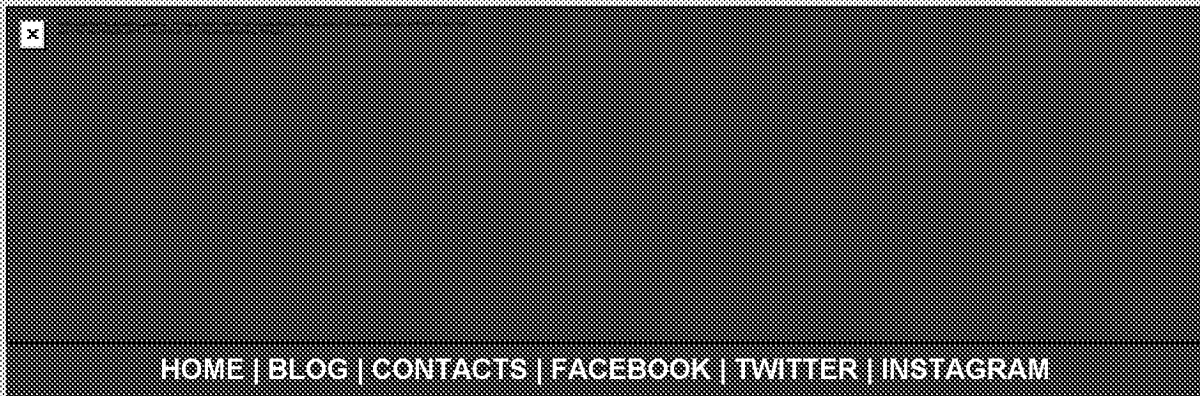
#### SUBSCRIBER SERVICES

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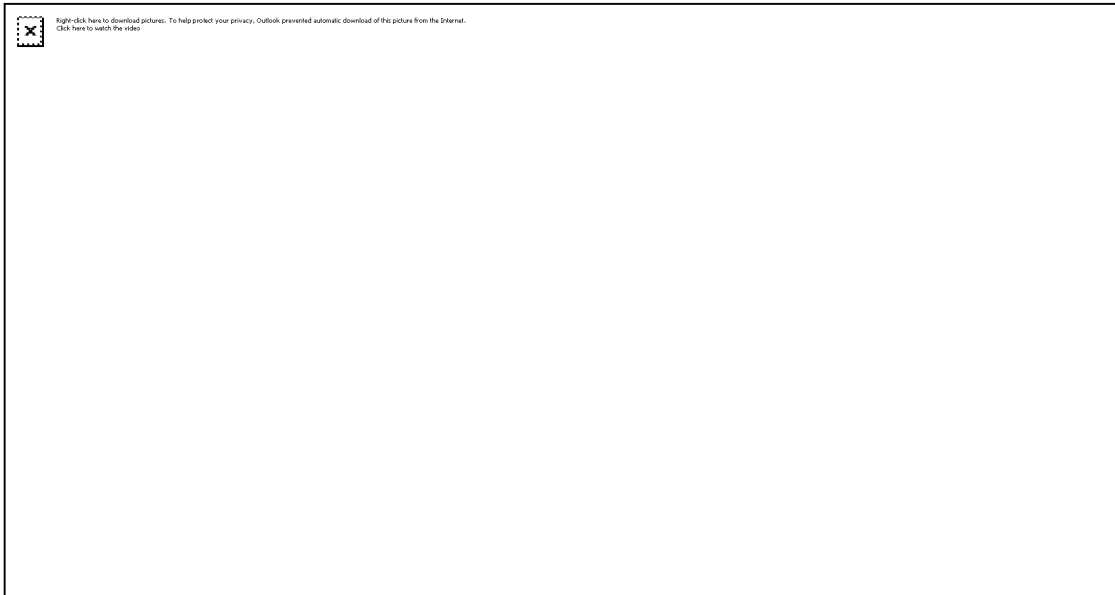
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**From:** Governor's Office <governoroffice@govsubscriptions.michigan.gov>  
**Sent:** Tuesday, February 16, 2016 5:20 PM  
**To:** Nevai, Tom (DTMB)  
**Subject:** VIDEO: Volunteering in Flint




## VIDEO: How volunteers are helping Flint



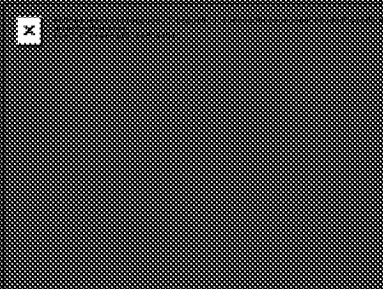
Volunteers at the Food Bank of Eastern Michigan are working hard to collect donations in order to help the families of Flint. Last Thursday, Governor Snyder visited with the many dedicated volunteers and helped sort cans of food.

Good nutrition is critically important for Flint's children. Foods that are high in calcium, vitamin C, and iron can help limit the effects of lead exposure. To donate or volunteer at the Food Bank of Eastern Michigan, visit [www.fbem.org](http://www.fbem.org).

**Click here to watch the video and learn more about how the Food Bank of Eastern Michigan is helping Flint's families.**

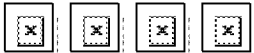
 Right-click here to download pictures. To help protect your privacy, Outlook prevented automatic download of this picture from the Internet.  
[Click here to watch the video.](#)

## LISTEN IN: Governor Snyder's tele-town hall with Flint residents



Governor Snyder hosted his third town hall with Flint residents on Thursday, Feb. 11, answering their questions directly. [Click here to listen to the call.](#)

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**From:** DTMB Director and CIO David Behen <dtmb@govsubscriptions.michigan.gov>  
**Sent:** Wednesday, February 17, 2016 10:10 AM  
**To:** Nevai, Tom (DTMB)  
**Subject:** The Gov. Snyder's Budget Proposal



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DTMB Header 022216

Good morning everyone. I hope everyone had a great holiday weekend.

I had the good fortune to travel to Marquette on Monday with Chad Laidlaw, DTMB's policy and planning analyst, to meet with city, business and university leaders and to address the Economic Club of Marquette. I told them about the many things DTMB does, placing special emphasis on our work in mobility and cybersecurity. Marquette is really developing and making its mark as an innovative and entrepreneurial community.

Now work.

The executive budget Gov. Snyder presented last week outlined his investment plan for Michigan. Yes, the proposal for fiscal year 2017-18 outlined a strategy to address the critical challenges of addressing the Flint water crisis and turning around Detroit's Public Schools, but the \$54.9 billion plan also includes investment in four key areas:

- **Education.** The budget increases investment to K-12 schools, community colleges and the state's public universities. Additional funds are proposed to expand career, technical, science, technology, engineering and math programs.
- **Protecting the Public.** The governor's plan expands the Secure Cities program, which has reduced violent crime in four major Michigan cities. Funds also would support an additional trooper recruit school and an academy to train corrections officers, among other initiatives.
- **Putting People First.** The governor recommends continued expansion of the Healthy Kids Dental Program and funding efforts to ensure residents have access to affordable health care. His proposal boosts funds to help cover new higher cost specialty medications to treat conditions such as hepatitis C and cystic fibrosis, among others.
- **Investing in Infrastructure.** The proposal allocates \$1.2 billion to maintain and repair Michigan roads, bridges and other critical infrastructure.

The budget proposal also includes FY 2017-18 funding recommendations for DTMB. Gov. Snyder recommends ongoing funding of \$1.3 billion for department operations and a one-time allocation of \$32.4 million.

A few highlights include:

- \$502 million for information technology support for all state agencies and \$132.8 million for

14 high-priority IT projects in seven agencies. He recommends increasing the Information Technology Investment Fund by \$7 million, from \$65 million to \$72 million. This fund supports several major multiyear IT projects and upgrades, including the replacement of outdated legacy systems.

- An additional \$5 million to support cybersecurity improvements to safeguard citizens' personal information and protect critical infrastructure and government services.
- IT support of \$6.5 million to modernize the Office of Retirement Services' systems and enhance customer service for more than 530,000 current and future retirees.

You can see the full executive budget recommendations, which are posted on the Budget Office website. Details of DTMB's proposed budget begin on page B-75.

We can expect to see many changes before the budgets are signed and become effective Oct. 1. The executive budget will be used by the House and Senate Appropriations Committees as they work on their own budgets and hold committee hearings on the proposals. I'll keep you posted as the process moves ahead.

As always, I welcome your notes, whether about the budget process or any other topic. Please send them to me at behend@michigan.gov.

Thank you again for all the good work you do. I hope you have a great week ahead.

David

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**From:** Trial, Larry (DTMB)  
**Sent:** Tuesday, September 29, 2015 7:11 AM  
**To:** Briggs, Gailene (DTMB); Dashner, Kendra (DTMB)  
**Cc:** McPherson, Victoria (DTMB); Nevai, Tom (DTMB)  
**Subject:** RE: ACTION REQUIRED: FW: Proposed Press Conference on Flint Drinking Water

Gailene,  
I did stay and work on the issue last night, you will have full access to the website.  
Thanks,  
Larry

---

**From:** Briggs, Gailene (DTMB)  
**Sent:** Monday, September 28, 2015 4:00 PM  
**To:** Dashner, Kendra (DTMB) <DashnerK@michigan.gov>; Trial, Larry (DTMB) <TrialL@michigan.gov>  
**Subject:** FW: ACTION REQUIRED: FW: Proposed Press Conference on Flint Drinking Water  
**Importance:** High

Vicki or Kendra,  
I need this addresses ASAP for a Press Conference

---

**From:** Nordyke, Susan (DTMB)  
**Sent:** Monday, September 28, 2015 3:52 PM  
**To:** Briggs, Gailene (DTMB) <BriggsG1@michigan.gov>  
**Cc:** Haskell, Jeff (DTMB) <HaskellJ@michigan.gov>; Grijalva, Nancy (DCH) <GrijalvaN@michigan.gov>  
**Subject:** ACTION REQUIRED: FW: Proposed Press Conference on Flint Drinking Water  
**Importance:** High

Hi Gailene,  
  
Please see urgent request below and seek resolution ASAP.  
  
Also, please contact Nancy and work directly with her as needed to resolve.  
  
Thanks,  
Susan.

---

**From:** Grijalva, Nancy (DCH)  
**Sent:** Monday, September 28, 2015 3:38 PM  
**To:** Nordyke, Susan (DTMB) <NordykeS@michigan.gov>  
**Cc:** Haskell, Jeff (DTMB) <HaskellJ@michigan.gov>  
**Subject:** FW: Proposed Press Conference on Flint Drinking Water  
**Importance:** High

FYI the ticket # is 647875.  
PLEASE EXPEDITE For Director Lyon.

---

**From:** Dykema, Linda D. (DCH)  
**Sent:** Monday, September 28, 2015 3:29 PM  
**To:** Wells, Eden (DCH); Miller, Corinne (DCH); Grijalva, Nancy (DCH)  
**Cc:** Moran, Susan (DCH)

**Subject:** RE: Proposed Press Conference on Flint Drinking Water  
**Importance:** High

I contacted the DTMB help desk re my inability to access the VA Tech study web site. The problem is on our end. Trying to remotely remedy the situation did not work, so a ticket has been submitted and I was asked to also submit the attached form, which requires the signature of a deputy director or higher. Since Sue Moran is not in the office, I'll need this kicked up the chain as appropriate for a signature. Thanks

---

**From:** Dykema, Linda D. (DCH)  
**Sent:** Monday, September 28, 2015 1:53 PM  
**To:** Wells, Eden (DCH); Miller, Corinne (DCH); Grijalva, Nancy (DCH)  
**Cc:** Moran, Susan (DCH)  
**Subject:** RE: Proposed Press Conference on Flint Drinking Water

The problem is not with their website, it's with our internet connection. I can bring the web site up on my iPhone and I've been able to briefly open the website from my computer, but cannot navigate the site. I may have to go elsewhere (Big B or home) to get a good connection.

---

**From:** Wells, Eden (DCH)  
**Sent:** Monday, September 28, 2015 1:45 PM  
**To:** Miller, Corinne (DCH); Grijalva, Nancy (DCH)  
**Cc:** Moran, Susan (DCH); Dykema, Linda D. (DCH)  
**Subject:** RE: Proposed Press Conference on Flint Drinking Water

Thanks, Corinne-

---

**From:** Miller, Corinne (DCH)  
**Sent:** Monday, September 28, 2015 1:42 PM  
**To:** Grijalva, Nancy (DCH)  
**Cc:** Moran, Susan (DCH); Wells, Eden (DCH); Dykema, Linda D. (DCH)  
**Subject:** RE: Proposed Press Conference on Flint Drinking Water

Fyi only

The Virginia Tech website has been down and Linda is working with the principal investigator of the Virginia Tech study to obtain further information.

---

**From:** Grijalva, Nancy (DCH)  
**Sent:** Monday, September 28, 2015 10:16 AM  
**To:** Moran, Susan (DCH); Lyon, Nick (DCH)  
**Cc:** Robinson, Mikelle (DCH); Wells, Eden ([ewells@umich.edu](mailto:ewells@umich.edu)); Hertel, Elizabeth (DCH); Lasher, Geralyn (DCH); Becker, Timothy (DCH); Dykema, Linda D. (DCH); Miller, Corinne (DCH); Anderson, Paula (DCH)  
**Subject:** RE: Proposed Press Conference on Flint Drinking Water

Nick now has a phone conference at 11:30 with the Governor- Congressman Kildee at 11:30 am

---

**From:** Moran, Susan (DCH)  
**Sent:** Monday, September 28, 2015 10:09 AM  
**To:** Lyon, Nick (DCH)  
**Cc:** Robinson, Mikelle (DCH); Wells, Eden ([ewells@umich.edu](mailto:ewells@umich.edu)); Hertel, Elizabeth (DCH); Lasher, Geralyn (DCH); Grijalva, Nancy (DCH); Becker, Timothy (DCH); Dykema, Linda D. (DCH); Miller, Corinne (DCH); Anderson, Paula (DCH)  
**Subject:** Re: Proposed Press Conference on Flint Drinking Water



Lynda Dykema is the contact for questions on Virginia Tech/Hurley data.

Sent from my iPhone

On Sep 28, 2015, at 7:52 AM, Lyon, Nick (DCH) <[LyonN2@michigan.gov](mailto:LyonN2@michigan.gov)> wrote:

Director Wyant and I agreed this morning to establish a team to look at the recommendations below in preparation for a joint press conference later this week. I did modify one and remove one from his original email. He was suggesting an outside public health advisor. I think it's appropriate that this be our CME so I changed that piece. I volunteered Geralyn, Elizabeth, and Dr. Wells to serve on the team.

The areas where we need more attention are as follows:

- 1) I need an analysis of the Virginia Tech/Hurley data and their conclusions. I would like to make a strong statement with a demonstration of proof that the lead blood levels seen are not out of the ordinary and are attributable to seasonal fluctuations. Geralyn is working on this for me but she needs someone in public health who can work directly with her on immediate concerns/questions. Sue -- Please get her a name immediately.
- 2) I need an understanding of what WIC will pay for and when. We are hearing that the USDA is indicating that premade formula can be provided. Internal WIC staff don't seem to be saying the same things. And there may also be a supply issue. Elizabeth is following up for me on this.
- 3) Elizabeth will also follow up with Terry Beuer to see what FNS will pay for on the food assistance side, or if there are other programs that may cover water or premade formula.
- 4) I think we did a good job getting the local public health department involved and I ask that we work in concert with him. The recommendation is that they be included in the press event this week.

We need immediate action on these. I have a follow up phone call early this afternoon. I also ask that any requests coming from the team be treated with great urgency. The expectation is that we will get on top of this and provide leadership on the issue.

Nick

---

**From:** Wyant, Dan (DEQ)  
**Sent:** Monday, September 28, 2015 7:18 AM  
**To:** Muchmore, Dennis (GOV); Lyon, Nick (DCH); Hollins, Harvey (GOV)  
**Cc:** Wurfel, Sara (GOV); Wurfel, Sara (GOV); Lasher, Geralyn (DCH); Thelen, Mary Beth (DEQ)  
**Subject:** Proposed Press Conference on Flint Drinking Water

Per the ongoing issues in Flint concerning their drinking water, I would offer the following recommendations. Let's discuss.

## **Recommendation**

Press Conference in Flint – Wednesday, Thursday or Friday.

## **Participants**

Mayor of Flint  
Dan Wyant – Michigan Department of Environmental Quality  
Nick Lyon – Department of Community Health  
Susan Hedman – Region 5 Administrator or EPA  
Harvey Hollins – Governor's office  
Local Public Health Department

## **Announcement**

Federal – State – Local action plan to address Flint Drinking Water

1. Governor Snyder names Dr. Eden Wells (DHHS Chief Medical Executive) as Flint drinking water Public Health Advisor.
2. All Flint schools water will immediately be tested to ensure that drinking water is safe.
3. Advisories will be disseminated recommending citizens flush your cold water pipes, use only water from the cold water tap for drinking, cooking and especially for making baby formula.
4. Implementation of fully optimized corrosion controls in the Flint drinking water system.
5. Expanded water testing of at risk properties.
6. Offer water testing at no cost to Flint residents to assure water is safe.
7. Convene a safe drinking water " Technical Review Advisory" to ensure best technology, practices and science is being utilized, including EPA's expertise and assistance from their Office of Research and Development.
8. Offer bottled water and premixed formula if test results indicate high levels of lead.

Dan Wyant, Director  
Department of Environmental Quality  
517-284-6700 (New Number)

---

**From:** Trial, Larry (DTMB)  
**Sent:** Tuesday, September 29, 2015 11:25 AM  
**To:** Nevai, Tom (DTMB); McPherson, Victoria (DTMB)  
**Cc:** Rodgers, Anthony (DTMB); Fick, James (DTMB)  
**Subject:** FW: .. need now for Governor

**Importance:** High

FYI

**From:** Briggs, Gailene (DTMB)  
**Sent:** Tuesday, September 29, 2015 11:23 AM  
**To:** McPherson, Victoria (DTMB) <[McPhersonV@michigan.gov](mailto:McPhersonV@michigan.gov)>; Trial, Larry (DTMB) <[TrialL@michigan.gov](mailto:TrialL@michigan.gov)>; Dashner, Kendra (DTMB) <[DashnerK@michigan.gov](mailto:DashnerK@michigan.gov)>  
**Subject:** Fwd: .. need now for Governor

FYI. I need to know if someone is going there for Susan. Governor needs to know it is resolved by noon  
Thank you

Begin forwarded message:

**From:** "Nordyke, Susan (DTMB)" <[NordykeS@michigan.gov](mailto:NordykeS@michigan.gov)>  
**Date:** September 29, 2015 at 11:21:35 AM EDT  
**To:** "Briggs, Gailene (DTMB)" <[BriggsG1@michigan.gov](mailto:BriggsG1@michigan.gov)>  
**Subject:** Re: .. need now for Governor

Thanks Gailene. Please get conformation that someone is going over immediately.

Thank you,  
Susan.

On Sep 29, 2015, at 11:20 AM, Briggs, Gailene (DTMB) <[BriggsG1@michigan.gov](mailto:BriggsG1@michigan.gov)> wrote:

Sorry meant to copy you on this

Begin forwarded message:

**From:** "Briggs, Gailene (DTMB)" <[BriggsG1@michigan.gov](mailto:BriggsG1@michigan.gov)>  
**Date:** September 29, 2015 at 11:19:17 AM EDT  
**To:** "Trial, Larry (DTMB)" <[TrialL@michigan.gov](mailto:TrialL@michigan.gov)>, "Dashner, Kendra (DTMB)" <[DashnerK@michigan.gov](mailto:DashnerK@michigan.gov)>  
**Subject:** Fwd: .. need now for Governor

Can one of you go to Linda this has to be resolved by noon

Begin forwarded message:

**From:** "Grijalva, Nancy (DCH)" <GrijalvaN@michigan.gov>

**Date:** September 29, 2015 at 11:18:06 AM EDT

**To:** "Nordyke, Susan (DTMB)" <NordykeS@michigan.gov>

**Cc:** "Dykema, Linda D. (DCH)" <DykemaL@michigan.gov>, "Briggs, Gailene (DTMB)" <BriggsG1@michigan.gov>, "Haskell, Jeff (DTMB)" <HaskellJ@michigan.gov>

**Subject:** RE: .. need now for Governor

4<sup>th</sup> floor north east corner Capitol View building – 406

Her extension is 58566

**From:** Nordyke, Susan (DTMB)

**Sent:** Tuesday, September 29, 2015 11:13 AM

**To:** Grijalva, Nancy (DCH)

**Cc:** Dykema, Linda D. (DCH); Briggs, Gailene (DTMB); Haskell, Jeff (DTMB)

**Subject:** Re: .. need now for Governor

Nancy,

Where is Linda physically located? I've asked Gailene to have a tech work with Linda personally side by side to fix this issue.

Thank you,  
Susan.

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**Sent:** Tuesday, September 29, 2015 10:35 AM

**To:** Briggs, Gailene (DTMB); Grijalva, Nancy (DCH)

**Cc:** Nordyke, Susan (DTMB); Haskell, Jeff (DTMB)

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**Subject:** Re: ACTION REQUIRED: FW: Proposed Press Conference on Flint Drinking Water - NOT FIXED....

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Linda the site has been fixed . Can you please verify for me

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**Cc:** Anderson, Paula (DCH); Miller, Corinne (DCH)  
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**Cc:** Anderson, Paula (DCH)  
**Subject:** FW: ACTION REQUIRED: FW: Proposed Press Conference on Flint Drinking Water  
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**Cc:** Haskell, Jeff (DTMB); Grijalva, Nancy (DCH); Briggs, Gailene (DTMB)

**Subject:** RE: ACTION REQUIRED: FW: Proposed Press Conference on Flint Drinking Water

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**Cc:** Haskell, Jeff (DTMB) <HaskellJ@michigan.gov>; Grijalva, Nancy (DCH) <GrijalvaN@michigan.gov>

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**Importance:** High

Hi Gailene,

Please see urgent request below and seek resolution ASAP.

Also, please contact Nancy and work directly with her as needed to resolve.

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**Subject:** FW: Proposed Press Conference on Flint Drinking Water

**Importance:** High

FYI the ticket # is 647875.

PLEASE EXPEDITE For Director Lyon.

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**Sent:** Monday, September 28, 2015 3:29 PM

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**Cc:** Moran, Susan (DCH)

**Subject:** RE: Proposed Press Conference on Flint Drinking Water

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Thanks, Corinne-

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**To:** Grijalva, Nancy (DCH)  
**Cc:** Moran, Susan (DCH); Wells, Eden (DCH); Dykema, Linda D. (DCH)  
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**Subject:** RE: Proposed Press Conference on Flint Drinking Water

Nick now has a phone conference at 11:30 with the Governor- Congressman Kildee at 11:30 am

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**To:** Lyon, Nick (DCH)  
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**Subject:** Re: Proposed Press Conference on Flint Drinking Water

Lynda Dykema is the contact for questions on Virginia Tech/Hurley data.

Sent from my iPhone

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outside public health advisor. I think it's appropriate that this be our CME so I changed that piece. I volunteered Geralyn, Elizabeth, and Dr. Wells to serve on the team.

The areas where we need more attention are as follows:

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- 4) I think we did a good job getting the local public health department involved and I ask that we work in concert with him. The recommendation is that they be included in the press event this week.

We need immediate action on these. I have a follow up phone call early this afternoon. I also ask that any requests coming from the team be treated with great urgency. The expectation is that we will get on top of this and provide leadership on the issue.

Nick

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**Sent:** Monday, September 28, 2015 7:18 AM

**To:** Muchmore, Dennis (GOV); Lyon, Nick (DCH); Hollins, Harvey (GOV)

**Cc:** Wurfel, Sara (GOV); Wurfel, Sara (GOV); Lasher, Geralyn (DCH); Thelen, Mary Beth (DEQ)

**Subject:** Proposed Press Conference on Flint Drinking Water

Per the ongoing issues in Flint concerning their drinking water, I would offer the following recommendations. Let's discuss.

## **Recommendation**

Press Conference in Flint -- Wednesday, Thursday or Friday.

## **Participants**

Mayor of Flint

Dan Wyant -- Michigan Department of Environmental Quality

Nick Lyon -- Department of Community Health

Susan Hedman -- Region 5 Administrator or EPA

Harvey Hollins -- Governor's office

Local Public Health Department

## **Announcement**



## Federal – State – Local action plan to address Flint Drinking Water

1. Governor Snyder names Dr. Eden Wells (DHHS Chief Medical Executive) as Flint drinking water Public Health Advisor.
2. All Flint schools water will immediately be tested to ensure that drinking water is safe.
3. Advisories will be disseminated recommending citizens flush your cold water pipes, use only water from the cold water tap for drinking, cooking and especially for making baby formula.
4. Implementation of fully optimized corrosion controls in the Flint drinking water system.
5. Expanded water testing of at risk properties.
6. Offer water testing at no cost to Flint residents to assure water is safe.
7. Convene a safe drinking water “ Technical Review Advisory” to ensure best technology, practices and science is being utilized, including EPA’s expertise and assistance from their Office of Research and Development.
8. Offer bottled water and premixed formula if test results indicate high levels of lead.

Dan Wyant, Director  
Department of Environmental Quality  
517-284-6700 (New Number)

---

**From:** Trial, Larry (DTMB)  
**Sent:** Tuesday, September 29, 2015 11:34 AM  
**To:** Briggs, Gailene (DTMB); McPherson, Victoria (DTMB); Dashner, Kendra (DTMB)  
**Cc:** Nevai, Tom (DTMB)  
**Subject:** RE: .. need now for Governor

I have left a 2<sup>nd</sup> voicemail message with Linda.

Thanks,  
Larry

**From:** Briggs, Gailene (DTMB)  
**Sent:** Tuesday, September 29, 2015 11:23 AM  
**To:** McPherson, Victoria (DTMB) <[McPhersonV@michigan.gov](mailto:McPhersonV@michigan.gov)>; Trial, Larry (DTMB) <[Triall@michigan.gov](mailto:Triall@michigan.gov)>; Dashner, Kendra (DTMB) <[DashnerK@michigan.gov](mailto:DashnerK@michigan.gov)>  
**Subject:** Fwd: .. need now for Governor

FYI. I need to know if someone is going there for Susan. Governor needs to know it is resolved by noon  
Thank you

Begin forwarded message:

**From:** "Nordyke, Susan (DTMB)" <[NordykeS@michigan.gov](mailto:NordykeS@michigan.gov)>  
**Date:** September 29, 2015 at 11:21:35 AM EDT  
**To:** "Briggs, Gailene (DTMB)" <[BriggsG1@michigan.gov](mailto:BriggsG1@michigan.gov)>  
**Subject:** Re: .. need now for Governor

Thanks Gailene. Please get conformation that someone is going over immediately.

Thank you,  
Susan.

On Sep 29, 2015, at 11:20 AM, Briggs, Gailene (DTMB) <[BriggsG1@michigan.gov](mailto:BriggsG1@michigan.gov)> wrote:

Sorry meant to copy you on this

Begin forwarded message:

**From:** "Briggs, Gailene (DTMB)" <[BriggsG1@michigan.gov](mailto:BriggsG1@michigan.gov)>  
**Date:** September 29, 2015 at 11:19:17 AM EDT  
**To:** "Trial, Larry (DTMB)" <[Triall@michigan.gov](mailto:Triall@michigan.gov)>, "Dashner, Kendra (DTMB)" <[DashnerK@michigan.gov](mailto:DashnerK@michigan.gov)>  
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Can one of you go to Linda this has to be resolved by noon

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Nick Lyon -- Department of Community Health

Susan Hedman -- Region 5 Administrator or EPA

Harvey Hollins -- Governor's office

Local Public Health Department

## **Announcement**

## Federal – State – Local action plan to address Flint Drinking Water

1. Governor Snyder names Dr. Eden Wells (DHHS Chief Medical Executive) as Flint drinking water Public Health Advisor.
2. All Flint schools water will immediately be tested to ensure that drinking water is safe.
3. Advisories will be disseminated recommending citizens flush your cold water pipes, use only water from the cold water tap for drinking, cooking and especially for making baby formula.
4. Implementation of fully optimized corrosion controls in the Flint drinking water system.
5. Expanded water testing of at risk properties.
6. Offer water testing at no cost to Flint residents to assure water is safe.
7. Convene a safe drinking water “ Technical Review Advisory” to ensure best technology, practices and science is being utilized, including EPA’s expertise and assistance from their Office of Research and Development.
8. Offer bottled water and premixed formula if test results indicate high levels of lead.

Dan Wyant, Director  
Department of Environmental Quality  
517-284-6700 (New Number)



---

**From:** DTMB-SMC  
**Sent:** Tuesday, January 26, 2016 9:52 AM  
**To:** Conlin, Dan (DTMB);DTMB-SMC;Gorton, Glenn (DTMB);Hoffman, Rick (DTMB);King, Frederick (DTMB);McQuaid, John (DTMB);Nevai, Tom (DTMB);Novello, Richard (DTMB);Ouendag, Michael (DTMB);Pittman, Toby (DTMB);Weldon, Diane (DTMB);Wilson, David (DTMB);Gorton, Glenn (DTMB);Odett, Judy (DTMB)  
**Cc:** DTMB-SMC  
**Subject:** Emergency RFC ESOGB Approval Request \*\*\*RFC# 86179\*\*\*  
**Importance:** High

Please review this emergency RFC approval request. Use the voting options to “Approve” or “Reject” if buttons are available, or reply to all with either an “Approve” or “Reject” if you do not have the buttons. If RFC is rejected, please include the reason for the denial. Thank you.

**Requester:** Jay Salmon 517-284-7364

**Change Builder:** Jim Bowen 517-241-9076

**Incident Record Number:**  
**Remedy Ticket Number:** 5874740  
**Problem Record Number:**

**Reason for the emergency:** I need emergency ECAB Approval for this RFC Please. There are only three agencies involved and I am working on getting approval from them but this has to happen by 11 AM this morning for the Governors Team in Flint involving the water crisis.

**Scheduled start and ending dates and times for the change request:** Tuesday 1/26/2016 at 11:00 AM until Tuesday 1/26/2016 at 11:30 AM

**Detail description of the RFC:** Add Executive WiFi segment to Flint SOB for staff involved with Flint Water Crisis

**Function/Service/Application Impact:** As listed, no impact

**Agency/Agencies impacted:** MCSC, Treasury, DHS

**Function/Service/Application Criticality:** High

**RFC Risk:** High

**Backout Plan:** Remove WiFi IP segment

**Test:** Vendor owns test method

**Validation:** Staff will verify Wifi is working

**Email Received:** I need emergency ECAB Approval for this RFC Please. There are only three agencies involved and I am working on getting approval from them but this has to happen by 11 AM this morning for the Governors Team in Flint involving the water crisis.

Thank you,

Jay Salmon  
NTSD - ITM14  
Enterprise Network Services  
Hannah Bld. 308 W. Allegan  
Lansing MI. 48933  
Cell (517) 243-9653  
Desk (517) 284-7364

---

**From:** DTMB-SMC  
**Sent:** Tuesday, January 26, 2016 10:52 AM  
**To:** MDIT-DCO-Enterprise Change Managers;DTMB-SMC;Conlin, Dan (DTMB);Gorton, Glenn (DTMB);Hoffman, Rick (DTMB);King, Frederick (DTMB);McQuaid, John (DTMB);Nevai, Tom (DTMB);Novello, Richard (DTMB);Ouendag, Michael (DTMB);Pittman, Toby (DTMB);Weldon, Diane (DTMB);Wilson, David (DTMB);Gorton, Glenn (DTMB);Odett, Judy (DTMB)  
**Cc:** DTMB-SMC  
**Subject:** \*\*2nd Request\*\* Emergency RFC ESOGB Approval Request \*\*\*RFC# 86179\*\*\*  
**Importance:** High

\*\*2<sup>nd</sup> Request\*\*

Approved by:  
Dick Novello  
Judy Odett  
Mike Ouendag  
Fred King  
Dan Conlin  
Toby Pittman

---

**From:** DTMB-SMC  
**Sent:** Tuesday, January 26, 2016 9:52 AM  
**To:** Conlin, Dan (DTMB) <[conlind@michigan.gov](mailto:conlind@michigan.gov)>; DTMB-SMC <[DTMB-SMC@michigan.gov](mailto:DTMB-SMC@michigan.gov)>; Gorton, Glenn (DTMB) <[GortonG@michigan.gov](mailto:GortonG@michigan.gov)>; Hoffman, Rick (DTMB) <[hoffmanr1@michigan.gov](mailto:hoffmanr1@michigan.gov)>; King, Frederick (DTMB) <[kingf@michigan.gov](mailto:kingf@michigan.gov)>; McQuaid, John (DTMB) <[mcquaidj@michigan.gov](mailto:mcquaidj@michigan.gov)>; Nevai, Tom (DTMB) <[NevaiT@michigan.gov](mailto:NevaiT@michigan.gov)>; Novello, Richard (DTMB) <[NovelloD@michigan.gov](mailto:NovelloD@michigan.gov)>; Ouendag, Michael (DTMB) <[ouendagm@michigan.gov](mailto:ouendagm@michigan.gov)>; Pittman, Toby (DTMB) <[PittmanT@michigan.gov](mailto:PittmanT@michigan.gov)>; Weldon, Diane (DTMB) <[weldond@michigan.gov](mailto:weldond@michigan.gov)>; Wilson, David (DTMB) <[WilsonD7@michigan.gov](mailto:WilsonD7@michigan.gov)>; Glenn Gorton (Cell) (5172431483@vtext.com) <[5172431483@vtext.com](mailto:5172431483@vtext.com)>; Odett, Judy (DTMB) <[OdettJ@michigan.gov](mailto:OdettJ@michigan.gov)>  
**Cc:** DTMB-SMC <[DTMB-SMC@michigan.gov](mailto:DTMB-SMC@michigan.gov)>  
**Subject:** Emergency RFC ESOGB Approval Request \*\*\*RFC# 86179\*\*\*  
**Importance:** High

Please review this emergency RFC approval request. Use the voting options to "Approve" or "Reject" if buttons are available, or reply to all with either an "Approve" or "Reject" if you do not have the buttons. If RFC is rejected, please include the reason for the denial. Thank you.

**Requester:** Jay Salmon 517-284-7364

**Change Builder:** Jim Bowen 517-241-9076

**Incident Record Number:**  
**Remedy Ticket Number:** 5874740  
**Problem Record Number:**

**Reason for the emergency:** I need emergency ECAB Approval for this RFC Please. There are only three agencies involved and I am working on getting approval from them but this has to happen by 11 AM this morning for the Governors Team in Flint involving the water crisis.

**Scheduled start and ending dates and times for the change request:** Tuesday 1/26/2016 at 11:00 AM until Tuesday 1/26/2016 at 11:30 AM

**Detail description of the RFC:** Add Executive WiFi segment to Flint SOB for staff involved with Flint Water Crisis

**Function/Service/Application Impact:** As listed, no impact

**Agency/Agencies impacted:** MCSC, Treasury, DHS

**Function/Service/Application Criticality:** High

**RFC Risk:** High

**Backout Plan:** Remove WiFi IP segment

**Test:** Vendor owns test method

**Validation:** Staff will verify Wifi is working

**Email Received:** I need emergency ECAB Approval for this RFC Please. There are only three agencies involved and I am working on getting approval from them but this has to happen by 11 AM this morning for the Governors Team in Flint involving the water crisis.

Thank you,  
Jay Salmon  
NTSD - ITM14  
Enterprise Network Services  
Hannah Bld. 308 W. Allegan  
Lansing MI. 48933  
Cell (517) 243-9653  
Desk (517) 284-7364

---

**From:** DTMB-SMC  
**Sent:** Friday, February 12, 2016 2:46 PM  
**To:** Conlin, Dan (DTMB);DTMB-SMC;Gorton, Glenn (DTMB);Hoffman, Rick (DTMB);King, Frederick (DTMB);McQuaid, John (DTMB);Nevai, Tom (DTMB);Novello, Richard (DTMB);Ouendag, Michael (DTMB);Pittman, Toby (DTMB);Weldon, Diane (DTMB);Wilson, David (DTMB);Glenn Gorton (Cell) (5172431483@vtext.com);Odett, Judy (DTMB)  
**Cc:** DTMB-SMC  
**Subject:** Emergency RFC ESOGB Approval Request \*\*\*RFC# 86946\*\*\*  
  
**Importance:** High

Please review this emergency RFC approval request. Use the voting options to “Approve” or “Reject” if buttons are available, or reply to all with either an “Approve” or “Reject” if you do not have the buttons. If RFC is rejected, please include the reason for the denial. Thank you.

**Requester:** Jay Salmon 517.284.7364

**Change Builder:** Pierre Baldassarra 517.373.2270

**Incident Record Number:**  
**Remedy Ticket Number:** 59507  
**Problem Record Number:**

**Reason for the emergency:** This is a vendor change happening Monday (during the Holiday) and is an expedited circuit upgrade due to the water crisis in Flint.

**Scheduled start and ending dates and times for the change request:** Monday 2/15/16 at 8:30 A.M. until 2/15/16 1:00 P.M.

**Detail description of the RFC:** AT&TCore Network Services will optimize WAN circuit from 50MB to 100Mb for Flint SOB, 125 E. Union St. Flint, MI]. AT&T/NTSD Core Network Services will install a new 100MB circuit parallel to existing 50MB circuit and will coordinate cutover with site.

**Function/Service/Application Impact:** Medium

**Agency/Agencies impacted:** DOS, DEQ, DCR, Treasury, DHS

**Function/Service/Application Criticality:**

**RFC Risk:** Medium

**Backout Plan:** AT&T will shutdown newly installed circuit and turn up the old circuit/router. Backout plan requires 10 minutes. (Note: Include back out time in scheduled "Start Date" and "End Date" window. Do not include the back out time in "Planned Downtime" minutes).

**Test:** AT&T & NTSD have collaborated to develop and standard implement step-by-step process to optimize (upgrade) data circuits. This is a repeatable process that have been lab tested by AT&T and validated by NTSD engineers.

**Validation:** NTSD Core Network Services will confirm the old circuit has been removed by use of ping and attempts to access router via SNMP. Telecom will confirm with end users that they have required internet and intranet access by having them attempt to connect to various websites and applications.

**Email Received:**

Please emergency expedite the RFC above. This is a vendor change happening Monday (during the Holiday) and is an expedited circuit upgrade due to the water crisis in Flint. Thank you.

Jay Salmon  
NTSD - ITM14  
Enterprise Network Services  
Hannah Bld. 608 W. Allegan  
Lansing MI. 48933  
Cell (517) 243-9653  
Desk (517) 284-7364

---

**From:** MIRS Delivery <info=mirsnews.com@mail9.atl31.mcdlv.net> on behalf of MIRS Delivery <info@mirsnews.com>  
**Sent:** Monday, February 01, 2016 1:11 PM  
**To:** Palmer, Jason (DTMB)  
**Subject:** MIRS Monday Podcast, February 1, 2016

[View this email in your browser](#)



## This week on MIRS Monday

What does Gov. Rick Snyder need to do to get ahead of the Flint water story? Marketing Resource Group President Tom Shields gives his opinion on this and whether he agrees Republican presidential frontrunner Donald Trump has a clear path to the nomination if he wins Iowa.

Also, listen to the unique strategy Michigan U.S. Reps. Bill Huizenga and John Moolenaar are using to connect with Iowans as they cross the Hawkeye State for Marco Rubio's campaign.



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Lansing, MI 48915

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**Sent:** Tuesday, February 16, 2016 10:26 AM  
**To:** Ingersoll, Jean (DHHS); Stibitz, Brom (DTMB)  
**Subject:** RE: NEW DEADLINE - Time Sensitive Request

From: Ingersoll, Jean (DHHS)  
Sent: Tuesday, February 16, 2016 10:24 AM  
To: Palmer, Jason (DTMB) <PalmerJ2@michigan.gov>; Stibitz, Brom (DTMB) <StibitzB@michigan.gov>  
Subject: RE: NEW DEADLINE - Time Sensitive Request

Thank you Jason. I expected nothing less from you... :)

Jean M. Ingersoll, JD  
Michigan Department of Technology, Management & Budget Lewis Cass Building  
320 South Walnut St.  
PO Box 30026  
Lansing, MI 48909  
517-241-8844 (O)  
517-282-2474 (C)

From: Palmer, Jason (DTMB)  
Sent: Tuesday, February 16, 2016 10:11 AM  
To: Stibitz, Brom (DTMB); Ingersoll, Jean (DHHS)  
Subject: RE: NEW DEADLINE - Time Sensitive Request

Jean:

On behalf of the Bureau of Labor Market Information and Strategic Initiatives, I respond to your request for “a list of likely custodians” of documents relating to one or more of several search terms provided in Brom’s February 12, 2016 email. A custodian will be a staff member who might reasonably be expected to have documents (electronic or otherwise) that correspond to the issues identified in the search terms.

- Our state demographer, Eric Guthrie, has been corresponding almost daily with executives from the State Budget Office (SBO) providing demographic information for Flint. His emails and documents are likely to include some of these search terms, only insofar as they establish the nature of the inquiry from SBO.
- Virtually all staff could be reasonably expected to have documents (electronic or otherwise) related to the search terms “Flint” and “Utilities” in the same sentence. Because Flint is a major metropolitan statistical area and Trade, Transportation, and Utilities is a major industry super sector for the purposes of our federal-state cooperative programs, staff who work on those programs or who provide analysis of the resulting data are likely custodians of documents related to that search term.
- Many staff subscribe to various news services, like MIRS or Gongwer, and are likely to have several related updates from these services that use many or most of the search terms provided.
- Some staff may have sent personal reaction emails to fellow staff members or others relating to the search terms provided. An example may be an employee who writes to her sister in the unemployment insurance agency: “I cannot believe this emergency in Flint!” Similarly, I have received at least one email from a staff member requesting that we counsel some of the team to not speak too loudly about the “emergency in Flint” as some opinions may be offensive to others.

However, it is my belief that considering the nature of the inquiry, no staff in the Bureau of Labor Market Information and Strategic Initiatives are custodians of documents with the search terms below that relate directly or indirectly to the situation in Flint or the resulting litigation.

I hope this helps. Please let me know if you have any questions or would like any additional information.

Thanks!

Jason

Jason S. Palmer  
Director  
Bureau of Labor Market Information & Strategic Initiatives  
Office: (517) 335-5267  
Mobile: (517) 282-2584  
Palmerj2@michigan.gov

Please visit our website at: [www.michigan.gov/lmi](http://www.michigan.gov/lmi)

From: Stibitz, Brom (DTMB)

Sent: Friday, February 12, 2016 3:57 PM

To: Allen, Charlotte (DTMB) <AllenC1@michigan.gov>; Behen, David (DTMB) <Behend@michigan.gov>; Best, Marcy (DTMB) <BestM@michigan.gov>; Brownlee, Jeff (DTMB) <BrownleeJ@michigan.gov>; Buhs, Caleb (DTMB) <BuhsC@michigan.gov>; Davenport, Rodney (DTMB) <DavenportR1@michigan.gov>; Donnan, Chanda (DTMB) <DonnanC@michigan.gov>; Fortino, Diane (DTMB) <FortinoD@michigan.gov>; Gelisse, Ashley (DTMB) <GelisseA@michigan.gov>; Gilliland, Michael (DTMB) <gillilandm@michigan.gov>; Gonzalez, Tonyia (DTMB) <GonzalezT1@michigan.gov>; Griswold, Kim (DTMB) <GRISWOLDK@michigan.gov>; Ingersoll, Jean (DHHS) <IngersollJ@michigan.gov>; Jeffery, Phillip (DTMB) <Jefferyp@michigan.gov>; King, Susan (MCSC) <KingS5@michigan.gov>; Kopacsi, Christian (DTMB) <KopacsiC@michigan.gov>; Lowe, Richard (DTMB) <lower@michigan.gov>; Manning, Kelly (DTMB) <ManningK4@michigan.gov>; Mathews, Jamie (DTMB) <MathewsJ@michigan.gov>; McFarlane, James (DTMB) <mcfarlanej@michigan.gov>; Nixon, Ruth (DTMB) <NixonR@michigan.gov>; Palmer, Jason (DTMB) <PalmerJ2@michigan.gov>; Rabidoux, Jill (DTMB) <RabidouxJ@michigan.gov>; Ragsdale, Aimee (DTMB) <RagsdaleA@michigan.gov>; Schafer, Dana (DTMB) <schaferd1@michigan.gov>; Swanson, Eric (DTMB) <swansone@michigan.gov>; Sweeney, Matthew (DTMB) <SweeneyM1@michigan.gov>; Taylor, Beverly (DTMB) <TaylorB8@michigan.gov>; Trakul, Pamela (DTMB) <TrakulP@michigan.gov>; Turnquist, Michael (DTMB) <TurnquistM@michigan.gov>; VanCoeverying, Joyce (DTMB) <Vancoeveringj1@michigan.gov>; Vanden Bosch, Kerrie (DTMB) <vandenboschk@michigan.gov>; Wellman, Jeff (DTMB) <WellmanJ1@michigan.gov>

Cc: Baker, Natasha (SRO) <BakerN5@michigan.gov>; Hawks, Orlene (DTMB) <HawksO@michigan.gov>

Subject: NEW DEADLINE - Time Sensitive Request

Senior Management Team,

We just received the search terms for the document production. (See below.) Given the lateness of this email, we are asking you send your list of custodians to Jean Ingersoll no later than noon on Tuesday, February 16.

We are not asking you to conduct any searches right now. Further directions will come from Jean.

Search terms:

Legionnaire

Legionella

"boil water order" & "Flint" (anywhere in document) "coli" & Flint (anywhere in document) "bacteria" & "Flint" (anywhere in document) "microb" & "Flint" (anywhere in document) "TTHM" & "Flint" (anywhere in document) "Lead" & "Flint" (anywhere in document) "emergency" & "Flint" (anywhere in document) Karegnondi "Genesee County Health Department"

"Flint" (within sentence) "utilities"

"Lead and Copper Rule"

"Detroit Water and Sewerage Department" & "Flint" (anywhere in document) "DWSD" & "Flint" (anywhere in document) "Flint River"

"Pb" & "water" (anywhere in document)

"KWA"

Please call me or Jean if you have any questions.

Brom

From: Stibitz, Brom (DTMB)

Sent: Thursday, February 11, 2016 4:40 PM

To: Allen, Charlotte (DTMB) <AllenC1@michigan.gov>; Behen, David (DTMB) <Behend@michigan.gov>; Best, Marcy (DTMB) <BestM@michigan.gov>; Brownlee, Jeff (DTMB) <BrownleeJ@michigan.gov>; Buhs, Caleb (DTMB) <BuhsC@michigan.gov>; Davenport, Rodney (DTMB) <DavenportR1@michigan.gov>; Donnan, Chanda (DTMB) <DonnanC@michigan.gov>; Fortino, Diane (DTMB) <FortinoD@michigan.gov>; Gelisse, Ashley (DTMB) <GelisseA@michigan.gov>; Gilliland, Michael (DTMB) <gillilandm@michigan.gov>; Gonzalez, Tonyia (DTMB) <GonzalezT1@michigan.gov>; Griswold, Kim (DTMB) <GRISWOLDK@michigan.gov>; Ingersoll, Jean (DHHS) <IngersollJ@michigan.gov>; Jeffery, Phillip (DTMB) <Jefferyp@michigan.gov>; King, Susan (MCSC) <KingS5@michigan.gov>; Kopacsi, Christian (DTMB) <KopacsiC@michigan.gov>; Lowe, Richard (DTMB) <lower@michigan.gov>; Manning, Kelly (DTMB) <ManningK4@michigan.gov>; Mathews, Jamie (DTMB) <MathewsJ@michigan.gov>; McFarlane, James (DTMB) <mcfarlanej@michigan.gov>; Nixon, Ruth (DTMB) <NixonR@michigan.gov>; Palmer, Jason (DTMB) <PalmerJ2@michigan.gov>; Rabidoux, Jill (DTMB) <RabidouxJ@michigan.gov>; Ragsdale, Aimee (DTMB) <RagsdaleA@michigan.gov>; Schafer, Dana (DTMB) <schaferd1@michigan.gov>; Stibitz, Brom (DTMB) <StibitzB@michigan.gov>; Swanson, Eric (DTMB) <swansone@michigan.gov>; Sweeney, Matthew (DTMB) <SweeneyM1@michigan.gov>; Taylor, Beverly (DTMB) <TaylorB8@michigan.gov>; Trakul, Pamela (DTMB) <TrakulP@michigan.gov>; Turnquist, Michael (DTMB) <TurnquistM@michigan.gov>; VanCoevery, Joyce (DTMB) <Vancoeveringj1@michigan.gov>; Vanden Bosch, Kerrie (DTMB) <vandenboschk@michigan.gov>; Wellman, Jeff (DTMB) <WellmanJ1@michigan.gov>

Subject: Time Sensitive Request

SMT,

Jean Ingersoll is leading DTMB's effort to comply with document production requests related to freedom of information requests and certain lawsuits against the state.

At some point during the day tomorrow, Jean will share with you a list of standard "search terms" which we will use to compile documents related to this lawsuit.

Within 2 hours of receiving this email from Jean, you need to respond with a list of likely custodians from your work area. Jean may have more information on this tomorrow, but generally speaking a custodian will be a staff member who might reasonably be expected to have documents (electronic or otherwise) that correspond to the issues identified in the

search terms.

If you have any questions, please call me or Jean. This is an important issue and I thank you in advance for your attention to this matter.

Brom Stibitz

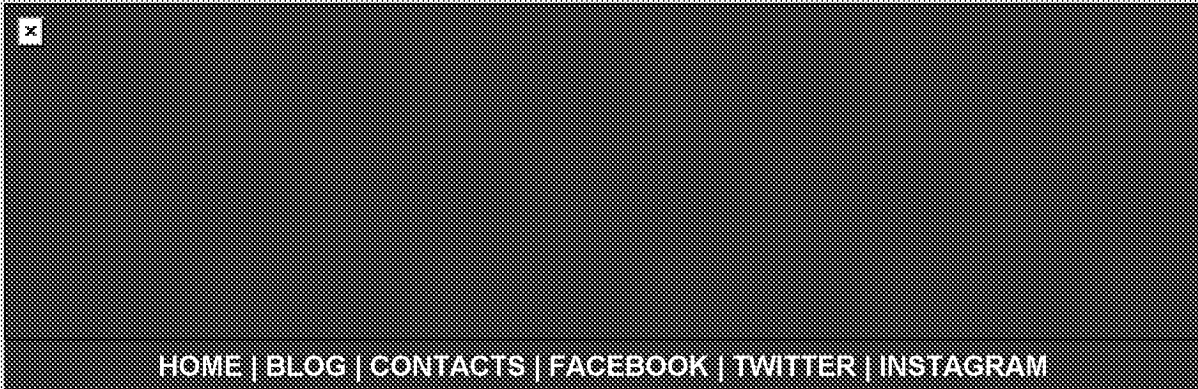
Chief Deputy Director

Michigan Department of Technology, Management and Budget [stibitzb@michigan.gov](mailto:stibitzb@michigan.gov)

517-373-1004

---

**From:** Governor's Office <governorsoffice@govsubscriptions.michigan.gov>  
**Sent:** Tuesday, February 16, 2016 5:21 PM  
**To:** Palmer, Jason (DTMB)  
**Subject:** VIDEO: Volunteering in Flint



## VIDEO: How volunteers are helping Flint



---

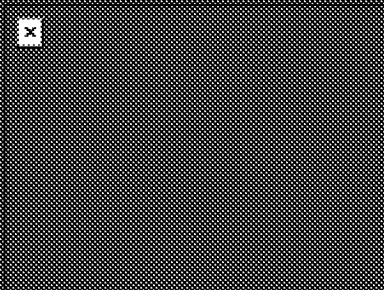
Volunteers at the Food Bank of Eastern Michigan are working hard to collect donations in order to help the families of Flint. Last Thursday, Governor Snyder visited with the many dedicated volunteers and helped sort cans of food.

Good nutrition is critically important for Flint's children. Foods that are high in calcium, vitamin C, and iron can help limit the effects of lead exposure. To donate or volunteer at the Food Bank of Eastern Michigan, visit [www.fbem.org](http://www.fbem.org).

Click [here](#) to watch the video and learn more about how the Food Bank of Eastern Michigan is helping Flint's families.



## LISTEN IN: Governor Snyder's tele-town hall with Flint residents



Governor Snyder hosted his third town hall with Flint residents on Thursday, Feb. 11, answering their questions directly. [Click here to listen to the call.](#)

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---

This email was sent to palmerj2@michigan.gov on behalf of: The Executive Office of the Governor · 111 South Capitol Avenue · Lansing, MI 48909 · 517-335-7358

---

**Sent:** Wednesday, February 17, 2016 12:49 PM  
**To:** DTMB\_Test2  
**Subject:** RE: The Gov. Snyder's Budget Proposal

From: DTMB Director and CIO David Behen [<mailto:dtmb@govsubscriptions.michigan.gov>]  
Sent: Wednesday, February 17, 2016 10:10 AM  
To: Palmer, Jason (DTMB) <[PalmerJ2@michigan.gov](mailto:PalmerJ2@michigan.gov)>  
Subject: The Gov. Snyder's Budget Proposal

Good morning everyone. I hope everyone had a great holiday weekend.

I had the good fortune to travel to Marquette on Monday with Chad Laidlaw, DTMB's policy and planning analyst, to meet with city, business and university leaders and to address the Economic Club of Marquette. I told them about the many things DTMB does, placing special emphasis on our work in mobility and cybersecurity. Marquette is really developing and making its mark as an innovative and entrepreneurial community.

Now work.

The executive budget Gov. Snyder presented last week outlined his investment plan for Michigan. Yes, the proposal for fiscal year 2017-18 outlined a strategy to address the critical challenges of addressing the Flint water crisis and turning around Detroit's Public Schools, but the \$54.9 billion plan also includes investment in four key areas:

**Education.** The budget increases investment to K-12 schools, community colleges and the state's public universities.

Additional funds are proposed to expand career, technical, science, technology, engineering and math programs.

**Protecting the Public.** The governor's plan expands the Secure Cities program, which has reduced violent crime in four major Michigan cities. Funds also would support an additional trooper recruit school and an academy to train corrections officers, among other initiatives.

**Putting People First.** The governor recommends continued expansion of the Healthy Kids Dental Program and funding efforts to ensure residents have access to affordable health care. His proposal boosts funds to help cover new higher cost specialty medications to treat conditions such as hepatitis C and cystic fibrosis, among others.

**Investing in Infrastructure.** The proposal allocates \$1.2 billion to maintain and repair Michigan roads, bridges and other critical infrastructure.

The budget proposal also includes FY 2017-18 funding recommendations for DTMB. Gov. Snyder recommends ongoing funding of \$1.3 billion for department operations and a one-time allocation of \$32.4 million.

A few highlights include:

\$502 million for information technology support for all state agencies and \$132.8 million for 14 high-priority IT projects in seven agencies. He recommends increasing the Information Technology Investment Fund by \$7 million, from \$65 million to \$72 million. This fund supports several major multiyear IT projects and upgrades, including the replacement of outdated legacy systems.

An additional \$5 million to support cybersecurity improvements to safeguard citizens' personal information and protect critical infrastructure and government services.

IT support of \$6.5 million to modernize the Office of Retirement Services' systems and enhance customer service for more than 530,000 current and future retirees.

You can see the full executive budget recommendations, which are posted on the Budget Office website. Details of DTMB's proposed budget begin on page B-75.

We can expect to see many changes before the budgets are signed and become effective Oct. 1. The executive budget will be used by the House and Senate Appropriations Committees as they work on their own budgets and hold committee hearings on the proposals. I'll keep you posted as the process moves ahead.

As always, I welcome your notes, whether about the budget process or any other topic. Please send them to me at [behend@michigan.gov](mailto:behend@michigan.gov).

Thank you again for all the good work you do. I hope you have a great week ahead.

David

The Department of Technology, Management and Budget You are receiving this email because you are an employee of the Department of Technology, Management and Budget. If you have questions about your subscription, please contact [DTMB-Communications@michigan.gov](mailto:DTMB-Communications@michigan.gov).

This email was sent to [palmerj2@michigan.gov](mailto:palmerj2@michigan.gov) using GovDelivery, on behalf of DTMB · Lewis Cass Building · 320 South Walnut Street · Lansing, MI 48933 517-373-1004



**From:** Darga, Ken (DTMB)  
**Sent:** Friday, April 11, 2014 2:26 PM  
**To:** Palmer, Jason (DTMB)  
**Subject:** FW: Belle Isle to close 4 days for high-tech events | Bankruptcy judge OKs \$85M swaps deal | Around town this weekend

---

**From:** Crain's Daily News Report  
**Sent:** Friday, April 11, 2014 2:11:54 PM (UTC-05:00) Eastern Time (US & Canada)  
**To:** Darga, Ken (DTMB)  
**Subject:** Belle Isle to close 4 days for high-tech events | Bankruptcy judge OKs \$85M swaps deal | Around town this weekend

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Friday, April 11, 2014

THE LEAD

**Belle Isle traffic to go high-tech for transport conference**

CRAIN'S ORIGINALS

Detroit bankruptcy judge OKs \$85M swaps deal

Jeff Brown terminated as exec director of Oakland County mental health organization

UM Health CEO Ora Pescovitz interviews for S.C. med school presidency

SHERRI WELCH

---

New proposed rules for charity poker games  
could take effect next month

---

Aco Hardware to close 3 stores, moves  
forward with rebranding to Great Lakes Ace



---

GUEST BLOG: MARK S. LEE

Shifting the paradigm: A Q&A with Lester Lewis

---

10 things to do this weekend

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This Week in *Crain's*: April 11, 2014



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IXITI TOP PICKS

Arts and cultural events this weekend: April  
11-13



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#### OTHER NEWS

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Employers still ask applicants about criminal  
convictions, survey shows

---

Flint aims to end use of Detroit water starting  
next week

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Michigan Sea Grant gets \$5M for Great Lakes  
work

---

Fungal disease fatal to bats spreads

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**From:** Darga, Ken (DTMB)  
**Sent:** Wednesday, October 15, 2014 7:04 AM  
**To:** Palmer, Jason (DTMB)  
**Subject:** FW: Henry Ford College offers state's first industrial sewing program | Berliners want to rebuild Detroit factory as dance club | French molder to open first U.S. plant in Rochester Hills

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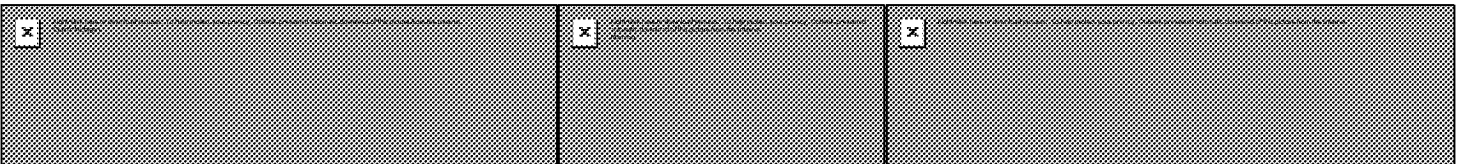
**From:** Crain's Michigan Morning  
**Sent:** Wednesday, October 15, 2014 7:03:55 AM (UTC-05:00) Eastern Time (US & Canada)  
**To:** Darga, Ken (DTMB)  
**Subject:** Henry Ford College offers state's first industrial sewing program | Berliners want to rebuild Detroit factory as dance club | French molder to open first U.S. plant in Rochester Hills



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#### Michigan business news from around the Web

### Michigan's first industrial sewing program prepares for demand in apparel, automotive industries

The Detroit Garment Group Guild is helping to bring back the lost art of industrial sewing with a new sewing certificate program at Henry Ford College. *Crain's story* >>>

### Where Detroit sees a derelict factory, Berliners see a techno dance club

Is Detroit the "new Berlin"? The German founder of a world-famous techno-music nightclub in Berlin says he sees parallels between the two cities and wants to acquire the abandoned Fisher Body 21, a mile from Detroit's New Center.

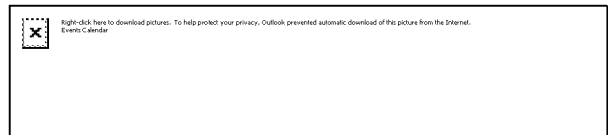
*Wall Street Journal story* >>>

### French molder AdduXi to open first U.S. factory in Rochester Hills



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| • <a href="#">Healthcare Extra</a>          | • <a href="#">Lists</a>       |
| • <a href="#">Crain's JobFront</a>          | • <a href="#">About us</a>    |



AdduXi Group plans to create 40 jobs in the 27,000-square-foot factory over the next two years. The Michigan location represents an investment of \$5 million to \$6 million for the mid-sized French company, which has sales of about \$65 million.

*Crain's story >>>*

### **John Bravata asks to appeal \$8.2M civil SEC judgment related to Ponzi scheme**

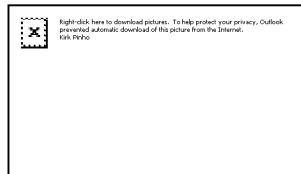
The former chairman of Southfield-based BBC Equities LLC, in prison for running a Ponzi scheme out of his investment firm from 2006 to 2009, wants to appeal a related \$8.2 million civil judgment in favor of the U.S. Securities and Exchange Commission, without costs. *Crain's story >>>*

### **Domino's shares jump as chicken bites, 'pizza theater' fuel growth**

Domino's Pizza Inc. rose the most in more than two years after third-quarter profit and sales topped estimates, lifted by frugal consumers looking for deals as they cope with a still-shaky economy.

*Bloomberg story >>>*

### **Crain's Blogs**



Don't be alarmed by roving volunteers: Blexting to document Pontiac blight  
[More >>>](#)



Survey: Small biz feels better about pay hikes  
[More >>>](#)

### **AA company to be lauded for retinal disease test**

OcuSciences Inc., an Ann Arbor medical device company commercializing a fast and noninvasive test for early detection of retinal disease, will be honored as innovator of the year Oct. 22 at Medical Main Street's annual Inno-vention conference.

*Crain's story >>>*

### **Metro Detroit home prices rise as sales slow**

### **AMA Detroit Mix and Mingle**

Don't miss out on this fun opportunity to network with other marketing professionals, meet AMA Detroit board members and expand your professional network. American Marketing Association, Detroit members are encouraged to bring along a colleague and introduce them to the AMA. Appetizers will be provided for the first hour. <https://www.eventbrite.com/e/ama-detroit-mix-and-mingle-tickets-13277040987>

**Thursday, October 16**

6:00pm - 8:00pm

#### **Place:**

Bar Louie  
44375 W Twelve Mile Road  
Novi

#### **Contact:**

Delaney  
(313) 505-9219  
[delaneym@thehenryford.org](mailto:delaneym@thehenryford.org)

[Click here for more local events >>>](#)



Home sale prices again increased year-over-year last month in metro Detroit, one of the reasons sales continued their slowdown. *Crain's story >>>*

#### **Parade organizers to show off new Motown float**

Organizers of Detroit's Thanksgiving Day parade are planning to show off a new float that pays homage to the city's golden era of music.

*Associated Press story >>>*

#### **Grand Rapids chosen over San Diego to host 2017 State Games of America**

The State Games of America is held every other year; it's an Olympics-style event featuring competition between State Games medal winners from across the nation. *Associated Press story >>>*

#### **People's Law School comes to Grand Rapids**

The community education program series, a 20-year fixture in Lansing that traditionally draws hundreds of attendees, is being expanded to Grand Rapids.

*MLive.com story >>>*

#### **GM's decision to stop using Flint River water will cost Flint \$400,000 per year**

Flint's Department of Public Works director said the city has agreed to allow GM to tap into a Flint Township water line because river water supplied by the city caused engine parts to rust.

*MLive.com story >>>*

#### **UM updates severe weather rules**

The University of Michigan revised its policy for staffing in severe weather to address criticism it received from faculty and staff last winter. The new policy calls for departments to make decisions allowing workers to leave early in a developing storm. *Associated Press story >>>*

#### **Where state companies do business in Canada**

Autoliv, Lear, Kelly Services and Daifuku Webb are among the Michigan companies that export, manufacture or have facilities in Canada.

*Crain's story >>>*

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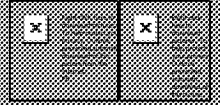
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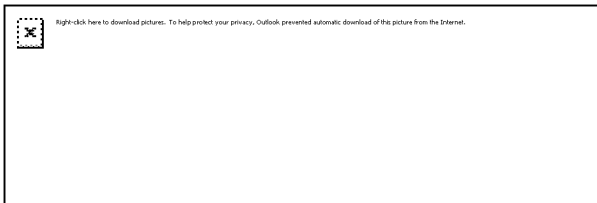
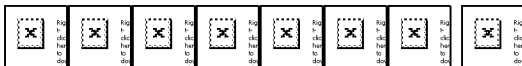
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**From:** Darga, Ken (DTMB)  
**Sent:** Thursday, January 29, 2015 9:36 AM  
**To:** Palmer, Jason (DTMB)  
**Subject:** FW: What is the state's role in Flint's water fiasco?

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**From:** Bridge Magazine  
**Sent:** Thursday, January 29, 2015 9:35:49 AM (UTC-05:00) Eastern Time (US & Canada)  
**To:** Darga, Ken (DTMB)  
**Subject:** What is the state's role in Flint's water fiasco?



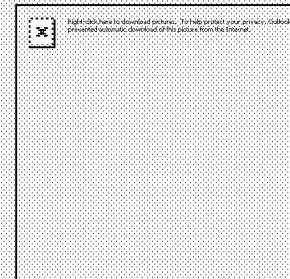
News & Analysis from The Center for Michigan

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## *Cringe over troubled water - Flint's smelly dilemma*

Flint calls on the state to clear up the city's low-quality drinking water. Who is responsible for the city's water problems?

[READ FULL STORY](#)

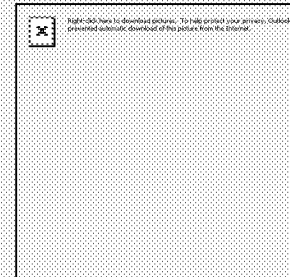


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## *MSU Dean: Obama's free college plan is not best path to a degree*

Where will the money come from? Why would Republicans embrace it? Wouldn't aid be better spent on only those students truly need help? Too many questions for now.

[READ FULL STORY](#)

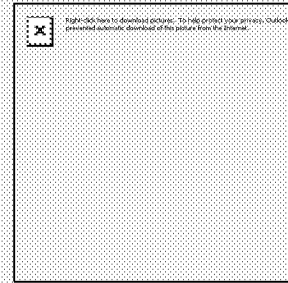




## *Commentary: Michigan criminal code encroaching on civil liberties*

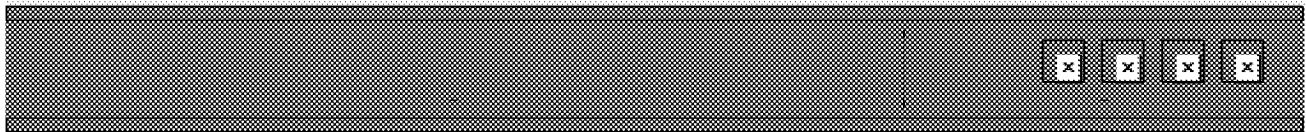
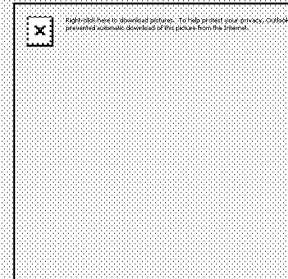
New, get-tough laws requiring DNA swabs or field sobriety tests from people who have not yet been convicted stretch the limits of government power.

[READ FULL STORY](#)



## *Coming Next Week: 2014 Academic State Champs*

Bridge ranks every district, school and charter in the state by how much their students overachieve or underachieve academically, based on their socioeconomic status. The results may surprise you.



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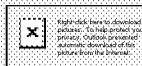
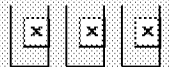
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**From:** Darga, Ken (DTMB)  
**Sent:** Saturday, January 31, 2015 2:10 AM  
**To:** Palmer, Jason (DTMB)  
**Subject:** FW: Michigan Morning: Why Super Bowl means business | Joe Louis adds Wi-Fi for fans | Short's now third-largest brewery in Michigan

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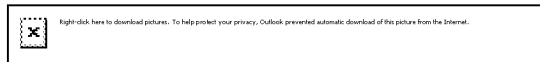
**From:** Crain's Detroit Business  
**Sent:** Friday, January 30, 2015 7:09:11 AM (UTC-05:00) Eastern Time (US & Canada)  
**To:** Darga, Ken (DTMB)  
**Subject:** Michigan Morning: Why Super Bowl means business | Joe Louis adds Wi-Fi for fans | Short's now third-largest brewery in Michigan

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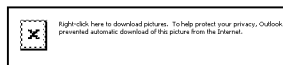
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January 30, 2015



## Special report: Why the Super Bowl means business

*Crain's* sports business reporter Bill Shea looks at the ad spending, economic impact, ticket prices through the years, how many footballs a team really uses in a season and more. Oh, and tips for the 43 million hosting a watch party this weekend.



## The late Stan Ovshinsky, alternative energy pioneer, named to Inventors Hall of Fame

Called "the Edison of our age," the pioneer in photovoltaics who founded Energy Conversion Devices Inc. in 1960 to explore alternative forms of energy has been named as one of 14

---

members to the National Inventors Hall of Fame.

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BRIDGE MAGAZINE

## What is the state's role in Flint's water fiasco?

Officials say they are working to improve water quality as Flint transitions to a new water system in 2016, but worried residents have pushed the mayor to ask Gov. Rick Snyder for help.

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## Monitor of Michigan's prison contract with Aramark is out

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GRAND RAPIDS PRESS

## Short's overtakes New Holland to become Michigan's 3rd largest brewery

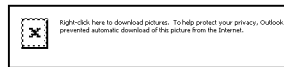
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## Detroit auto show attendance surpasses 808,000 visitors



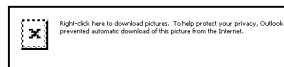
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## Score! Joe Louis Arena adds Wi-Fi for fans

The home of the Detroit Red Wings will make available a new wireless Internet capability for fans beginning with Saturday's game against the New York Islanders.

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## 10 things to know about Super Bowl XLIX



GUEST BLOG: CHARLIE WOLLBORG

## McClure's Pickles, Detroit Beard Collective part of brand blizzard in Newcastle Brown Ale's non-Super Bowl ad

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## Super Bowl's economic impact: Ticket prices, player payday — and stadium fast facts

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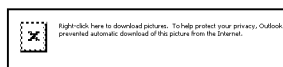
## Ally CEO surprised by GM's lease incentives move to GM Financial

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MLIVE

## 12 weeks off, 3-day weeks: Flexible retirement at West Michigan businesses sets trends

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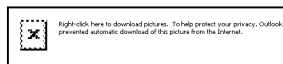


## Detroit Institute of Arts to restore museum's exterior walls, sculptures

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## Michigan unemployment rates change little in December

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## 10 things to do this weekend

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### EVENTS CALENDAR

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## Info Session: Increase Employee Satisfaction & Lower Turnover

Are you a business owner or manager who hires, coaches and oversees hourly wage employees? At this informational session, Home Instead President and owner Bert Copple will discuss the five basic needs of employees that boost job satisfaction and decrease turnover.

**Date:** Tuesday, February 3 8:00am - 9:30am

**Place:** Troy Chamber of Commerce - Classroom A, 2125 Butterfield, Troy

**Contact:** Jaimi Brook | (248) 641-8151 | [theteam@troychamber.com](mailto:theteam@troychamber.com)

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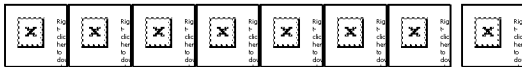
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**From:** Darga, Ken (DTMB)  
**Sent:** Sunday, February 01, 2015 12:07 AM  
**To:** Palmer, Jason (DTMB)  
**Subject:** FW: Week in review: Great Start off to a great start

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**From:** Bridge Magazine  
**Sent:** Sunday, February 1, 2015 12:06:45 AM (UTC-05:00) Eastern Time (US & Canada)  
**To:** Darga, Ken (DTMB)  
**Subject:** Week in review: Great Start off to a great start



## Week in review

### BRUNCH WITH BRIDGE

Brunch with Bridge columnist Rich Robinson looks at the dawning battles of the political year and sees trying times ahead. And Ken Winter recollects the now 40-year-old PBB crisis in Michigan agriculture.

[New year, old battles and an upcoming year of more of the same \(only worse\)](#)

[After 40 years, effect of Michigan's PBB crisis still not fully known](#)

### NEWS YOU MAY HAVE MISSED

[A Great Start to preschool expansion](#)

[How one Michigan community is benefiting from preschool expansion](#)

[Cringe over troubled water - Flint's smelly dilemma](#)

### COMMENTARY

[MSU Dean: Obama's free college plan is not best path to a degree](#)

[Michigan criminal code encroaching on civil liberties](#)

[Conflict is inevitable in policy debates. An outside facilitator can help forge](#)

agreement.

Phil Power: Gov. Snyder goes big, bold in reimagining government programs

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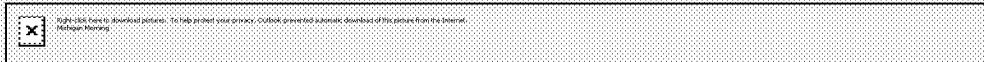
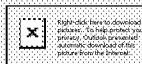
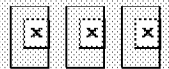
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**From:** Darga, Ken (DTMB)  
**Sent:** Wednesday, February 04, 2015 7:15 AM  
**To:** Palmer, Jason (DTMB)  
**Subject:** FW: Michigan Morning: Former state civil rights director Krichbaum dies | Wayne County names deputy exec | Ford moves new workers to top-tier wages

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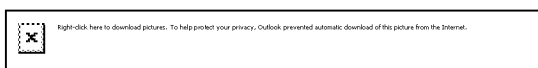
**From:** Crain's Detroit Business  
**Sent:** Wednesday, February 4, 2015 7:14:06 AM (UTC-05:00) Eastern Time (US & Canada)  
**To:** Darga, Ken (DTMB)  
**Subject:** Michigan Morning: Former state civil rights director Krichbaum dies | Wayne County names deputy exec | Ford moves new workers to top-tier wages

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February 4, 2015



## Daniel Krichbaum, former state civil rights director, dies at 72

Krichbaum had been executive director of the Department of Civil Rights, COO for former Gov. Jennifer Granholm, and president and CEO of Michigan Roundtable for Diversity and Inclusion.



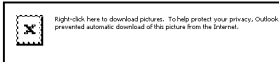
## Former airport authority interim CEO named Wayne County deputy exec

Genelle Allen, a former interim CEO of the Wayne County Airport Authority, was named deputy county executive by Wayne County

---



Executive Warren Evans.



## Ford's new 1,550 workers for F-150 production pushes 300-500 to top-tier wages

The hires would be the first entry-level UAW workers to advance to legacy wages under terms of Ford's 2011 UAW contract, which caps Ford's Tier 2 U.S. production work force at 20 percent, and impact two Detroit-area plants.

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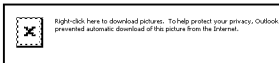
## Snyder grants \$2 million to Flint for troubled water system

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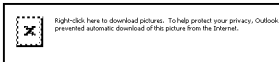
## U.S. finalizing deal with Canada to build Detroit bridge plaza

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## Burroughs buys Chicago provider of ATM equipment



## Marcato Capital urges Lear to split its electrical, seating units into 2 companies

SHERRI WELCH

## Charitable donations would be more expensive for high-net-worth individuals and couples under Obama's budget plan

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## Waterford Township-based Premier Creative Group acquired by Entertainment Technology Partners in Orlando

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## Affordable Care Act brings \$489M since 2010 to improve health care in Michigan, study finds

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Advertisement



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## Federal grants offered to boost state fruit, vegetable crops

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MIBIZ

## 'De-malling' strategy pays off for West Michigan developers

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MLIVE

## Grand Rapids schools, MSU to announce program for future health professionals

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NEW YORK DAILY NEWS

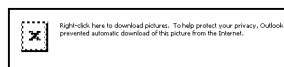
## Dow Chemical chief Liveris shells out \$10.75M for Manhattan condo near Cameron Diaz

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GRAND RAPIDS BUSINESS JOURNAL

## Amway names chief marketing officer

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## 10 things to do this weekend

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### EVENTS CALENDAR

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## Celebrity Coney for a Cause

4th Annual Celebrity Coney for a Cause – Celebrity servers made up of local media personalities, athletes, and entertainers will be on hand Thursday, February 5th from 11:30 a.m. to 1:30 p.m. to serve lunch customers at American Coney Island located at 114 W. Lafayette in Detroit. A portion from the sales of coney and coney combo specials will be donated to THAW. [www.thawfund.org](http://www.thawfund.org)

**Date:** Thursday, February 5 11:30am - 1:30pm

**Place:** American Coney Island , 114 W. Lafayette, Detroit

**Contact:** Monica Cheick | (586) 612-8220 |

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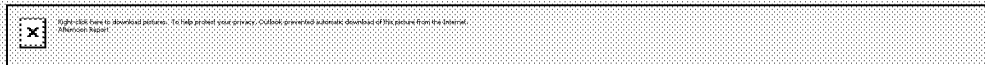
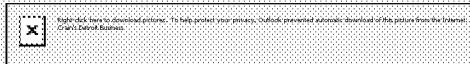
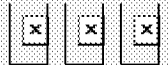
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**From:** Darga, Ken (DTMB)  
**Sent:** Wednesday, February 04, 2015 2:28 PM  
**To:** Palmer, Jason (DTMB)  
**Subject:** FW: Lowe Campbell Ewald awaits Navy contract news | WSU Physician Group names execs | Patterson to address state of Oakland County tonight

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**From:** Crain's Detroit Business  
**Sent:** Wednesday, February 4, 2015 2:26:50 PM (UTC-05:00) Eastern Time (US & Canada)  
**To:** Darga, Ken (DTMB)  
**Subject:** Lowe Campbell Ewald awaits Navy contract news | WSU Physician Group names execs | Patterson to address state of Oakland County tonight

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February 4, 2015

## Lowe Campbell Ewald still waiting on fate of Navy contract

The U.S. Marine Corps on Tuesday re-enlisted its 67-year-old advertising relationship with New York City-based J. Walter Thompson, but the branch's parent, the Navy, has yet to make a decision on the future of its Detroit-based marketing relationship.

---

## New executives named at Wayne State University Physician Group



Patterson to address state of Oakland County tonight



Jeb Bush at Detroit Economic Club today touts conservative

## policies to aid middle class

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### Detroit Zoo gets 3 new penguins as work continues on new center

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### Former airport authority interim CEO named Wayne County deputy exec

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SHERRI WELCH

### Proposed budget would limit value of charitable deductions for higher-income taxpayers

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### Daniel Krichbaum, former Detroit exec, state civil rights director, dies

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GUEST BLOG: MICHELLE GILBERT

### Is your smiley face causing snickering in the newsroom?

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## U.S. finalizing deal with Canada to build Detroit bridge plaza

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GUEST BLOG: MARK S. LEE

### Longtime Detroit businesswoman's commitment stems from love, belief

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## Snyder grants \$2 million to Flint for troubled water system

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## Federal grants offered to boost state fruit, vegetable crops

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### Detroit businessman makes \$13M donation - 38 years after his death

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## Ford's new 1,550 workers for F-150 production pushes 300-500 to top-tier wages

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THIS WEEK'S ISSUE

EVENTS

VIDEO

NEWSLETTERS

---

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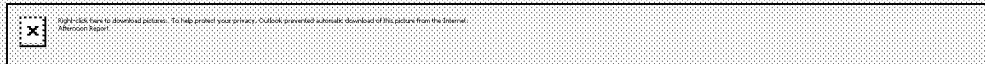
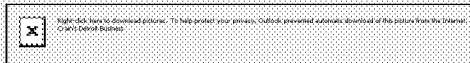
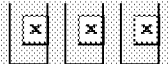
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**From:** Darga, Ken (DTMB)  
**Sent:** Wednesday, February 11, 2015 3:21 PM  
**To:** Palmer, Jason (DTMB)  
**Subject:** FW: Snyder proposes \$54B budget, cuts to address \$289 shortfall | Madonna hires first lay president | Duggan's vision: 'A city where there are enough spots for everyone'

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**From:** Crain's Detroit Business  
**Sent:** Wednesday, February 11, 2015 3:20:00 PM (UTC-05:00) Eastern Time (US & Canada)  
**To:** Darga, Ken (DTMB)  
**Subject:** Snyder proposes \$54B budget, cuts to address \$289 shortfall | Madonna hires first lay president | Duggan's vision: 'A city where there are enough spots for everyone'

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February 11, 2015



## Snyder proposes \$54B budget, makes cuts to address \$289 shortfall

Gov. Rick Snyder on Wednesday proposed a \$54 billion state budget that he said prioritizes education and health services, including focus on improved reading for third-graders, more training in the skilled trades and increased dental coverage for low-income children.



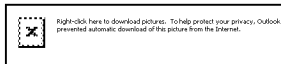
## Madonna University hires first lay president

The private school in Livonia, which has been led by the Felician Sisters since it was founded 78 years ago, on Wednesday named Michael Grandillo to replace Sister Rose Marie Kujawa, who is retiring this summer.



## State of the City: New programs aim to 'build a city where there are enough spots for everyone'

Detroit Mayor Mike Duggan said focus areas include inclusion, from affordable housing and home improvement assistance to funding for startups.



## Haven in final stretch of \$5M campaign to fund new Pontiac site

## GM rolls back contentious terms in purchasing contract

Advertisement



## Start Garden boosts funding maximum for startups to \$1.5M



## Detroit Tigers slugger Victor Martinez expected back for Opening Day



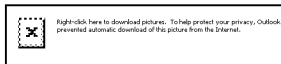
SHERRI WELCH

## 3 Michigan philanthropists/couples among top 50 donors in U.S. last year



STARTUP DIARIES

## Cold calls worked wonders for makers of Dearborn-based Scotty O'Hotty sauces



GUEST BLOG: DONALD LEVITT

## How to cultivate entrepreneurship in the next generation

Advertisement





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## Oil pipelines essential in Michigan, refinery operators say

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## Consultants evaluating Flint's water treatment efforts

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BUSINESS DIARY

## New restaurant at Detroit Metro Airport | Penske Acquisition | New service for Duo Security

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## 10 things to do this weekend

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---

NEWS

BLOGS

THIS WEEK'S ISSUE

EVENTS

VIDEO

NEWSLETTERS

---

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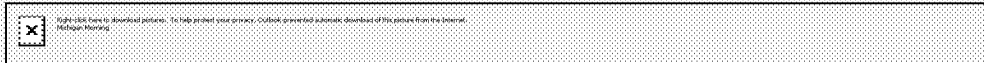
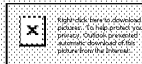
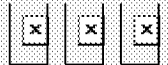
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**From:** Darga, Ken (DTMB)  
**Sent:** Tuesday, February 17, 2015 7:24 AM  
**To:** Palmer, Jason (DTMB)  
**Subject:** FW: Michigan Morning: Auto dealership pioneer McInerney dies | Capitol Park project gets state incentives | Road funding foes launch ad campaign

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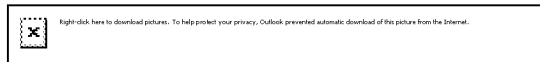
**From:** Crain's Detroit Business  
**Sent:** Tuesday, February 17, 2015 7:23:16 AM (UTC-05:00) Eastern Time (US & Canada)  
**To:** Darga, Ken (DTMB)  
**Subject:** Michigan Morning: Auto dealership pioneer McInerney dies | Capitol Park project gets state incentives | Road funding foes launch ad campaign

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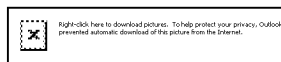
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February 17, 2015



## Auto dealership pioneer Martin 'Hoot' McInerney dies at 86

As one of the first dealers to assemble a nationwide chain, he owned as many as 25 stores, representing brands including Chrysler, Cadillac, Ford, Lincoln, Mercury and Toyota.



## Capitol Park redevelopment project gets \$1 million in state incentives

The Michigan Strategic Fund has awarded \$1 million in Michigan Community Revitalization Program incentives toward the redevelopment of the Capitol Park Building downtown.

## Six businesses sign leases in Gilbert buildings downtown

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ASSOCIATED PRESS

## Opponents of Michigan road funding proposal launch ad campaign

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## U.S. extends health insurance enrollment period in Michigan

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ASSOCIATED PRESS

## \$20 million in investment to benefit Saginaw Bay Watershed

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ASSOCIATED PRESS

## UM Health System's new center aims to boost critical care

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KIRK PINHO

## William McKinley, the Detroit (or Alpena?) connection and other tidbits on America's 25th president

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BLOOMBERG

## For 'new suppliers,' it's 'Silicon Valley vs. Motor City'

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## Region's home prices up 14.5% last month

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Advertisement



ASSOCIATED PRESS

## Advisory committee forming to address Flint's water concerns

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ANN ARBOR NEWS

## UM recommends Texas official as new executive vice president, CFO

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MLIVE.COM

## Uber will bring you paczki for Fat Tuesday in Grand Rapids, Detroit

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LANSING STATE JOURNAL

## Organizer cancels this year's Lansing Marathon

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MUSKEGON CHRONICLE

## Wal-Mart foes' appeal rejected by higher court in Muskegon County superstore battle

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### EVENTS CALENDAR

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## Business Research: Feasibility to Expansion

For a startup or existing small business looking to research their business idea or find research for their business plan. This workshop will show you ways to find your ideal customers, find your competitors, diversify your market base, perform competitive analysis and more!

**Date:** Wednesday, February 18 6:00pm - 8:30pm

**Place:** Oakland County Executive Office Building Conference Center, 2100 Pontiac Lake Road, Waterford

**Contact:** Karen Lear | (248) 858-0783 | [smallbusiness@oakgov.com](mailto:smallbusiness@oakgov.com)

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THIS WEEK'S ISSUE

EVENTS

VIDEO

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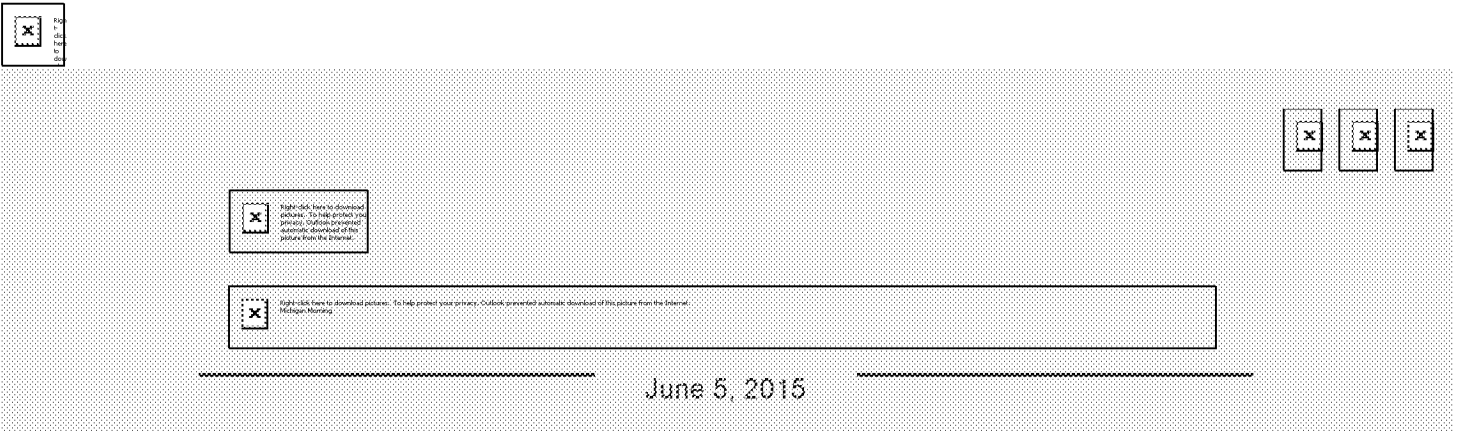
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**From:** Darga, Ken (DTMB)  
**Sent:** Friday, June 05, 2015 7:34 AM  
**To:** Palmer, Jason (DTMB)  
**Subject:** FW: Judge denies stay of \$16.5M Karmanos award | Report: Agent Arn Tellem to join Pistons owner | SEC investigates Dow Chemical CEO

---

**From:** Crain's Michigan Morning  
**Sent:** Friday, June 5, 2015 7:34:03 AM (UTC-05:00) Eastern Time (US & Canada)  
**To:** Darga, Ken (DTMB)  
**Subject:** Judge denies stay of \$16.5M Karmanos award | Report: Agent Arn Tellem to join Pistons owner | SEC investigates Dow Chemical CEO

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## Judge denies stay on \$16.5 million Karmanos award in Compuware appeal

Detroit-based Compuware Corp. is appealing a Wayne County judge's ruling in a \$16.5 million award to former Chairman-CEO Peter Karmanos, but could not obtain a stay on the ruling Thursday while the dispute is pending.



YAHOO SPORTS

## Report: Agent Arn Tellem to join Palace Sports & Entertainment

The Auburn Hills-based company that owns the Detroit Pistons and other local entertainment entities, is expected to announce today that Wasserman Media Group's Arn Tellem will become vice

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chairman of the company.

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## French tech firm to invest \$1.3 million in sales, demonstration site in Pontiac

Bmax USA plans to lease an office suite at 777 Enterprise Drive and hire 26 workers.

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## ASE survey: Michigan employers award average 3% raises, despite battle for talent

With merit raises remaining stable in recent years, companies would be wise to review their compensation programs to gain an advantage in the quest to attract and retain talent, American Society of Employers said.

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REUTERS

## SEC investigates allegations of misspending by Dow Chemical CEO

The U.S. Securities and Exchange Commission is investigating allegations that Andrew Liveris, chairman and CEO of Midland-based Dow Chemical Co., misused company funds for personal benefit.

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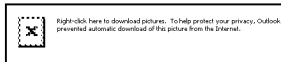


BRIDGE MAGAZINE

## How a single, powerful senator killed serious reform of teacher evaluation



## EM plan to restructure Detroit Public Schools' central office to save \$10 million per year



## Weather severely dampens Belle Isle Grand Prix attendance

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## Baker Tilly buys Detroit-based Wolinski & Co.

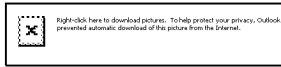
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FLINT JOURNAL

## Shelby Township company wins \$13.2 million contract for Flint area water project

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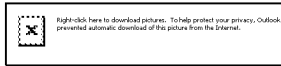


## GM Disney Veterans Seminar in Detroit today aims to boost hiring of military vets

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## Dow Chemical extends footprint in Africa as sales growth soars

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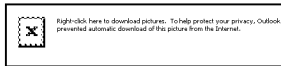
## State launches crowdfunding effort for Detroit community garden

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## City builders to gather for Create: Detroit ideas festival

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## 10 things to do this weekend

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### EVENTS CALENDAR

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## American Society of Employers 5th annual Compensation and Benefits conference

The Compensation and Benefits conference provides a timely look into pay and benefit trends and engages attendees with information that has immediate applicability.

Specifically, attendees will learn best practices in compensation and benefits; network with peers and subject matter experts in the field of total rewards; and identify ways to make a meaningful impact on their organization's bottom line.

**Date:** Tuesday, June 9 8:00am - 12:00pm

**Place:** VistaTech Center at Schoolcraft College , 18600 Haggerty Rd, Livonia

**Contact:** Kevin Marrs | (248) 223-8025 | kmarrs@aseonline.org

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NEWS

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THIS WEEK'S ISSUE

EVENTS

VIDEO

NEWSLETTERS

---

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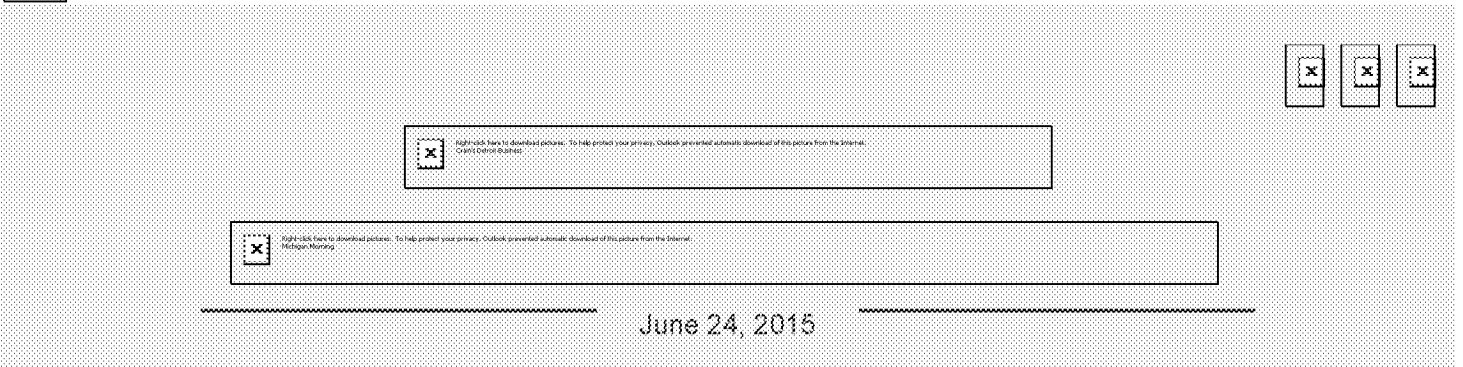
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**From:** Darga, Ken (DTMB)  
**Sent:** Wednesday, June 24, 2015 7:12 AM  
**To:** Palmer, Jason (DTMB)  
**Subject:** FW: Fox Theatre marquee gets face-lift | Many hands give Joe Louis 'Fist' a cleanup | Traverse City can't find enough workers

---

**From:** Crain's Michigan Morning  
**Sent:** Wednesday, June 24, 2015 7:11:02 AM (UTC-05:00) Eastern Time (US & Canada)  
**To:** Darga, Ken (DTMB)  
**Subject:** Fox Theatre marquee gets face-lift | Many hands give Joe Louis 'Fist' a cleanup | Traverse City can't find enough workers

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## Fox Theatre marquee gets a face-lift, thousands of new lights

Olympia Entertainment plans to revitalize the 1988 marquee on the historic Fox Theatre, installing 5,000 feet of new neon and more than 1,000 LED lighting components.



## Workers to clean up, repair Joe Louis 'Fist' sculpture

The Detroit Institute of Arts and others will be on hand today to do conservation work on the 24-foot-high "Monument to Joe Louis" in downtown Detroit, a sculpture better known as "The Fist."



## Jimmy John's buys naming rights to new Utica baseball stadium

The \$12 million independent minor league baseball stadium that breaks ground Tuesday in Utica will be called Jimmy John's Field, and the new three-team league playing there will be known as the United Shore Professional Baseball League.

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## ZF Friedrichshafen to invest \$71 million, add 571 jobs in Northville tech center expansion

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THE DETROIT NEWS

## Traverse City can't find enough workers to fill jobs

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Advertisement



## Knight Foundation commits \$1.5 million to Motor City Match

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## Fifth Third Bancorp to close 100 branches

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## Pistons sign corporate sponsorship deal with fantasy sports site FanDuel

Detroit's three-year deal includes the naming rights to the Club 300 lounge inside the Palace of Auburn Hills, and FanDuel will be the presenting sponsor for "FanDuel Fridays" theme night for Friday home games next season, the team said.

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## EPA rejects environmental group's challenge to U.P. mine

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## Sault Ste. Marie International Bridge getting colorful lighting upgrade

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Advertisement



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MLIVE.COM

## Grand Rapids mayor honored for program that employs young people

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## Free fitness park to open today along Dequindre Cut

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## Northville Park Place adds fitness, vision care centers ahead of grand opening

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## Judge won't order Flint to resume drawing water from Detroit system

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## Customer satisfaction with U.S. goods, services continues long slide

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## John Hertel elected chairman of Huron-Clinton Metroparks Authority board

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GUEST BLOG: MARK S. LEE

## Staebler's dual roles help facilitate closer Wayne State, Techtown relationship

Ned Staebler shares his thoughts on TechTown's vision, its focus on neighborhood revitalization and its role with local police in focusing on public safety.

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## Angle Advisors hires Tom Gordy as managing director

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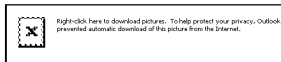
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## Flagstar names Leonard Israel president of mortgage operations

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## Marygrove names former New Hampshire college president as interim president



## What made headlines 30 years ago today in Detroit

Ford-Cottage hospital merger needs board OK | Developers snap up potential loft sites downtown

---

### EVENTS CALENDAR

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## Social Media Day Detroit #SMDayDet

Join the Social Media Association of Michigan on Friday, June 26 for Mashable's 6th Annual Social Media Day! The event will begin with a VIP reception that will include a fireside chat on the topic of "Technology's Role in a Resurging City." Guests of Honor: David Anderson, co-founder at Bamboo Detroit Jake Cohen, managing partner at Detroit Venture Partners Edi Demaj, co-founder at Rocket Fiber Michael Evans, senior developer at Loveland Technologies Jill Ford, head of innovation and entrepreneurship at the City of Detroit The public event will follow, with classic Motown music blended with modern techno beats and an interactive technology-focused experience. REGISTER: [www.bit.ly/SMDayDet](http://www.bit.ly/SMDayDet)

**Date:** Friday, June 26 5:30pm - 10:00pm

**Place:** MotorCity Casino Hotel, 2901 Grand River Ave, Detroit

**Contact:** Lisa Gibala-Warren | (586) 383-1465 | [smamiorg@gmail.com](mailto:smamiorg@gmail.com)

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THIS WEEK'S ISSUE

EVENTS

VIDEO

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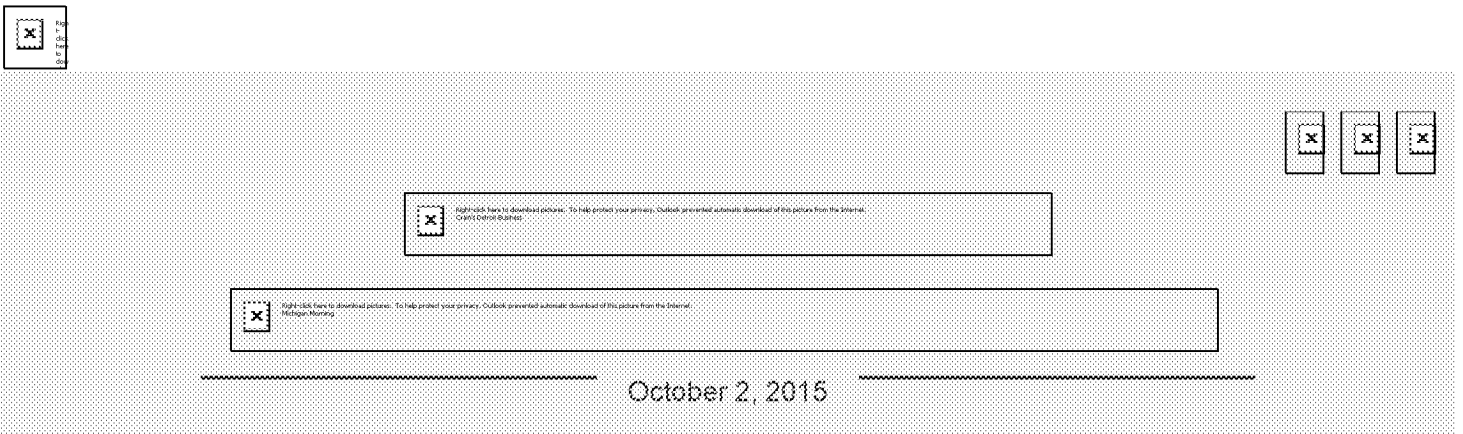
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**From:** Darga, Ken (DTMB)  
**Sent:** Friday, October 02, 2015 7:16 AM  
**To:** Palmer, Jason (DTMB)  
**Subject:** FW: Detroit Homecoming wraps up today | Arena framework to begin this month | Flint water emergency: Plan to be unveiled

---

**From:** Crain's Michigan Morning  
**Sent:** Friday, October 2, 2015 7:16:03 AM (UTC-05:00) Eastern Time (US & Canada)  
**To:** Darga, Ken (DTMB)  
**Subject:** Detroit Homecoming wraps up today | Arena framework to begin this month | Flint water emergency: Plan to be unveiled

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## Scenes from Day 2 of Detroit Homecoming: Outcomes, challenges and a night on the Town(house)

Here are a few scenes of Day 2 of Detroit Homecoming, which started at the DIA and ended at the Townhouse. In between, there was a lot of dialogue, ideas and energy among the Detroit expats.



## Who are the expats? Here's a list of who's at Detroit Homecoming

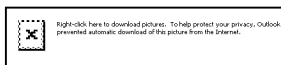


## Work on steel frame for new Red Wings arena to begin by Halloween



LINDSAY VANHULLE

## Taylor lawmaker sponsors bills to regulate human breast milk banks

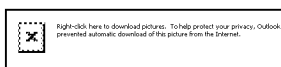


THE NEW YORK TIMES

## Frugal traveler visits Detroit for cheap eats, DIY art and local charm

Slows to Go and Grand Trunk Pub were among the stops on this writer's quick tour of the city.

Advertisement



## GM to donate \$100,000 to Detroit entrepreneur featured in Michael Bolton documentary

General Motors Foundation recognizes the work of Veronika Scott's nonprofit The Empowerment Plan, which hires women in shelters to make coats that convert to sleeping bags for the homeless.



DETROIT HOMECOMING

## Duggan: 8 gas stations part of pilot crime-prevention effort to start by January

A camera and lighting ordinance may eventually lay out standards for businesses open after 10 p.m.



DETROIT HOMECOMING

## Former Olympic gymnast Wendy Hilliard to move NYC-based foundation to Detroit

The Harlem-based Wendy Hilliard Gymnastics Foundation has been promoting the sport to inner-city children for 19 years.



SHERRI WELCH

## Expat champions pitch their favorite local nonprofits for Detroit Homecoming Crowdrise campaign

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TOM HENDERSON

## 8 pitches for cash at Detroit Homecoming continue a busy season

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Advertisement



## Lt. Gov. Brian Calley to leave today for weeklong promotional trade trip to India

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## Michigan lawmakers consider tax-free accounts for people with disabilities

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## Texas company to acquire Troy software company New World Systems for \$670M

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GRAND RAPIDS PRESS

## Auto supplier's expansion helps Greenville rebound from image as declining Midwest factory town

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GRAND RAPIDS PRESS

## \$1.2 billion in donations puts DeVos family on *Forbes* top philanthropy list

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Advertisement



## State officials to detail Flint drinking water action plan today

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Genesee County commissioners on Thursday declared a public health emergency for residents using water from the Flint River through the city's water system.

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## Oakland County businesses invite students to explore careers during Manufacturing Day

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### 10 things to do this weekend

Catch the last weekend of the Michigan Renaissance Festival, get a free health screening or welcome autumn with a food, music or art fair.

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### Lions vs. Seattle Seahawks: A by-the-numbers financial comparison of this week's opponent

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## EVENTS CALENDAR

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### 2015 Opera Ball Gala

A black-tie benefit for Michigan Opera Theatre. Cocktails and dinner followed by performances by American Ballet Theatre dancers Misty Copeland and Gabe Stone Shayer and tenor Sean Panikkar and soprano Nicole Cabell. Young patron party begins at 8 p.m. with strolling dinner, music by Ben Sharkey Quartet held on the box level of the Detroit Opera House.

**Date:** Saturday, October 3 6:30pm - 11:00pm

**Place:** Detroit Opera House, 1526 Broadway, Detroit

**Contact:** Stephani Yates | (313) 237-3268 | [syates@motopera.org](mailto:syates@motopera.org)

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THIS WEEK'S ISSUE

EVENTS

VIDEO

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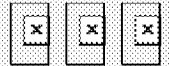
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**From:** Darga, Ken (DTMB)  
**Sent:** Monday, October 05, 2015 7:11 AM  
**To:** Palmer, Jason (DTMB)  
**Subject:** FW: HealthPlus, HAP talk merger | Moroun bridge battles wind down | 'Big box' tax breaks see opposition across state

---

**From:** Crain's Michigan Morning  
**Sent:** Monday, October 5, 2015 7:10:02 AM (UTC-05:00) Eastern Time (US & Canada)  
**To:** Darga, Ken (DTMB)  
**Subject:** HealthPlus, HAP talk merger | Moroun bridge battles wind down | 'Big box' tax breaks see opposition across state

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Crain's Detroit Bureau



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Michigan Morning

October 5, 2015



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JAY GREENE

## HealthPlus negotiating merger with Detroit-based Health Alliance Plan

Financially struggling HealthPlus apparently sees a rosier future as part of Health Alliance Plan, which is a division of Henry Ford Health System.



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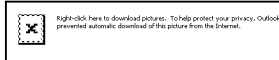
Only two cases remain in more than dozen filed over new bridge to Canada



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Detroit DDA aims to rejuvenate historic Paradise Valley with mixed-use development

The Detroit Downtown Development Authority is putting seven properties in what used to be known as Harmonie Park through the request-for-proposal process.



## Troy-based Signal Restoration gains national presence with PuroSystems deal

LANSING STATE JOURNAL

## Local governments voice opposition as state Legislature considers tax breaks for 'big box' stores

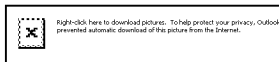
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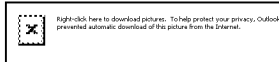
## In 1-on-1 interview, Stephen Ross shares thoughts on acquiring Ndamukong Suh and state of University of Michigan sports



## New food locations highlight \$3 million East Terrace renovation at the Palace of Auburn Hills



## Former Corktown Inn to get \$9 million makeover, open with new rooms in January



## New Center building in prime location by M-1 Rail terminus sells to Detroit nonprofit

Franklin-Wright Settlements plans to use the building to expand its services for young people.

## Michigan Economic Activity Index rises for fourth straight month

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THE FLINT JOURNAL

## Flint groups give away 4,000 filters to residents worried about lead in their water



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## Detroit expats and business luminaries gather to watch Michael Bolton's documentary on Detroit at the Fox Theatre

The crowd assembled at the Fox Theatre shared their love for Detroit as they watched segments of a documentary on the city's resurgence by the singer and songwriter.



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## Judge nixes 'Juggalo' fees for Hertz Schram law firm in Insane Clown Posse case



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OTHER VOICES

## Look at Syrian refugee situation from an American perspective

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## DMC Children's Hospital of Michigan hires Eric Hess as COO

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## LLamasoft a winner in visa lottery for foreign employees



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THE NEW YORK TIMES

## Passing through northern Michigan, Hemingway-style

"Absolutely the best trout fishing in the country ... And the best place in the world to do nothing," the writer penned about the Walloon Lake and Petoskey areas.

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## EVENTS CALENDAR

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### Western Wayne Business Leadership Banquet

Mary Kramer, the publisher of Crain's Detroit Business emcees this gathering of political and business leaders from communities along the I-275 corridor. Featuring keynote speaker Tim Collins, senior vice president, Comcast Cable's Heartland Region.

**Date:** Tuesday, October 6 5:00pm - 8:00pm

**Place:** Ford Motor Company Conference & Event Center, 1151 Village Road, Dearborn

**Contact:** Dearborn Area Chamber of Commerce | (313) 584-6100

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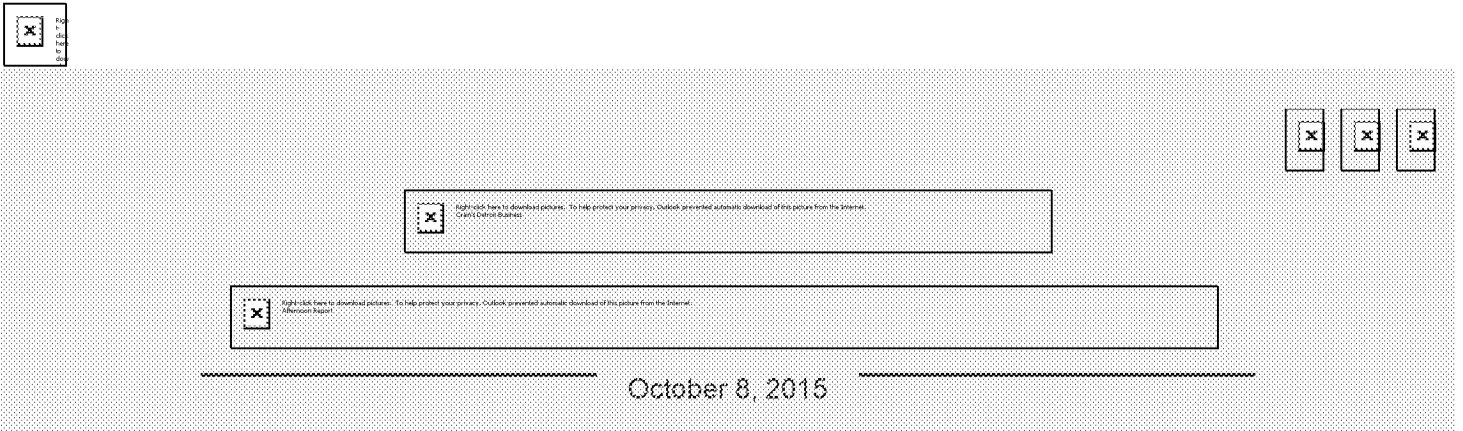
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**From:** Darga, Ken (DTMB)  
**Sent:** Thursday, October 08, 2015 3:24 PM  
**To:** Palmer, Jason (DTMB)  
**Subject:** FW: Breakfasts lead to George P. Johnson-Pulse220 deal | New burger diner to open in Dearborn | Lawmakers debate banning microbeads

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**From:** Crain's Afternoon Report  
**Sent:** Thursday, October 8, 2015 3:23:12 PM (UTC-05:00) Eastern Time (US & Canada)  
**To:** Darga, Ken (DTMB)  
**Subject:** Breakfasts lead to George P. Johnson-Pulse220 deal | New burger diner to open in Dearborn | Lawmakers debate banning microbeads

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## George P. Johnson buys events manager Pulse220

A long-term business relationship between two local marketing colleagues culminated in the deal announced this morning. "...we're set to shine on a much bigger stage," Ferndale-based Pulse220 founder Craig Erlich said.

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## Fiat Chrysler offers UAW higher wages in new tentative deal, sources say

The automaker is said to be offering Tier 2 workers as much as \$29 an hour — up from \$25 previously proposed — under a new agreement that avoided a strike by 40,000 union members.

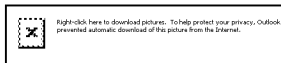
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LINDSAY VANHULLE

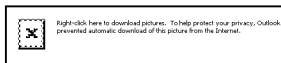
## Michigan lawmakers debate banning plastic microbeads in body care products

A bill pending in the state House natural resources committee would ban the use of synthetic microbeads, which are not biodegradable, to keep them out of the Great Lakes.



## Belle Isle supporters don fancy hats, shoes for 'Polish the Jewel' luncheon

More than 450 women community leaders gathered Thursday for the 11th annual Polish the Jewel luncheon on Belle Isle. Since its inception, the event has raised \$2.5 million to fund maintenance projects at Belle Isle.



## Manardo to take on Detroit COO duties as Brown moves to water department

Advertisement



## Snyder supports switching Flint water system back to Detroit

The governor will ask Michigan lawmakers for \$6 million, half of the \$12 million needed to reconnect Flint to Detroit's system through next summer.

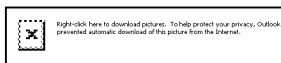


TABLE TALK

## DCD debuts Homegrown Rye | Brome Burgers set to open | Wine dinner at 220 Merrill

Here's a roundup of local food, drink and restaurant news.

## Senate panel OKs bills defining relationship between franchise owners, employees



GUEST BLOG: LISA KATZ

## Job postings at record levels, hiring up — what's



## next for Southeast Michigan economy?

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### Coming Sunday: *Crain's* 40 under 40

This year's honorees are high achievers making an impact as executives, managers, entrepreneurs and community leaders who come from diverse industries, professions and backgrounds.

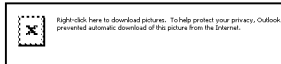
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### State to pay \$1.9 million to lawyers in landmark gay marriage case

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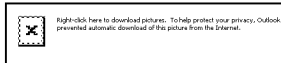


### Former U.S. Rep. John Dingell hospitalized for heart procedure

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### J.P. Morgan Chase teams to help Detroit nonprofits launch new programs

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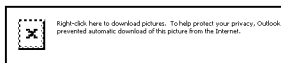


### Looking back: '80s Supreme Court case protected wetlands, deterred development

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### 'You can't pay people to change health habits': Workers often opt out of employer wellness programs

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### 10 things to do this weekend

Get in the Halloween spirit with movies, fun runs and festivals, celebrate Homecoming at Wayne State, catch a show and more. What do you have planned this weekend?

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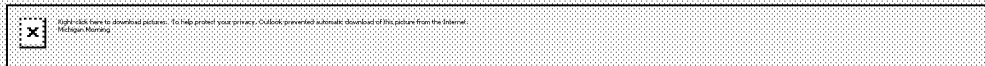
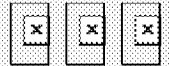
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**From:** Darga, Ken (DTMB)  
**Sent:** Wednesday, October 14, 2015 7:24 AM  
**To:** Palmer, Jason (DTMB)  
**Subject:** FW: Busy season for business events: A guide | Midland hotel troubles point to Dow CEO | UM-MSU rally today in Detroit

---

**From:** Crain's Michigan Morning  
**Sent:** Wednesday, October 14, 2015 7:23:06 AM (UTC-05:00) Eastern Time (US & Canada)  
**To:** Darga, Ken (DTMB)  
**Subject:** Busy season for business events: A guide | Midland hotel troubles point to Dow CEO | UM-MSU rally today in Detroit

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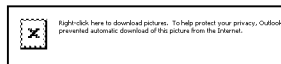


October 14, 2015



## 3 weeks of business events across Southeast Michigan

From networking to awards presentations, here's a guide.



REUTERS

### Closer look at renovation of Midland's H Hotel points to role of Dow CEO's wife in \$13 million cost overrun

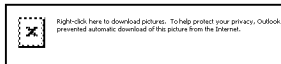
The hotel project provides insight into the way Dow Chemical CEO Andrew Liveris has intersected his personal life with his role as head of the Midland-based company.



## UM launches M-Prize international chamber music competition

The annual competition aims to showcase the highest caliber of chamber ensembles in the world and award a total prize pool of \$200,000, including a \$100,000 grand prize.

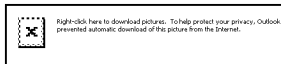
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## Campus Martius to host Spartan-Wolverine football rally today

The Big Game Detroit Rally will feature Detroit high school marching bands, food, live music - and flag football.

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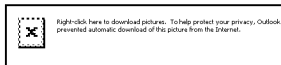


## Mackinac Island ferry 'Miss Margy' to make maiden voyage this morning

The 85-foot vessel is the first ferryboat to be built in northern Michigan.

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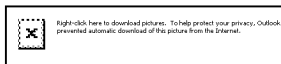
### Advertisement



## Detroit Historic Commission considers changes to building that could house Nike store

The project architect for 1261 Woodward Ave. proposes removing an entry and replacing aluminum frontage.

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## 10 Detroit small businesses get boost from Motor City Match program



## First phase of \$65 million Orleans Landing mixed-use project to break ground next week

## Flint's temporary return to Detroit water system could bring one-time, \$8 million revenue bump

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The benefit from more customers is unlikely to offset the need for rate increases on other regional customers.

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## State could save \$286.8 million in 5 years with better IT, report finds

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## Snyder: \$1.2 billion road funding talks at an impasse

Republican House Speaker Kevin Cotter said a key sticking point was linking a road proposal to a broader tax cut. The GOP governor declined to specify why a deal remained elusive.

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UPNORTHLIVE

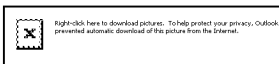
## Northern Michigan cherry farm turned into golf course goes green, wins *Golf Digest* award

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THE GRAND RAPIDS PRESS

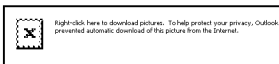
## Brown algae mats spreading in Torch Lake, other northern Michigan waters

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## Lewand-Monroe named Detroit Land Bank Authority acting executive director

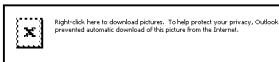
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## Assisted-suicide advocate Jack Kevorkian's papers open to public at UM

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THE WALL STREET JOURNAL

## Radical (because it's un-radical) management

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## idea: A 40-hour workweek

Troy-based United Shore Financial Services is among companies using a 'firm 40' policy to help recruit higher-caliber employees: those who will commit to a 9-to-5 schedule but agree to fully unplug when they leave the office.



## Back to 1985: See what made headlines 30 years ago today

Detroit companies study Japanese | Grant will quit downtown site |  
Tire sales up; profits go flat

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### EVENTS CALENDAR

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## Capuchin Soup Kitchen's 2015 SOCK Event

The 43rd annual fund-raiser features dinner, cocktails, musical entertainment and the Second Helping AfterGlow event.

**Date:** Friday, October 16 6:00pm - 9:00pm

**Place:** Cobo Center's Grand Riverview Ballroom, 1 Washington Boulevard, Detroit

**Contact:** | (313) 579-2100, ext. 153

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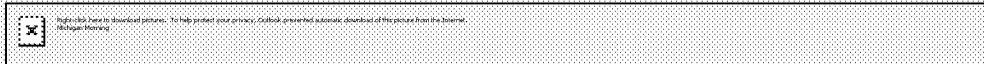
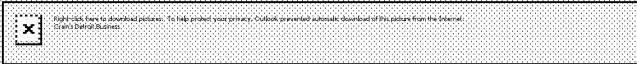
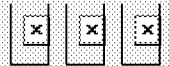
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**From:** Darga, Ken (DTMB)  
**Sent:** Thursday, October 15, 2015 7:04 AM  
**To:** Palmer, Jason (DTMB)  
**Subject:** FW: Metro Detroit home sales rise | State to give \$9.3M for Flint water crisis | Growing industrial diamonds at MSU

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**From:** Crain's Michigan Morning  
**Sent:** Thursday, October 15, 2015 7:03:17 AM (UTC-05:00) Eastern Time (US & Canada)  
**To:** Darga, Ken (DTMB)  
**Subject:** Metro Detroit home sales rise | State to give \$9.3M for Flint water crisis | Growing industrial diamonds at MSU

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October 15, 2015



## Southeast Michigan home sales increase, led by jumps in Oakland, Livingston counties

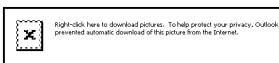
Report released today says the median sale price of homes and condos in region rose 5 percent to \$156,500

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## House gives unanimous OK to \$9.3 million for Flint water crisis; Senate will vote today

The bill includes \$6 million to connect Flint to Detroit water and \$1 million for water filters for Flint residents.

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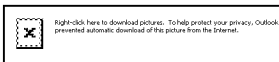


## Salort-Pons starts today as Detroit Institute of Arts director; he'll earn \$375,000 first year

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## Controversy brews over Michigan's awarding \$42 billion Medicaid HMO contracts

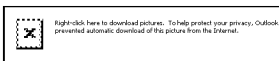
Several Medicaid HMOs are expected to appeal the state's decision to award contracts worth \$7 billion annually that cuts into their business plans.



## MSU, Fraunhofer USA to invest \$5 million to expand diamond-growing lab

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## Michigan's official Christmas tree is 66-foot spruce from western U.P.

The tree will arrive at the state Capitol on the morning of Halloween and be lit Nov. 20 during Lansing's Silver Bells in the City celebration.

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## Ikea to open Windsor location

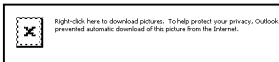


GUEST BLOG: MICHELLE GILBERT

## 8 reasons to manage your personal brand online

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## Michigan unemployment rate dips below U.S. rate for first time in 15 years

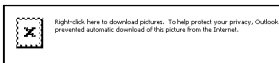


## Martha Stewart: Regrets not buying Kmart, but not a fan of 'horrible' headquarters in Troy

To the home goods mogul, not everything about the discount retailer was a good thing.



## Advertisement



### Moosejaw to open 2nd store in Detroit for holiday shopping

The recreation apparel and gear retailer's pop-up will offer "special, hard-to-find styles rarely seen in stores."



JAY GREENE

### Millennials' online shopping habits are changing health care marketing

ANN ARBOR NEWS

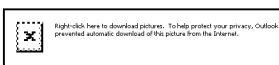
### EMU OKs \$39.5M budget to overhaul science building

### Detroit casinos' revenue up in September, 3rd quarter

### Legislature OKs increasing Michigan 529 college savings account limit to \$500,000

The legislation is part of a package to let residents with disabilities open savings accounts to pay for long-term needs.

## Advertisement



### Jones Lang LaSalle hires Larry Emmons as Detroit managing director



### Chicago schools chief, a former DPS exec, pleads guilty in kickback scheme

Barbara Byrd-Bennett, who was chief academic officer for Detroit Public Schools under former emergency manager Robert Bobb,

pleaded guilty to her role in a scheme to steer \$23 million in no-bid contracts to education firms for \$2.3 million in bribes and kickbacks.



## 10 things to do this weekend

Take home a glass pumpkin, go to the opera, take a trip to a cider mill and more.

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## EVENTS CALENDAR

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### Big Brothers Big Sisters of Metropolitan Detroit presents The Big Event

Join Big Brothers Big Sisters of Metropolitan Detroit for a Latin-themed, fun filled night of wining, dining and dancing. VIP reception at 6:30 p.m. Revenue generated from this event is used for programs serving vulnerable youth in Wayne, Oakland and Macomb counties.

**Date:** Friday, October 16 7:30pm - 11:00pm

**Place:** International Banquet Center, 400 Monroe Street, 8th Floor, Detroit

**Contact:** Cheryl Haithco | (313) 309-9236 | [cheryl.haithco@bbbsdetroit.org](mailto:cheryl.haithco@bbbsdetroit.org)

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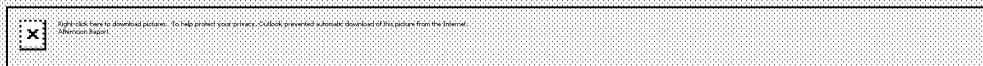
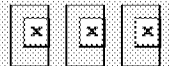
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**From:** Darga, Ken (DTMB)  
**Sent:** Thursday, October 15, 2015 3:43 PM  
**To:** Palmer, Jason (DTMB)  
**Subject:** FW: SE Michigan home sales rise | Wayne State med school probation lifted | Ex-Detroit schools exec under investigation

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**From:** Crain's Afternoon Report  
**Sent:** Thursday, October 15, 2015 3:42:02 PM (UTC-05:00) Eastern Time (US & Canada)  
**To:** Darga, Ken (DTMB)  
**Subject:** SE Michigan home sales rise | Wayne State med school probation lifted | Ex-Detroit schools exec under investigation

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October 15, 2015



Southeast Michigan home sales increase, led by jumps in Oakland, Livingston counties



Wayne State medical school probation lifted, but program placed on 'warning' status

Jack Sobel, M.D., dean of Wayne State's medical school, testified about the 12 accreditation violations in an appeal hearing Tuesday.

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## Michigan Supreme Court hears case on whether cities can adopt prevailing wage ordinances

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## Concerto opening additional clinics for Medicare-Medicaid patients in Detroit

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## Authorities investigate ex-Chicago schools CEO's tenure in Detroit

Barbara Byrd-Bennett, who was chief academic officer for Detroit Public Schools under former emergency manager Robert Bobb, pleaded guilty to her role in a scheme to steer \$23 million in no-bid contracts to education firms for \$2.3 million in bribes and kickbacks.

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## U.S. Supreme Court appears divided in Campbell Ewald class-action lawsuit case

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## Legislature finalizes \$9.3 million to address Flint water crisis

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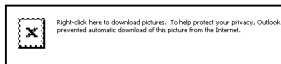


## Arts, Beats & Eats raises \$255,802 for 60 nonprofit, community organizations

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## Brian DeBano steps down as president of Michigan Restaurant Association

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## Art Van 'keeping the magic alive' with new Thanksgiving parade float

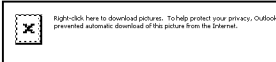
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## Rule change uncorks chance for Michigan winery visitors to linger longer over wine, scenery

Wineries are taking advantage of a change five years ago to Michigan's liquor law, which allows wineries to charge for wine tasting and sell glasses of wine on site.



## DIA unveils website that showcases government-owned art

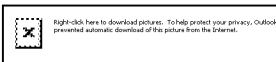
Art lovers can search for more than 26,000 U.S. General Services Administration-owned pieces from the 1850s to the present, including more than 350 on display at the Detroit Institute of Arts.



## Salort-Pons starts today as Detroit Institute of Arts director; he'll earn \$375,000 first year

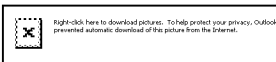
He succeeds Graham Beal, who retired as director in June.

## Michigan unemployment rate dips below U.S. rate for first time in 15 years



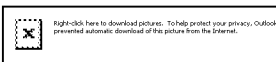
GUEST BLOG: MICHELLE GILBERT

## 8 reasons to manage your personal brand online



TOM HENDERSON

## Conference in Ypsilanti targets existing, would-be angel investors



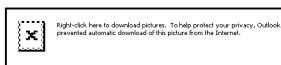
## Chocolate-themed fundraiser gives a boost to Detroit riverfront

Hamtramck-based Bon Bon Bon and the GM RenCen presented the unofficial "world's largest box of chocolates" Wednesday evening to raise money for the Detroit RiverFront Conservancy.



## 10 things to do this weekend

Take home a glass pumpkin, go to the opera, take a trip to a cider mill and more.



## World Watch: Michigan companies doing business in The Netherlands

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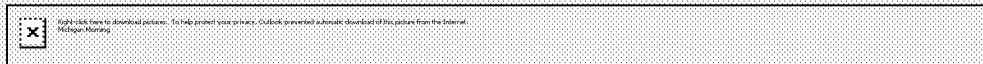
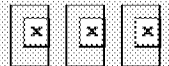
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**From:** Darga, Ken (DTMB)  
**Sent:** Friday, October 16, 2015 7:16 AM  
**To:** Palmer, Jason (DTMB)  
**Subject:** FW: Wayne State med school probation lifted | West Michigan credit unions merge | UM vs. MSU: How they compare

---

**From:** Crain's Michigan Morning  
**Sent:** Friday, October 16, 2015 7:15:07 AM (UTC-05:00) Eastern Time (US & Canada)  
**To:** Darga, Ken (DTMB)  
**Subject:** Wayne State med school probation lifted | West Michigan credit unions merge | UM vs. MSU: How they compare

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October 16, 2015



## Wayne State medical school probation lifted, but program placed on 'warning' status

Jack Sobel, M.D., dean of Wayne State's medical school, testified about the 12 accreditation violations in an appeal hearing Tuesday.

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## University of Michigan endowment rises to \$10 billion, posts 3.5% return

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#### TABLE TALK

## Vertical Detroit to open Monday | Saponi hosts social supper | ROAK's fall beers | Wine tasting in dark

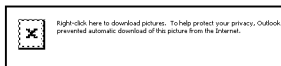
A roundup of local food, drink and restaurant news.

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MLIVE

## West Michigan credit unions announce historic merger

Calling it the "largest merger in credit union history," Lake Michigan Credit Union of Grand Rapids and United Federal Credit Union of St. Joseph announced they will merge, creating the nation's 19th largest credit union.

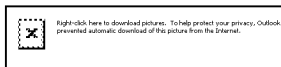


## Fall beauty arrives in Michigan

From the Porcupine Mountains to Kensington Metropark, Crain's readers share their photos of autumn colors.

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Advertisement



## Bill Clinton to speak, receive award at Michigan State University

The former president will be the first recipient of the Spartan Statesmanship Award for Distinguished Public Service, established by ex-Gov. Jim Blanchard and his wife Janet.



## Revamped Fox Theatre marquee again lights up Detroit sky

After a monthslong renovation, the signature entertainment district signage debuted Thursday evening with modern touches.

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## Concerto opening additional clinics for Medicare-Medicaid patients in Detroit

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GRAND RAPIDS PRESS

## High-end 'tiny house' settlement planned for Traverse City area RV park



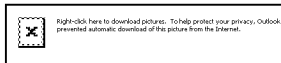
## Michigan vs. Michigan State: By the numbers

The UM and MSU football teams play Saturday in Ann Arbor in the 108th meeting between the in-state rivals.

Advertisement



## Legislature finalizes \$9.3 million to address Flint water crisis



## Michigan Supreme Court hears case on whether cities can adopt prevailing wage ordinances

## Brian DeBano steps down as president of Michigan Restaurant Association

MLIVE

## Black business owners sue Grand Rapids bank for alleged lending discrimination

Business owners contend Mercantile sought to increase minority lending but took a "zero tolerance approach" when borrowers sought to catch up on missed payments or refinance loans.

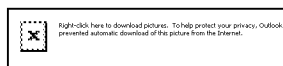
## Multi-court chief judges appointed in effort to improve Michigan's trial courts

Advertisement



## U.S. Supreme Court appears divided in Campbell Ewald class-action lawsuit case

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Arts, Beats & Eats raises \$255,802 for 60 nonprofit, community organizations

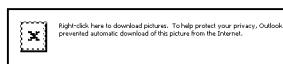
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TOM HENDERSON

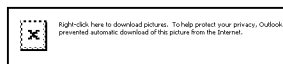
Conference in Ypsilanti targets existing, would-be angel investors

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Art Van 'keeping the magic alive' with new Thanksgiving parade float

---



GUEST BLOG: SAULIUS MIKALONIS

EPA ordered to tighten ballast water discharge permits

---



10 things to do this weekend

Take home a glass pumpkin, go to the opera, take a trip to a cider mill and more.

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## EVENTS CALENDAR

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### College for Creative Studies 34th Detroit International Wine Auction

Browse a fabulous array of auction items and a curated exhibit of College for Creative Studies alumni art while savoring an exquisite five-course meal and taking in a performance by Macklemore and Ryan Lewis.

**Date:** Saturday, October 17 7:00pm - 11:30pm

**Place:** Coleman A. Young International Airport, 11499 Conner Street, Detroit

**Contact:** Jen Nelson | (313) 664-7983 | jennelson@collegeforcreativestudies.edu

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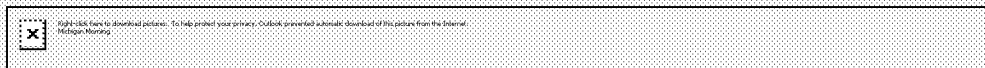
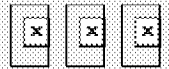
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**From:** Darga, Ken (DTMB)  
**Sent:** Monday, October 19, 2015 7:18 AM  
**To:** Palmer, Jason (DTMB)  
**Subject:** FW: Housing market hits high | Henry Ford, Sparrow lose in Medicaid reorganization | State: Water protocol not followed in Flint

---

**From:** Crain's Michigan Morning  
**Sent:** Monday, October 19, 2015 7:17:06 AM (UTC-05:00) Eastern Time (US & Canada)  
**To:** Darga, Ken (DTMB)  
**Subject:** Housing market hits high | Henry Ford, Sparrow lose in Medicaid reorganization | State: Water protocol not followed in Flint

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October 19, 2015

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## New heat for Southeast Michigan's housing market: Sales, prices hit 10-year highs

Experts say the market is strengthening because of several factors: pent-up demand from buyers who sat out the last recession, sellers who are no longer underwater on mortgages, and a clearing inventory of bank-owned homes.

---

## Michigan's new Medicaid regions could be costly for Henry Ford Health System

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Lansing-based Sparrow Health System also could take a hit.



BILL SHEA

## Analysis: Why Ilitches might sell the Detroit Tigers — and why they might not

MICHIGAN RADIO

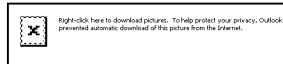
## State DEQ admits not following protocol to keep lead out of Flint water

When the city started pumping from the Flint River, it didn't do any kind of corrosion control, an investigation shows.



## Indie costume shops not spooked by monstrous rivals as Halloween approaches

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SPECIAL REPORT: HEALTH CARE

## Employers and consumers lead push for better data on price and quality in health care industry

## Travel Michigan seeks social media help for tourism industry

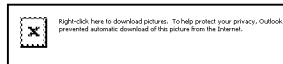
EDITORIAL

## Snyder must take lead on energy issues



MARY KRAMER

## Business community should rally around plan to make sure 3rd-graders can read



## Lansing-area athletic apparel retailer sues over 'Run Detroit' name

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## Young Detroiters to experiment with entrepreneurship during Startup Weekend

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KIRK PINHO

## Martin family opens its first hotel in downtown Ann Arbor

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## Looking back: 30 years ago, Michigan automotive suppliers were in low gear over high-tech

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NATIONAL JOURNAL

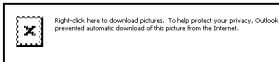
## Detroit Boxing Gym founder fights to curb illiteracy, hopelessness

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## Upper Peninsula business owners fight tax appeals by big-box retailers

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Advertisement



## Average state gas price falls 12 cents in past week to \$2.33

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### EVENTS CALENDAR

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## Automation Alley's Education and Industry Partnership Summit: Growing the Manufacturing Pipeline

The Automation Alley Education and Workforce Committee invites you to be part of an important discussion on bridging the gap in the manufacturing talent pipeline. Featuring a keynote presentation by Karen McPhee, senior education policy adviser for Gov.

Snyder, the summit is intended to facilitate the formation of partnerships between the manufacturing business community and area K-12 schools, resulting in employer-backed school programming to promote manufacturing as a viable career path. The event will include case studies from Michigan school districts that have successfully partnered with manufacturing companies to create programs that expose students to manufacturing career paths.

**Date:** Tuesday, October 20 7:30am - 2:00pm

**Place:** TechShop Detroit, 800 Republic Drive, Allen Park

**Contact:** Karol Friedman | (248) 457-3232 | [friedmank@automationalley.com](mailto:friedmank@automationalley.com)

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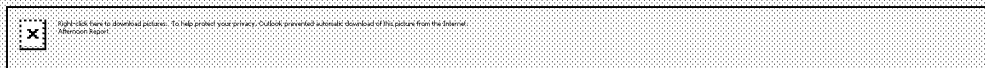
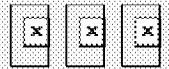
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**From:** Darga, Ken (DTMB)  
**Sent:** Monday, October 19, 2015 3:46 PM  
**To:** Palmer, Jason (DTMB)  
**Subject:** FW: Snyder plan to fix Detroit schools could cost state \$715M | Drew Lane out at WMGC | Campbell Ewald appeals loss of \$457M Navy account

---

**From:** Crain's Afternoon Report  
**Sent:** Monday, October 19, 2015 3:28:01 PM (UTC-05:00) Eastern Time (US & Canada)  
**To:** Darga, Ken (DTMB)  
**Subject:** Snyder plan to fix Detroit schools could cost state \$715M | Drew Lane out at WMGC | Campbell Ewald appeals loss of \$457M Navy account

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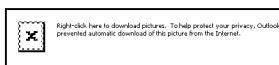
October 19, 2015

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## Snyder details plans to fix Detroit schools; could cost state \$715 million

Gov. Rick Snyder today outlined plans to split Detroit's troubled public schools system into two districts to help improve academic performance while paying down more than \$500 million in operating debt.



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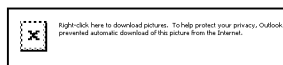
## Drew Lane out at WMGC 105.1 FM after contract talks break down

Disagreements over show content and talent were the problem, not money, Lane's agent says.



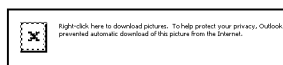
# Campbell Ewald appeals loss of \$457 million Navy ad account

Navy unfairly awarded its recruitment advertising contract to a rival firm, the Detroit ad agency says in appeal to the U.S. Court of Federal Claims.



## New heat for Southeast Michigan's housing market: Sales, prices hit 10-year highs

Experts say the market is strengthening because of factors including pent-up demand from buyers who sat out the last recession, sellers who are no longer underwater on mortgages and a clearing inventory of bank-owned homes.

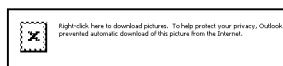


BILL SHEA

## MM3rdQB: UM gets an education in Twitter toxicity

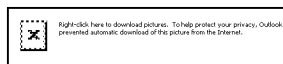
The social media reaction to Michigan's game-losing bungled punt attempt Saturday apparently caught the university's top brass by surprise. Oh, and the Lions won a game!

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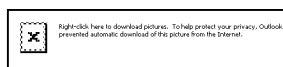


## DEGC taps Washington, D.C., real estate consultant to replace Holdwick

Moddie Turay takes a new role as executive vice president of real estate and finance, calling the Detroit job "probably the best economic recovery opportunity in my lifetime."



## A123 hires Chris Eisenhart as COO



## Indie costume shops not spooked by monstrous rivals as Halloween approaches



MARY KRAMER

## Business community should rally around plan to make sure 3rd-graders can read

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## Detroit Land Bank program boosts vacant lot sales

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## Major media collection donated to Michigan State

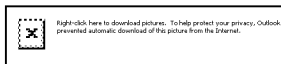
The Rovi Media Collection, which includes more than 850,000 CDs, DVDs, Blu-rays and video games, will be publicly available through the school's library and interlibrary loan services.

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## DEQ official: Federal water rules not followed in Flint, changes being made

"Our actions reflected inexperience, and our public response to criticism was the wrong tone early in this conversation," Michigan DEQ Director Dan Wyant said.

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MARY KRAMER ON WJR

## Metro Detroit housing prices hit 10-year high | Medicaid changes may rock insurers

Crain's Detroit Business Publisher Mary Kramer talks with Paul W. Smith on WJR about stories from the Oct. 19, 2015, issue.

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## Top metro Detroit real estate execs move on to new jobs

Larry Emmons (pictured) and Barry Swatsenbarg are among the recent brokerage moves.

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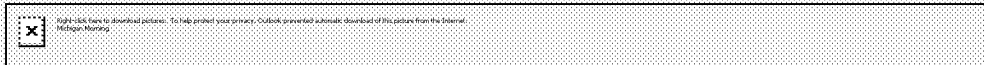
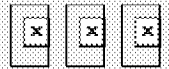
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**From:** Darga, Ken (DTMB)  
**Sent:** Thursday, October 22, 2015 7:10 AM  
**To:** Palmer, Jason (DTMB)  
**Subject:** FW: House OKs road plan: 3.3-cent gas tax hike | Court sets deadline in Moroun bridge lawsuit | Downtown Pontiac welcomes bikes

---

**From:** Crain's Michigan Morning  
**Sent:** Thursday, October 22, 2015 7:10:04 AM (UTC-05:00) Eastern Time (US & Canada)  
**To:** Darga, Ken (DTMB)  
**Subject:** House OKs road plan: 3.3-cent gas tax hike | Court sets deadline in Moroun bridge lawsuit | Downtown Pontiac welcomes bikes

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October 22, 2015



## Michigan House OKs new roads plan with gas tax, fee hikes

The plan approved late Wednesday includes a 3.3-cent gasoline tax hike and 40 percent vehicle registration fee increase; a governor's spokeswoman expressed concern about the proposal.

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## Michigan businesses open to 'Eureka' tech, but need more workforce training, report finds

Disruptive technologies like 3-D printing require talent in addition to funding.

---



## Court sets Jan. 4 deadline to address Detroit River bridge permit holdup in Moroun lawsuit

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KIRK PINHO

## Here's what Pontiac Silverdome site would look like without a stadium

Under a conceptual scenario, the old football stadium would be razed and replaced with things like a hotel, restaurants, 750,000 square feet of light industrial space and a corporate headquarters building.

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## Results of UAW vote on Fiat Chrysler deal to be released today

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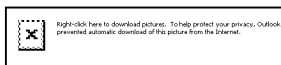
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## Fiat Chrysler buys naming rights at The Palace, DTE Energy Music Theatre venues

Terms of the deal were not disclosed, but in January, Dennis Mannion, president and CEO of Palace Sports & Entertainment LLC, told *Crain's* that he expected naming rights for the West Atrium to sell for at least \$1 million annually.

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## Improvements make downtown Pontiac more accessible for bicyclists

New bicycle loops, repair stations and signs were recently added to help riders get to the library, downtown businesses and city parks from the Clinton River Trail.

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## Federal agency offers disaster loans to Michigan small businesses hit by cold weather

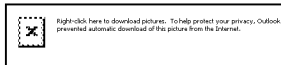
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TRAVERSE CITY RECORD-EAGLE

## Traverse City winery CEO doesn't want you to waste a drop

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Ed O'Keege Jr.'s brainchild is a countertop device that dispenses wine by the glass from a refrigerated bag that preserves the product for up to six months.



KIRK PINHO

## Detroit's first Applebee's will have exclusive Atwater beer

The restaurant will mark its opening day Monday by serving Eight Mile Amber — and by donating 10 percent of food sales to Gleaners.

Advertisement



## Task force to review Flint's water use, testing



## Domino's launches oven-equipped pizza delivery car

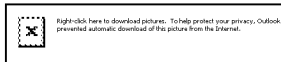
The Ann Arbor-based company worked with General Motors and Roush Enterprises to reconfigure a Chevrolet Spark into a vehicle made for delivering hot pizzas.

## Detroit contractor DMC Consultants Inc. faces \$265,200 in MIOSHA fines



## *The Sporting News* adds Tom Gage to postseason baseball coverage

The Hall of Fame baseball writer is reporting on American League playoffs after a brief stint with Fox Sports Detroit and 36 years with *The Detroit News*.



## Detroit ad veteran Fred Yaffe stepping aside as CEO of firm he started in 1960



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MIBIZ

## LG Chem to manufacture Chevy Bolt battery cells in Holland, analysts say

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THE FLINT JOURNAL

## Two groups partner to relaunch Capitol Theatre in downtown Flint

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## Michigan Medicaid program to receive \$250,000 in lab testing fraud settlement

Vezina Law Group, a Birmingham-based law firm specializing in False Claims Act cases, was part of a legal team that helped secure a \$256 million settlement with Millennium Health of San Diego.

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## 10 things to do this weekend

Check out the Detroit Zoo Boo, explore a Detroit beer festival, meet some football legends this weekend and more.

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## EVENTS CALENDAR

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## "Shock the (Urban) World" - Urban Entrepreneurship Symposium 2015

The Urban Entrepreneurship Initiative will hold its Urban Entrepreneurship Symposium on Oct. 23 in Detroit. The second annual event brings together business innovators, academics, students and community and government leaders to inspire and ignite for-profit business solutions to urban challenges. Urban entrepreneurship isn't a social program, it's business innovation that produces needed products and services for urban communities, or makes a significant number of jobs available to urban residents.

**Date:** Friday, October 23 8:30am - 4:30pm

**Place:** College for Creative Studies, A. Alfred Taubman Center for Design Education, 6400 Cass, Detroit

**Contact:** David Tarver | (313) 457-2050 | [info@urbanei.org](mailto:info@urbanei.org)

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**From:** Darga, Ken (DTMB)  
**Sent:** Monday, October 26, 2015 10:06 AM  
**To:** Palmer, Jason (DTMB)  
**Subject:** FW: Bright Ideas: PSC turns 36 and more in our October issue

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**From:** Bright Ideas  
**Sent:** Monday, October 26, 2015 10:05:32 AM (UTC-05:00) Eastern Time (US & Canada)  
**To:** Darga, Ken (DTMB)  
**Subject:** Bright Ideas: PSC turns 36 and more in our October issue

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OCTOBER 2015

## FEATURES



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PSC turns 36!

MONDAY, OCTOBER 26, 2015

President Peter Pratt, the firm's longest-serving employee, reflects on what it's like to work for PSC.



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Upcoming conference will focus on college affordability and value

MONDAY, OCTOBER 26, 2015

Michigan families know education is key to success, but college tuition is getting more and more

expensive. At the College Value and Affordability Summit, a wide variety of experts -- university presidents, legislators, and more -- will convene to help tackle this issue.



## Voters, experts agree: It's time for an independent redistricting commission

MONDAY, OCTOBER 26, 2015

Is it time for an independent redistricting commission? PSC vice president Jeff Guilfoyle explains what a nonpartisan/bipartisan alternative to a state legislature drawing voting lines could mean for Michigan.



## Talent in Michigan: Setting an ambitious agenda

MONDAY, OCTOBER 26, 2015

Talent retention, recruitment and development are key to a healthy workforce. On Oct. 29, Public Sector Consultants will bring together experts in these areas to discuss how Michigan can better diversify, grow and strengthen its labor pool.



## Region 9 Prosperity Summit...setting the course for the future!

MONDAY, OCTOBER 26, 2015

Come hear from leaders of successful regional economic partnerships at the Region 9 Prosperity Summit on Nov. 16.

[View All Features](#)

## IN THE GEARS



## In the Gears: PSC's evaluation skills inform decision-makers

MONDAY, OCTOBER 26, 2015

Effective policy does not end with implementation; programs, initiatives and policies must be continuously evaluated to make sure they are reaching their milestones and goals. How does PSC work with clients to design and conduct evaluation?

[View All In The Gears](#)

## NEWS

- Unlike Courser, Gamrat, courts get 1st
- Will the Legislature finally take action on

crack at 2 Dorns

Source: The Detroit News

- Challenges to upward mobility solutions summit

Source: Bridge Magazine

- Septic tanks flush water quality down the tubes

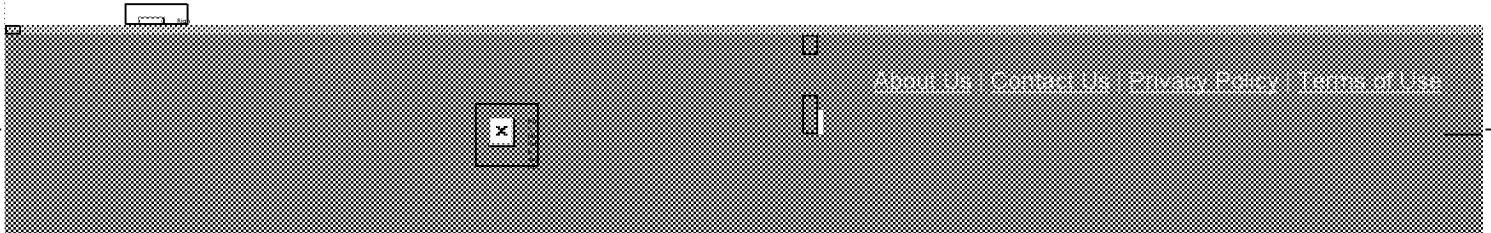
Source: Great Lakes Echo

the roads?

Source: Michigan Radio

- Is the fallout from Flint's water crisis just beginning?

Source: Michigan Radio



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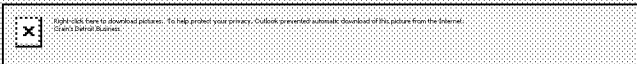
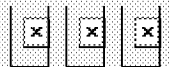
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**From:** Darga, Ken (DTMB)  
**Sent:** Wednesday, November 04, 2015 7:04 AM  
**To:** Palmer, Jason (DTMB)  
**Subject:** FW: Election results | House OKs roads plan; Snyder supports | Karmanos sues Compuware

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**From:** Crain's Michigan Morning  
**Sent:** Wednesday, November 4, 2015 7:04:01 AM (UTC-05:00) Eastern Time (US & Canada)  
**To:** Darga, Ken (DTMB)  
**Subject:** Election results | House OKs roads plan; Snyder supports | Karmanos sues Compuware

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November 4, 2015



## Voters favor incumbents in prominent mayoral races; some bond issues pass

Contested mayoral races in some of metro Detroit's largest cities and school bond issues dominated local elections Tuesday.



## Voters oust Flint mayor, elect newcomer amid city's water problems

Karen Weaver beat incumbent Dayne Walling in Tuesday's election.

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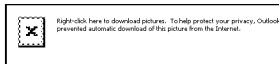
## Legislature passes Michigan roads plan, sends to governor

The plan includes a 20 percent hike in vehicle registration fees and a 7.3-cent gasoline tax increase.



## Groupon replaces Detroit native Eric Lefkofsky as CEO

The ailing e-commerce site, whose stock has fallen more than 50 percent since the start of the year, promoted COO Rich Williams to replace the co-founder, who will resume his role as chairman of the Chicago-based company.



## Peter Karmanos sues Compuware over sale to Thoma Bravo

The founder of the Detroit-based IT company alleges fraud in the transaction and that the \$2.4 billion sale price was too low.

Advertisement



## Records: FBI investigated ex-Detroit schools exec over contract

Court documents show the FBI was investigating whether ex-Chicago schools chief Barbara Byrd-Bennett fraudulently steered a \$40 million contract to an educational publisher while she worked for Detroit schools.

## Michigan Economic Activity Index rises for 5th straight month

## SE Michigan Purchasing Index rises in October



## United Way cuts 4 top jobs in

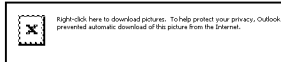
## restructuring move

Led by Herman Gray, who took the helm of the agency last month, the cuts were made to create clear accountability across functions and eliminate silos, United Way for Southeastern Michigan said.



## Tony Cervone named chairman of GM Foundation

Advertisement



## Courser, Gamrat fail in bids to regain seats after sex scandal

## Government fines Takata \$70 million in airbag recall case

## Owner of high-tech Lake Michigan buoy seeks cash support

LimnoTech, an Ann Arbor company that owns the buoy, said a federal grant is running out and no one has stepped forward.



AUTOMOTIVE NEWS

## Johnson Control CEO's personal battles contrast with ethics-champion role

Since he ascended to the top job two years ago, Alex Molinaroli has championed a strong ethics policy for the supplier's 130,000 employees around the world, including its auto interiors unit in Plymouth Township. Now, for the second straight year, he is facing questions about his own judgment, at least in his private life.

## Detroit casino employees' strike authorization comes amid ongoing negotiations

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## *Money* magazine names Ally as top online bank in U.S.

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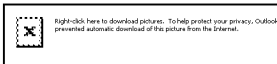
### Sam Valenti IV's Ghostly transcends record label roots

Sam Valenti IV founded Ghostly International LLC while a student at the University of Michigan in 1999. Sunday, the 35-year-old and his company were profiled in the New York Times.



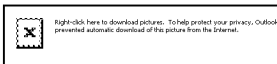
### Freemium travel app offers guide to authentic Detroit experience

Metro Detroit native's new niche Daytripper Detroit app aims to provide "a current cool look" at the city for visitors and locals.



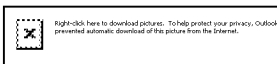
MLIVE

### Eminem announces new Air Jordan IV collaboration with Carhartt



### 'Like' your favorite '40' to give \$1,000 to winner's charity

As part of our celebration of the 2015 40 under 40 class, click "like" on your favorite honoree in this Facebook album.



### Will Leather Goods opens in Midtown today

Detroit native William Adler opens his high-end, handcrafted leather bags and accessories store in the former Tom Boy Super Market location today.

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## EVENTS CALENDAR

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### 100 Years in Business - How Companies Survived and Thrived in Detroit

What's it take to make it to the century mark in business? Come listen to current leaders of three local business describe how their companies have made it - from the early days of the automobile to today's social media world. Panel Jason Grobbel, President, E.W. Grobbel Sons, Inc. David Lubin, President, MJS Packaging Mike Medici, President, SmithGroupJJRTim Weed, Partner, Plante Moran [Moderator]

**Date:** Thursday, November 5 7:30am - 9:00am

**Place:** Oakland Hills Country Club, 3951 W Maple Rd , Bloomfield Hills

**Contact:** Sharon Kimble | (734) 757-4689 | [detroit@turnaround.org](mailto:detroit@turnaround.org)

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NEWS

BLOGS

THIS WEEK'S ISSUE

EVENTS

VIDEO

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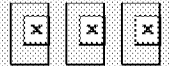
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**From:** Darga, Ken (DTMB)  
**Sent:** Wednesday, November 04, 2015 3:20 PM  
**To:** Palmer, Jason (DTMB)  
**Subject:** FW: Detroit loses bid for college football title game | New details about \$95M Red Wings arena features | Taubman art auction begins tonight

---

**From:** Crain's Afternoon Report  
**Sent:** Wednesday, November 4, 2015 3:19:01 PM (UTC-05:00) Eastern Time (US & Canada)  
**To:** Darga, Ken (DTMB)  
**Subject:** Detroit loses bid for college football title game | New details about \$95M Red Wings arena features | Taubman art auction begins tonight

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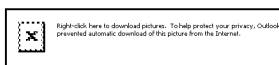


November 4, 2015



## Conflict with auto show kills Detroit's bid for 2019 college football championship game

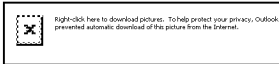
Levi Stadium in Santa Clara, Calif., was awarded the game today over Ford Field.



## Olympia Entertainment President Tom Wilson unveils new details about Red Wings arena plan

Five clubs, including one through which players will pass to and from the ice, among new features available for fans at the \$627

million arena.



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SHERRI WELCH

## First auction of pieces from Taubman's private art collection set for tonight

## Absentee ballots doom Schoolcraft College 0.6-mill tax increase request



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## Christmas in July? Detroit's holiday tree arrives in summer-like temps

Four Tops will headline Nov. 20 lighting ceremony at Campus Martius

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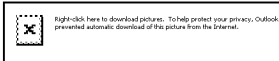
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## Ilitches add \$95 million worth of features to new Red Wings arena

Owners of the Detroit Red Wings said today they will push the total project cost to \$627 million — with additional money for enhancements that include unique seating, a practice rink and outside public spaces.



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## Will Leather Goods opens in Midtown today

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KIRK PINHO

## Detroit Seoul: Local broker to be part of South Korean documentary on American manufacturing



## Records: FBI investigated ex-Detroit schools exec over contract

Court documents show the FBI was investigating whether ex-Chicago schools chief Barbara Byrd-Bennett fraudulently steered a \$40 million contract to an educational publisher while she worked for Detroit schools.

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## Peter Karmanos sues Compuware over sale to Thoma Bravo

The founder of the Detroit-based IT company alleges fraud in the transaction and that the \$2.4 billion sale price was too low.

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## Voters favor incumbents in prominent mayoral races; some bond issues pass

Contested mayoral races in some of metro Detroit's largest cities and school bond issues dominated local elections Tuesday.

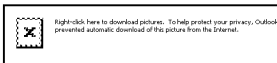
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## Voters oust Flint mayor, elect newcomer amid city's water problems

Karen Weaver beat incumbent Dayne Walling in Tuesday's election.

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## Courser, Gamrat fail in bids to regain seats after sex scandal

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MLIVE

## Macomb roofing company pleads guilty in unemployment fraud case

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## UM extends basketball coach John Beilein's contract

The university said it has added two years to the contract of its men's basketball coach to extend to 2020-21. Beilein is entering his ninth season at the school.

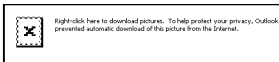
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## Freemium travel app offers guide to authentic Detroit experience

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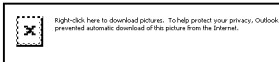
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## Sam Valenti IV's Ghostly transcends record label roots

Sam Valenti IV founded Ghostly International LLC while a student at the University of Michigan in 1999. Sunday, the 35-year-old and his company were profiled in The New York Times.

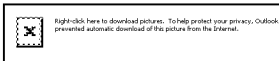
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## Hayman Co. buys Chicago-area apartment complex from Michigan pension fund for more than \$41 million

The deal marks the Southfield-based company's re-entry into the Chicago market. The pension fund had owned the property since 1997.

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## Groupon replaces Detroit native Eric Lefkofsky as CEO

The ailing e-commerce site, whose stock has fallen more than 50 percent since the start of the year, promoted COO Rich Williams to replace the co-founder, who will resume his role as chairman of the Chicago-based company.

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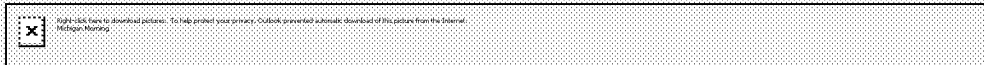
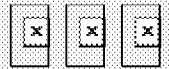
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**From:** Darga, Ken (DTMB)  
**Sent:** Monday, November 16, 2015 7:14 AM  
**To:** Palmer, Jason (DTMB)  
**Subject:** FW: Education the next priority in state, survey says | 10 Detroit buildings ready for investment | HAP to lose half its membership after losing Medicaid appeal

---

**From:** Crain's Michigan Morning  
**Sent:** Monday, November 16, 2015 7:13:18 AM (UTC-05:00) Eastern Time (US & Canada)  
**To:** Darga, Ken (DTMB)  
**Subject:** Education the next priority in state, survey says | 10 Detroit buildings ready for investment | HAP to lose half its membership after losing Medicaid appeal

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November 16, 2015

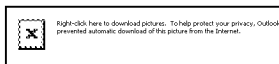
## Business leaders: Education a top political priority in Michigan

A survey of the Southeast Michigan business community put smaller class size, revamped teacher evaluations ahead of other priorities in the state.



### Generation next: These 10 buildings are waiting for new life in Detroit

Detroit's skyline is beginning to heal as real estate investors lay claim to central business district space, but some mostly empty buildings remain in need of redevelopment.



### Snyder postpones efforts to welcome Syrian

## refugees to Michigan

In the wake of the deadly attacks in Paris, the governor said that Michigan is "proud of our rich history of immigration" but that Michigan's "first priority is protecting the safety of our residents."



JAY GREENE

### State committee rejects 5 of 6 Medicaid health plan appeals

Molina Healthcare of Michigan is the only HMO to win its appeal of Michigan's Medicaid contract rebid decisions that were made last month; HAP is expected to lose half its membership after ruling.



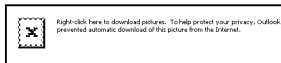
### Pure Michigan opens its books: For every dollar spent, state made \$6.87

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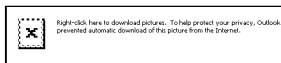


### Focus: Hope secures \$4.36 million in pledges, equipment from corporate funders

The new support comes in the wake of the suspension of the Detroit nonprofit's workforce training programs for lack of funding.



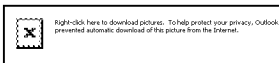
### 30 years later, Washtenaw County officials open to M-14 development



### Marijuana dispensaries worry about future as Detroit ponders zoning changes

### Allegiance, Henry Ford say merger right fit

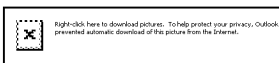
### Class-action suit filed against Gov. Snyder claims damages resulting from lead in Flint's water



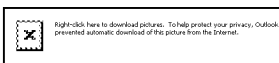
#### CAPITOL BRIEFINGS

## Schuetz among targets of ads backing EPA's Clean Power Plan

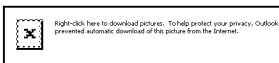
## FAQ: Michigan moves toward renewable power goal, not mandate



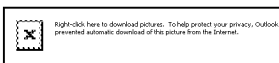
## ITC Michigan to light transmission towers for holidays starting today



## More patients, high tech, new payment models drive outpatient facilities growth

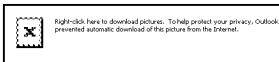


## Red Truck Fresh Produce to open today in Eastern Market, add training for vets

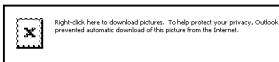


## Green Dot Stables and Johnny Noodle King owners to open Mexicantown restaurant today

The new bar and restaurant will have a menu featuring local fish dishes and Michigan-made beer, wine and spirits.



## Food writer gets reacquainted with Detroit's burgeoning restaurant scene



#### GUEST ESSAY: RON FOURNIER

## Purpose-driven millennials who don't remember 'Old Detroit' build anew

David Kirby was waiting tables in 2013 at Craft Work in Detroit's West Village when he spotted Mayor Mike Duggan across the room and asked to wait his table. "Mr. Mayor, I'm your waiter



tonight, but I won't be a waiter forever. I'm going to open a local-foods market, and I need you to promise to come visit my store."

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## EVENTS CALENDAR

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### Engineering and Technology Job Fair

Known for being the premier recruitment event, The Engineering Society of Detroit (ESD) Engineering and Technology Job Fair will feature more than 50 of Michigan's top engineering, technology and management companies hiring for more than 2,000 full or part-time positions, internships or co-op opportunities. Some of the companies include Daifuku/Jervis B. Webb, DENSO International America, DTE Energy, Fiat Chrysler Automobiles, G-Tech Services Inc., Michigan Department of Transportation, Sony Electronics Inc., Visteon, and many others. Free admission to ESD members; \$20 for non-members. Visit [www.esd.org](http://www.esd.org) for more information or to register.

**Date:** Monday, November 16 2:00pm - 7:00pm

**Place:** Suburban Collection Showplace, 46100 Grand River Avenue, Novi

**Contact:** Sue Ruffner | (248) 353-0735 | [sruffner@esd.org](mailto:sruffner@esd.org)

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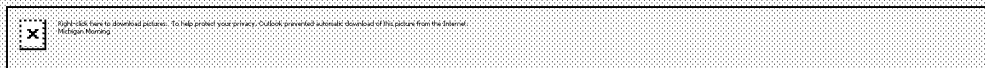
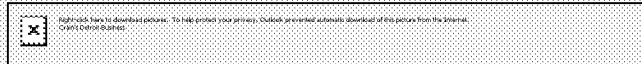
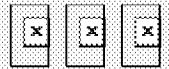
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**From:** Darga, Ken (DTMB)  
**Sent:** Thursday, November 19, 2015 7:13 AM  
**To:** Palmer, Jason (DTMB)  
**Subject:** FW: Patterson yanks welcome mat for Syrian refugees in Pontiac | Alcohol-free sports bar in Dearborn | Henry Ford may sell Medicaid assets

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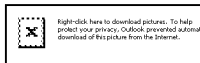
**From:** Crain's Michigan Morning  
**Sent:** Thursday, November 19, 2015 7:12:14 AM (UTC-05:00) Eastern Time (US & Canada)  
**To:** Darga, Ken (DTMB)  
**Subject:** Patterson yanks welcome mat for Syrian refugees in Pontiac | Alcohol-free sports bar in Dearborn | Henry Ford may sell Medicaid assets

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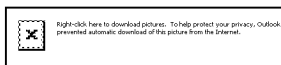
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November 19, 2015



## Patterson yanks welcome mat for Syrian refugees in Pontiac

The Oakland County executive said he fears a flood of Syrian refugees could include ISIS "infiltrators." Pontiac's mayor said she and city officials are concerned about citizen safety.



## Downtown Nike store confirmed by Dan Gilbert

"Believe. Then see it," tweeted the founder and chairman of Quicken Loans and Rock Ventures about the 22,000-square-foot Community Store that is expected to open in the spring.

---

## Henry Ford may sell Medicaid assets after state protest fails

HAP Midwest Health Plan may divest a large portion of its profitable Medicaid plan after

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Michigan health officials rejected the Detroit-based system's protest of newly awarded managed-care contracts. Meanwhile, Lansing-based Sparrow PHP could transfer its membership and lay off workers.

---



## Alcohol-free Stadium gourmet hot dog restaurant in Dearborn a game-changer

Hadar Saad wanted to do something good for his hometown, so he opened a sports-themed restaurant serving only halal items and no alcohol, with gourmet hot dogs as MVP.

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## Effort to ban fracking in Michigan falls 150,000 short of signatures needed for ballot

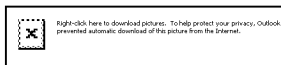
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## Meeting today in Gaylord to look at job creation potential for Great Lakes commercial fish farming

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## Coffee shop, bakeries, farms among 70 businesses awarded \$175,000

Citizens Bank and the Michigan Economic Development Corp. announced the latest round of micro-grants for equipment, supplies or land to Eastern Market Corp. and 70 small businesses in Southeast Michigan.

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## Crain launches email newsletters in 9 U.S. cities

Crain Communications Inc. launches a series of personalized, digital business publications across the country as part of a plan to expand the Crain brand nationwide as it approaches its 100th anniversary.

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## Auto dealers, trucking firms poised for victory in highway bill

It was supposed to be Congress's response to a historic string of auto safety lapses that

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rocked the industry. Instead, lawmakers are finalizing a highway bill that would permit teenagers to drive commercial trucks and buses across state lines, let dealers sell used cars with outstanding safety recalls and ease rules on how much rest truckers must get.

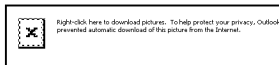


GUEST BLOG: RAJ J. PATEL

## Biometrics can take some of the scary out of cybersecurity roller coaster

The technology will allow our identities to reside safely with us and not in the hands of multiple corporate and online sources.

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MLIVE

## Muskegon, Wayne, Monroe representatives to attend 'coal-reliant communities' workshop

Held by the National Association of Counties, the U.S. Economic Development Administration and the National Association of Development Organizations Research Foundation the workshop will help communities grapple with changing economic conditions.

## Ralph C. Wilson Jr. Foundation announces another \$13.4 million in legacy grants

The Ralph C. Wilson Jr. Foundation announced Wednesday \$13.4 million in legacy grants to 18 local nonprofits supported by its benefactor during his lifetime.

## *Free Press* restaurant critic Sylvia Rector among latest to take buyout offer

More veteran newsroom talent continues to take buyout offers from the *Detroit Free Press*, including its longtime food writer and restaurant critic as well as reporters and photo department staff.

ASSOCIATED PRESS

## Great Lakes region's wolves no longer endangered,

## say scientists

Wildlife scientists urge federal government to remove gray wolves from the endangered species list.



CHAD HALCOM

### Business leaders less optimistic about 2016 after deals hit 8-year high, Dykema M&A report finds



### GM RenCen voted favorite landmark for new Legoland at Great Lakes Crossing Outlets

---

## Anonymous donation to boost textbook loan program for Oakland University student veterans

DETROIT FREE PRESS

### Flint lead woes raised before national water council

Congressman Dan Kildee testified Wednesday before the National Drinking Water Advisory Council on needed regulatory changes in light of Flint's lead problems.

AUTOMOTIVE NEWS

### Ford contract rejected at 2 more plants; UAW leaders scramble to win approval



### Utica pro baseball league to unveil 3 team names Monday

New drone footage shows the progress of stadium construction.



### 10 things to do this weekend

Stevie Wonder is in town, celebrate the season at the Detroit tree lighting, check out future opera stars and more.

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## EVENTS CALENDAR

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## Leader Dogs for the Blind – Lead in the Holidays

Join us as we celebrate the start of the holiday season with Lead in the Holidays featuring food, silent and live auctions, puppies, blindfold walks and more. Doors open at 6 p.m., dinner and program begin at 7:30 p.m. Tickets are \$175 and include one drink ticket, champagne and a sit down dinner.

**Date:** Friday, November 20 6:00pm - 10:00pm

**Place:** Royal Park Hotel , 600 E University Dr, Rochester

**Contact:** Rachelle Kniffen | (248) 659-5013 | [RKniffen@LeaderDog.Org](mailto:RKniffen@LeaderDog.Org)

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**From:** Darga, Ken (DTMB)  
**Sent:** Thursday, November 19, 2015 9:31 AM  
**To:** Palmer, Jason (DTMB)  
**Subject:** FW: Amid Flint's water crisis, a quiet success story

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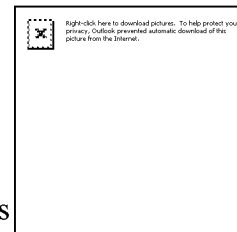
**From:** Bridge Magazine  
**Sent:** Thursday, November 19, 2015 9:30:42 AM (UTC-05:00) Eastern Time (US & Canada)  
**To:** Darga, Ken (DTMB)  
**Subject:** Amid Flint's water crisis, a quiet success story



## Amid Flint's water crisis, a quiet success story

Flint has seen roughly 30 percent of its blighted homes demolished since 2014, exceeding the city's goals when it received federal funds to fight blight.

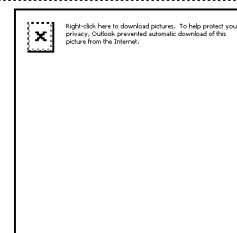
[READ FULL STORY](#)



## Why Flint is planting clover, rather than grass, on vacant lots

Cities are turning to this perennial plant as a low-mow solution for maintaining abandoned or vacant properties.

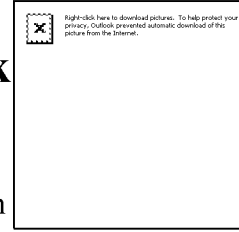
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# Commentary: Legislature must close ‘dark stores’ tax loophole

Large, big-box retailers are taking advantage of the loophole , which is gutting resources for local schools and essential services across Michigan

[READ FULL STORY](#)



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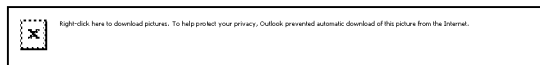
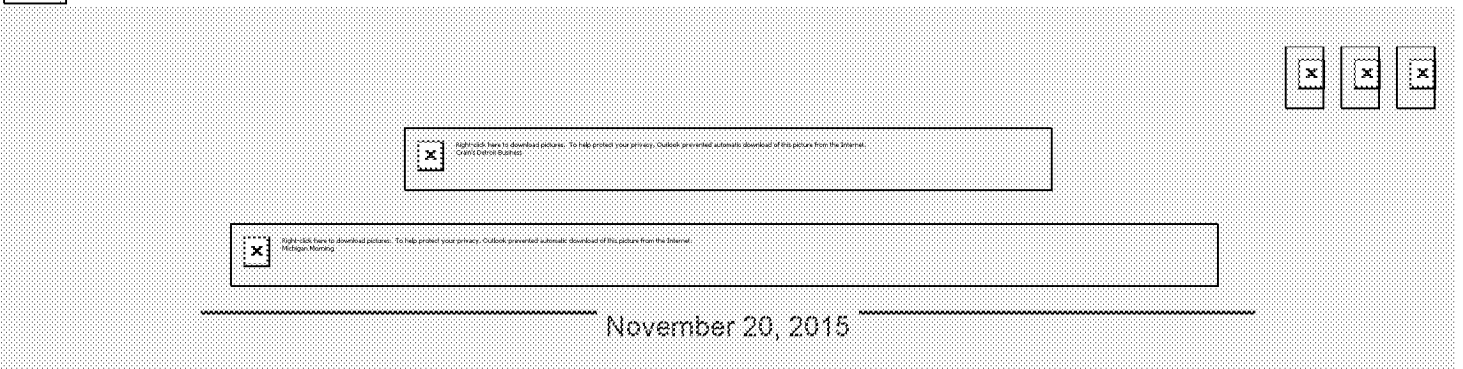
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**From:** Darga, Ken (DTMB)  
**Sent:** Friday, November 20, 2015 7:02 AM  
**To:** Palmer, Jason (DTMB)  
**Subject:** FW: Gilbert seeks to buy garage underneath Hudson's site | Detroit Lions name Rod Wood president | Guide to holiday lights events

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**From:** Crain's Michigan Morning  
**Sent:** Friday, November 20, 2015 7:01:39 AM (UTC-05:00) Eastern Time (US & Canada)  
**To:** Darga, Ken (DTMB)  
**Subject:** Gilbert seeks to buy garage underneath Hudson's site | Detroit Lions name Rod Wood president | Guide to holiday lights events

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## Gilbert trying to buy city-owned garage underneath Hudson's site

Dan Gilbert could pair the parking garage underneath former Hudson's department store with pending development above ground — one of city's most desirable undeveloped properties.



## Detroit Lions name Rod Wood president

Wood, who previously served as president and CEO of the Ford Estates, will oversee the business side of the team.

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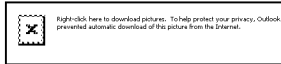
## Great Lakes levels expected to stay mostly above average

El Nino will keep the lakes at high levels, at least in the short-term.



## Tom Wilson: All corporate suites sold out for new Red Wings arena

Olympia Entertainment's top exec unveils details about the \$627 million venue project such as a navigation app and new advertising opportunities.



## Guide to holiday lights events across metro Detroit

Detroit kicks off the holiday season tonight with the annual tree lighting. Find out when and where your community is celebrating.

Advertisement



## Karen Drew to be new anchor for WDIV's 4 p.m. newcast



## DSO to debut sounds of Detroit in 'Symphony in D' this weekend

It's a compilation of the sounds of the city as chosen from more than 100 hours of audio and 15,000 sound clips submitted by Detroiters.



## Ann Arbor-based Truck Hero plans \$240 million IPO

William Reminder, president and CEO of the maker and seller of aftermarket parts for trucks and SUVs, planned to ring the opening bell on the New York Stock Exchange Friday morning.

## Detroit chamber unveils support group for middle market businesses

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### Ford, GM, Dykema ranked as top LGBT-friendly workplaces in Michigan

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ASSOCIATED PRESS

### Construction moves ahead on Michigan State research center

Michigan State University is building a new biomedical research facility in Grand Rapids.

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BRIDGE MAGAZINE

### Flint leads 'hardest hit' Michigan cities in demolition.

In the thick of lead water woes, the Genesee County Land Bank Authority leads Michigan cities in implementing federally funded demolition goals.

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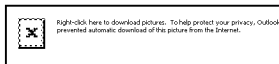
GUEST ESSAY

### 2006 Super Bowl, Dave Bing, Ford family, Ilitches and Davidsons kept city alive

---

## 2016 will be boom year for U.S. economy, UM economists say

---



### *Crain's* recognizes 40 Under 40 honorees

About 500 people turned out Thursday evening to celebrate this year's award winners at the Detroit Marriott at the Renaissance Center in downtown Detroit.

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TABLE TALK

### Chive brings vegan to Farmington | Dinner's on Milford | Punch Bowl Social turns 1 | Buddy's #SaucyStaches

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M.I.V.E

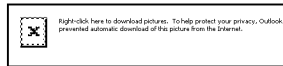
## U-M announces \$2.7M project with federal government to study connected vehicles

As research continues at the University of Michigan to better understand Connected and Automated Vehicles (CAVs), the federal government is partnering with U-M to highlight ways the vehicles can improve efficiencies.

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## Michigan seeks to expand jobs for those with disabilities

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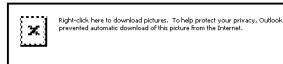


GUEST BLOG: SAULIUS MIKALONIS

### EPA proposes new rule tightening transboundary emissions of smog-inducing chemicals

The state of Michigan is on the record opposing the Cross-State Air Pollution Rule, arguing it would make it more difficult to comply with other Clean Air Act regulations and impede economic growth.

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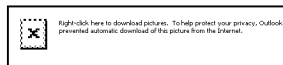


DETROIT FREE PRESS

### Birmingham Emagine theater relaxes ban on unaccompanied teens

Teens will be allowed to enter the theater if parents sign a Code of Conduct.

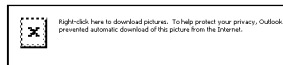
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### Fathead expands into former Kresge building from Chrysler House

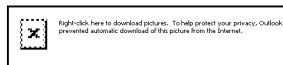
About 130 employees of the vinyl wall graphics maker and football helmet maker Xenith LLC, whose investors include Dan Gilbert's Rock Ventures, are taking three floors at 1201 Woodward Ave.

---



### Detroit 8th-grader's 'Family Time' design wins Skillman's Thanksgiving parade float contest

---



### Sandy Eiler, PR pioneer, dies in car accident

Eiler was the co-founder and president of Ann Arbor-based Eiler Communications, a pioneer in promoting early-stage technology companies.

---



## 10 things to do this weekend

Stevie Wonder is in town, celebrate the season at the Detroit tree lighting, check out future opera stars and more.

---

### EVENTS CALENDAR

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#### Detroit Downtown Partnership's 2015 Detroit Aglow Fundraiser

Join us at the 32nd Detroit Aglow on Nov. 23 from 5:30 to 10 p.m. at MGM Grand Detroit for an annual fundraiser to benefit the Downtown Detroit Partnership. Each year, DDP stakeholders and key leadership come together at this important event to celebrate our vibrant city and DDP's progress as we move into the holiday season. This event is DDP's only fundraising event of the year, providing support for our initiatives and programs so that we may continue the important work we do to help strengthen and support Downtown and the city of Detroit. Start your holiday season with us, as we enjoy an evening filled with celebration and networking.

**Date:** Monday, November 23 5:30pm - 10:00pm

**Place:** MGM Grand Detroit, 1777 Third Street, Detroit

**Contact:** Kailey Poort | (313) 566-8267 | [kailey.poort@downtowndetroit.org](mailto:kailey.poort@downtowndetroit.org)

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**From:** Darga, Ken (DTMB)  
**Sent:** Sunday, November 22, 2015 12:01 AM  
**To:** Palmer, Jason (DTMB)  
**Subject:** FW: Week in Review: Cities struggle with tax policy

---

**From:** Bridge Magazine  
**Sent:** Sunday, November 22, 2015 12:00:42 AM (UTC-05:00) Eastern Time (US & Canada)  
**To:** Darga, Ken (DTMB)  
**Subject:** Week in Review: Cities struggle with tax policy



## Small victories in Flint

[Amid Flint's water crisis, a quiet success story](#)

[Why Flint is planting clover, rather than grass, on vacant lots](#)

## Tax Policy

[City blues: MSU study finds state tax policies cripple cities](#)

## Business Bridge

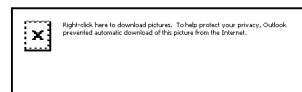
[Pure Michigan sells its return on investment in new campaign](#)

## Commentary

[Legislature must close 'dark stores' tax loophole](#)

[Phil Power: How technology can disrupt divide over government's role](#)

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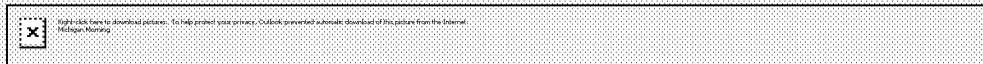
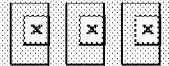
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**From:** Darga, Ken (DTMB)  
**Sent:** Thursday, December 03, 2015 7:10 AM  
**To:** Palmer, Jason (DTMB)  
**Subject:** FW: Hackel details Lake St. Clair marina in Macomb address | Data center tax breaks to advance in Legislature today | Which Michigan colleges offer the best value?

---

**From:** Crain's Michigan Morning  
**Sent:** Thursday, December 3, 2015 7:09:14 AM (UTC-05:00) Eastern Time (US & Canada)  
**To:** Darga, Ken (DTMB)  
**Subject:** Hackel details Lake St. Clair marina in Macomb address | Data center tax breaks to advance in Legislature today | Which Michigan colleges offer the best value?

Having trouble viewing this email? [See the online version.](#)



December 3, 2015



## Hackel details planned Lake St. Clair marina in State of Macomb County address

The New Baltimore project could include a park, paddle boat rentals, boat ramps.

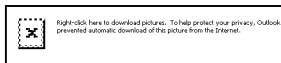


## Brogan & Partners gets best of show at Adcraft's The D Show

In a year where technology is feeding the advertising industry like never before, the organization's top award went to a brochure.

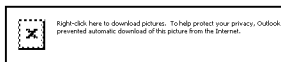
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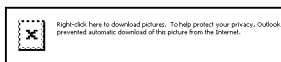
## Data center tax breaks poised to advance in Legislature

The legislation is needed to ensure Las Vegas-based data center developer Switch locates a mega-campus of computer servers near Grand Rapids.



## 4 Detroit businesses to get \$325,000 from Entrepreneurs of Color Fund

Electrical and construction companies as well as a street-wear maker and wine retailer will be named the first recipients of the \$6.5 million fund created by the J.P. Morgan Chase and W. K. Kellogg foundations.



## Indie film producer donates papers to University of Michigan

Ira Deutchman's papers include materials from Orson Welles, Robert Altman and John Sayles.

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BRIDGE MAGAZINE

## Michigan colleges offering best bang for the buck

This guide reports average net cost after grants and scholarships, and median salary 10 years after enrollment for grads and non-grads.



## 10 things to do this weekend

Check out a holiday glass show, see the Belle Isle Aquarium in lights, spend the evening downtown for Noel Night and more.



## Detroit's Avenue of Fashion to get 160 LED lights

## UAW reaches tentative contract deal with supplier Nexteer

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## Adamo Group CEO dies in Ohio construction site accident

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## Legendary music producer Don Was joins board of Detroit Institute of Music Education

The Detroit native and Grammy winner joins DIME founders Kevin Nixon and Sarah Clayman on the board, as well as Charlie Rothstein of Farmington Hills-based venture capital firm Beringea LLC.

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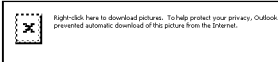
## MMI-es to invest \$5.6 million, add 47 jobs to Saline facility

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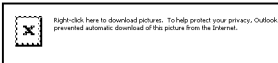
## Detroit's Cultural Center to open its doors for 43rd Noel Night

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## Lions vs. Packers: A by-the-numbers financial comparison of tonight's opponent

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## Lawrence Tech expands campus with \$3.6 million property deal

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MLIVE

## Utilities stress urgency of Michigan energy overhaul as it spills into 2016

Utilities point to new environmental regs, pending coal plant closures as reasons to act soon.

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## UM launches search for permanent athletic director

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MICHIGAN RADIO

### Flint tap water 'still not safe' says Virginia Tech researcher

Lead levels have gone down, but not enough to be safe.

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### Surprise! Detroit nonprofits getting nearly \$500,000 in grants today

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### Restoration of Lake Michigan reef near Elk Rapids seeks to help native fish

The reef complex is the only known place where lake herring spawn in Lake Michigan.

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OTHER VOICES: ANDREW MUNIZ

### Why your business needs to understand — and retain — tacit knowledge

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### Michigan economy stalls in September after 5 months of growth

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## EVENTS CALENDAR

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### Ferndale Area Chamber of Commerce: Wake Up & Connect

(formerly called "Coffee Connections.") Starting at 8 a. m., Members can network over a hot morning beverage. There is also a structured occasion to speak for 30 seconds to the group about your business or organization and what you have to offer (a.k.a your elevator pitch). To provide the host with an accurate estimation of the supplies they will need to provide, registration is required prior to the occasion.

**Date:** Thursday, December 3 8:00am - 9:00am

**Place:** Matthews Hargreaves Chevrolet, 2000 E Twelve Mile Road, Royal Oak

**Contact:** Ferndale Area Chamber of Commerce | (248) 542-2160 |  
info@fermdalechamber.com

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**From:** Darga, Ken (DTMB)  
**Sent:** Wednesday, December 09, 2015 3:06 PM  
**To:** Palmer, Jason (DTMB)  
**Subject:** FW: Poll: Split over guns and prison reform, voters unite over water quality

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**From:** Public Sector Consultants Inc.  
**Sent:** Wednesday, December 9, 2015 3:05:20 PM (UTC-05:00) Eastern Time (US & Canada)  
**To:** Darga, Ken (DTMB)  
**Subject:** Poll: Split over guns and prison reform, voters unite over water quality

**PRESS RELEASE**

December 9, 2015

**For Immediate Release**

Contact: Selma Tucker  
Director of Marketing & Communications  
(517) 484-4954, [stucker@pscinc.com](mailto:stucker@pscinc.com)  
Public Sector Consultants Inc.

## **Split over guns and prison reform, voters unite over water quality**

LANSING, Mich. -- In the wake of the Flint water crisis, how concerned are voters about the safety of the water in their home? Enough to agree with each other, according to the latest Michigan's Pulse poll, a partnership of Public Sector Consultants and Michigan Radio.

From November 3 to November 5, 2015, Denno Research surveyed 600 likely voters on a range of topics, including water quality, concealed pistols, prison reform and autonomous vehicles. Beyond increased attention to urban water quality, these highly politicized topics yielded little agreement, with stark differences by political affiliation, race and age.

### **Water Safety**

Ninety-one percent of respondents agree that the State of Michigan should examine the water systems in densely populated areas for signs of failing infrastructure. The vast majority (84 percent) also feel that water should be tested in Michigan's K-12 school buildings at least once a year.

About half of respondents (46 percent) are concerned about the safety of their water, but there are clear differences by subgroups:

- African-American voters (71 percent) are more concerned than white voters (40 percent).
- Democrats (52 percent) are more concerned than Republicans (36 percent).

- Wayne County respondents (61 percent) have higher concerns than those in other parts of the state, with 81 percent of voters in Detroit expressing concern about the safety of their water.

## **Concealed Pistols and Prison Reform**

With the recent coverage of high-profile shootings on college and K-12 school campuses, allowing concealed pistols in these places has become a major topic for the upcoming presidential election. Under state law, those licensed to carry concealed pistols still cannot carry their weapons at schools; at day care centers, sports arenas or stadiums; at entertainment facilities that seat 2,500 or more; at bars, churches, hospitals, casinos and dormitories or classrooms of colleges or universities.

About half of voters (46 percent) support lifting the ban in some or all of these places, while (49 percent) oppose that.

- Of the Republicans polled, 65 percent support lifting the ban in some or all of these places, compared to Democrats, at 33 percent.

Less than half of respondents (40 percent) support lifting the ban in day care centers, K-12 schools and college dormitories and classrooms, with a little over half (55 percent) opposed.

- Almost half of all men polled (47 percent) and almost two-thirds of Republicans polled (62 percent) support lifting the ban; while women (34 percent), Democrats (27 percent) and Independents (34 percent) oppose doing so.

Slightly more than half of Michigan voters (53 percent) support presumptive parole, legislation recently passed by the Michigan House that automatically paroles low-risk felons after they serve their minimum sentence.

- African-Americans (74 percent) and Democrats (67 percent) are more supportive than whites (49 percent) and Republicans (40 percent).

Finally, we asked voters if they think offenders who were convicted of violent crimes under the age of 18 should be eligible for parole. The jury is clearly still out on this issue, with opinion split between yes (41 percent) and no (39 percent), with nearly a quarter (20 percent) saying they don't know or are unsure.

## **Robot Cars**

Autonomous vehicles are currently being developed in Michigan, and some (like the Google Self-Driving Car) are already being road tested in other states. We wondered if people were comfortable with the idea of robots driving cars on Michigan's roads, and more to the point, if people thought they would make our roads safer.

- A solid majority (68 percent) are not comfortable with the idea of having driverless cars on Michigan's roads, with half (51 percent) saying they were very uncomfortable.
- A little more than half of voters (56 percent) feel that driverless cars would be more dangerous than the humans currently driving on Michigan's roads.

Despite this opposition, voters accept that this will be how people get around in the near future. Most respondents (57 percent) think that driverless cars will be common in Michigan sometime in the next five to 20 years. That buys humanity at least a few years to figure out how to prevent the cyborg invasion that is sure to follow.

## **Legislative Reform**

In a previous PSC poll after the failure of Proposal 1, road funding was identified as a critical priority, with voters saying the legislature should work over the summer to resolve the issue. While the poll did not specifically address the merits of the \$1.2 billion package recently signed by Gov. Rick Snyder, voters clearly do not approve of the way this issue was handled, with the vast majority rating the legislature as bad (21 percent) or terrible (58 percent).

We followed this question with a couple of options on how to improve the effectiveness of the Michigan Legislature. All of the ideas appear to have similar appeal, which seems to indicate that voters are ready for a change -- even if they don't know exactly what the change should look like:

- Stricter campaign finance and/or ethics laws (25 percent)
- Switch to a part-time legislature (21 percent)
- Do nothing because legislators can always be voted out of office if they are doing a poor job (21 percent)
- Change the length of term limits by allowing members to serve up to 12 years in either chamber (18 percent)
- Don't know/unsure (15 percent)

## Goodbye Halloween

On the heels of the Halloween season, we wondered what had scared voters the most so far in 2015. While a quarter (25 percent) were not willing to express their fears out loud, those that did were scared most by the presidential debates (42 percent), followed by the Detroit Lions (22 percent).

## About the Survey

Michigan Radio, an NPR News Station and the state's most listened-to public radio service, and Public Sector Consultants (PSC), the state's premier nonpartisan think tank, are partnering on a yearlong initiative studying Michiganders' attitudes toward policy issues affecting their lives in a series called Michigan's Pulse. Michigan's Pulse will release quarterly in weeklong segments on Michigan Radio's Stateside with Cynthia Canty with in-depth analysis by PSC researchers and other thought leaders.

The Michigan Radio/PSC survey of the Michigan electorate was conducted by Lansing-based Denno Research. Six-hundred respondents, 450 by landline and 150 by cell phone, in the state of Michigan were surveyed from November 3 to 5, 2015, with a margin of error of plus/minus 4 percent. A screen was employed to include only those participants who said they would vote, either at the polls or by absentee ballot, in the November 2016 general election.

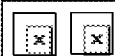
Full survey results are available [here](#).

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**Public Sector Consultants** is Michigan's most respected, connected, and dedicated research and program management firm, with specialties in governance and regulation, health care, education, energy, and environmental policy. PSC is committed to providing objective research and sound solutions to the public and private sector.

**Michigan Radio** is an NPR News Station, and the state's most listened-to public radio service, attracting more than 500,000 listeners each week across Michigan. Licensed to the University of Michigan, Michigan Radio broadcasts at 91.7 FM in southeastern Michigan, 91.1 FM in Flint, and 104.1 in western Michigan, and is available online at [michiganradio.org](http://michiganradio.org).

###



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**From:** Darga, Ken (DTMB)  
**Sent:** Thursday, December 10, 2015 9:34 AM  
**To:** Palmer, Jason (DTMB)  
**Subject:** FW: Lead crisis in Flint? Here are cities with even higher rates

---

**From:** Bridge Magazine  
**Sent:** Thursday, December 10, 2015 9:30:44 AM (UTC-05:00) Eastern Time (US & Canada)  
**To:** Darga, Ken (DTMB)  
**Subject:** Lead crisis in Flint? Here are cities with even higher rates



## Far from Flint, lead remains an irreversible scourge



Lead poisoning rates have dropped dramatically in Michigan over the past decade. But in many cities and towns, child exposure rates far exceed those in Flint.

[READ FULL STORY](#)

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## Interactive map: Places with higher lead rates than Flint

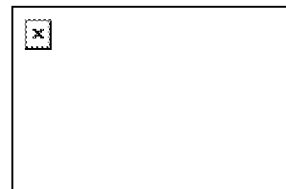


Check out cities across Michigan with high lead exposure rates, as well as rates in your neighborhood

[READ FULL STORY](#)

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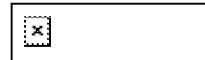
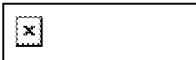
## Sink or swim: Higher education is key to Michigan's future



A new report by education, business, philanthropic and government leaders says Michigan's rise to an elite state depends on getting far more students to graduate from college or obtain a technical certificate after high school.

[READ FULL STORY](#)

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**From:** Darga, Ken (DTMB)  
**Sent:** Sunday, December 13, 2015 12:01 AM  
**To:** Palmer, Jason (DTMB)  
**Subject:** FW: Week in Review: Detroit's long to-do list

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**From:** Bridge Magazine  
**Sent:** Sunday, December 13, 2015 12:00:45 AM (UTC-05:00) Eastern Time (US & Canada)  
**To:** Darga, Ken (DTMB)  
**Subject:** Week in Review: Detroit's long to-do list



## Weekend commentary

Getting into college is one thing. Finishing is another. Programs that can help ‘some college’ students become graduates are vital to the state’s economic health.

[Some college, no degree, lots of debt: A burden for students, schools and communities](#)

## Detroit Bankruptcy and Beyond

[A year post-bankruptcy, Detroit still has a long to-do list](#)

[Repopulating Detroit: City still welcoming to immigrants and refugees](#)

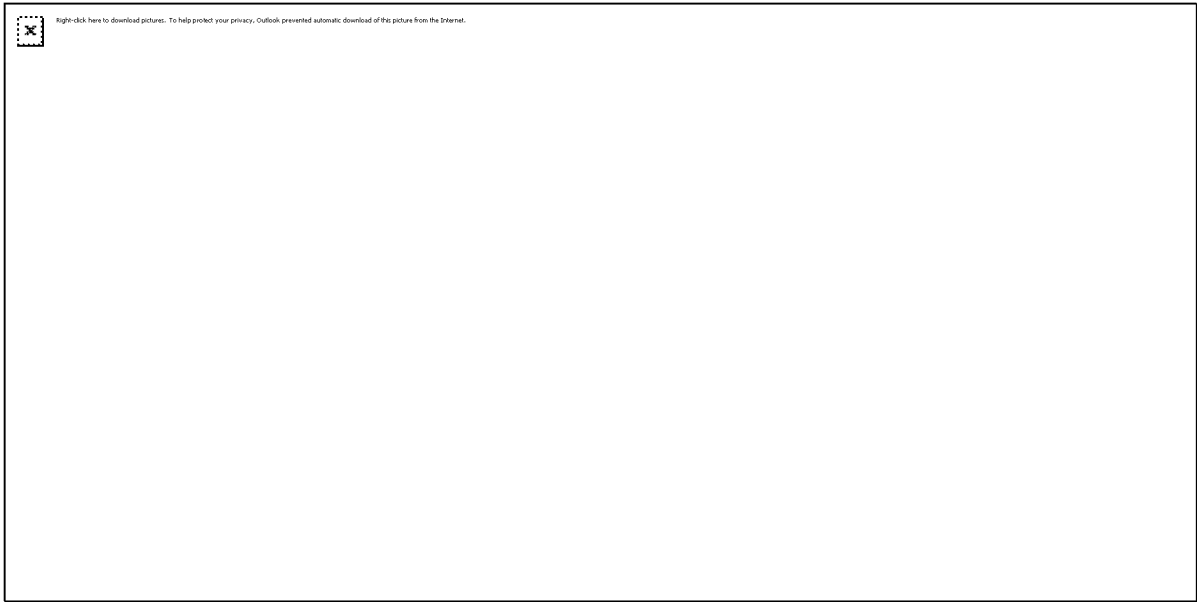
## Vulnerable Children and Families

[Far from Flint, lead remains an irreversible scourge](#)

[Interactive map: Places with higher lead rates than Flint](#)

## Talent and Education

[Sink or swim: Higher education is key to Michigan’s future](#)



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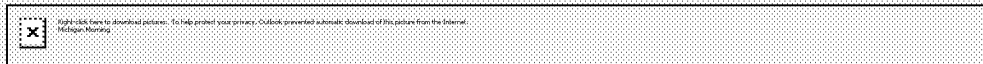
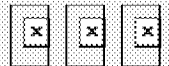
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**From:** Darga, Ken (DTMB)  
**Sent:** Tuesday, December 15, 2015 7:25 AM  
**To:** Palmer, Jason (DTMB)  
**Subject:** FW: Evans: Plan for Wayne County jail in sight | 5-hour Energy to move inventions from Mich. to Singapore | FEMA sends water to Flint

---

**From:** Crain's Michigan Morning  
**Sent:** Tuesday, December 15, 2015 7:24:03 AM (UTC-05:00) Eastern Time (US & Canada)  
**To:** Darga, Ken (DTMB)  
**Subject:** Evans: Plan for Wayne County jail in sight | 5-hour Energy to move inventions from Mich. to Singapore | FEMA sends water to Flint

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December 15, 2015



## Plan for jail site in the offing, Wayne County executive says

A solution to the \$200 million unfinished jail project could be announced in early 2016, Warren Evans told *Crain's*.

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## Detroit first U.S. city to win UNESCO's 'city of design' designation

The designation will help Detroit's design community exchange best practices with network cities around the world, fortifying its efforts to strengthen the city and region

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through design.

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## Flint mayor declares state of emergency, FEMA sends 28,000 liters of water

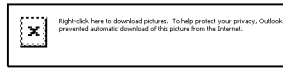
Officials have told Flint residents not to drink unfiltered tap water.



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## 5-Hour Energy billionaire moves latest inventions from Farmington Hills to Singapore

The decision reflects the city-state's all-out efforts to attract global technology firms and build its own version of Silicon Valley.



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## DTE, Consumers to extend energy efficiency program at least 2 years

Michigan's 2008 energy legislative package expires this year, but DTE Energy and Consumers Energy plan to continue renewable energy production and development and energy efficiency programs at various levels into the future.

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## As rate hike nears, Fed's hints on future to be scrutinized

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## AAA: Nearly 3.2 million from Michigan to travel during holidays

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MLIVE

## Business group to sue over Consumers Energy rate increase

Less than a month after the MPSC approved a rate increase of \$130 million per year, the Association of Businesses Advocating Tariff Equity says the case sets the utility's profit margin at 10.3 percent, the highest across the nation this year. The U.S. average is 9.55 percent.



## \$7.5 million donation to create jazz center at Wayne State

Gretchen Valade's gift will fund performance space, an endowed chair and a scholarship.

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## Detroit Zoo shifts to 100% renewable electricity power in latest green move

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Advertisement



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## Union workers at Detroit's casinos ratify contract

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AUTOMOTIVE NEWS

### GM quality chief Grace Lieblein to retire

General Motors' vice president of global quality and a key player in GM's bid to improve its supplier relations in recent years, is one of the automaker's highest-ranking women.



### Robert Ficano to do weekly AM radio call-in show

The former Wayne County executive, who was ousted by voters in 2014 after his administration become embroiled in various scandals, will host a two-hour weekly Saturday show about Detroit issues on WFDF AM 910.



### Ann Arbor traffic signal boxes to get artistic makeovers in 2016

Plans call for wrapping more traffic signal boxes in downtown with vinyl art prints designed by local artists and selected by a public vote.

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GRAND RAPIDS PRESS

## New '2030 District' vows to slash downtown energy use by

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## 50 percent

The goal was set by Grand Rapids 2030 District, a collaboration of private and public groups. It's part of an effort that includes 11 other North American cities.

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## E-filing system for Michigan courts scheduled for approval

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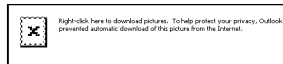
## Vote planned for today on bill to continue Michigan health insurance tax until 2025

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## Group says underwater pipelines unnecessary for oil supply

Advocacy group For Love of Water, or FLOW, contends the 62-year-old segment isn't worth the risk of catastrophic damage from a rupture and large spill.

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BILL SHEA

## MM3rdQB: Losing hurts the Lions financially, but not like it used to

What insulates Detroit from a worse attendance drop-off is that the roster has enough talent to keep them competitive.

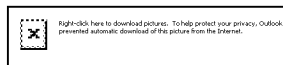
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GUEST BLOG: MICHELLE GILBERT

## 5 steps to building, managing your personal brand online

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## Things to do in Detroit on New Year's Eve

From dance parties to high-class dinners, ball drops to family activities, there's something for everyone to do in and around Detroit this New Year's Eve.

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## EVENTS CALENDAR

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## DEC presents The Bob & Bridget Show: Behind the Scenes at the Michigan Supreme Court

Featuring the Honorable Bridget Mary McCormack, Justice, Michigan Supreme Court and The Honorable Robert P. Young Jr., Chief Justice, Michigan Supreme Court. Reception at 11:30 a.m., lunch at noon, program at 12:30 p.m.

**Date:** Tuesday, December 15 11:30am - 1:30pm

**Place:** MotorCity Casino Hotel, 2901 Grand River Ave., Detroit

**Contact:** | (313) 963-8547 | [info@econclub.org](mailto:info@econclub.org)

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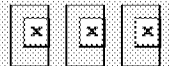
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**From:** Darga, Ken (DTMB)  
**Sent:** Wednesday, December 23, 2015 2:14 PM  
**To:** Palmer, Jason (DTMB)  
**Subject:** FW: Survey: Detroit apartment renters unhappy | Crowdrise joins auto show charity efforts | Reporter dissects high-tech heart health checkup

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**From:** Crain's Afternoon Report  
**Sent:** Wednesday, December 23, 2015 2:13:01 PM (UTC-05:00) Eastern Time (US & Canada)  
**To:** Darga, Ken (DTMB)  
**Subject:** Survey: Detroit apartment renters unhappy | Crowdrise joins auto show charity efforts | Reporter dissects high-tech heart health checkup

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Crain's Detroit Bureau



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Afternoon Report

December 23, 2015



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KIRK PINHO

## Detroit apartment renters give city flunking grade, survey finds

Registered Apartment List users in Detroit who responded to the survey gave the city an F for overall renter satisfaction, the lowest grade possible.



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SHERRI WELCH

## Auto show charity preview adds Crowdrise campaign for 40th anniversary



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JAY GREENE

## Reporter goes through Ultimate Heart Check ...

## drum roll ... Merry Christmas or Scrooged?

Too many people die unexpectedly of heart attacks. My dad was one. A year away from the same age he died, 62, I decided to check in with Joel Kahn, M.D., to see if I am as heart-healthy as I thought.

---

## Lions vs. San Francisco 49ers: A by-the-numbers financial comparison of this week's opponent

---



TOM HENDERSON

### Happiness is having expanded to downtown Detroit, says Creative Breakthroughs founder Steve Barone

"I was so close to going to Southfield. I feel like I would have died a little bit every day if we had."

---

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2015 IN REVIEW

### How Buffalo Wild Wings franchise owner avoids indigestion when business is booming

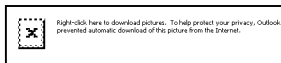
As part of our review of 2015, we are revisiting stories that appeared in the monthly Second Stage section where we take deeper looks at the tough decisions business owners must make. In May, we studied how Michael Ansley went from 2,000 employees and \$77 million in revenue to 3,500 employees and \$128 million — in just three years.

---

## Henry Ford Health, Ford offer \$10,000 offer in contest to create health care apps for drivers

The prize money will go to employees who come up with smartphone apps that link health care with vehicles.

---



2015 IN REVIEW

## ***Crain's* 20 in Their 20s**

This year, *Crain's* inducted its 10th class of 20 in Their 20s winners. See who made the cut among up-and-coming entrepreneurs, corporate executives and nonprofit visionaries.

---

## **Michigan civil rights act co-author Daisy Elliott dies**

---

## **Applications sought for matchmaking event with major Detroit organizations**

Wayne State University, Detroit Medical Center, Henry Ford Health System, Quicken Loans, Comerica Bank, Campbell Ewald and the Detroit Lions will be among the organizations represented on the buyer side.

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Advertisement



## **Officials announce overhaul of I-75 bridge in Detroit**

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2015 IN REVIEW

## **A deeper look inside Garden Fresh's sale to Campbell Soup**

As part of our review of 2015, we are revisiting stories that appeared in the monthly Second Stage section. In October, we got the inside view from Jack Aronson on the sale of the salsa enterprise he and his wife Annette built from scratch.

---

## **Federal-Mogul owner Carl Icahn sweetens Pep Boys offer**

Icahn holds a dominant stake in Federal-Mogul, which owns about 20 major aftermarket auto parts brands such as Champion Spark Plugs, MOOG steering parts and Wagner brake parts. It's not yet clear how Icahn would position the supplier to benefit from a further expansion into parts retailing.

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## Federal judge recommends a rate cut for ITC Holdings

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2015 IN REVIEW

## *Crain's* M&A Awards

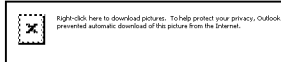
These four merger and acquisition deals, along with three dealmakers, highlighted the eighth annual M&A Awards back in March.

---



## Share photos of your office holiday decorations, parties and ugly Christmas sweaters

---



## The Lark set to close today

The lauded West Bloomfield Township restaurant has served patrons for 35 years. Potential buyers are said to be interested.

---



## 10 things to do this weekend

There are plenty of holiday-related happenings as well as performances and a whiskey tasting. What do you have planned?

---



## Things to do in Detroit on New Year's Eve

From dance parties to high-class dinners, music to family activities, there's something for everyone to do in Detroit this New Year's Eve.

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## 311,000 in Michigan enroll for coverage in 2016 under health care law

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## Agencies offer grants to support Michigan stream cleanups

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## Judge sides with city of Flint over water shutoffs

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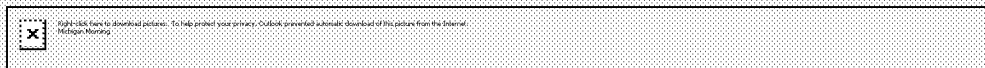
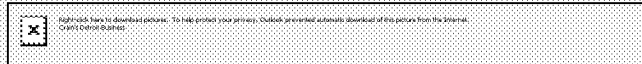
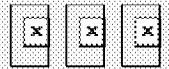
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**From:** Darga, Ken (DTMB)  
**Sent:** Tuesday, December 29, 2015 7:53 AM  
**To:** Palmer, Jason (DTMB)  
**Subject:** FW: Detroit Bagger Dave's closes | First ride on M1 Concourse track | Obama signs bill banning microbeads to protect Great Lakes

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**From:** Crain's Michigan Morning  
**Sent:** Tuesday, December 29, 2015 7:52:59 AM (UTC-05:00) Eastern Time (US & Canada)  
**To:** Darga, Ken (DTMB)  
**Subject:** Detroit Bagger Dave's closes | First ride on M1 Concourse track | Obama signs bill banning microbeads to protect Great Lakes

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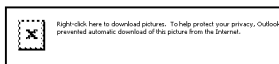
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December 29, 2015



## Bagger Dave's downtown Detroit location, 7 others closed

Southfield-based Diversified Restaurant Holdings Inc. shut down the "underperforming" restaurants on Sunday.



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KIRK PINHO

## First-look ride on M1 Concourse recreational test track under construction

Brad Oleshansky, the project's developer, calls it "the newest, most state-of-the-art track in Michigan in 40 years." Construction continues at the site, which is expected to feature about 260

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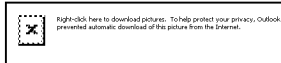


climate-controlled car condos.

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## Huron Capital buys specialty chemical business for platform company

The Detroit-based company acquires National Paint Industries of New Jersey to roll into Valentus Specialty Chemicals.



## Obama signs bill banning microbeads co-sponsored by Upton

Plastic microbeads used in soaps, body washes and other personal-care products that can be harmful to the Great Lakes will be phased out starting in 2017 under legislation signed by President Barack Obama on Monday.

---

### AUTOMOTIVE NEWS

## IHS acquires Canadian used-vehicle history provider for \$460 million

The Colorado market research company, whose automotive arm is based in Southfield, said it has acquired London, Ontario-based Carproof Corp., which provides vehicle history reports to dealers, consumers and others in Canada.

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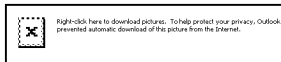
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## State offices to reopen, clean-up work follows Michigan winter storm

Thousands are still without power as clean-up and restoration efforts are underway following a storm Monday and overnight that brought high winds, freezing rain and snow.



## Interactive map: DTE Energy outages

Check for outages in your area by ZIP code.

## 2015 saw big changes in Detroit media

Retirements, buyouts and job changes dominated media industry headlines over the past 12 months, with the *Detroit Free Press* and *The Detroit News* in particular experiencing uncertainty with their respective owners.

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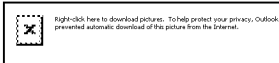
## Auditor: State erred on Flint water but didn't mislead feds

## Accused of misconduct, Judge Lisa Gorcyca withdraws from siblings case

"Continued assignment may create an appearance of impropriety," the Oakland County judge wrote in an opinion.

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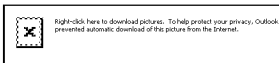
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## 10 things to remember about 2015: Kroger buys Hiller's grocery stores

The Kroger Co. of Michigan's acquisition of Hiller's Markets was meant to not only bring Kroger more market share locally, but provide entrée to the specialty and ethnic food products for which the smaller chain became known.

---



## In 2016, what's next for housing prices?

Housing prices, which helped drive the plunge into the Great Recession but which have also fueled the engine of recovery, have climbed back to approach all-time highs in Detroit's suburbs.

---

TRAVERSE CITY RECORD-EAGLE

## Grand Traverse County government moves toward substantial changes

County commissioners passed a 2016 budget that eliminated a \$3.5-million deficit by consolidating a handful of departments, eliminating several staff positions, and freezing wages and cutting benefits for some employees and retirees.

---



GUEST BLOG: DONALD LEVITT

## How Barton Malow handles difficult issues in family business

THE MACOMB DAILY

### Downtown Mount Clemens to transform in 2016 with county government changes

The \$65 million renovation, construction and demolition project for government facilities will intensify and become more apparent in 2016.



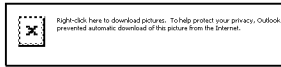
GUEST BLOG: SAULIUS MIKALONIS

### FAST Act could provide about \$1 billion a year to Michigan

BAY CITY TIMES

### Former Bay City scrapyard could be home to next big development

The Bay City Commission approved an option agreement with the RiversEdge group to purchase the 12-acre property for \$1,000.



### Lions vs. Chicago Bears: A by-the-numbers financial comparison of this week's opponent

## CORRECTED: *Crain's* List of Largest Philanthropic Gifts of 2015

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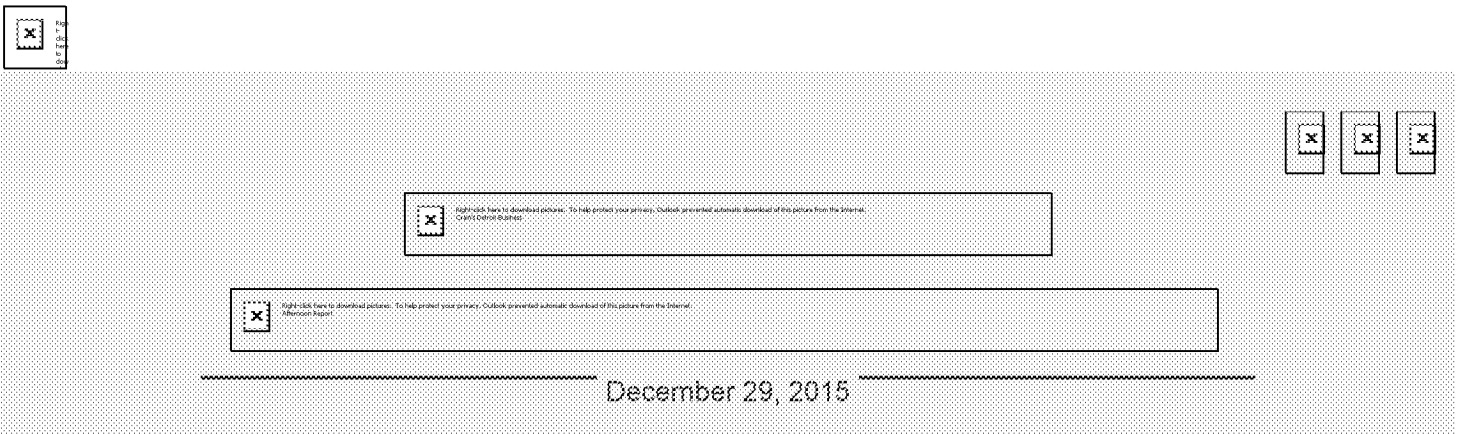
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**From:** Darga, Ken (DTMB)  
**Sent:** Tuesday, December 29, 2015 3:24 PM  
**To:** Palmer, Jason (DTMB)  
**Subject:** FW: St. John Providence CRNAs reject latest offer | What's behind Bagger Dave's closings | Top real estate stories of 2015

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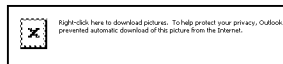
**From:** Crain's Afternoon Report  
**Sent:** Tuesday, December 29, 2015 3:23:04 PM (UTC-05:00) Eastern Time (US & Canada)  
**To:** Darga, Ken (DTMB)  
**Subject:** St. John Providence CRNAs reject latest offer | What's behind Bagger Dave's closings | Top real estate stories of 2015

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## Another offer rejected in St. John Providence CRNA talks; third-party service starts Friday

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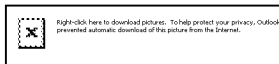
## Quick Lane Bowl at Ford Field sees attendance uptick despite icy travel conditions

Detroit's college bowl game on Monday saw an uptick of more than 10,000 fans over last year to watch the University of Minnesota beat Central Michigan University.

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## Michigan DEQ director resigns in wake of Flint water crisis

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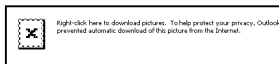
KIRK PINHO

## Lots of money, lots of action: Top real estate stories of 2015

Dan Gilbert and Redico moves lead the way in downtown Detroit and suburban activity, plus what to watch in 2016.

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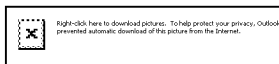
## 30 things to do in Detroit on New Year's Eve

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## DuPont to cut 1,700 Delaware-based jobs ahead of Dow merger

Midland-based Dow Chemical has not announced any plans to cut jobs since the Dec. 11 merger announcement.

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## Obama signs bill banning microbeads co-sponsored by Michigan congressman

"We are going to fight any activity that puts our beloved Great Lakes in jeopardy," said U.S. Rep. Fred Upton, R-St. Joseph.

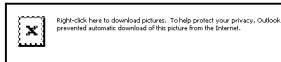
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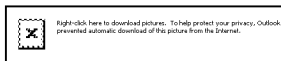


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## Icahn raises bid for Pep Boys to more than \$1 billion

Billionaire investor Carl Icahn, who holds an 82 percent stake in Southfield-based Federal-Mogul Holdings Corp., escalates a bidding war with Bridgestone Corp.

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## Accused of misconduct, Oakland Judge Lisa Gorcyca withdraws from siblings case

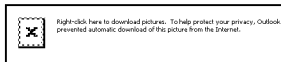
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## 2015 saw 3 of Detroit's pro teams shuffle front office

The ownership groups of the Detroit Tigers, Lions and Pistons decided it was time to clean house or change strategy on key positions.

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## Lions vs. Chicago Bears: A by-the-numbers financial comparison of this week's opponent

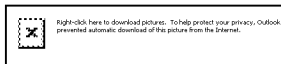
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## 10 things to do this weekend

Ring in the New Year at Hands-On Holidays, check out an adult-oriented animation festival or enjoy a show.

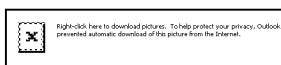
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## 10 things to watch in 2016: Detroit schools plan awaited

Gov. Rick Snyder is pushing a plan to remake the district, but it's likely to face a tough road in a divided Lansing.

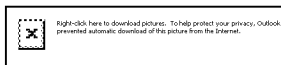
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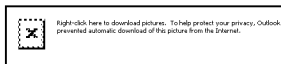
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## When should a company give raises?

How three metro Detroit companies — including Gary Goerke, CEO of Clarity Communication Advisors — handled the challenge of a good economy.

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## Auburn Hills through the lens of Oakland Tech Park

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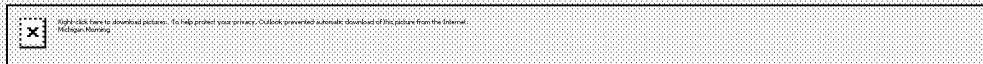
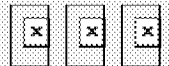
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**From:** Darga, Ken (DTMB)  
**Sent:** Wednesday, December 30, 2015 7:51 AM  
**To:** Palmer, Jason (DTMB)  
**Subject:** FW: St. John Providence CRNAs face deadline | MDEQ director resigns amid Flint water crisis | Shipping containers play into Detroit's farm-to-table trend

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**From:** Crain's Michigan Morning  
**Sent:** Wednesday, December 30, 2015 7:50:10 AM (UTC-05:00) Eastern Time (US & Canada)  
**To:** Darga, Ken (DTMB)  
**Subject:** St. John Providence CRNAs face deadline | MDEQ director resigns amid Flint water crisis | Shipping containers play into Detroit's farm-to-table trend

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December 30, 2015



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With less than 48 hours remaining, two St. John Health System hospitals appear no closer to a deal that would outsource most of their current staff of certified registered nurse-anesthetists.



## Michigan environmental regulator resigns amid Flint's lead-in-water crisis

Gov. Rick Snyder vows more changes after a task force found the state DEQ was primarily responsible for the fiasco because it did not require the city to keep corrosive water from leaching lead from service pipes into homes and belittled concerns from the public.

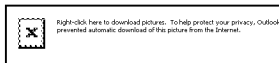
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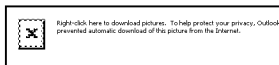
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## How repurposed shipping containers are playing into Detroit's farm-to-table trend

LaGrasso Bros. Inc. Produce, a Detroit-based produce distributor, has been growing lettuce in an upcycled freight container since September.

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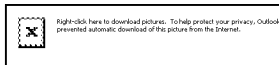


## Reasons why MSU can beat Alabama in Cotton Bowl, advance to championship

The Big Ten champions are a double-digit underdog to the Crimson Tide in Thursday night's College Football Playoff game, but there are plenty of believers out there.

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## 30 things to do in Detroit on New Year's Eve

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## Jobless rates drop in 14 of 17 major Michigan labor markets

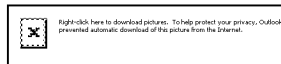
Fourteen markets report unemployment rates at or below the nationally seasonally unadjusted rate of 4.8 percent.

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## Elections board approves formatting of gay rights petition

The Fair Michigan ballot committee must gather about 315,000 valid voter signatures by summer to put the initiative on the November ballot, but it must do so without the backing of major gay rights advocacy groups.

---



GRAND RAPIDS BUSINESS JOURNAL

## Online marketplace touts Great Lakes products

Products made throughout the region can now be found in a digital marketplace for entrepreneurs and creatives. The Great Lakes Made site has 16 vendors and there are more than 30 registered since it was launched in Grandville a few weeks ago, said co-founder Andrew Russo.

---

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GRAND RAPIDS PRESS

## Steelcase, Herman Miller see drop in big project orders

"The thing that was most pronounced was the drop in the large customers, a decline in orders from large customers and a decline in large projects," Steelcase CEO Jim Keane told analysts.

---



KIRK PINHO

## Lots of money, lots of action: Top real estate stories of 2015

Dan Gilbert and Redco moves lead the way in downtown Detroit and suburban activity, plus what to watch in 2016.

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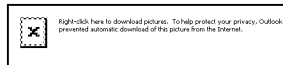


## YEAR IN REVIEW

### Remembering those the Michigan business community lost in 2015

Deaths this year include local executives and business owners to civic leaders and famous state natives.

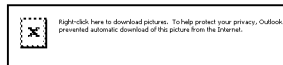
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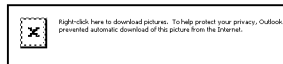
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### Icahn raises bid for Pep Boys to more than \$1 billion

Billionaire investor Carl Icahn, who holds an 82 percent stake in Southfield-based Federal-Mogul Holdings Corp., escalates a bidding war with Bridgestone Corp.

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### 10 things to do this weekend

Ring in the New Year at Hands-On Holidays, check out an adult-oriented animation festival or enjoy a show.

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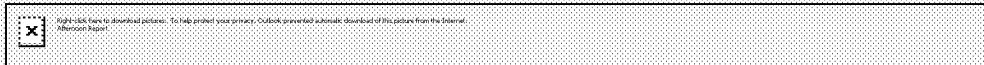
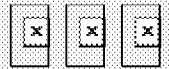
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**From:** Darga, Ken (DTMB)  
**Sent:** Wednesday, December 30, 2015 3:34 PM  
**To:** Palmer, Jason (DTMB)  
**Subject:** FW: 80 units planned in \$13M East Jefferson redevelopment | Detroit's farm-to-table trend grows - in shipping box | Brothers team up on 3rd Mt. Clemens restaurant

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**From:** Crain's Afternoon Report  
**Sent:** Wednesday, December 30, 2015 3:33:03 PM (UTC-05:00) Eastern Time (US & Canada)  
**To:** Darga, Ken (DTMB)  
**Subject:** 80 units planned in \$13M East Jefferson redevelopment | Detroit's farm-to-table trend grows - in shipping box | Brothers team up on 3rd Mt. Clemens restaurant

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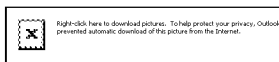
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December 30, 2015



## 80 multifamily units planned in \$13 million East Jefferson redevelopment

Roger Basmajian, whose greater downtown Detroit real estate portfolio is nearing 250,000 square feet, purchased the east riverfront building for \$1.275 million.



## How repurposed shipping containers are playing into Detroit's farm-to-table trend

Detroit-based produce distributor LaGrasso Bros. is the first Michigan company to implement technology from sustainable food company Freight Farms.

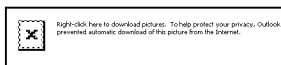


LINDSAY VANHULLE

## Michigan to continue working on federal carbon plan despite resignation of DEQ director

Dan Wyant, the state's top environmental regulator who resigned Tuesday, had been involved in helping the state comply with the Clean Power Plan, which requires the state to reduce carbon emissions by 31 percent by 2030.

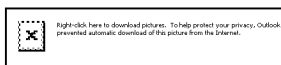
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## Boone brothers team up with partners on third Mt. Clemens restaurant

The owners and manager of Bath City Bistro and Orleans Sports Café buy the former John Barleycorn's Bar and Grill space for new O'Halloran's Public House.

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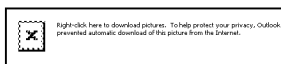


## Remembering those the business community lost in 2015

Deaths this year include local executives and business owners to civic leaders and famous state natives.

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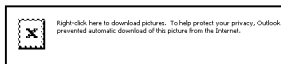
## Reasons why MSU can beat Alabama in Cotton Bowl, advance to championship

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## 30 things to do in Detroit on New Year's Eve

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## DNR chief to lead Michigan environmental agency on interim basis

Keith Creagh (left) will lead the DEQ on an interim basis after chief Dan Wyant quit Tuesday after a report on Flint's water crisis put the blame on the agency.

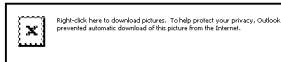
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## 10 things to remember about 2015

M&A deals, the continuing rebound in the real estate market (including downtown Detroit's) and front-office shuffles for Detroit's pro sports teams were among the big stories of the year.

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## Reinvestment highlights: Detroit works its way through bankruptcy, solidifies its identity as icon of gritty cool

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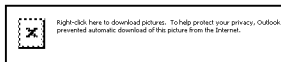


## Icahn prevails in \$1 billion bidding war with Bridgestone for Pep Boys

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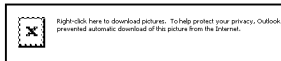
## Elections board approves formatting of gay rights petition

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## In Detroit's fiber wars, when it comes to super-fast Internet, 1-gigabit service is new standard

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## Things to watch in 2016: Push to legalize marijuana

The mushrooming growth of medical marijuana dispensaries at the city and state levels got a lot of attention in 2015, and efforts are intensifying at the city and state level to improve the regulatory framework for the drug.

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## 10 things to do this weekend

Ring in the New Year at Hands-On Holidays, check out an adult-oriented animation festival or enjoy a show.

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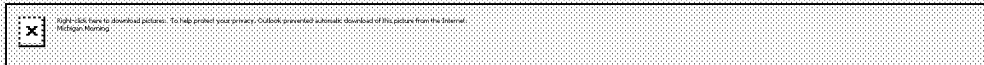
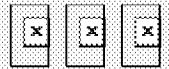
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**From:** Darga, Ken (DTMB)  
**Sent:** Monday, January 04, 2016 7:00 AM  
**To:** Palmer, Jason (DTMB)  
**Subject:** FW: Newsmakers of the Year | RiverWalk trademark claim | Defense industry shrinks in state | Flint water plan considered today

---

**From:** Crain's Michigan Morning  
**Sent:** Monday, January 4, 2016 7:00:03 AM (UTC-05:00) Eastern Time (US & Canada)  
**To:** Darga, Ken (DTMB)  
**Subject:** Newsmakers of the Year | RiverWalk trademark claim | Defense industry shrinks in state | Flint water plan considered today

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January 4, 2016



## *Crain's* 2015 Newsmakers of the Year

The father-and-son duo of Mike Ilitch and Chris Ilitch top the list. Read why they were chosen — and see who the other nine newsmakers are — in our special report.



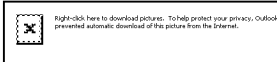
## Judge files claim to trademark RiverWalk

The Detroit RiverFront Conservancy was taken aback when it learned Wayne County Probate Judge Terrance Keith had filed two trademark applications last month for the names "The Detroit RiverWalk" and "RiverWalk Detroit."



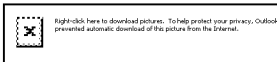
## A data-driven look at Michigan's shrinking defense industry

Taking hits from the Great Recession and the end of major military operations in Iraq and Afghanistan, the defense industry has shrunk and so has Michigan's defense business.



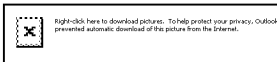
## Saline firm takes bite out of mouth guard business

Akervall Technologies Inc. of Saline has built a lighter, thinner, stronger mouth guard, both for athletes and those who grind their teeth while sleeping. So far, the innovation is paying off.



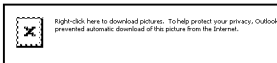
## Million dollar deals: Metro Detroit's high-end home market sees best year in a decade

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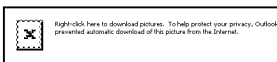


## Rochester-based Dessert Oasis plans grand opening of Detroit location in Capitol Park

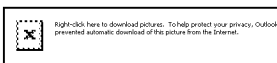
Here's a look at what you'll see inside.



## Supino Pizzeria owner sets Tuesday opening for Italian restaurant in Eastern Market



## Ferndale firm builds mini 3-D cities for Gilbert, Ilitch



THE MACOMB DAILY

## Downtown Mount Clemens leaders hope closed historic theater re-opens in 2016

## Genesee County commissioners to consider Flint water plan this morning

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## Snyder pressed to veto bill affecting how ballot proposal information is spread

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## Michigan's minimum wage rises 35 cents to \$8.50 an hour

The increase — the second in 16 months under a 2014 law — works out to \$14 more a week, or \$728 a year, for those working full time.

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## Auto insurance, energy top Michigan House Speaker Kevin Cotter's agenda

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## Snyder's retiring chief of staff to take position at Honigman

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THE DAILY MINING GAZETTE

## Upper Peninsula's Quincy Mine goes solar

The installation of a solar panel array is expected to reduce costs at a Hancock mine hoist.

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EDITORIAL

## Gun data could help form smarter policy

This is a business and economic issue as much as a societal issue.

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CINDY GOODAKER

## A life filled with business news ... and newsrooms

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Retiring Crain's executive editor looks back at her 30-year career.



## Business events in January: Auto events, industry outlooks, networking



TOM HENDERSON

## It's worse than just rude to always be slouched over your smartphone

Tech gadgets and phones can ruin your posture and your mood, Harvard professor says.

### EVENTS CALENDAR

## Michigan Economic Outlook 2016

The Detroit Economic Club presents David Sowerby CFA, vice president, Loomis, Sayles & Co. and Steve Arwood, director, Michigan Talent and CEO, Economic Development Michigan Economic Development Corp. Network cafe and speakers reception at 11:30 a.m. Lunch at noon Program at 12:30 p.m.

**Date:** Thursday, January 7 11:30am - 1:00pm

**Place:** MotorCity Casino Hotel, 2901 Grand River Avenue, Detroit

**Contact:** | (313) 963-8547 | [info@econclub.org](mailto:info@econclub.org)

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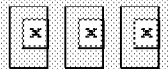
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**From:** Darga, Ken (DTMB)  
**Sent:** Wednesday, January 06, 2016 7:56 AM  
**To:** Palmer, Jason (DTMB)  
**Subject:** FW: Snyder declares emergency in Flint over lead in water | NEI names Pamela Lewis as next director | Detroit artist sues Princeton Enterprises over 'bleeding rainbow' mural

---

**From:** Crain's Michigan Morning  
**Sent:** Wednesday, January 6, 2016 7:54:02 AM (UTC-05:00) Eastern Time (US & Canada)  
**To:** Darga, Ken (DTMB)  
**Subject:** Snyder declares emergency in Flint over lead in water | NEI names Pamela Lewis as next director | Detroit artist sues Princeton Enterprises over 'bleeding rainbow' mural

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January 6, 2016



## Snyder declares emergency in Flint over problems with lead in drinking water

Michigan's governor's move comes as federal officials confirm they're investigating the matter.



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KIRK PINHO

## New mixed-use development planned across from Westin Book Cadillac downtown

The project at Richard Karp's "lollipop girls" building is expected to include housing after the Gateway Center building at Washington Boulevard and Michigan Avenue is demolished.



## NEI names Pamela Lewis as next director

The current deputy director succeeds Dave Egner, who left to lead the Ralph C. Wilson Jr. Foundation.



## Detroit artist sues Princeton Enterprises over 'bleeding rainbow' mural on North End building

Bloomfield Township-based Princeton Enterprises says it is “still gathering information” on the lawsuit filed Tuesday but that it disagrees with Craig's “characterization of the facts and the law” in question: the federal Visual Artists Rights Act of 1990.

## Regulators poised to allow southwest Detroit refinery to increase emissions

The Michigan Department of Environmental Quality said it proposes to approve revised permits for refinery modernization and expansion that would increase emissions of at least eight air pollutants

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SHERRI WELCH

## 3 from Michigan named to national list of nonprofit trailblazers

MLIVE

## Downtown Ann Arbor office space vacancy at historic low

Just 2.1 percent of downtown office space — 35,370 square feet — is vacant, down from 3.6 percent last year, according to a Swisher Commercial Real Estate report.

## Snyder signs law ending straight-party voting option

The bill includes \$5 million for additional voting booths and tabulators.





WASHINGTON POST

## Detroit dubbed a 'food mecca' by Washington Post

"Detroit is in the midst of a culinary transformation" according to the Washington Post.

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AUTOMOTIVE NEWS

## Bosch sensors will help cars park themselves at 'smart' garages

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Advertisement



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CBC NEWS

## Gordie Howe bridge cost may rise \$2B as a result of low loonie

Documents show Canadian Prime Minister Justin Trudeau has been warned that the cost of building the new Windsor-Detroit bridge has likely gone up by at least \$2 billion, and an additional \$1.5 billion will be needed in a contingency fund.

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TRAVERSE CITY RECORD-EAGLE

## Suttons Bay's Black Star Farms winery co-founder to retire

---

GRAND RAPIDS BUSINESS JOURNAL

## Zeeland-based Supply Chains Solutions CEO on building a global logistics empire

Nearly 80 percent of Supply Chain Solutions' business supports durable manufacturing, from tool-and-die shops and suppliers to original equipment manufacturers in the automotive sector, according to Brand.



MODEL D

## Interactive map: Search for 'green' businesses in Detroit

Detroit Green Map is an online portal that aims to map Detroit-area businesses, organizations, and initiatives that are committed to being green.

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## Taubman, Macerich to pay \$660 million for mixed-used retail, office center in Kansas City

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GUEST BLOG: DAVID SOWERBY

## New year brings opportunities in investing

Looking ahead to 2016, the likelihood of a U.S. recession remains quite low and a modest tilt to offensive-oriented portfolio allocation could offer positive results.

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MLIVE

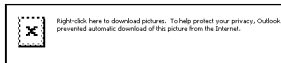
## Bay City Commission approves tax break for 'Times Lofts' project

The project will consist of 31 rental units, ranging from smaller studio-sized apartments to larger, two-story units.

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## Michigan Economic Activity Index rises after flat month

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## Ford announces 2nd Techstars Mobility program in Detroit

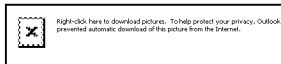
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## Detroit Zoo breaks 18-year attendance record

Wild Lights, a new wolf habitat and the summer Dinosauria exhibit help boost the number of visitors to 1,476,378 in 2015.

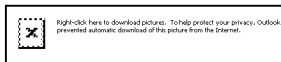
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TOM HENDERSON

## Denny Handley: Sweetheart of a friend, tenacious fraud investigator, dies doing what he loved

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## Yes — soup for you! Kroger picks up 'Seinfeld' character's recipes

Actor Larry Thomas, known as the popular "Soup Nazi" character, will be in Roseville next month to promote Soupman Inc. soups.

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## EVENTS CALENDAR

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### Michigan Economic Outlook 2016

The Detroit Economic Club presents David Sowerby CFA, vice president, Loomis, Sayles & Co. and Steve Arwood, director, Michigan Talent and CEO, Economic Development Michigan Economic Development Corp. Network cafe and speakers reception at 11:30 a.m. Lunch at noon Program at 12:30 p.m.

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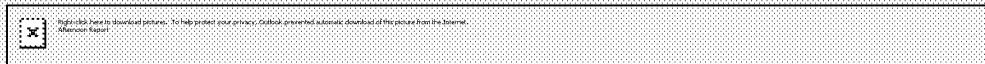
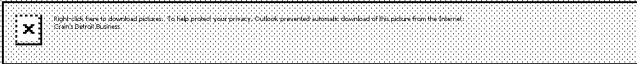
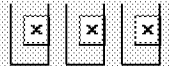
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**From:** Darga, Ken (DTMB)  
**Sent:** Wednesday, January 06, 2016 3:09 PM  
**To:** Palmer, Jason (DTMB)  
**Subject:** FW: Buhl Building for sale | Artist sues over 'bleeding rainbow' mural | Lafayette Greens earns spot in exhibition

---

**From:** Crain's Afternoon Report  
**Sent:** Wednesday, January 6, 2016 3:08:05 PM (UTC-05:00) Eastern Time (US & Canada)  
**To:** Darga, Ken (DTMB)  
**Subject:** Buhl Building for sale | Artist sues over 'bleeding rainbow' mural | Lafayette Greens earns spot in exhibition

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January 6, 2016

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## Buhl Building, attached garage put up for sale

The Chicago office of Cushman Wakefield is marketing the 27-story building — one of the tallest in Detroit's central business district — and the 652-space parking deck.



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## Detroit artist sues Princeton Enterprises over 'bleeding rainbow' mural on North End building



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## Small businesses assume cautious outlook in 2016

Survey responders anticipate some headwinds in the coming year, but certain parts of the U.S. may have a strong year. A booming auto industry may help some companies buck the trend.

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## Gordie Howe bridge cost may rise \$2 billion as a result of low loonie



KIRK PINHO

### New lease on life sought for New Center area building with sordid past

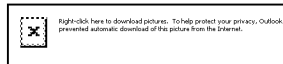
Can a Detroit building that once was home to drugs and prostitution and raided by law enforcement three years ago become a lively — and legal — part of the greater downtown landscape again?

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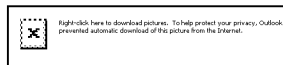
### Snyder declares emergency in Flint over problems with lead in drinking water

The declaration makes available state resources in cooperation with local response and recovery operations. Michigan's governor's move comes as federal officials confirm they're investigating the matter.



### Federal-Mogul names Philip Halberg as SVP of commercial strategy for NA parts division

He will lead a cross-functional team focused on developing a commercial strategy for the market for Federal-Mogul Motorparts, the Southfield-based company's aftermarket parts division.



### *Crain's* 2015 Newsmakers of the Year

The father-and-son duo of Mike Ilitch and Chris Ilitch top the list. Read why they were chosen and see who the other nine newsmakers are in our special report.



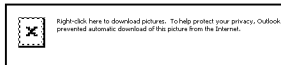
### Detroit ponders creating department to handle demolitions



## Lafayette Greens in downtown Detroit earns spot in landscapes exhibition

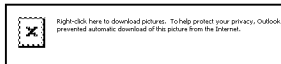
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## 10 things to do this weekend

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GUEST BLOG: DAVID SOWERBY

## New year brings opportunities in investing

Looking ahead to 2016, the likelihood of a U.S. recession remains quite low and a modest tilt to offensive-oriented portfolio allocation could offer positive results.

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## Tigers' weekly hot stove show 'TigerTalk' returns to WXYT

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## Million dollar deals: Metro Detroit's high-end home market sees best year in a decade

Dozens of homes in Birmingham, Bloomfield Hills, Rochester, Grosse Pointe and elsewhere in metro Detroit have sold for \$1 million or more in the last 12 months.

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## Business events in January: Auto events, industry outlooks, networking

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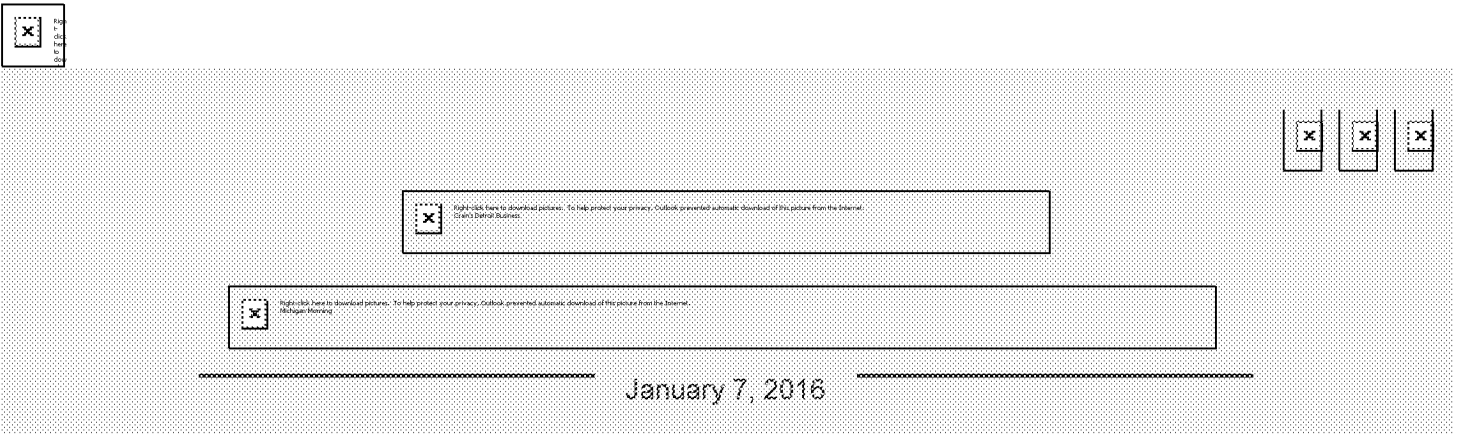
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**From:** Darga, Ken (DTMB)  
**Sent:** Thursday, January 07, 2016 7:02 AM  
**To:** Palmer, Jason (DTMB)  
**Subject:** FW: Governor, Flint mayor to meet to discuss water crisis | MLive to cut jobs | Ferndale dining options grow

---

**From:** Crain's Michigan Morning  
**Sent:** Thursday, January 7, 2016 7:01:23 AM (UTC-05:00) Eastern Time (US & Canada)  
**To:** Darga, Ken (DTMB)  
**Subject:** Governor, Flint mayor to meet to discuss water crisis | MLive to cut jobs | Ferndale dining options grow

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## Governor, Flint mayor to meet to discuss water crisis

The meeting is scheduled for this morning at the governor's office in Lansing.

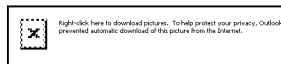
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## MLive to cut 29 jobs as part of reorganization

The positions are expected to be management roles and jobs related to newspaper production.

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## Snyder signs law restricting information about ballot issues



From vegan to southern, Ferndale's dining, drinking options grow

---



Here's a roundup of new places to look forward to.



## Lions star Calvin Johnson may consider retirement

The 30-year-old holds nearly all of Detroit's receiving records and a slew of National Football League marks. However, he's sustained a variety of injuries in his nine seasons that has begun to sap his production — and possibly his desire to continue playing.

Advertisement



## Buhl Building, parking garage put up for sale

The Chicago office of Cushman Wakefield is marketing the 27-story building — one of the tallest in Detroit's central business district — and the 652-space parking deck.



## Michigan's secretary of state sees absentee voter bill as imperative

Ruth Johnson supports use for any reason in the wake of the elimination of a straight-party voting option.



CONCENTRATE

## Innovation, rejuvenation in Ann Arbor office parks

Domino's Farms, which features walking trails, a fitness center, a petting farm and art gallery, is one of several Ann Arbor examples of how to think differently about the office-park model.



GUEST BLOG: DONALD LEVITT

## Trump's family business tragedy: How you can avoid making same mistakes

# Kaufman Financial adds another Canadian company to portfolio

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HARVARD BUSINESS REVIEW

## Study: Diversity policies don't help women or minorities, make white men feel threatened

A longitudinal study of over 700 U.S. companies found that implementing diversity training programs has little positive effect and may even decrease representation of black women.



KIRK PINHO

## New lease on life sought for New Center area building with sordid past

Can a Detroit building that once was home to drugs and prostitution and raided by law enforcement three years ago become a lively — and legal — part of the greater downtown landscape again?



TRAVERSE CITY RECORD-EAGLE

## Cherry board recommends restriction on 20% of tart cherry crop

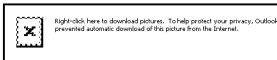
The goal of the regulation is to avoid a flooded market and depressed prices.

---

GRAND RAPIDS PRESS

## Dematic may relocate Grand Rapids operations to Mexico

As many as 300 workers may be affected during the next nine months.



## Lafayette Greens in downtown Detroit earns spot in landscapes exhibition



## Detroit ponders creating department to handle

## demolitions

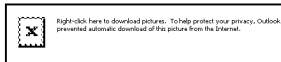
The city sees the strategy as way to contain rising costs from tearing down unwanted properties.



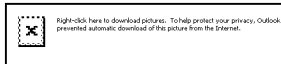
## Small businesses assume cautious outlook in 2016

Survey responders anticipate some headwinds in the coming year, but certain parts of the U.S. may have a strong year. A booming auto industry may help some companies buck the trend.

## Tigers' weekly hot stove show 'TigerTalk' returns to WXYT



## Business events in January: Auto events, industry outlooks, networking



## 10 things to do this weekend

### EVENTS CALENDAR

## Michigan Economic Outlook 2016

The Detroit Economic Club presents David Sowerby CFA, vice president, Loomis, Sayles & Co. and Steve Arwood, director, Michigan Talent and CEO, Economic Development Michigan Economic Development Corp. Network cafe and speakers reception at 11:30 a.m. Lunch at noon Program at 12:30 p.m.

**Date:** Thursday, January 7 11:30am - 1:00pm

**Place:** MotorCity Casino Hotel, 2901 Grand River Avenue, Detroit

**Contact:** | (313) 963-8547 | [info@econclub.org](mailto:info@econclub.org)

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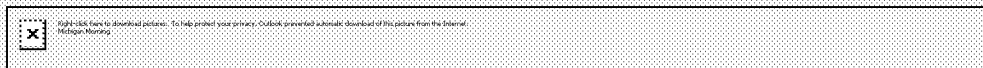
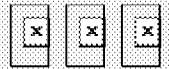
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**From:** Darga, Ken (DTMB)  
**Sent:** Friday, January 08, 2016 7:10 AM  
**To:** Palmer, Jason (DTMB)  
**Subject:** FW: Confusion over newest election law | Mary Kramer: PBB crisis a lesson in Flint |  
Huntington Bank adds branch in Mexicantown

---

**From:** Crain's Michigan Morning  
**Sent:** Friday, January 8, 2016 7:10:01 AM (UTC-05:00) Eastern Time (US & Canada)  
**To:** Darga, Ken (DTMB)  
**Subject:** Confusion over newest election law | Mary Kramer: PBB crisis a lesson in Flint | Huntington Bank adds branch in Mexicantown

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January 8, 2016

LINDSAY VANHULLE

## Confused city leaders call for repeal of Michigan's newest election law

Meanwhile, the Michigan Municipal League fields questions about Senate Bill 571 and its ramifications on the March 8 presidential primary election.



MARY KRAMER

## Botched PBB crisis a lesson for Snyder in Flint

Lead poisoning in Flint's water supply recalls another Michigan disaster and another bungled state response. Which raises the question: How much have we learned?

---

## State official vows to try to get water filters to every

---

## Flint household

The State Emergency Operations Center's director said more information is needed to determine if a request for a federal disaster declaration is warranted.



### Huntington Bank adds branch in Mexicantown

"Mexicantown is a vibrant community and one we are excited to be joining," said Brian Bromley, Michigan retail branch director at Huntington.



KIRK PINHO

### Galapagos Art Space's building near Corktown for sale for \$6.25 million

Advertisement



### Judge drops plans to take Detroit RiverWalk trademark from conservancy

Wayne County Probate Judge Terrance Keith will turn over the rights to the nonprofit Detroit Riverfront Conservancy.



### Ken Cockrel's plans for Habitat for Humanity Detroit

The former Detroit mayor, longtime member of city council and recent executive director of Detroit Future City talks about his plans to lead the nonprofit in "visioning and championing Detroit's neighborhood revitalization."



### Bert's Warehouse building up for auction again

Will the third time be a charm? The popular Eastern Market jazz bar/soul food restaurant and concert venue goes up for sale for the third time in February.



## Christine Beatty to host radio call-in show

The former Detroit chief of staff of convicted ex-Detroit Mayor Kwame Kilpatrick will address how she is moving on with her life after City Hall scandal.

---

MI BIZ

## Grand Rapids-based IT firm Netch to be acquired by New York City firm

Under the deal, New York-based Presidio Inc. will acquire the business operations of Netch, an IT services provider with revenues of more than \$300 million and more than 430 employees.

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Advertisement



NEW YORK TIMES

## Shinola expands beyond watches, bikes, Detroit

With boutique openings in Brooklyn, Los Angeles and Chicago and a new line of high-end audio equipment planned for later this year, the Midtown manufacturer's executives remind critics that they are "the home team."

---

CONCENTRATE

## Michigan Angel Fund hits 100 members, invests in local startups

The Ann Arbor-based angel investor group finished 2015 by sending out \$2.91 million in investments, of which \$1.5 million was made in the fourth quarter of last year.



## Ken Lee resigns as executive director of Wayne State University Physician Group

Facing a \$1.5 million monthly loss, Wayne State medical school and its faculty group held a meeting Thursday to announce progress and changes, including the resignation of UPG's executive director and vice dean for business affairs.

## Kresge Foundation launches \$20 million early childhood development program in Detroit

The initiative will invest in high-quality early childhood centers, neighborhood collaborations focused on early childhood development, support for early childhood workers and a redesign of the infrastructure that supports young children.

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## Matrix names Lincoln Park's former emergency manager as CEO

Brad Coulter will succeed Marcella Wilson, who is stepping down in February to lead the national expansion of the Matrix Transition to Success poverty model that she developed for the Detroit-based human services agency during her tenure.

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## NSF acquires California-based provider of DNA testing for raw materials in products

The Ann Arbor-based nonprofit said it will be able to provide retailers and manufacturers the best method for reducing the risk of mislabeling products for the dietary supplement, natural product and food industries.

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## Frontier offers nonstop service between Detroit and Phoenix



## Economic outlook: Forget worries about China, things look good

Economist David Sowerby (pictured) and MEDC chief Steve Arwood share upbeat forecasts at Detroit Economic Club lunch.

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## Retired Wayne County Juvenile Judge Gladys Barsamian dies at 84

Barsamian, the first woman elected to the county's juvenile division, is remembered as a champion of women's rights and troubled youth.

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## 10 things to do this weekend

See a play or a ballet, go to a blues festival, grab some gear at a local fishing show and more.

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IT'S A WRAP

## TGIF: What you need to know, in 60 seconds

It's a wrap on the first workweek of 2016.

Governor Snyder had a busy week; he signed one new law restricting when and how municipalities and school districts can inform voters about local ballot issues and another eliminating the straight-ticket voting option. The governor also declared a state of emergency in Flint over lead in the drinking water system and met with Flint mayor Karen Weaver Thursday to discuss the crisis. State officials are vowing to get a water filter into every Flint household.

In Detroit, the Buhl building is up for sale and Dan Gilbert warns that there may not be enough office space downtown, while the city considers creating a new department to handle demolitions. Meanwhile, say goodbye to the 'lollipop girls' across the from the Westin; the building is slated for demolition to make way for a new mixed-use development. And we may also be saying goodbye to Lions' receiver Calvin Johnson.

Hungry this weekend? Downtown Ferndale has lots of new choices from vegan to southern to root vegetable fondue. Looking for some weekend fun? We've got you covered with an ice sculpture shows, sleeping beauty the ballet and more.

Enjoy your weekend.

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## EVENTS CALENDAR

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### SAA Outlook Conference Focuses on Disruptors and Defenders

Disruptors and taking on disruptors will be the topic for the Society of Automotive Analysts' 2016 Outlook Conference. Held at Detroit's Gem Theater, SAA 2016 Outlook is set for the afternoon of Sunday, Jan. 10, the first event of press week for the North American International Auto Show in Detroit. CNBC's Phil LeBeau will open the conference, discussing CNBC's Disruptor list. Speakers will cover retail, manufacturing and technology Information and registration are at <http://goo.gl/8JcO06>

**Date:** Sunday, January 10 2:00pm - 7:00pm

**Place:** Gem Theater , 333 Madison Street, Detroit

**Contact:** Michelle Krebs | (248) 760-3236 | [Michelle.Krebs@coxautoinc.com](mailto:Michelle.Krebs@coxautoinc.com)

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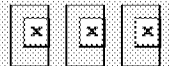
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**From:** Darga, Ken (DTMB)  
**Sent:** Friday, January 08, 2016 3:18 PM  
**To:** Palmer, Jason (DTMB)  
**Subject:** FW: Foreign firms invest \$357M in Oakland County | Kramer: Botched PBB crisis a lesson for Flint | Utley to retire at Goodwill

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**From:** Crain's Afternoon Report  
**Sent:** Friday, January 8, 2016 3:17:02 PM (UTC-05:00) Eastern Time (US & Canada)  
**To:** Darga, Ken (DTMB)  
**Subject:** Foreign firms invest \$357M in Oakland County | Kramer: Botched PBB crisis a lesson for Flint | Utley to retire at Goodwill

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Crain's Afternoon Report

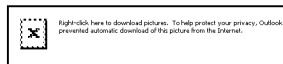


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Afternoon Report

January 8, 2016

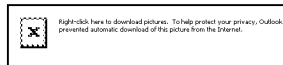
## Foreign firms invested \$357M in Oakland County last year

Foreign investment more than doubled last year and represents almost half of \$835 million in private business investment in Oakland County.



MARY KRAMER

### Botched PBB crisis a lesson for Snyder in Flint



SHERRI WELCH

### Lorna Utley to leave Goodwill Industries at year's end



LINDSAY VANHULLE

## Confused city leaders call for repeal of Michigan's newest election law

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## AmeriCorps team going to Flint to help after water problems

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## State official vows to try to get water filters to every Flint household

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## Suppliers sought for automotive matchmaking event

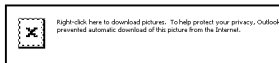
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## Own a business and want government contracts? WSU offers free seminars to tell you how

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## Construction ongoing for Detroit River dock, fishing pier

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## Legacy of Rosa Parks includes rewriting privacy law

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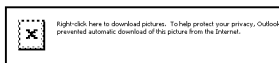


## Christine Beatty to host radio call-in show

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## Fiat Chrysler to relocate on auto show floor, roll out new 'Gears' display

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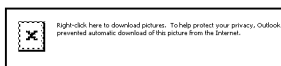
## Detroit Digits: Jan. 8, 2016

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## 10 things to do this weekend

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## Business events in January: Auto events, industry outlooks, networking

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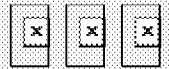
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**From:** Darga, Ken (DTMB)  
**Sent:** Sunday, January 10, 2016 9:07 AM  
**To:** Palmer, Jason (DTMB)  
**Subject:** FW: Poll: Businesses not impressed with state lawmakers | Newsroom shuffling continues at Detroit's dailies | How art murals could hinder Detroit real estate

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**From:** Crain's Weekly  
**Sent:** Sunday, January 10, 2016 9:06:30 AM (UTC-05:00) Eastern Time (US & Canada)  
**To:** Darga, Ken (DTMB)  
**Subject:** Poll: Businesses not impressed with state lawmakers | Newsroom shuffling continues at Detroit's dailies | How art murals could hinder Detroit real estate

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January 10, 2016



## State poll of businesses reveals bullishness on economy, bitterness on politics

Southeast Michigan business owners and executives are more optimistic than their West Michigan counterparts on the economy and the state's business climate, but the two sides are united in disdain for the state Legislature.



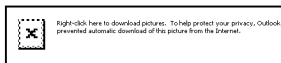
## In wake of staff exits, Detroit's daily newspapers must decide how to use resources

*The Detroit News and Detroit Free Press* entered 2016 with leaner newsrooms after a round of retirement buyouts at the end of last year saw nearly 30 senior journalists head for the exits. Managers plan to replace at least some of the departing veteran talent, while focusing on print and digital journalism they believe will serve readers.



## Artists' rights concerns could hinder investors in city real estate, attorneys say

An obscure federal law could put up hurdles to real estate investment in some areas of Detroit that are most in need of it. The 26-year-old law that protects artists' rights came into focus last week as a Bloomfield Township real estate company was sued by a Detroit muralist.

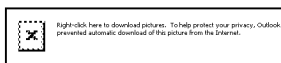


## CRNA job cuts continue national outsourcing trend

The 66 nurse anesthetists who lost their jobs Dec. 31 at St. John Providence hospitals in Southfield and Novi were caught up in a push by local hospitals to reduce costs and increase reimbursement potential.

## Nurse anesthetists: Dispute with St. John Providence not over

Advertisement



## DADA cuts Detroit Institute for Children from its charity preview benefit list

There's one less charity on the list of nonprofits benefiting from Friday's Charity Preview of the 2016 North American International Auto Show.



CRAIN'S MICHIGAN BUSINESS

## New farmers market, MSU medical school growing Flint's downtown redevelopment

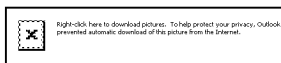
Even as Flint is embroiled in a state of emergency and federal investigation over its water quality, there are encouraging reinvestments in health and wellness in the city.



SPECIAL REPORT: SECOND STAGE

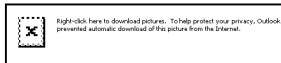
## What new SEC crowdfunding rules mean for your small business

The federal 2012 Jumpstart Our Business Startups Act mandated the SEC provide rules governing equity crowdfunding. The rules finally came out in October, but their usefulness to growing small and midsize businesses is limited.



## Vacant Mexicantown buildings part of larger area redevelopment plan

Southwest Housing Solutions' Vista Partnership is taking steps to redevelop vacant buildings along a 20-block stretch of Mexicantown as part of a larger redevelopment plan.



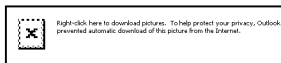
## M1 Concourse, Federal-Mogul strike 5-year sponsorship deal for test track

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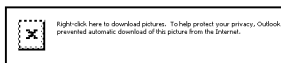
EDITORIAL

## Start health registry in Flint to track lead exposure



JENNETTE SMITH

## Staff changes at area media outlets illustrate pressures on news industry



LINDSAY VANHULLE

## Confused city leaders call for repeal of Michigan's newest election law



## Ambassador Software builds business on referral marketing

In April, just after closing on a first investment round of \$2.35



million, Ambassador moved into 7,000 square feet of newly renovated space on West Fourth Street — classic tech startup space with huge murals blown up from scenes from "Indiana Jones and the Temple of Doom," "Star Wars" and "The Matrix."

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## Huron Capital deal aims at classic car enthusiasts market

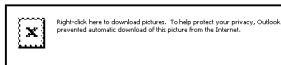
The Detroit-based private equity company is expected to announce Monday that it has bought the Drake Automotive Group, a Henderson, Nev.-based maker of parts for classic Mustangs and other cars.

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## *Robb Report* to cover auto show

Coming to Cobo Center for the 2016 North American International Auto Show is the luxury lifestyle magazine Robb Report, owned by Rockbridge Growth Equity Inc., a private equity firm co-founded by Quicken Loans Inc. chairman Dan Gilbert.

---



## Designer Henrik Fisker joins Bob Lutz' team to jump-start luxury automaker in Auburn Hills



KIRK PINHO

## Galapagos Art Space's building near Corktown for sale for \$6.25 million



STAGE 2 STRATEGIES

## Ex-TV anchor's video production company adds interns to cast of employees

Heather Zara left her job as a reporter and anchor for WDIV-Channel 4 to bring her production and storytelling skills to a different audience. She discussed how she develops talent in a region where the people she needs to do business are in short supply.

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## World Watch: Michigan companies doing business in Italy

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## Foreign firms invested \$357 million in Oakland County last year

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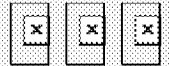
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**From:** Darga, Ken (DTMB)  
**Sent:** Monday, January 11, 2016 7:21 AM  
**To:** Palmer, Jason (DTMB)  
**Subject:** FW: How relocated farmers market gave downtown Flint a boost | Poll: Business leaders not impressed with lawmakers | It's Auto Show time in Detroit

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**From:** Crain's Michigan Morning  
**Sent:** Monday, January 11, 2016 7:21:00 AM (UTC-05:00) Eastern Time (US & Canada)  
**To:** Darga, Ken (DTMB)  
**Subject:** How relocated farmers market gave downtown Flint a boost | Poll: Business leaders not impressed with lawmakers | It's Auto Show time in Detroit

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Michigan Morning

January 11, 2016



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CRAIN'S MICHIGAN BUSINESS

## New farmers market, MSU medical school growing Flint's downtown redevelopment

Even as Flint is embroiled in a state of emergency and federal investigation over its water quality, there are encouraging reinvestments in health and wellness in the city.



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## State poll of businesses reveals bullishness on economy, bitterness on politics

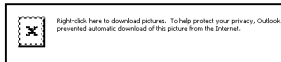
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Southeast Michigan-area business owners and executives are more optimistic than their West Michigan counterparts when it comes to the economy and the state's business climate.

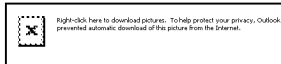


## It's Auto Show time in Detroit

By the time you pour your second cup of coffee this morning, the North American International Auto Show will be all the buzz. It opened to the media this morning; here's how to follow along.



## In wake of staff exits, Detroit's daily newspapers must decide how to use resources



SPECIAL REPORT: SECOND STAGE

## What new SEC crowdfunding rules mean for your small business

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24 HOUR NEWS 8

## West Michigan businessman, philanthropist Ralph Hauenstein dies at 103

## DADA cuts Detroit Institute for Children from its charity preview benefit list

It's the first time the beneficiary list has changed since two charities were dropped in 2011.



## CRNA job cuts continue national outsourcing trend

The 66 nurse anesthetists who lost their jobs Dec. 31 at St. John Providence hospitals in Southfield and Novi were caught up in a push by local hospitals to reduce costs and increase reimbursement potential.

## Teams to take bottled water, other resources to Flint homes

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Senate Majority Leader Arlan Meekhof prioritizes Detroit schools, energy for 2016 legislative agenda

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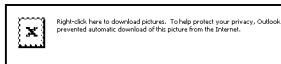
ZF to move North American headquarters to Livonia from Northville

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### EDITORIAL

Opinion: Use good sense with new state election law

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Artists' rights concerns could hinder investors in Detroit real estate, attorneys say

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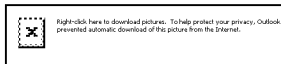
Pure Michigan to greet auto show international arrivals

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Wolfgang Puck comes to Detroit to announce new online cooking school

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Ohio man chosen master builder for new Legoland Discovery Center Michigan

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### EVENTS CALENDAR

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## 2016 Economic Forecast

Join members from professional real estate organizations from throughout southeastern Michigan for networking, lunch and a discussion focused on national and local CRE development trends and their anticipated impact on the CRE industry in 2016. Professor Sam Chandan, founder and chief economist of Chandan Economics and Eric Larson, CEO Downtown Detroit Partnership & President/CEO Larson Realty Group will speak.

**Date:** Thursday, January 14 11:00am - 2:00pm

**Place:** Dearborn Inn, 20301 Oakwood Boulevard, Dearborn

**Contact:** | [crewdetroit@crewnetwork.org](mailto:crewdetroit@crewnetwork.org)

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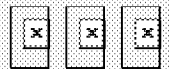
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**From:** Darga, Ken (DTMB)  
**Sent:** Monday, January 11, 2016 3:42 PM  
**To:** Palmer, Jason (DTMB)  
**Subject:** FW: Detroit auto show stars: pageantry, intrigue | New Lions GM unsure of Caldwell's future | Detroit Public TV, MSU to develop programming | Investors join Dan Gilbert in new VC fund

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**From:** Crain's Afternoon Report  
**Sent:** Monday, January 11, 2016 3:41:01 PM (UTC-05:00) Eastern Time (US & Canada)  
**To:** Darga, Ken (DTMB)  
**Subject:** Detroit auto show stars: pageantry, intrigue | New Lions GM unsure of Caldwell's future | Detroit Public TV, MSU to develop programming | Investors join Dan Gilbert in new VC fund

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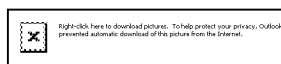
January 11, 2016



DUSTIN WALSH

## Pageantry, intrigue are stars of Detroit auto show

During media preview days of the North American International Auto Show, the show floor is an ecosystem of cars, reporters, executives and crew with interactive displays and vehicle reveals that erupt with succinct, choreographed flair.



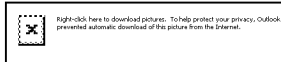
DUSTIN WALSH

## No sign of global market turmoil at Cobo

Outside the auto show in Detroit's Cobo Center, the impact of the global market decline continues to darken the doors of the auto industry bean counters and pencil pushers. Inside, the mood remains optimistic.



## Detroit Public TV, MSU to jointly develop programming; university decides not to sell broadcast spectrum



## Heavyweight investors join Dan Gilbert in new VC fund in Detroit

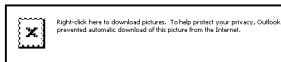
Courtside Ventures, a new \$35 million early-stage venture capital fund, will invest in technology and media companies that have a focus on sports.

## New Lions GM Bob Quinn undecided on coach Jim Caldwell's future

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## Snyder creates committee to focus on Flint water for long term



## State poll of businesses reveals bullishness on economy, bitterness on politics

## Meet the metro Detroit chefs who will compete in 'Hell's Kitchen'

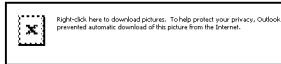
Jared Bobkin of Local Kitchen and Bar in Ferndale and independent chef Hassan Musselmani will represent Detroit's increasingly popular food scene on the popular Fox reality TV show.





## Artists' rights concerns could hinder investors in Detroit real estate, attorneys say

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## Ohio man chosen master builder for new Legoland Discovery Center Michigan

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## CRNA job cuts continue national outsourcing trend

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## M1 Concourse, Federal-Mogul strike 5-year sponsorship deal for test track

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## Photos: Detroit auto show media preview Day 1 highlights: vehicle reveals, interactive exhibits

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## ZF to move North American headquarters to Livonia from Northville

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MARY KRAMER ON WJL

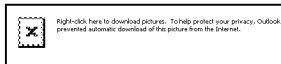
## Poll shows split on Michigan economy | Detroit newspapers wrestle with staff exits

---

## Dozens of Detroit schools close due to teacher protest

A wave of teacher absences described by an activist as "rolling strikes" shut down more than half of Detroit's 100 public schools Monday, keeping thousands of students at home as a so-called sick-out entered a second week.

---



BILL SHEA

## RIP David Bowie: Thin White Duke once sang of

---

## Detroit's iconic car brands

With the Detroit auto show opening while news of the music innovator's death swirled around, it reminds me of his references to the city and its automakers, including "Panic In Detroit" and "Young Americans."

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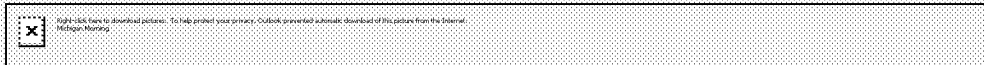
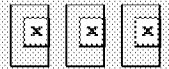
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**From:** Darga, Ken (DTMB)  
**Sent:** Tuesday, January 12, 2016 7:07 AM  
**To:** Palmer, Jason (DTMB)  
**Subject:** FW: No sign of global market turmoil at Cobo | Denso adds 3,000 North American jobs | Snyder creates Flint water committee

---

**From:** Crain's Michigan Morning  
**Sent:** Tuesday, January 12, 2016 7:06:13 AM (UTC-05:00) Eastern Time (US & Canada)  
**To:** Darga, Ken (DTMB)  
**Subject:** No sign of global market turmoil at Cobo | Denso adds 3,000 North American jobs | Snyder creates Flint water committee

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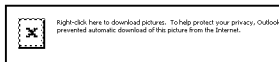
January 12, 2016



DUSTIN WALSH

## No sign of global market turmoil at Cobo

Outside the auto show in Detroit's Cobo Center, the impact of the global market decline continues to darken the doors of the auto industry bean counters and pencil pushers. Inside, the mood remains optimistic.



## Denso blows by previous investment announcement; adds 3,000 North American jobs since 2014

Auto supplier has added 200 jobs in Southfield, 900 in Battle Creek

over past 2 years.

SOSERipt: blog-guid.php5 failed executing with the following error: Error on line 23 position 1: Maximum execution time of 60 seconds exceeded



## Troy-based plush toy company finds success as NAIAS merchandise retailer

Jaag Plush LLC specializes in plush toy animals and creatures for use by corporations and organizations.



## Heavyweight investors join Dan Gilbert in new VC fund in Detroit

Detroit-based Courtside Ventures, a new \$35 million early stage venture capital fund, will invest in technology and media companies that have a focus on sports.



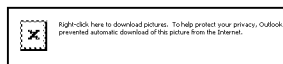
## Snyder creates committee to focus on Flint water for long term

The executive order signed Monday by the governor forms the Flint Water Interagency Coordinating Committee, which will have 17 members who will serve initial terms through 2018. The members will include state government officials, local officials and experts appointed by the governor.

Advertisement



## Mayor Duggan to tour Detroit schools after teacher complaints



## Detroit Public TV, MSU to jointly develop programming; university decides not to sell broadcast spectrum



GUEST BLOG: MARK S. LEE

## Community Ventures program helps unemployed find pathway out of poverty

The hope is to provide necessary tools for the structurally unemployed to achieve economic stability and have companies help train those ultimately hired.



## Meijer Gardens sees record attendance in 2015

Meijer Gardens said more than 775,000 guests visited during its 20th year, up from about 650,000 in 2014.



## University of Michigan names James Sayer president of its Transportation Research Institute

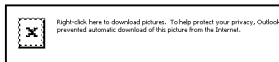
Sayer will replace interim Director Jack Hu, effective March 1.

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## Utica-based pro baseball league names leadership team

Andy Appleby names General Sports COO Dana Schmitt to serve in same slot for the United Shore Professional Baseball League.



## Harbaugh, MSU student, ACCESS exec top list of Michigan guests at Obama's final State of the Union address tonight

A military veteran, public servants and University of Michigan football coach Jim Harbaugh are among guests with Michigan ties invited to attend President Barack Obama's final State of the Union address tonight in Washington, D.C.

THE ANN ARBOR NEWS

## New business My Urban Hen offers seasonal chicken rentals in

## Ann Arbor area

Waterloo Township-based My Urban Hen will rent two or four laying hens to residents in Ann Arbor, Chelsea and Ypsilanti for seven months.

---

LANSING STATE JOURNAL

## Two Men and a Truck taps new CEO

It will be the first time in company history a family member won't serve as president or CEO.

---

## Curtain may fall on U.P. theater without digital equipment

Fred Dunkeld owns the Tahqua-Land Theatre in Newberry, 65 miles northwest of the Mackinac Bridge. He needs at least \$60,000 to upgrade equipment.

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## Plans for mine in Upper Peninsula resurrected

A Canadian company has renewed interest in developing an open-pit mine in Michigan, not far from the Wisconsin border.

---



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## Lions' new GM undecided on coach Jim Caldwell's future

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## Meet the metro Detroit chefs who will compete in 'Hell's Kitchen'

Jared Bobkin of Local Kitchen and Bar in Ferndale and independent chef Hassan Musselmani will represent Detroit's increasingly popular food scene on the popular Fox reality TV show.

---



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## 5 (sort-of) car-free activities at Detroit auto show

There are some activities besides geeking out about horsepower and fancy cars you probably can't afford.

---

## EVENTS CALENDAR

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## 2016 Economic Forecast

Join members from professional real estate organizations from throughout southeastern Michigan for networking, lunch and a discussion focused on national and local CRE development trends and their anticipated impact on the CRE industry in 2016. Professor Sam Chandan, founder and chief economist of Chandan Economics and Eric Larson, CEO Downtown Detroit Partnership & President/CEO Larson Realty Group will speak.

**Date:** Thursday, January 14 11:00am - 2:00pm

**Place:** Dearborn Inn, 20301 Oakwood Boulevard, Dearborn

**Contact:** | [crewdetroit@crewnetwork.org](mailto:crewdetroit@crewnetwork.org)

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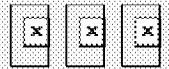
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**From:** Darga, Ken (DTMB)  
**Sent:** Wednesday, January 13, 2016 6:55 AM  
**To:** Palmer, Jason (DTMB)  
**Subject:** FW: Michigan National Guard, FEMA help Flint | Former Detroit teacher leaves \$1.71M to DIA | Detroit most expensive U.S. city for car commuters

---

**From:** Crain's Michigan Morning  
**Sent:** Wednesday, January 13, 2016 6:54:04 AM (UTC-05:00) Eastern Time (US & Canada)  
**To:** Darga, Ken (DTMB)  
**Subject:** Michigan National Guard, FEMA help Flint | Former Detroit teacher leaves \$1.71M to DIA | Detroit most expensive U.S. city for car commuters

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Crain's Detroit Bureau



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Michigan Morning

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January 13, 2016

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## Michigan National Guard, FEMA help Flint amid water crisis

Snyder requested support from the Federal Emergency Management Agency in coordinating a recovery plan.



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## Former Detroit art teacher leaves \$1.71 million bequest to DIA

The gift from Elizabeth Verdow, a longtime volunteer at the museum, will support acquisitions of contemporary art and the Detroit museum's operating endowment.



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LINDSAY VANHULLE

## Analysis: Detroit most expensive U.S. city for



## employees who drive for work

---



KIRK PINHO

### Powerball jackpot would still leave you pinching pennies to afford these things

Want to own a baseball team? You'll need that jackpot to roll over at least one more time

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## Henry Ford, Trinity Health among newly approved Medicare accountable care organizations in Michigan

Nearly 300,000 Medicare patients in the state are under coordinated care with the ACO model.

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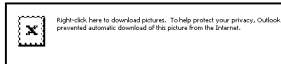


CHAD HALCOM

### Maybe Michigan is a case study for new executive actions on guns

A key piece of President Barack Obama's strategy is several new measures to improve mental health history reporting to the National Instant Criminal Background Check System. Nearly 250,000 Michigan adults could be affected.

---



### Stache International sandwich shop to open in Eastern Market this week

The new shop will offer bar-friendly food and late-night delivery.

---

## Ex-Detroit school principal to plead guilty in kickback case

Kenyetta Wilbourn Snapp was indicted on bribery, money laundering and tax evasion charges that could send her to prison for up to 20 years.

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## 20 Detroit projects selected as finalists for Knight Cities Challenge

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## MSU formally unveils new center to help municipalities manage finances

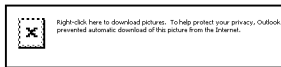
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## New Utica-based baseball league's season ticket prices top out at \$3,000

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## South Lyon Theater under new ownership

The new owner plans to continue to operate the historic venue as a movie theater and live performance venue, according to the broker.

---

GRAND RAPIDS BUSINESS JOURNAL

## Grand Rapids on cutting edge of nation's transit projects

Transportation projects such as the city's Bus Rapid Transit are on the radar of other cities, said Andy Guy, chief outcomes officer, Downtown Grand Rapids Inc.

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MI BIZ

## City of Muskegon to develop housing

Muskegon officials acquired an entire city block bordered close to ongoing significant institutional investment led by Muskegon Community College and Baker College, as well as near startup breweries, restaurants and coffee shops.

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MI BIZ

## Decade-long Switch data center project could boost backlog for West Michigan contractors

Contractors say the scale of the project could also pose some challenges, given the tight labor market in the skilled trades sectors.

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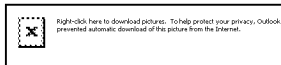
## University of Michigan names James Sayer director of UM Transportation Research Institute

Sayer most recently led development of the university's 32-acre M-City vehicle test track and environment and was the principal investigator of the U.S. Department of Transportation's \$31 million connected vehicle safety pilot program at UM

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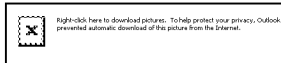
### AUTOMOTIVE NEWS

## Johnson Controls to name seating and interiors spinoff company Adient



## Michigan House open during auto show preview to showcase creativity

The temporary downtown Detroit venue opened Tuesday for four days of interactive events featuring food culture, stories of failure, pitch competition and more.



## Where to party after Friday's Charity Preview

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### EVENTS CALENDAR

## 2016 Macomb Economic Forecast & Luncheon

Discover what's ahead for our Sterling Heights Regional area and all of Macomb County while networking with governmental officials and business representatives from across our region. Dr. James Jacob, Ph.D President of Macomb Community College and David Sowerby CFA, with Loomis Sayles & Company LP will deliver their analysis to audience. A countywide event presented by the Chamber Alliance of Macomb County. This always sold-out event fills up fast, so rsvp today with Briana Koehn, Guest Services Specialist (586) 731-5400 ext. 11 or [events@shrcci.com](mailto:events@shrcci.com)

**Date:** Friday, January 15 11:30am - 1:30pm

**Place:** Andiamo Italia, 7096 E. 14 Mile Road, Warren,

**Contact:** Linda Colton, Community & Professional Relationships Manager | (586) 731-5400 ext. 20 | [lcolton@shrcci.com](mailto:lcolton@shrcci.com)

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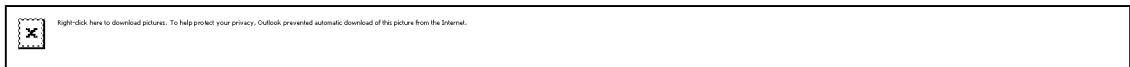
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**From:** Darga, Ken (DTMB)  
**Sent:** Wednesday, January 13, 2016 12:36 PM  
**To:** Palmer, Jason (DTMB)  
**Subject:** FW: Michigan's Children Lists Policy Priorities for 2016

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**From:** Michigan's Children  
**Sent:** Wednesday, January 13, 2016 12:34:03 PM (UTC-05:00) Eastern Time (US & Canada)  
**To:** Darga, Ken (DTMB)  
**Subject:** Michigan's Children Lists Policy Priorities for 2016

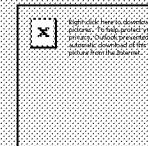


January 13, 2016



## Our Policy Priorities for 2016

With the start of the new year, Michigan's Children is focusing its work on a specific set of public policy initiatives to improve opportunities for all of Michigan's children with an emphasis on closing equity gaps. [Read Malt Gillard's Capitol Corner](#) for a summary of where we stand and what we'll fight for in this Legislative session and beyond. Please join



*Advocacy tips to help  
you stand up and speak  
out for Michigan  
children.*

Gov. Rick Snyder  
makes his sixth State  
of the State address  
at 7 p.m. Tuesday,  
Jan. 19. Watch it to  
learn his priorities for  
families in the coming  
year, then share your  
opinion by calling or  
emailing his office.  
For contact details,  
[click here.](#)

## **Tell Sen. Stabenow that a 2nd Snack is Essential for Children in Child Care**

The U.S. Senate is indicating that it will move quickly on Child Nutrition Reauthorization -- potentially as early as next week -- and Michigan's Senator Stabenow plays a key leadership role as the Ranking Member. *Senator Stabenow needs to hear from you about the need to include an additional snack through the Child and Adult Care Food Program (CACFP) for children in child care for more than eight hours a day.* Good nutrition is so important for healthy development and we know that child care programs already struggle with minimal resources. Please take a minute to [contact Senator Stabenow today](#) with the following message that you can personalize or [use this web-form to send a letter](#):

### *Suggested language:*

Dear Senator Stabenow,

I am writing to urge you to support the inclusion of the Child and Adult Care Food Program (CACFP) additional snack provision in the Senate Child Nutrition Reauthorization bill. It is vitally important for children in child care for long hours to have healthy meals and snacks throughout the day. Such meals and snacks are crucial to children's growth and development; and the addition of a snack will improve childhood nutrition, enhance child

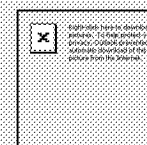
## **Direct Quotes**

"When a parent harms a child, the state is legally bound to protect him. When the state poisons and harms a child, who then protects them?"

-- **Beverly Davidson**, MSW, Infant Mental Health Specialist, commenting on Flint water crisis

*Speaking for Kids is Michigan's Children's twice-a-month e-bulletin that offers public policy and budget information relating to children, youth and families in our state.*

*Sign up for our Action Network to receive timely information on how you can impact public policy*



development and school readiness, and help working families.

We appreciate your support and consideration of the additional snack in CACFP as we move towards the reauthorization of the child nutrition programs. Thank you.

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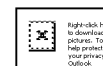


### ***Early On Services Needed for Flint Children and in Other Lead-Impacted Areas***

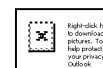
The State of Emergency declared in Flint over the water crisis that has exposed thousands of children to lead has raised new recommendations to mitigate damage done in the beleaguered community.

Michigan's Children has publicly recommended the need to help children and families by expanding *Early On* services to help babies and toddlers there and in other areas where lead exposure is a recognized problem. The call for new investments in *Early On* appears in a [commentary](#) posted by the

*Invest in Michigan's Children and know that your dollars make good things happen for kids and families. By working to reform public policy, this organization improves the odds for all children, and supports the work of those who provide services that help individual children overcome the odds.*



**Facebook**



**@MichChildren**

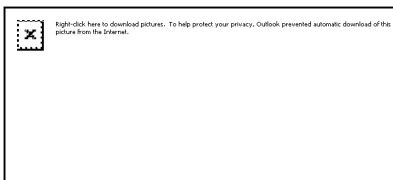
**Forward to a Friend**

Flint Journal/Mlive. Comments from Matt Gillard also appeared in an article in the national [Education Week](#) publication.

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## 2015 Was a Year of Advocacy and Action

At Michigan's Children, 2015 was an important year filled with raising awareness for change for critical priorities such as *Early On*, foster care, family literacy, 3rd grade reading, adult education, and trauma-informed practices. [Take a look back](#) through our annual photo album posted to Flickr.



215 S. Washington Square, Suite 110  
Lansing, MI 48933  
(517) 485-3500  
[www.michiganschildren.org](http://www.michiganschildren.org)

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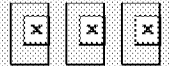
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**From:** Darga, Ken (DTMB)  
**Sent:** Wednesday, January 13, 2016 3:43 PM  
**To:** Palmer, Jason (DTMB)  
**Subject:** FW: What does Gilbert have planned in Corktown? | Al Jazeera to close Detroit bureau | Plastech founder Julie Brown dies

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**From:** Crain's Afternoon Report  
**Sent:** Wednesday, January 13, 2016 3:42:02 PM (UTC-05:00) Eastern Time (US & Canada)  
**To:** Darga, Ken (DTMB)  
**Subject:** What does Gilbert have planned in Corktown? | Al Jazeera to close Detroit bureau | Plastech founder Julie Brown dies

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Crain's Detroit Bureau



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Afternoon Report

January 13, 2016



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## Gilbert entity buys Corktown-area buildings

The deal adds about 180,000 square feet of space to Gilbert's Detroit real estate portfolio.

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## Al Jazeera America to shut down operations, including Detroit, in April



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LINDSAY VANHULLE

## Analysis: Detroit most expensive U.S. city for employees who drive for work

As if traffic jams weren't enough of a hassle, workers who drive on

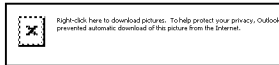
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company time may be shortchanged by more than \$400 a month in mileage reimbursements, according to a new study.



KIRK PINHO

## Powerball jackpot would still leave you pinching pennies to afford these things



## Plastech founder Julie Nguyen Brown dies

Dearborn-based Plastech Engineered Products was the largest minority-owned automotive supplier in the country before its demise in 2008.

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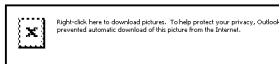


AUTOMOTIVE NEWS

## Johnson Controls to name seating and interiors spinoff company Adient



## Stache International sandwich shop to open in Eastern Market this week



## Former Detroit art teacher leaves \$1.71 million bequest to DIA

The gift from Elizabeth Verdow, a longtime volunteer, will support acquisitions of contemporary art and the museum's operating endowment.

## Michigan National Guard, FEMA help Flint amid water crisis

## Tell us about your reason for a mid-career graduate degree

Business executives do occasionally go back to college, on purpose, for career advancement or to shift into a new or high-growth industry. If you're pursuing or recently

obtained a mid-career graduate degree, Crain's would like to hear your story for our upcoming Business Education focus section.

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## Deal opens metro Detroit Concerto clinics to Humana members

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### Ambassador Software builds business on referral marketing

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CHAD HALCOM

### Maybe Michigan is a case study for new executive actions on guns

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### South Lyon Theater under new ownership

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GUEST BLOG: RAJ J. PATEL

### 'Star Wars' reveals dark side of cybersecurity

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### Where to party after Friday's Charity Preview

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### 10 things to do this weekend

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AUTOMOTIVE NEWS

### BorgWarner plans to ride Remy to \$15 billion sales goal

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### Detroit, suburban property owners take steps to avoid foreclosures

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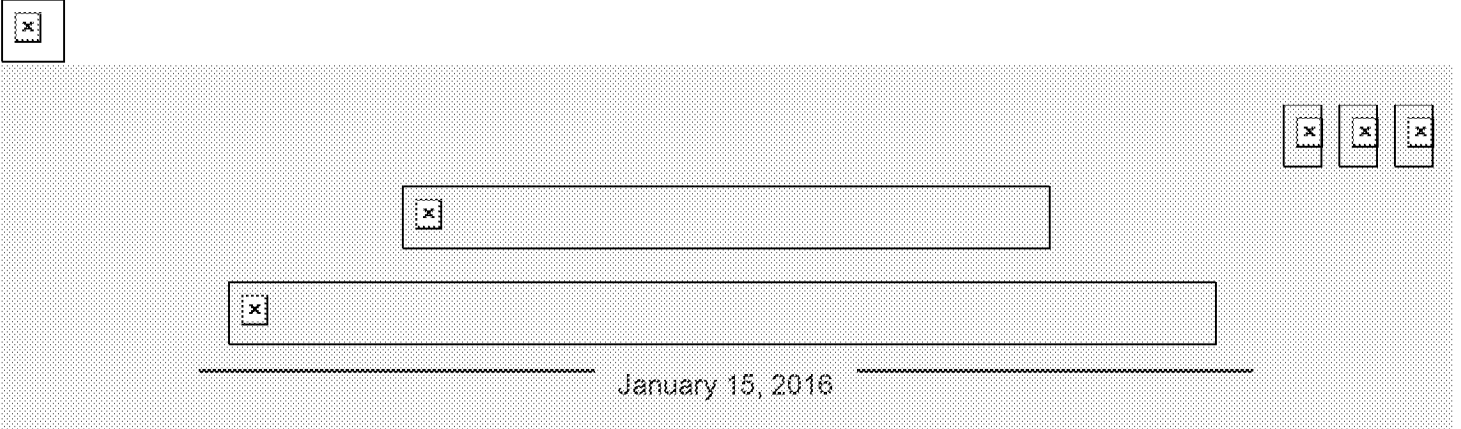
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**From:** Darga, Ken (DTMB)  
**Sent:** Friday, January 15, 2016 7:24 AM  
**To:** Palmer, Jason (DTMB)  
**Subject:** FW: Snyder asks Obama to declare disaster in Flint, AG to investigate | Bowie paintings selling briskly in Birmingham | Nearly 13,000 Charity Preview tickets sold

---

**From:** Crain's Michigan Morning  
**Sent:** Friday, January 15, 2016 7:24:05 AM (UTC-05:00) Eastern Time (US & Canada)  
**To:** Darga, Ken (DTMB)  
**Subject:** Snyder asks Obama to declare disaster in Flint, AG to investigate | Bowie paintings selling briskly in Birmingham | Nearly 13,000 Charity Preview tickets sold

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## Snyder calls on Obama to declare disaster in Flint water crisis, Schuette to investigate

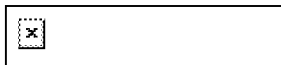
The situation in Flint "is a human tragedy in which families are struggling with even the most basic parts of daily life," the state attorney general said in a statement.

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## Michigan has nearly \$575 million surplus ahead of Snyder's 2017 budget proposal

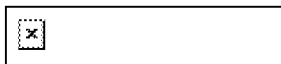
State budget officials and economic analysts settled on revenue estimates for the 2016 fiscal year and the next two years, which will be used to shape the budget Snyder presents Feb. 10.

---



## Nearly 13,000 Charity Preview tickets sold, nearing number sold last year

People hoping to grab a \$400 ticket to the Detroit auto show fundraiser for children's charities are ringing the phones "off the hook," organizers said.



## Business brisk at Birmingham art gallery selling David Bowie's original paintings

Robert Kidd Gallery in Birmingham has sold several Bowie pieces since the rocker's death Sunday, and the store's co-owner said he plans to have additional works shipped in from his galleries in Los Angeles and Maui, Hawaii.



## Lions to renovate Ford Field team store, switch concessionaire

Details of what the new shop will look like when it opens this summer won't be known for several weeks, but Lions officials said the stadium architecture don't allow expansion.

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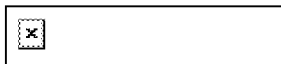


TABLE TALK

## Pretzel Bell to reopen | Heart 2 Hart fundraiser | \$55 burger | Andiamo cooking classes

## Beaumont, Trinity, McLaren find time is right for bond sale



LINDSAY VANHULLE

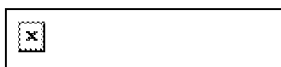
## Economists: Michigan could recover 73% of jobs lost during last decade by 2018

If it happens as predicted during Thursday's state revenue conference, it would mark a return to 2003 employment levels.



CITY MOMENTS

## CARved brings full-scale ice sculptures of hot cars to Campus Martius



## Metro Detroit home sales, prices rise in 2015

Sales were up 4.7 percent from 2014, according to a report from Realcomp II Ltd., while median home and condominium sale prices increased 10.6 percent.

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MICHIGAN RADIO

## Grassroots effort could kick-start tech scene in Traverse City

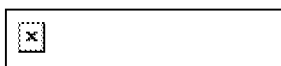
Tired of driving nearly four hours to Ann Arbor for tech meet-ups, Russell Schindler started a new group called TC New Tech.

## Bill earmarks \$250 million for new Detroit school district, dodges debt issue



AUTOMOTIVE NEWS

## NHTSA to develop policy on self-driving cars; U.S. could provide \$4 billion to test connected vehicles



OTHER VOICES: CLIFF HAMMOND

## Ferndale's stance on paid parental leave reflects growing trend

While the federal Family and Medical Leave Act requires some employers to provide up to 12 weeks of unpaid leave for new parents, it does not require pay for such leave. Now almost 13 percent of employers provide paid time off and that number appears to be rising.



GUEST BLOG: SAULIUS MIKALONIS

## Report measures impact of renewable portfolio standard

New study identifies the benefits and costs and should be considered as Michigan reconsiders its energy policy.

---

RAPID GROWTH

## Increasing diversity a 'long game' for Grand Rapids Bar Association, GR law firms

The 12-firm Managing Partners Diversity Collaborative, now in its fifth year, says it cannot yet quantify results of efforts to increase ethnic and gender diversity of attorneys in the area.

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## Crain publication *Pensions & Investments* acquires 2 global pension industry summits

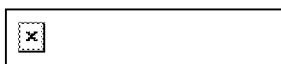
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ANN ARBOR NEWS

## Ann Arbor-based gym named fastest growing franchise business in U.S.

Inc. Magazine points out that Title Boxing Club has grown by 1,774 percent in three years. The kickboxing and boxing gym reports 175 clubs open and under construction, with another 250 under development.

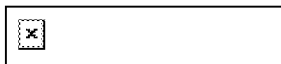
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## Tipplers and toddlers: Michigan OKs Founders beer label with baby on it

The embattled label and bottles of Breakfast Stout made a comeback in December, just in time for stout season.

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## 10 things to do this weekend

---

TGIF

## The week in review, in 60 seconds

Happy Friday! It must be auto show week, judging by the cold and snow. Only nine more weeks

---



until spring.

In Flint, the state started home delivery of bottled water, filters and lead testing kits while Gov. Rick Snyder called in the Michigan National Guard and FEMA and officially requested federal emergency declaration from President Barack Obama in the ongoing water crisis. Meanwhile, state Attorney General Bill Schuette said he will investigate.

In Detroit, the most expensive city for people who drive for work, international arrivals at Metro Airport were greeted by the Pure Michigan campaign.

Dan Gilbert had a busy week. The real estate mogul expanded his presence in Corktown, created parking for tenants and employees and launched a new early-stage venture capital fund.

Mayor Mike Duggan toured several Detroit schools in the wake of continued teacher sick-outs, finding dead mice and kids huddled in coats. All city schools will be inspected by April.

Powerball mania is over, with five tickets sold in Michigan winning \$1 million each.

Meanwhile, former Packard plant owner Romel Casab was indicted on federal drug conspiracy charges. And the city of Ferndale announced it will offer 12 weeks of paid parental leave to its employees, something **Nemeth Law** partner Cliff Hammond sees as part of a growing trend.

For this weekend, go grab a cold glass at Polar Beer Club or see life-size ice sculptures at Campus Martius. And of course, check out the shiny cars at the North American International Auto Show.

Enjoy.

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## EVENTS CALENDAR

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### 16th Annual Martin Luther King, Jr. Day Commemorative Breakfast

Presented by the Friends and Women's committees of the Wright Museum. Keynote address by Rev. Dr. Nicholas Hood III and performances by the Detroit Delta Preparatory Academy for Social Justice Choir, the Institute of Music & Dance at Marygrove College and singer Savannah Fisher. Proceeds benefit the museum's ongoing educational programming.

**Date:** Monday, January 18 8:00am - 9:00am

**Place:** Charles H. Wright Museum of African American History, 315 E. Warren Avenue, Detroit

**Contact:** | (800) 838-3006

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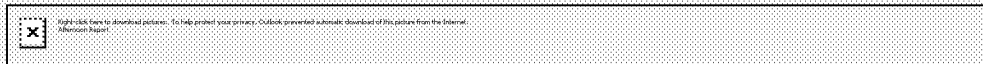
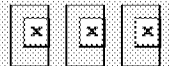
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**From:** Darga, Ken (DTMB)  
**Sent:** Friday, January 15, 2016 3:33 PM  
**To:** Palmer, Jason (DTMB)  
**Subject:** FW: Caldwell 'right man' for Lions | Snyder: Flint emergency measures could cost \$41M | 13,000 to attend Charity Preview tonight

---

**From:** Crain's Afternoon Report  
**Sent:** Friday, January 15, 2016 3:32:03 PM (UTC-05:00) Eastern Time (US & Canada)  
**To:** Darga, Ken (DTMB)  
**Subject:** Caldwell 'right man' for Lions | Snyder: Flint emergency measures could cost \$41M | 13,000 to attend Charity Preview tonight

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January 15, 2016



## Lions to retain head coach Jim Caldwell

"I am convinced he is the right man to lead our football team moving forward," new Lions GM Bob Quinn said.



## Snyder: Flint emergency water measures could cost \$41 million

Michigan's governor asks President Barack Obama to issue an emergency and major disaster declaration, saying the needs of people "far exceed the state's capability."

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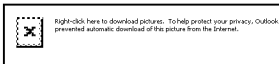
LINDSAY VANHULLE

## Economists: Michigan could recover 73% of jobs lost during last decade by 2018



## Nearly 13,000 Charity Preview tickets sold, nearing number sold last year

People hoping to grab a \$400 ticket to the Detroit auto show fundraiser for children's charities are ringing the phones "off the hook," organizers said.



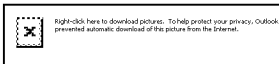
## Former Republic Bancorp chairman, Pinnacle Race Course co-owner files for personal bankruptcy

Among his \$9 million in debts, Jerry Campbell owes \$4.8 million to Post Note LLC, which acquired a former \$5 million construction loan from Bloomfield Hills-based PrivateBank to Campbell and his co-investors. The racetrack closed less than two years later.

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## Wal-Mart to close 269 stores, including 2 in metro Detroit



## Lions credit lessons learned for helping to boost Quick Lane Bowl attendance

Changes in advertising the game and adding lower-tier sponsorship helped fill seats, said Kelly Urquhart-Kozole, the Lions' vice president of events and one of the bowl's chief organizers.

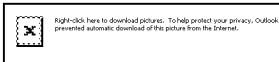


## Vacant Mexicantown buildings part of larger area redevelopment plan



## The Federation to prepare 6 Michigan nonprofit systems for new world of at-risk managed care contracting

Formed by Allegiance Health, Sparrow Health System and four other groups, the network headed by CEO Bill Mayer, M.D., is out to prove that working together can generate more business than as separate institutions.

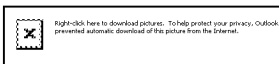


### AUTOMOTIVE NEWS

## The enigmatic life and death of Julie Nguyen Brown

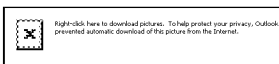
The Plastech founder brought needed diversity to the auto industry and wasn't like anyone else in the business, writes *Automotive News* editor Phil Nussel.

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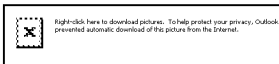
### TABLE TALK

## Pretzel Bell to reopen | Heart 2 Hart fundraiser | \$55 burger | Andiamo cooking classes



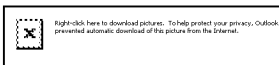
### CITY MOMENTS

## CARved brings full-scale ice sculptures of hot cars to Campus Martius



## 10 things to do this weekend

## Oakland County risk manager to serve as state fire marshal



### JAY GREENE

## What happens to victims of insurance fraud?

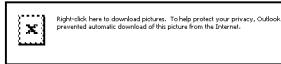
Alisa Meeks of Birmingham was fined \$10,000 and ordered to pay more than \$44,000 in restitution to contractor Kenneth Thomas for

an insurance scam, the state said, but neither the state nor Thomas has collected a dime.

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## Roco Real Estate launches new property management division

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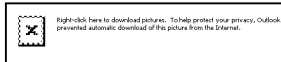


SECOND STAGE STRATEGIES

### Ex-TV anchor's video production company adds interns to cast of employees

Former WDIV-Channel 4 reporter and anchor Heather Zara discusses how she develops talent in a region where the people she needs to do business are in short supply.

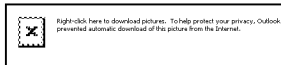
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### Detroit Digits: Jan. 15, 2015

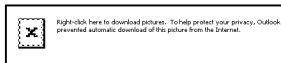
From a \$24 million plant proposal in Detroit to a huge state budget surplus, here's a numbers driven look at the week's headlines.

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GUEST BLOG: SAULIUS MIKALONIS

### Report measures impact of renewable portfolio standard



### World Watch: Michigan companies doing business in Italy

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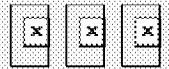
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**From:** Darga, Ken (DTMB)  
**Sent:** Sunday, January 17, 2016 1:39 PM  
**To:** Palmer, Jason (DTMB)  
**Subject:** FW: Insurers eye mental health dollars | Commercial real estate predictions fail to materialize | Aronson makes his next move

---

**From:** Crain's Weekly  
**Sent:** Sunday, January 17, 2016 9:00:15 AM (UTC-05:00) Eastern Time (US & Canada)  
**To:** Darga, Ken (DTMB)  
**Subject:** Insurers eye mental health dollars | Commercial real estate predictions fail to materialize | Aronson makes his next move

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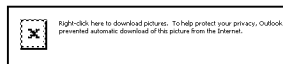


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January 17, 2016

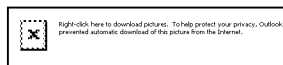
## Health plans lobby to bid on exclusive state mental health care contracts

A move is underway in Michigan to further privatize the public nonprofit mental health system by turning over \$2.4 billion in state funding to Medicaid HMOs, some of which are owned by for-profit insurers.



## Lending grows as commercial mortgage market stabilizes

Some real estate finance experts predicted turbulent seas ahead two years ago, expecting a wave of defaults on commercial mortgages issued during the free-lending heyday in the mid-2000s. The predictions were wrong.



## Garden Fresh founder Aronson launches new



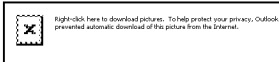
## business with line of healthy meat entrees

Garden Fresh Gourmet founder Jack Aronson projects his latest endeavor, launched last week, will generate \$8 million in revenue the first year.



## Auto show's elaborate display builders have more in mind than entertainment

Some 40 miles of cable, nearly a dozen servers, 10,000 square feet of video surface, 30 million LED pixels, and six programmers sitting in a multimillion-dollar control room: This is what it takes to make Fiat Chrysler's display at the auto show come to life.



## Bill would protect employees who use medical marijuana

State Rep. Sam Singh says the intent of his bill is to treat medical marijuana the same as any other pharmaceutical medication.

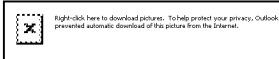
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## Oil drilling permit sought for church land in Southfield



## David Bowie's artwork selling briskly at Birmingham gallery



## Cleveland accounting firm buys Godfrey Hammel

Godfrey, Hammel, Danneels & Co, a St. Clair Shores accounting firm that goes back to 1920, will be rebranded Feb. 1.

EDITORIAL

## Pot law must be clear on employer liability



MARY KRAMER

## Poor spending decisions, plus teacher sickouts add up to more woes for DPS

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JENNETTE SMITH

## Decide to become a better decision-maker

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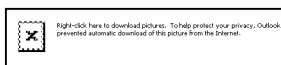


CAPITOL BRIEFINGS

## Tough choices to make on \$575 million state budget surplus

Flint's water crisis, roads and specialty drug purchases for Medicaid are on the table as Gov. Rick Snyder and lawmakers begin thinking about the 2017 budget.

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SPECIAL REPORT: HEALTH CARE

## Preventative tests help reporter get to the heart of healthy living

A year away from the same age that his father died of heart disease, *Crain's* reporter Jay Greene decided to go through a series of tests to check on his heart health. His heart is shown here in this image from an Ultimate Heart Check.

---

## *Forbes* gives a nod to Bon Bon Bon owner

Hamtramck chocolatier Alexandra Clark made *Forbes* magazine's 2016 list of 30 under 30 honorees for food and drink.

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## Obama signs emergency order over Flint water

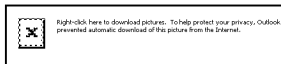
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## Timeline: Flint water crisis

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## Day of reckoning near as Detroit schools pushed to fiscal brink

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## Charity Preview 2016: Glitz, glamour, shiny cars

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and \$5.2 million for children's charities



DANIEL DUGGAN

## At Charity Preview: 'There's optimism in the air'

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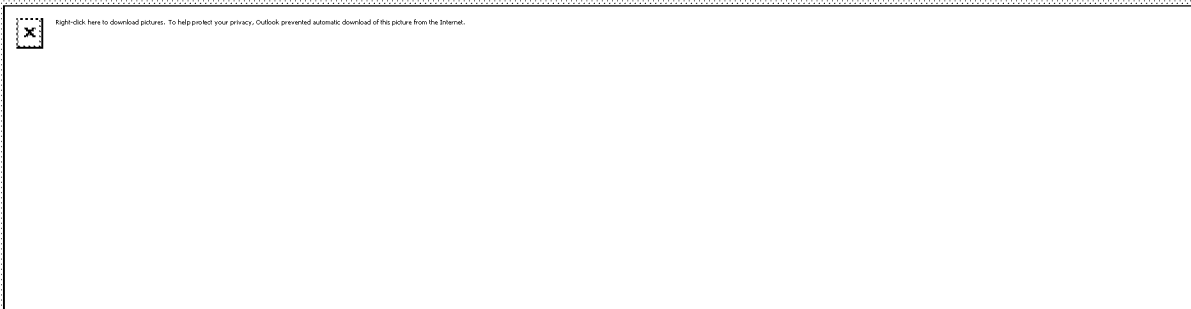
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**From:** Darga, Ken (DTMB)  
**Sent:** Monday, January 18, 2016 7:31 AM  
**To:** Palmer, Jason (DTMB)  
**Subject:** FW: Should medical pot users be protected from job firings?

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**From:** Bridge Magazine  
**Sent:** Monday, January 18, 2016 7:30:55 AM (UTC-05:00) Eastern Time (US & Canada)  
**To:** Darga, Ken (DTMB)  
**Subject:** Should medical pot users be protected from job firings?



## Should medical pot users be protected from job firings?

Under current law, workers registered under Michigan's medical marijuana law could nevertheless lose their job if pot showed up in a drug test. Employers say such a law would make drug policies difficult to enforce.

[READ FULL STORY](#)

---

## State budget decisions coming on surplus,

## less revenue

At least some of the windfall will likely be steered toward the state-created water crisis in Flint.

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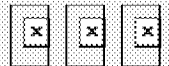
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**From:** Darga, Ken (DTMB)  
**Sent:** Monday, January 18, 2016 8:01 AM  
**To:** Palmer, Jason (DTMB)  
**Subject:** FW: Garden Fresh founder sets new venture | In Flint, fears dominate daily life | Protection for med marijuana users?

---

**From:** Crain's Michigan Morning  
**Sent:** Monday, January 18, 2016 8:00:11 AM (UTC-05:00) Eastern Time (US & Canada)  
**To:** Darga, Ken (DTMB)  
**Subject:** Garden Fresh founder sets new venture | In Flint, fears dominate daily life | Protection for med marijuana users?

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January 18, 2016



## Garden Fresh founder Aronson launches new business with line of healthy meat entrees

Garden Fresh Gourmet founder Jack Aronson projects his latest endeavor, launched last week, will generate \$8 million in revenue the first year.

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## In Flint, daily life revolves around lead fears

For three months, families in the former auto manufacturing hub of Flint have taken their children for blood tests and lived on bottled water after doctors found high levels of lead in the bodies of the community's youngest people.

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## National Guard boosts presence in Flint to aid water crisis

---



## Michigan House bill would protect employees who use medical marijuana

State Rep. Sam Singh says the intent of his bill is to treat medical marijuana the same as any other pharmaceutical medication.



MARY KRAMER

## Poor spending decisions, plus teacher sickouts add up to more woes for DPS

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## Day of reckoning near as Detroit schools pushed to fiscal brink

State oversight has diverted money to make sure short-term bond payments are met. But in February, the amount of state aid that's siphoned off by debt will jump to roughly what is spent on salaries and benefits.



JAY GREENE

## Beaumont's John Fox talks about progress made in merger with Oakwood, Botsford

Executive team is in place in a 2-year process to combine health systems.



CAPITOL BRIEFINGS

## Tough choices to make on \$575 million state budget surplus

Flint's water crisis, roads and specialty drug purchases for Medicaid are on the table as Gov. Rick Snyder and lawmakers begin thinking about the 2017 budget.



## 5 must-see car displays at Detroit auto show

We walked the floor of the North American International Auto Show at Cobo Center to get the story on the most interesting, impactful

displays.



## Charity Preview 2016: Glitz, glamour, shiny cars and \$5.2 million for children's charities

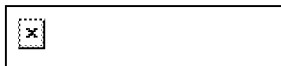
The traditional kickoff of the North American International Auto Show drew an estimated 13,000 people Friday night to Cobo Center and raised millions for children's charities.

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DANIEL DUGGAN

## At Charity Preview: 'There's optimism in the air'



## Auto show's elaborate display builders have more in mind than entertainment

Some 40 miles of cable, nearly a dozen servers, 10,000 square feet of video surface, 30 million LED pixels, and six programmers sitting in a multimillion-dollar control room: This is what it takes to make Fiat Chrysler's display at the auto show come to life.

MLIVE

## Look up average salary for 760 job classifications



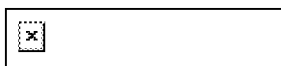
JENNETTE SMITH

## Decide to become a better decision-maker



## AAA Michigan: Gas prices fall 13 cents in past week to \$1.74

Michigan gas prices are at their lowest point since January 2009.



JAY GREENE

## Neighbors stage Sunday protest of oil drilling



## permit application for Word of Faith Church in Southfield



### Obama's trip offers chance to see Detroit's improvements

President to visit North American International Auto Show and speak at UAW-GM center.

TRAVERSE CITY RECORD-EAGLE

### Traverse City college officials: Housing is needed to recruit global students

#### EVENTS CALENDAR

### DEC presents The Big Four

Featuring L. Brooks Patterson, Mike Duggan, Warren C. Evans and Mark Hackel.  
Moderated by Carol Cain. Speaker reception at 11:30 a.m. Lunch at noon. Program at 1:25 p.m.

**Date:** Tuesday, January 19 11:30am - 1:30pm

**Place:** Cobo Center, 1 Washington Blvd., Detroit

**Contact:** | (313) 963-8547 | [info@econclub.org](mailto:info@econclub.org)

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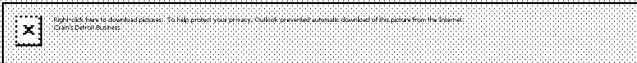
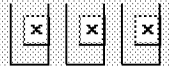
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**From:** Darga, Ken (DTMB)  
**Sent:** Monday, January 18, 2016 3:20 PM  
**To:** Palmer, Jason (DTMB)  
**Subject:** FW: NAIAS draws 208,000 | Oil drilling in Southfield? | Acts of Service on MLK Day

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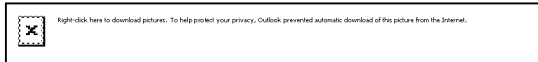
**From:** Crain's Afternoon Report  
**Sent:** Monday, January 18, 2016 3:19:13 PM (UTC-05:00) Eastern Time (US & Canada)  
**To:** Darga, Ken (DTMB)  
**Subject:** NAIAS draws 208,000 | Oil drilling in Southfield? | Acts of Service on MLK Day

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January 18, 2016



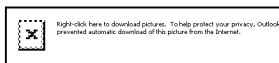
## NAIAS draws more than 208,000 opening weekend

Event organizers say 107,303 attended Saturday and 101,024 attended Sunday, down slightly from last year's opener.



## Oil drilling permit sought for church land in Southfield

Jordan Development Co. LLC, one of the oldest and largest oil and gas exploration companies based in Michigan, is betting against long-term low crude oil prices and has applied for a drilling permit in Southfield.



JAY GREENE

## Neighbors stage Sunday protest of oil drilling permit application for Word of Faith Church in Southfield

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## Health plans lobby to bid on exclusive state mental health care contracts

A move is underway in Michigan to further privatize the public nonprofit mental health system by turning over \$2.4 billion in state funding to Medicaid HMOs, some of which are owned by for-profit insurers.

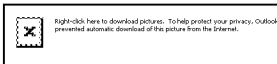
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## Acts of service mark Martin Luther King Jr. Day in Michigan

Volunteers plan to travel from the Detroit suburb of Dearborn to Flint to deliver more than 40,000 water bottles and water filters.

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## Molina, Common Ground work to reduce mental health admissions

The two are tackling arguably the most expensive and chronically ill patients in the health care system: those who are enrolled in both Medicare and Medicaid programs.

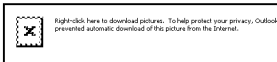
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## Gov. Snyder: Clinton politicizing Flint's water crisis

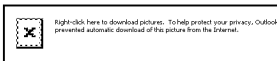
Governor responds after issue crops up in Democratic debate.

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## Lending grows as commercial mortgage market stabilizes

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DUSTIN WALSH

## How Chrysler stole the (auto) show with its re-

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## created minivan

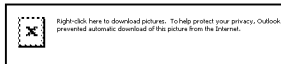
*Crain's* senior reporter Dustin Walsh talks to WJR about the North American International Auto Show, continuing this week at Cobo Center. Listen to the interview [here](#).



## Garden Fresh founder Aronson launches new business with line of healthy meat entrees

Garden Fresh Gourmet founder Jack Aronson projects his latest endeavor, launched last week, will generate \$8 million in revenue the first year.

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## Pistons help boost former Detroit recreation center revival

The S.A.Y. Detroit Play Center is on the city's east side and includes athletic facilities, a digital learning center, a tutoring program and a music recording studio.



JAY GREENE

## Beaumont's John Fox talks about progress made in merger with Oakwood, Botsford



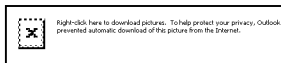
## AAA Michigan: Gas prices fall 13 cents in past week to \$1.74



## Obama's trip offers chance to see Detroit's improvements

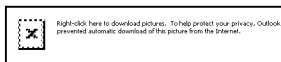


## Michigan State researcher gets \$4.2M to improve bone healing



## David Bowie's artwork selling briskly at Birmingham gallery

The Robert Kidd Gallery in Birmingham sold all but one piece of its collection of David Bowie's original artwork within days of the iconic rocker's Jan. 10 death.



## Charity Preview 2016: Glitz, glamour, shiny cars and \$5.2 million for children's charities

The traditional kickoff of the North American International Auto Show drew an estimated 13,000 people Friday night to Cobo Center and raised millions for children's charities. See photos and more from the big night.

MLIVE

## Look up average salary for 760 job classifications

AUTOMOTIVE NEWS

## Federal-Mogul calls off spin-off of motorparts division

The Southfield-based auto supplier and aftermarket parts supplier controlled by billionaire investor Carl Icahn said Friday that it will not spin off its motorparts division as it previously announced.

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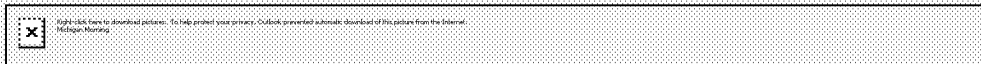
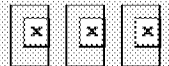
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**From:** Darga, Ken (DTMB)  
**Sent:** Tuesday, January 19, 2016 7:25 AM  
**To:** Palmer, Jason (DTMB)  
**Subject:** FW: Snyder to devote tonight's address to Flint | Max & Erma's restaurants close suddenly | Eagles co-founder, Detroit native Glenn Frey dies

---

**From:** Crain's Michigan Morning  
**Sent:** Tuesday, January 19, 2016 7:24:03 AM (UTC-05:00) Eastern Time (US & Canada)  
**To:** Darga, Ken (DTMB)  
**Subject:** Snyder to devote tonight's address to Flint | Max & Erma's restaurants close suddenly | Eagles co-founder, Detroit native Glenn Frey dies

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January 19, 2016



## Snyder expected to detail plans for Flint water crisis in tonight's State of the State address

The drinking water emergency has put residents at risk and engulfed the governor's administration with criticism. The governor is also expected to again press lawmakers to address mounting financial problems in Detroit Public Schools.

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NATIONAL JOURNAL

### Snyder concedes Flint is his 'Katrina'

Michigan's governor accepts responsibility for the lack of adequate follow up on concerns over lead in the city's water, but he would not heed calls for his resignation. "I want to solve this problem," he said. "I don't want to walk away from it."

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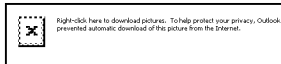


## Nearly all local Max & Erma's restaurants close suddenly Monday



## Eagles co-founder Glenn Frey, Detroit native, dies at 67

The 1966 Royal Oak high school graduate became one of history's most successful songwriting teams with Don Henley, creating hits such as "Hotel California" and "Life in the Fast Lane."



## NBA commissioner wants to learn more about Pistons, possible move to downtown Detroit

Adam Silver said part of the reason he is in town is to talk to team owner Tom Gores (pictured) about "discussions" he's been having regarding relocating to the city.

Advertisement



## Detroit set to add 24-hour bus service on 3 major routes

Service changes and improvements will take effect on more than 15 bus routes on Saturday, the Detroit Department of Transportation said.



## Obama's visit offers chance to see Detroit's improvements

President to tour North American International Auto Show, speak at the UAW-GM center and visit a city neighborhood on Wednesday.

GRAND RAPIDS BUSINESS JOURNAL

## Forbes ranks Grand Rapids among 'next boomtowns' in U.S.

Increased job and population growth among factors that put the West Michigan city in the top 20 cities. Detroit ranked No. 31.

DETROIT FREE PRESS



## Treetops lawyer: Silence slows UM fraternity prosecution

A lawsuit has made little progress in holding anyone responsible for the hundreds of thousands of dollars in damage, and an attorney representing Treetops Resort in Gaylord said he's still trying to gather information.



GUEST BLOG: DONALD LEVITT

## Vesco Oil: What it really means to be a family in business

At the corporate offices of the Southfield-based distributor of automotive and industrial lubricants and supporting services, there are frequent reminders of preceding generations.

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DUSTIN WALSH

## How Chrysler stole the (auto) show with its re-created minivan



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## Detroit auto show draws more than 208,000 opening weekend

Event organizers say 107,303 attended Saturday and 101,024 attended Sunday, down slightly from last year's opener.

## General Motors salvages ride-hailing company Sidecar for parts

The deal is another sign that automakers are waking up to the threat Uber poses to the traditional auto industry.



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## Michigan State researcher gets \$4.2 million to improve bone healing

Kurt Hankenson, a veterinary scientist and expert in bone regeneration, is getting funding from the National Institutes of Health and the Department of Defense.



## *Forbes* gives a nod to 3 metro Detroit entrepreneurs

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### EVENTS CALENDAR

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#### DEC presents The Big Four

Featuring Oakland County Executive L. Brooks Patterson, Detroit Mayor Mike Duggan, Wayne County Executive Warren C. Evans and Macomb County Executive Mark Hackel. Moderated by Carol Cain. Speaker reception at 11:30 a.m. Lunch at noon. Program at 1:25 p.m.

**Date:** Tuesday, January 19 11:30am - 1:30pm

**Place:** Cobo Center, 1 Washington Blvd., Detroit

**Contact:** | (313) 963-8547 | [info@econclub.org](mailto:info@econclub.org)

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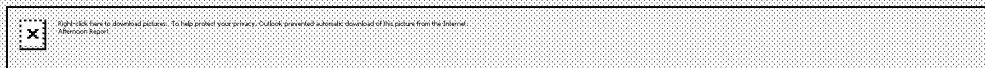
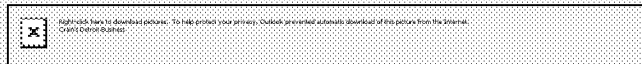
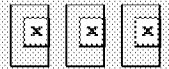
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**From:** Darga, Ken (DTMB)  
**Sent:** Tuesday, January 19, 2016 3:28 PM  
**To:** Palmer, Jason (DTMB)  
**Subject:** FW: Flint mayor in D.C. to meet with Obama | How will Snyder handle water crisis in speech tonight? | Hogan's, Pendleton to close

---

**From:** Crain's Afternoon Report  
**Sent:** Tuesday, January 19, 2016 3:27:09 PM (UTC-05:00) Eastern Time (US & Canada)  
**To:** Darga, Ken (DTMB)  
**Subject:** Flint mayor in D.C. to meet with Obama | How will Snyder handle water crisis in speech tonight? | Hogan's, Pendleton to close

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January 19, 2016

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## Flint's mayor in Washington to give firsthand account of water crisis

The president reportedly is not likely to travel to the beleaguered city when he visits Detroit on Wednesday.



## Snyder expected to detail plans for Flint water crisis in tonight's State of the State address

The drinking water emergency has put residents at risk and engulfed the governor's administration with criticism. The governor is also expected to again press lawmakers to address mounting financial problems in Detroit Public Schools.

---



## Patterson: Wrong to say 'Flint's been poisoned'

The issue dominated discussion during a Detroit Economic Club meeting Tuesday, where the region's "Big Four" leaders spoke during a wide-ranging question-and-answer session.



KIRK PINHO

## Developers anticipate MDOT property development request in New Center

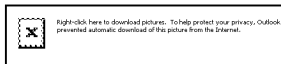


## 1701 Bespoke opens flagship location in Midtown

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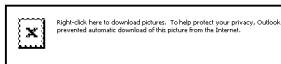
## Hogan's restaurant in Bloomfield Hills set to close after 40 years



SHERRI WELCH

## Pendleton Woolen Mills to close its 3 Michigan stores

## Esperion denies accusations it made false, misleading statements about human trials



## Tigers add Justin Upton for \$132.75 million to play left field



## NBA commissioner wants to learn more about Pistons, possible move to downtown Detroit

Adam Silver said part of the reason he is in town is to talk to team owner Tom Gores (pictured) about "discussions" he's been having regarding relocating to the city.



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## Nearly all local Max & Erma's restaurants close suddenly Monday

## Detroit set to add 24-hour bus service on 3 major routes



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## Michigan House bill would protect employees who use medical marijuana

State Rep. Sam Singh says the intent of his bill is to treat medical marijuana the same as any other pharmaceutical medication.



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GUEST BLOG: DONALD LEVITT

## Vesco Oil: What it really means to be a family in business



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## *Forbes* gives a nod to 3 metro Detroit entrepreneurs



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## Lego model of Detroit's Renaissance Center debuts at auto show

## General Motors salvages ride-hailing company Sidecar for parts



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GUEST BLOG: TED SERBINSKI

## Techstars Mobility kicks off second year of accelerator program in Detroit

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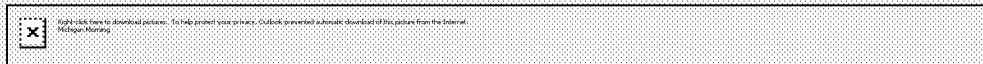
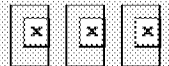
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**From:** Darga, Ken (DTMB)  
**Sent:** Wednesday, January 20, 2016 7:08 AM  
**To:** Palmer, Jason (DTMB)  
**Subject:** FW: Snyder to request \$28M for Flint | Gilbert's Bedrock buys 3-building Lofts @ Woodward Center | Traverse City considers 2-year Cherry Festival contract

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**From:** Crain's Michigan Morning  
**Sent:** Wednesday, January 20, 2016 7:07:16 AM (UTC-05:00) Eastern Time (US & Canada)  
**To:** Darga, Ken (DTMB)  
**Subject:** Snyder to request \$28M for Flint | Gilbert's Bedrock buys 3-building Lofts @ Woodward Center | Traverse City considers 2-year Cherry Festival contract

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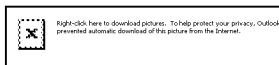


January 20, 2016



## Snyder to request \$28 million in extra funding for Flint lead water crisis

Governor uses State of State to apologize, announce plans to release two years' worth of emails tied to the crisis.



## Gilbert's Bedrock buys 3-building Lofts @ Woodward Center from Farbman Group

The historic buildings house residential units and retail storefronts along the future M-1 Rail line.



## Traverse City considers 2-year Cherry Festival contract

Major changes include extending the contract to two years, the addition of an extra day for the U.S. Navy Blue Angels' air show and the return of the Heritage Parade for both years.

---



## Hogan's restaurant in Bloomfield Hills set to close after 40 years

The building at Telegraph and Maple roads has been sold and will be torn down, the owner said.

---

## At least 5 Detroit schools to close amid teacher sick-out

Teachers continue a so-called sick-out to protest school conditions, the district's financial condition and work environments.

---

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## Patterson: Wrong to say 'Flint's been poisoned'

The issue dominated discussion during a Detroit Economic Club meeting Tuesday, where the region's "Big Four" leaders spoke during a wide-ranging question-and-answer session.

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## Obama to take in Detroit auto show as industry flourishes

The tour gives Obama the chance to highlight the industry's remarkable turnaround over the past seven years.

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BRIDGE MAGAZINE

## Young talent continues to flee Michigan

The state has endured more than a decade of annual net losses to other states, with a substantial uptick in 2015.

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KIRK PINHO

## Developers anticipate MDOT property development request in New Center

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## Consumers Energy investigated over billing practices

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GRAND RAPIDS BUSINESS JOURNAL

## Founders plans second brewery

The new brewery will focus on barrel-aged, experimental, high gravity and specialty beers.

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SHERRI WELCH

## Pendleton Woolen Mills to close its 3 Michigan stores

The Portland-based company's stores in Rochester Hills, Northville and Okemos are set to close by the end of March, according to employees.

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GUEST BLOG: TED SERBINSKI

## Techstars Mobility kicks off second year of accelerator program in Detroit

The initiative focuses on the rapidly changing mobility and transportation industry and is looking for software, hardware and advanced materials businesses across all stages of development.

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## 1701 Bespoke opens flagship location in Midtown

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## Esperion denies accusations it made false, misleading statements about human trials

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## Kroger to offer online shopping, store pickup at new Roseville store

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## Report: Lions tap food concessionaire Levy to also handle merchandise sales

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## Troy nonprofit to build 72 affordable housing units in Oakland County

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## Wynnchurch creates Bloomfield Hills industrial investing arm; former TriMas CEO Grant Beard to lead firm

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## U.S.-Canadian agency: More work needed to protect Great Lakes

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### EVENTS CALENDAR

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## COTS Soup City 2016

Jason Carr and Taryn Asher of WJBK-TV Fox 2 host the 17th annual fund-raiser for the Coalition On Temporary Shelter.

**Date:** Thursday, January 21 5:30pm - 10:00pm

**Place:** Gem Theatre & Century Grille, 333 Madison Street, Detroit

**Contact:** Robyn Smith | (313) 576-0223 | [rsmith@cotsdetroit.org](mailto:rsmith@cotsdetroit.org)

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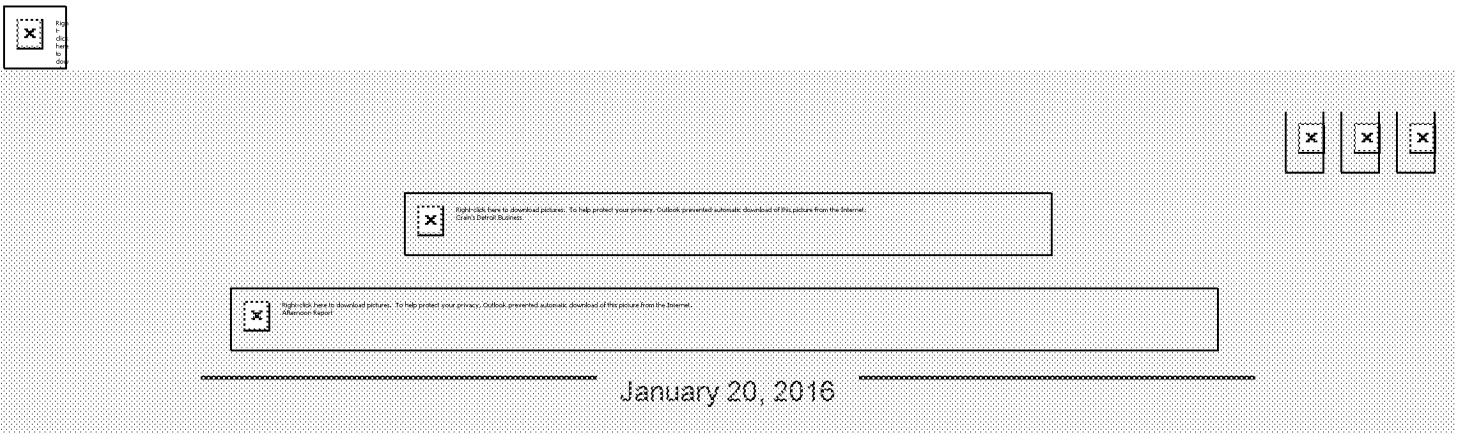
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**From:** Darga, Ken (DTMB)  
**Sent:** Wednesday, January 20, 2016 3:27 PM  
**To:** Palmer, Jason (DTMB)  
**Subject:** FW: Snyder appeals for more Flint help | Obama visits Detroit | 4 more years for 'Dave and Chuck the Freak'

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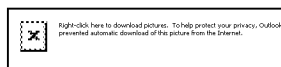
**From:** Crain's Afternoon Report  
**Sent:** Wednesday, January 20, 2016 3:26:05 PM (UTC-05:00) Eastern Time (US & Canada)  
**To:** Darga, Ken (DTMB)  
**Subject:** Snyder appeals for more Flint help | Obama visits Detroit | 4 more years for 'Dave and Chuck the Freak'

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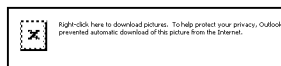
## Snyder appeals to Obama to reverse position on disaster declaration for Flint

Michigan's governor again asks for help after the president said the water crisis is an emergency but does not qualify as a disaster based on the legal requirement that such additional relief is intended for natural events such as fires or floods.



### Snyder asks state lawmakers for \$28 million for Flint: Where the money would go

Governor uses State of State to apologize for water crisis, says he'll release two years' worth of emails tied to the issue.

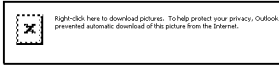


### Bill Ballenger out at *Inside Michigan Politics* after Flint water comments



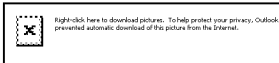
## Obama takes in Detroit, auto show today as industry flourishes

Wednesday's visit gives the president the chance to highlight the industry's remarkable turnaround over the past seven years while protesters call attention to problems in city schools and Flint's water crisis.



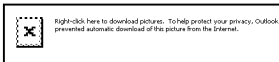
## WRIF extends deal for 'Dave and Chuck The Freak' morning show

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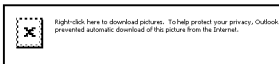


## Gilbert's Bedrock buys 3-building Lofts @ Woodward Center from Farbman Group

The historic buildings house residential units and retail storefronts along the future M-1 Rail line.

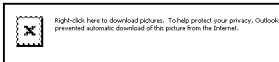


## Report: Lions tap food concessionaire Levy to also handle merchandise sales



## Eastside Community Network names Donna Givens as CEO

## Fox Sports Detroit to air 6 Tigers spring training games

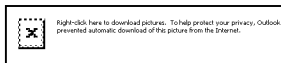


AUTOMOTIVE NEWS

## Ford widens access to discounts through February

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## Chicken Shack monitoring 'Chick'n Shack' sandwich launch for Shake Shack

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## Kroger to offer online shopping, store pickup at new Roseville store

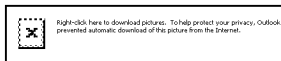
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## Troy nonprofit to build 72 affordable housing units in Oakland County

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## Wynnchurch creates Bloomfield Hills industrial investing arm; former TriMas CEO Grant Beard to lead firm

---



BRIDGE MAGAZINE

## Young talent continues to flee Michigan

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## Most Detroit schools closed by teacher sick-out

---



## U.S.-Canadian agency: More work needed to protect Great Lakes

---

## Consumers Energy investigated over billing practices

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## 10 things to do this weekend

It's the last chance to check out the Detroit auto show, or you can take in the Fire & Ice Festival, a classic rock memorabilia swap and more.

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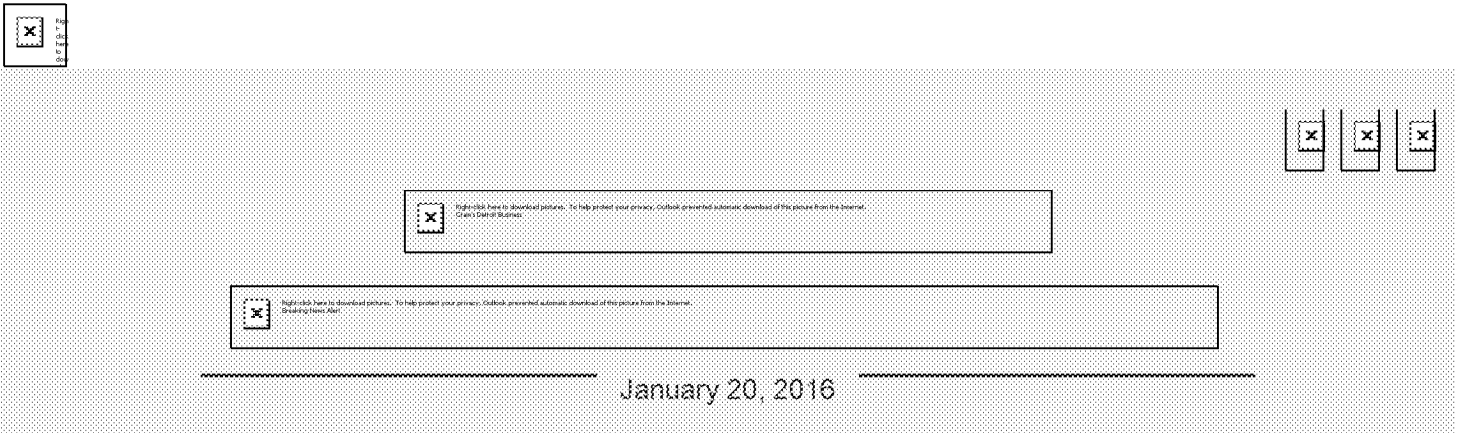
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**From:** Darga, Ken (DTMB)  
**Sent:** Wednesday, January 20, 2016 5:11 PM  
**To:** Palmer, Jason (DTMB)  
**Subject:** FW: Read Gov. Snyder's Flint water emails

---

**From:** Crain's Breaking News  
**Sent:** Wednesday, January 20, 2016 5:11:01 PM (UTC-05:00) Eastern Time (US & Canada)  
**To:** Darga, Ken (DTMB)  
**Subject:** Read Gov. Snyder's Flint water emails

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## Read Gov. Snyder's Flint water emails

You can scroll through all 274 pages of emails released today.

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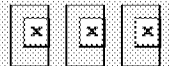
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**From:** Darga, Ken (DTMB)  
**Sent:** Thursday, January 21, 2016 7:10 AM  
**To:** Palmer, Jason (DTMB)  
**Subject:** FW: Snyder emails debate blame for Flint water | Dow boosts paid parental leave | Behind the scenes at Obama's Jolly Pumpkin lunch

---

**From:** Crain's Michigan Morning  
**Sent:** Thursday, January 21, 2016 7:09:07 AM (UTC-05:00) Eastern Time (US & Canada)  
**To:** Darga, Ken (DTMB)  
**Subject:** Snyder emails debate blame for Flint water | Dow boosts paid parental leave | Behind the scenes at Obama's Jolly Pumpkin lunch

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Crain's Detroit Bureau

## lunch at Detroit's Jolly Pumpkin

The president also toured the auto show, pledged help for Flint crisis.



## Names revealed of companies seeking to build new Detroit-Windsor bridge



## WRIF extends deal for 'Dave and Chuck The Freak' morning show

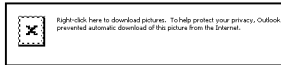
### Advertisement



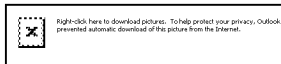
GUEST BLOG: MARK S. LEE

## Kuzzo's at 1 year: Proof that neighborhood businesses can thrive in Detroit

The Avenue of Fashion restaurant exceeds its goal with \$2 million in sales and a staff of nearly 50 employees.



## Bill Ballenger out at *Inside Michigan Politics* after Flint water comments



## Michigan's annual average unemployment rate falls to 5.4% in 2015

### AUTOMOTIVE NEWS

## GM bundles, expands ride-sharing efforts under new Maven brand

A new car-sharing venture will begin competing with ZipCar next month in Ann Arbor and spread to other metro areas later this year.

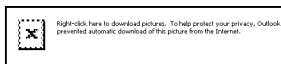


TABLE TALK

## Birmingham Restaurant Week | Lunch for \$10 | Cake tastings | Local favorites close



## Dow Chemical offers at least 12 weeks of paid parental leave

The Midland-based company becomes the latest major U.S. employer to rethink how it treats parents.



## Chicken Shack monitoring 'Chick'n Shack' sandwich launch for Shake Shack



## Eastside Community Network names Donna Givens as CEO

The veteran nonprofit leader will succeed founder Maggie DeSantis at the Detroit community development organization in March.

## Fox Sports Detroit to air 6 Tigers spring training games



## Kwame asks Supreme Court to overturn conviction

The request was recently made after a federal appeals court said in October it had no interest in taking a second look at the case.

## Petition opposing nuke waste burial sent to Canadian leaders

Ontario Power Generation wants to bury 7.1 million cubic feet of low- and intermediate-level nuclear waste about 2,230 feet deep near Kincardine, Ontario.

THE PLAYERS' TRIBUNE

## How former Lions wide receiver stayed afloat financially after the NFL

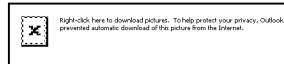
Ryan Broyles stuck to a tight budget while playing, so he was ready for the day when those NFL checks stopped coming in.

---

TRAVERSE CITY RECORD EAGLE

## Traverse City kombucha maker ferments new business

The fizzy drink, made with locally sourced ingredients, is turning a fast profit for a Traverse City entrepreneur.



## 10 things to do this weekend

It's the last chance to check out the Detroit auto show, or you can take in the Fire & Ice Festival, a classic rock memorabilia swap and more.

---

## EVENTS CALENDAR

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### COTS Soup City 2016

Jason Carr and Taryn Asher of WJBK-TV Fox 2 host the 17th annual fund-raiser for the Coalition On Temporary Shelter.

**Date:** Thursday, January 21 5:30pm - 10:00pm

**Place:** Gem Theatre & Century Grille, 333 Madison Street, Detroit

**Contact:** Robyn Smith | (313) 576-0223 | [rsmith@cotsdetroit.org](mailto:rsmith@cotsdetroit.org)

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**From:** Darga, Ken (DTMB)  
**Sent:** Thursday, January 21, 2016 9:36 AM  
**To:** Palmer, Jason (DTMB)  
**Subject:** FW: Truth Squad: Flint water crisis edition

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**From:** Bridge Magazine  
**Sent:** Thursday, January 21, 2016 9:35:16 AM (UTC-05:00) Eastern Time (US & Canada)  
**To:** Darga, Ken (DTMB)  
**Subject:** Truth Squad: Flint water crisis edition



## Who approved switch to Flint River? State's answers draw fouls

Gov. Snyder, his supporters and appointees contend that Flint's elected officials made the fateful decision to draw the city's drinking water from the Flint River. Truth Squad shows you what the documents reveal.

[READ FULL STORY](#)



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## Claiming credit for Snyder aid plea gets Clinton a warning

Candidate Clinton suggests her criticism of Gov. Snyder spurred the governor to seek federal emergency aid for Flint within hours. We check the clock.

[READ FULL STORY](#)

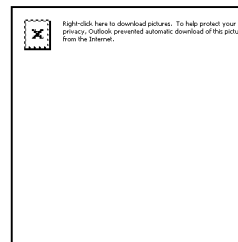
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## Snyder urges state to approve \$28 million for Flint water crisis

Gov. Rick Snyder used his State of the State speech to personally apologize for government's failure to protect Flint residents from lead-poisoned drinking water, and pledge long-term support for those impacted.

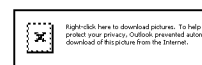
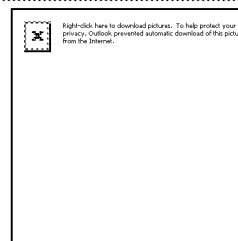
[READ FULL STORY](#)



## Sander Levin: State 'gag law' hurts schools, communities

This misguided law prevents schools and local governments from giving voters the facts on millages and other ballot issues 60 days before elections, when most voters need basic information. It must be repealed.

[READ FULL STORY](#)



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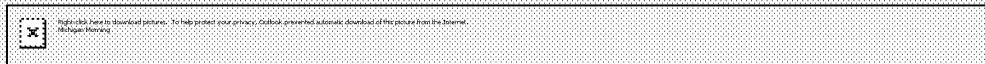
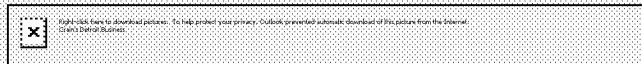
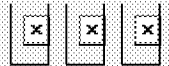
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**From:** Darga, Ken (DTMB)  
**Sent:** Friday, January 22, 2016 7:20 AM  
**To:** Palmer, Jason (DTMB)  
**Subject:** FW: Obama pledges \$80M for Michigan water systems | Fishing godfather builds legacy | Detroit Bikes grows

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**From:** Crain's Michigan Morning  
**Sent:** Friday, January 22, 2016 7:04:18 AM (UTC-05:00) Eastern Time (US & Canada)  
**To:** Darga, Ken (DTMB)  
**Subject:** Obama pledges \$80M for Michigan water systems | Fishing godfather builds legacy | Detroit Bikes grows

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January 22, 2016

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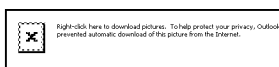


## Obama pledges \$80 million to help Michigan water systems

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### Regional EPA director resigns over Flint water crisis

While much of the blame has been directed at Gov. Rick Snyder and state officials, some have faulted the U.S. Environmental Protection Agency's Region 5 office in Chicago for not acting more forcefully.



DUSTIN WALSH

### At 92, godfather of Michigan sport fishing turns to small fry to carry on legacy

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## Plante Moran to double its space in One Campus Martius

Managing Partner Gordon Krater said the company hopes to move in up to 70 more employees by June 1, but for now it will keep its headquarters in Southfield.



## Detroit Bikes hires COO to smooth ride amid growing demand

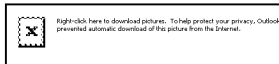
The company sets a goal to make 10,000 bikes in 2016 and plans to hire more workers.

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## Detroit Public Television to establish production space at Detroit Historical Museum

Under the two-year agreement, the PBS member station will be able to increase its coverage of the city, and the museum will gain exposure and free advertising.



## Report: Cobo Center considers another possible expansion

## Quicken sponsors college basketball ticket sweepstakes at schools including UM, MSU

## U.S. Supreme Court rejects Campbell Ewald, other companies on stopping class actions

The Detroit-based marketing agency's case was one of several pending disputes that business advocates hoped would strengthen their hand against what they see as abusive consumer and class-action litigation.

CAPITAL GAINS

# 10 development projects changing the face of Grand Rapids

With apartment occupancy above 98 percent and rental rates rising, the West Michigan city's downtown is full of new mixed-use projects.

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## Lawmakers propose bills after sick-outs close Detroit schools

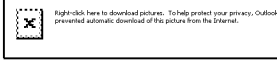
"If our current state law isn't sufficient to prevent activists from hurting kids, it's time we strengthen it," Sen. Phil Pavlov of St. Clair Township said.

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MUSKEGON CHRONICLE

## 'SmartZone' aimed at boosting development in Muskegon costing city money instead

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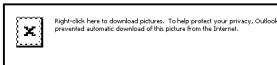


GUEST BLOG: RAJ J. PATEL

## Lottery lucky numbers not so lucky

One 2012 incident proves that drawings can be rigged. Businesses can take steps to ensure they don't fall prey to similar insider threats.

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## DEGC names Mike Rafferty vice president of small-business development

Rafferty leaves Michigan Nonprofit Association, where he led strategic direction and overall operations in Southeast Michigan, to help Detroit Economic Growth Corp. create a comprehensive strategy around its many loans and programs.

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## DNR survey: Visitors give Belle Isle high scores

Of the residents from Detroit and outside the city who had been to the island park in the past year, 84 percent reported they felt

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welcome while 90 percent were satisfied with their experience.

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## 10 things to do this weekend

It's the last chance to check out the Detroit auto show, or you can take in the Fire & Ice Festival, a classic rock memorabilia swap and more.

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TGIF

## The week in review, in 60 seconds

It was another frigid week in Michigan, but that didn't stop President Obama from touring the North American International Auto Show in Detroit and stopping in for lunch at Jolly Pumpkin. The president also pledged help for Flint, which dominated headlines this week.

About Flint: Gov. Snyder delivered an emotional State of the State address Tuesday, taking responsibility for the Flint water crisis and asking lawmakers for \$28 million to fix it. He appealed Obama's decision not to grant disaster status for Flint and released 274 pages of emails that reveal state officials debating blame for the crisis for months. On Thursday, EPA regional director Susan Hedman resigned over the crisis.

Meanwhile, L. Brooks Patterson gave voice to the view that the crisis is a hoax, citing commentary from a radio interview with Bill Ballenger, who was later fired from *Inside Michigan Politics* over his comments.

In Detroit, most schools were closed Wednesday due to another teacher sick-out. Republicans lawmakers promised to quickly pass legislation to make it easier to deem such work stoppages illegal strikes.

Dan Gilbert bought three more buildings. "Dave and Chuck the Freak" got another four years at WRIF.

Several restaurants announced closings: Hogan's, Max & Erma's and Crave Sushi.

Now for the weekend: It's your last chance to check out the auto show. Enjoy these frigid temperatures at Rochester's Fire & Ice Festival or see if your pup has the chops to be "best in show" at the Michigan Winter Dog Classic.

Enjoy.

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## EVENTS CALENDAR

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### 4th Annual Bocce with the Brothers

On Friday, January 22, enjoy an evening getting to know the Capuchin friars at Villa Penna. Tickets include a buffet dinner, desserts, and unlimited Bocce ball. Also featured will be the Gary Greenfelder Orchestra, Piano by Noelle & Friends, and speed painter Dave Santia. The event benefits the Detroit Capuchin ministries.

**Date:** Friday, January 22 6:00pm - 11:00pm

**Place:** Villa Penna, 43985 Hayes Road, Sterling Heights, MI

**Contact:** Jan | (313) 579-2100 ext. 170 | [jstuart@thecapuchins.org](mailto:jstuart@thecapuchins.org)

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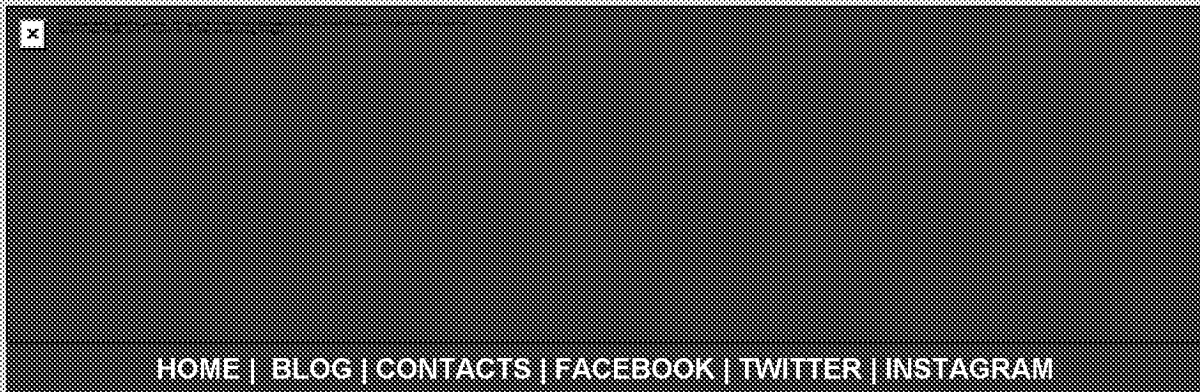
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**From:** Darga, Ken (DTMB)  
**Sent:** Friday, January 22, 2016 1:14 PM  
**To:** Palmer, Jason (DTMB)  
**Subject:** FW: "He's his own best spokesman"

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**From:** Governor's Office  
**Sent:** Friday, January 22, 2016 12:45:06 PM (UTC-05:00) Eastern Time (US & Canada)  
**To:** Darga, Ken (DTMB)  
**Subject:** "He's his own best spokesman"



## How we are fixing the Flint water crisis

Governor Rick Snyder has committed to spending the rest of his time as Governor to fixing the Flint water crisis. Over the last few days, he has sat down to explain what happened and how we're fixing the Flint water crisis. Watch the interviews below and be sure to read the Governor's Op-Ed in the USA Today.

### Governor Snyder on Morning Joe

"What is so frustrating and what makes you so angry is you have a handful of experts who were career civil servants that made terrible decisions, in my view. We have to live with the consequences, and they worked for me, so I accept that responsibility. We are going to fix this problem." Watch Governor Snyder address how we are fixing the Flint water crisis on Morning Joe.



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## Governor Snyder with Charlie LeDuff on Fox 2 Detroit

"I feel awful about this. These are people. They've been harmed. You can't feel good about that. The people of Flint have been harmed and a major influence of that harm came from people who worked for me, and I feel responsible for that. But I am committed to solving the problem and addressing the damage as much as possible for the rest of the time I'm Governor." Watch Governor Snyder address the Flint water crisis with Charlie LeDuff on Fox 2 News.



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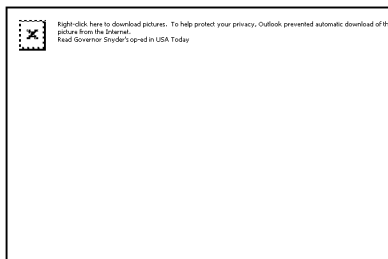
## Governor Snyder's 2016 State of the State

"Michiganders don't quit, we don't give up, instead we will work with even more passion and commitment to truly improve our state. For everyone who's chosen to make Michigan their home, this is more than a promise, this is my commitment." Watch Governor Snyder's full closing statement from his 2016 State of the State address.



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## Governor in USA Today: "I will fix this, and I mean it."



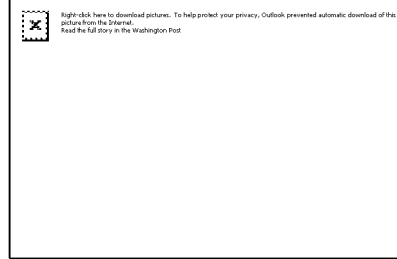
"Residents in one of Michigan's proud cities cannot drink their water. That's unacceptable. The crisis in Flint arose from missteps at all levels of government — local, state and federal. But as governor, I take responsibility for what these families are going through, and I'm holding people in my administration accountable for their failures." Click [here](#) to read the Governor's full op-ed.

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## Washington Post: "Michigan Gov. Rick Snyder is in a

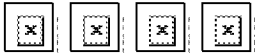
## tough spot, but he's his own best spokesman"

Snyder has born the brunt of criticism in the local health crisis that has turned into a national scandal. But unlike many other politicians facing crises of leadership, Snyder may also be his own best counter-programming. [Click here to read the full story in the Washington Post.](#)



**Visit [HelpForFlint.com](http://HelpForFlint.com) to learn how you can help Flint residents.**

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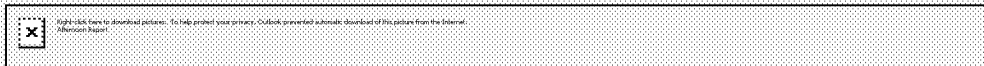
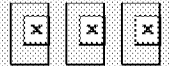
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**From:** Darga, Ken (DTMB)  
**Sent:** Friday, January 22, 2016 3:16 PM  
**To:** Palmer, Jason (DTMB)  
**Subject:** FW: See GM plans for RenCen renovation | Flint water crisis: EPA official resigns; \$80M for Michigan | Detroit company creates MSU-UM hockey trophy

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**From:** Crain's Afternoon Report  
**Sent:** Friday, January 22, 2016 3:15:10 PM (UTC-05:00) Eastern Time (US & Canada)  
**To:** Darga, Ken (DTMB)  
**Subject:** See GM plans for RenCen renovation | Flint water crisis: EPA official resigns; \$80M for Michigan | Detroit company creates MSU-UM hockey trophy

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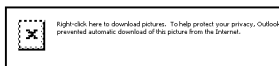


January 22, 2016



## GM to launch large-scale renovation of Renaissance Center this summer

An 8,000-square-foot addition will include reconfiguration and expansion of “GM World” display space to a larger area with interactive exhibits and the potential to host vehicle unveilings.



## Obama pledges \$80 million to help Michigan water systems

## Regional EPA director resigns over Flint water crisis

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### Nordin brothers create 'Iron D' trophy for UM-MSU hockey game at Joe Louis Arena

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### Detroit Bikes hires COO to smooth ride amid growing demand

The company sets a goal to make 10,000 bikes in 2016 and plans to hire more workers.

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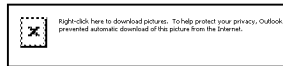
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LINDSAY VANHULLE

### Moody's: 60-day ban on sending election information could hurt municipalities, schools

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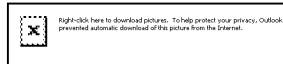


### DMC's Dr. Reginald Eadie to join Bill Clinton's health care summit panel

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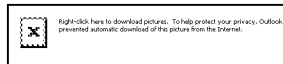
## Karmanos, Windsor Regional Hospital create cross-border medical physics residency program

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### Pistons increase to \$850 million in value, Forbes says

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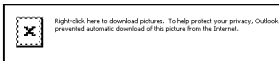


### Plante Moran to double its space in One Campus Martius

Managing Partner Gordon Krater said the company hopes to move in up to 70 more employees by June 1, but for now it will keep its headquarters in Southfield.

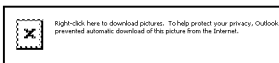
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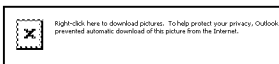
## Detroit Digits: Jan. 22, 2016

From General Motors' renovation of the Renaissance Center to the value of the Detroit Pistons, here's a numbers-driven look at this week's headlines.

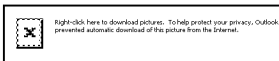


## Public invited to presentations for East Riverfront development

## Lawmakers propose bills after sick-outs close Detroit schools



## Lake Michigan ferry gets National Historic Landmark status



## 10 things to do this weekend

It's the last chance to check out the Detroit auto show, or you can take in the Fire & Ice Festival, a classic rock memorabilia swap and more.

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**From:** Darga, Ken (DTMB)  
**Sent:** Friday, January 22, 2016 4:44 PM  
**To:** Palmer, Jason (DTMB)  
**Subject:** FW: Flint Volunteer Efforts

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**From:** State of Michigan  
**Sent:** Friday, January 22, 2016 4:30:17 PM (UTC-05:00) Eastern Time (US & Canada)  
**To:** Darga, Ken (DTMB)  
**Subject:** Flint Volunteer Efforts



Dear State Employees,

Gov. Rick Snyder and I want to thank everyone who donated their time during the holiday weekend to deliver bottled water, water filters, replacement cartridges and water testing kits to families in the city of Flint. We are working hard to ensure all residents are provided with the safe water resources they need, and each donation and hour of your time volunteered goes a long way.

For employees who would like to help the residents of Flint, there are several opportunities to do so. Please visit [www.helpforflint.com](http://www.helpforflint.com) to learn how you can help.

For additional information and updates, visit [www.michigan.gov/flintwater](http://www.michigan.gov/flintwater).

Again, thank you for all your support.

Sincerely, Mike Zimmer  
Office of Good Government Director  
Dept. of Licensing and Regulatory Affairs Director

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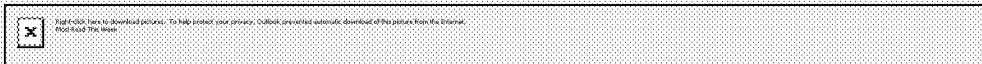
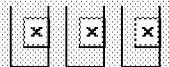
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**From:** Darga, Ken (DTMB)  
**Sent:** Saturday, January 23, 2016 8:02 AM  
**To:** Palmer, Jason (DTMB)  
**Subject:** FW: 8 local Max & Erma's locations close | GM's Renaissance renewal | Early success for Kuzzo's Chicken & Waffles

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**From:** Crain's Most Read  
**Sent:** Saturday, January 23, 2016 8:01:24 AM (UTC-05:00) Eastern Time (US & Canada)  
**To:** Darga, Ken (DTMB)  
**Subject:** 8 local Max & Erma's locations close | GM's Renaissance renewal | Early success for Kuzzo's Chicken & Waffles

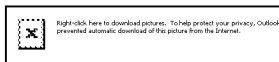
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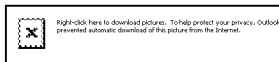
January 23, 2016



Nearly all local Max &  
Erma's restaurants close  
suddenly Monday



GM to launch large-scale renovation of  
Renaissance Center this summer



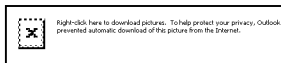
GUEST BLOG: MARK S. LEE

Kuzzo's at 1 year: Proof that neighborhood  
businesses can thrive in Detroit



SHERRI WELCH

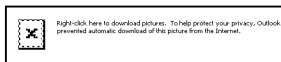
Behind the scenes during Obama's surprise  
lunch at Detroit's Jolly Pumpkin



## WRIF extends deal for 'Dave and Chuck The Freak' morning show

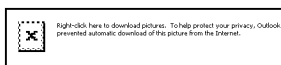
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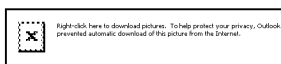
## Hogan's restaurant in Bloomfield Hills set to close after 40 years

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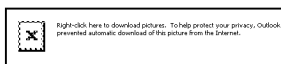
## Read Gov. Snyder's Flint water emails

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## Garden Fresh founder Aronson launches new business with line of healthy meat entrees

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BRIDGE MAGAZINE

## Young talent continues to flee Michigan

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## Health plans lobby to bid on exclusive state mental health care contracts

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**From:** Darga, Ken (DTMB)  
**Sent:** Sunday, January 24, 2016 12:01 AM  
**To:** Palmer, Jason (DTMB)  
**Subject:** FW: Week in Review: Who approved switch to Flint river?

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**From:** Bridge Magazine  
**Sent:** Sunday, January 24, 2016 12:00:45 AM (UTC-05:00) Eastern Time (US & Canada)  
**To:** Darga, Ken (DTMB)  
**Subject:** Week in Review: Who approved switch to Flint river?



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## Weekend Commentary

[Michigan earns 'F' for transparency, while legislature helps it stay there](#)

Among the tsunami of unwelcome attention swamping the state, now this: Dark money swamps our elections, and even its defenders won't speak up. This earned Michigan a well-deserved F for transparency from the Center for Public Integrity.

## News you may have missed

[Truth Squad: Who approved switch to Flint River? State's answer draws foul](#)

[Claiming credit for Snyder aid plea earns Clinton a warning](#)

[Snyder urges state to approve \\$28 million for Flint water crisis](#)

[Young talent continues to flee Michigan](#)

[Should medical pot users be protected from firing?](#)

[State budget decisions coming on surplus, less revenue](#)

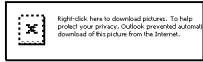
## Commentary



[Phil Power: A friend's death, a community's loss](#)

[Sander Levin: Gag law hurts schools, communities](#)

[Ken Winter: Is time running out on Enbridge Straits pipeline 5?](#)



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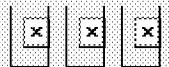
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**From:** Darga, Ken (DTMB)  
**Sent:** Sunday, January 24, 2016 9:01 AM  
**To:** Palmer, Jason (DTMB)  
**Subject:** FW: Flint: What's next? | \$80 million pulled from Packard Plant project | A taste of Tennessee in Midtown

---

**From:** Crain's Weekly  
**Sent:** Sunday, January 24, 2016 9:00:04 AM (UTC-05:00) Eastern Time (US & Canada)  
**To:** Darga, Ken (DTMB)  
**Subject:** Flint: What's next? | \$80 million pulled from Packard Plant project | A taste of Tennessee in Midtown

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January 24, 2016



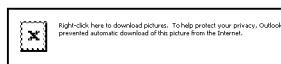
## The Flint water crisis: What's next?

What's next, what *is* being done, and what could be done to fix the problems with Flint's lead-contaminated water?



## Packard Plant's owner says project moving forward despite loss of \$80 million in financing

Fernando Palazuelo has had to make a course correction on the financing of his Packard Plant redevelopment project after a collapse in a key financing agreement.



## Sklar group eyes chicken chain for Midtown

Led by local chef Zack Sklar, the owners of some of metro Detroit's trendiest restaurants are planning to open a 60-year-old Memphis classic, Gus's World Famous Fried Chicken, in Midtown this summer.



## Micromarkets bring fresh flavor to self-service biz

Troy-based maker of "micromarkets" rides the business from nothing to \$23 million in sales in six years, becoming one of the nation's market leaders for the burgeoning self-service shopping products.



## Justin Verlander's charity for veterans plans pitches to big donors

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## McLaren's hospital in Flint suspected link to river in Legionnaires' cases

EDITORIAL

### Flint crisis: Need to ask tough questions

The Flint water debacle is a lesson in healthy skepticism. None of the principal players who signed off on the city's water treatment plan or handled questions that arose over the past 18 months about the quality of Flint's water would have passed Journalism 101.



TOM HENDERSON

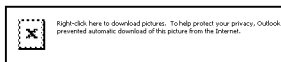
### Opinion: Buck stops with Snyder, but here's whom to really blame in Flint water crisis

Rick Snyder bears ultimate responsibility, but real blame in Flint water crisis goes to politicians who couldn't stand paying Detroit for its water, and to Flint water department employees who couldn't do their jobs.



## Editorial cartoon: Snyder and the Flint water crisis

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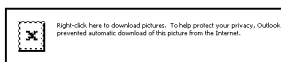


SPECIAL REPORT: FINANCE

## 2015 VC deals set record; 2016 takes the baton

It was a record-breaking year for venture capital in Michigan in 2015, with 2016 starting up where last year left off.

---



## Book content seller turns a page in funding, ramps up marketing

Ann Arbor-based ContentOro LLC, a company that specializes in selling content from books to websites that need content, has started raising a funding round of between \$500,000 and \$750,000 as it ramps up sales and marketing.

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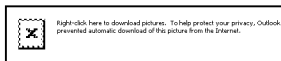
## Ann Arbor's Companion LLC a case for not grabbing VC too soon

Adam Wyden, who runs a private equity fund in New York, had words of advice for Companion LLC, a Web-based company in Ann Arbor that had venture capitalists flying in from California last September and offering to write checks: The best deal is often the one you *don't* make, especially prematurely.

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## MSU launches new incubator program

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## 10 jobs in demand in Southeast Michigan (and 3 on the decline)

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## Michigan questions some U.S. demands regarding Flint water

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## Lead pipes lurk in older neighborhoods across the nation

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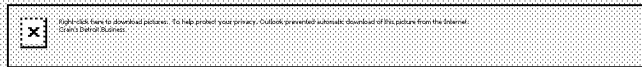
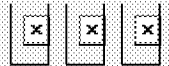
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**From:** Darga, Ken (DTMB)  
**Sent:** Monday, January 25, 2016 6:59 AM  
**To:** Palmer, Jason (DTMB)  
**Subject:** FW: Flint water: What's next? | Quicken hires Microsoft's John Fikany | 10 jobs in demand in SE Michigan

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**From:** Crain's Michigan Morning  
**Sent:** Monday, January 25, 2016 6:59:03 AM (UTC-05:00) Eastern Time (US & Canada)  
**To:** Darga, Ken (DTMB)  
**Subject:** Flint water: What's next? | Quicken hires Microsoft's John Fikany | 10 jobs in demand in SE Michigan

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January 25, 2016

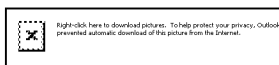
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## The Flint water crisis: What's next?

Last week was the week the Flint water crisis became impossible to ignore. Now, we turn our attention to fixing the problem.

Here's a [detailed look at the technical fixes to the water system](#). Here's [how health care providers and insurers are helping the city](#). And finally, we take a look at how state and federal aid [could boost Flint's economy](#).



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## Microsoft exec John Fikany to join Quicken Loans as VP

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## Packard Plant's owner says project moving forward despite loss of \$80 million in financing

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## Johnson Controls said to be in talks to merge with Tyco International

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MARY KRAMER

## Plenty of time to look back at what happened in Flint, but first: Look ahead

Our publisher talks to WJR about this week's issue: [listen here](#), before you start your Monday.

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LINDSAY VANHULLE

## Moody's: 60-day ban on sending election information could hurt municipalities, schools

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SPECIAL REPORT: FINANCE

## 2015 VC deals set record; now, 2016 takes the baton

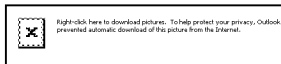
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## Former Borders executive turns a page in funding his book content company

Ann Arbor-based ContentOro LLC specializes in selling content from books to websites that need content.

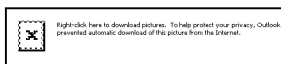
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TOM HENDERSON

## Denver-based Broe Group gets settled in Ann Arbor

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## Justin Verlander's charity for veterans plans

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## pitches to big donors

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**Restaurateur Zack Sklar to bring fried chicken chain to Midtown**

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**Bloomfield Township real estate investor closes on Drummond Island resort property**

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**Detroit teachers plan protest at court hearing on sick-out**

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**Darnell Earley, emergency manager for Flint and Detroit schools, becomes target in rift over emergency managers**

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**New head of DIA plans 'Director's Cut' talks**

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**10 jobs in demand in Southeast Michigan (and 3 on the decline)**

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## EVENTS CALENDAR

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### Global Economic and Industry Outlook for 2016 and Beyond

Join Automation Alley and a group of international business experts for a discussion on the shifting dynamics of the global economy and how companies can best position themselves to take advantage of the opportunities and challenges of doing business overseas. Topics will include the eurozone, China's GDP growth rate, geopolitical threats, shale oil discoveries, technological innovations, novel approaches to the way we manufacture things, and much more. We'll also discuss how these factors affect Michigan's business and industry climate, especially the automotive, defense, healthcare, and IT/ICT sectors. Keynote speaker: Jim Glassman, Managing Director



JPMorgan Chase & Co

**Date:** Wednesday, January 27 8:00am - 10:30am

**Place:** Automation Alley, 2675 Bellingham Drive, Troy

**Contact:** Lisa Lasser | (248) 457-3200 | [info@automationalley.com](mailto:info@automationalley.com)

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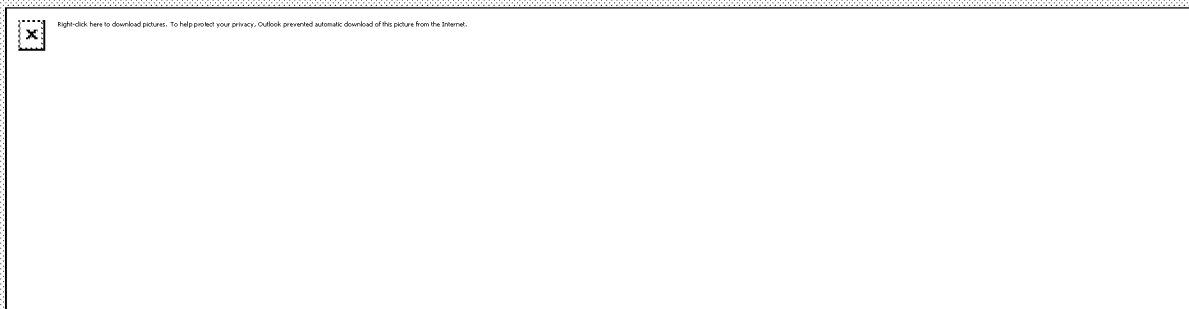
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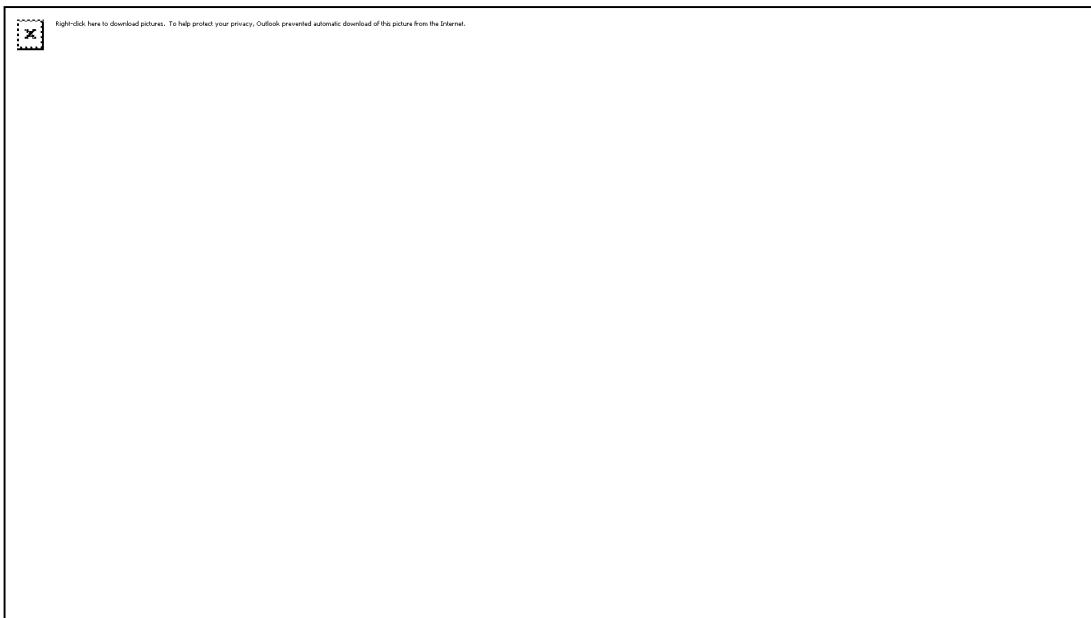
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**From:** Darga, Ken (DTMB)  
**Sent:** Monday, January 25, 2016 8:05 AM  
**To:** Palmer, Jason (DTMB)  
**Subject:** FW: Putting a price on fixing Flint, and cities like it

---

**From:** Bridge Magazine  
**Sent:** Monday, January 25, 2016 8:04:26 AM (UTC-05:00) Eastern Time (US & Canada)  
**To:** Darga, Ken (DTMB)  
**Subject:** Putting a price on fixing Flint, and cities like it





## Putting a price on fixing Flint, and cities like it

More than \$100 million in state and federal money already headed toward Flint will help with immediate needs. But replacing aging, lead-based water pipes in Flint and other older cities will take time, and a whole lot more money.

[READ FULL STORY](#)

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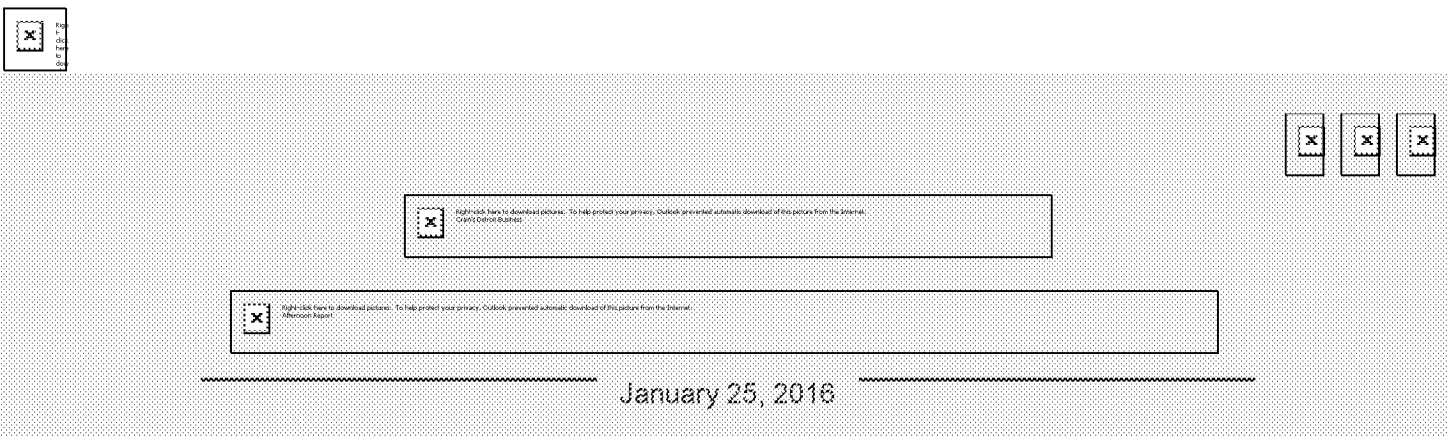
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**From:** Darga, Ken (DTMB)  
**Sent:** Monday, January 25, 2016 3:28 PM  
**To:** Palmer, Jason (DTMB)  
**Subject:** FW: Flint water crisis: Special counsel named; fixing the problem | Detroit businesses get \$500,000 | I-375 changes delayed indefinitely

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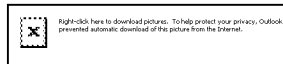
**From:** Crain's Afternoon Report  
**Sent:** Monday, January 25, 2016 3:27:04 PM (UTC-05:00) Eastern Time (US & Canada)  
**To:** Darga, Ken (DTMB)  
**Subject:** Flint water crisis: Special counsel named; fixing the problem | Detroit businesses get \$500,000 | I-375 changes delayed indefinitely

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## Ex-prosecutor to spearhead investigation into Flint water crisis

Todd Flood, who will serve as special counsel, will be joined by Andy Arena, who led Detroit's FBI office for five years, as part of an effort to seek answers and prevent potential conflicts of interest in the ongoing investigation, Michigan's attorney general announced Monday.



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Last week was the week the Flint water crisis became impossible to ignore. Now, we turn our attention to fixing the problem.

Here's a [detailed look at the technical fixes](#) to the water system, [how health care providers and insurers are helping](#) the city and how state and federal aid [could boost Flint's economy](#).



## 10 Detroit businesses awarded \$500,000 in Motor City Match grants



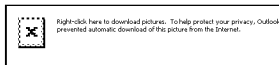
## State puts off decision on I-375 redevelopment

Options may be influenced by other developments in the area, MDOT says

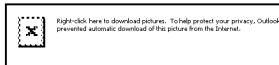


## Roma Cafe owner Hector Sossi dies at 92

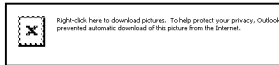
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## Microsoft exec John Fikany to join Quicken Loans as VP



## Detroit auto show sees best attendance since 2003 peak

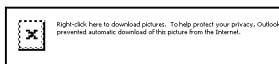


JAY GREENE

## Hurley pediatric researcher got approval for Flint lead research study in 2 days

Mona Hanna-Attisha said Hurley Medical Center deserves some of the credit for recognizing the scope of the problem.

## AT&T Michigan's \$50,000 donation to Flint water effort among business contributions



MARY KRAMER

## Plenty of time to look back at what happened in Flint, but first: Look ahead

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**Packard Plant's owner says project moving forward despite loss of \$80 million in financing**

**Johnson Controls buys Tyco to merge building-control outfits**

**Judge again denies order to stop Detroit teacher 'sick-outs'**



**Bloomfield Township real estate investor closes on Drummond Island resort property**

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**ZF TRW sells fasteners unit for \$450 million**

**Gas prices fall 13 cents in past week to \$1.59**



**Business events in February: luncheons, conventions, policy conferences**

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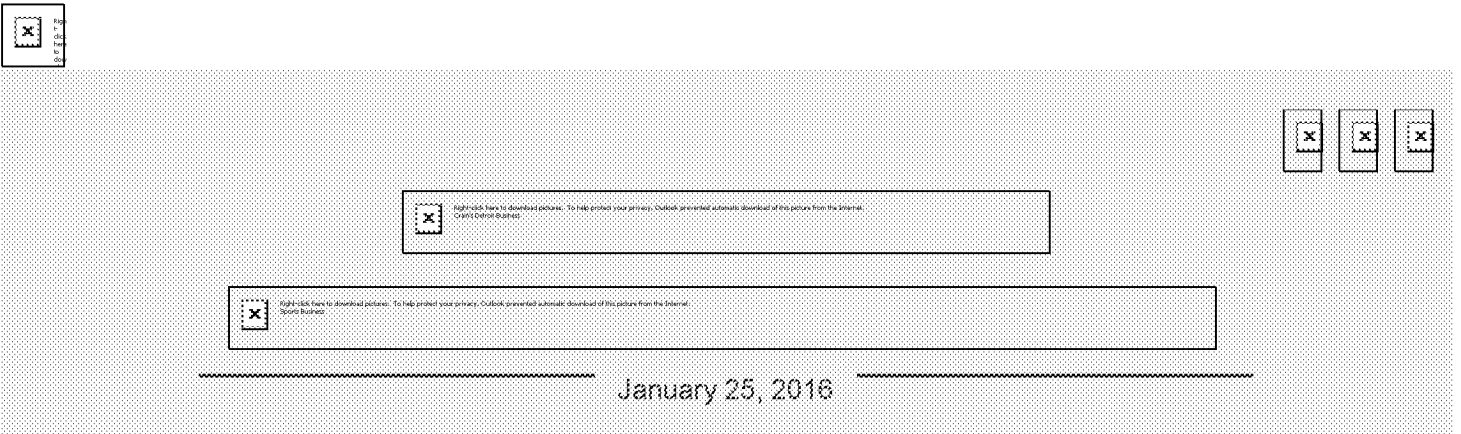
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**From:** Darga, Ken (DTMB)  
**Sent:** Monday, January 25, 2016 4:18 PM  
**To:** Palmer, Jason (DTMB)  
**Subject:** FW: Verlander charity targets big donors | UM-MSU hockey winner takes home new 'Iron D' trophy | Forbes: Pistons now worth \$850 million

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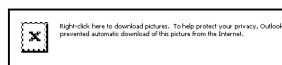
**From:** Crain's Sports Business Report  
**Sent:** Monday, January 25, 2016 4:17:02 PM (UTC-05:00) Eastern Time (US & Canada)  
**To:** Darga, Ken (DTMB)  
**Subject:** Verlander charity targets big donors | UM-MSU hockey winner takes home new 'Iron D' trophy | Forbes: Pistons now worth \$850 million

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## Justin Verlander's charity for veterans plans pitches to big donors

The Detroit Tigers star is reorganizing Wins for Warriors, his nonprofit charity for veterans of the wars in Iraq and Afghanistan, to target high-net-worth donors — and plans to offer his fundraising model to popular pro athletes in other sports.



## Nordin brothers create 'Iron D' trophy for UM-MSU hockey game at Joe Louis Arena

The Detroit Red Wings commissioned brothers Erik and Israel Nordin of the Detroit Design Center to sculpt the trophy for the winner of the annual rivalry game.



## Pistons increase to \$850 million in value, Forbes says

With the NBA team doing better on the court, its worth has improved by \$40 million over 2015 and by \$400 million over 2014.



DUSTIN WALSH

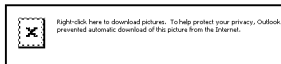
## At 92, godfather of Michigan sport fishing turns to small fry to carry on legacy

Howard Tanner, former director of the Department of Natural Resources, is dedicated to recruiting the newest generations to take over as watchmen of the Great Lakes.

HUFFINGTON POST

## Detroit Lions players donate 94,000 bottles of water for Flint

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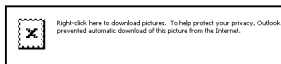


CRAIN'S CLEVELAND BUSINESS

## Dan Gilbert fires Cavaliers head coach despite being in first place

Assistant coach Tyronn Lue was hired as David Blatt's full-time replacement.

## Quicken sponsors college basketball ticket sweepstakes at schools including UM, MSU



## Report: Lions tap food concessionaire Levy to also handle merchandise sales

Levy Retail Group will replace MainGate to handle retail sales of merchandise and apparel inside Ford Field.

## Fox Sports Detroit to air 6 Tigers spring training games



## How former Lions wide receiver stayed afloat financially after the NFL

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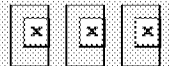
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**From:** Darga, Ken (DTMB)  
**Sent:** Tuesday, January 26, 2016 7:14 AM  
**To:** Palmer, Jason (DTMB)  
**Subject:** FW: Schuette names Flint water investigators | Griffin Claw Brewing to expand | Drone views show Utica stadium progress

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**From:** Crain's Michigan Morning  
**Sent:** Tuesday, January 26, 2016 7:13:06 AM (UTC-05:00) Eastern Time (US & Canada)  
**To:** Darga, Ken (DTMB)  
**Subject:** Schuette names Flint water investigators | Griffin Claw Brewing to expand | Drone views show Utica stadium progress

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January 26, 2016



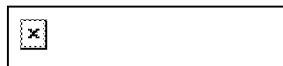
## Ex-prosecutor to spearhead investigation into Flint water crisis

Todd Flood, who will serve as special counsel, will be joined by Andy Arena, who led Detroit's FBI office for five years, as part of an effort to seek answers and prevent potential conflicts of interest in the ongoing investigation, Michigan's attorney general announced Monday.

[Complete coverage of the Flint water crisis in our special section.](#)

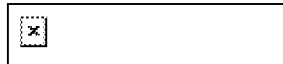
## Flint water bill collections down, putting city in 'very precarious situation'

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### Griffin Claw Brewing Co. to expand into Rochester Hills, update Birmingham location

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### State puts off decision on I-375 redevelopment

Options may be influenced by other developments in the area, MDOT says.

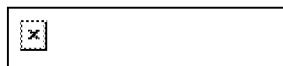
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### Drone video gives aerial views of new Utica baseball stadium

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### Developers, bridal salon, Islamic child care center among winners of \$500,000 in Motor City Match grants

Chad Dickinson, owner of I'm Here LLC, gets \$100,000 toward redevelopment of the historic Hunter's Supper Club on Livernois.

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### Detroit auto show sees best attendance since 2003 peak

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### Public invited to presentations for East Riverfront development today, Wednesday

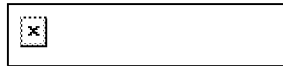
Seven teams made up of some of the country's leading design firms and development experts will compete to plan the future of Detroit's East Riverfront District.

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## DTE Energy Foundation sets record with \$15 million in grants

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in 2015



## Roma Cafe owner Hector Sossi dies at 92

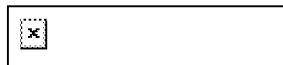
Sossi came to Detroit after World War II and began working with his uncle at the Italian restaurant in the Eastern Market area.

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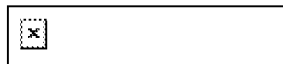
## Detroit Public Schools' long history detailed in new Loveland report

The report includes graphics that visualize the fate of DPS schools over time, including dates of construction, closure and demolition, and new and historical photos and documentation of exterior conditions of every building in the system.



MLIVE

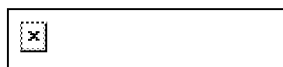
## Big changes are being made to Mackinac Island's Grand Hotel



JAY GREENE

## Hurley pediatric researcher got approval for Flint lead research study in 2 days

Mona Hanna-Attisha said Hurley Medical Center deserves some of the credit for recognizing the scope of the problem.



MIDWEST ENERGY NEWS

## Harmful Lake Erie algal blooms worsened by power plant pollution

## Metro Detroit human resources staffing companies merge

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ZF TRW sells fasteners unit for \$450 million

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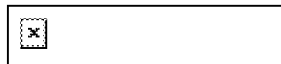
Johnson Controls buys Tyco to merge building-control outfits

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THE GRAND RAPIDS PRESS

Acquisition makes Michigan company biggest maker of decorative planters

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Business events in February: luncheons, conventions, policy conferences

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### Innovation: Creating Cultural Connections

CultureSource, a professional association comprised of 115-plus organizations serving the region as nonprofit enterprises for the arts and culture, kicks off its 2016 CultureConversations series with Jeff DeGraff, Dean of Innovation and Professor of Management and Organizations at the U-M Ross School of Business and Founder of The Innovatrium.

**Date:** Wednesday, January 27 3:00pm - 5:00pm

**Place:** Museum of Contemporary Art Detroit (MOCAD), 4454 Woodward, Detroit

**Contact:** Amy DeWys | (313) 831-1151 | [adewys@culturesource.org](mailto:adewys@culturesource.org)

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**From:** Darga, Ken (DTMB)  
**Sent:** Tuesday, January 26, 2016 9:31 AM  
**To:** Palmer, Jason (DTMB)  
**Subject:** FW: Ranking Michigan colleges by social mobility

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**From:** Bridge Magazine  
**Sent:** Tuesday, January 26, 2016 9:30:43 AM (UTC-05:00) Eastern Time (US & Canada)  
**To:** Darga, Ken (DTMB)  
**Subject:** Ranking Michigan colleges by social mobility



## Low-income students soar at some colleges, struggle at others

Climbing the economic ladder is made easier at some Michigan four-year campuses than others

[READ FULL STORY](#)



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## Slideshow: Ranking Michigan colleges by social mobility

Bridge Magazine has ranked every public and private college and university in the state by how well low-income students thrive in five key measures.

[READ FULL STORY](#)

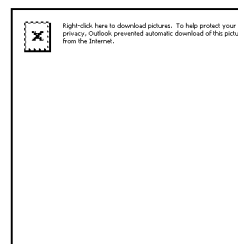
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## Commentary: Enbridge Line 5 pipeline is vital to Michigan

Enbridge assures Michigan residents that its Line 5 pipeline, which runs under the Straits of Mackinac, is safe. The company says it's committed to protecting the Great Lakes as it provides access to affordable, secure energy to the state.

[READ FULL STORY](#)

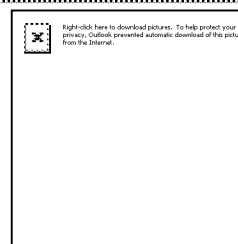


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## Commentary: Pipeline secrecy bill threatens Great Lakes, prevents accountability

A bill that would allow energy companies to keep private key information about oil and gas pipelines in Michigan threatens the Great Lakes and the people of Michigan, the author argues.

[READ FULL STORY](#)

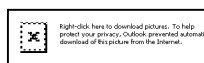
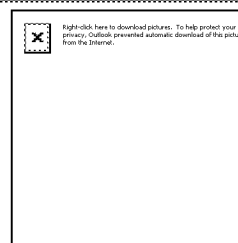


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## Phil Power: Flint water and Detroit Schools raise doubts about emergency manager law

Emergency managers threaten the trust local residents have in government. They should be used carefully, with concern for the health and welfare of those affected.

[READ FULL STORY](#)



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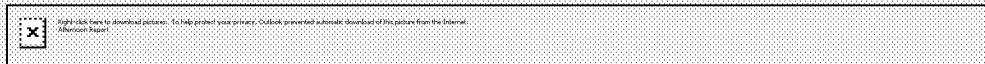
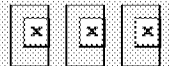
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**From:** Darga, Ken (DTMB)  
**Sent:** Tuesday, January 26, 2016 3:36 PM  
**To:** Palmer, Jason (DTMB)  
**Subject:** FW: 2 big bank deals to boost presence in SE Michigan | Griffin Claw to add 2nd location | Metro Detroit companies wrap up Daytona track work

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**From:** Crain's Afternoon Report  
**Sent:** Tuesday, January 26, 2016 3:34:10 PM (UTC-05:00) Eastern Time (US & Canada)  
**To:** Darga, Ken (DTMB)  
**Subject:** 2 big bank deals to boost presence in SE Michigan | Griffin Claw to add 2nd location | Metro Detroit companies wrap up Daytona track work

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January 26, 2016



## Chemical Financial to buy Talmer Bancorp in \$1.1 billion deal

The deal gives Midland-based Chemical Financial its first presence in Southeast Michigan while Troy-based Talmer, led by Chairman David Provost, said it will soon expand its presence in Detroit.



## Huntington to acquire FirstMerit Corp. in \$3.4 billion deal

The merger will create a bank with nearly \$100 billion in assets that will operate across eight states in the Midwest, including Michigan.



## Is there a Huntington Bank in future for FirstMerit's Sandy Pierce?



## Griffin Claw Brewing Co. to expand into Rochester Hills, update Birmingham location

The Birmingham-based company said it will open a second location that will serve as a "teaching and training facility" for its brewers and fans of its craft beers.

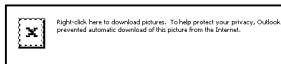
## Barton Malow, Rossetti wrap up \$400 million Daytona race track redevelopment

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## LLamasoft to move headquarters into 60,000 square feet in downtown Ann Arbor

## Report: UM, MSU, WSU generated \$17.5 billion in economic impact in 2014



## New Flint water investigation draws critics; UN monitoring crisis

## Flint water bill collections down, putting city in 'very precarious situation'



## Drone video gives aerial views of new Utica baseball stadium

Advertisement



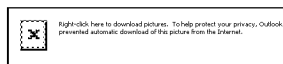
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Officials file federal lawsuit to block voting 'gag order' law

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Susan Demas starts new website as MLive drops her statewide political column

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DIA renames gallery for William Davidson

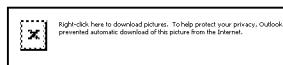
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New deputy state treasurer for tax policy named

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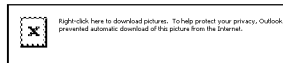
DTE Energy Foundation sets record with \$15 million in grants in 2015

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Michigan, other top-tier law schools recalibrate as job market shrinks

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Detroit Public Schools' long history detailed in new Loveland report

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Metro Detroit human resources staffing companies merge

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**From:** Darga, Ken (DTMB)  
**Sent:** Tuesday, January 26, 2016 5:52 PM  
**To:** Palmer, Jason (DTMB)  
**Subject:** FW: [New post] Crisis and Recovery Work: the Future of Jobs in the World Economy

---

**From:** U.S. JOBS GOING DOWN  
**Sent:** Tuesday, January 26, 2016 5:51:24 PM (UTC-05:00) Eastern Time (US & Canada)  
**To:** Darga, Ken (DTMB)  
**Subject:** [New post] Crisis and Recovery Work: the Future of Jobs in the World Economy

Jim Lunday posted: " SOURCE ITEMS Pipes carrying Flint River water are opened, the Detroit supply is shut off. The switch was made as a cost-saving measure for the struggling, black-majority city. Soon after, residents begin to complain about the water's color, taste"

## New post on U.S. JOBS GOING DOWN



[Crisis and Recovery Work: the Future of Jobs in the World Economy](#)  
by [Jim Lunday](#)

### SOURCE ITEMS

Pipes carrying Flint River water are opened; the Detroit supply is shut off. The switch was made as a cost-saving measure for the struggling, black-majority city. Soon after, residents begin to complain about the water's color, taste and odor, and report rashes and concerns about bacteria. ... Flint urges residents to stop drinking water after government epidemiologists validate Dr. Hanna-Attisha's finding of high lead levels. Mr. Snyder orders the distribution of filters, the testing of water in schools, and the expansion of water and blood testing.

Jeremy C.F. Lin, Jean Rutter and Haeyoun Park, [Events That Led to Flint's Water Crisis.](#), New York Times, January 21, 2016. Accessed January 22, 2016.

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Health care employment expanded by 475,000 in 2015, compared with a gain of 309,000 in 2014.



**Source:** [Current Employment Statistics Highlights](#), December 2015, Bureau of Labor Statistics, January 8, 2016. Accessed January 22, 2016.

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Air, sea and land transport networks continue to expand in reach, speed of travel and volume of passengers and goods carried. Pathogens and their vectors can now move further, faster and in greater numbers than ever before. Three important consequences of global transport network expansion are infectious disease pandemics, vector invasion events and vector-borne pathogen importation.

Tatem, A.J., D.J. Rogers, and S.I. Hay. [Global Transport Networks and Infectious Disease Spread](#). *Advances in parasitology* 62 (2006): 293–343. PMC. Web. 22 Jan. 2016.

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Thus, the net gain in jobs in New Jersey over the four year period would be 270,000 (281,000 construction-related jobs less 11,000 Travel and Tourism-related jobs). Of the 281,000 construction-related jobs, about 218,000 will be direct construction jobs. ...

If all of this money is spent on reconstruction, the influx of new spending will generate \$53.1 billion in new total output in those 13 counties and about 352,000 new jobs. About 299,000 jobs will be construction jobs.

[Economic Impact of Hurricane Sandy](#), Economics and Statistics Administration, U.S. Department of Commerce, September 2013

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Future warming will bring a more volatile, dangerous world, even if the world manages to keep temperature rises within a 2C limit to which governments have committed, Fischer's research found. On average, any given place on Earth will experience 60% more extreme rain events and 27 extremely hot days.

Karl Mathiesen, [Extreme weather already on increase due to climate change](#), study finds, *The Guardian*, U.S. Edition, April 27, 2015.

## **COMMENTS**

Safe water is one of those items of wealth that comes to us as both natural wealth and fabricated wealth. We sip water purified by nature from natural springs and we sip water purified by factories from our water

taps.

The water crisis in Flint Michigan illustrates the extent to which we humans have damaged the natural production of many forms of wealth and been forced to replace natural wealth with fabricated wealth. Therein lies the story of job growth in the 21<sup>st</sup> century.

During the expansive years of capitalism (roughly the 16<sup>th</sup> century through the first half of the 20<sup>th</sup> century), we increasingly used fossil fuels to transform natural wealth into fabricated wealth. We had our eyes on the growing stock of fabricated wealth and failed to see the costs in natural wealth. Now we are beginning to see that there is no free lunch. The notion that humans figured out how to add to the total stock of wealth on the planet (the notion of creating fabricated wealth at no cost to natural wealth) has turned out to be an accounting sleight of hand.

We have never been able to increase net total wealth (natural wealth + fabricated wealth). By defining nations as economies, we externalized all costs to other nations and to nature and counted only what we wanted to: fabricated wealth. Our riches seemed to grow without end. Now we can no longer expand the stock of fabricated wealth fast enough to stay ahead of normal wear and tear and a rising tide of social, geopolitical, and ecological disasters.

The work we want to do is steadily being replaced by the work we must do. Steadily, our working hands and minds are being turned to the task of fixing damage inflicted on our fabricated wealth by domestic conflicts, wars, climate events, and just plain old wear and tear; and to the task of fixing the damages we have inflicted and continue to inflict on natural wealth.

The rate at which the world's fabricated and natural wealth are being damaged is growing fast, so more and more our jobs will be in industries that repair our bodies (and replace body parts), that repair and replace our essential fabricated items of wealth (e.g., homes, tools, transportation equipment, educational facilities, health care technologies) and that repair the planetary systems we have damaged. The proportion of jobs that produce goods and services that can be counted as net new fabricated wealth will go down.

Into the 20<sup>th</sup> century, job growth was associated with expanding the production of net new fabricated wealth. That era is over. Job growth is now becoming associated with survival goals in place of greater affluence goals.

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Jim Lunday | January 26, 2016 at 10:51 pm | Tags: Employment Trends, Job Growth | Categories: Climate Change, Future of Work, Global Economic Growth Limits, Global Workforce Trends, Inclusive World Economy | URL: <http://wp.me/p1H1Hd-tX>



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<http://usjobsgoingdown.com/2016/01/26/crisis-and-recovery-work-the-future-of-jobs-in-the-world-economy/>

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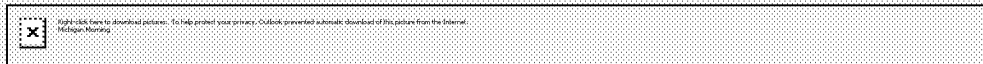
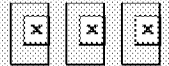
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**From:** Darga, Ken (DTMB)  
**Sent:** Wednesday, January 27, 2016 7:03 AM  
**To:** Palmer, Jason (DTMB)  
**Subject:** FW: Deal reached in Providence CRNA dispute | Grandmont Rosedale to receive \$150,000 | Detroit Winter Blast to raise funds for Flint

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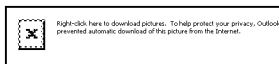
**From:** Crain's Michigan Morning  
**Sent:** Wednesday, January 27, 2016 7:02:20 AM (UTC-05:00) Eastern Time (US & Canada)  
**To:** Darga, Ken (DTMB)  
**Subject:** Deal reached in Providence CRNA dispute | Grandmont Rosedale to receive \$150,000 | Detroit Winter Blast to raise funds for Flint

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January 27, 2016

## Deal reached in Providence CRNA dispute; 28 to return as contract employees



### Grandmont Rosedale neighborhood to receive \$150,000 from Hatch Detroit, Lions charity

The latest Neighborhood Initiative project will focus on improving a stretch of Grand River Avenue on the city's northwest side.



### Chemical Financial-Talmer, Huntington-FirstMerit deals grow banks' presence in Southeast Michigan



## Water crisis strikes just as Flint begins to shed negative images

National attention shifts from signs of progress to festering problems like poverty and blight.

*See complete coverage of the Flint water crisis in our special section.*

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## Detroit Winter Blast to raise funds for Flint water crisis

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## Grand Rapids IT company acquires nearby design business

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### DIA renames gallery for William Davidson

The Detroit Institute of Arts is renaming its revamped Ancient Middle East gallery in recognition of a \$5 million grant from the William Davidson Foundation, named for the late owner of the Detroit Pistons and Guardian Industries.



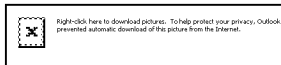
### Susan Demas starts new website as MLive drops her political column

Demas, who is also editor and publisher of *Inside Michigan Politics*, now will publish her own work and plans to contribute to other publications.

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## Plan would store coal-based byproduct near Detroit River

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### Michigan, other top-tier law schools recalibrate as job market shrinks

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Panel asks Obama for additional Asian carp control study

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Officials file federal lawsuit to block voting 'gag order' law

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Barton Malow, Rossetti wrap up \$400 million  
Daytona race track redevelopment

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TRAVERSE CITY RECORD EAGLE

Leelanau store owner to import paczki  
from Hamtramck

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Report: UM, MSU, WSU generated \$17.5 billion in economic  
impact in 2014

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New deputy state treasurer for tax policy named

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MIBIZ

Brewing equipment supply chain slow to develop among West  
Michigan manufacturers

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MLIVE

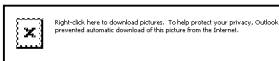
Michigan airport shatters all-time passenger record

The Gerald R. Ford International Airport in 2015, West Michigan's largest airport, beat  
passenger traffic records every month and led to an all-time record 2.5 million travels in  
2015.

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Beringea invests \$4 million in parking app maker ParkWhiz

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KIRK PINHO

Back to starting gate for Pinnacle Race Course

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LLamasoft to move headquarters into 60,000 square feet in

---

## downtown Ann Arbor

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### Global Detroit receives \$10,000, national recognition

The immigrant-focused nonprofit, led by Director Steve Tobocman, is one of six winners of national Renewal Awards.

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## EVENTS CALENDAR

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### National Black MBA Association Detroit Chapter - Public Meeting

The National Black MBA Association Detroit Chapter hosts meeting offering professionals an opportunity to network with one another and also discuss 2016 career advancement strategies.

**Date:** Thursday, January 28 6:00pm - 8:00pm

**Place:** Michigan First Credit Union - Raymond Dudus Community Room, 27000 Evergreen , Lathrup Village

**Contact:** Tynisha McGee | (313) 237-0089 | [info@detroitblackmba.org](mailto:info@detroitblackmba.org)

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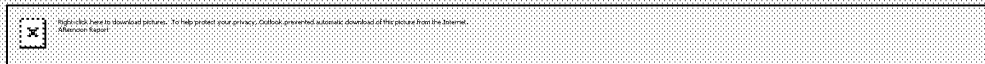
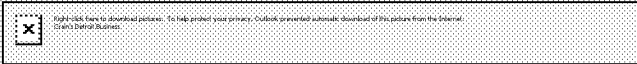
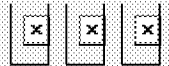
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**From:** Darga, Ken (DTMB)  
**Sent:** Wednesday, January 27, 2016 3:52 PM  
**To:** Palmer, Jason (DTMB)  
**Subject:** FW: Marketing VPs no longer with Lions | UM to hire UConn AD, reports say | Quicken buys first Super Bowl ad

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**From:** Crain's Afternoon Report  
**Sent:** Wednesday, January 27, 2016 3:51:04 PM (UTC-05:00) Eastern Time (US & Canada)  
**To:** Darga, Ken (DTMB)  
**Subject:** Marketing VPs no longer with Lions | UM to hire UConn AD, reports say | Quicken buys first Super Bowl ad

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January 27, 2016



## Marketing VP Elizabeth Parkinson no longer with Lions amid front office shakeup

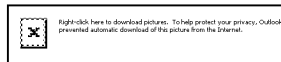
Jennifer Cadicamo, vice president of marketing/partnership activation, is also no longer with the Detroit football team.



BILL SHEA

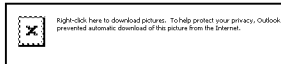
## Reports: UM hiring UConn athletic director as next AD

UConn's president confirmed that University of Michigan alumnus Warde Manuel is a finalist for the Ann Arbor school's athletic director job.



## Quicken buys its first Super Bowl ad to tout

## Rocket Mortgage



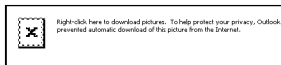
ZF TRW leases Arboretum Office Park building for global electronics business



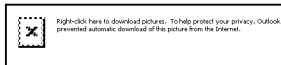
Snyder appoints field experts to oversee long-term solutions for Flint water system

[Complete coverage of the Flint water crisis in our special section](#)

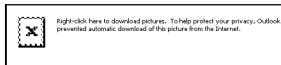
### Advertisement



Grandmont Rosedale neighborhood to receive \$150,000 from Hatch Detroit, Lions charity



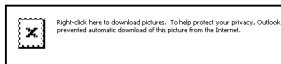
Deal reached in Providence CRNA dispute; 28 to return as contract employees



KIRK PINHO

Back to starting gate for Pinnacle Race Course

Beringea invests \$4 million in parking app maker ParkWhiz



Michigan Sports Hall of Fame to display UD Mercy star Spencer Haywood's plaque in public outreach effort

The Detroit university is retiring the All-American basketball player's number during a ceremony Friday.

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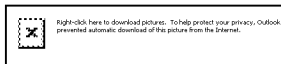




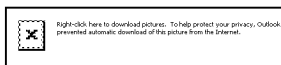
## MotorCity Casino Hotel names new president

The Marian Ilitch-owned Detroit gaming business elects not to extend CEO Gregg Solomon's contract and plans to promote senior VP of operations Jenny Holaday.

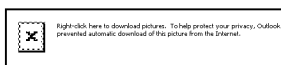
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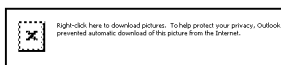
## Perceptron CEO Jeffrey Armstrong resigns



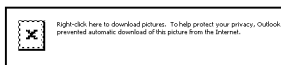
## Visteon CFO Jeffrey Stafeil to leave company by end of first quarter



## Winter Blast to include Flint fundraiser, new food tent — and return of snow slide



## Dates set for 2017 North American International Auto Show



## Global Detroit receives \$10,000, national recognition

The immigrant-focused nonprofit, led by Director Steve Tobocman, is one of six winners of national Renewal Awards.

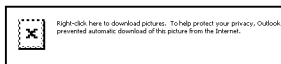
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## Ikea adds 781 solar panels to Canton Township store rooftop

# Michigan Economic Activity Index rises in November

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## 10 things to do this weekend

Treat your ears to a folk or blues festival, cheer on Detroit Red Wings alumni, test your Detroit trivia knowledge and more this weekend.

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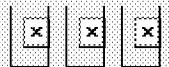
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**From:** Darga, Ken (DTMB)  
**Sent:** Thursday, January 28, 2016 7:25 AM  
**To:** Palmer, Jason (DTMB)  
**Subject:** FW: Congress to talk Flint water today | Quicken previews Super Bowl ad | Executive shakeups across metro Detroit

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**From:** Crain's Michigan Morning  
**Sent:** Thursday, January 28, 2016 7:24:10 AM (UTC-05:00) Eastern Time (US & Canada)  
**To:** Darga, Ken (DTMB)  
**Subject:** Congress to talk Flint water today | Quicken previews Super Bowl ad | Executive shakeups across metro Detroit

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January 28, 2016



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## Flint water a likely focus as Congress takes up energy policy today

Meanwhile, the Michigan legislature is poised to approve \$28 million in added funding for the city.

[Read complete coverage of the Flint water crisis here.](#)



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## Businesses, nonprofits rally to help Flint

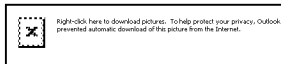
Comcast employee Rene Henry offers customer Corien Menew a filter at the Comcast service center in Flint. Read how other businesses are helping.



## Winter Blast to include Flint fundraiser, new food tent — and return of snow slide

The annual celebration of winter in Detroit returns to Campus Martius next month, entertaining visitors with classic favorites and new additions. The festival is Feb. 12-14.

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## Quicken buys its first Super Bowl ad to tout Rocket Mortgage

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## Executive exits, appointments at Visteon, Perceptron, Detroit Lions, MotorCity Casino

Marketing VP Elizabeth Parkinson exits the Lions; Visteon CFO Jeffrey Stafeil to leave; MotorCity Casino Hotel's president is replaced; and Perceptron CEO Jeffrey Armstrong resigns.

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## WMYD TV20 to show classic shows via Antenna TV network

Johnny Carson's "Tonight Show," "All in the Family" and "Bewitched" are among the oldies added to the local station's schedule.

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## Detroit International Bridge sets sights on Harsens Island again

The company files for a permit with the Michigan Department of Environmental Quality, which shot down its previous proposal in 2007.

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## Architectural groups compete to redevelop Detroit's East Riverfront

Six teams present ideas and make the case for why they should be

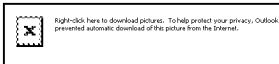
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hired to draw up plans for the area.



## Michigan Sports Hall of Fame to display UD Mercy star Spencer Haywood's plaque in public outreach effort

The Detroit university is retiring the All-American basketball player's number during a ceremony Friday.



BILL SHEA

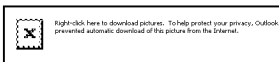
## Reports: UM hiring UConn athletic director as next AD

UConn's president confirmed that University of Michigan alumnus Warde Manuel is a finalist for the Ann Arbor school's athletic director job.

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## ZF TRW leases Arboretum Office Park building for global electronics business



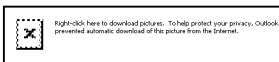
GUEST BLOG: SAULIUS MIKALONIS

## Incentives can cut energy use during peak periods

MLIVE

## WMU program provides funding to hire tech- and science-savvy interns

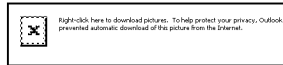
## Ford Presidential Museum reopening in June after overhaul



## Ikea adds 781 solar panels to Canton Township store rooftop

## Holland's Big Lake Brewing begins statewide distribution

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## Dates set for 2017 North American International Auto Show

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## Michigan Economic Activity Index rises in November

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## 10 things to do this weekend

Treat your ears to opera, folk or blues music, cheer on Red Wings alumni, test your Detroit trivia knowledge and more this weekend.

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### EVENTS CALENDAR

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## Macomb County Chamber Annual Meeting

Guest speaker Ken Kelzer, Vice President of GM Global Vehicle Components and Subsystems discusses the new GM Tech Center renovations, projected to create 2,600 new jobs with the \$1 billion investment into our local economy. The event includes a lunch and the induction ceremony of the Chamber's 2016 Board of Directors and Officers.

**Date:** Friday, January 29 11:30am - 1:30pm

**Place:** Mirage Elegant Banquets & Catering, 16980 18 Mile Road, Clinton Township

**Contact:** Amy Krauss | (586) 493-7600 | [amy@macombcountychamber.com](mailto:amy@macombcountychamber.com)

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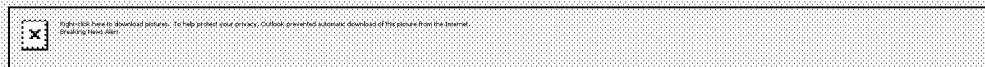
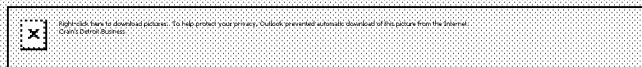
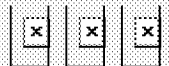
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**From:** Darga, Ken (DTMB)  
**Sent:** Thursday, January 28, 2016 9:06 AM  
**To:** Palmer, Jason (DTMB)  
**Subject:** FW: Pistons owner Tom Gores to raise \$10 million for Flint water crisis

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**From:** Crain's Breaking News  
**Sent:** Thursday, January 28, 2016 9:05:09 AM (UTC-05:00) Eastern Time (US & Canada)  
**To:** Darga, Ken (DTMB)  
**Subject:** Pistons owner Tom Gores to raise \$10 million for Flint water crisis

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January 28, 2016

## Pistons owner Tom Gores to raise \$10 million for Flint water crisis

[Read More »](#)

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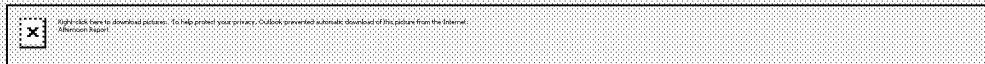
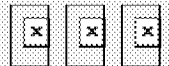
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**From:** Darga, Ken (DTMB)  
**Sent:** Thursday, January 28, 2016 3:32 PM  
**To:** Palmer, Jason (DTMB)  
**Subject:** FW: Red Wings arena update | Gores to raise \$10M for Flint; state adds \$28M | WSU med school minority admissions soar

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**From:** Crain's Afternoon Report  
**Sent:** Thursday, January 28, 2016 3:31:06 PM (UTC-05:00) Eastern Time (US & Canada)  
**To:** Darga, Ken (DTMB)  
**Subject:** Red Wings arena update | Gores to raise \$10M for Flint; state adds \$28M | WSU med school minority admissions soar

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January 28, 2016



## Weather hasn't hampered Red Wings arena construction, builder says

Roof work will begin in a few weeks, helping to keep the \$627 million venue on schedule to open in September 2017.



## Pistons owner Tom Gores to raise \$10 million for Flint water crisis

The billionaire investor will donate some or all of the money himself while seeking contributions from the business community, locally

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and via his connections in the corporate and sports worlds.

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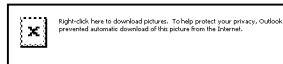
## Michigan lawmakers approve \$28 million more for Flint

State Board of State Canvassers rejects petitions to recall Gov. Rick Snyder.



## Wayne State medical school expects higher minority student enrollment in fall

Responding to an accreditation violation, the university makes changes that lead to a 643 percent increase in minority student acceptances for the 2016-17 school year.



## Retiring cardiologist donates \$2 million to Beaumont Hospital in Royal Oak

Gerald C. Timmis, M.D., of Bloomfield Hills plans to cap off his 61-year career in cardiology with a gift to create an endowed chair.

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## Denise Page Hood takes post as chief federal judge in Detroit



## Short's Brewing to begin distribution outside Michigan in February

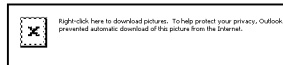
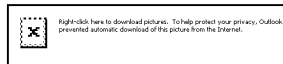


TABLE TALK

## Super Bowl specials | Dunkin' dips into Detroit | Girl Scout cookies and beer | Flint fundraiser

A weekly roundup of local food, drink and restaurant news.



LINDSAY VANHULLE

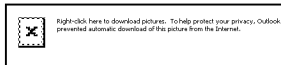
## Recent UM grad launches ballot petition drive to allow direct vehicle sales in Michigan



## Architectural groups compete to redevelop Detroit's East Riverfront

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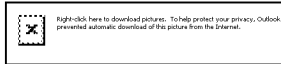


## Chase, Southwest Solutions launch zero-interest loan program for Detroit residents

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## Lear reports record earnings in 2015

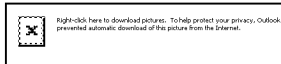
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GUEST BLOG: SAULIUS MIKALONIS

## Incentives can cut energy use during peak periods

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## WMYD TV20 to show classic shows via Antenna TV network

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## Detroit International Bridge sets sights on Harsens Island again

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## 10 things to do this weekend

Treat your ears to opera, folk or blues music, cheer on Red Wings alumni, test your Detroit trivia knowledge and more this weekend.

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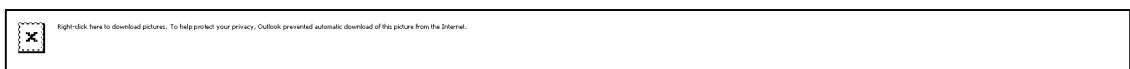
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**From:** Darga, Ken (DTMB)  
**Sent:** Thursday, January 28, 2016 4:08 PM  
**To:** Palmer, Jason (DTMB)  
**Subject:** FW: Boost to Early On Included in Today's Budget Bill

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**From:** Michigan's Children  
**Sent:** Thursday, January 28, 2016 4:06:50 PM (UTC-05:00) Eastern Time (US & Canada)  
**To:** Darga, Ken (DTMB)  
**Subject:** Boost to Early On Included in Today's Budget Bill

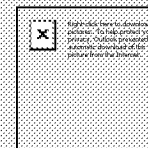


January 28, 2016

## Flint Recovery Bill Includes Focus on Early On; Attention Raised by MI Children

The Legislature cleared \$28 million today for recovery efforts in the city, including funds for *Early On* intervention services for Flint children affected by lead exposure. Michigan's Children led the fight for including funds for *Early On* services for Flint and we're pleased to see swift legislative action on this budget supplemental bill. The bill includes \$2 million for *Early On* to provide for assessments of all Flint children as well as the hiring of additional *Early On* staff. The bill also funding for nutritional support for kids and families and other resources for school nurses. The bill, HB5220, has been sent to Governor Snyder for his signature.

This new found focus on the need for and benefits of *Early On* services will be helpful in our continued push for a state investment. Unlike most states,



*Advocacy tips to help  
you stand up and speak  
out for Michigan  
children.*

Gov. Snyder presents his fiscal year 2017 state budget on Feb. 10. Be a budget advocate and tell your local lawmakers how the state should prioritize its spending for children, youth and families to fund the supports and services that matter most in your communities. [Here's](#)

Michigan does not provide state funds, and the program remains underfunded in our state. We need to continue to push for this state investment and welcome our partners to ensure our voices are loud and unified.

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## Early Media Coverage Bolsters Flint Advocacy

While news coverage of the crisis in Flint took to a national stage last month, Michigan's Children's call for immediate assistance for the children of Flint gained attention in several media outlets, beginning with a [commentary](#) that appeared in the Flint Journal in early January. In "Lead poisoned kids will need more than apologies, declarations," Matt Gillard called for "a significant investment" for *Early On* services. Other calls for action appeared in two Education Week pieces and another in the New York-based Daily Beast. *Read them on our [media page](#).*

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## Promoting a Top 10 Education in Michigan

Michigan's Children continued its backing of educational improvements and needed investments that would put Michigan on the road to becoming a top 10 state in education, a goal of State Superintendent Brian Whiston and the State Board of Education. Matt Gillard and Michele Corey joined a recent meeting of stakeholders weighing a variety of recommendations including those of Michigan's

[how to contact your lawmakers.](#)

### Direct Quotes

"We're looking at all the ways we can be helpful including nutrition, bottled water and Early On that gives people confidence that we're directing resources to solve the problem."

*-- Senate Majority Leader Arlan Meekof  
[addressing the Flint water crisis](#)*

**Speaking for Kids** is Michigan's Children's twice-a-month e-bulletin that offers public policy and budget information relating to children, youth and families in our state.

*[Sign up for our Action Networks](#) to receive timely information on how you can impact public policy*

Children. In *"Making Michigan a Top 10 Education State by Shrinking the Learning Gap,"* Michigan's Children urges better access to learning programs, before-and-after-school and in the summer, support for early learning strategies, family literacy, and achieving academic success by addressing trauma students experience every day. Read more [here](#).

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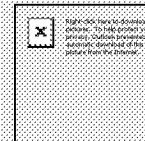
## Offer Your Child Care Concerns, Celebrations

The Michigan Department of Education, Office of Great Start (OGS) is looking at ways of improving the delivery of child care in Michigan. OGS is examining best practices from around the country and has been speaking with parents, providers, and others with child care knowledge and experience with the goal of improving access to high-quality care for all Michigan children, but particularly for those who are most vulnerable.

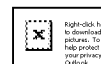
It is important that OGS has access to a wide variety of perspectives in this process. They are gathering those perspectives through this survey link:

<https://www.surveymonkey.com/r/FHMQP6B>

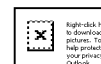
Please complete the survey and share the link with others, particularly parents and child care providers. Surveys must be submitted by February 10, 2016. Michigan's Children will keep our network posted on survey results and how to best support any recommendations that surface.



*Invest in Michigan's Children and know that your dollars make good things happen for kids and families. By working to reform public policy, this organization improves the odds for all children, and supports the work of those who provide services that help individual children overcome the odds.*



**Facebook**



**@MichChildren**

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## **Foster Care Legislation Explored on WKAR's 'Current State'**

Host Mark Bashore of WKAR's 'Current State' welcomed Matt Gillard and state Sen. Rick Jones, R-Grand Ledge to discuss pending foster care legislation including three bills Jones has sponsored. The conversation touched on a number of issues critical to children and families in the child welfare system and Michigan's Children's work to raise their voices before policymakers. "There are 13,500 kids in state care through no fault of their own," Gillard said. "There's a responsibility and obligation we have as a state to make sure we're doing all we can to ensure they have a path to success." Listen to their [conversation](#), which begins 29 minutes into the broadcast.

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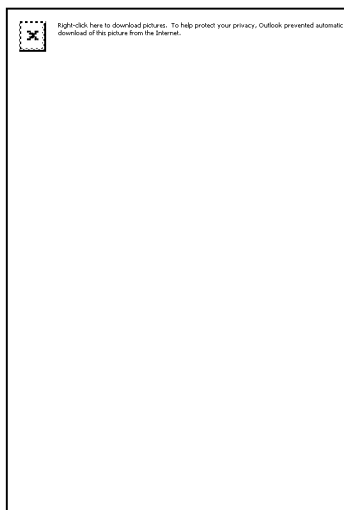
## **Your Voices Were Heard: 2nd Snack Included in Federal Nutritional Plan**

Congratulations to everyone who sent a message to Senator Stabenow this month urging support for improved nutritional benefits for children in child care



under the federal Child and Adult Care Food Program. Because of a strong outpouring of support from child advocates and those who care about kids, the Senate Agriculture Committee, including Sen. Stabenow, were persuaded to boost the nutrition plan for children who spend more than eight hours a day in child care by adding a second snack to their day. The change came in the Senate Child Nutrition Re-authorization bill which funds meals and snacks essential to children's nutrition and healthy development. The bill now awaits full Senate action before heading to the House.

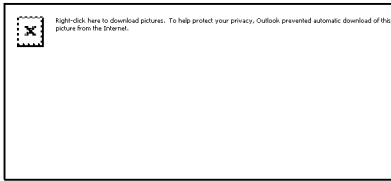
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## Welcome Staff Intern Leann Down

Michigan native Leann Down joins the Michigan's Children staff for a year-long internship. With a keen interest in public policy and system-level change, Leann comes with valuable experience as a youth case manager in community-based services for families seeking mental health support. [Learn more](#)

about Leann in this [blog](#).



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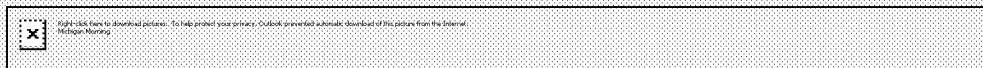
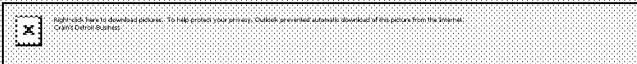
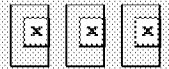
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**From:** Darga, Ken (DTMB)  
**Sent:** Friday, January 29, 2016 7:23 AM  
**To:** Palmer, Jason (DTMB)  
**Subject:** FW: Lawmakers approve \$28M more for Flint | Minority acceptances up at WSU med school | Short's to begin out-of-state distribution

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**From:** Crain's Michigan Morning  
**Sent:** Friday, January 29, 2016 7:22:06 AM (UTC-05:00) Eastern Time (US & Canada)  
**To:** Darga, Ken (DTMB)  
**Subject:** Lawmakers approve \$28M more for Flint | Minority acceptances up at WSU med school | Short's to begin out-of-state distribution

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January 29, 2016

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## Michigan lawmakers approve \$28 million more for Flint

U.S. Sens. Gary Peters and Debbie Stabenow propose up to \$400 million in emergency funding to replace and fix lead-contaminated pipes in Flint. Pistons owner Tom Gores [pledges to raise \\$10 million](#) for Flint.

[Complete coverage of the Flint water crisis in our special section.](#)



## Minority acceptances up 643% at Wayne State medical school

Responding to an accreditation violation, the Detroit university created a diversity council that modified application rules and led to an increase in minority student acceptances for the 2016-17 school year.



## Weather hasn't hampered Red Wings arena construction, builder says

Roof work will begin in a few weeks, helping to keep the \$627 million venue on schedule to open in September 2017.

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## Short's Brewing to begin distribution outside Michigan in February



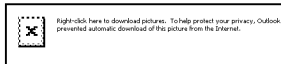
SHERRI WELCH

## Marche du Nain Rouge adds neighborhood float/costume competition

To help fund it, the nonprofit behind the annual costume parade in Detroit's Midtown is co-hosting its first fundraiser, a new Mardi Gras gala with the Gabriel Music Society.

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## Legoland Discovery Center Michigan to celebrate opening March 24-25

The 32,000-square-foot indoor attraction will open at Great Lakes Crossing Outlets in Auburn Hills.

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## Detroit teachers' union files lawsuit against district

Complaint calls for fixing problems and removing the state-appointed emergency manager.

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## Detroit mayor threatens lawsuit if Marathon refinery gets permit to increase emissions

At a public hearing Thursday, Mayor Mike Duggan said allowing more pollutants would be "indefensible" and a "civil rights violation."



LINDSAY VANHULLE

## Recent UM grad launches ballot petition drive to allow direct vehicle sales in Michigan

The 22-year-old who aspires to work in politics takes aim at "anti-Tesla provision" so automakers could sell directly to buyers. He needs to collect more than 252,000 signatures by June.



## Retiring cardiologist donates \$2 million to Beaumont Hospital in Royal Oak

Gerald C. Timmis, M.D., of Bloomfield Hills plans to cap off his 61-year career in cardiology with a gift to create an endowed chair.

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## Denise Page Hood takes post as chief federal judge in Detroit

LANSING STATE JOURNAL

## Lansing's iconic Eckert Power Plant has bold reuse potential, officials say

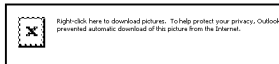
The historic building could be repurposed by a developer in a dynamic, one-of-a-kind mixed-use project.

RAPID GROWTH

## In Grand Rapids, housing co-ops part of equation in search for affordable housing

The West Michigan city has the lowest rental vacancy rate in the country, according to a

2015 Zillow study. That's driving some to look for alternatives for housing relief.



KIRK PINHO

## Gun-related homicides wound nearby home values

## Lear reports record earnings in 2015



## Chase, Southwest Solutions launch zero-interest loan program for Detroit residents

WEEKS ALPENA

## Alpena Regional Medical Center Board, MidMichigan sign definitive agreement



## 10 things to do this weekend

Treat your ears to opera, folk or blues music, cheer on Red Wings alumni, test your Detroit trivia knowledge and more this weekend.

TGIF

## The week in review, in 60 seconds

Temps continued to hover near freezing this week, but the news out of Flint kept flowing.

Senate Democrats said they will seek \$400 million in federal aid and the Michigan Legislature approved another \$28 million for the crisis Thursday. Water donations and fundraising ramped up this week with Pistons owner Tom Gores pledging to raise \$10 million. The cash infusion may be a boon to Flint's economy as the city faces water collection-related financial woes.

The blamegame and PR crisis continued as Attorney General Schuette designated a special prosecutor to look into the situation and the NAACP called for the repeal of Michigan's emergency manager law. Meanwhile, officials began looking ahead to fixing Flint's water infrastructure and Gov. Rick Snyder established a committee of experts to look into long-term solutions.

Detroit Public Schools' teacher sick-out woes continued, with a judge shooting down DPS' second attempt to secure a restraining order, and the Detroit Federation of Teachers filing suit against the district late Thursday. Loveland LLC released a data-intensive report on the history of

the district starting in 1842.

Lots of shakeups in the C-suite this week, including marketing SVP [Elizabeth Parkinson](#) exiting the Lions, Visteon CFO [Jeffrey Stafeil](#) to leave, MotorCity Casino Hotel's president to be replaced and Perceptron CEO [Jeffrey Armstrong](#) resigning.

In food-related news, [micromarkets](#) are on the rise, [southern fried chicken](#) is coming to Midtown and [Hector Sossi](#), owner of Eastern Market's venerable Roma Cafe, died at age 92. Northern Michigan beer brewer [Short's](#) will begin out-of-state distribution in February.

Quicken shared a [preview](#) of its first Super Bowl ad and WMYD TV20 will begin showing favorite classic TV shows starting Monday. “Bewitched,” anyone?

This [weekend](#), treat your ears to [opera](#), [folk](#) or [blues](#) music, cheer on [Red Wings alumni](#) or test your [Detroit trivia](#) knowledge.

Enjoy.

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## EVENTS CALENDAR

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### 2016 Detroit Metro Convention & Visitors Bureau Annual Meeting

Join the DMCVB and a cast of change makers and critical thinkers, including keynote speaker Josh Linkner, for insight, conversation and camaraderie centered around how we can all take more ownership of what happens next in Detroit.

**Date:** Monday, February 1 9:00am - 12:00pm

**Place:** Max M. & Marjorie S. Fisher Music Center, 3711 Woodward Ave., Detroit

**Contact:** Harriet Carter | (313) 202-1981 | [hcarter@visitdetroit.com](mailto:hcarter@visitdetroit.com)

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**From:** Darga, Ken (DTMB)  
**Sent:** Friday, January 29, 2016 10:25 AM  
**To:** Palmer, Jason (DTMB)  
**Subject:** FW: Thank you for your service

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**From:** Governor's Office  
**Sent:** Friday, January 29, 2016 9:44:46 AM (UTC-05:00) Eastern Time (US & Canada)  
**To:** Darga, Ken (DTMB)  
**Subject:** Thank you for your service



## THANK YOU!

Fellow employees,

Each day, more than 46,000 state of Michigan employees come to work with the confidence and commitment to make Michigan a better place to live, work and play. I appreciate the way you care about the citizens we serve, and how it is reflected in the work that you do.

As you have heard from me and the media, our reputation and trust can be severely impacted when people do not make good decisions, or use good judgment in solving problems. That principle is universal, but never more so than when public health is at stake. What happened in Flint can never be allowed to happen again anywhere in our state.

I know that you want to work in a place where employee input is valued, efforts are recognized, and teams are always striving for continuous improvement. That's why we introduced employee surveys, Bureaucracy Busters and other reinvention initiatives. We want and deserve a culture of innovation, continuous improvement and employee engagement at every level. We can never take for granted how important the people are who depend on us to do our jobs, and I am asking you not to let the situation in Flint negatively impact your motivation to excel every day.

Many of you have taken an interest in helping the citizens of Flint on your own time, and I'd like to take this opportunity to recognize and thank those who have volunteered over the last couple of weekends. You have worked tirelessly to deliver cases of bottled water, water filters, replacement cartridges and water testing kits to the families in need. I appreciate you donating your time to help our fellow Michiganders. To date, more than 37,000 homes have been visited by one of our water resource teams.

For employees who would like to further help the people of Flint, please visit [www.HelpForFlint.com](http://www.HelpForFlint.com) to learn how you can do so. For additional information and to sign up for daily updates, please visit [www.mi.gov/FlintWater](http://www.mi.gov/FlintWater). I am committed to ensuring that all residents have access to safe and clean water.

Again, I'd like to express my gratitude for the work you do every day to continuously improve our state and earn the trust of those you serve. You make a real difference.

Thanks,



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Governor Snyder signature

Governor Rick Snyder



Right-click here to download pictures. To help protect your privacy, Outlook prevented automatic download of this picture from the Internet.  
Photos of State employees volunteering

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This email was sent to dargak@michigan.gov on behalf of: The Executive Office of the Governor · 111 South Capitol Avenue · Lansing, MI 48909 · 517-335-7058

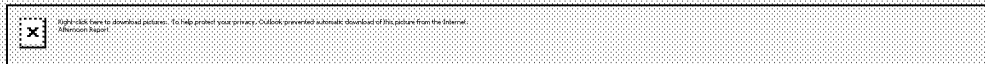
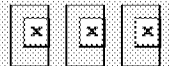
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**From:** Darga, Ken (DTMB)  
**Sent:** Friday, January 29, 2016 3:09 PM  
**To:** Palmer, Jason (DTMB)  
**Subject:** FW: Campbell Ewald CEO fired | How much will new UM AD be paid | WSU med school overhauls curriculum | 10 things to do this weekend

---

**From:** Crain's Afternoon Report  
**Sent:** Friday, January 29, 2016 3:08:08 PM (UTC-05:00) Eastern Time (US & Canada)  
**To:** Darga, Ken (DTMB)  
**Subject:** Campbell Ewald CEO fired | How much will new UM AD be paid | WSU med school overhauls curriculum | 10 things to do this weekend

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January 29, 2016



## Campbell Ewald CEO Jim Palmer fired amid racist memo scandal

Parent IPG terminated the longtime Detroit-based executive after failing to inform corporate ownership of an offensive email sent by an employee months ago. The memo reportedly has also cost CE one of its largest clients.



## UM makes it official: Warde Manuel to become athletic director

Manuel, who was AD at the University of Connecticut, is a 1990 Michigan graduate, got an MBA from the Ross business school, worked in the athletic department — and played defensive end under Bo Schembechler. Here's how much he'll be paid.



## Wayne State's medical school to begin curriculum overhaul to meet accreditation rules

The Detroit school is embarking on a plan that could satisfy reviewers but take up to five years to complete.

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## Snyder clears way for \$28 million in emergency funding for Flint

Michigan's governor said the additional money will provide immediate resources for the city, but it is not the end of state assistance.

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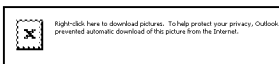
SHERRI WELCH

## Marche du Nain Rouge adds neighborhood float/costume competition

The nonprofit behind the annual costume parade in Midtown is co-hosting its first fundraiser, a new Mardi Gras gala with the Gabriel Music Society.

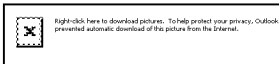
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## McLaren to add hundreds of jobs in Shelby Township to centralize billing operations

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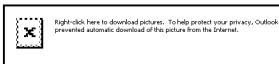


SHERRI WELCH

## Detroit Public TV's manager of major giving James Lewis departs for California

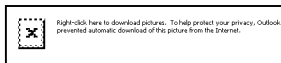
Lewis is at least the second local nonprofit executive to leave the state in the past week, joining Dara Munson of the Girls Scouts of Southeastern Michigan, who is taking a new position in Chicago.

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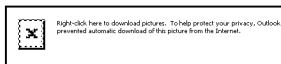
## Blue Cross Blue Shield signs on as title sponsor of fundraising concert for Music Hall

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## Legoland Discovery Center Michigan to celebrate opening March 24-25

The 32,000-square-foot indoor attraction will open at Great Lakes Crossing Outlets in Auburn Hills.

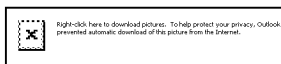


### TABLE TALK

## Girl Scout cookies and beer | Dunkin' dips into Detroit | Super Bowl specials | Flint fundraiser

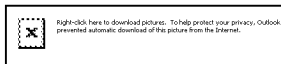
A weekly roundup of local food, drink and restaurant news.

### Advertisement



### KIRK PINHO

## Gun-related homicides wound nearby home values



## Detroit teachers' union files lawsuit against district

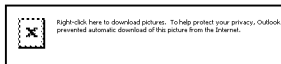
The complaint calls for fixing problems and removing state-appointed Emergency Manager Darnell Earley.



## Detroit Digits: Jan. 29, 2015

From Tom Gores raising \$10 million for Flint to zero-interest loans for Detroiters, here's a numbers-driven look at this week's news.

## Organizers of Michigan gay rights initiative put effort on pause



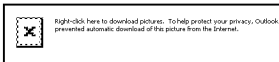
## 10 things to do this weekend

Treat your ears to opera, folk or blues music, cheer on Red Wings alumni, test your Detroit trivia knowledge and more this weekend.



## Detroit mayor threatens lawsuit if Marathon refinery gets permit to increase emissions

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## Business events in February: luncheons, conventions, policy conferences

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**From:** Darga, Ken (DTMB)  
**Sent:** Sunday, January 31, 2016 12:01 AM  
**To:** Palmer, Jason (DTMB)  
**Subject:** FW: Week in Review: Social mobility at Michigan colleges

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**From:** Bridge Magazine  
**Sent:** Sunday, January 31, 2016 12:00:44 AM (UTC-05:00) Eastern Time (US & Canada)  
**To:** Darga, Ken (DTMB)  
**Subject:** Week in Review: Social mobility at Michigan colleges



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## Weekend Commentary

[How much longer can we delay action on the Straits pipeline?](#)

A Cheboygan resident says Enbridge's track record for both safety and transparency doesn't give residents cause for confidence in its "trust us" defense of the Line 5 oil pipeline through the Straits of Mackinac.

## This week in Bridge

[Bridge takes state 'Newspaper of the Year' honor](#)

[U-M President defends Harbaugh's football recruiting ethics](#)

[Low-income students soar at some colleges, struggle at others](#)

[Slideshow: Ranking Michigan colleges by social mobility](#)

[Putting a price on fixing Flint, and cities like it](#)

[Pit bulls vs. everybody. Should they be banned?](#)

## Commentary

[Flint water and Detroit Schools raise doubts about emergency manager](#)

[Pipeline secrecy bill threatens Great Lakes, prevents accountability](#)

[Enbridge Line 5 is vital to Michigan](#)

[Payday lenders, and a future without them](#)



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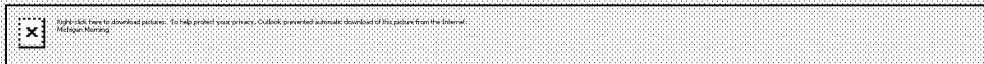
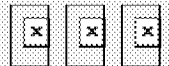
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**From:** Darga, Ken (DTMB)  
**Sent:** Monday, February 01, 2016 7:17 AM  
**To:** Palmer, Jason (DTMB)  
**Subject:** FW: New District Detroit details | Detroit's social media mojo | Publisher's note: Snyder protest overlooks facts | Going back for MBA? 7 tell their stories

---

**From:** Crain's Michigan Morning  
**Sent:** Monday, February 1, 2016 7:16:13 AM (UTC-05:00) Eastern Time (US & Canada)  
**To:** Darga, Ken (DTMB)  
**Subject:** New District Detroit details | Detroit's social media mojo | Publisher's note: Snyder protest overlooks facts | Going back for MBA? 7 tell their stories

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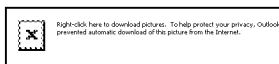


February 1, 2016



## Building city blocks: Area around new Red Wings arena teems with planned projects

The clearest picture to date of the new Detroit Red Wings arena district reveals a dizzying mix of retail, office, multifamily and hotel space.



## Social media like Detroit: Networking companies boost region's ad, tech talent

The focus on metro Detroit by Facebook, Twitter and their

---

competitors is a testament to the importance of the region's automotive business to advertisers, and to the central role social networking has come to play in marketing.



MARY KRAMER

## Publisher's note: Snyder protest overlooks facts

Welcome to the new world of news coverage, when anybody with a microphone, a placard and a loud voice gets covered — and nobody bothers to check the facts.



## Federal-Mogul's future questioned

When Federal-Mogul Holdings Corp. this month scrapped its plan to split in two, it raised eyebrows because it came right after its largest shareholder agreed to acquire the auto parts chain Pep Boys – Manny Moe & Jack.

## Amherst Partners recruits Gary Lewis to head up new capital-raising group

Gary Lewis, most recently a managing director at the Southfield-based investment banking and private investment firm of Cascade Partners LLC, has been involved in about \$7.5 billion in transaction and advisory assignments.

Advertisement



## Experts: Bank on even more mergers in the near future

It was a coincidence of timing but not of strategy that two big deals were both announced Tuesday: Chemical Bank's purchase of Talmer Bank and Trust, and Huntington Bancshares Inc.'s acquisition of FirstMerit Corp.



## Local observers applaud Chemical-Talmer deal; Wall Street not so sure

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## BorgWarner shrugs off its Wall Street beating

BorgWarner Inc. is being punished by Wall Street. So far, though, CEO James Verrier isn't worried.

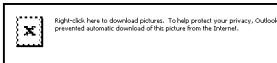
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SPECIAL REPORT: BUSINESS EDUCATION

## Back to school: Midcareer professionals share their stories about pursuing MBA

Business executives use life lessons to head back to class in pursuit of advanced degrees.

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## Analytics become big deal as schools gear up for big data

Online retailers, social media and the Internet of Things are generating extraordinary amounts of data. Local universities have stepped up their game, working to supply the students who will make use of all the new info.

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## City seeks \$30 million federal development grant for Brewster-Douglass and Eastern Market sites

The city issued a request for developer qualifications Thursday and has set a Feb. 24 bid deadline. At least 500 residential units on more than 25 acres of land are expected to be part of the plan.

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## Corktown commercial property prices are anyone's guess

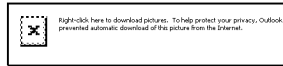
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## Flint water crisis: Michigan proposes strategy to determine if

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## Flint water is safe

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AUTOMOTIVE NEWS

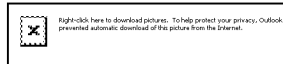
### How GM saved itself from Flint water crisis

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### Opinion: EPA reform could help prevent next Flint water crisis

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### Wayne State's medical school to begin curriculum overhaul to meet accreditation rules

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### Blue Cross Blue Shield signs on as title sponsor of fundraising concert for Music Hall

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### McLaren to add hundreds of jobs in Shelby Township to centralize billing operations

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### XPO cuts 160 jobs tied to Ann Arbor-based Conway unit

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OTHER VOICES: CLIFF ROESLER

### U.S. economy has more room to expand

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LETTERS TO THE EDITOR

## Letter: Consider impact of mental health service changes

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MARY KRAMER

### Why the Detroit arena story keeps getting better and better

Crain's Publisher Mary Kramer talks to Paul W. Smith on WJR this morning about stories in today's edition. Listen to the audio clip [here](#).

---

EVENTS CALENDAR

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## 2016 Federal Reserve Economic Forecast @ Baker College

Two economists from the Detroit branch of the Federal Reserve Bank of Chicago will present an economic outlook that will look at what 2016 may hold economically for the state of Michigan, the region and the nation. Presented by the Baker College of Flint Center for Business

**Date:** Wednesday, February 3 6:00pm - 8:00pm

**Place:** Baker College of Flint, Center for Business Auditorium, 1050 W. Bristol Road, Flint

**Contact:** Jan Jenkins | [janj@publicom.com](mailto:janj@publicom.com)

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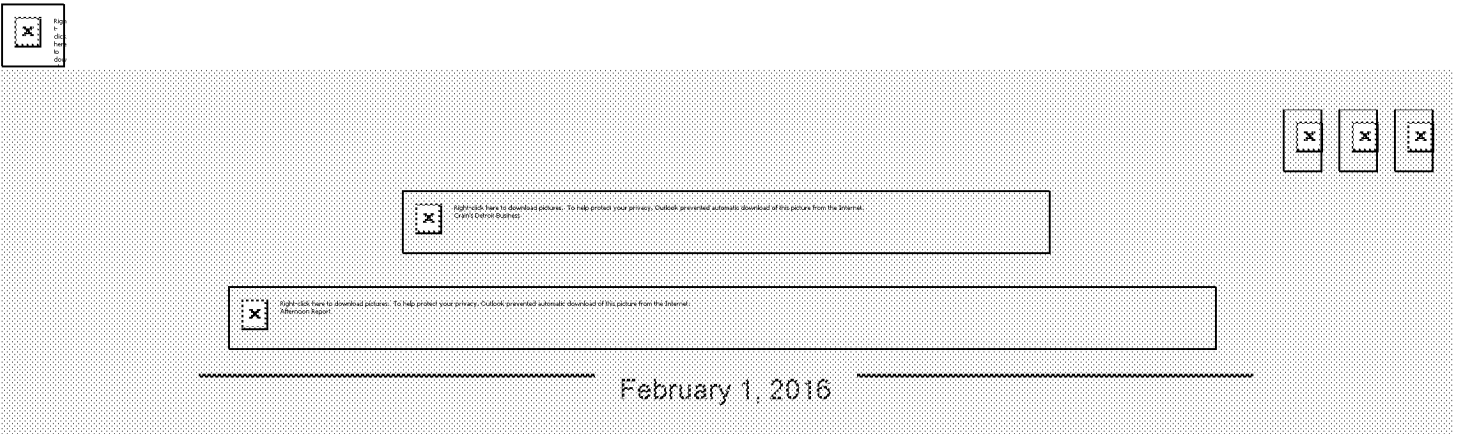
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**From:** Darga, Ken (DTMB)  
**Sent:** Monday, February 01, 2016 3:20 PM  
**To:** Palmer, Jason (DTMB)  
**Subject:** FW: Former Dearborn Hyatt Regency sells | Lions continue front-office moves | Detroit homeowners get break on property assessments

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**From:** Crain's Afternoon Report  
**Sent:** Monday, February 1, 2016 3:19:13 PM (UTC-05:00) Eastern Time (US & Canada)  
**To:** Darga, Ken (DTMB)  
**Subject:** Former Dearborn Hyatt Regency sells | Lions continue front-office moves | Detroit homeowners get break on property assessments

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## Former Dearborn Hyatt Regency sells to new owner

The offshore ownership group that now owns the hotel and convention center — now operating as the Edward Village Michigan — reportedly plans to take it back to its four-star status.



## Lions promote from within to fill top business development job

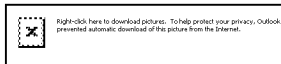
The team said Monday that it named Kelly Kozole as senior vice president of business development, overseeing such areas as events, marketing, corporate partnerships and corporate communications.



## Detroit cuts property assessments for most homeowners

About 95 percent will see assessment reductions of as much as 15 percent — a move expected to cut the cost of owning a home in one of the most heavily taxed cities in the state.

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## Building city blocks: Area around new Red Wings arena teems with planned projects

The clearest picture to date of the new Detroit Red Wings arena district reveals a dizzying mix of retail, office, multifamily and hotel space.

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MARY KRAMER ON WJR

## Why Detroit arena story keeps getting better

*Crain's* Publisher Mary Kramer talks to Paul W. Smith on WJR this morning about stories in this week's edition.

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## State representative from Warren resigns to take Macomb County treasurer post

The move by State Rep. Derek Miller comes two months after longtime Treasurer Ted Wahby died.

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## Sav-Mor, MedNetOne enter patient-centered relationship

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## City seeks \$30 million federal development grant for Brewster-Douglass and Eastern Market sites

The city issued a request for developer qualifications Thursday and has set a Feb. 24 bid deadline. At least 500 residential units on more than 25 acres of land are expected to be part of the plan.

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## HealthPlus receives regulatory approval to merge with Health Alliance Plan

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## Detroit Metro Convention & Visitors Bureau to focus on attracting international, industry vertical events

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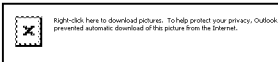
MARY KRAMER

### Publisher's note: Snyder protest overlooks facts

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## Detroit schools begins repairs of buildings, plans weekly report on progress

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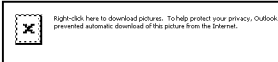


### DIA welcomes 1 millionth tricounty visitor since millage passage

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## Plymouth Township-based Griswold Engineering acquired by Segula Technologies

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### Corktown commercial property prices are anyone's guess

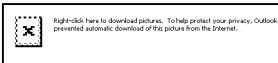
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## Southeast Michigan purchasing index halts 2-month slide

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## Wayne State project aims to digitize 59 out-of-print books

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### Opinion: EPA reform could help prevent next Flint water crisis

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Amherst Partners recruits Gary Lewis to head new capital-raising group

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Inventev wins \$500,000 federal grant

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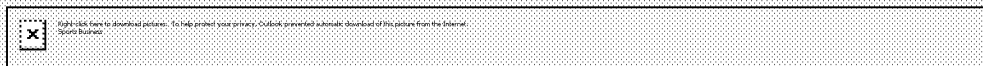
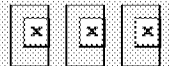
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**From:** Darga, Ken (DTMB)  
**Sent:** Monday, February 01, 2016 4:36 PM  
**To:** Palmer, Jason (DTMB)  
**Subject:** FW: Red Wings arena plan includes hotel, grocery store | Lions fill top business development role | Pistons owner donates \$1M for Flint water crisis

---

**From:** Crain's Sports Business Report  
**Sent:** Monday, February 1, 2016 4:35:03 PM (UTC-05:00) Eastern Time (US & Canada)  
**To:** Darga, Ken (DTMB)  
**Subject:** Red Wings arena plan includes hotel, grocery store | Lions fill top business development role | Pistons owner donates \$1M for Flint water crisis

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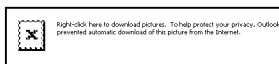


February 1, 2016



## Building city blocks: Area around new Red Wings arena teems with planned projects

The clearest picture to date of the new Detroit Red Wings arena district reveals a dizzying mix of retail, office, multifamily and hotel space.



## Weather hasn't hampered Red Wings arena construction, builder says

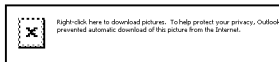
Roof work will begin in a few weeks, helping to keep the \$627

million venue on schedule to open in September 2017.



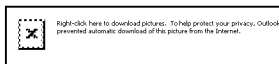
## Lions promote from within to fill top business development job

The team said Monday that it named Kelly Kozole as senior vice president of business development, overseeing such areas as events, marketing, corporate partnerships and corporate communications.



## Pistons owner Gores grants first \$1 million for Flint water crisis

The billionaire investor, who pledged to raise \$10 million from the private sector, said his FlintNOW Fund will aid short- and long-term initiatives for city residents.



## UM makes it official: Warde Manuel to become athletic director

Manuel, who was AD at the University of Connecticut, is a 1990 Michigan graduate, got an MBA from the Ross business school, worked in the athletic department — and played defensive end under Bo Schembechler. Here's how much he'll be paid.

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## Quicken buys its first Super Bowl ad to tout Rocket Mortgage

Fans watching the Carolina Panthers and Denver Broncos game on Sunday will get 60 seconds of Quicken Loans Inc. marketing during the first half.

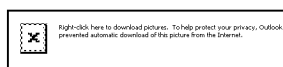


KIRK PINHO

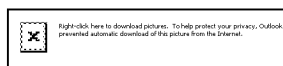
## Back to starting gate for Pinnacle Race Course

Although warehouse/distribution space makes the most sense for the Vining Road site, real estate experts say a trio of other projects nearby need to be successful first.

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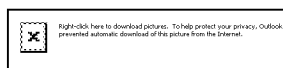
## Michigan Sports Hall of Fame to display UD Mercy star Spencer Haywood's plaque in public outreach effort



## Grandmont Rosedale neighborhood to receive \$150,000 from Hatch Detroit, Lions charity

The latest Neighborhood Initiative project will focus on improving a stretch of Grand River Avenue on the city's northwest side.

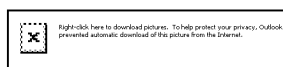
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## Drone video gives aerial views of new Utica baseball stadium

Jimmy John's Field will be ready for Memorial Day opener, owner says.

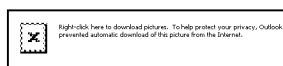
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## Barton Malow, Rossetti wrap up \$400 million Daytona race track redevelopment

While there have been races at Daytona since work began in July 2013, the track's entire mile-long, 101,500-seat grandstand was open for the first time with this past weekend's "Rolex 24 at Daytona" endurance race.

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THE PLAYERS TRIBUNE

## Jim Harbaugh pens first-person nostalgia essay about Ann Arbor life

Michigan football coach Jim Harbaugh writes about growing up in Ann Arbor as part of site's focus on UM athletics stories.

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## Detroit Metro Convention & Visitors Bureau to focus on attracting international, industry vertical events

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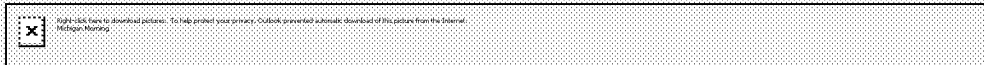
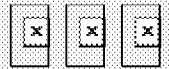
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**From:** Darga, Ken (DTMB)  
**Sent:** Tuesday, February 02, 2016 7:32 AM  
**To:** Palmer, Jason (DTMB)  
**Subject:** FW: Stryker makes \$2.8B acquisition | Former Dearborn Hyatt Regency sells | Lions being patient with Calvin Johnson

---

**From:** Crain's Michigan Morning  
**Sent:** Tuesday, February 2, 2016 7:31:05 AM (UTC-05:00) Eastern Time (US & Canada)  
**To:** Darga, Ken (DTMB)  
**Subject:** Stryker makes \$2.8B acquisition | Former Dearborn Hyatt Regency sells | Lions being patient with Calvin Johnson

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February 2, 2016



## Kalamazoo's Stryker Corp. to buy Sage Products for \$2.8 billion

"We see this acquisition as a very strong addition to our existing product portfolio," said Kevin Lobo, chairman and CEO of Stryker, a medical device maker.



## Former Dearborn Hyatt Regency sells to new owner

The offshore ownership group that now owns the hotel and convention center — now operating as the Edward Village Michigan — reportedly plans to take it back to its four-star status.



## New Lions president: Calvin Johnson has earned

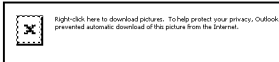
## right to make retirement decision on his timeline

Reports emerged over the weekend that the six-time Pro Bowl wide receiver had told family and Coach Jim Caldwell that 2015 was his final season in pro football. However, no official decision has been announced by the player or team.



## Detroit cuts property assessments for most homeowners

About 95 percent will see assessment reductions of as much as 15 percent — a move expected to cut the cost of owning a home in one of the most heavily taxed cities in the state.



DETROIT FREE PRESS

## FBI joins Flint drinking water investigation

Federal prosecutors are working with a multi-agency investigation team including the FBI, the U.S. Postal Inspection Service, EPA's Office of Inspector General, and EPA's Criminal Investigation Division.

*Complete coverage of the Flint water crisis in our special section.*

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## Comcast to roll out 1-gigabit Internet in Detroit area



## Tiger Stadium site redevelopment ready to break ground

Detroit PAL and other nonprofits plan to release more details on the "Kids at the Corner" fundraising campaign this morning

## Quicken's RocketLoans launches new personal loan product

The Detroit-based online lender offers its first financial service that is not a mortgage product in its 30 years.



## Lions promote from within to fill top business development job

The team said Monday that it named Kelly Kozole as senior vice president of business development, overseeing such areas as events, marketing, corporate partnerships and corporate communications.

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MIBIZ

## Commerce Township-based PE firm acquires hop farm in Northern Michigan

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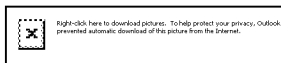


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FORBES

## Forbes ranks Grand Rapids No. 1 'best buy' metro

## Detroit Metro Convention & Visitors Bureau to focus on attracting international, industry vertical events



## DIA welcomes 1 millionth tricity visitor since millage passage

## Report: Michigan insurance industry generates \$37.1 billion in spending



## State representative from Warren resigns to take Macomb County treasurer post

The move by State Rep. Derek Miller comes two months after longtime Treasurer Ted Wahby died.

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## HealthPlus receives regulatory approval to merge with Health



## Alliance Plan

---

Sav-Mor, MedNetOne enter patient-centered relationship

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Plymouth Township-based Griswold Engineering acquired by Segula Technologies

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Southeast Michigan purchasing index halts 2-month slide

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GUEST BLOG: MARK S. LEE

Rebranding, done well, provides opportunity to prove relevance

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### EVENTS CALENDAR

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#### Leadership Oakland's Breakfast of Champions Series

The speaker series kicks off with local businessman Jack Aronson, the founder of Garden Fresh.

**Date:** Wednesday, February 3 7:30am - 9:00am

**Place:** Management Education Center, 811 W. Square Lake Rd., Troy

**Contact:** Carol Dendler | (248) 952-6880 | [cdendler@leadershipoakland.com](mailto:cdendler@leadershipoakland.com)

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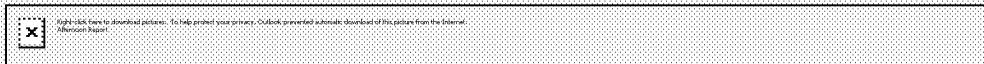
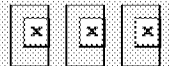
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**From:** Darga, Ken (DTMB)  
**Sent:** Tuesday, February 02, 2016 3:47 PM  
**To:** Palmer, Jason (DTMB)  
**Subject:** FW: DPS emergency manager to step down | Plan to transform Willow Run site takes shape | Dearborn hotel sale could be economic driver

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**From:** Crain's Afternoon Report  
**Sent:** Tuesday, February 2, 2016 3:46:03 PM (UTC-05:00) Eastern Time (US & Canada)  
**To:** Darga, Ken (DTMB)  
**Subject:** DPS emergency manager to step down | Plan to transform Willow Run site takes shape | Dearborn hotel sale could be economic driver

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February 2, 2016



## Detroit schools emergency manager Darnell Earley to step down

Early has faced increased criticism for the school district's growing debt and dilapidated schools that spurred recent teacher sick-outs and has been seen as a stumbling block to the governor's reform plans.



## Plan takes shape to transform Willow Run plant site for driverless-car testing

## Key Safety Systems to be acquired by China's Ningbo Joyson in \$920 million deal



SHERRI WELCH

## Sale of Dearborn hotel could be economic driver for region, mayor says



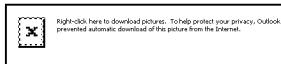
## Activist investor Dan Loeb gets wish as Dow Chemical's CEO agrees to exit

Andrew Liveris (pictured) said he will leave the company after the completion of its merger with DuPont.

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## Art Van to push mattress sales growth with regional Super Bowl TV ad buys

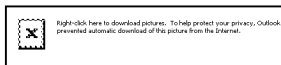


## Detroit Pistons players, execs pledge \$500,000 to Flint water crisis relief efforts

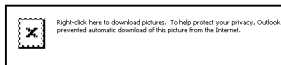
Donations from the team as well as funds raised from special activities during Thursday's game will go to the FlintNOW fund launched by owner Tom Gores, who pledged to raise \$10 million from the private sector.

## Michigan companies eager to invest in renewable energy projects

The third annual Michigan Energy Conference in Detroit was highlighted by keynote speaker Adam Kramer of Switch, who discussed the data center's commitment to powering its 2 million-square-foot plant in Grand Rapids with 100 percent renewable energy by 2017.



## New Lions president: Calvin Johnson has earned right to make retirement decision on his timeline



## What would you ask an investing legend?

Tell us what you want to hear from Wilbur Ross in advance of *Crain's* Biggest Deals event.

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Wayne County saves \$850 million in health care costs

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Comcast to roll out 1-gigabit Internet in Detroit area

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Quicken's RocketLoans launches new personal loan product

The Detroit-based online lender offers its first financial service that is not a mortgage product in its 30 years.

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RPM Ventures to raise \$100 million fund

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Michigan lawmakers consider raising speed limits on rural highways

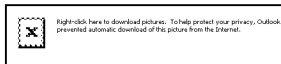
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Urban Land Institute taps Detroit to host 3-day event

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NSF to acquire food safety competitor Euro Consultants Group

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GUEST BLOG: MARK S. LEE

Rebranding, done well, provides opportunity to prove relevance

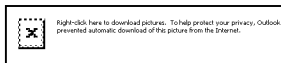
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FBI part of team investigating Flint water contamination

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Report: Michigan insurance industry generates \$37.1 billion in spending

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## Detroit Metro Airport sees nearly 1 million more passengers in 2015

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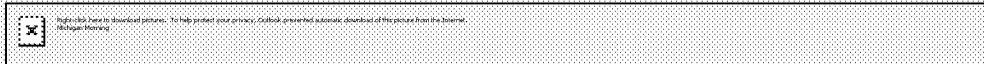
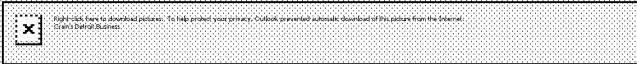
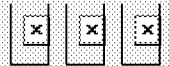
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**From:** Darga, Ken (DTMB)  
**Sent:** Wednesday, February 03, 2016 7:00 AM  
**To:** Palmer, Jason (DTMB)  
**Subject:** FW: Snyder plans \$30M water credit for Flint | DPS EM Earley to step down | Saks Fifth Avenue Off 5th to open

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**From:** Crain's Michigan Morning  
**Sent:** Wednesday, February 3, 2016 6:59:08 AM (UTC-05:00) Eastern Time (US & Canada)  
**To:** Darga, Ken (DTMB)  
**Subject:** Snyder plans \$30M water credit for Flint | DPS EM Earley to step down | Saks Fifth Avenue Off 5th to open

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February 3, 2016

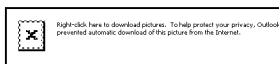
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## Snyder plans \$30 million credit for Flint water customers

As part of his 2016-17 budget proposal, Michigan's governor will propose state funding to help pay the water bills of residents facing an emergency over the city's lead-contaminated water supply.

*Complete coverage of the Flint water crisis in our special section.*



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## Michigan DEQ director: State should have

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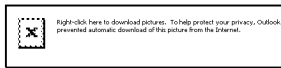
## required Flint to treat water

Keith Creagh, who was scheduled to testify at a hearing on Capitol Hill on Wednesday, calls the reliance on technical compliance with the law a mistake.



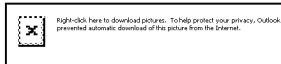
## Detroit schools emergency manager Darnell Earley to step down

Earley declines invitation to testify to a congressional committee and may face subpoena, reports say.



## Activist investor Dan Loeb gets wish as Dow Chemical's CEO agrees to exit

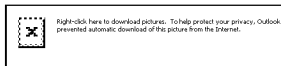
Andrew Liveris (pictured) said he will leave the company after the completion of its merger with DuPont.



## Saks Fifth Avenue Off 5th to open in Farmington Hills on Thursday

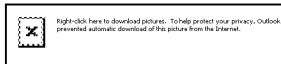
To attract customers, the retailer is marking its second Michigan location's grand opening with gift card and "sweet treat" giveaways.

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## Michigan lawmakers consider raising speed limits on rural highways

Limits on some sections of expressways might climb to 80 mph.



## Plan takes shape to transform Willow Run plant site for driverless-car testing

## Detroit's marijuana dispensaries need to submit bids to operate



in March

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## Patients rank Wayne State medical school grads 4th in nation

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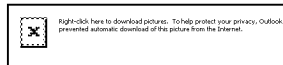


### Wayne County saves \$850 million in health care costs

Savings achieved through shift in health plans and offering stipends to retirees, county executive says.

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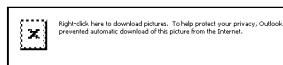
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### Detroit Pistons players, execs pledge \$500,000 to Flint water crisis relief efforts

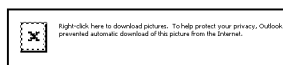
Donations from the team as well as funds raised from special activities during Thursday's game will go to the FlintNOW fund launched by owner Tom Gores, who pledged to raise \$10 million from the private sector.

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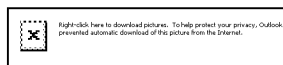
### Detroit Metro Airport sees nearly 1 million more passengers in 2015

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### Art Van to push mattress sales growth with regional Super Bowl TV ad buys

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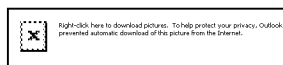
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### Sale of Dearborn hotel could be economic driver for region, mayor says

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## Auto-parts maker Agape Plastics expands in Grand Rapids

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### Detroit PAL set to break ground on sports

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complex at Tiger Stadium site

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Hackel to hand out top Macomb County business awards

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NSF to acquire food safety competitor Euro Consultants Group

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RPM Ventures to raise \$100 million fund

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Business events in February: luncheons, conventions,  
policy conferences

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#### EVENTS CALENDAR

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### 2016 Federal Reserve Economic Forecast @ Baker College

Two economists from the Detroit branch of the Federal Reserve Bank of Chicago will present an economic outlook that will look at what 2016 may hold economically for the state of Michigan, the region and the nation. Presented by the Baker College of Flint Center for Business

**Date:** Wednesday, February 3 6:00pm - 8:00pm

**Place:** Baker College of Flint, Center for Business Auditorium, 1050 W. Bristol Road, Flint

**Contact:** Jan Jenkins | [janj@publicom.com](mailto:janj@publicom.com)

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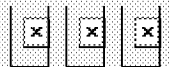
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**From:** Darga, Ken (DTMB)  
**Sent:** Wednesday, February 03, 2016 3:28 PM  
**To:** Palmer, Jason (DTMB)  
**Subject:** FW: Highland Park fire destroys businesses | Battle on Capitol Hill over Flint water crisis | Focus: HOPE CEO to retire

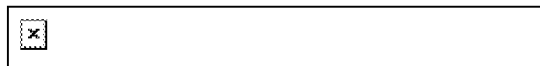
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**From:** Crain's Afternoon Report  
**Sent:** Wednesday, February 3, 2016 3:27:01 PM (UTC-05:00) Eastern Time (US & Canada)  
**To:** Darga, Ken (DTMB)  
**Subject:** Highland Park fire destroys businesses | Battle on Capitol Hill over Flint water crisis | Focus: HOPE CEO to retire

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February 3, 2016



## Massive fire destroys Reclaim Detroit, other businesses in Highland Park building

"Everything is lost in that fire," said the office manager for Reclaim Detroit, one of the victims of the blaze that broke out in a 565,000-square-foot industrial building early Wednesday morning.



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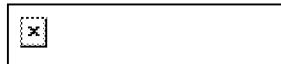
## Michigan should have forced Flint to treat water, state DEQ director testifies

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Government officials bicker over who was to blame for the crisis during a combative congressional hearing in which Keith Creagh, the new director of the Michigan Department of Environmental Quality, apologized for the state's role.

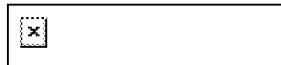


Focus: HOPE CEO William Jones to retire at year's end



Financing finalized for \$65 million The Scott at Brush Park apartment development

The project will have 199 units and nearly 15,000 square feet of retail space on Woodward.

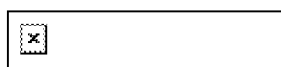


Detroit City FC raises \$400,000 to go ahead with stadium rehab

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Admiralty Partners buys \$3 million stake in Ann Arbor-based Arotech Corp.



Home Depot to fill 1,500 jobs in metro Detroit

Michigan's first bio-industry roadmap shows better policies, capital are crucial

Proposed settlement reached in Blossom Ridge development lawsuit



Detroit PAL set to break ground on sports complex at Tiger Stadium site



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## Detroit's marijuana dispensaries need to submit bids to operate in March

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### Saks Fifth Avenue Off 5th to open in Farmington Hills on Thursday

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### Nonprofit helps working poor pay health insurance premiums

Tom Berkowitz, a former federal software specialist turned independent stock market trader, wanted more control over his charitable donations, so last year he formed the Metro Detroit Health Insurance Program.

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## Patients rank Wayne State medical school grads 4th in nation

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### Snyder plans \$30 million credit for Flint water customers

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### Businesses, nonprofits provide assistance to Flint

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### 10 things to do this weekend

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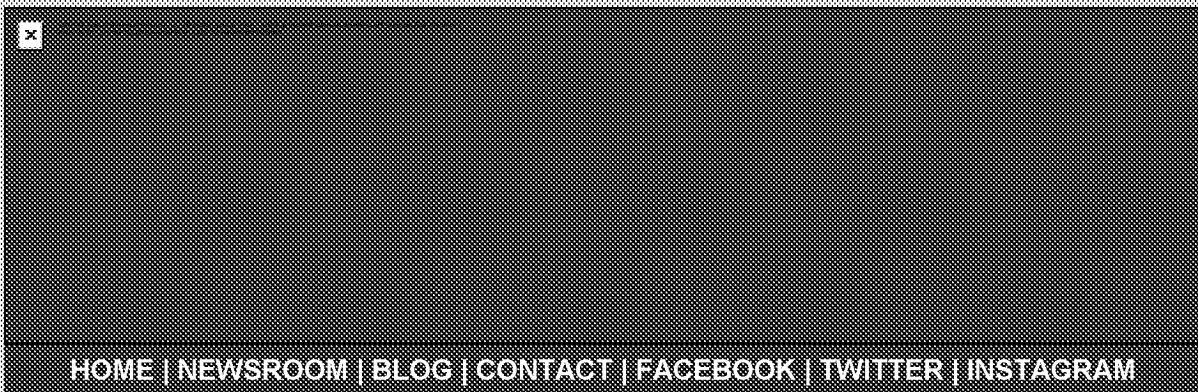
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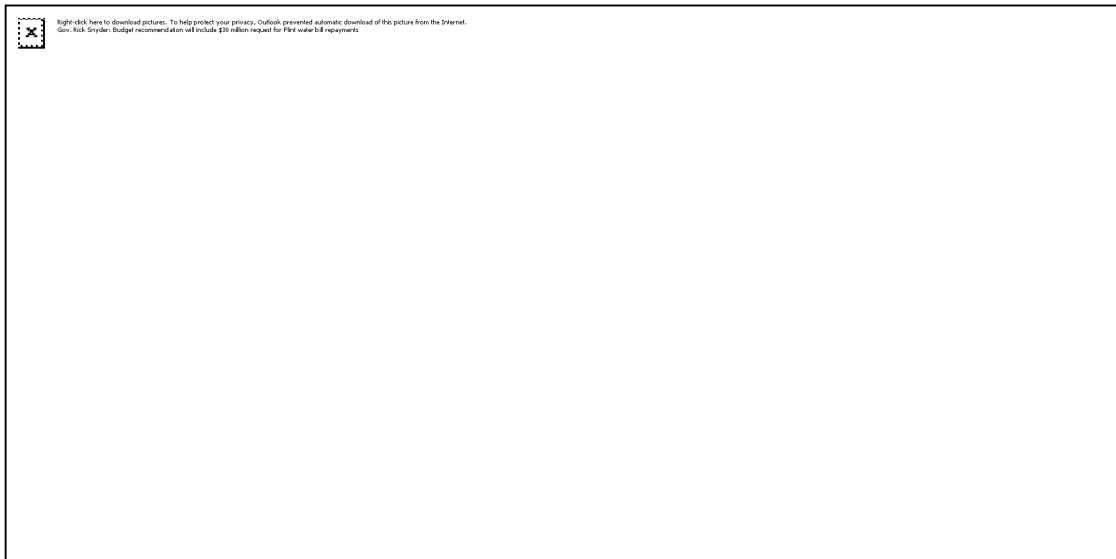
**From:** Darga, Ken (DTMB)  
**Sent:** Wednesday, February 03, 2016 6:15 PM  
**To:** Palmer, Jason (DTMB)  
**Subject:** FW: "Flint residents should not have to pay for water they cannot drink"

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**From:** Governor's Office  
**Sent:** Wednesday, February 3, 2016 6:10:58 PM (UTC-05:00) Eastern Time (US & Canada)  
**To:** Darga, Ken (DTMB)  
**Subject:** "Flint residents should not have to pay for water they cannot drink"



## Budget recommendation will include \$30 million request for Flint water bill repayments



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When Governor Rick Snyder presents his budget recommendation next Wednesday, Feb.

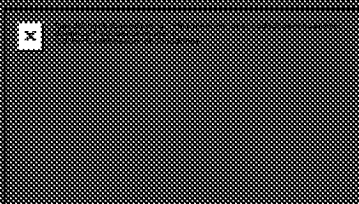
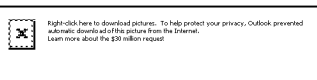


10, he will include a \$30 million request for the residents of Flint to keep their water service on and eliminate the need to pay for water they cannot completely trust to drink.

Under the governor's ask, the funding would enable the city of Flint to apply credits for customers on future bills. Estimates show water is roughly 47 percent of billing and sewer costs are around 53 percent. The credit would be applied to consumption usage (roughly 65 percent) of a resident's water portion of the bill, such as for bathing, drinking, cooking, and washing your hands. Residents still would be responsible for paying the sewer portion of their water bills.

Professor Marc Edwards of Virginia Tech said, "This essentially refunds all the money associated with consumption or consumer use. I think it's an amazing gesture of common sense and good will and it corrects an injustice. I don't think there's a precedent for this. I feel so encouraged by the direction this is going."

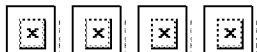
[Click here to learn more about the budget request.](#)



We spoke with Staff Sgt. Thomas Vega about the critical resources they're providing to Flint families every day. He also encouraged residents to pick up and return their water testing kits to Flint fire stations. Test results will be posted online at [www.mi.gov/flintwater](http://www.mi.gov/flintwater). **[Click here to watch the video.](#)**

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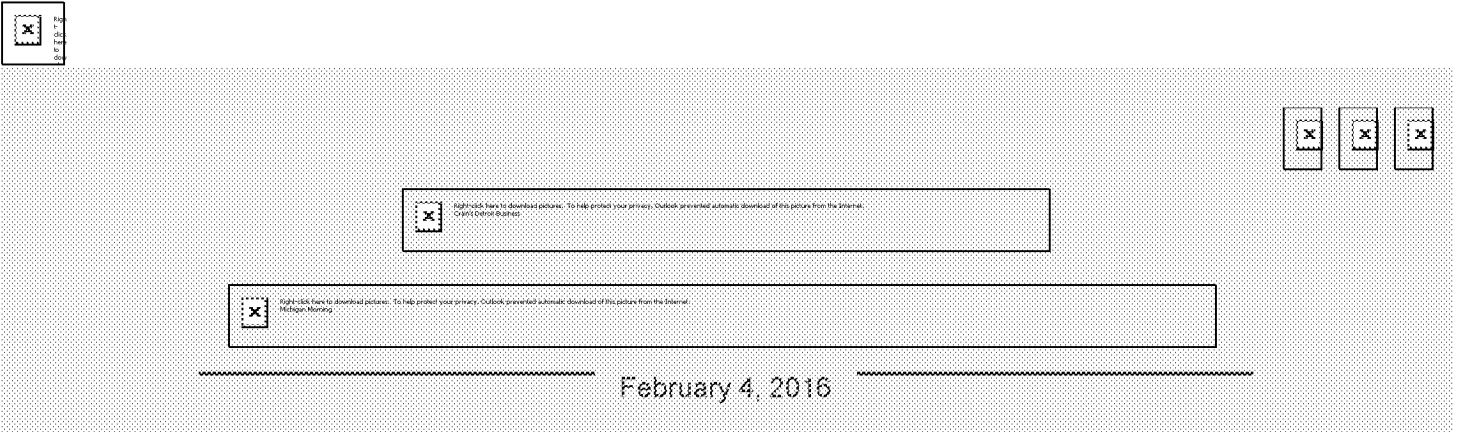
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**From:** Darga, Ken (DTMB)  
**Sent:** Thursday, February 04, 2016 7:04 AM  
**To:** Palmer, Jason (DTMB)  
**Subject:** FW: Lawmakers support \$30M for Flint water bills | Highland Park fire still smolders | Saks Fifth Avenue Off 5th opens today

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**From:** Crain's Michigan Morning  
**Sent:** Thursday, February 4, 2016 7:03:27 AM (UTC-05:00) Eastern Time (US & Canada)  
**To:** Darga, Ken (DTMB)  
**Subject:** Lawmakers support \$30M for Flint water bills | Highland Park fire still smolders | Saks Fifth Avenue Off 5th opens today

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## Top Michigan lawmakers support \$30 million plan for Flint

Senate minority leader Arlan Meekhof proposes doubling state funding for water aid. As the proposal stands now, businesses could see a 20 percent credit on their bills.

*[Complete coverage of the Flint water crisis in our special section.](#)*



## Massive fire destroys Reclaim Detroit, other businesses in Highland Park building

The fire continues to smolder this morning, prompting officials to close nearby schools as a precaution.



## DTE files \$344 million rate request with Michigan Public Service Commission

If the rate hike is approved, residential rates could increase by an average of 7.5 percent, but commercial businesses and industrial customers could get rate relief.

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## Committee to begin reviewing Detroit schools plan today

The Senate Government Operations Committee will hold the first hearing on Gov. Rick Snyder's plan for the district.

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## Saks Fifth Avenue Off 5th opens today in Farmington Hills

To attract customers, the retailer is marking its second Michigan location's grand opening with gift card and "sweet treat" giveaways.

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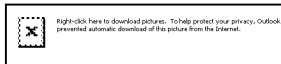
## Detroit lighting CEO abruptly resigns amid power struggle with mayor

Resignation comes 20 months after Odis Jones was hired as CEO of the Detroit Public Lighting Authority.

---



## Clinton, Sanders to hold debate in Flint on March 6



## Financing finalized for \$65 million The Scott at Brush Park apartment development

The project will have 199 units and nearly 15,000 square feet of retail space on Woodward.

---



## Detroit City FC raises \$400,000 to go ahead with

## stadium rehab

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### Home Depot to fill 1,500 jobs in metro Detroit

The home improvement retailer's hiring spree comes amid a push to staff stores ahead of its busy spring shopping season.

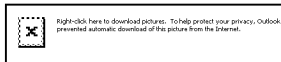
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## Michigan House panel OKs bill clarifying ballot proposal law

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### Grand Rapids Public Museum to host new Rosa Parks exhibit

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## Community Foundation for Southeast Michigan approves \$56 million in grants

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MI BIZ

## Holland-based Grand Angels invested \$3.5M in 12 deals last year, closes on \$7M venture fund

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## Proposed settlement reached in Blossom Ridge development lawsuit in Oakland Township

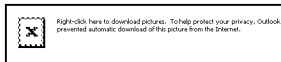
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## Admiralty Partners buys \$3 million stake in Ann Arbor-based Arotech Corp.

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## Michigan's first bio-industry roadmap shows better policies, capital are crucial

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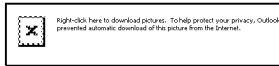


CHAD HALCOM

### Defense secretary: A-10 retirement plans on

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hold until 2022



## Businesses, nonprofits provide assistance to Flint

GRAND RAPIDS PRESS

## Grand Rapids chamber launches new program to 'elevate' minority entrepreneurs



## 10 things to do this weekend

Go to the opening weekend of an art show, check out a professional boxing match, celebrate Black History Month and more this weekend.

## EVENTS CALENDAR

### 43rd Annual Women's Recognition Luncheon

Henry Ford College (HFC) will host the 43rd Annual Women's Recognition Luncheon, which raises money to support Student Outreach and Support (SOS) and its Student Emergency Fund, which provides financial assistance to HFC students with unforeseen emergency needs to help them stay in school.

**Date:** Friday, February 5 11:00am - 1:30pm

**Place:** Henry Ford College - Culinary Arts Center, 5101 Evergreen Rd., Dearborn

**Contact:** Danielle Lewis | (313) 845-9610 | [dnlewis1@hfcc.edu](mailto:dnlewis1@hfcc.edu)

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**From:** Darga, Ken (DTMB)  
**Sent:** Thursday, February 04, 2016 9:31 AM  
**To:** Palmer, Jason (DTMB)  
**Subject:** FW: Truth Squad Special Report: Disastrous Flint Decisions, Month by Month

---

**From:** Bridge Magazine  
**Sent:** Thursday, February 4, 2016 9:30:37 AM (UTC-05:00) Eastern Time (US & Canada)  
**To:** Darga, Ken (DTMB)  
**Subject:** Truth Squad Special Report: Disastrous Flint Decisions, Month by Month



## Truth Squad: Where blame points (and doesn't) in Flint

With Gov. Rick Snyder taking the heat for the Flint crisis, an exhaustive review of available records shines a harsh light on the state and federal agencies responsible for safe drinking water.

[READ FULL STORY](#)

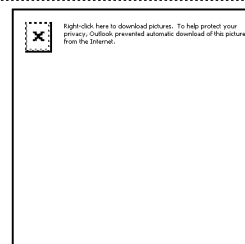


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## Flint timeline: The infuriating path to poisoned water

This [lengthy timeline](#) provides a detailed blow-by-blow of public officials' decisions and dialogue throughout the Flint water crisis. Sort for yourself the fact from fiction and spin from credible analysis – all in one place.

[READ FULL STORY](#)

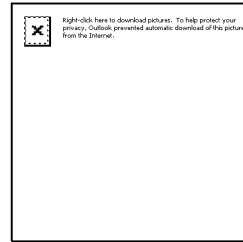


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# Slideshow: The Good, the Bad, and the Ugly

Truth Squad rates key statements throughout the Flint crisis as “truth telling,” “bad information,” or “outrageous.”

[READ FULL STORY](#)



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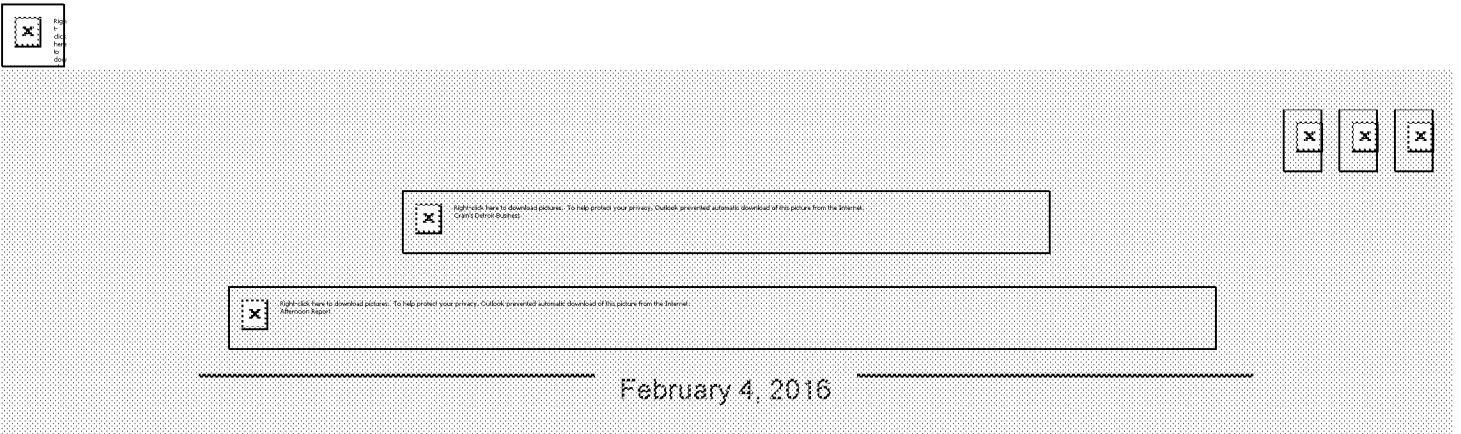
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**From:** Darga, Ken (DTMB)  
**Sent:** Thursday, February 04, 2016 3:43 PM  
**To:** Palmer, Jason (DTMB)  
**Subject:** FW: Emails: Snyder's aides knew about Legionnaires' in March | Gilbert interested in Brewster-Douglass, sources say | Debates coming to Detroit, Flint

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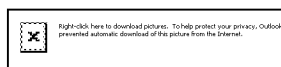
**From:** Crain's Afternoon Report  
**Sent:** Thursday, February 4, 2016 3:42:07 PM (UTC-05:00) Eastern Time (US & Canada)  
**To:** Darga, Ken (DTMB)  
**Subject:** Emails: Snyder's aides knew about Legionnaires' in March | Gilbert interested in Brewster-Douglass, sources say | Debates coming to Detroit, Flint

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## Emails show Snyder's office knew of Legionnaires' outbreak last March

When he disclosed on Jan. 13 the spike in Legionnaires' cases, possibly linked to the Flint water crisis, the governor said he had learned about it just a couple of days earlier.



KIRK PINHO

**Sources: Gilbert among developers interested in Brewster-Douglass, Eastern Market sites**



**Lions oust front office exec Sheldon White after 19 years**

White was interim general manager after Martin Mayhew was fired,

along with team President Tom Lewand, in November.

---

## Ex-EAA principal pleads guilty in corruption case

Former Mumford High School Principal Kenyetta Wilbourn Snapp admits receiving more than \$58,000 in kickbacks, evading taxes.



## Reclaim Detroit, other businesses work to recover from massive Highland Park fire

As the building continues to smolder, the nonprofit salvage company grieves over "hundreds of thousands of dollars in inventory, machinery, office equipment – we lost everything."

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Advertisement



## Detroit lighting CEO abruptly resigns amid power struggle with mayor

Odis Jones' resignation comes 20 months after he was hired to lead the Detroit Public Lighting Authority.

---

## Detroit to host GOP presidential debate March 3



## Clinton, Sanders to hold debate in Flint on March 6

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## Michigan Senate OKs \$30 million to cover Flint water bills



## Society of St. Vincent de Paul's executive director Bill Brazier to retire

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## Shuttered Metropolitan Hotel in Romulus to reopen this summer

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## Michigan Lottery plans Super Bowl ad to promote online games

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## Susan Burns to return to Wayne State to lead foundation, development, alumni affairs

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## UM researcher Max Wicha gets \$6.5 million grant for cancer stem cell research

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## DTE files \$344 million rate request with Michigan Public Service Commission

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CHAD HALCOM

## Defense secretary: A-10 retirement plans on hold until 2022

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## DTE Energy completes 3 solar facilities in Detroit, Port Huron areas

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## Detroit denies bid to store coal-based byproduct near river

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## Michigan House panel OKs bill clarifying ballot proposal law

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## 10 things to do this weekend

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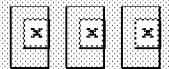
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**From:** Darga, Ken (DTMB)  
**Sent:** Friday, February 05, 2016 7:16 AM  
**To:** Palmer, Jason (DTMB)  
**Subject:** FW: Emails show Snyder's office knew of Legionnaires' outbreak | Detroit schools plan under review | Gilbert interested in Brewster-Douglass, Eastern Market sites, sources say

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**From:** Crain's Michigan Morning  
**Sent:** Friday, February 5, 2016 7:16:04 AM (UTC-05:00) Eastern Time (US & Canada)  
**To:** Darga, Ken (DTMB)  
**Subject:** Emails show Snyder's office knew of Legionnaires' outbreak | Detroit schools plan under review | Gilbert interested in Brewster-Douglass, Eastern Market sites, sources say

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Crain's Michigan Morning



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Michigan Morning

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February 5, 2016



## Emails show Snyder's office knew of Legionnaires' outbreak last March

When he disclosed on Jan. 13 the spike in Legionnaires' cases, possibly linked to the Flint water crisis, the governor said he had learned about it just a couple of days earlier.

Also, Michigan lawmakers moved quickly Thursday to start approving \$30 million to help pay the water bills of Flint residents facing a lead-contaminated water supply.

*Complete coverage of the Flint water crisis in our special section.*

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## Detroit schools plan under review in Legislature

The Senate Government Operations Committee on Thursday held the first hearing on

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Gov. Rick Snyder's \$715 million plan, with testimony from Detroit Mayor Mike Duggan and education advocates.



KIRK PINHO

Sources: Gilbert among developers interested in Brewster-Douglass, Eastern Market sites



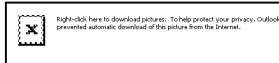
TABLE TALK

Michigan salsa rocks in Texas | Valentine at Applebee's | Pick your bourbon | Craft beer collaborations

Retirements, appointments and other metro Detroit executive moves

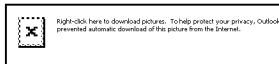
Detroit Lions [fire Sheldon White](#) | [Bill Brazier to retire](#) from St. Vincent de Paul | [Susan Burns to lead](#) Wayne State foundation

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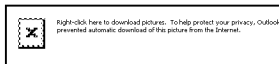
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Detroit to be proudly represented in this year's Super Bowl ads



Michigan Lottery plans Super Bowl ad to promote online games

346,000 in Michigan enrolled in plans through HealthCare.gov



Detroit denies bid to store coal-based byproduct near river

Shuttered Metropolitan Hotel in Romulus to reopen this

summer

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## UM researcher Max Wicha gets \$6.5 million grant for cancer stem cell research

The National Cancer Institute award will allow the University of Michigan Comprehensive Cancer Center's founder to pursue new research paths.

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## Ex-EAA principal pleads guilty in corruption case

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## Detroit to host GOP presidential debate March 3

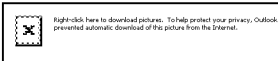
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MLIVE

## Muskegon's original 'cheese lady' sells first store, leaves legacy throughout Michigan

Today, there are six stores bearing the Cheese Lady moniker in Grand Rapids, Kalamazoo, Traverse City, Farmington Hills and Rochester, but the Muskegon location, now on Terrace Street, has remained the standard.

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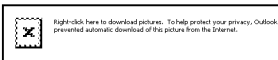


## DTE Energy completes 3 solar facilities in Detroit, Port Huron areas

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## Report: Great Lakes states need \$80B for water, sewer fixes

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## What would you ask an investing legend?

Tell us what you want to hear from Wilbur Ross in advance of *Crain's* Biggest Deals event.

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## 10 things to do this weekend

Go to the opening weekend of an art show, check out a professional boxing match, celebrate Black History Month and more this weekend.

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TGIF

### The week in review, in 60 seconds

Happy Friday.

In Flint water crisis news, emails show Gov. Rick Snyder's administration knew of a Legionnaires' outbreak months before he said he did. There was a combative congressional hearing in Washington, D.C., the state Senate approved a \$30 million plan to help pay Flint and business and nonprofit support for the beleaguered city continues.

Hillary Clinton and Bernie Sanders will debate in Flint on March 6; the GOP presidential candidates are set to face off in Detroit on March 3.

A massive warehouse fire in Highland Park destroyed Reclaim Detroit and other businesses.

Detroit Public Schools emergency manager Darnell Earley said he'll step down at month's end. Earley, who served as emergency manager during the Flint water switch, declined to testify before congress Wednesday. Meanwhile, DPS began repairs this week and created a new website to document them.

Detroit Public Lighting Authority CEO Odis Jones is stepping down amid talk of a power struggle with the mayor. Several other execs announced moves, including the latest Lions front office ouster, Sheldon White.

In development news, Detroit PAL is set to break ground on a new sports complex at the Tiger Stadium site, \$65 million in financing was completed for a new Brush Park development and after the city announced it is seeking \$30 million in federal funds for Brewster-Douglass and Eastern Market sites, Dan Gilbert is said to be interested.

Lawmakers are considering raising speed limits on state highways and a House panel OK'd a bill clarifying the ballot proposal law. Customers could see their electricity bills rise 7.5 percent under a new DTE energy rate request.

It's the weekend. Shop at the new Saks outlet, relive the entire Sherlock Holmes canon or celebrate Black History Month.

Enjoy.

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### EVENTS CALENDAR

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## Bridging the Leadership Gender Gap

Leadership Macomb and Macomb County leaders present “Bridging the Leadership Gender Gap”. Local leaders from Baker College, DTE and Plante Moran discuss how they are excelling at bridging the gender inequality gap by developing and promoting women leaders.

**Date:** Tuesday, February 9 11:30am - 12:30pm

**Place:** Sycamore Hilss Golf Club, 48787 North Ave, Macomb

**Contact:** Leadership Macomb | (586) 954-2788 | [kdifelice@leadershipmacomb.org](mailto:kdifelice@leadershipmacomb.org)

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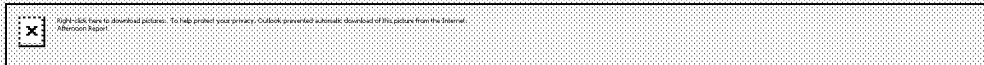
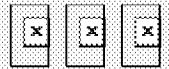
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**From:** Darga, Ken (DTMB)  
**Sent:** Friday, February 05, 2016 3:40 PM  
**To:** Palmer, Jason (DTMB)  
**Subject:** FW: \$5M project in Avenue of Fashion | Art Van Super Bowl ads thank Flint donors | AlphaUSA helps historic ship sail again

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**From:** Crain's Afternoon Report  
**Sent:** Friday, February 5, 2016 3:39:08 PM (UTC-05:00) Eastern Time (US & Canada)  
**To:** Darga, Ken (DTMB)  
**Subject:** \$5M project in Avenue of Fashion | Art Van Super Bowl ads thank Flint donors | AlphaUSA helps historic ship sail again

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February 5, 2016

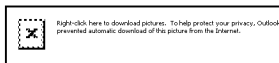
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KIRK PINHO

## Developer plans \$5 million project along Detroit's Avenue of Fashion

At Livernois Avenue and Seven Mile Road, local developer and tattoo shop owner Matt Hessler sees potential for new retail and restaurant space, plus a dozen apartments in the former B. Siegel Co. department store.



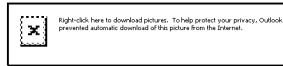
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## SS United States may sail again thanks in part to Livonia's AlphaUSA

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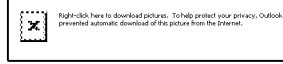
## Flint restaurants, bars urged to get free water inspections

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### Granite City Food & Brewery set to open in RenCen on Wednesday

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### Art Van replaces regional Super Bowl TV ads with thanks for Flint water donors

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GUEST BLOG: CHARLIE WOLLBORG

### Detroit to be proudly represented in this year's Super Bowl ads

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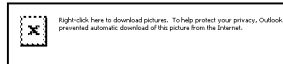
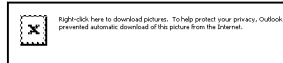


TABLE TALK

### Michigan salsa rocks in Texas | Valentine at Applebee's | Pick your bourbon | Craft beer collaborations

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### Detroit Digits: Feb. 5, 2016

From a large financing package for a new Detroit apartment complex to a community financing campaign milestone by Detroit City FC, here's a look at this week's news by the numbers.

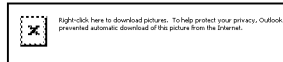
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### What would you ask an investing legend?

Tell us what you want to hear from Wilbur Ross in advance of *Crain's* Biggest Deals event. Find more details about the event and register [here](#).

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### 10 things to do this weekend

Go to the opening weekend of an art show, check out a professional boxing match, celebrate Black History Month and

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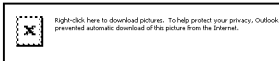
more this weekend.

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#### Advertisement



### Winner of tonight's UM-MSU hockey game at Joe Louis Arena to take home 'Iron D' trophy



### Detroit jobs program signs up 1,289 youths in first 2 days

Mayor Mike Duggan's "Grow Detroit's Young Talent" initiative is processing 1,500 more online registrations and will hold two recruitment events Saturday.

---

## NextEnergy to start third I-Corps program

The program helps entrepreneurs launch companies focusing on energy and transportation.

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## 346,000 in Michigan enrolled in plans through HealthCare.gov



### QStride moves headquarters from Troy to downtown Detroit

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## Business events in February: luncheons, conventions, policy conferences

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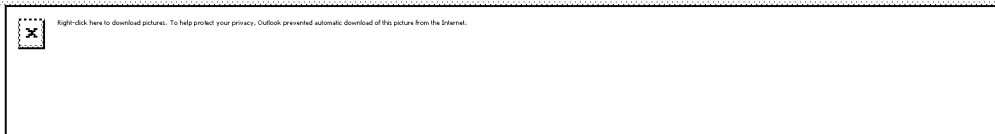
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**From:** Darga, Ken (DTMB)  
**Sent:** Sunday, February 07, 2016 12:01 AM  
**To:** Palmer, Jason (DTMB)  
**Subject:** FW: Week in Review: Full Flint timeline

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**From:** Bridge Magazine  
**Sent:** Sunday, February 7, 2016 12:00:43 AM (UTC-05:00) Eastern Time (US & Canada)  
**To:** Darga, Ken (DTMB)  
**Subject:** Week in Review: Full Flint timeline



## Weekend Commentary

The nonpartisan Citizens Research Council of Michigan weighs in on the gag-rule law with a thumbs down. And a U-M professor explains why, though the Emergency Manager law wasn't racially motivated, it has fallen disproportionately upon communities with large African-American populations.

[EM law had unintended racial consequences in Flint and Detroit](#)

[Yes, it's a gag rule, and withholding information will hurt government](#)

## Truth Squad Special Report: Flint Disaster Timeline

[Where blame leads so far in Flint water crisis](#)

[Disaster day-by-day: A detailed Flint crisis timeline](#)

[Slideshow: Rating comments of public officials on the Flint water crisis](#)

## Other News

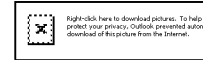
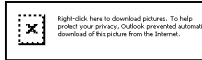
[Two candidates emerge to run Detroit schools after EM exit](#)

[Settled into U-M top job, Schlissel strategizes future](#)

## Commentary

[Performance standards can rein in electricity costs for 2016 ratepayers](#)

[Phil Power: Iowa dealt a hand with three wild cards, no aces](#)



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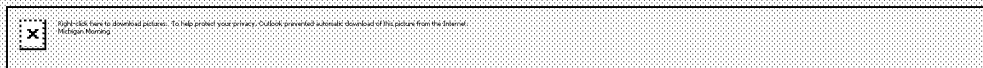
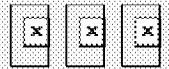
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**From:** Darga, Ken (DTMB)  
**Sent:** Monday, February 08, 2016 7:11 AM  
**To:** Palmer, Jason (DTMB)  
**Subject:** FW: Lions look to update their den | Will your co-worker be a robot? | Flint biz treads water through crisis | Opioid abuse rampant

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**From:** Crain's Michigan Morning  
**Sent:** Monday, February 8, 2016 7:10:17 AM (UTC-05:00) Eastern Time (US & Canada)  
**To:** Darga, Ken (DTMB)  
**Subject:** Lions look to update their den | Will your co-worker be a robot? | Flint biz treads water through crisis | Opioid abuse rampant

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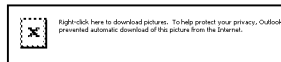
February 8, 2016

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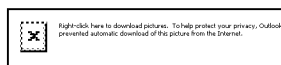


## Lions look to spruce up their lair

The Detroit Lions may turn some of Ford Field's 132 suites into club or other gathering space under a plan to refresh the \$500 million stadium that opened in 2002.



## Will robots zap the job market? Knowledge-based automation could make machines the new workforce



## Flint biz treads water through crisis

City business owners and officials are hoping the uncertainty over potentially dangerous levels of lead in the water supply doesn't wash away Flint's downtown resurgence.





## Reclaim Detroit, burned out of Highland Park warehouse, was seeking new home in Midtown



JAY GREENE

## Opioid abuse in 1960s pales compared to today's overdose epidemic

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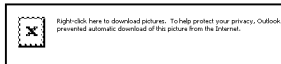


MARY KRAMER

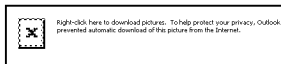
## In Flint, a tally of lawsuits | Rating the Super Bowl ads

Publisher Mary Kramer and WJR's Paul W. Smith chat about the Super Bowl ads and about stories in today's edition of Crain's.

## State seeks to end tax credit for auto insurers



## Great Expressions Dental Centers to move HQ, add jobs in Southfield



## HealthRise expects to hit revenue highs

For HealthRise Solutions, 2016 is expected to be a breakthrough year, followed by a breakout year in 2017, said CEO David Farbman.



CAPITOL BRIEFINGS

## Bill seeks to stop advertising spending for the Healthy Michigan plan

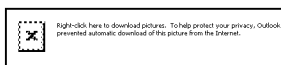
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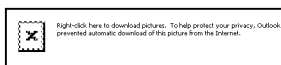
## Ruling in Campbell Ewald case could change lawsuit 'pickoff' tactic

A new U.S. Supreme Court ruling against Detroit-based Campbell Ewald Co. could close off or drastically change a tactic businesses nationwide sometimes use to defuse employee class-action lawsuits before they can gain traction.



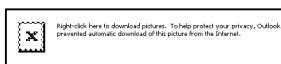
SPECIAL REPORT: CRAIN'S MICHIGAN BUSINESS

## Lansing power brokers: Law firms, others strengthen their lobbying corps



## Muchmore reflects on long career

Dennis Muchmore returned last week to lobbying, a job he had nearly 30 years ago in Lansing with the launch of a firm that still bears his name.



SPECIAL REPORT: SECOND STAGE

## With changing job climate, employers need to break with tradition to find new hires



SPECIAL REPORT: EMPLOYMENT LAW

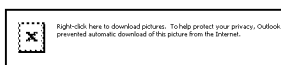
## Whistle blowback: Proposed rule could have unplanned pitfalls

## Flint water suits flood in

## Hillary Clinton visits Flint, calls water crisis immoral

EDITORIAL

## Opinion: Water quality needs to be priority



## Northern Michigan winery tailors tastings to younger drinkers

Marie-Chantal Dalese, president and CEO of Chateau Chantal, a

winery and bed-and-breakfast near Traverse City, is drawing on her northern Michigan wine country roots to help market the region — and its wine — to a new demographic.

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## Judge to hear arguments on permit for Au Sable fish hatchery

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KALAMAZOO GAZETTE

## 40-year-old VanSweden Jewelers to close in downtown Kalamazoo

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MIBIZ

## Gentex: A lesson in outperforming the market

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## Oakland County shows it's sweet on business

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### EVENTS CALENDAR

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## Bridging the Leadership Gender Gap

Leadership Macomb and Macomb County leaders present “Bridging the Leadership Gender Gap”. Local leaders from Baker College, DTE and Plante Moran discuss how they are excelling at bridging the gender inequality gap by developing and promoting women leaders.

**Date:** Tuesday, February 9 11:30am - 12:30pm

**Place:** Sycamore Hills Golf Club, 48787 North Ave, Macomb

**Contact:** Leadership Macomb | (586) 954-2788 | [kdifelice@leadershipmacomb.org](mailto:kdifelice@leadershipmacomb.org)

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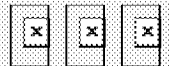
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**From:** Darga, Ken (DTMB)  
**Sent:** Monday, February 08, 2016 3:24 PM  
**To:** Palmer, Jason (DTMB)  
**Subject:** FW: Harley-Davidson dealer plans 'destination location' | Selfridge lands \$32.6M contract | Quicken responds to Super Bowl ad backlash

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**From:** Crain's Afternoon Report  
**Sent:** Monday, February 8, 2016 3:23:05 PM (UTC-05:00) Eastern Time (US & Canada)  
**To:** Darga, Ken (DTMB)  
**Subject:** Harley-Davidson dealer plans 'destination location' | Selfridge lands \$32.6M contract | Quicken responds to Super Bowl ad backlash

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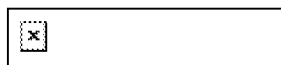


February 8, 2016

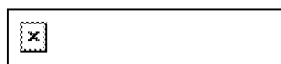


## Motor City Harley-Davidson to move into former Sam's Club site in Farmington Hills

Owner Tom Celani also plans to put a brew pub-style restaurant, gourmet grocer and other attractions on the "destination location" site.



## Selfridge to get new \$32.6 million jet refuel system — its largest construction contract



## Lions to consider improvements at Ford Field

The team may turn some of Ford Field's 132 suites into club or other gathering space under a plan to refresh the \$500 million stadium that opened in 2002.



## Reclaim Detroit, burned out of Highland Park warehouse, was seeking new home in Midtown



ADVERTISING AGE

## How Quicken Loans is responding to backlash over Super Bowl ad

The Detroit-based online lender spent most of Super Bowl 50 on its Twitter page responding to criticism of its first big game commercial, with people making a connection between the ad and the sub-prime mortgages that spurred the financial crisis of 2008.

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## DEGC sets \$1 billion goal for Detroit contractor matchmaking event Thursday

## Super Bowl TV ratings down in metro Detroit



GUEST BLOG: CHARLIE WOLLBORG

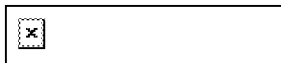
## Comedians shine in best Super Bowl 2016 ads; actors' spots leave us scratching our heads



MARY KRAMER

## In Flint, a tally of lawsuits | Rating the Super Bowl ads

*Crain's* Detroit Business Publisher Mary Kramer and WJR-AM's Paul W. Smith chat about the Super Bowl ads and stories in the Feb. 8 edition of *Crain's*. Listen to the interview, then read the stories.



## What would you ask an investing legend?

Tell us what you want to hear from Wilbur Ross in advance of *Crain's* Biggest Deals event. Find more details about the event and register [here](#).

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## How Flint businesses are treading water through lead crisis

The uncertainty over potentially dangerous levels of lead in the city's water supply has some worried about the risk of washing away Flint's downtown resurgence.



---

BRIDGE MAGAZINE

## Disaster day by day: A detailed Flint crisis timeline

The timeline and its Michigan Truth Squad additions are useful to sort fact from fiction and spin from credible analysis of the Flint water crisis.

---

## Flint residents will be hired to help test water



## Great Expressions Dental Centers to move HQ, add jobs in Southfield

Parent company ADG LLC, formerly American Dental Group, is leasing about 30,000 square feet in the Onyx building, compared with an estimated 15,000 square feet at its previous Bloomfield Hills headquarters.



---

JAY GREENE

## Opioid abuse in 1960s pales compared to today's overdose epidemic



## Heidi Jacobus, co-founder of Cybernet Systems, dies at 63

Memorial reception is set for the longtime active member of the Ann Arbor tech community.

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## High school featuring bilingual education opens in Detroit

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## Martha Stewart, ex-astronaut Mark Kelly, Shinola president to headline Fuel Leadership event

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THIS WEEK'S ISSUE

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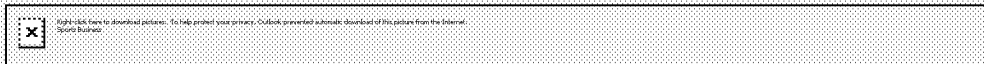
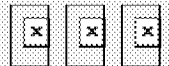
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**From:** Darga, Ken (DTMB)  
**Sent:** Monday, February 08, 2016 4:50 PM  
**To:** Palmer, Jason (DTMB)  
**Subject:** FW: Super Bowl TV numbers dip locally | Lions may retool Ford Field suite mix | Detroit City FC hits 1st stadium fundraising goal

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**From:** Crain's Sports Business Report  
**Sent:** Monday, February 8, 2016 4:50:01 PM (UTC-05:00) Eastern Time (US & Canada)  
**To:** Darga, Ken (DTMB)  
**Subject:** Super Bowl TV numbers dip locally | Lions may retool Ford Field suite mix | Detroit City FC hits 1st stadium fundraising goal

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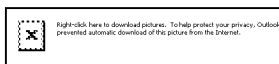


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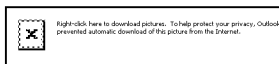
## Super Bowl TV ratings down in metro Detroit

The Denver Broncos' 24-10 victory over the Carolina Panthers averaged a 46.5 household rating and 69 share in the Detroit market for WWJ-Channel 62.



GUEST BLOG: CHARLIE WOLLBORG

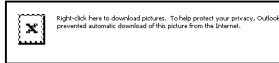
Comedians shine in best Super Bowl 2016 ads; actors' spots leave us scratching our heads



Lions to consider improvements at Ford Field

The team may turn some of Ford Field's 132 suites into club or other gathering space under a plan to refresh the \$500 million stadium that opened in 2002.

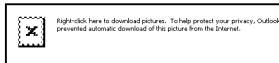
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## New Lions president retools business unit to boost team revenue

Rod Wood, hired by the team last fall, is refashioning its organizational structure to boost local revenue, a critical practice for all 32 National Football League clubs.

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## Detroit City FC raises \$400,000 to go ahead with stadium rehab

The funding campaign needed to reach that minimum before the money would be made available to the soccer team to begin work on the 80-year-old Keyworth Stadium in Hamtramck.

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## Detroit PAL set to break ground on sports complex at Tiger Stadium site

The youth sports nonprofit reached its first “Kids on the Corner” fundraising goal of \$12 million so it can begin construction in April on a multisport complex and new PAL headquarters.

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## Detroit Pistons players, execs pledge \$500,000 to Flint water crisis relief efforts

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LOCAL10.COM

## Ex-Tigers outfielder Delmon Young arrested for battery in Miami, and accused of making anti-Cuban slurs

Young, who played for Detroit from 2011-12 and is the younger

---

brother of Dmitri Young, was arrested for aggravated harassment while with the Tigers in 2012.



## Lions oust front office exec Sheldon White after 19 years

White was interim general manager after Martin Mayhew was fired, along with team President Tom Lewand, in November.

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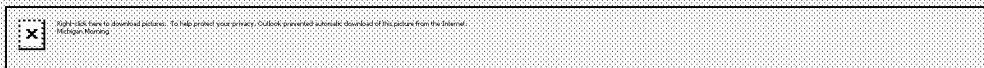
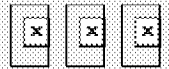
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**From:** Darga, Ken (DTMB)  
**Sent:** Tuesday, February 09, 2016 7:06 AM  
**To:** Palmer, Jason (DTMB)  
**Subject:** FW: Snyder recall petition approved | Gilbert's online stock market for high-end sneakers | Uber to deliver paczki today

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**From:** Crain's Michigan Morning  
**Sent:** Tuesday, February 9, 2016 7:05:37 AM (UTC-05:00) Eastern Time (US & Canada)  
**To:** Darga, Ken (DTMB)  
**Subject:** Snyder recall petition approved | Gilbert's online stock market for high-end sneakers | Uber to deliver paczki today

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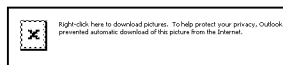
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## State board of canvassers approves petition to recall Snyder

The State Board of Canvassers has approved a petition to recall Gov. Rick Snyder, but denied the majority of proposals related to Flint's lead-tainted water crisis.



## Flint official: \$30 million from state for water bills not enough

Today: Flint Mayor Karen Weaver plans to outline the next steps in her plan to remove lead pipes from the city's water system while Michigan Attorney General Bill Schuette will give an update on the investigation. [Complete coverage of the Flint water crisis in our special section.](#)



## Motor City Harley-Davidson to move into former Sam's Club site in Farmington Hills

Owner Tom Celani also plans to put a brew pub-style restaurant, gourmet grocer and other attractions on the "destination location" site.



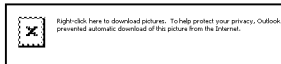
## Gilbert company launches online stock market for high-end sneakers

Detroit Venture Partners' portfolio company Campless.com morphs into StockX.



## Selfridge to get new \$32.6 million jet refuel system — its largest construction contract

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## Need a paczki fix? Uber will deliver in Detroit, Grand Rapids

Grab your smartphones! Starting at 7 a.m. today, the ride-booking service will take orders for the sweet treats to be delivered to your home or business.

## DPS shifts \$300,000 to address building issues

The funds are being transferred from existing spending plans of other departments, the Detroit school district said.



ADVERTISING AGE

## How Quicken Loans is responding to backlash over Super Bowl ad

## Michigan among states whose health coverage increased,

## survey finds

Eight states saw a significant drop last year in the number of residents going without health insurance, according to a government report out Tuesday that has implications for the presidential campaign.

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## DEGC sets \$1 billion goal for Detroit contractor matchmaking event Thursday

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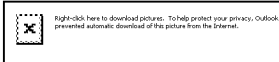
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## Saginaw business repurposing old shipping containers plans expansion

The company says its future operations will be focused on areas including the market for small, low-cost homes.

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GUEST BLOG: MARK S. LEE

## Detroit entrepreneur knows how to cultivate wine business

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MICHIGAN RADIO

## DEQ to hold public meetings today on proposal to divert water from Lake Michigan

Waukesha, Wis., wants to divert up to 16.7 million gallons a day by 2050.

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MLIVE

## Developer plans 4-story 'urban' grocery store, apartment complex in Jackson

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RAPID GROWTH

## Monthly 'pop-up marketplace' at Grand Rapids Downtown Market to feature local artisans

---



JAY GREENE

## Opioid abuse in 1960s pales compared to today's overdose epidemic

Experts say Michigan is at the forefront of drug abuse that often begins with overprescribing and overuse of prescription drugs that can lead to heroin overdoses. A summit this week in Detroit will address the issues.

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### EVENTS CALENDAR

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#### CEO Roundtable

Hosted by NAWBO/EXCEL, the 501(c)3 arm of the National Association of Women Business Owners Greater Detroit Chapter in conjunction with its Young Entrepreneurs Academy (YEA!). Jenny Holaday from Motor City Casino, Patricia Shall from Creative Benefits and Insurance Solutions, Marcy Bell from Bell's Landscaping Service, Inc., and others discuss their road to the top.

**Date:** Thursday, February 11 5:30pm - 7:00pm

**Place:** Wayne State University Law School, Spencer Partrich Auditorium , 471 W Palmer, Detroit

**Contact:** Mashell Carissimi | (586) 216-8200 | [info@nawboexcel.org](mailto:info@nawboexcel.org)

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**From:** Darga, Ken (DTMB)  
**Sent:** Tuesday, February 09, 2016 9:31 AM  
**To:** Palmer, Jason (DTMB)  
**Subject:** FW: Meet Michigan's new Academic State Champs – Did YOUR school make the grade?

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**From:** Bridge Magazine  
**Sent:** Tuesday, February 9, 2016 9:30:38 AM (UTC-05:00) Eastern Time (US & Canada)  
**To:** Darga, Ken (DTMB)  
**Subject:** Meet Michigan's new Academic State Champs – Did YOUR school make the grade?



## Michigan's 2015 Academic State Champs

Bridge Magazine recognizes 44 high schools across the state earning top marks for preparing students for college or career success

[READ FULL STORY](#)

## DATABASE: See how YOUR high school stacks up

See the Academic State Champs score – and key test scores and demographics – for your local high school. Use our tool to see how your high school stacks up against other schools in your area and across the state.

[READ FULL STORY](#)

## 44 State Champs

Here are the high schools across Michigan that best exceeded expectations in 2015.



[READ FULL STORY](#)

## Phil Power: Second thoughts on Flint's water debacle

As we ponder conflicting accusations of who is to blame for the water disaster in Flint and the financial crisis in Detroit's public schools, let's also take a moment to consider some of the root causes that led to these emergencies and how to fix them.

[READ FULL STORY](#)



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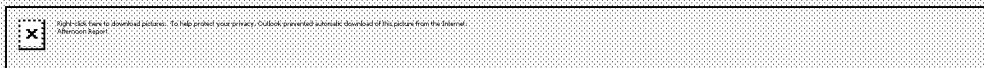
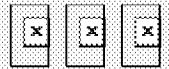
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**From:** Darga, Ken (DTMB)  
**Sent:** Tuesday, February 09, 2016 3:26 PM  
**To:** Palmer, Jason (DTMB)  
**Subject:** FW: Ilitch teases Red Wings arena name | ITC Holdings sold for \$6.9 billion | Manslaughter charges possible in Flint crisis, investigator says

---

**From:** Crain's Afternoon Report  
**Sent:** Tuesday, February 9, 2016 3:25:01 PM (UTC-05:00) Eastern Time (US & Canada)  
**To:** Darga, Ken (DTMB)  
**Subject:** Ilitch teases Red Wings arena name | ITC Holdings sold for \$6.9 billion | Manslaughter charges possible in Flint crisis, investigator says

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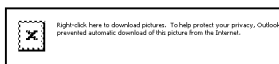
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## Chris Ilitch: Red Wings arena name to be unveiled in 1-2 months

That news emerged today from Chris Ilitch, who spoke to nearly 800 people gathered at a luncheon inside Motor City Casino Hotel to honor him and his father, Red Wings owner Mike Ilitch, as *Crain's Detroit Business'* Newsmakers of the Year for 2015.



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## Fortis to buy Novi-based power-line operator ITC for \$6.9 billion

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## Manslaughter charges possible in Flint water crisis, state investigator says

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AUTOMOTIVE NEWS

## Former Lear CEO Bob Rossiter dies at 69

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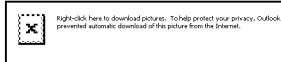


TABLE TALK: VALENTINE'S DAY ROUNDUP

## \$220 for dinner at 220 | Punch for puckering up | Sweet endings | Tea at the Whitney

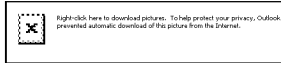
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## Ilitches, retired Stryker chairman among Philanthropy 50 donors

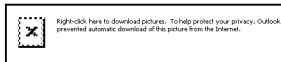
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## State board of canvassers approves petition to recall Snyder

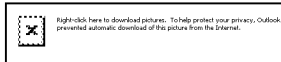
Supporters of recalling the Republican governor over Flint's supply of corrosive river water pleaded with the board to ignore "minor mistakes" and approve additional proposals.

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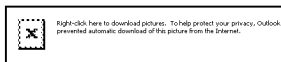
## Obama calls for trimming Great Lakes program's funding

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## Gilbert company launches online stock market for high-end sneakers

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## Will robots zap the job market? Knowledge-based automation could make machines the new workforce

Rapid innovation, largely originating in manufacturing operations, is expanding into new industries, such as the financial sector, and will challenge our concept of the labor force — more quickly than

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you think, according to experts.

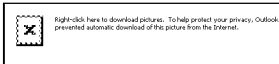
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### Macomb County honors top local businesses

Blake Farms, Tweddle and hospitals are among those that earned awards for traits such as efficiency, building a strong workforce, reaching new markets and cultivating a charitable workplace.



GUEST BLOG: MARK S. LEE

### Detroit entrepreneur knows how to cultivate wine business

House of Pure Vin co-owner and partners combine their knowledge, research skills and interest to build a downtown retail spot.

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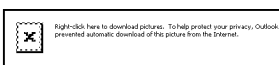
## Michigan among states whose health coverage increased, survey finds

Eight states saw a significant drop last year in the number of residents going without health insurance, according to a government report out Tuesday that has implications for the presidential campaign.



### Detroit Wayne Mental Health Authority board reverses CEO's ending of ICA contract

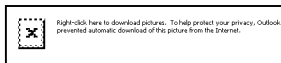
CEO Tom Watkins had terminated a contract with Integrated Care Alliance, a Detroit-based developmental disability provider agency, over breach of contract issues.



### Oakland County shows it's sweet on business

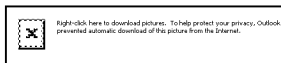
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## State seeks to end tax credit for auto insurers



## ***Crain's* seeks nominees for 20 in their 20s**

Know a 20-something professional who is making his or her mark in metro Detroit?



## **Michigan school plan involves industry, labor, educators**

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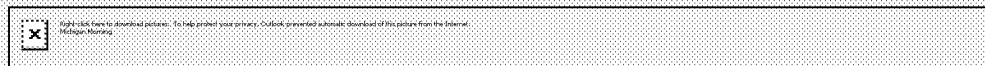
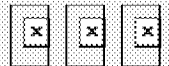
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**From:** Darga, Ken (DTMB)  
**Sent:** Wednesday, February 10, 2016 7:09 AM  
**To:** Palmer, Jason (DTMB)  
**Subject:** FW: Governor plans \$360M for Flint, infrastructure | Michigan school plan unveiled | Illitch to reveal arena name soon

---

**From:** Crain's Michigan Morning  
**Sent:** Wednesday, February 10, 2016 7:08:00 AM (UTC-05:00) Eastern Time (US & Canada)  
**To:** Darga, Ken (DTMB)  
**Subject:** Governor plans \$360M for Flint, infrastructure | Michigan school plan unveiled | Illitch to reveal arena name soon

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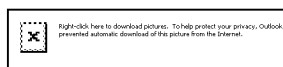
## Governor plans \$360 million for Flint, infrastructure

The \$195 million for Flint and \$165 million for statewide infrastructure needs will be detailed in the Republican governor's annual \$54.9 billion budget presentation to the GOP-led Legislature today.

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## Snyder to propose 4.3 percent boost for public universities

Governor is to present his proposed fiscal year 2017 budget this morning.



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You can stop guessing new arena name soon,  
Chris Ilitch says

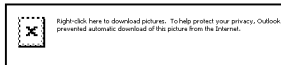
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That news emerged Tuesday from Chris Ilitch, who spoke to nearly 800 people at a luncheon at MotorCity Casino Hotel to honor him and his father, Red Wings owner Mike Ilitch, as *Crain's Detroit Business'* Newsmakers of the Year for 2015.



## Michigan school plan involves industry, labor, educators

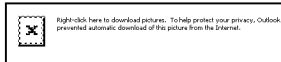
State Superintendent Brian Whiston proposes measures designed to make the state a top educational system and build relationships with employers.



## *Crain's* seeks nominees for 20 in their 20s

Know a 20-something professional who is making his or her mark in metro Detroit?

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## Manslaughter charges possible in Flint water crisis, state investigator says

[Complete coverage of the Flint water crisis in our special section.](#)

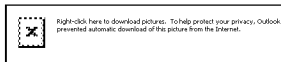


## Fortis to buy Novi-based power-line operator ITC for \$6.9 billion



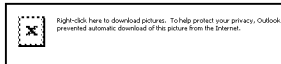
## Business Leaders for Michigan unveils plan to solve infrastructure issues, attract new business

"Our risk is complacency," said Patrick Doyle, president and CEO of Domino's Pizza Inc. and board chair of BLM. "... now it's about growing Michigan."



## Detroit casinos' revenue declines in January

The city's three casinos paid \$8.8 million in state taxes in January and reported submitting nearly \$13 million in wagering taxes and development agreement payments, the Michigan Gaming Control Board said.



## Macomb County honors top local businesses

Blake Farms, Tweddle and hospitals are among those that earned awards for traits such as efficiency, building a strong workforce, reaching new markets and cultivating a charitable workplace.

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## Obama calls for trimming Great Lakes program's funding



AUTOMOTIVE NEWS

## Former Lear CEO Bob Rossiter dies at 69

He guided Lear through a drastic turnaround after declaring bankruptcy in 2009.

MIBIZ

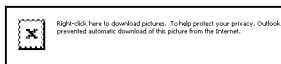
## Mobile bottling service fills niche for small-scale craft breweries

THE RAPIDIAN

## New mentoring program seeks to connect youth of color with Grand Rapids' tech industry

LANSING STATE JOURNAL

## Whole Foods could begin moving into first Lansing store this month



## Ilitches, retired Stryker chairman among



## Philanthropy 50 donors

---



TABLE TALK: VALENTINE'S DAY ROUNDUP

**\$220 for dinner at 220 | Punch for puckering up  
| Sweet endings | Tea at the Whitney**

---



## Granite City Food & Brewery set to open in RenCen today

After standing vacant for 20 years, a space at the northwest corner of the downtown Detroit office-hotel complex is coming to life with a new restaurant-bar and 1,000-square-foot patio.

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## EVENTS CALENDAR

---

### CEO Roundtable

Hosted by NAWBO/EXCEL, the 501(c)3 arm of the National Association of Women Business Owners Greater Detroit Chapter in conjunction with its Young Entrepreneurs Academy (YEA!). Jenny Holaday from Motor City Casino, Patricia Shall from Creative Benefits and Insurance Solutions, Marcy Bell from Bell's Landscaping Service, Inc., and others discuss their road to the top.

**Date:** Thursday, February 11 5:30pm - 7:00pm

**Place:** Wayne State University Law School, Spencer Partrich Auditorium , 471 W Palmer, Detroit

**Contact:** Mashell Carissimi | (586) 216-8200 | [info@nawboexcel.org](mailto:info@nawboexcel.org)

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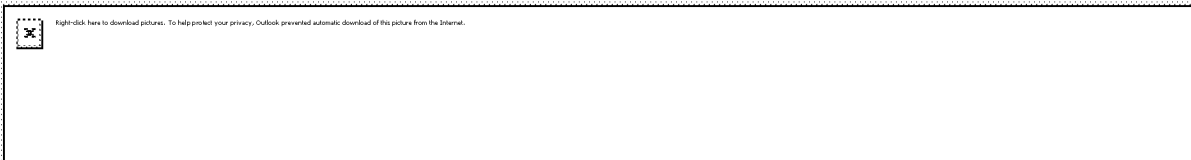
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**From:** Darga, Ken (DTMB)  
**Sent:** Wednesday, February 10, 2016 9:51 AM  
**To:** Palmer, Jason (DTMB)  
**Subject:** FW: Michigan's drinking water safety system may be 'more broken than we think'

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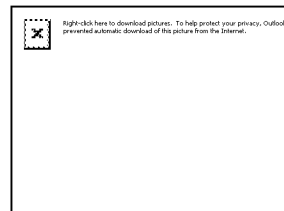
**From:** Bridge Magazine  
**Sent:** Wednesday, February 10, 2016 9:50:24 AM (UTC-05:00) Eastern Time (US & Canada)  
**To:** Darga, Ken (DTMB)  
**Subject:** Michigan's drinking water safety system may be 'more broken than we think'



## Signs of trouble at MDEQ, years before Flint lead crisis

A 2010 federal audit said Michigan's drinking water safety program was taking shortcuts to save money. An expert testifying before Congress today concludes from the audit that water safety regulation in Michigan is "more broken than we think."

[READ FULL STORY](#)



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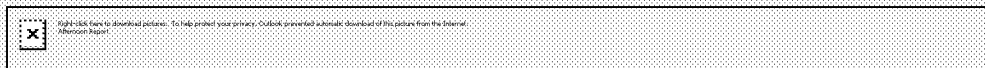
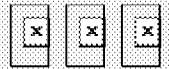
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**From:** Darga, Ken (DTMB)  
**Sent:** Wednesday, February 10, 2016 3:32 PM  
**To:** Palmer, Jason (DTMB)  
**Subject:** FW: Snyder's budget focuses on Flint, Detroit schools, infrastructure | Possible names for new Red Wings arena | New plan for Business Leaders of Michigan

---

**From:** Crain's Afternoon Report  
**Sent:** Wednesday, February 10, 2016 3:31:01 PM (UTC-05:00) Eastern Time (US & Canada)  
**To:** Darga, Ken (DTMB)  
**Subject:** Snyder's budget focuses on Flint, Detroit schools, infrastructure | Possible names for new Red Wings arena | New plan for Business Leaders of Michigan

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February 10, 2016

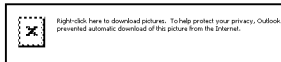


## Snyder's \$54.9 billion budget: \$195 million for Flint, fix Detroit schools



BILL SHEA

## What will new Red Wings arena be called? Banks, Little Caesars, Amway among possibilities



## Business Leaders for Michigan unveils plan to solve infrastructure issues, attract new business

"Our risk is complacency," said Patrick Doyle, president and CEO of Domino's Pizza Inc. and board chair of BLM. "... now it's about growing Michigan."

# Michigan to review implications of Supreme Court's hold on Clean Power Plan rule

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## New Utica-based baseball league names its 3 team managers

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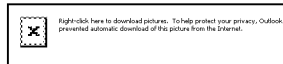
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## State boosting level of testing, services in Flint

The latest on developments in the lead contamination of Flint's water.

---



## Detroit casinos' revenue declines in January

The city's three casinos paid \$8.8 million in state taxes in January and reported submitting nearly \$13 million in wagering taxes and development agreement payments, the Michigan Gaming Control Board said.

---



STAGE 2 STRATEGIES

## Ad agency gains clients without salespeople

Agencies usually are split into two worlds: accounts and creative. To forgo accounts altogether is to disregard an ingrained industry practice, but Michael Watts of Hook Studios in Ann Arbor has found this to be a formula for success.

---



## Granite City Food & Brewery opens in RenCen today

After standing vacant for 20 years, a space at the northwest corner of the downtown Detroit office-hotel complex is coming to life with a new restaurant-bar and 1,000-square-foot patio.

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## 10 things to do this weekend

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Have some fun downtown during the Meridian Winter Blast, see some Academy Award-nominated short films, enjoy some Valentine's Day treats and more this weekend.

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MARY KRAMER

## 'The Big Short' sheds light on mortgage meltdown of 2008

Once in a while, a movie comes along that I think is "required viewing." "The Big Short" is one of them.

---

## Youth Development Commission founder Randy McNeil dies at 66



## HealthRise expects to hit revenue highs

For HealthRise Solutions, 2016 is expected to be a breakthrough year, followed by a breakout year in 2017, said CEO David Farbman.

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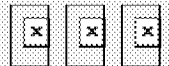
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**From:** Darga, Ken (DTMB)  
**Sent:** Thursday, February 11, 2016 6:44 AM  
**To:** Palmer, Jason (DTMB)  
**Subject:** FW: Patterson hails \$1B I-75 widening | Snyder's \$54.9B budget: fixes for Flint, Detroit schools | Shinola plans space on Selden Street

---

**From:** Crain's Michigan Morning  
**Sent:** Thursday, February 11, 2016 6:44:01 AM (UTC-05:00) Eastern Time (US & Canada)  
**To:** Darga, Ken (DTMB)  
**Subject:** Patterson hails \$1B I-75 widening | Snyder's \$54.9B budget: fixes for Flint, Detroit schools | Shinola plans space on Selden Street

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February 11, 2016



## Patterson hails \$1 billion widening project along I-75 in Oakland County

The 17-mile project, expected to start this summer near Square Lake Road, was a pillar of L. Brooks Patterson's State of the County address in front of an estimated 600 people at the Auburn Hills Marriott Pontiac.



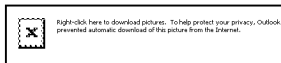
## Snyder's \$54.9 billion budget: \$195 million for Flint, fix Detroit schools

Gov. Rick Snyder on Wednesday presented his budget for fiscal year 2017, which includes spending to help Flint fix lead contamination in the city's drinking water, the cornerstone of a broader investment in the state's infrastructure.



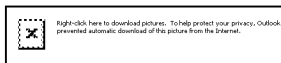
## Shinola plans cafe, production space on Selden Street in Midtown

The company also launched a national ad campaign focused on employees, job creation.



## Lear pulls support from Detroit PAL over concerns tied to Tiger Stadium project

Matt Simoncini, president and CEO at Southfield-based Lear, said what's happening on the historic site — including the use of artificial turf — doesn't follow the spirit of the \$3 million in federal funds secured for the preservation of the site.



BRIDGE MAGAZINE

## Signs of trouble at Michigan DEQ, years before Flint lead crisis

In 2010, a federal audit portrayed the Michigan Department of Environmental Quality as a department beset by budget cuts, staff shifts and limited resources, and willing to take regulatory shortcuts in safeguarding Michigan's water.

[Complete coverage of the Flint water crisis in our special section.](#)

Advertisement



## New Utica-based baseball league names its 3 team managers

The United Shore Professional Baseball League this week named the managers for its developmental clubs that will begin play on Memorial Day in a stadium now under construction along M-59 in Utica.



## TechTown to host summer startup accelerator program

DTX Launch Detroit accepting applications from college students and recent graduates.

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## DEGC sets \$1 billion goal for Detroit contractor matchmaking event today

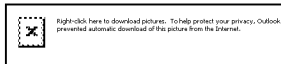
More than 100 Detroit-based businesses are expected at the D2D "speed dating" style event for suppliers and anchor businesses.

---

## Water authority approves aid program for Detroit's low-income customers

Water Residential Assistance Program also will freeze overdue amounts.

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## Wayne County executives detail opposition to polluting proposals

The Marathon refinery in southwest Detroit and a waste processing facility in Hamtramck want to expand their activities, potentially increasing pollution.

---

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## Judson Center names Lenora Hardy-Foster president, CEO

She joins the Royal Oak-based nonprofit after a 36-year career at Southwest Solutions Inc. where she served most recently as executive director.

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## City Center building in Troy fetches \$20 million high bid at auction

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## Michigan to review implications of Supreme Court's hold on Clean Power Plan rule

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BILL SHEA

### What will new Red Wings arena be called? Banks, Little Caesars, Amway among possibilities

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GRAND RAPIDS BUSINESS JOURNAL

## Grand Rapids attracts upscale national retailer Sur La Table

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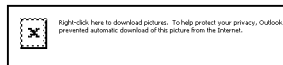
MLIVE

## Grand Rapids software firm gets state grant for 91 new jobs, \$3.85 million investment

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## Youth Development Commission founder Randy McNeil dies at 66

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## 10 things to do this weekend

Have some fun downtown during the Meridian Winter Blast, see some Academy Award-nominated short films, enjoy some Valentine's Day treats and more this weekend.

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## EVENTS CALENDAR

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### Go Red for Women Luncheon

The American Heart Association's annual event to raise awareness and funds to fight heart disease in women.

**Date:** Friday, February 12 9:00am - 1:00pm

**Place:** Detroit Marriott at the Renaissance Center, 400 Renaissance Drive West, Detroit

**Contact:** Mindy Lopus | (248) 936-5818 | [mindy.lopus@heart.org](mailto:mindy.lopus@heart.org)

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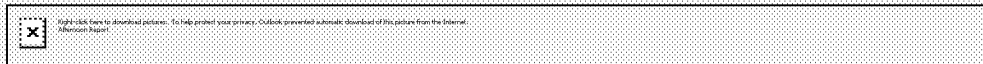
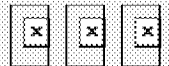
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**From:** Darga, Ken (DTMB)  
**Sent:** Thursday, February 11, 2016 3:49 PM  
**To:** Palmer, Jason (DTMB)  
**Subject:** FW: Mental health care could go private | I-75 widening to begin this summer | Ellen DeGeneres, Lowe's donate \$500,000 to Detroit school

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**From:** Crain's Afternoon Report  
**Sent:** Thursday, February 11, 2016 3:48:05 PM (UTC-05:00) Eastern Time (US & Canada)  
**To:** Darga, Ken (DTMB)  
**Subject:** Mental health care could go private | I-75 widening to begin this summer | Ellen DeGeneres, Lowe's donate \$500,000 to Detroit school

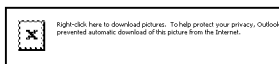
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February 11, 2016

## Michigan would privatize mental health funding, services under Snyder's proposed budget

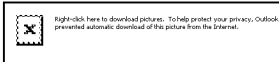
The Michigan Association of Community Mental Health Boards, which opposes the plan, has called for an all-out lobbying effort targeted at key policymakers and state legislators.



## \$1 billion widening project along I-75 in Oakland County to start this summer

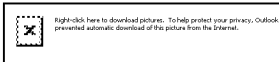
The 17-mile project, touted during Oakland County Executive L. Brooks Patterson's State of the County address Wednesday, would boost commerce, ease congestion and add one lane in each direction between Eight Mile Road and M-59 along the key

economic corridor.



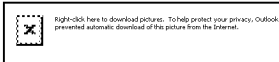
## Ellen DeGeneres, Lowe's donate \$500,000 to Detroit school

The donations, which include concert proceeds from pop star Justin Bieber, come after recent teacher sick-outs brought national attention to the dilapidated state and financial troubles of the city's public schools.



## Shinola plans cafe, production space on Selden Street in Midtown

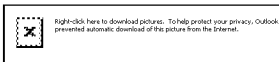
The project is part of a three-building redevelopment effort planned by Midtown Detroit Inc.



## UM researchers among scientists to announce historic discovery: Gravitational waves

The discovery was the work of more than 1,000 researchers from around the world, including the University of Michigan, and finally confirmed a prediction made by Albert Einstein in his general theory of relativity in 1915.

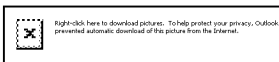
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## Lear pulls support from Detroit PAL over concerns tied to Tiger Stadium project



## Music Hall secures \$1.5 million, nearly reaching goal to avoid loan default



## Red Wings to wear special jersey patch for final season at Joe Louis Arena

The team and Olympia Entertainment on Thursday unveiled the

first details about what will be called the “Farewell Season at The Joe” campaign.



## Detroit sports station WMGC 105.1 FM juggles on-air lineup again

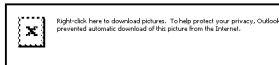
The station is moving Sean Baligian, Tom Mazawey and Marc Fellhauer from midday to the 6-10 a.m. morning drive-time slot in place of ESPN's nationally syndicated “Mike and Mike.”



TABLE TALK

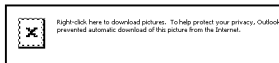
## Griffin Claw beer for Buddy's | New Tom+Chee | Lent menu | Free bowling for kids | Wine pop-up

Advertisement



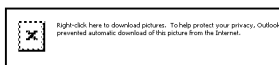
SHERRI WELCH

## Shinola launches national ad campaign focused on employees, job creation

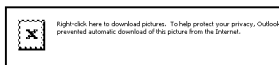


BRIDGE MAGAZINE

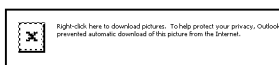
## Signs of trouble at Michigan DEQ, years before Flint lead crisis



## Southeast Michigan investment group buys Detroit Troy Marriott



## Wayne County executives detail opposition to polluting proposals



## Northern Michigan winery tailors tastings to younger drinkers

Marie-Chantal Dalese, president and CEO of Chateau Chantal, a winery and bed-and-breakfast near Traverse City, is drawing on



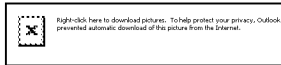
her northern Michigan wine country roots to help market the region — and its wine — to a new demographic.

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## Judson Center names Lenora Hardy-Foster president, CEO

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## TechTown to host summer startup accelerator program

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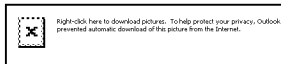


## Fortis to gauge investors' interest in a stake in Novi-based ITC

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## Michigan State program aims to spur business development

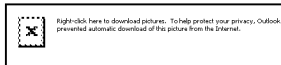
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## 10 things to do this weekend

Have some fun downtown during the Meridian Winter Blast, see some Academy Award-nominated short films, enjoy some Valentine's Day treats and more this weekend.

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## *Crain's* seeks nominees for 20 in their 20s

Know a 20-something professional who is making his or her mark in metro Detroit?

---

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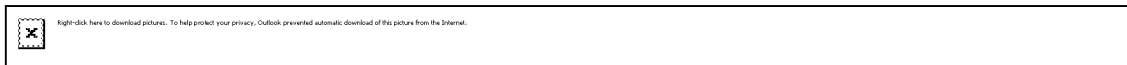
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**From:** Darga, Ken (DTMB)  
**Sent:** Thursday, February 11, 2016 4:08 PM  
**To:** Palmer, Jason (DTMB)  
**Subject:** FW: Gov. Snyder Builds in Major Support for Flint, Detroit in Budget Plan

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**From:** Michigan's Children  
**Sent:** Thursday, February 11, 2016 4:05:48 PM (UTC-05:00) Eastern Time (US & Canada)  
**To:** Darga, Ken (DTMB)  
**Subject:** Gov. Snyder Builds in Major Support for Flint, Detroit in Budget Plan

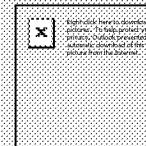


February 11, 2016

## Gov. Snyder Offers Major Support for Flint, Detroit Schools in 2017 Budget Plan

Gov. Rick Snyder released his 2017 state budget priorities this week with big spending targeted for Flint and Detroit. His \$10.2 billion general fund budget includes major support for children harmed by lead-poisoning with new dollars for *Early On* heading to Flint, and a \$72-million debt-relief program for Detroit Schools. Turn to our [Prioritization in State and Federal Budget](#) webpage for more details about what's in the Governor's plan for children and families.

---



*Advocacy tips to help  
you stand up and speak  
out for Michigan  
children.*

With the release of  
the Governor's  
FY2017 budget  
recommendations,  
now is the time to talk  
to your legislators  
about what you like  
and what you don't  
like in his proposals.  
For your programs  
that are supported  
with state resource,  
invite your [elected  
official](#) to visit your



## State Board of Ed Supports Plan to Move Michigan Schools into the Top 10

The State Board of Education approved recommendations for making Michigan a top 10 education state within 10 years this week. Michigan's Children's recommendations identified a number of priorities adopted in the report, including statewide support for *Early On*, connecting schools to community services, school-based health services, expanded learning partnerships, encouraging schools to engage parents and families in their child's learning, and support for parent education and adult literacy programs.

State lawmakers will be working on their spending priorities for the 2017 state budget now and in upcoming months. Fiscal support is the critical next step for moving priorities into reality.

---

### Maternal Mental Health Matters

It's been know for some time that children are

program to see the value that state investment can bring to the children and families you serve.

### Direct Quotes

"We're assuming every child [in Flint] has been [exposed to lead]. The best time to mitigate the long-term implications is as soon as you can."

-- Gov. Snyder in response to a question about *Early On*, 2/10/2016

### Staff Blogs

Mina Hong: [Maternal Mental Health Matters](#)

*Speaking for Kids* is Michigan's Children's twice-a-month e-bulletin that offers public policy and budget information relating to children, youth and families in our state.

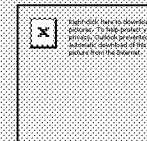
impacted by the mental health struggles their parents may face. Senior Policy Analyst [Mine Hong](#) explores [this vital issue](#) in light of new recommendations for depression screening for pregnant and postpartum women by the U.S. Preventive Services Task Force.

## Another Chance to View PBS Documentary

The PBS documentary, "The Raising of America, Early Childhood and the Future of Our Nation," is once again available for free viewing on television until February 15 (Sunday). This five-part series and public engagement project discusses early life experiences, brain development, the impact of childhood trauma and the public policies that have and continue to impact our nation's ability to raise happy, healthy children. [Watch "The Raising of America" today.](#)



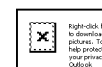
[Sign up for our Action Networks](#) to receive timely information on how you can impact public policy



*Invest in Michigan's Children and know that your dollars make good things happen for kids and families. By working to reform public policy, this organization improves the odds for all children, and supports the work of those who provide services that help individual children overcome the odds.*

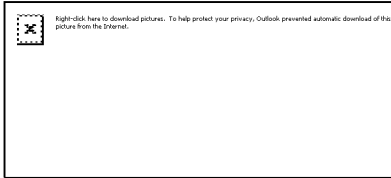


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(517) 485-3500  
[www.michiganschildren.org](http://www.michiganschildren.org)

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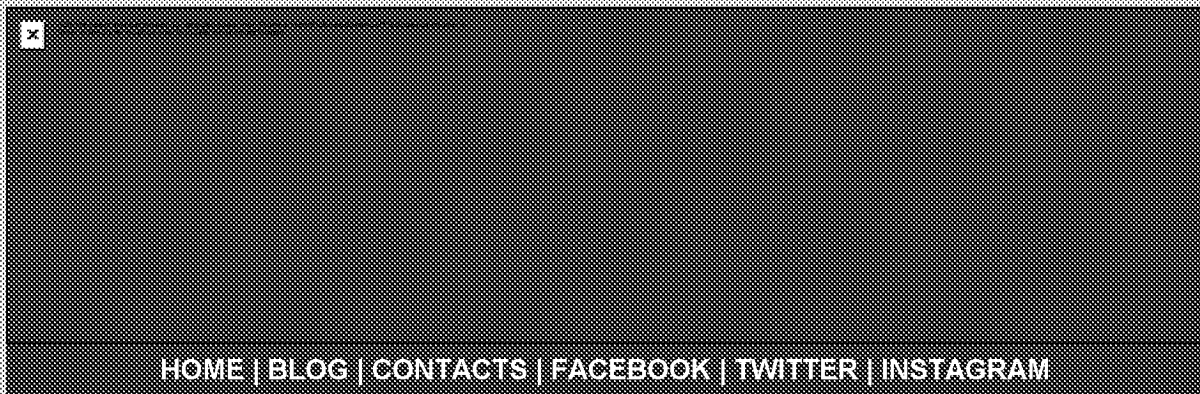
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**From:** Darga, Ken (DTMB)  
**Sent:** Thursday, February 11, 2016 5:52 PM  
**To:** Palmer, Jason (DTMB)  
**Subject:** FW: What this year's budget means for Michigan...

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**From:** Governor's Office  
**Sent:** Thursday, February 11, 2016 5:47:39 PM (UTC-05:00) Eastern Time (US & Canada)  
**To:** Darga, Ken (DTMB)  
**Subject:** What this year's budget means for Michigan...



## VIDEO: What Governor Snyder's FY17 budget means for Michigan



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Gov. Rick Snyder's FY 2017 budget calls for critical investments for the Flint water crisis, statewide infrastructure and the Detroit Public Schools. The governor's recommendation also addresses the skyrocketing costs of specialty medications that Michigan residents

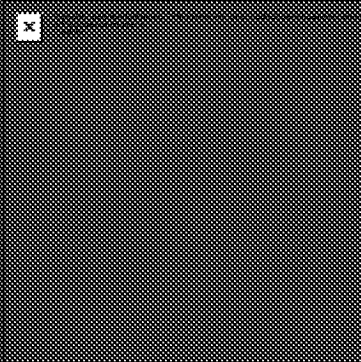
depend on for better health outcomes.

This budget also stays committed to the Governor's core statewide priorities of education, talent and economic development, health and human services, and public safety.

The proposed FY 2017 budget makes key investments to strengthen the state for all of Michigan's families. [Click here to learn more about the top 6 takeaways from the Governor's FY 2017 state budget.](#)



### Click a tweet to tweet it out:



The #MiBudget @OneToughNerd proposed yesterday makes key investments to strengthen Michigan for all families --  
> [www.mi.gov/MiBudget](http://www.mi.gov/MiBudget)

--> @OneToughNerd's #MiBudget includes \$72 million a year for Detroit Public Schools. It is time to act now --  
> [www.mi.gov/MiBudget](http://www.mi.gov/MiBudget)

--> @onetoughnerd's significant investment in #Flint families is the right thing to do. #FlintFWD #MiBudget [www.mi.gov/MiBudget](http://www.mi.gov/MiBudget)

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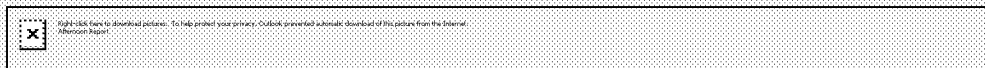
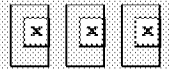
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**From:** Darga, Ken (DTMB)  
**Sent:** Friday, February 12, 2016 3:32 PM  
**To:** Palmer, Jason (DTMB)  
**Subject:** FW: \$130M project includes 200 new apartments in Troy | EMU names new president | Campus Martius' Fountain Bistro to close | Snyder to testify

---

**From:** Crain's Afternoon Report  
**Sent:** Friday, February 12, 2016 3:31:05 PM (UTC-05:00) Eastern Time (US & Canada)  
**To:** Darga, Ken (DTMB)  
**Subject:** \$130M project includes 200 new apartments in Troy | EMU names new president | Campus Martius' Fountain Bistro to close | Snyder to testify

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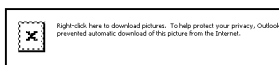
February 12, 2016

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## Florida developer plans \$130 million project with 200 apartments in Troy

Unicorp must first close on its \$20 million purchase of City Center on West Big Beaver Road. It also owns the CATS Co. building at 2100 West Big Beaver, where an Eddie V's seafood restaurant is in the works.



## Eastern Michigan names new president

James Smith from Northern State University in South Dakota will be EMU's 23rd president.

---



## Campus Martius fixture Fountain Bistro sold, to close after this weekend

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## House oversight panel calls Snyder, EPA chief to testify on Flint

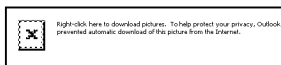
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## Little Caesars Arena website sale adds to speculation about name of new Red Wings home

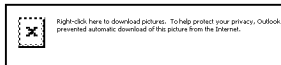
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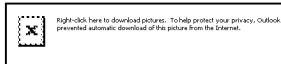
## Michigan utilities to exceed renewable energy production standard, report finds

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## HUD gives Michigan \$31 million for public housing improvements

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## Report: Cedar Point dismantling Shoot the Rapids water ride; Valravn dive coaster to open May 7

---

## American Axle reports record year in 2015 due to strong North American market

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TABLE TALK: VALENTINE'S DAY ROUNDUP

## \$220 for dinner at 220 | Punch for puckering up | Sweet endings | Tea at the Whitney

Local businesses offer special menus, drinks and sweet treats for the special holiday.

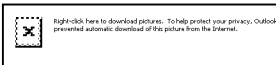
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## 10 things to do this weekend

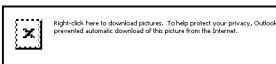
Have some fun downtown during the Meridian Winter Blast, see some Academy Award-nominated short films, enjoy some Valentine's Day treats and more this weekend.



## Emails reveal when Michigan health department knew about Flint Legionnaires' outbreak

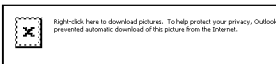


## Businesses, nonprofits provide assistance to Flint



## The Big Salad works with Madonna University business students on interactive learning project

The students get real-world experience using what they are learning in the classroom to market their proposed menu items.



TOM HENDERSON

## Detroit CEO accepted into Silicon Valley accelerator for gamers

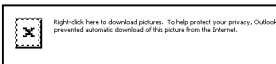
Ida Byrd-Hill, creator of My Jewel Empire, an app that teaches financial literacy, has been accepted into the Core Labs Game Accelerator, a six-month program that aims to help game developers understand the business side of gaming and help them get to market.



TABLE TALK

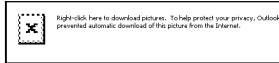
## Table Talk: Griffin Claw brews an original for Buddy's | New Tom+Chee | Free bowling for kids | Wine pop-up

A weekly roundup of local food, drink and restaurant news.



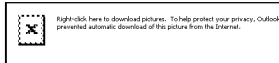
## *Crain's* seeks nominees for 20 in their 20s

Know a 20-something professional who is making his or her mark in metro Detroit?



JAY GREENE

## Rising cost of specialty drugs boosts Michigan's budget by \$86 million



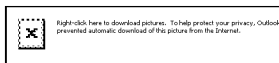
## Metro Detroit Salvation Army raises \$8.1 million in annual Red Kettle campaign



GUEST BLOG: DONALD LEVITT

## At a crossroads, Two Men and a Truck chooses more professional fork

The Lansing-based company took care when naming the first CEO from outside the family. The change brings in new leadership, technology and services but the culture and core values remain the same.



## Detroit Digits: Feb. 12, 2016

From the cost to widen I-75 to the price tag to name the Detroit Red Wings' new arena, here's a numbers-driven look at this week's headlines.

## Macomb-OU Incubator offers money advice to entrepreneurs

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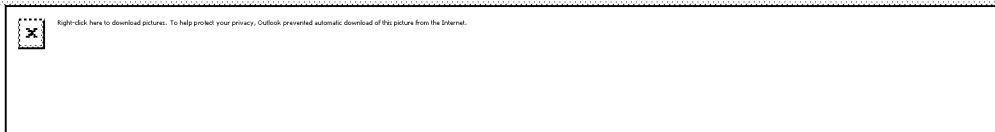
Detroit, MI 48207 United States  
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**From:** Darga, Ken (DTMB)  
**Sent:** Sunday, February 14, 2016 12:01 AM  
**To:** Palmer, Jason (DTMB)  
**Subject:** FW: Week in Review: 2015 Academic State Champs

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**From:** Bridge Magazine  
**Sent:** Sunday, February 14, 2016 12:00:44 AM (UTC-05:00) Eastern Time (US & Canada)  
**To:** Darga, Ken (DTMB)  
**Subject:** Week in Review: 2015 Academic State Champs



## Weekend Commentary

Bridge kicks off a series of commentary about commentary -- internet comments, to be precise. A Bridge Advisory Board member kicks things off with a call for more polite, less abusive, comments online. Disagree? Chime in. And a resident of Ypsilanti's historic district says a new package of bills in Lansing would gut existing historic districts, which have worked well and make Michigan cities unique. So why?

[Internet comments are where too many bullies come to play. Isn't there a better way?](#)

[Historic districts give Michigan cities character, so no need to change law](#)

## 2015 Academic State Champs

[Meet the 2015 Academic State Champs](#)

[Interactive database: See how YOUR high school stacks up](#)

[Slideshow: The 44 State Champs](#)

[How to make sense of your school's M-STEP scores](#)

[Interactive database: Compare your school's M-STEP scores to peer schools](#)

## Other News

[Signs of trouble at MDEQ, years before Flint lead crisis](#)

[Powerful law firms step up Lansing lobbying efforts](#)

[Bill would restrict ads for the state's Medicaid expansion program](#)

[State seeks to eliminate tax credit for auto insurers](#)

## Commentary

[Phil Power: Second thoughts on the Flint water debacle](#)



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**From:** Darga, Ken (DTMB)  
**Sent:** Tuesday, February 16, 2016 9:31 AM  
**To:** Palmer, Jason (DTMB)  
**Subject:** FW: Detroit region dropped water warning network to save cash. Also, what Flint lost.

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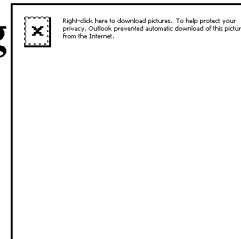
**From:** Bridge Magazine  
**Sent:** Tuesday, February 16, 2016 9:30:40 AM (UTC-05:00) Eastern Time (US & Canada)  
**To:** Darga, Ken (DTMB)  
**Subject:** Detroit region dropped water warning network to save cash. Also, what Flint lost.



## Before Flint, a Detroit-area water warning system was allowed to crumble

A state-of-the-art water contaminant warning system protected more than 4 million people in southeast Michigan. But a few years back, communities began to pull out of the network, to save money. After Flint, was that a mistake?

[READ FULL STORY](#)



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## What Flint lost

After more than a year of misinformation, Flint residents say they can no longer trust anything the government tells them. Paranoia? Or history?

[READ FULL STORY](#)

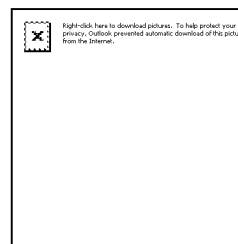




## Empathy, action, truth: How crisis communications might save

Experts say the key to rebuilding trust is skilled crisis management, but that's not happening in Flint, at least not yet.

[READ FULL STORY](#)

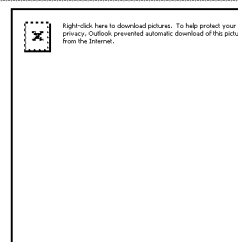


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## Commentary: State teacher of year: Who am I to judge Detroit teacher sick-outs?

The stark inequality between Michigan's rich and poor schools is the greatest obstacle to learning. Nowhere is that more true than in Detroit, where teacher sick-outs have put a spotlight on the terrible conditions in which children must learn.

[READ FULL STORY](#)

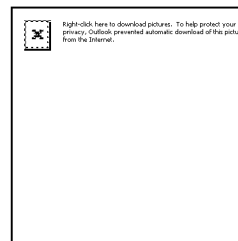


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## Phil Power: For a free executive education, look no further than Flint

The catastrophe in Genesee keeps revealing itself, with lesson after lesson on how to miss seeing, and mishandle, a modern meltdown.

[READ FULL STORY](#)



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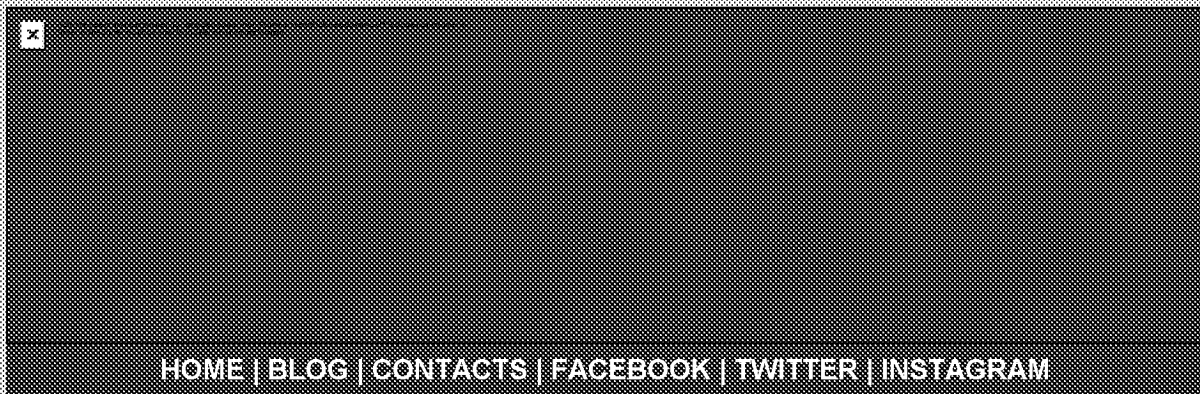




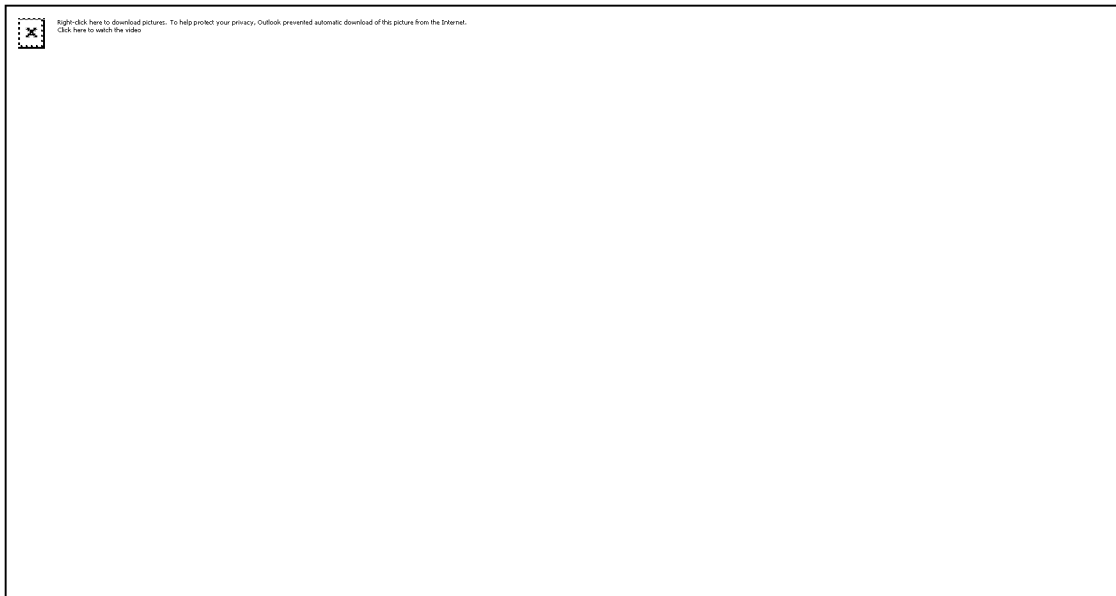
**From:** Darga, Ken (DTMB)  
**Sent:** Tuesday, February 16, 2016 5:40 PM  
**To:** Palmer, Jason (DTMB)  
**Subject:** FW: VIDEO: Volunteering in Flint

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**From:** Governor's Office  
**Sent:** Tuesday, February 16, 2016 5:29:57 PM (UTC-05:00) Eastern Time (US & Canada)  
**To:** Darga, Ken (DTMB)  
**Subject:** VIDEO: Volunteering in Flint



## VIDEO: How volunteers are helping Flint



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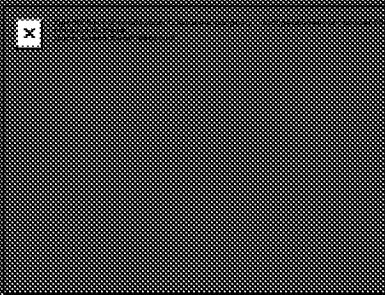
Volunteers at the Food Bank of Eastern Michigan are working hard to collect donations in order to help the families of Flint. Last Thursday, Governor Snyder visited with the many dedicated volunteers and helped sort cans of food.

Good nutrition is critically important for Flint's children. Foods that are high in calcium, vitamin C, and iron can help limit the effects of lead exposure. To donate or volunteer at the Food Bank of Eastern Michigan, visit [www.fbem.org](http://www.fbem.org).

[Click here to watch the video and learn more about how the Food Bank of Eastern Michigan is helping Flint's families.](#)

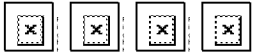


## LISTEN IN: Governor Snyder's tele-town hall with Flint residents



Governor Snyder hosted his third town hall with Flint residents on Thursday, Feb. 11, answering their questions directly. [Click here to listen to the call.](#)

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This email was sent to [dargak@michigan.gov](mailto:dargak@michigan.gov) on behalf of: The Executive Office of the Governor · 111 South Capitol Avenue · Lansing, MI 48909 · 517-335-7658

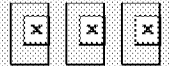
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**From:** Darga, Ken (DTMB)  
**Sent:** Wednesday, February 17, 2016 6:48 AM  
**To:** Palmer, Jason (DTMB)  
**Subject:** FW: Wilbur Ross praises Talmer | Michigan to suspend Clean Power Plan compliance | Michigan House to take up \$30M for Flint water bills today

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**From:** Crain's Michigan Morning  
**Sent:** Wednesday, February 17, 2016 6:47:11 AM (UTC-05:00) Eastern Time (US & Canada)  
**To:** Darga, Ken (DTMB)  
**Subject:** Wilbur Ross praises Talmer | Michigan to suspend Clean Power Plan compliance | Michigan House to take up \$30M for Flint water bills today

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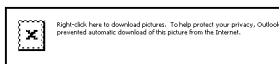


February 17, 2016



## Wilbur Ross praises Talmer execs at *Crain's* M&A event

The New York financier shares why he bet on a tiny bank in Michigan in 2010, and why he's bullish on Detroit.



## Searchable database: Michigan's biggest deals of 2015

Study all of the deals here.

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## Michigan to suspend Clean Power Plan compliance effort

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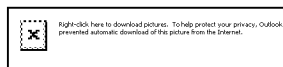
## pending federal court decision

Under the plan, the state's required emissions cut is 31 percent by 2030. It had been required to submit a plan to the EPA by September detailing how it would comply with the plan.



### Detroit City FC raises \$741,250 for stadium renovation project

The money, in amounts from \$250 to \$50,000, came from 527 verified Michigan investors, the club said in a statement.



### Michigan House to take up \$30M to cover Flint water bills today

The budget legislation won approval from the Senate nearly two weeks ago.

[Complete coverage of the Flint water crisis in our special section.](#)

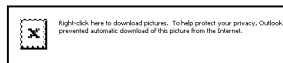
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BILL SHEA

### Tigers likely to surpass \$200 million in payroll for first time

Owner Mike Ilitch has spent more than \$1.8 billion on player salaries, including J.D. Martinez's recent contract deal, since buying the team in 1992.



KIRK PINHO

### \$15 million Harrison Residences redevelopment brings 75 units close to downtown Royal Oak

Bob Wolfson converts an old warehouse and lumberyard into a 75-unit apartment/townhouse development that he expects "will be the most unique project in the metro Detroit area."



## Bill could unlock raises for Michigan judges

Bill sponsor Sen. Rick Jones, R-Grand Ledge, said the legislation removes the political jockeying by tying judges' salaries to raises for other nonunion state workers, who are mostly executives and administrators.

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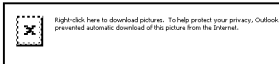
## Regional banks pledge nearly \$600,000 to help Flint kids

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## Michigan among 17 states to announce clean energy, transportation agreement

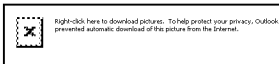
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## University of Michigan's \$10 billion endowment earmarks \$36 million for U.K. real estate

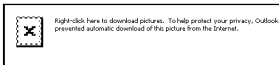
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## Little Caesars founders Mike and Marian Ilitch to be inducted into franchise hall of fame

The award will be presented next week during the International Franchise Association's 56th annual convention in San Antonio.

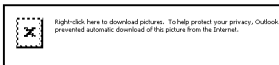
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GUEST BLOG: RAJ J. PATEL

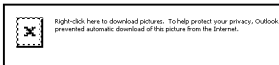
## Anonymous tries but fails to hack Michigan accounts over Flint

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## Michigan considers new water testing rules for hospitals

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## Music Hall raises \$1.7 million, enabling it to meet near-term debt obligations

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## Stryker buys Physio-Control for \$1.28 billion

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MLIVE

## Bell's to add first new year-round beer since 2010: Pale Ale brewed with oats

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TOM HENDERSON

## Musings on why gravitational waves are so mind-boggling

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### EVENTS CALENDAR

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## Global Business Leaders Share Insights at MSED Meeting

Global business leaders Steve Miller, CEO of IAC and Steve Kiefer, vice president of Global Purchasing & Supply Chain for General Motors, will speak at this month's Marketing and Sales Executives of Detroit meeting. Led by John McElroy, reporter and host of Autoline Daily, the interactive discussion will include the executives' career experiences, business insights and views on transformational forces that will affect various industries and our region.

**Date:** Thursday, February 18 5:00pm - 8:00pm

**Place:** Westin Southfield, 1500 Town Center , Southfield

**Contact:** Cheryl Dry | (248) 643-6540 | [meetings@meeting-coordinators.com](mailto:meetings@meeting-coordinators.com)

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**From:** Darga, Ken (DTMB)  
**Sent:** Wednesday, February 17, 2016 9:31 AM  
**To:** Palmer, Jason (DTMB)  
**Subject:** FW: Bridge Mag Special Report: Flint River warnings, but taps still flowed

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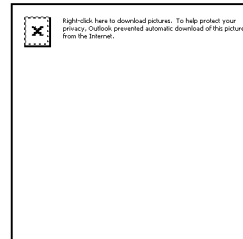
**From:** Bridge Magazine  
**Sent:** Wednesday, February 17, 2016 9:30:37 AM (UTC-05:00) Eastern Time (US & Canada)  
**To:** Darga, Ken (DTMB)  
**Subject:** Bridge Mag Special Report: Flint River warnings, but taps still flowed



## Years of missed warnings before Flint River switch

From the state treasurer's office to the local water treatment plant, concerns about the Flint River went unheeded – with some of the most troubling leveled in the final days before residents began drinking the water.

[READ FULL STORY](#)



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## Seven reasons Michigan residents should ask questions about their own drinking water

Safe drinking water is taken for granted by almost everyone who pays a water bill. But as recent events make clear, the state's monitoring is hardly fail-safe. Don't be afraid to wade in and investigate.

[READ FULL STORY](#)

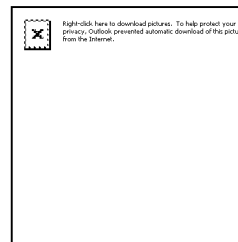
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## Disaster Day by Day: A detailed Flint crisis timeline (REVISED & UPDATED)

This timeline (updated February 16) seeks to present as complete a picture of the Flint water disaster as can reasonably be provided at this time from information currently in the public sphere.

[READ FULL STORY](#)



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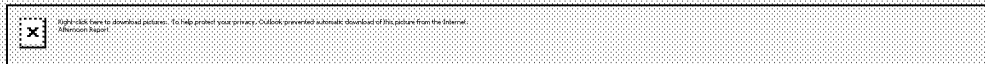
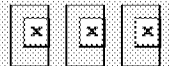
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**From:** Darga, Ken (DTMB)  
**Sent:** Wednesday, February 17, 2016 3:40 PM  
**To:** Palmer, Jason (DTMB)  
**Subject:** FW: Wayne State biz school offers more naming-rights deals | New mortgage program for Detroit | Why investor Wilbur Ross is bullish on Detroit

---

**From:** Crain's Afternoon Report  
**Sent:** Wednesday, February 17, 2016 3:40:02 PM (UTC-05:00) Eastern Time (US & Canada)  
**To:** Darga, Ken (DTMB)  
**Subject:** Wayne State biz school offers more naming-rights deals | New mortgage program for Detroit | Why investor Wilbur Ross is bullish on Detroit

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February 17, 2016



## Wayne State's new Ilitch business school offers naming rights for auditorium, terrace

Opportunities range from \$3 million to \$10,000 to help cover the estimated \$50 million project cost for the new four-story building in The District Detroit.

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## Banks, nonprofits team up on mortgage program to boost investment in Detroit

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Detroit Mayor Mike Duggan is to announce the new initiative Thursday aimed at boosting home ownership in the city.

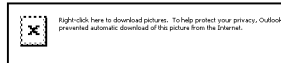
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## Why investor Wilbur Ross Jr. is bullish on Detroit

At Crain's Biggest Deals event on Tuesday, the New York financier also shares possible investments in the city.

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## Searchable database: Michigan's biggest deals of 2015



## Domino's newest ordering capability: Apple Watch

The Ann Arbor-based business said it is the first national pizza company in the U.S. to launch ordering capabilities via Apple Watch.

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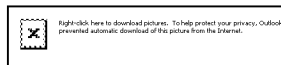
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## Army names Bingham's successor to command Tacom in Warren

Maj. Gen. Clark LeMasters Jr. will replace the first female commander at the U.S. Army Tacom Life Cycle Management Command in Warren, the Army Chief of Staff announced.

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## August primary set to fill Macomb County state House vacancy

Rep. Derek Miller resigned earlier this month to become Macomb County treasurer.

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## TI Automotive acquires powertrain supplier Millennium Industries

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## House Republicans offer bills to address Detroit schools

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## Bill could unlock raises for Michigan judges

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## Michigan House committee approves \$30 million to cover Flint water bills

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## Michigan considers new water testing rules for hospitals

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## Regional banks pledge nearly \$600,000 to help Flint kids

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GUEST BLOG: RAJ J. PATEL

## Anonymous tries but fails to hack Michigan accounts over Flint

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## 10 things to do this weekend

Check out the Detroit Boat Show, hear a jazz tribute, go fowling and more this weekend.

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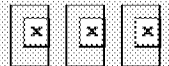
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**From:** Darga, Ken (DTMB)  
**Sent:** Thursday, February 18, 2016 7:15 AM  
**To:** Palmer, Jason (DTMB)  
**Subject:** FW: Snyder, Flint mayor disagree on pipe replacement | How your business can be part of WSU Ilitch school | Restaurant, 3 chefs named James Beard semifinalists

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**From:** Crain's Michigan Morning  
**Sent:** Thursday, February 18, 2016 7:14:01 AM (UTC-05:00) Eastern Time (US & Canada)  
**To:** Darga, Ken (DTMB)  
**Subject:** Snyder, Flint mayor disagree on pipe replacement | How your business can be part of WSU Ilitch school | Restaurant, 3 chefs named James Beard semifinalists

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Crain's Detroit Bureau



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Michigan Morning

February 18, 2016



## Snyder, Flint mayor differ on timing for replacing lead pipes

An engineering firm gets a month to identify underground water pipes while Karen Weaver wants to begin replacing them next week.

[Complete coverage of the Flint water crisis in our special section.](#)



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## Wayne State's new Ilitch business school offers naming rights for auditorium, terrace

Opportunities range from \$3 million to \$10,000 to help cover the estimated \$50 million project cost for the new four-story building in The District Detroit.



## Banks, nonprofits team up on mortgage program to boost investment in Detroit

Detroit Mayor Mike Duggan is to announce the new initiative this morning aimed at boosting home ownership in the city.



MLIVE

## Borders CEO recalls 'painful time' 5 years after book seller's bankruptcy filing

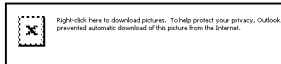
"I thought I was going to save the company at 5 p.m.," former CEO Mike Edwards recalled. "By 5:30 p.m., I was going to fly back (to Michigan) and eliminate 10,000 jobs."



## Mabel Gray a semifinalist for James Beard's Best New Restaurant award

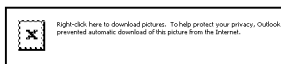
Three metro Detroit chefs were also among those getting a nod from the national culinary awards.

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KIRK PINHO

## Cummings' \$50 million development in New Center: 230 apartments, 20,000 square feet of retail



## Foundations, banks rally around Reclaim Detroit after fire

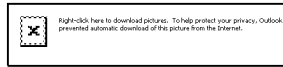
A variety of organizations offer to help the nonprofit get back on its feet after its Highland Park warehouse location was destroyed early this month.

## House Republicans propose \$770 million Detroit schools rescue plan



Legislation includes splitting the district in two, teacher merit pay system, restricted collective bargaining rights and ranking schools' performance with letter grades.

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## Former WDIV newsman Roger Weber joins communications firm

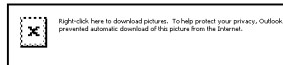
The former Detroit TV journalist is the new senior executive communication strategist and media trainer at Bluestone Executive Communications in Birmingham.

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## Ralph C. Wilson Jr. Foundation makes \$2.5 million grant to Pro Football Hall of Fame

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## Domino's newest ordering capability: Apple Watch

The Ann Arbor-based business said it is the first national pizza company in the U.S. to launch ordering capabilities via Apple Watch.

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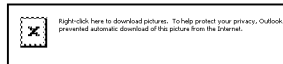
## Traverse City's Park Place Hotel redevelopment gets key approval

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## Plans move forward for Old Irish Mill redevelopment in Brooklyn

A former small auto parts plant may be revived as a culinary, recreation and tourist destination.

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MLIVE

## Short's Brewing finds Illinois distribution partner, March launch planned in Chicago

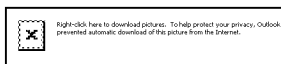
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## OHL reviews firing of Flint Firebirds coaches

The team, formerly the Plymouth Whalers, draws the Ontario Hockey League's attention for dismissing the staff for the second time this season.

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## President of Johnson Controls auto business to exit post amid spinoff

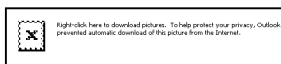
Beda Bolzenius was to become president and COO of spinoff Adient.

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## TI Automotive acquires powertrain supplier Millennium Industries

The Auburn Hills-based supplier said the deal strengthens its portfolio of gasoline direct-injection lines, diesel fuel lines and turbocharger cooling lines.

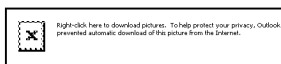
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## Army names Bingham's successor to command Tacom in Warren

Maj. Gen. Clark LeMasters Jr. will replace the first female commander at the U.S. Army Tacom Life Cycle Management Command in Warren, the Army Chief of Staff announced.

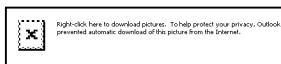
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## August primary set to fill Macomb County state House vacancy

Rep. Derek Miller resigned earlier this month to become Macomb County treasurer.

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## 10 things to do this weekend

Check out the Detroit Boat Show, hear a jazz tribute, go fowling and more this weekend.

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## EVENTS CALENDAR

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## New Enterprise Forum 30th Anniversary

Celebrating NEF's 30th year in training entrepreneurs on how to present to investors. The Tom Porter Leadership award will be given to an outstanding leader in the entrepreneurial community. The award will be presented by Tom Porter who founded NEF in 1986. Additionally, NEF will be awarding three 2015 Showcase Presenters with awards for Best Presentation, Best Technology and Best Business Model.

**Date:** Thursday, February 18 5:00pm - 7:30pm

**Place:** SPARK Central , 330 E. Liberty, lower level , Ann Arbor

**Contact:** NEF Public Relations | (734) 214-0110 | [PR@NewEnterpriseForum.org](mailto:PR@NewEnterpriseForum.org)

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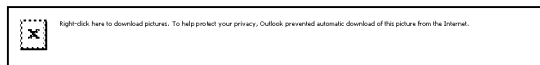
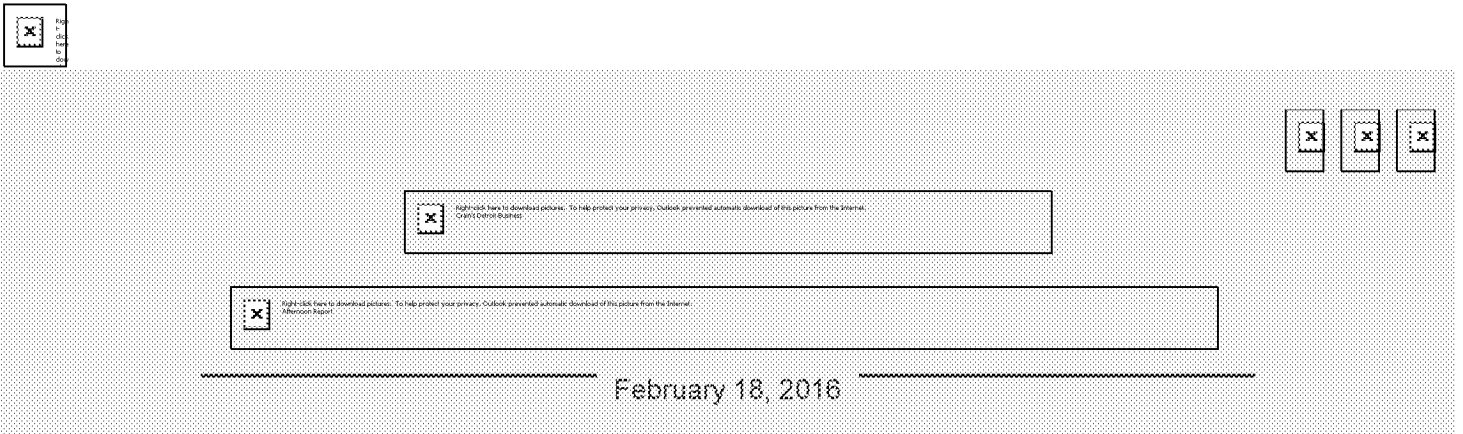
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**From:** Darga, Ken (DTMB)  
**Sent:** Thursday, February 18, 2016 3:13 PM  
**To:** Palmer, Jason (DTMB)  
**Subject:** FW: \$40M fund to help Detroit home sales | IBM to pay \$2.6B for Truven | Mabel Gray, 3 chefs among James Beard semifinalists

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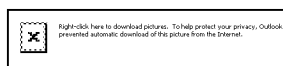
**From:** Crain's Afternoon Report  
**Sent:** Thursday, February 18, 2016 3:12:03 PM (UTC-05:00) Eastern Time (US & Canada)  
**To:** Darga, Ken (DTMB)  
**Subject:** \$40M fund to help Detroit home sales | IBM to pay \$2.6B for Truven | Mabel Gray, 3 chefs among James Beard semifinalists

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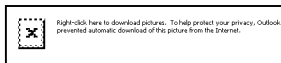
## Duggan unveils \$40 million fund to help Detroit homebuyers

Donna Shalala, the former U.S. Secretary of Health and Human Services and current president of the Clinton Foundation, joined the mayor in announcing the public-private partnership that aims to award 1,000 mortgages to boost home ownership in the city and spur investment.



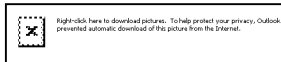
## IBM to acquire Ann Arbor-based Truven Health Analytics for \$2.6 billion

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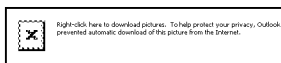
KIRK PINHO

## Cummings' \$50 million development in New Center: 230 apartments, 20,000 square feet of retail



## Lockheed withdraws legal challenge to Oshkosh-Tacom contract

The \$6.7 billion contract was awarded to Oshkosh Defense LLC by U.S. Army Tacom Life Cycle Management Command in Warren for the Joint Light Tactical Vehicle.



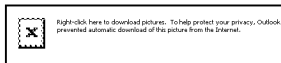
## Mabel Gray in Hazel Park a semifinalist for James Beard best new restaurant award

Three metro Detroit chefs are also among those getting a nod from the foundation's national culinary awards.

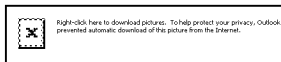
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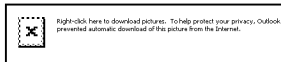
## Michigan House approves \$30 million to help pay Flint water bills



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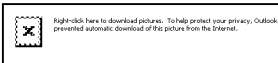
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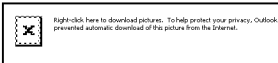
#### TABLE TALK

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A weekly roundup of local food, drink and restaurant news also includes news on HopCat Detroit, Social Kitchen and Grizzly Peak Brewing.



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## Business events in February in metro Detroit

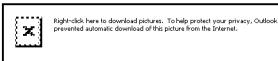
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#### AUTOMOTIVE NEWS

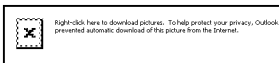
## Fujikura Automotive moves its North American headquarters to Farmington Hills



### 4 Michigan companies to compete at Clean Energy Trust



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EVENTS

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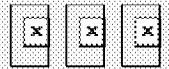
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**From:** Darga, Ken (DTMB)  
**Sent:** Friday, February 19, 2016 7:04 AM  
**To:** Palmer, Jason (DTMB)  
**Subject:** FW: House approves \$30M for Flint water bills | Fortis deal spells end of sleepless nights for ITC chief | Sweet Lorraine's to open in Midtown

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**From:** Crain's Michigan Morning  
**Sent:** Friday, February 19, 2016 7:03:36 AM (UTC-05:00) Eastern Time (US & Canada)  
**To:** Darga, Ken (DTMB)  
**Subject:** House approves \$30M for Flint water bills | Fortis deal spells end of sleepless nights for ITC chief | Sweet Lorraine's to open in Midtown

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Crain's Detroit Bureau



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Michigan Morning

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February 19, 2016

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## Michigan House approves \$30 million to help pay Flint water bills

In addition, Snyder announces a \$2 million grant to help the city replace some of its pipes and the federal government gives \$500,000 to two health centers.

[Complete coverage of the Flint water crisis in our special section.](#)



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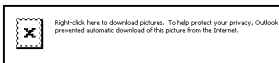
BLOOMBERG

## Fortis deal spells end of sleepless nights for ITC CEO Joe Welch

The sale of the Novi power-line operator means ITC's business will be protected in a bigger, more diverse company whose stock won't be so vulnerable to manipulation by short-sellers, Welch says.

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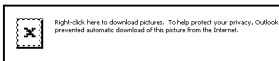




## Sweet Lorraine's Mac n' Brewz restaurant to open in Detroit's Midtown next week

A year and a half in the making, it will feature 15 signature macaroni and cheese dishes, breakfast foods and more than 30 Michigan craft brews.

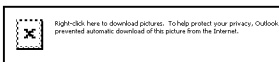
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## Duggan unveils \$40 million fund to help Detroit homebuyers

Donna Shalala, the former U.S. Secretary of Health and Human Services and current president of the Clinton Foundation, joined the mayor in announcing the public-private partnership that aims to award 1,000 mortgages to boost home ownership in the city and spur investment.

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## IBM to acquire Ann Arbor-based Truven Health Analytics for \$2.6 billion

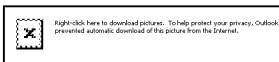
Truven, formerly Thomson Reuters Healthcare, provides cloud-based data management and analytics to more than 8,500 clients. This is IBM's fourth health data-related acquisition in a less than a year.

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## 4 Michigan companies to compete at Clean Energy Trust



## Level One Bank to open first branch in Detroit

## Ontario Hockey League suspends Flint Firebirds owner

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CONCENTRATE

## Is Ann Arbor the new 'Mobility City?'

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BRIDGE MAGAZINE

## Mining's last stand? U.P. way of life is threatened

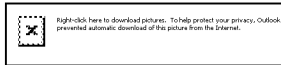
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## Detroit's Winter Blast campaign raises \$50,000 for Flint water crisis

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## Real estate attorney J. Patrick Howe forms private practice, development company

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AUTOMOTIVE NEWS

## Fujikura Automotive moves its North American headquarters to Farmington Hills

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## Lockheed withdraws legal challenge to Oshkosh-Tacom contract

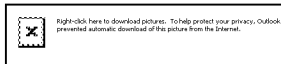
The \$6.7 billion contract was awarded to Oshkosh Defense LLC by U.S. Army Tacom Life Cycle Management Command in Warren for the Joint Light Tactical Vehicle.

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MLIVE

## Michigan's Isle Royale snags top spot on National Parks list

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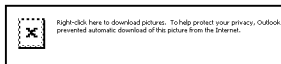
## Ludington-based SS Badger earns national historic landmark designation

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RUBBER & PLASTICS NEWS

## Hutchinson has big plans for Grand Rapids innovation center

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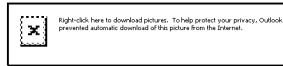


## Michigan GOP leader sees reforms as prerequisite for DPS

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## Business events in February in metro Detroit

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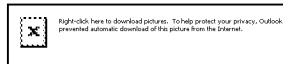


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## EVENTS CALENDAR

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### Founders Junior Council: CIRQUE-A Black & White Masquerade

The young professionals auxiliary of the Detroit Institute of Arts hosts the annual masked event. This year's black-and-white theme takes its inspiration from Truman Capote's infamous Black and White Ball held in New York in 1966. Masks inspired by those worn at Capote's ball are also available for purchase.

**Date:** Saturday, February 20 8:00pm - 11:30pm

**Place:** Detroit Institute of Arts, 5200 Woodward Avenue, Detroit

**Contact:** DIA Box Office | (313) 833-4005

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**From:** Greg LaMarr <glamarr@saginawfuture.com>  
**Sent:** Tuesday, July 01, 2014 4:31 PM  
**To:** info@saginawfuture.com  
**Subject:** State Supports Saginaw Quality of Life  
**Attachments:** State-Supports-Saginaw-Quality-Of-Life-2.pdf

**FOR IMMEDIATE RELEASE**

**State Supports Saginaw Quality of Life**  
*Saginaw Art Museum, FirstMerit Bank Event Park Receive Funds*

**Saginaw, Mich., July 1, 2014 ---** Gov. Rick Snyder signed into law the 2015 State of Michigan budget that includes \$1.7 million in funding for the Saginaw Art Museum and FirstMerit Bank Event Park. This allocation supports two priority projects that impact the quality of life in Saginaw County and the Great Lakes Bay Region.

"Over the course of the budget process, I advocated for the Saginaw Art Museum, FirstMerit Bank Event Park, funding for the Saginaw River dredging pilot study and the Flint River Dike system —a total of nearly \$3 million. I am pleased that I was able to include all four of these priority projects into the coming year's budget," said State Senator Roger Kahn. "These projects will enrich our residents' lives through enhancement of the arts, improved access to outdoor entertainment, potential jobs related to increased river commercial traffic and preserving our safety through maintaining effective flood control in southern Saginaw County."

The Saginaw Art Museum will receive \$1 million that will be used to continue the execution of its strategic plan which focuses on sustainability and efficiency. The museum's goal is to be a driving force in the quality of life for its constituents, and a champion for arts education in the Great Lakes Bay.

"We greatly appreciate and extend our gratitude to Governor Snyder and Senator Kahn for recognizing our efforts. This support allows us to continue our mission of providing 'art for all' through education, exhibition, collection and preservation of art, and to maximize the impact of improving the quality of life in the Great Lakes Bay Region. I am excited about our future," said Stacey Gannon, Executive Director, Saginaw Art Museum.

The FirstMerit Bank Event Park is a new outdoor entertainment venue in Downtown Saginaw across from TheDow Event Center that features national touring concerts, community events and festivals. The \$700,000 in State funding will support the project including phase three construction of dressing rooms, restrooms, a mechanical and electrical room and a small office space. The 5,500-seat Event Park was opened in the Summer of 2013 and provides both pavilion and lawn seating.

"We are very appreciative of the State's support of the final construction phase for the Event Park," said Saginaw County Building Authority Chair and Saginaw County Controller Robert Belleman. "Public and private sector collaboration has led to the redevelopment of a large Saginaw parcel, helped revitalize Downtown and has provided our residents with a fantastic outdoor venue."

The Saginaw County Chamber of Commerce advocated for the aforementioned Saginaw quality of life projects. Saginaw Future Inc. assisted the Building Authority and SMG, which manages the Event Park, with grant writing and administration, and is working with the Art Museum through the grant allocation process. The Chamber and Saginaw Future are also working with the Michigan Economic Development Corporation, Army Corps of Engineers, City and County of Saginaw and Bay City on a Saginaw River Channel Dredging Feasibility Study that would examine the economic and environmental impact of widening and deepening of the Saginaw River Shipping Channel.

###

- Saginaw Art Museum – Stacey Gannon, 989-754-2491, [sgannon@saginawartmuseum.org](mailto:sgannon@saginawartmuseum.org), [www.saginawartmuseum.org](http://www.saginawartmuseum.org)

- FirstMerit Bank Event Park – Matt Blasy, 989-759-1320, [MattB@DowEventCenter.com](mailto:MattB@DowEventCenter.com), [www.doweventcenter.com/firstmeritbank/index.php](http://www.doweventcenter.com/firstmeritbank/index.php)
- Saginaw River Channel Dredging Feasibility Study – Robert Belleman, 989-790-5210, [rbelleman@saginawcounty.com](mailto:rbelleman@saginawcounty.com), [www.saginawcounty.com](http://www.saginawcounty.com)
- Saginaw County Chamber of Commerce – Veronica Horn, 989-752-7161, [veronica@saginawchamber.org](mailto:veronica@saginawchamber.org), [www.saginawchamber.org](http://www.saginawchamber.org)
- Saginaw Future Inc. – Greg LaMarr, 989-757-2104, [glamarr@SaginawFuture.com](mailto:glamarr@SaginawFuture.com), [www.SaginawFuture.com](http://www.SaginawFuture.com)

Greg LaMarr | Communications Manager

**Saginaw Future Inc.**

P: 989-757-2104 | F: 989-754-1715

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### **State Supports Saginaw Quality of Life**

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"Over the course of the budget process, I advocated for the Saginaw Art Museum, FirstMerit Bank Event Park, funding for the Saginaw River dredging pilot study and the Flint River Dike system —a total of nearly \$3 million. I am pleased that I was able to include all four of these priority projects into the coming year's budget," said State Senator Roger Kahn. "These projects will enrich our residents' lives through enhancement of the arts, improved access to outdoor entertainment, potential jobs related to increased river commercial traffic and preserving our safety through maintaining effective flood control in southern Saginaw County."

The Saginaw Art Museum will receive \$1 million that will be used to continue the execution of its strategic plan which focuses on sustainability and efficiency. The museum's goal is to be a driving force in the quality of life for its constituents, and a champion for arts education in the Great Lakes Bay.

"We greatly appreciate and extend our gratitude to Governor Snyder and Senator Kahn for recognizing our efforts. This support allows us to continue our mission of providing 'art for all' through education, exhibition, collection and preservation of art, and to maximize the impact of improving the quality of life in the Great Lakes Bay Region. I am excited about our future," said Stacey Gannon, Executive Director, Saginaw Art Museum.

The FirstMerit Bank Event Park is a new outdoor entertainment venue in Downtown Saginaw across from TheDow Event Center that features national touring concerts, community events and festivals. The \$700,000 in State funding will support the project including phase three construction of dressing rooms, restrooms, a mechanical and electrical room and a small office space. The 5,500-seat Event Park was opened in the Summer of 2013 and provides both pavilion and lawn seating.

"We are very appreciative of the State's support of the final construction phase for the Event Park," said Saginaw County Building Authority Chair and Saginaw County Controller Robert Belleman. "Public and private sector collaboration has led to the redevelopment of a large Saginaw parcel, helped revitalize Downtown and has provided our residents with a fantastic outdoor venue."

The Saginaw County Chamber of Commerce advocated for the aforementioned Saginaw quality of life projects. Saginaw Future Inc. assisted the Building Authority and SMG, which manages the Event Park, with grant writing and administration, and is working with the Art Museum through the grant allocation process. The Chamber and Saginaw Future are also working with the Michigan Economic Development Corporation, Army Corps of Engineers, City and County of Saginaw and Bay City on a Saginaw River Channel Dredging Feasibility Study that would examine the economic and environmental impact of widening and deepening of the Saginaw River Shipping Channel.

###

- Saginaw Art Museum – Stacey Gannon, 989-754-2491, [sgannon@saginawartmuseum.org](mailto:sgannon@saginawartmuseum.org), [www.saginawartmuseum.org](http://www.saginawartmuseum.org)
- FirstMerit Bank Event Park – Matt Blasy, 989-759-1320, [MattB@DowEventCenter.com](mailto:MattB@DowEventCenter.com), [www.doweventcenter.com/firstmeritbank/index.php](http://www.doweventcenter.com/firstmeritbank/index.php)
- Saginaw River Channel Dredging Feasibility Study – Robert Belleman, 989-790-5210, [rbelleman@saginawcounty.com](mailto:rbelleman@saginawcounty.com), [www.saginawcountytv.com](http://www.saginawcountytv.com)
- Saginaw County Chamber of Commerce – Veronica Horn, 989-752-7161, [veronica@saginawchamber.org](mailto:veronica@saginawchamber.org), [www.saginawchamber.org](http://www.saginawchamber.org)
- Saginaw Future Inc. – Greg LaMarr, 989-757-2104, [glamarr@SaginawFuture.com](mailto:glamarr@SaginawFuture.com), [www.SaginawFuture.com](http://www.SaginawFuture.com)

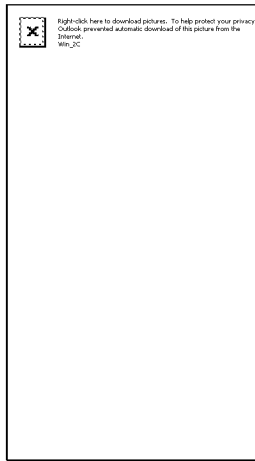


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**From:** Saginaw Bay WIN <Saginaw\_Bay\_WIN@mail.vresp.com>  
**Sent:** Friday, August 22, 2014 2:02 PM  
**To:** Palmer, Jason (DTMB)  
**Subject:** WIN Grant Supports Hamilton Dam Removal Project in Flint



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## **Saginaw Bay WIN Funding Helps Hamilton Dam Removal Project on the Flint River**

Janet Van De Winkle (L) of the Flint River Corridor Alliance and Rebecca Fedewa (R) of the Flint River Watershed Coalition take delivery of a \$50,000 grant from WIN. This funding will help support the demolition of the Hamilton Dam on the Flint River (also in the picture!), as well as provide funds for the construction of rock rapids that will allow fish passage and recreation on this major Saginaw Bay tributary. While fundraising continues, this WIN investment will help the groups close in on their goal.

[Learn more about the project here!](#)



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Hamilton (Medium)

### **WIN Funding Available**

Does your organization have a new and unique idea to support our communities, our environment, and our economy? If so, WIN might be a good place to look for funding to put your idea into action! Investment areas include land use, water resources, agriculture, energy efficiency, wildlife habitat, and regional marketing. Look here for more information.



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**From:** Bright Ideas <Bright\_Ideas@mail.vresp.com>  
**Sent:** Monday, October 26, 2015 10:06 AM  
**To:** Palmer, Jason (DTMB)  
**Subject:** Bright Ideas: PSC turns 36 and more in our October issue

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OCTOBER 2015

## FEATURES



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### PSC turns 36!

MONDAY, OCTOBER 26, 2015

President Peter Pratt, the firm's longest-serving employee, reflects on what it's like to work for PSC.



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### Upcoming conference will focus on college affordability and value

MONDAY, OCTOBER 26, 2015

Michigan families know education is key to success, but college tuition is getting more and more expensive. At the College Value and Affordability Summit, a wide variety of experts -- university presidents, legislators, and more -- will convene to help tackle this issue.



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### Voters, experts agree: It's time for an independent redistricting commission

MONDAY, OCTOBER 26, 2015

Is it time for an independent redistricting commission? PSC vice president Jeff Guilfoyle explains what a nonpartisan/bipartisan alternative to a state legislature drawing voting lines could mean for Michigan.



## Talent in Michigan: Setting an ambitious agenda

MONDAY, OCTOBER 26, 2015

Talent retention, recruitment and development are key to a healthy workforce. On Oct. 29, Public Sector Consultants will bring together experts in these areas to discuss how Michigan can better diversify, grow and strengthen its labor pool.



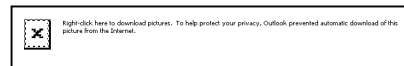
## Region 9 Prosperity Summit...setting the course for the future!

MONDAY, OCTOBER 26, 2015

Come hear from leaders of successful regional economic partnerships at the Region 9 Prosperity Summit on Nov. 16.

[View All Features](#)

## IN THE GEARS



## In the Gears: PSC's evaluation skills inform decision-makers

MONDAY, OCTOBER 26, 2015

Effective policy does not end with implementation; programs, initiatives and policies must be continuously evaluated to make sure they are reaching their milestones and goals. How does PSC work with clients to design and conduct evaluation?

[View All In The Gears](#)

## NEWS

- Unlike Courser, Gamral, courts get 1st crack at 2 Dems

Source: The Detroit News

- Challenges to upward mobility solutions summit

- Will the Legislature finally take action on the roads?

Source: Michigan Radio

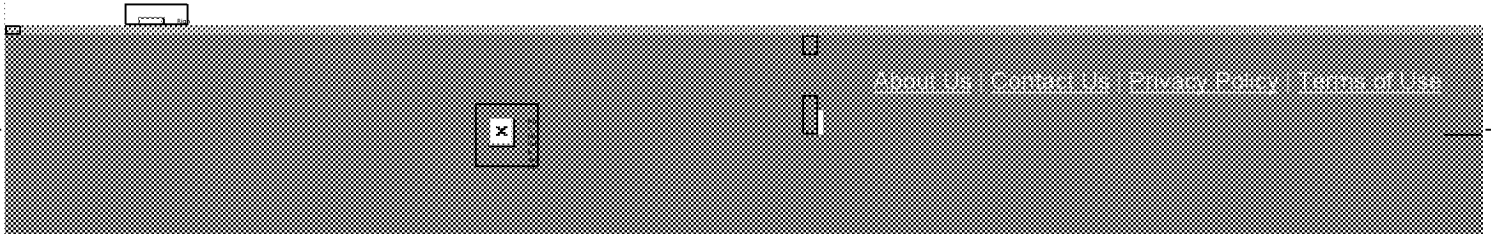
- Is the fallout from Flint's water crisis just beginning?

Source: Michigan Radio

Source: Bridge Magazine

- Septic tanks flush water quality down the tubes

Source: Great Lakes Echo



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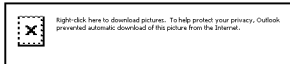
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**Sent:** Monday, January 04, 2016 2:24 PM  
**To:** Palmer, Jason (DTMB)  
**Subject:** MIRS Monday Podcast, January 4, 2016

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## This week on MIRS Monday

The recent legislative recall movement isn't stopping with Sen. Wayne Schmidt and Senate Majority Leader Arlan Meekhof, says Kevin Heine, a board member for iCaucus, a conservative organization that is supporting the removal of legislators who voted for the gas tax and driver registration fee increases late last year. How many Senators are being discussed? How many state House members are looking at competitive primaries this fall?

MIRS handicaps its opinion on what Gov. Rick Snyder will do with SB 571, the bill that would restrict schools and local governments from sharing information with voters on millages, bonding proposals and other new money asks. Also, why the departure of former Department of Environment Quality Director Dan Wyant isn't the end of the Flint water story.



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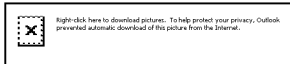
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**Sent:** Monday, January 11, 2016 1:28 PM  
**To:** Palmer, Jason (DTMB)  
**Subject:** MIRS Monday Podcast, January 11, 2016

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## This week on MIRS Monday

What role did the Freedom Fund play in the creation of SB 571? What happened with the prevailing wage repeal petitions? Tony Daunt of the Freedom Fund answers these and other questions.

Also, is it time of the Legislature to act on the Flint water situation before Republican lawmakers get sucked into the controversy? And why should the Tea Party be worried about SB 571? This and much more in this week's edition.

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**From:** State of Michigan <MISOM@govsubscriptions.michigan.gov>  
**Sent:** Thursday, January 14, 2016 5:29 PM  
**To:** Palmer, Jason (DTMB)  
**Subject:** Volunteer Opportunity in Flint



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Michigan State Employees banner image

The State Emergency Operations Center (SEOC) is coordinating a response to the ongoing health and safety issues in the city of Flint's drinking water. Teams from the Michigan State Police, Genesee County Sheriff's Department, Michigan Department of Health and Human Services, and volunteer organizations have been delivering bottled water, water filters, replacement cartridges and water testing kits at homes in the city of Flint since Tuesday.

To help with this critical work, the SEOC is looking for volunteers to expand this effort and continue this distribution during the upcoming holiday weekend. Teams are being assembled for shifts on Saturday, January 16; Sunday, January 17; and Monday, January 18, 2016. If you are interested in volunteering your time for this critical work, please complete the information in one of the attached surveys (depending on which day you are volunteering).

To volunteer on Saturday, January 16, <https://www.surveymonkey.com/r/28NVJBL>

To volunteer on Sunday, January 17, <https://www.surveymonkey.com/r/26NMJJK>

To volunteer on Monday, January 18, <https://www.surveymonkey.com/r/26P7P5G>

Volunteers will begin their assignment at the Local Emergency Operations Center located in the Genesee County Administration Building located at 1101 Beach St, Flint at 9 a.m. and end by 4 p.m. Parking is available at the corner of Beach Street and 8th Street. Lunch will be provided. This is strictly a volunteer effort, as all three days will be unpaid. Volunteers are responsible for their own transportation; mileage reimbursement for personal vehicles is not authorized. Volunteers should dress for working outdoors and wear foot attire appropriate for walking.

This opportunity is for state employees and their immediate family members 16 years of age or older only, others looking to assist should volunteer through the American Red Cross in Flint. The volunteer coordination center for the Red Cross is located at 1401 S. Grand Traverse, Flint, MI. They are open from 9 a.m. to 7 p.m.

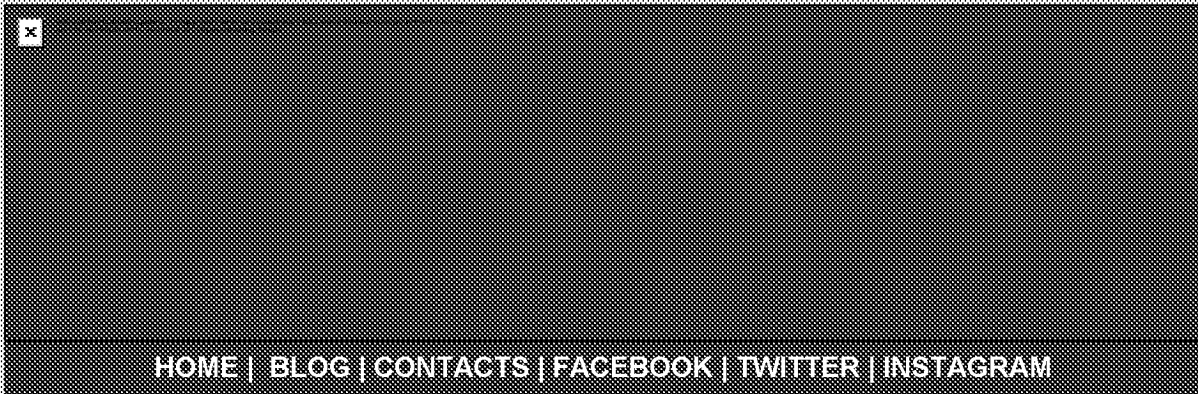
For more information on the state's response efforts, visit [www.michigan.gov/flintwater](http://www.michigan.gov/flintwater).

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**From:** Governor's Office <governorsoffice@govsubscriptions.michigan.gov>  
**Sent:** Friday, January 22, 2016 1:00 PM  
**To:** Palmer, Jason (DTMB)  
**Subject:** "He's his own best spokesman"



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## How we are fixing the Flint water crisis

Governor Rick Snyder has committed to spending the rest of his time as Governor to fixing the Flint water crisis. Over the last few days, he has sat down to explain what happened and how we're fixing the Flint water crisis. Watch the interviews below and be sure to read the Governor's Op-Ed in the USA Today.

### Governor Snyder on Morning Joe

"What is so frustrating and what makes you so angry is you have a handful of experts who were career civil servants that made terrible decisions, in my view. We have to live with the consequences, and they worked for me, so I accept that responsibility. We are going to fix this problem." Watch Governor Snyder address how we are fixing the Flint water crisis on Morning Joe.



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### Governor Snyder with Charlie LeDuff on Fox 2 Detroit

"I feel awful about this. These are people. They've been harmed. You can't feel good about that. The people of Flint have been harmed and a major influence of that harm came from people who worked for me, and I feel responsible for that. But I am committed

to solving the problem and addressing the damage as much as possible for the rest of the time I'm Governor." Watch Governor Snyder address the Flint water crisis with Charlie LeDuff on Fox 2 News.



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## Governor Snyder's 2016 State of the State

"Michiganders don't quit, we don't give up, instead we will work with even more passion and commitment to truly improve our state. For everyone who's chosen to make Michigan their home, this is more than a promise, this is my commitment." Watch Governor Snyder's full closing statement from his 2016 State of the State address.



---

## Governor in USA Today: "I will fix this, and I mean it."



"Residents in one of Michigan's proud cities cannot drink their water. That's unacceptable. The crisis in Flint arose from missteps at all levels of government — local, state and federal. But as governor, I take responsibility for what these families are going through, and I'm holding people in my administration accountable for their failures." Click [here](#) to read the Governor's full op-ed.

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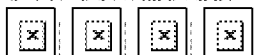
## Washington Post: "Michigan Gov. Rick Snyder is in a tough spot, but he's his own best spokesman"

Snyder has born the brunt of criticism in the local health crisis that has turned into a national scandal. But unlike many other politicians facing crises of leadership, Snyder may also be his own best counter-programming. [Click here to read the full story in the Washington Post.](#)



**Visit [HelpForFlint.com](http://HelpForFlint.com) to learn how you can help Flint residents.**

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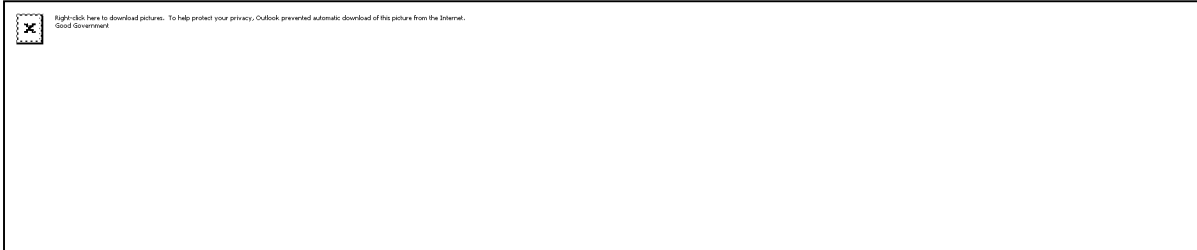
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**From:** State of Michigan <MISOM@govsubscriptions.michigan.gov>  
**Sent:** Friday, January 22, 2016 4:44 PM  
**To:** Palmer, Jason (DTMB)  
**Subject:** Flint Volunteer Efforts



Dear State Employees,

Gov. Rick Snyder and I want to thank everyone who donated their time during the holiday weekend to deliver bottled water, water filters, replacement cartridges and water testing kits to families in the city of Flint. We are working hard to ensure all residents are provided with the safe water resources they need, and each donation and hour of your time volunteered goes a long way.

For employees who would like to help the residents of Flint, there are several opportunities to do so. Please visit [www.helpforflint.com](http://www.helpforflint.com) to learn how you can help.

For additional information and updates, visit [www.michigan.gov/flintwater](http://www.michigan.gov/flintwater).

Again, thank you for all your support.

Sincerely, Mike Zimmer  
Office of Good Government Director  
Dept. of Licensing and Regulatory Affairs Director

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**Sent:** Monday, January 25, 2016 2:20 PM  
**To:** Palmer, Jason (DTMB)  
**Subject:** MIRS Monday Podcast, January 25, 2016

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## This week on MIRS Monday

What are the biggest unanswered questions still outstanding on the Flint water crisis? T.J. Bucholz of Vanguard Public Affairs joins the MIRS team today with his thoughts and perceptions on the 20/20 special featuring former Reps. Cindy Gamrat and Todd Courser.

Also, ZeroWater CEO Doug Kellam talks about a water filter matching program that has received nationwide attention. He claims his product is the only one on the market that strips lead and other metals from drinking water, which is why large quantities of his product are being shipped to Flint.



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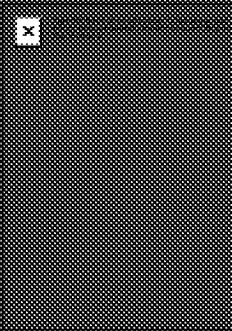
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<madelyne@inghamcountybarassociation.ccsend.com> on behalf of Ingham County Bar Association <info@inghambar.org>  
**Sent:** Monday, January 25, 2016 5:27 PM  
**To:** Palmer, Jason (DTMB)  
**Subject:** ICBA Updates

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## Stay Informed

ICBA Updates are published twice a month!

Visit Us Online at:  
[www.InghamBar.org](http://www.InghamBar.org)

### Calendar Of Events

July 1, 2015 - June 30, 2016

Jan  
28

**ICBA Lawyers Got Talent** [Add to Calendar](#)  
Time: 5:30 p.m.  
Location: Trippers Sports Bar

Feb  
10

**ICBA Board Meeting** [Add to Calendar](#)  
Time: 7:30 a.m.

Feb  
20

**ICBA Bench Bar** [Add to Calendar](#)  
Location: Grady Porter Building



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Now](#)



[Download Program Now](#)

Mar  
24

**7th Annual Barristers Night** [Add to Calendar](#)  
Time: 6:00 p.m. to 8:00 p.m.

Location: U Club



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Now](#)

April  
13

ICBA Board Meeting [Add to Calendar](#)

Time: 7:30 a.m.

May  
17

ICBA Board Election Deadline [Add to Calendar](#)

Time: 5:00 p.m.

May  
18

Annual Shrimp Dinner/Annual Meeting [Add to Calendar](#)

Time: 5:00 p.m. to 9:00 p.m.

Location: Lansing Liederkrantz



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Now](#)

June  
TBA

ICBA Board Meeting

[Add All Events to Calendar](#)

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## Member Directory

Are you listed in the ICBA online member directory? Visit our member directory to check and update your profile. If not, give us a call at **(517) 627-3938**

[View Our Member Directory Now](#)

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## Lawyer's Table



**Address:** 333 S Washington Square, Lansing, MI 48933

The **Lawyer's Table** will be an informal lunch gathering for all Mid-Michigan attorneys. The purpose is to get to know each other informally.

The Table will meet **weekly on Tuesday's at the Crafty Palate** located on the **corner of Kalamazoo and S. Washington** (where the Mediterann used to operate).

**Once a month on the first Tuesday at noon** we will have a "Focus Guest". This will be a

senior attorney from varied disciplines who will be asked to share stories and antidotes about their careers.

**To RSVP for the Lawyer's Table Meetings with a focused guest, email Jamie White at [forum@whitelawpllc.com](mailto:forum@whitelawpllc.com).**

## Calendar of Events

Date	Presenter	Subject
February 2, 2016	Roberta Gubbins <a href="#">Learn More</a> on Roberta Gubbins  <a href="#">Add to Calendar</a>	Marketing Your Practice
March 1, 2016	Barry Grant CPA/CFF <a href="#">Learn More</a> on Barry Grant  <a href="#">Add to Calendar</a>	Economic Damages
April 5, 2016	Tom Woods <a href="#">Learn More</a> on Tom Woods  <a href="#">Add to Calendar</a>	Receivership
May 3, 2016	Paula Manderfield and Steven Lett  <a href="#">Learn More</a> about Paula Manderfield  <a href="#">Learn More</a> about Steven Lett  <a href="#">Add to Calendar</a>	Alternative Dispute Resolutions: from a mediator/ facilitator viewpoint
June 7, 2016	Hon. Louise Alderson <a href="#">Learn More</a> about Judge Alderson  <a href="#">Add to Calendar</a>	Specialty Courts

**This is a collaborative effort between:**

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Ingham Bar Foundation  
ICBA Young Lawyer's Section  
Mid-Michigan Woman's Lawyer Association.  
Davis Dunnings Law Association.

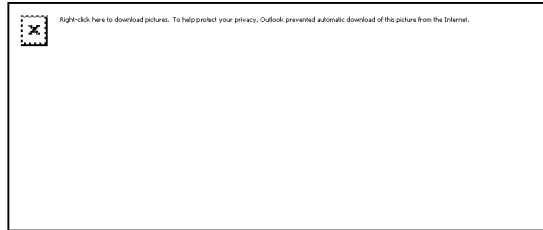
Buy your own lunch and we will reserve space in the private room at the restaurant.

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## Lawyers Got Talent!



Come and show off your skills and discover the talents of your friends, **Thursday, January 28, 2015 at 5:30 p.m. to 8:30 p.m.** at **Trippers's Sports Bar**, 350 Frandor Avenue, Lansing, MI 48912



To RSVP, please email Melissa Keener at [icbalawyersgottalent@gmail.com](mailto:icbalawyersgottalent@gmail.com)

If you plan on performing, please email Melissa Keener at [mkeener@haneslawfirm.com](mailto:mkeener@haneslawfirm.com)

### Donate to help the Flint Water Crisis

The ICBA will be collecting donations at the ICBA Lawyers Got Talent event on Thursday, January 28, 2016 to help the citizens of Flint during this crisis. There will be a table ran by Jacquelyn A. Dupler and Catherine Tucker who will be collecting money and bottled water that will be transported to the appropriate personnel in Flint. For more information, please email Jacquelyn A. Dupler at [jackiedupler@sinasdramis.com](mailto:jackiedupler@sinasdramis.com)

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## ICBA Bankruptcy Law Section Meetings

To RSVP for the Bankruptcy Section Meetings, email Patricia Scott at [psscott@fosterswift.com](mailto:psscott@fosterswift.com) or call (517) 371-8132.

The Bankruptcy section meets the fourth Thursday of the month at noon.

Location: Western University Cooley Law School -  
300 S. Capitol Ave

Our next lunch Meeting will be on Thursday, January 28th, 2016 at noon at the Cooley Center, Room 835. Attorney Norm Witte will be our speaker and lunch sponsor. Norm has graciously agreed to attend the Eastern District's Seminar next week on the changes to: (1) the Federal Rules of Civil Procedure that took effect on 12/1/15; (2) the local ED rules taking effect on February 1st; and (3) to the ECF's Administrative Procedures in the Eastern District. The Seminar will also include a discussion on the recently changed forms. Notices regarding the seminar are attached for your reference. Norm plans on attending the seminar and reporting back to the group. (Thanks Norm!)

Please join us on January 28th for Norm's great presentation and recap of the upcoming changes in the Eastern District and to the ECF Administrative Procedures, along with recent changes to the Federal Rules of Civil Procedure. Please RSVP to Patricia Scott at [psscott@fosterswift.com](mailto:psscott@fosterswift.com) to say that you can join us.

Jan	Feb	Mar	Apr	May	June	Aug
28	25	24	28	26	23	25
Room 835	Room 911	Room 835	Room 911	Room 911	Room 911	Room 911

Sep	Oct	Nov
22	27	17
Room 911	Room 911	Room 911

Please RSVP to Patricia Scott at [pscott@fosterswift.com](mailto:pscott@fosterswift.com).

Bankruptcy Law Section Co-Chairs  
Patricia Scott and Norm Witte

## ICBA Criminal Law Section Meetings

To RSVP for the Criminal Law Section Meetings, email [reception@alanechartier.com](mailto:reception@alanechartier.com)

The Ingham County Bar Association's Criminal Law Section is hosting a presentation on Friday, February 5, at 9:15 a.m. on Issues Involving Bond and Conducting Effective Bond Hearings. We will be meeting at the State Bar of Michigan, 306 Townsend St., Lansing, MI 48933, Rooms 1 and 2 for approximately one hour and a half. There will be ample opportunity for questions and answers.

There is no cost to attend - it is **FREE**, so please share this invitation with others who may be interested.

So that we can make sure that we have enough seating and handouts, **please RSVP** to [reception@alanechartier.com](mailto:reception@alanechartier.com) or call (517) 482-2000 if you have any questions.

Please note that **beverages are not provided**, so please feel to bring your own if you'd like one.

Please note that the **State Bar has asked that we do not park in the lot**, but participants who do will not be required to move their cars (we've finally addressed this issue).

We hope to see you there!

Mary Chartier and John Dewane  
ICBA Criminal Law Section Co-Chairpersons

## NEW - 2016 Criminal Law Section Meeting Dates!

Feb	Mar	Apr	May	June	Sept.	Oct.
05	04	08	06	03	09	07
9:15 a.m.	9:15 a.m.	9:15 a.m.	9:15 a.m.	9:15 a.m.	9:15 a.m.	9:15 a.m.

Nov	Dec
-----	-----

04

9:15 a.m.

02

9:15 a.m.

---

## ICBA Employment/Labor Law Section Meetings - TBA

Dear Ingham County Bar Association Member,

Please accept this invitation to join the ICBA Labor and Employment Law Section. There is no charge for membership in this section.

The purpose of the section is to promote collegiality, networking and education regarding labor and employment law issues.

If you are interested in joining please respond to this email, indicating at the bottom of this email your areas of interest in the labor and employment field. It will help in developing programming.

Very Truly Yours,  
James K. Fett

For more information, contact James K. Fett at [attys@fettlaw.com](mailto:attys@fettlaw.com)

---

## ICBA Family Law Section Meetings

To RSVP for the Family Law Section Meetings, Jennipher Martinez at [jmartinez@whiteschneider.com](mailto:jmartinez@whiteschneider.com)

**TBA**

Please RSVP Jennipher Martinez at [jmartinez@whiteschneider.com](mailto:jmartinez@whiteschneider.com)

ICBA Family Law Section Co-Chairs  
Jennipher Martinez and Brooke VanBuren-Hay

---

## ICBA Immigration Section - **NEW**

Dear Ingham County Bar Association Members,

We are pleased to announce a new practice section for the ICBA - an Immigration Law Section.

The goal of this section is to encourage networking, support, and education regarding this diverse topic area.

Programing and meetings are still being developed. If you are interested in joining this section or would like to give input in the development of this section, please email [indishm@stvcc.org](mailto:indishm@stvcc.org). A short survey will be going out soon to interested members.

Tentatively, meetings will be scheduled quarterly starting in April 2016.

Sincerely,  
Melissa Indish ([indishm@stvcc.org](mailto:indishm@stvcc.org)) and Azin Arbab ([Arbablaw@gmail.com](mailto:Arbablaw@gmail.com))

## ICBA Litigation Section Meetings - Speakers Needed

Luncheon meeting topics:

- Potential upcoming rule changes and the effect on litigators.
- Case evaluation tips and tricks.
- Mediation tips and tricks.
- Judgment collection tips and tricks.
- Deposition prep and execution.
- General tips and tricks including suggested concurrence procedure, use of admissions, and voir dire.
- Changes to Court of Claims litigation.

If you are interested in speaking on one of these topics please contact Sandra Lake at [slake@halimatsonlaw.com](mailto:slake@halimatsonlaw.com) or 517-853-2929.

---

## ICBA Probate and Trust Section Meetings

Location: WMU Thomas M. Cooley Law School (Room 911)  
300 S Capitol Ave, Lansing, MI 48901

[Click Here to RSVP](#)

### **FACEBOOK PAGE - PLEASE JOIN**

We have a new Facebook page. Please go to Facebook and search for "ICBA Probate & Trust Law Section". Ask to join and please RSVP for lunch. We hope to streamline our RSVP's and minimize emails. Please let me know if you are NOT on Facebook.

### **LUNCH SPONSORSHIPS STILL AVAILABLE**

A few lunch sponsorships are available for the Spring. More information at our next meeting. You may sponsor an entire lunch, 1/2 or 1/4 lunch. We will publicize your firm's contribution and allow you to say a few words about your firm at the meeting. Depending on number of attendees, cost will be \$350-400 for a full lunch sponsorship.

Feb 16	"Modification and Termination of Irrevocable Trusts" Presented by Christine Savage, The Lowe Law Firm, PC
Mar 15	"View from the Bench", Presented by the Honorable Thomas Byerley, Chief Judge, Eaton County Probate Court (NOTE: ROOM CHANGE 835)
Apr 19	"Estate Planning in the Era of Portability and High Exclusion Amounts" Presented by Doug Mielock, Foster Swift Collins & Smith, PC
May 17	"Same Sex Marriage Issues, Where Are We Now?", Presented by Bradley Vauter, Bradley Vauter & Associates, PC



Jun	Networking Lunch - Location TBA
21	

ICBA Probate and Trust Section Co-Chairs  
Marlaine Teahan and Rosemary Buhl

## ICBA Real Estate Section Meetings

To RSVP for the Real Estate Section Meetings, email Charles Barbieri at [CBarbieri@fosterswift.com](mailto:CBarbieri@fosterswift.com)

Real Estate Section meetings will be held at WMU Thomas M. Cooley Law School at noon. They all will be held at Cooley Center, 9th Floor, 911 DE Conference Room.

Section members, we will be receiving a presentation from Brian Goodenough of Foster Swift and Kevin Roragen of the Loomis firm on what a real estate lawyer should know generally about zoning issues at the noon meeting scheduled at the Cooley Center, ninth floor, on Thursday, January 28, 2016. Please advise if you plan to attend. Chuck

Upcoming Event Dates:

Jan	Feb	Mar	Apr	May
28	25	31	28	26

ICBA Real Estate Section Chair:  
Charles Barbieri

## Young Lawyers Section

Ingham County Bar Association

Please save the date for ICBA-YLS' upcoming "Refresh Your Recollection" Evidence Seminar!



[Add to Calendar](#)

Mentor-Mentee Opportunities

Fellow ICBA-YLS Members,

I am writing to inform the ICBA-YLS Members that the ICBA-YLS Membership Outreach Committee is working with the ICBA Mentoring Committee to pair interested newer attorneys with experienced attorneys to cultivate mentoring relationships that best serve the legal community and the parties involved. These relationships may be brief or continue on for an extended period of time - the mentor and mentee are best equipped to make this decision. I would like to hear from our membership and connect compatible attorneys for these mentoring relationships. Please reply to this post with the area of law that interests you, so we can place you with an attorney in that field; furthermore, I would even suggest providing other interests, hobbies, or skills, so we could connect with others based on another mutual interest. You are also free to contact me at [reidfelsing@gmail.com](mailto:reidfelsing@gmail.com) if you have any questions.

Sincerely,  
Reid Felsing

---

## Resources

To access the ICBA-YLS Google Drive which is currently being populated with many pieces of helpful information, visit <https://goo.gl/PgD0nW>

## ICBA List-serve

ICBA would also like to remind you that as a service to our members the ICBA has established a general list-serve. Please contact [ICBA](#) if you wish to sign up.

Use the following address/link to communicate with all in the list-serves (your email must be added to the list before the message you send will work):

- [Bankruptcy Law Section](#)
- [Criminal Law Section](#)
- [Employment & Labor Law Section](#)
- [Family Law Section](#)
- [Immigration Law Section](#)
- [Litigation Section](#)
- [Probate & Trust Law Section](#)
- [Real Estate Section](#)
- [Senior Lawyers Section](#)

## ICBA YLS list-serve

ICBA - Young Lawyers Sections would also like to remind you that as a service to our members, the ICBA - YLS has established a general list-serve. Please contact [Chris Wickman](#) if you wish to sign up.

## Briefs

[Visit Here](#) for Advertising Rates  
[Visit Here](#) for Author Guidelines

[Visit Here](#) for Archived BRIEFS

## Sponsorship Packages

The Ingham County Bar Association invites you to sponsor the following events:

- 7th Annual Barristers Night
- Annual Shrimp Dinner
- 5th Annual Meet the Judges Reception
- Bench-Bar Conference

## Premium Sponsors

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[Fraser Trebilcock Davis & Dunlap, P.C.](#)

[Sinis Dramis Brake Boughton & McIntyre, P.C.](#)

[Speaker Law Firm P.L.L.C.](#)

[Willingham & Cote, P.C.](#)

all of 12-29-15 vll

[Download The Sponsorship Form](#)

## Sixty-Minute Mentoring is Looking for You!

Greetings Future Mentors and Mentees,

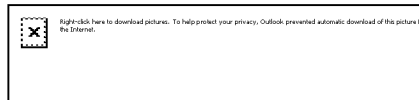
As you may know, the Ingham County Bar Association has a mentoring program that pairs interested newer attorneys with experienced attorneys to try and develop mentoring relationships that best serve the legal community and the parties involved. These relationships may be brief or continue on for an extended period of time - the mentor and mentee are best equipped to make this decision.

As Chairperson of the Mentoring Committee, please feel free to contact me if you are interested in being a mentor or if you are a newer attorney in need of a mentor. Please let me know your practice areas so that we can try to make the best match.

Thank you for continuing to support the Ingham County Bar Association!

Mary Chartier  
[mary@alanechartier.com](mailto:mary@alanechartier.com)

## Other Legal Community News & Events



**What:** Emerging Narratives: Developments in Global Drug Policies

**When:** February 18-19

Michigan State International Law Review is holding it's annual symposium this February. This year's symposium will explore developments in drug policy ideas both internationally and abroad. Please join us for a welcome reception Thursday evening at Beggar's Banquet from 4-6pm, as well as the symposium taking place from 8:30am-3:00pm on Friday, February 19 at MSU College of Law. More information can be found at [msuilr.org](http://msuilr.org).

Contact [Jesse DePauw](#) for more information

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## 2016 MABBCF Conference



**April 20-22, 2016**

The Inn at St. John's Conference Center  
Address: 44045 5 Mile Rd, Plymouth, MI 48170  
Phone: 734-414-0600



[Download Conference Brochure](#)



[Download Scholarship Application](#)

Learn More at [www.BenchBar.org](http://www.BenchBar.org)

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## Save the Date



### **Ingham County Bar Foundation 12th Annual Memorial Golf Classic:**

Thursday, June 23, 2016  
Hawk Hollow  
15101 Chandler Road  
Bath Township, Michigan 48808

10:00 a.m. - 11:00 a.m. Registration & Lunch  
11:00 a.m. - Shot Gun Start  
4:00 p.m. - Program/Awards Reception

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## Keep Mary and Phil Prygoski in their Home!



I'm reaching out to let you know that we'd love to have your help right now. As you probably know, in 2012, my friend, Phil Prygoski, the beloved Constitutional Law Professor, suffered a massive stroke. As a result, Phil has severe physical and cognitive deficits, as well as extreme, debilitating head pain from post-surgical nerve damage.

A few years ago, many in our community came together to raise enough money for the Prygoskis to make their house handicap-accessible so that Phil could stay in the home the family built more than twenty years ago. Due to unforeseen circumstances outside of the Prygoskis' control, however, Phil has recently lost his salary and will soon lose his health benefits. Because of his disabilities, Phil is unable to work, and since Mary is Phil's full-time caregiver, she is also unable to hold a full-time job, but does the best she can teaching piano.

This situation has made it extremely difficult for the Prygoskis to make ends meet. It would be devastating for Phil to leave his cherished, newly-renovated home, but mounting medical and living expenses will make keeping their home impossible. Let's keep Phil in his home!

Showing your support is so simple and super fast. Please visit [www.crowdrise.com/ prygoskifamily](http://www.crowdrise.com/ prygoskifamily) to make a donation and join our team. Then after you donate, it would be amazing if you can click 'Fundraise for This Campaign' button to create your own personal fundraising page for our cause. Once you have your own fundraising page, you can reach out to your own network and help us raise enough money to keep Phil and Mary in their home. If you're unable to donate, please consider sharing Phil's story.

I am full of gratitude for the community's generosity and I know that the Prygoski family is overwhelmed with the generosity and support you and many others have shown in the past.

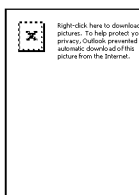
## Make a Donation Here

Thank you.

Mark J. Burzych  
Fahey Schultz Burzych Rhodes PLC  
[mburzych@fsbriaw.com](mailto:mburzych@fsbriaw.com)

## Executive Committee

<a href="#"><u>Jason Hanselman</u></a>	President
<a href="#"><u>Lisa Speaker</u></a>	Immediate Past President
<a href="#"><u>Mark Kellogg</u></a>	President Elect
<a href="#"><u>Jessica Fox</u></a>	Vice President
<a href="#"><u>James Dalton</u></a>	Secretary
<a href="#"><u>Mary Chartier</u></a>	Treasurer



### **Ingham County Bar Association**

P.O. Box 66  
Grand Ledge, Michigan 48837  
Phone: (517) 627-3938  
Fax: (517) 627-3950  
[info@inghambar.org](mailto:info@inghambar.org)



## Sponsor an Event

Visit the ICBA Website for more Information



ICBA Member Update comes to you bi-weekly as a member benefit.

Ingham County Bar Association, PO Box 66, Grand Ledge, MI 48837

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**From:** Dept. Technology, Management & Budget <dtmb@govsubscriptions.michigan.gov>  
**Sent:** Tuesday, January 26, 2016 8:39 AM  
**To:** Palmer, Jason (DTMB)  
**Subject:** Contributing time, muscle and money



During this month's Martin Luther King Jr. holiday weekend, some state employees turned their "day off" into a "day on" in Flint. There, they delivered bottled water, water filters, replacement cartridges and water testing kits to families. The volunteers joined other Michiganders, turning Dr. King's birthday observance into a day of service.



Mike Zimmer, director of the Office of Good Government and the Department of Licensing and Regulatory Affairs, has shared a link – [www.helpforflint.com](http://www.helpforflint.com) – that offers other opportunities to contribute time, muscle and money to bring clean drinking water to the community. Here in DTMB, some of our employees didn't wait for an invitation to lend a hand. Office of Retirement Services staff contributed funds that were used to buy 31 cases and 23 gallons of water, which a local organization transported to Flint.

Autumn Hubbard, Ambrea Mack and Sarah Esquivel, who are in the photo at the left, nearly emptied the shelves at their local grocery store. Thanks for your efforts.



everyone.

Now work.

Last week, I signed a new policy that formalizes the annual employee review process and sets expectations for employees and managers. [Administrative Policy 200.37](#) establishes consistent standards for implementing performance plans and reviews. Some of the standards are practices we have followed for years. Others are new. Some of particular note include:

- The mandatory use of HRMN
- A standard Feb. 1-Jan. 31 rating period for all employees
- An Individual Development Plan that specifies training or development programs for each employee
- Competencies and objectives that align to DTMB goals or scorecard metrics
- Consequences for managers and supervisors who do not complete the review process as required

A fundamental role of each DTMB manager or supervisor is to provide employees with direction and feedback on their performance. Employees also are expected to take an active role in pursuing professional development opportunities and achieving their competencies and objectives. I encourage you to review the new policy and talk with your manager or supervisor if you have questions. Of course, I welcome your questions and input as well. Please send your comments and ideas to me at [behend@michigan.gov](mailto:behend@michigan.gov).

I know these have been busy weeks for many of you as you take on additional responsibilities and work hard to provide resources and services for our customers and citizens across the state. Please know that your hard work has not gone unnoticed. Thank you for everything you do, every day.

Have a great week,

David



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The Department of Technology, Management and Budget

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**From:** LinkedIn <news-noreply@linkedin.com>  
**Sent:** Friday, January 29, 2016 6:00 AM  
**To:** Palmer, Jason (DTMB)  
**Subject:** News about Jeff Mason, Dan Lohrmann, Brad Markell, Dick DeVos, Dayne Walling



## Connections In The News



**Jeff Mason**

yahoo.com · 2 days ago

### University Research Corridor Statewide Economic Impact Tops \$17 Billion, Up 35% Since 2007

"Michigan's leading research universities continue to advance in research and direct economic impact on every county in the state," said URC Executive Director **Jeff Mason**. "The 9th Annual Economic Impact Report demonstrates the collective power of the URC universities, which are highly ...

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**Dan Lohrmann**

govtech.com · 2 days ago

### 5 Steps to Speeding Up Smart Government (by Slowing Down)

It's the will to prepare to win that matters." **Dan Lohrmann** | Contributing Writer  
Daniel J. Lohrmann is an internationally recognized cybersecurity leader, technologist and author. During his distinguished career, Dan has served global organizations in the public and private ...

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**Brad Markell**

counterpunch.org · 3 days ago

## Making the Promises Real: Labor and the Paris Climate Agreement

[6] According to **Brad Markell**, Executive Director, AFL-CIO Industrial Union Council, a principal concern of trade unionists at the Paris negotiations was "what happens to workers and communities" in the transition to a new energy economy. In the US, coal industry workers, especially in ...

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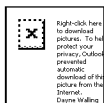
**Dick DeVos**

mlive.com · 1 day ago

## Dick and Betsy DeVos getting into liquor business

Betsy and **Dick DeVos** watch as the top 10 finalist for ArtPrize 2012 are shown on a screen Sunday, September 30, 2012 in Grand Rapids Mich. (Sally Finneran | MLive) Sally Finneran A Windquest source said it was too early to talk about the acquisition because the transfer of a liquor ...

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**Dayne Walling**

eclectablog.com · 1 day ago

## VIDEO: Flint City Council voted on joining Karegnondi Water Authority, NOT to use the Flint River...

In other words, as former Flint mayor **Dayne Walling** put it to me in an email, "Everything was DWSD until KWA in 2017. Period." ...

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**Rick Snyder**

yahoo.com · 4 days ago

## Meet the embattled governor who finds himself at the heart of one of the biggest crises in America

((AP Photo/Ai Goldis)) Michigan Gov. Rick Snyder delivers his State of the State on January 19, 2016. When Michigan Gov. Rick Snyder (R) first ran for the office in 2010, he championed himself as "one tough nerd. " (It's even his Twitter handle. ) For someone who was experienced ...

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This email was intended for Jason Palmer (Director, DTMB, Bureau of Labor Market Information and Strategic Initiatives). [Learn why we included this.](#)

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**From:** Governor's Office <governorsoffice@govsubscriptions.michigan.gov>  
**Sent:** Friday, January 29, 2016 9:41 AM  
**To:** Palmer, Jason (DTMB)  
**Subject:** Thank you for your service



Right-click here to download pictures. To help protect your privacy, Outlook prevented automatic download of this picture from the Internet.

## THANK YOU!

Fellow employees,

Each day, more than 46,000 state of Michigan employees come to work with the confidence and commitment to make Michigan a better place to live, work and play. I appreciate the way you care about the citizens we serve, and how it is reflected in the work that you do.

As you have heard from me and the media, our reputation and trust can be severely impacted when people do not make good decisions, or use good judgment in solving problems. That principle is universal, but never more so than when public health is at stake. What happened in Flint can never be allowed to happen again anywhere in our state.

I know that you want to work in a place where employee input is valued, efforts are recognized, and teams are always striving for continuous improvement. That's why we introduced employee surveys, Bureaucracy Busters and other reinvention initiatives. We want and deserve a culture of innovation, continuous improvement and employee engagement at every level. We can never take for granted how important the people are who depend on us to do our jobs, and I am asking you not to let the situation in Flint negatively impact your motivation to excel every day.

Many of you have taken an interest in helping the citizens of Flint on your own time, and I'd like to take this opportunity to recognize and thank those who have volunteered over the last couple of weekends. You have worked tirelessly to deliver cases of bottled water, water filters, replacement cartridges and water testing kits to the families in need. I appreciate you donating your time to help our fellow Michiganders. To date, more than 37,000 homes have been visited by one of our water resource teams.

For employees who would like to further help the people of Flint, please visit [www.HelpForFlint.com](http://www.HelpForFlint.com) to learn how you can do so. For additional information and to sign up for daily updates, please visit [www.mi.gov/FlintWater](http://www.mi.gov/FlintWater). I am committed to ensuring that all residents have access to safe and clean water.

Again, I'd like to express my gratitude for the work you do every day to continuously improve our state and earn the trust of those you serve. You make a real difference.

Thanks,



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Governor Snyder signature

Governor Rick Snyder



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Photos of state employees volunteering

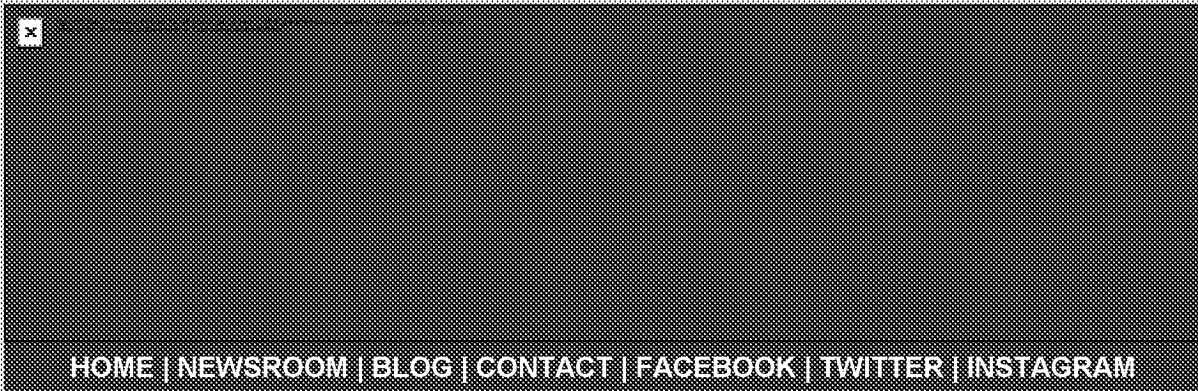
#### STAY CONNECTED:



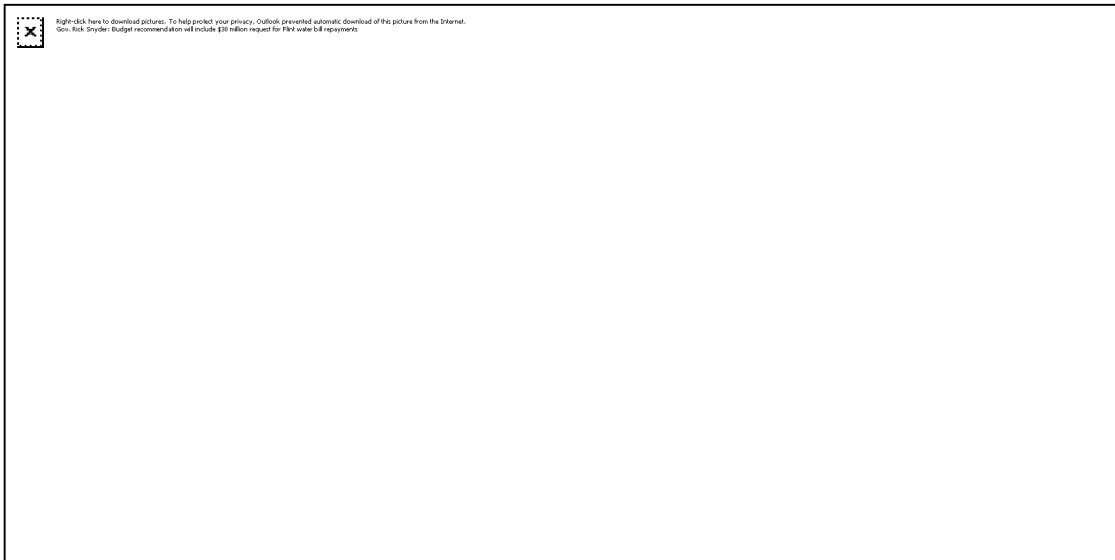
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**From:** Governor's Office <governorsoffice@govsubscriptions.michigan.gov>  
**Sent:** Wednesday, February 03, 2016 6:20 PM  
**To:** Palmer, Jason (DTMB)  
**Subject:** "Flint residents should not have to pay for water they cannot drink"



## Budget recommendation will include \$30 million request for Flint water bill repayments




When Governor Rick Snyder presents his budget recommendation next Wednesday, Feb. 10, he will include a \$30 million request for the residents of Flint to keep their water service on and eliminate the need to pay for water they cannot completely trust to drink.

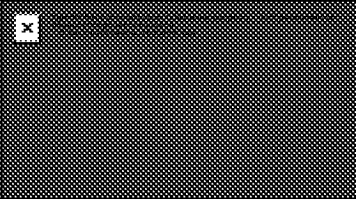
Under the governor's ask, the funding would enable the city of Flint to apply credits for customers on future bills. Estimates show water is roughly 47 percent of billing and sewer costs are around 53 percent. The credit would be applied to consumption usage (roughly

65 percent) of a resident's water portion of the bill, such as for bathing, drinking, cooking, and washing your hands. Residents still would be responsible for paying the sewer portion of their water bills.

Professor Marc Edwards of Virginia Tech said, "This essentially refunds all the money associated with consumption or consumer use. I think it's an amazing gesture of common sense and good will and it corrects an injustice. I don't think there's a precedent for this. I feel so encouraged by the direction this is going."

[Click here to learn more about the budget request.](#)

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[Learn more about the \\$20 million request](#)



We spoke with Staff Sgt. Thomas Vega about the critical resources they're providing to Flint families every day. He also encouraged residents to pick up and return their water testing kits to Flint fire stations. Test results will be posted online at [www.mi.gov/flintwater](http://www.mi.gov/flintwater). [Click here to watch the video.](#)

[www.mi.gov/FlintWater](http://www.mi.gov/FlintWater) | [www.HelpForFlint.com](http://www.HelpForFlint.com)

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**From:** Sayles, Margaret (WDA)  
**Sent:** Monday, February 08, 2016 10:41 AM  
**To:** Palmer, Jason (DTMB)  
**Subject:** Flint Data

Jason,

I am working on a National dislocated Worker Grant to assist Flint during this time of crisis.

The NDWG will be used to employ dislocated workers (many long term unemployed) to provide humanitarian services. The jobs will be temporary, usually not longer than a year and most will be entry level (warehouse labor, water delivery).

I would appreciate data that would show how these job may help the LTU, what jobs may be available in the area after a year, and any other information that you deem appropriate.

Thank you in advance and do not hesitate to contact me for further clarification.

Maggie Sayles, CBSP  
WIOA Title I Specialist  
Office of Talent Policy and Planning  
Workforce Development Agency  
201 N. Washington Square  
Lansing, MI 48913  
517-335-0686

[www.mitalent.org](http://www.mitalent.org)



---

**From:** MIRS Delivery <info=mirsnews.com@mail184.suw12.mcsv.net> on behalf of MIRS Delivery <info@mirsnews.com>  
**Sent:** Monday, February 08, 2016 2:00 PM  
**To:** Palmer, Jason (DTMB)  
**Subject:** MIRS Monday Podcast, February 8, 2016

[View this email in your browser](#)



## This week on MIRS Monday

As the bad news keeps dropping, at what point would Gov. Rick Snyder resign over the Flint water crisis? Does he consider moving to Flint? Appoint a Democrat to lead his Department of Environmental Quality? Bob McCann from Cover Two Strategies helps the MIRS team answers these and other questions. Snyder declines to testify in front of Congress this week, but what about down the road?

Also, Adrian Hemond and Brian Began from Grassroots Midwest breaks down their read on the state House races a week after all candidate disclosed what they raised in 2015.



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**From:** Sayles, Margaret (WDA)  
**Sent:** Tuesday, February 09, 2016 10:51 AM  
**To:** Palmer, Jason (DTMB);Powell, Scott (DTMB)  
**Subject:** Information requested  
**Attachments:** CA NDWG.pdf; Potential Local Hire Program 02 05 16 DRAFT.docx

Please find attached a copy of the skeleton outline for water delivery and warehousing in Flint. The positions will be funded with the NDWG (dislocated workers and LTU will be hired)

I have also attached the information I found on the USDOL website regarding a NDWG for California.

Maggie Sayles, CBSP  
WIOA Title I Specialist  
Office of Talent Policy and Planning  
Workforce Development Agency  
201 N. Washington Square  
Lansing, MI 48913  
517-335-0686

[www.mitalent.org](http://www.mitalent.org)



## **Flint Water – Proposal Local Hire Program**

**TOTAL STAFF REQUESTED: 190**

**Assumed Period of Operations: 1 year (at a minimum)**

### **Church Distribution Hubs**

- 5 total hubs
- Each hub requires:
  - 10 Loaders
  - 2 Admin Staff
  - 2 Recycling Staff
  - 1-2 Manual and/or electric pallet jacks
- **Total Staff Requested:** 70 personnel
- **Total Equipment Requested:**
  - 5-10 Manual and/or electric pallet jacks

### **Warehouses**

- 2 warehouses currently
- Each warehouse requires:
  - 1 warehouse manager
  - 13 warehouse staff (at least 3 forklift certified)
  - 9 truck drivers
  - 1 overnight security personnel
  - 9 Trucks – 20' or longer with lift gate and electric pallet jack (trucks over 26k lbs require CDL)
  - 2 electric pallet jacks
  - 3 forklifts (operators must be certified)
  - 1 laptop
  - 1 phone
  - 1 printer
  - Office Supplies
  - Packing tape
  - Shrink wrap
  - Dispensers
  - Cardboard pallet boxes to stabilize stacks of water
  - Box cutters
  - Side snips
  - Disposal arrangements – 40yd dumpster
- **Total Staff Requested:** 48 personnel
- **Total Equipment Requested (lease or buy):**
  - 18 Trucks – 20' or longer with lift gate
  - 11 Electric pallet jacks (9 for trucks; 2 for warehouse)
  - 3 forklifts
  - 1 laptop
  - 1 phone
  - 1 printer
  - Office supplies
  - Packing tape

- Shrink wrap
- Dispensers
- Cardboard pallet boxes to stabilize stacks of water
- Box cutters
- Side snips
- 40yd dumpster
- **Leases:** 2 warehouse spaces

#### **Rapid Response Deliveries**

- 5 box trucks – 16' with lift gate
- 2 staff per truck
- **Total Staff Requested:** 10 personnel
- **Total Equipment Requested:**
  - 5 box trucks – 16' with lift gate

#### **Emergency Operations Center Staffing**

- 4 Data entry personnel
- 2 Planners
- 2 Geographic Information System (GIS) Technicians
- **Total Staff Requested:** 8 personnel

#### **Miscellaneous Operations**

- 2 Translators (1 Spanish; 1 Arabic)
- 20 Plumber Apprenticeships for Local Contractors
- 20 Social and medical case worker training
- 10 Bus drivers
- 10 Mechanics
- 2 Building Inspectors

#### **Recycling Operations**

- Is this something we could work on? This is still being developed at the local level.

---

**From:** Powell, Scott (DTMB)  
**Sent:** Tuesday, February 09, 2016 12:06 PM  
**To:** Sayles, Margaret (WDA); Palmer, Jason (DTMB)  
**Subject:** RE: Information requested

Thanks, Maggie! This is extremely helpful.

---  
Scott Powell, Ph.D.  
Director of Research  
Bureau of Labor Market Information and Strategic Initiatives  
517.241.8665  
[www.michigan.gov/imi](http://www.michigan.gov/imi)

---

**From:** Sayles, Margaret (WDA)  
**Sent:** Tuesday, February 9, 2016 10:51  
**To:** Palmer, Jason (DTMB) <[PalmerJ2@michigan.gov](mailto:PalmerJ2@michigan.gov)>; Powell, Scott (DTMB) <[PowellS6@michigan.gov](mailto:PowellS6@michigan.gov)>  
**Subject:** Information requested

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Workforce Development Agency  
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Lansing, MI 48913  
517-335-0686

[www.mitalent.org](http://www.mitalent.org)



---

**From:** Powell, Scott (DTMB)  
**Sent:** Tuesday, February 09, 2016 12:09 PM  
**To:** Palmer, Jason (DTMB)  
**Subject:** FW: Information requested  
**Attachments:** CA NDWG.pdf

If you can fit it in today and you're willing, I'd recommend contacting your best person in CA and ask if they know anyone in the CA Employment Development Department that might be able to help us out. We'll probably get a copy of that grant proposal way faster than Maggie will through USDOL.

---

Scott Powell, Ph.D.  
Director of Research  
Bureau of Labor Market Information and Strategic Initiatives  
517.241.8665  
[www.michigan.gov/lmi](http://www.michigan.gov/lmi)

---

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**Sent:** Tuesday, February 9, 2016 10:51  
**To:** Palmer, Jason (DTMB) <[PalmerJ2@michigan.gov](mailto:PalmerJ2@michigan.gov)>; Powell, Scott (DTMB) <[PowellS6@michigan.gov](mailto:PowellS6@michigan.gov)>  
**Subject:** Information requested

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517-335-0686

[www.mitalent.org](http://www.mitalent.org)



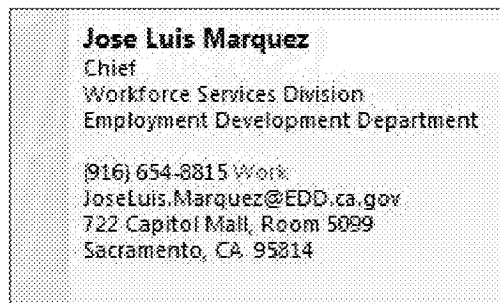


---

**From:** Wong, Spencer@EDD <Spencer.Wong@edd.ca.gov>  
**Sent:** Wednesday, February 10, 2016 2:58 PM  
**To:** Palmer, Jason (DTMB)  
**Cc:** Marquez, Jose Luis@EDD  
**Subject:** FW: NEG Grant for the Drought  
**Attachments:** Temporary Jobs Program for Drought Impacted Workers FINAL.PDF; Jose Luis Marquez.vcf

Jason,

The author of California's NEG proposal you referenced was Jose Luis Marquez. Here is his contact information:



*Spencer*

(916) 651-6417

---

**From:** Marquez, Jose Luis@EDD  
**Sent:** Wednesday, February 10, 2016 11:54 AM  
**To:** Wong, Spencer@EDD  
**Subject:** RE: NEG Grant for the Drought

Yep, actually, I was the primary author of the concept paper that we ultimately got funded; see attached document. I'd be glad to share our lessons learned from our NDWG experience to date.

Jose Luis

---

**From:** Wong, Spencer@EDD  
**Sent:** Wednesday, February 10, 2016 11:46 AM  
**To:** Marquez, Jose Luis@EDD  
**Subject:** NEG Grant for the Drought

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Do you have a name I could forward to him?

*Spencer*

(916) 651-6417

---

**From:** Marquez, Jose Luis@EDD <JoseLuis.Marquez@EDD.ca.gov>  
**Sent:** Wednesday, February 10, 2016 3:09 PM  
**To:** Palmer, Jason (DTMB)  
**Cc:** Wong, Spencer@EDD  
**Subject:** RE: NEG Grant for the Drought

Certainly Jason. Glad to help anyway I can. We've also learned a lot since this grant's approval that would be helpful.

Jose Luis

---

**From:** Palmer, Jason (DTMB) [mailto:PalmerJ2@michigan.gov]  
**Sent:** Wednesday, February 10, 2016 12:07 PM  
**To:** Wong, Spencer@EDD  
**Cc:** Marquez, Jose Luis@EDD  
**Subject:** RE: NEG Grant for the Drought

Thank you, Spencer. Hello, Jose. I've passed this along to Scott Powell in my shop. Really appreciate your willingness to help!

---

**From:** Wong, Spencer@EDD [mailto:Spencer.Wong@edd.ca.gov]  
**Sent:** Wednesday, February 10, 2016 2:58 PM  
**To:** Palmer, Jason (DTMB) <PalmerJ2@michigan.gov>  
**Cc:** Marquez, Jose Luis@EDD <JoseLuis.Marquez@EDD.ca.gov>  
**Subject:** FW: NEG Grant for the Drought

Jason,  
The author of California's NEG proposal you referenced was Jose Luis Marquez. Here is his contact information:

**Jose Luis Marquez**  
Chief  
Workforce Services Division  
Employment Development Department

(916) 654-8815 Work  
JoseLuis.Marquez@EDD.ca.gov  
732 Capitol Mall, Room 5099  
Sacramento, CA 95814

*Spencer*  
(916) 651-6417

---

**From:** Marquez, Jose Luis@EDD  
**Sent:** Wednesday, February 10, 2016 11:54 AM  
**To:** Wong, Spencer@EDD  
**Subject:** RE: NEG Grant for the Drought

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**Sent:** Wednesday, February 10, 2016 11:46 AM  
**To:** Marquez, Jose Luis@EDD  
**Subject:** NEG Grant for the Drought

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Do you have a name I could forward to him?

*Spencer*  
(916) 651-6417

---

**From:** Kuykendall, Mae <kuykend1@law.msu.edu>  
**Sent:** Wednesday, February 10, 2016 10:49 PM  
**To:** Palmer, Jason (DTMB)  
**Subject:** RE: Flint, Enemy of the People, Testing the Water Mae Kuykendall, In Flint, Life Imitates Art, Free Press, February 10, 2016

Thanks. 550 words was a challenge.

Professor of Law  
Michigan State University College of Law  
648 N. Shaw Lane Rm 366  
East Lansing, MI 488241300  
517-432-6894 (office)  
734-645-5769 (cell)  
517-381-2082 (Haslett land)  
[http://papers.ssrn.com/sol3/cf\\_dev/AbsByAuth.cfm?per\\_id=233952](http://papers.ssrn.com/sol3/cf_dev/AbsByAuth.cfm?per_id=233952)

---

**From:** Palmer, Jason (DTMB) [<mailto:PalmerJ2@michigan.gov>]  
**Sent:** Wednesday, February 10, 2016 10:35 PM  
**To:** Kuykendall, Mae  
**Subject:** Re: Flint, Enemy of the People, Testing the Water Mae Kuykendall, In Flint, Life Imitates Art, Free Press, February 10, 2016

Brilliant, Mae! I wish I could write as well as you. What a great parallel. I never knew of this play, but what an excellent time to review!

Sent from my iPhone

On Feb 10, 2016, at 10:09 PM, Kuykendall, Mae <[kuykend1@law.msu.edu](mailto:kuykend1@law.msu.edu)> wrote:

<http://www.freep.com/story/opinion/contributors/2016/02/10/flint-life-imitates-art/80085610/>

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---

**From:** Marci Hamilton <hamilton.marci@gmail.com>  
**Sent:** Thursday, February 11, 2016 7:43 AM  
**To:** Kuykendall, Mae  
**Cc:** Levinson, Sanford V (SLevinson@law.utexas.edu); Steve Sanders (stevesan@indiana.edu); Sean McKinniss; silkworth501@comcast.net; Stephen Wermiel (swermiel@wcl.american.edu); Shannon Fohn (CE CEN) (Shannon.Fohn@wholefoods.com); Schmitt, Cristina; sharonzimmeerman@gmail.com; The Schwartz's (swartzfitb@fuse.net); Sarah Gmail (sarahprimrose@gmail.com); Stuart Rich (srich@mac.com); Scarberry, Mark; harijones@afroamcivilwar.org; Yassaman Hajivalizadeh (hajivali@msu.edu); HARRIS, CARMEN (charris@uscupstate.edu); Henry Wasonga; Hunter Levinsohn <hlevinsohn@nc.rr.com> (hlevinsohn@nc.rr.com); hutch218@msu.edu; Palmer, Jason (DTMB); Phylis Floyd (floyd@msu.edu); Kathleen S. Prince; petra van de vlasakker; peter.kostant@nyls.edu  
**Subject:** Re: Flint, Enemy of the People, Testing the Water Mae Kuykendall, In Flint, Life Imitates Art, Free Press, February 10, 2016

Mae-- this is brilliant.

Thanks for sharing--  
Marci

Sent from my iPhone

On Feb 10, 2016, at 10:09 PM, Kuykendall, Mae <kuykend1@law.msu.edu> wrote:

<http://www.freep.com/story/opinion/contributors/2016/02/10/flint-life-imitates-art/80085610/>

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---

**From:** Phylis Floyd <floyd@msu.edu>  
**Sent:** Thursday, February 11, 2016 9:04 AM  
**To:** Kuykendall, Mae  
**Cc:** Levinson, Sanford V (SLevinson@law.utexas.edu); Steve Sanders (stevesan@indiana.edu); Sean McKinniss; silkworth501@comcast.net; Stephen Wermiel (swermiel@wcl.american.edu); Shannon Fohn (CE CEN) (Shannon.Fohn@wholefoods.com); Schmitt, Cristina; sharonzimmeerman@gmail.com; The Schwartz's (swartzfitb@fuse.net); Sarah Gmail (sarahprimrose@gmail.com); Stuart Rich (srich@mac.com); Scarberry, Mark; harijones@afroamcivilwar.org; Yassaman Hajivalizadeh (hajivali@msu.edu); HARRIS, CARMEN (charris@uscupstate.edu); Henry Wasonga; Hunter Levinsohn <hlevinsohn@nc.rr.com> (hlevinsohn@nc.rr.com); hutch218@msu.edu; Marci Hamilton (hamilton.marci@gmail.com); Palmer, Jason (DTMB); Kathleen S. Prince; petra van de vlasakker; peter.kostant@nyls.edu  
**Subject:** Re: Flint, Enemy of the People, Testing the Water Mae Kuykendall, In Flint, Life Imitates Art, Free Press, February 10, 2016

Wow...amazing parallel. Well done!  
Phylis

Sent from my iPhone

On Feb 10, 2016, at 10:09 PM, Kuykendall, Mae <kuykend1@law.msu.edu> wrote:

<http://www.freep.com/story/opinion/contributors/2016/02/10/flint-life-imitates-art/80085610/>

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---

**From:** Brendan Mullan <mullan@msu.edu>  
**Sent:** Thursday, February 11, 2016 9:15 AM  
**To:** Palmer, Jason (DTMB)  
**Subject:** Re: Flint, Enemy of the People, Testing the Water Mae Kuykendall, In Flint, Life Imitates Art, Free Press, February 10, 2016

Great article,

Thanks.

Brendan

---

**From:** "Palmer, Jason (DTMB)" <PalmerJ2@michigan.gov>  
**Date:** Thu, 11 Feb 2016 03:35:11 +0000  
**To:** Brendan Mullan <mullan@msu.edu>  
**Subject:** Fwd: Flint, Enemy of the People, Testing the Water Mae Kuykendall, In Flint, Life Imitates Art, Free Press, February 10, 2016

FYI

Sent from my iPhone

Begin forwarded message:

**From:** "Kuykendall, Mae" <kuykend1@law.msu.edu>  
**Date:** February 10, 2016 at 10:09:16 PM EST  
**To:** "Kuykendall, Mae" <kuykend1@law.msu.edu>  
**Cc:** "Levinson, Sanford V (SLevinson@law.utexas.edu)" <SLevinson@law.utexas.edu>, "Steve Sanders (stevesan@indiana.edu)" <stevesan@indiana.edu>, Sean McKinniss <seanmckinniss@gmail.com>, "silkworth501@comcast.net" <silkworth501@comcast.net>, "Stephen Wermiel (swermiel@wcl.american.edu)" <swermiel@wcl.american.edu>, "Shannon Fohn (CE CEN) (Shannon.Fohn@wholefoods.com)" <Shannon.Fohn@wholefoods.com>, "Schmitt, Cristina" <schmit12@msu.edu>, "sharonzimmeerman@gmail.com" <sharonzimmeerman@gmail.com>, "The Schwartz's (swartzfitb@fuse.net)" <swartzfitb@fuse.net>, "Sarah Gmail (sarahprimrose@gmail.com)" <sarahprimrose@gmail.com>, "Stuart Rich (srich@mac.com)" <srich@mac.com>, "Scarberry, Mark" <Mark.Scarberry@pepperdine.edu>, "harijones@afroamcivilwar.org" <harijones@afroamcivilwar.org>, "Yassaman Hajivalizadeh (hajivali@msu.edu)" <hajivali@msu.edu>, "HARRIS, CARMEN (charris@uscupstate.edu)" <charris@uscupstate.edu>, Henry Wasonga <wasonga14@gmail.com>, "Hunter Levinsohn (hlevinsohn@nc.rr.com)" <hlevinsohn@nc.rr.com>, "hutch218@msu.edu" <hutch218@msu.edu>, "Marci Hamilton (hamilton.marci@gmail.com)" <hamilton.marci@gmail.com>, "Palmer, Jason (DTMB) (PalmerJ2@michigan.gov)" <PalmerJ2@michigan.gov>, "Phylis Floyd (floyd@msu.edu)" <floyd@msu.edu>, "Kathleen S. Prince" <princekathleen@gmail.com>, petra van de vlasakker <petravandevlasakker@hotmail.com>, "peter.kostant@nyls.edu" <peter.kostant@nyls.edu>  
**Subject:** Flint, Enemy of the People, Testing the Water Mae Kuykendall, In Flint, Life Imitates Art, Free Press, February 10, 2016

<http://www.freep.com/story/opinion/contributors/2016/02/10/flint-life-imitates-art/80085610/>



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**From:** Powell, Scott (DTMB)  
**Sent:** Thursday, February 11, 2016 9:58 AM  
**To:** Sayles, Margaret (WDA)  
**Cc:** Palmer, Jason (DTMB)  
**Subject:** FW: NEG Grant for the Drought  
**Attachments:** Temporary Jobs Program for Drought Impacted Workers FINAL.PDF; Jose Luis Marquez.vcf

Hi Maggie,

Please see the attached documents and the email chain below. In short, it sounds like Jose would be happy to share some information with you.

Best,  
Scott

--

Scott Powell, Ph.D.  
Director of Research  
Bureau of Labor Market Information and Strategic Initiatives  
517.241.8665  
[www.michigan.gov/imi](http://www.michigan.gov/imi)

---

**From:** Palmer, Jason (DTMB)  
**Sent:** Wednesday, February 10, 2016 15:06  
**To:** Powell, Scott (DTMB) <[PowellS6@michigan.gov](mailto:PowellS6@michigan.gov)>  
**Subject:** FW: NEG Grant for the Drought

---

**From:** Wong, Spencer@EDD [<mailto:Spencer.Wong@edd.ca.gov>]  
**Sent:** Wednesday, February 10, 2016 2:58 PM  
**To:** Palmer, Jason (DTMB) <[PalmerJ2@michigan.gov](mailto:PalmerJ2@michigan.gov)>  
**Cc:** Marquez, Jose Luis@EDD <[JoseLuis.Marquez@EDD.ca.gov](mailto:JoseLuis.Marquez@EDD.ca.gov)>  
**Subject:** FW: NEG Grant for the Drought

Jason,  
The author of California's NEG proposal you referenced was Jose Luis Marquez. Here is his contact information:

**Jose Luis Marquez**

Chief  
Workforce Services Division  
Employment Development Department

(916) 654-8815 Work  
JoseLuis.Marquez@EDD.ca.gov  
722 Capitol Mall, Room 5099  
Sacramento, CA 95814

*Spencer*

(916) 651-6417

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**From:** Marquez, Jose Luis@EDD  
**Sent:** Wednesday, February 10, 2016 11:54 AM  
**To:** Wong, Spencer@EDD  
**Subject:** RE: NEG Grant for the Drought

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Jose Luis

---

**From:** Wong, Spencer@EDD  
**Sent:** Wednesday, February 10, 2016 11:46 AM  
**To:** Marquez, Jose Luis@EDD  
**Subject:** NEG Grant for the Drought

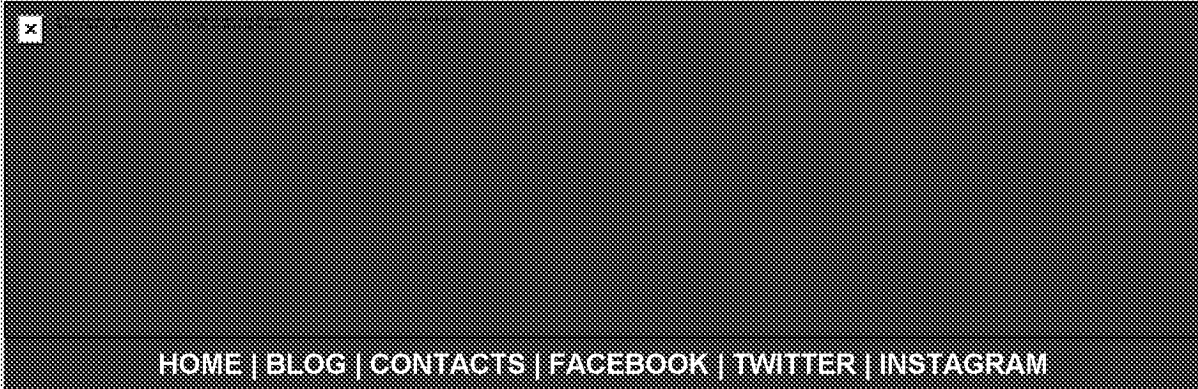
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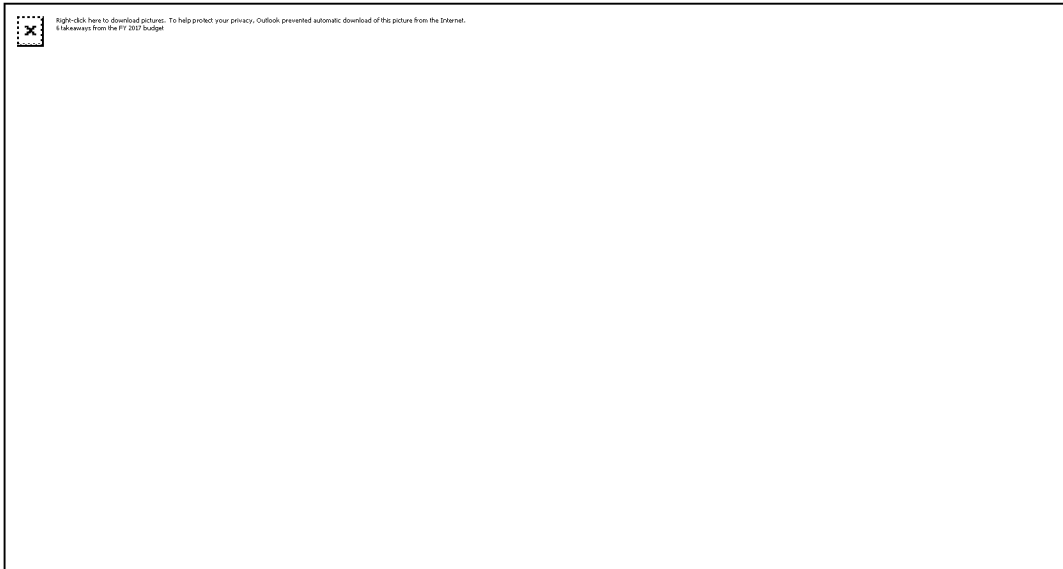
*Spencer*

(916) 651-6417

**From:** Governor's Office <governorsoffice@govsubscriptions.michigan.gov>  
**Sent:** Thursday, February 11, 2016 5:47 PM  
**To:** Palmer, Jason (DTMB)  
**Subject:** What this year's budget means for Michigan...



## VIDEO: What Governor Snyder's FY17 budget means for Michigan

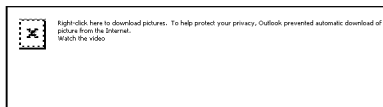


Gov. Rick Snyder's FY 2017 budget calls for critical investments for the Flint water crisis, statewide infrastructure and the Detroit Public Schools. The governor's recommendation also addresses the skyrocketing costs of specialty medications that Michigan residents depend on for better health outcomes.

This budget also stays committed to the Governor's core statewide priorities of education, talent and economic development, health and human services, and public safety.

The proposed FY 2017 budget makes key investments to strengthen the state for all of

Michigan's families. Click here to learn more about the top 6 takeaways from the Governor's FY 2017 state budget.



### Click a tweet to tweet it out:



The #MiBudget @OneToughNerd proposed yesterday makes key investments to strengthen Michigan for all families --> [www.mi.gov/MiBudget](http://www.mi.gov/MiBudget)

--> @OneToughNerd's #MiBudget includes \$72 million a year for Detroit Public Schools. It is time to act now --> [www.mi.gov/MiBudget](http://www.mi.gov/MiBudget)

--> @onetoughnerd's significant investment in #Flint families is the right thing to do. #FlintFWD #MiBudget [www.mi.gov/MiBudget](http://www.mi.gov/MiBudget)

#### STAY CONNECTED:



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---

This email was sent to [palmerj2@michigan.gov](mailto:palmerj2@michigan.gov) on behalf of: The Executive Office of the Governor · 111 South Capitol Avenue · Lansing, MI 48908 · 517-335-7358

---

**From:** Walker, Valerie (DTMB)  
**Sent:** Friday, February 12, 2016 2:59 PM  
**To:** Palmer, Jason (DTMB)  
**Subject:** RE: What's Up

Awesome news...sorry I missed you on Thursday.

Enjoy the rest of your day and have a wonderful weekend.

Valerie~

---

**From:** Palmer, Jason (DTMB)  
**Sent:** Friday, February 12, 2016 2:54 PM  
**To:** DTMB-LaborMarketInformation <[DTMB-LaborMarketInformation@michigan.gov](mailto:DTMB-LaborMarketInformation@michigan.gov)>  
**Subject:** What's Up

Team:

It was great to hear from so many of you last week. And, now I know what motivates this group: free lunch! Luke Bunge had the perfect strategy to wait until Monday morning to respond, just long enough to outwait the Friday responders but soon enough to beat the Monday morning crowd. Well played, Luke. Well played.

Anyway, this has been a busy week. Some of the team is working away on our federal-state deliverables while others are supporting an emergency grant for Flint. This week, Yishai published the latest edition of the Labor Market News on our website and Kevin presented during the LMI Institute monthly webinar. David, Kevin, and Wayne continue to work on our new website, which is scheduled to be up on April 1. Everyone can look forward to hearing more about this from the team.

Earlier this week, I told you about our plan to meet DTMB Objective 2.4. All of you should have received from Beverly Taylor or Georgia Kritikos an invitation to participate in a group interview with colleagues from a different work area in DTMB. Both sessions are taking place February 18. You will receive a brief worksheet to complete during the interview. I think this is going to be a great opportunity to learn more about another area while talking about what we do.

Most of you have or are scheduled to meet on your strategic objectives. This week, Wayne briefed the leadership team on the objectives he's leading around customers satisfaction and communication. And, I had a great meeting with my group, talking about marketing and branding.

In other news, to celebrate Monica Johnson's engagement, several staff enjoyed lunch at the St. Regis across the street from Cadillac Place. If you haven't been lately, they do a good lunch. Congratulations, Monica!

I hope everyone has a great long weekend. I will be celebrating President's Day at Michigan State University, where I will be defending my dissertation proposal to my graduate committee. I will let you know how it goes.

What's up with you?

Jason

---

**From:** Walker, Valerie (DTMB)  
**Sent:** Friday, February 12, 2016 3:01 PM  
**To:** Palmer, Jason (DTMB)  
**Subject:** RE: What's Up

Absolutely! ☺

---

**From:** Palmer, Jason (DTMB)  
**Sent:** Friday, February 12, 2016 3:00 PM  
**To:** Walker, Valerie (DTMB) <[WalkerV@michigan.gov](mailto:WalkerV@michigan.gov)>  
**Subject:** RE: What's Up

I know, but I hope you heard we talked about videos!!! I thought you'd like that!

---

**From:** Walker, Valerie (DTMB)  
**Sent:** Friday, February 12, 2016 2:59 PM  
**To:** Palmer, Jason (DTMB) <[PalmerJ2@michigan.gov](mailto:PalmerJ2@michigan.gov)>  
**Subject:** RE: What's Up

Awesome news...sorry I missed you on Thursday.

Enjoy the rest of your day and have a wonderful weekend.

Valerie~

---

**From:** Palmer, Jason (DTMB)  
**Sent:** Friday, February 12, 2016 2:54 PM  
**To:** DTMB-LaborMarketInformation <[DTMB-LaborMarketInformation@michigan.gov](mailto:DTMB-LaborMarketInformation@michigan.gov)>  
**Subject:** What's Up

Team:

It was great to hear from so many of you last week. And, now I know what motivates this group: free lunch! Luke Bunge had the perfect strategy to wait until Monday morning to respond, just long enough to outwait the Friday responders but soon enough to beat the Monday morning crowd. Well played, Luke. Well played.

Anyway, this has been a busy week. Some of the team is working away on our federal-state deliverables while others are supporting an emergency grant for Flint. This week, Yishai published the latest edition of the Labor Market News on our website and Kevin presented during the LMI Institute monthly webinar. David, Kevin, and Wayne continue to work on our new website, which is scheduled to be up on April 1. Everyone can look forward to hearing more about this from the team.



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What's up with you?

Jason

---

**From:** Rashid, Aneesa (DTMB)  
**Sent:** Friday, February 12, 2016 3:12 PM  
**To:** Palmer, Jason (DTMB)  
**Subject:** RE: What's Up

Jason,

All the best on your defense. You have a great topic and I am sure you will just sail through!

Regarding the Strategic Initiatives team, I will stay on in the Marketing and Branding group. But I am also willing to join any group where you think I could add value.

I will not be in office on February 18<sup>th</sup>. I have talked to Michael Williams regarding my meeting DTMB Objective 2.4 and we have decided that I will complete the worksheet by doing an interview with someone else from DTMB.

Looking forward to hearing about your defense.

Aneesa

---

**From:** Palmer, Jason (DTMB)  
**Sent:** Friday, February 12, 2016 2:54 PM  
**To:** DTMB-LaborMarketInformation <[DTMB-LaborMarketInformation@michigan.gov](mailto:DTMB-LaborMarketInformation@michigan.gov)>  
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What's up with you?

Jason

---

**From:** Rhein, Jim (DTMB)  
**Sent:** Friday, February 12, 2016 3:31 PM  
**To:** Palmer, Jason (DTMB)  
**Subject:** RE: What's Up

Good luck Jason on your proposal!  
Jim

---

**From:** Palmer, Jason (DTMB)  
**Sent:** Friday, February 12, 2016 2:54 PM  
**To:** DTMB-LaborMarketInformation <[DTMB-LaborMarketInformation@michigan.gov](mailto:DTMB-LaborMarketInformation@michigan.gov)>  
**Subject:** What's Up

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What's up with you?

Jason

---

**From:** Bunge, Luke (DTMB)  
**Sent:** Friday, February 12, 2016 3:37 PM  
**To:** Palmer, Jason (DTMB)  
**Subject:** RE: What's Up

Good luck defending your dissertation. I hope it goes well!

Going to the Riverwalk theatre with Chelsea tomorrow to see One Flew Over the Cuckoo's Nest. I love that book so it should be a good time.

---

**From:** Palmer, Jason (DTMB)  
**Sent:** Friday, February 12, 2016 2:54 PM  
**To:** DTMB-LaborMarketInformation <[DTMB-LaborMarketInformation@michigan.gov](mailto:DTMB-LaborMarketInformation@michigan.gov)>  
**Subject:** What's Up

Team:

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What's up with you?

Jason

---

**From:** Stephens, Alonzia (DTMB)  
**Sent:** Friday, February 12, 2016 3:52 PM  
**To:** Palmer, Jason (DTMB)  
**Subject:** RE: What's Up

Well if it doesn't feel like a Polar Vortex in the morning, then I will go workout at the YMCA and probably rent a movie later that evening. On Sunday for Valentine's Day, my wife and I are going to have brunch at the Townhouse Detroit. Afterwards, we may attend the Winter Blast.

Alonzia

---

**From:** Palmer, Jason (DTMB)  
**Sent:** Friday, February 12, 2016 2:54 PM  
**To:** DTMB-LaborMarketInformation <[DTMB-LaborMarketInformation@michigan.gov](mailto:DTMB-LaborMarketInformation@michigan.gov)>  
**Subject:** What's Up

Team:

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What's up with you?

Jason

---

**From:** Rourke, Wayne (DTMB)  
**Sent:** Sunday, February 14, 2016 12:18 PM  
**To:** Palmer, Jason (DTMB)  
**Subject:** Re: Search Terms for

I don't have any staff member to which these searches would apply.

---

On: 13 February 2016 17:41, "Palmer, Jason (DTMB)" <[PalmerJ2@michigan.gov](mailto:PalmerJ2@michigan.gov)> wrote:  
Team:

Below are the search terms for the document production related to the lawsuit we spoke about last week. Please review the search terms and provide me with a list of staff who may be a custodian of this information by 10:00am on Tuesday, February 16. Generally speaking a custodian, "will be a staff member who might reasonably be expected to have documents (electronic or otherwise) that correspond to the issues identified in the search terms."

We are not being asked to conduct any searches, just to identify potential custodians.

I apologize for the short notice. Please make this your work priority for Tuesday morning.

Search terms:

Legionnaire  
Legionella  
"boil water order" & "Flint" (anywhere in document)  
"coli" & Flint (anywhere in document)  
"bacteria" & "Flint" (anywhere in document)  
"microb" & "Flint" (anywhere in document)  
"TTHM" & "Flint" (anywhere in document)  
"Lead" & "Flint" (anywhere in document)  
"emergency" & "Flint" (anywhere in document)  
Karegnondi  
"Genesee County Health Department"  
"Flint" (within sentence) "utilities"  
"Lead and Copper Rule"  
"Detroit Water and Sewerage Department" & "Flint" (anywhere in document)  
"DWSD" & "Flint" (anywhere in document)  
"Flint River"  
"Pb" & "water" (anywhere in document)  
"KWA"

Thanks!

Jason

Jason S. Palmer  
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**HELP. CONNECT. SOLVE.**

---

**From:** Rourke, Wayne (DTMB)  
**Sent:** Sunday, February 14, 2016 5:31 PM  
**To:** Palmer, Jason (DTMB)  
**Subject:** Re: Search Terms for

In that case, then I guess any of my staff could have an email. They all have firms in flint. I could have rob check our last couple samples to see how likely this would be. How far back are we talking? Can I loop him in and have him help with OES?

We didn't send many emails for JVS, but We received some. Dylan or Evan can check that mailbox.

Would Millie be using her state email for union business? If they sent information back me forth, there may be something there too.

Let me know if I should pass your email on to all staff or if it is too early for that.

On: 14 February 2016 12:39, "Palmer, Jason (DTMB)" <[PalmerJ2@michigan.gov](mailto:PalmerJ2@michigan.gov)> wrote:

Do any staff have firms in their sample in "Flint" that may be in the "utilities" industry. That should produce some emails in my account, but, remember I was the flint analyst. ☺

---

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**Sent:** Sunday, February 14, 2016 12:18 PM  
**To:** Palmer, Jason (DTMB) <[PalmerJ2@michigan.gov](mailto:PalmerJ2@michigan.gov)>  
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"Lead and Copper Rule"

"Detroit Water and Sewerage Department" & "Flint" (anywhere in document)

"DWSD" & "Flint" (anywhere in document)

"Flint River"

"Pb" & "water" (anywhere in document)

"KWA"

Thanks!

Jason

Jason S. Palmer

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---

**From:** Rourke, Wayne (DTMB)  
**Sent:** Sunday, February 14, 2016 6:15 PM  
**To:** Palmer, Jason (DTMB)  
**Subject:** Re: Search Terms for

Thanks. I didn't see rob's email on anything you sent. I'll text him and let him know to expect that on Tuesday so he will make sure to come in.

I hope the defense prep is going well. What time are you going tomorrow?

---

On: 14 February 2016 17:05, "Palmer, Jason (DTMB)" <[PalmerJ2@michigan.gov](mailto:PalmerJ2@michigan.gov)> wrote:  
It's too early for that. I looped Rob in because I want you to enjoy your vacation. This is my headache, not yours. Enjoy your time with the family!!! ☺

---

**From:** Rourke, Wayne (DTMB)  
**Sent:** Sunday, February 14, 2016 5:31 PM  
**To:** Palmer, Jason (DTMB) <[PalmerJ2@michigan.gov](mailto:PalmerJ2@michigan.gov)>  
**Subject:** Re: Search Terms for

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---

**From:** Weaver, Bruce (DTMB)  
**Sent:** Monday, February 15, 2016 8:31 AM  
**To:** Palmer, Jason (DTMB)  
**Subject:** RE: Search Terms for

Jason,

If the search term was only "Flint", I would say all of my staff would be potential "custodians".

If all of your items require both "Flint" and the other terms in the document, I would say it is likely that none of my staff would qualify.

I will be out of the office on Tuesday, so I will forward this to my staff and ask them to contact you if they think they qualify.

Bruce

---

**From:** Palmer, Jason (DTMB)  
**Sent:** Saturday, February 13, 2016 6:41 PM  
**To:** Powell, Scott (DTMB) <[PowellS6@michigan.gov](mailto:PowellS6@michigan.gov)>; Rourke, Wayne (DTMB) <[RourkeW@michigan.gov](mailto:RourkeW@michigan.gov)>; Weaver, Bruce (DTMB) <[WeaverB1@michigan.gov](mailto:WeaverB1@michigan.gov)>; Williams, Michael (DTMB) <[WilliamsM5@michigan.gov](mailto:WilliamsM5@michigan.gov)>  
**Subject:** Search Terms for

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---

**From:** Powell, Scott (DTMB)  
**Sent:** Tuesday, February 16, 2016 7:58 AM  
**To:** Palmer, Jason (DTMB)  
**Subject:** Re: Search Terms for

No custodians on my team.

As a reminder, Bruce and I are both in crucial conversations today.

--

Scott Powell, Ph.D.  
Director of Research  
Bureau of Labor Market Information and Strategic Initiatives  
517.241.8665  
[www.michigan.gov/lmi](http://www.michigan.gov/lmi)

On Feb 13, 2016, at 18:41, Palmer, Jason (DTMB) <[PalmerJ2@michigan.gov](mailto:PalmerJ2@michigan.gov)> wrote:

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Thanks!

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---

**From:** Powell, Scott (DTMB)  
**Sent:** Tuesday, February 16, 2016 8:21 AM  
**To:** Palmer, Jason (DTMB)  
**Subject:** Re: Search Terms for

That's a fair point. I'll check with him.

--

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517.241.8665  
[www.michigan.gov/lmi](http://www.michigan.gov/lmi)

On Feb 16, 2016, at 08:11, Palmer, Jason (DTMB) <[PalmerJ2@michigan.gov](mailto:PalmerJ2@michigan.gov)> wrote:

Thanks, Scott.

In Kevin's press release, does he ever talk about trade transportation utilities in flint? If so I believe that would count.

I feel like the "utilities" and "Flint" is going to get a lot of people.

Jason

Sent from my iPhone

On Feb 16, 2016, at 7:57 AM, Powell, Scott (DTMB) <[Powell56@michigan.gov](mailto:Powell56@michigan.gov)> wrote:

No custodians on my team.

As a reminder, Bruce and I are both in crucial conversations today.

--

Scott Powell, Ph.D.  
Director of Research  
Bureau of Labor Market Information and Strategic Initiatives  
517.241.8665  
[www.michigan.gov/lmi](http://www.michigan.gov/lmi)

On Feb 13, 2016, at 18:41, Palmer, Jason (DTMB) <[PalmerJ2@michigan.gov](mailto:PalmerJ2@michigan.gov)> wrote:

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information by 10:00am on Tuesday, February 16. Generally speaking a custodian, “will be a staff member who might reasonably be expected to have documents (electronic or otherwise) that correspond to the issues identified in the search terms.”

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I apologize for the short notice. Please make this your work priority for Tuesday morning.

Search terms:

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Legionella

“boil water order” & “Flint” (anywhere in document)

“coli” & Flint (anywhere in document)

“bacteria” & “Flint” (anywhere in document)

“microb” & “Flint” (anywhere in document)

“TTHM” & “Flint” (anywhere in document)

“Lead” & “Flint” (anywhere in document)

“emergency” & “Flint” (anywhere in document)

Karegnondi

“Genesee County Health Department”

“Flint” (within sentence) “utilities”

“Lead and Copper Rule”

“Detroit Water and Sewerage Department” & “Flint” (anywhere in document)

“DWSD” & “Flint” (anywhere in document)

“Flint River”

“Pb” & “water” (anywhere in document)

“KWA”

Thanks!

Jason

Jason S. Palmer

Director

Bureau of Labor Market Information & Strategic Initiatives

Office: (517) 335-5267

Mobile: (517) 282-2584

[Palmerj2@michigan.gov](mailto:Palmerj2@michigan.gov)

Please visit our website at: [www.michigan.gov/imi](http://www.michigan.gov/imi)



**HELP. CONNECT. SOLVE.**

---

**From:** Cole, David (DTMB)  
**Sent:** Tuesday, February 16, 2016 8:33 AM  
**To:** Palmer, Jason (DTMB)  
**Cc:** Weaver, Bruce (DTMB)  
**Subject:** FW: Search Terms for

It is possible that I have used "Flint" with "utilities" in a sentence because in CES, Flint has two cells:  
40000000 Trade, Transportation and Utilities  
43000000 Transportation, Warehousing and Utilities

It is fairly likely that these could have been mentioned at sometime

David

---

**From:** Weaver, Bruce (DTMB)  
**Sent:** Monday, February 15, 2016 8:40 AM  
**To:** Guthrie, Eric (DTMB) <GuthrieE@michigan.gov>; Cole, David (DTMB) <ColeD@michigan.gov>; Aula, Jeffrey (DTMB) <AulaJ@michigan.gov>; Rhein, Jim (DTMB) <RheinJ@michigan.gov>; Castro, Yishai (DTMB) <CastroY@michigan.gov>  
**Cc:** Palmer, Jason (DTMB) <PalmerJ2@michigan.gov>  
**Subject:** FW: Search Terms for

Please respond to Jason Palmer by 10 AM Tuesday regarding this email.

My guess is we would all be "custodians" of documents or emails if the search term was "Flint".

I doubt any of us (except perhaps Eric) is in possession of a document or email with both the search term "Flint" and the other terms in Jason's email, or one of the other search terms below.

However, you are the best judge of this; so please respond Tuesday morning to Jason what you feel your "custodian" status is.

---

**From:** Palmer, Jason (DTMB)  
**Sent:** Saturday, February 13, 2016 6:41 PM  
**To:** Powell, Scott (DTMB) <PowellS6@michigan.gov>; Rourke, Wayne (DTMB) <RourkeW@michigan.gov>; Weaver, Bruce (DTMB) <WeaverB1@michigan.gov>; Williams, Michael (DTMB) <WilliamsM5@michigan.gov>  
**Subject:** Search Terms for

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"Pb" & "water" (anywhere in document)

"KWA"

Thanks!

Jason

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**HELP. CONNECT. SOLVE.**

---

**From:** Doyle, Kevin (DTMB)  
**Sent:** Tuesday, February 16, 2016 9:43 AM  
**To:** Palmer, Jason (DTMB)  
**Cc:** Powell, Scott (DTMB)  
**Subject:** FW: Search Terms  
**Attachments:** Bay City Flint Midland Saginaw Dec2015.docx; Bay City Flint Midland Saginaw.pdf

Jason,

I was able to find one document where "Flint" and "utilities" occur in the same sentence. Here it is:

"The **Flint** MSA recorded over-the-month payroll job gains in the *Trade, transportation, and utilities* and *Information* sectors in December, up by 400 jobs and 100 jobs, respectively."

-Kevin

---

**From:** Powell, Scott (DTMB)  
**Sent:** Tuesday, February 16, 2016 9:25 AM  
**To:** Doyle, Kevin (DTMB) <[DoyleK4@michigan.gov](mailto:DoyleK4@michigan.gov)>  
**Subject:** Re: Search Terms

Thanks for checking. Please share that with Jason.

--

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On Feb 16, 2016, at 09:14, Doyle, Kevin (DTMB) <[DoyleK4@michigan.gov](mailto:DoyleK4@michigan.gov)> wrote:

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---

**From:** Powell, Scott (DTMB)  
**Sent:** Tuesday, February 16, 2016 8:21 AM  
**To:** Doyle, Kevin (DTMB) <[DoyleK4@michigan.gov](mailto:DoyleK4@michigan.gov)>  
**Subject:** Fwd: Search Terms

What say you?

--

Scott Powell, Ph.D.  
Director of Research  
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Begin forwarded message:

**From:** "Palmer, Jason (DTMB)" <[PalmerJ2@michigan.gov](mailto:PalmerJ2@michigan.gov)>  
**Date:** February 16, 2016 at 08:11:04 EST  
**To:** "Powell, Scott (DTMB)" <[PowellS6@michigan.gov](mailto:PowellS6@michigan.gov)>  
**Subject:** Re: Search Terms for

Thanks, Scott.

In Kevin's press release, does he ever talk about trade transportation utilities in flint? If so I believe that would count.

I feel like the "utilities" and "Flint" is going to get a lot of people.

Jason

Sent from my iPhone

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<Bay City Flint Midland Saginaw Dec2015.docx>

<Bay City Flint Midland Saginaw.pdf>

---

**From:** Walkowicz, Robert S. (DTMB)  
**Sent:** Tuesday, February 16, 2016 10:12 AM  
**To:** Palmer, Jason (DTMB)  
**Cc:** Rourke, Wayne (DTMB)  
**Subject:** RE: Search Terms for

Hey Jason,

I didn't expect we'd have any of these, and couldn't find any when I looked. We haven't had a Flint utility in our sample since 2012, and they didn't respond, so we don't have any emails that would have those words together.

Robert

---

**From:** Palmer, Jason (DTMB)  
**Sent:** Saturday, February 13, 2016 6:44 PM  
**To:** Rhein, Jim (DTMB) <[RheinJ@michigan.gov](mailto:RheinJ@michigan.gov)>; Walkowicz, Robert S. (DTMB) <[WalkowiczR@michigan.gov](mailto:WalkowiczR@michigan.gov)>  
**Subject:** FW: Search Terms for

Jim / Rob:

Because time is of the essence, I am asking you as your manager's representative to please respond on behalf of the labor market and demographic analysis and occupational employment statistics and employer survey sections, respectively.

I will call you Tuesday morning to discuss.

Jason

---

**From:** Palmer, Jason (DTMB)  
**Sent:** Saturday, February 13, 2016 6:41 PM  
**To:** Powell, Scott (DTMB) <[PowellS6@michigan.gov](mailto:PowellS6@michigan.gov)>; Rourke, Wayne (DTMB) <[RourkeW@michigan.gov](mailto:RourkeW@michigan.gov)>; Weaver, Bruce (DTMB) <[WeaverB1@michigan.gov](mailto:WeaverB1@michigan.gov)>; Williams, Michael (DTMB) <[WilliamsM5@michigan.gov](mailto:WilliamsM5@michigan.gov)>  
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---

**From:** Stephens, Alonzia (DTMB)  
**Sent:** Tuesday, February 16, 2016 10:51 AM  
**To:** Palmer, Jason (DTMB)  
**Subject:** RE: What's Up

Yes it's indoors, my wife discouraged us because she had some things to do and didn't feel like getting up at 7:00 a.m. The Townhouse Detroit was pleasant, no crowd, and less than 10 minutes from the Winter Blast. We took pictures of the ice sculptures, Superman v. Batman really stood out amongst the rest. In addition, we watched some ice skating, zip line participants, and inner tube ice sledding. It remained cold and the warming tents were no longer useful, so we made a dash to the car.

---

**From:** Palmer, Jason (DTMB)  
**Sent:** Tuesday, February 16, 2016 10:23 AM  
**To:** Stephens, Alonzia (DTMB) <[stephensa2@michigan.gov](mailto:stephensa2@michigan.gov)>  
**Subject:** RE: What's Up

Is your YMCA outdoors? If not, it shouldn't matter if it's cold. Lol. I like to go when it's cold to sit in the steam room and sauna! How as the Townhouse Detroit? I've never been.

---

**From:** Stephens, Alonzia (DTMB)  
**Sent:** Friday, February 12, 2016 3:52 PM  
**To:** Palmer, Jason (DTMB) <[PalmerJ2@michigan.gov](mailto:PalmerJ2@michigan.gov)>  
**Subject:** RE: What's Up

Well if it doesn't feel like a Polar Vortex in the morning, then I will go workout at the YMCA and probably rent a movie later that evening. On Sunday for Valentine's Day, my wife and I are going to have brunch at the Townhouse Detroit. Afterwards, we may attend the Winter Blast.

Alonzia

---

**From:** Palmer, Jason (DTMB)  
**Sent:** Friday, February 12, 2016 2:54 PM  
**To:** DTMB-LaborMarketInformation <[DTMB-LaborMarketInformation@michigan.gov](mailto:DTMB-LaborMarketInformation@michigan.gov)>  
**Subject:** What's Up

Team:

It was great to hear from so many of you last week. And, now I know what motivates this group: free lunch! Luke Bunge had the perfect strategy to wait until Monday morning to respond, just long enough to outwait the Friday responders but soon enough to beat the Monday morning crowd. Well played, Luke. Well played.

Anyway, this has been a busy week. Some of the team is working away on our federal-state deliverables while others are supporting an emergency grant for Flint. This week, Yishai published the latest edition of the Labor Market News on our website and Kevin presented during the LMI Institute monthly webinar. David, Kevin, and Wayne continue to work



on our new website, which is scheduled to be up on April 1. Everyone can look forward to hearing more about this from the team.

Earlier this week, I told you about our plan to meet DTMB Objective 2.4. All of you should have received from Beverly Taylor or Georgia Kritikos an invitation to participate in a group interview with colleagues from a different work area in DTMB. Both sessions are taking place February 18. You will receive a brief worksheet to complete during the interview. I think this is going to be a great opportunity to learn more about another area while talking about what we do.

Most of you have or are scheduled to meet on your strategic objectives. This week, Wayne briefed the leadership team on the objectives he's leading around customers satisfaction and communication. And, I had a great meeting with my group, talking about marketing and branding.

In other news, to celebrate Monica Johnson's engagement, several staff enjoyed lunch at the St. Regis across the street from Cadillac Place. If you haven't been lately, they do a good lunch. Congratulations, Monica!

I hope everyone has a great long weekend. I will be celebrating President's Day at Michigan State University, where I will be defending my dissertation proposal to my graduate committee. I will let you know how it goes.

What's up with you?

Jason

---

**From:** Bunge, Luke (DTMB)  
**Sent:** Tuesday, February 16, 2016 11:07 AM  
**To:** Palmer, Jason (DTMB)  
**Subject:** RE: What's Up

Congrats!

It was very good. I believe they are doing another weekend of the show, so I would recommend going if you have the time.

---

**From:** Palmer, Jason (DTMB)  
**Sent:** Tuesday, February 16, 2016 10:23 AM  
**To:** Bunge, Luke (DTMB) <[BungeL1@michigan.gov](mailto:BungeL1@michigan.gov)>  
**Subject:** RE: What's Up

How was it? I'd like to see that play. I passed my defense, so that's good!

---

**From:** Bunge, Luke (DTMB)  
**Sent:** Friday, February 12, 2016 3:37 PM  
**To:** Palmer, Jason (DTMB) <[PalmerJ2@michigan.gov](mailto:PalmerJ2@michigan.gov)>  
**Subject:** RE: What's Up

Good luck defending your dissertation. I hope it goes well!

Going to the Riverwalk theatre with Chelsea tomorrow to see One Flew Over the Cuckoo's Nest. I love that book so it should be a good time.

---

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**Sent:** Friday, February 12, 2016 2:54 PM  
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Jason

---

**From:** Williams, Michael (DTMB)  
**Sent:** Wednesday, February 17, 2016 8:39 AM  
**To:** Palmer, Jason (DTMB); Powell, Scott (DTMB); Rourke, Wayne (DTMB); Weaver, Bruce (DTMB)  
**Subject:** RE: Search Terms for

Hi Jason,

No one in QCEW would have documents related to any of the search terms listed.

---

**From:** Palmer, Jason (DTMB)  
**Sent:** Saturday, February 13, 2016 6:41 PM  
**To:** Powell, Scott (DTMB) <PowellS6@michigan.gov>; Rourke, Wayne (DTMB) <RourkeW@michigan.gov>; Weaver, Bruce (DTMB) <WeaverB1@michigan.gov>; Williams, Michael (DTMB) <WilliamsM5@michigan.gov>  
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**Sent:** Wednesday, February 17, 2016 10:07 AM  
**To:** Palmer, Jason (DTMB)  
**Subject:** RE: Search Terms for

Yes. However, our industry assignments are by sectors, not supersectors.

Retail and Wholesale Trade – Dylan  
Transportation and Warehousing - Alonzia  
Utilities - Mike D

---

**From:** Palmer, Jason (DTMB)  
**Sent:** Wednesday, February 17, 2016 9:22 AM  
**To:** Williams, Michael (DTMB) <[WilliamsM5@michigan.gov](mailto:WilliamsM5@michigan.gov)>  
**Subject:** Re: Search Terms for

Thanks! Do you have any analyst who might work on trade transportation and utilities in the flint MSA?

Sent from my iPhone

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---

**From:** DTMB Director and CIO David Behen <dtmb@govsubscriptions.michigan.gov>  
**Sent:** Wednesday, February 17, 2016 10:10 AM  
**To:** Palmer, Jason (DTMB)  
**Subject:** The Gov. Snyder's Budget Proposal



Right-click here to download pictures. To help protect your privacy, Outlook prevented automatic download of this picture from the Internet.  
DTMB Header 9/22/15

Good morning everyone. I hope everyone had a great holiday weekend.

I had the good fortune to travel to Marquette on Monday with Chad Laidlaw, DTMB's policy and planning analyst, to meet with city, business and university leaders and to address the Economic Club of Marquette. I told them about the many things DTMB does, placing special emphasis on our work in mobility and cybersecurity. Marquette is really developing and making its mark as an innovative and entrepreneurial community.

Now work.

The executive budget Gov. Snyder presented last week outlined his investment plan for Michigan. Yes, the proposal for fiscal year 2017-18 outlined a strategy to address the critical challenges of addressing the Flint water crisis and turning around Detroit's Public Schools, but the \$54.9 billion plan also includes investment in four key areas:

- **Education.** The budget increases investment to K-12 schools, community colleges and the state's public universities. Additional funds are proposed to expand career, technical, science, technology, engineering and math programs.
- **Protecting the Public.** The governor's plan expands the Secure Cities program, which has reduced violent crime in four major Michigan cities. Funds also would support an additional trooper recruit school and an academy to train corrections officers, among other initiatives.
- **Putting People First.** The governor recommends continued expansion of the Healthy Kids Dental Program and funding efforts to ensure residents have access to affordable health care. His proposal boosts funds to help cover new higher cost specialty medications to treat conditions such as hepatitis C and cystic fibrosis, among others.
- **Investing in Infrastructure.** The proposal allocates \$1.2 billion to maintain and repair Michigan roads, bridges and other critical infrastructure.

The budget proposal also includes FY 2017-18 funding recommendations for DTMB. Gov. Snyder recommends ongoing funding of \$1.3 billion for department operations and a one-time allocation of \$32.4 million.

A few highlights include:



- \$502 million for information technology support for all state agencies and \$132.8 million for 14 high-priority IT projects in seven agencies. He recommends increasing the Information Technology Investment Fund by \$7 million, from \$65 million to \$72 million. This fund supports several major multiyear IT projects and upgrades, including the replacement of outdated legacy systems.
- An additional \$5 million to support cybersecurity improvements to safeguard citizens' personal information and protect critical infrastructure and government services.
- IT support of \$6.5 million to modernize the Office of Retirement Services' systems and enhance customer service for more than 530,000 current and future retirees.

You can see the full executive budget recommendations, which are posted on the Budget Office website. Details of DTMB's proposed budget begin on page B-75.

We can expect to see many changes before the budgets are signed and become effective Oct. 1. The executive budget will be used by the House and Senate Appropriations Committees as they work on their own budgets and hold committee hearings on the proposals. I'll keep you posted as the process moves ahead.

As always, I welcome your notes, whether about the budget process or any other topic. Please send them to me at [behend@michigan.gov](mailto:behend@michigan.gov).

Thank you again for all the good work you do. I hope you have a great week ahead.

David

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The Department of Technology, Management and Budget

You are receiving this email because you are an employee of the Department of Technology, Management and Budget. If you have questions about your subscription, please contact [DTMB-Communications@michigan.gov](mailto:DTMB-Communications@michigan.gov).

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This email was sent to [paimerrj2@michigan.gov](mailto:paimerrj2@michigan.gov) using GovDelivery, on behalf of DTMB - Lewis Cass Building - 320 South Walnut Street - Lansing, MI 48933 517-373-1004

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**From:** Rashid, Aneesa (DTMB)  
**Sent:** Wednesday, February 17, 2016 12:33 PM  
**To:** Palmer, Jason (DTMB)  
**Subject:** Re: What's Up

Great. Congratulations Jason. I am sure you will be done in no time.

*Aneesa*

Ph: (313) 456-3054  
[rashida@michigan.gov](mailto:rashida@michigan.gov)  
<http://www.milmi.org>

---

**From:** Palmer, Jason (DTMB)  
**Sent:** Tuesday, February 16, 2016 10:24 AM  
**To:** Rashid, Aneesa (DTMB)  
**Subject:** RE: What's Up

Great, thanks Aneesa!

I passed the proposal defense. So, now on to the work!

---

**From:** Rashid, Aneesa (DTMB)  
**Sent:** Friday, February 12, 2016 3:12 PM  
**To:** Palmer, Jason (DTMB) <[PalmerJ2@michigan.gov](mailto:PalmerJ2@michigan.gov)>  
**Subject:** RE: What's Up

Jason,

All the best on your defense. You have a great topic and I am sure you will just sail through!

Regarding the Strategic Initiatives team, I will stay on in the Marketing and Branding group. But I am also willing to join any group where you think I could add value.

I will not be in office on February 18<sup>th</sup>. I have talked to Michael Williams regarding my meeting DTMB Objective 2.4 and we have decided that I will complete the worksheet by doing an interview with someone else from DTMB.

Looking forward to hearing about your defense.

Aneesa

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**From:** Palmer, Jason (DTMB)  
**Sent:** Friday, February 12, 2016 2:54 PM  
**To:** DTMB-LaborMarketInformation <[DTMB-LaborMarketInformation@michigan.gov](mailto:DTMB-LaborMarketInformation@michigan.gov)>  
**Subject:** What's Up

Team:

It was great to hear from so many of you last week. And, now I know what motivates this group: free lunch! Luke Bunge had the perfect strategy to wait until Monday morning to respond, just long enough to outwait the Friday responders but soon enough to beat the Monday morning crowd. Well played, Luke. Well played.

Anyway, this has been a busy week. Some of the team is working away on our federal-state deliverables while others are supporting an emergency grant for Flint. This week, Yishai published the latest edition of the Labor Market News on our website and Kevin presented during the LMI Institute monthly webinar. David, Kevin, and Wayne continue to work on our new website, which is scheduled to be up on April 1. Everyone can look forward to hearing more about this from the team.

Earlier this week, I told you about our plan to meet DTMB Objective 2.4. All of you should have received from Beverly Taylor or Georgia Kritikos an invitation to participate in a group interview with colleagues from a different work area in DTMB. Both sessions are taking place February 18. You will receive a brief worksheet to complete during the interview. I think this is going to be a great opportunity to learn more about another area while talking about what we do.

Most of you have or are scheduled to meet on your strategic objectives. This week, Wayne briefed the leadership team on the objectives he's leading around customers satisfaction and communication. And, I had a great meeting with my group, talking about marketing and branding.

In other news, to celebrate Monica Johnson's engagement, several staff enjoyed lunch at the St. Regis across the street from Cadillac Place. If you haven't been lately, they do a good lunch. Congratulations, Monica!

I hope everyone has a great long weekend. I will be celebrating President's Day at Michigan State University, where I will be defending my dissertation proposal to my graduate committee. I will let you know how it goes.

What's up with you?

Jason

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**From:** ippsr-action <ippsr-action@ssc.msu.edu>  
**Sent:** Thursday, February 18, 2016 1:26 PM  
**To:** ippsr-action  
**Subject:** IPPSR Forum, FLINT Water Crisis



**FLINT WATER CRISIS: HEALTH,  
GOVERNANCE, AND INFRASTRUCTURE  
WEDNESDAY, MARCH 16, 2016 IPPSR  
PUBLIC POLICY FORUM  
11:30 A.M. TO 1:30 P.M.  
DOWNTOWN LANSING, MICHIGAN  
MACKINAC ROOM, ANDERSON HOUSE  
OFFICE BUILDING**

Register to attend online at [www.ippsr.edu](http://www.ippsr.edu)

Join us as we update Michigan's response to the discovery of lead in Flint's water and hear from experts about what we can learn to improve public health, governance, and infrastructure. Our speakers will include MSU pediatrician Dr. Mona Hanna-Attisha, MSU Institute for Public Utilities Director Jan Beecher, and MSU political scientist Joshua Sapotichne.

More information on the March 16<sup>th</sup> Forum is attached. Registration for this and all other IPPSR forums is available online or by calling 517-355-6672. There is no charge to attend the forum. Seating is limited.

Please note: The video and recommended readings from our January 20<sup>th</sup> forum on **Detroit Public Schools: Quality, Accountability, and Governance**, are now posted at [www.ippsr.msu.edu](http://www.ippsr.msu.edu).

This forum is cosponsored by the **MSU College of Human Medicine** (<http://www.humanmedicine.msu.edu/>) and the **MSU Institute of Public Utilities** (<http://www.ipu.msu.edu/>)

I'm using Adobe Send & Track.

You can view "March Forum Notice Attach.pdf" at: <https://files.acrobat.com/a/preview/ca304268-3560-4d0b-9944-24fe5ab9e884>



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**Sent:** Tuesday, February 16, 2016 10:09 AM  
**To:** Stibitz, Brom (DTMB)  
**Subject:** RE: NEW DEADLINE - Time Sensitive Request

Brom:

On behalf of the Bureau of Labor Market Information and Strategic Initiatives, I respond to your request for "a list of likely custodians" of documents relating to one or more of several search terms provided in your February 12, 2016 email. A custodian will be a staff member who might reasonably be expected to have documents (electronic or otherwise) that correspond to the issues identified in the search terms.

- Our state demographer, Eric Guthrie, has been corresponding almost daily with executives from the State Budget Office (SBO) providing demographic information for Flint. His emails and documents are likely to include some of these search terms, only insofar as they establish the nature of the inquiry from SBO.
- Virtually all staff could be reasonably expected to have documents (electronic or otherwise) related to the search terms "Flint" and "Utilities" in the same sentence. Because Flint is a major metropolitan statistical area and Trade, Transportation, and Utilities is a major industry super sector for the purposes of our federal-state cooperative programs, staff who work on those programs or who provide analysis of the resulting data are likely custodians of documents related to that search term.
- Many staff subscribe to various news services, like MIRS or Gongwer, and are likely to have several related updates from these services that use many or most of the search terms provided.
- Some staff may have sent personal reaction emails to fellow staff members or others relating to the search terms provided. An example may be an employee who write to her sister in the unemployment insurance agency: "I cannot believe this emergency in Flint!" Similarly, I have received at least one email from a staff member requesting that we counsel some of the team to not speak too loudly about the "emergency in Flint" as some opinions may be offensive to others.

However, it is my belief that considering the nature of the inquiry, no staff in the Bureau of Labor Market Information and Strategic Initiatives are custodians of documents with the search terms below that relate directly or indirectly to the situation in Flint or the resulting litigation.

I hope this helps. Please let me know if you have any questions or would like any additional information.

Thanks!

Jason

Jason S. Palmer  
Director  
Bureau of Labor Market Information & Strategic Initiatives  
Office: (517) 335-5267  
Mobile: (517) 282-2584  
Palmerj2@michigan.gov

Please visit our website at: [www.michigan.gov/lmi](http://www.michigan.gov/lmi)

From: Stibitz, Brom (DTMB)

Sent: Friday, February 12, 2016 3:57 PM

To: Allen, Charlotte (DTMB) <AllenC1@michigan.gov>; Behen, David (DTMB) <Behend@michigan.gov>; Best, Marcy (DTMB) <BestM@michigan.gov>; Brownlee, Jeff (DTMB) <BrownleeJ@michigan.gov>; Buhs, Caleb (DTMB) <BuhsC@michigan.gov>; Davenport, Rodney (DTMB) <DavenportR1@michigan.gov>; Donnan, Chanda (DTMB) <DonnanC@michigan.gov>; Fortino, Diane (DTMB) <FortinoD@michigan.gov>; Gelisse, Ashley (DTMB) <GelisseA@michigan.gov>; Gilliland, Michael (DTMB) <gillilandm@michigan.gov>; Gonzalez, Tonyia (DTMB) <GonzalezT1@michigan.gov>; Griswold, Kim (DTMB) <GRISWOLDK@michigan.gov>; Ingersoll, Jean (DHHS) <IngersollJ@michigan.gov>; Jeffery, Phillip (DTMB) <JefferyP@michigan.gov>; King, Susan (MCSC) <KingS5@michigan.gov>; Kopacsi, Christian (DTMB) <KopacsiC@michigan.gov>; Lowe, Richard (DTMB) <lower@michigan.gov>; Manning, Kelly (DTMB) <ManningK4@michigan.gov>; Mathews, Jamie (DTMB) <MathewsJ@michigan.gov>; McFarlane, James (DTMB) <mcfarlanej@michigan.gov>; Nixon, Ruth (DTMB) <NixonR@michigan.gov>; Palmer, Jason (DTMB) <PalmerJ2@michigan.gov>; Rabidoux, Jill (DTMB) <RabidouxJ@michigan.gov>; Ragsdale, Aimee (DTMB) <RagsdaleA@michigan.gov>; Schafer, Dana (DTMB) <schaferd1@michigan.gov>; Swanson, Eric (DTMB) <swansone@michigan.gov>; Sweeney, Matthew (DTMB) <SweeneyM1@michigan.gov>; Taylor, Beverly (DTMB) <TaylorB8@michigan.gov>; Trakul, Pamela (DTMB) <TrakulP@michigan.gov>; Turnquist, Michael (DTMB) <TurnquistM@michigan.gov>; VanCoeverying, Joyce (DTMB) <Vancoeveringj1@michigan.gov>; Vanden Bosch, Kerrie (DTMB) <vandenboschk@michigan.gov>; Wellman, Jeff (DTMB) <WellmanJ1@michigan.gov>

Cc: Baker, Natasha (SRO) <BakerN5@michigan.gov>; Hawks, Orlene (DTMB) <HawksO@michigan.gov>

Subject: NEW DEADLINE - Time Sensitive Request

Senior Management Team,

We just received the search terms for the document production. (See below.) Given the lateness of this email, we are asking you send your list of custodians to Jean Ingersoll no later than noon on Tuesday, February 16.

We are not asking you to conduct any searches right now. Further directions will come from Jean.

Search terms:

Legionnaire

Legionella

"boil water order" & "Flint" (anywhere in document) "coli" & Flint (anywhere in document) "bacteria" & "Flint" (anywhere in document) "microb" & "Flint" (anywhere in document) "TTHM" & "Flint" (anywhere in document) "Lead" & "Flint" (anywhere in document) "emergency" & "Flint" (anywhere in document) Karegnondi "Genesee County Health Department"

"Flint" (within sentence) "utilities"

"Lead and Copper Rule"

"Detroit Water and Sewerage Department" & "Flint" (anywhere in document) "DWSD" & "Flint" (anywhere in document) "Flint River"

"Pb" & "water" (anywhere in document)

"KWA"

Please call me or Jean if you have any questions.

Brom

From: Stibitz, Brom (DTMB)

Sent: Thursday, February 11, 2016 4:40 PM

To: Allen, Charlotte (DTMB) <AllenC1@michigan.gov>; Behen, David (DTMB) <Behend@michigan.gov>; Best, Marcy

(DTMB) <BestM@michigan.gov>; Brownlee, Jeff (DTMB) <BrownleeJ@michigan.gov>; Buhs, Caleb (DTMB) <BuhsC@michigan.gov>; Davenport, Rodney (DTMB) <DavenportR1@michigan.gov>; Donnan, Chanda (DTMB) <DonnanC@michigan.gov>; Fortino, Diane (DTMB) <FortinoD@michigan.gov>; Gelisse, Ashley (DTMB) <GelisseA@michigan.gov>; Gilliland, Michael (DTMB) <gillilandm@michigan.gov>; Gonzalez, Tonyia (DTMB) <GonzalezT1@michigan.gov>; Griswold, Kim (DTMB) <GRISWOLDK@michigan.gov>; Ingersoll, Jean (DHHS) <IngersollJ@michigan.gov>; Jeffery, Phillip (DTMB) <Jefferyp@michigan.gov>; King, Susan (MCSC) <KingS5@michigan.gov>; Kopacsi, Christian (DTMB) <KopacsiC@michigan.gov>; Lowe, Richard (DTMB) <lower@michigan.gov>; Manning, Kelly (DTMB) <ManningK4@michigan.gov>; Mathews, Jamie (DTMB) <MathewsJ@michigan.gov>; McFarlane, James (DTMB) <mcfarlanej@michigan.gov>; Nixon, Ruth (DTMB) <NixonR@michigan.gov>; Palmer, Jason (DTMB) <PalmerJ2@michigan.gov>; Rabidoux, Jill (DTMB) <RabidouxJ@michigan.gov>; Ragsdale, Aimee (DTMB) <RagsdaleA@michigan.gov>; Schafer, Dana (DTMB) <schaferd1@michigan.gov>; Stibitz, Brom (DTMB) <StibitzB@michigan.gov>; Swanson, Eric (DTMB) <swansone@michigan.gov>; Sweeney, Matthew (DTMB) <SweeneyM1@michigan.gov>; Taylor, Beverly (DTMB) <TaylorB8@michigan.gov>; Trakul, Pamela (DTMB) <TrakulP@michigan.gov>; Turnquist, Michael (DTMB) <TurnquistM@michigan.gov>; VanCoeverying, Joyce (DTMB) <Vancoeveringj1@michigan.gov>; Vanden Bosch, Kerrie (DTMB) <vandenboschk@michigan.gov>; Wellman, Jeff (DTMB) <WellmanJ1@michigan.gov>  
Subject: Time Sensitive Request

SMT,

Jean Ingersoll is leading DTMB's effort to comply with document production requests related to freedom of information requests and certain lawsuits against the state.

At some point during the day tomorrow, Jean will share with you a list of standard "search terms" which we will use to compile documents related to this lawsuit.

Within 2 hours of receiving this email from Jean, you need to respond with a list of likely custodians from your work area. Jean may have more information on this tomorrow, but generally speaking a custodian will be a staff member who might reasonably be expected to have documents (electronic or otherwise) that correspond to the issues identified in the search terms.

If you have any questions, please call me or Jean. This is an important issue and I thank you in advance for your attention to this matter.

Brom Stibitz  
Chief Deputy Director  
Michigan Department of Technology, Management and Budget stibitzb@michigan.gov  
517-373-1004



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**From:** PalmerJ2@michigan.gov  
**Sent:** Tuesday, February 16, 2016 9:03 AM  
**To:** Guthrie, Eric (DTMB)  
**Cc:** Weaver, Bruce (DTMB)  
**Subject:** Re: Search Terms for

Great point on news alerts. Thanks, Eric.

Sent from my iPhone

On Feb 16, 2016, at 9:02 AM, Guthrie, Eric (DTMB) <[GuthrieE@michigan.gov](mailto:GuthrieE@michigan.gov)> wrote:

I will have many with just Flint, and I may have one with the combination of Flint and emergency in the context of "this is an emergency request" about the city of Flint. Other than that there may be a passing reference to the Genesee County Health Department, but that would not be in relation to the situation in Flint.

I also get news alerts from the Gongwer News service which may have any of the search terms.

Eric

Eric Guthrie  
Michigan's State Demographer  
Department of Technology, Management & Budget Bureau of Labor Market Information & Strategic Initiatives Victor  
Office Building  
201 N. Washington Square  
5th Floor  
Lansing, MI 48913  
(517) 241-8667

From: Aula, Jeffrey (DTMB)  
Sent: Tuesday, February 16, 2016 8:35 AM  
To: Weaver, Bruce (DTMB) <[WeaverB1@michigan.gov](mailto:WeaverB1@michigan.gov)>; Guthrie, Eric (DTMB) <[GuthrieE@michigan.gov](mailto:GuthrieE@michigan.gov)>; Cole, David (DTMB) <[ColeD@michigan.gov](mailto:ColeD@michigan.gov)>; Rhein, Jim (DTMB) <[RheinJ@michigan.gov](mailto:RheinJ@michigan.gov)>; Castro, Yishai (DTMB) <[CastroY@michigan.gov](mailto:CastroY@michigan.gov)>; Palmer, Jason (DTMB) <[PalmerJ2@michigan.gov](mailto:PalmerJ2@michigan.gov)>  
Subject: RE: Search Terms for

Group,

Since Flint is one of Michigan's Metropolitan Statistical Areas (MSAs) it is possible that I would use the word "Flint, Utilities, and any other industry name in communications, searches, etc. related to the Current Employment Statistics (CES) program. Obviously, this use would be directly related to our contractual obligation to administer the CES program. The other terms in this email are very unlikely to be used.

Jeff Aula

From: Weaver, Bruce (DTMB)  
Sent: Monday, February 15, 2016 8:40 AM

To: Guthrie, Eric (DTMB) <[GuthrieE@michigan.gov](mailto:GuthrieE@michigan.gov)>; Cole, David (DTMB) <[ColeD@michigan.gov](mailto:ColeD@michigan.gov)>; Aula, Jeffrey (DTMB) <[AulaJ@michigan.gov](mailto:AulaJ@michigan.gov)>; Rhein, Jim (DTMB) <[RheinJ@michigan.gov](mailto:RheinJ@michigan.gov)>; Castro, Yishai (DTMB) <[CastroY@michigan.gov](mailto:CastroY@michigan.gov)>  
Cc: Palmer, Jason (DTMB) <[PalmerJ2@michigan.gov](mailto:PalmerJ2@michigan.gov)>  
Subject: FW: Search Terms for

Please respond to Jason Palmer by 10 AM Tuesday regarding this email.

My guess is we would all be "custodians" of documents or emails if the search term was "Flint".

I doubt any of us (except perhaps Eric) is in possession of a document or email with both the search term "Flint" and the other terms in Jason's email, or one of the other search terms below.

However, you are the best judge of this; so please respond Tuesday morning to Jason what you feel your "custodian" status is.

From: Palmer, Jason (DTMB)  
Sent: Saturday, February 13, 2016 6:41 PM  
To: Powell, Scott (DTMB) <[PowellS6@michigan.gov](mailto:PowellS6@michigan.gov)>; Rourke, Wayne (DTMB) <[RourkeW@michigan.gov](mailto:RourkeW@michigan.gov)>; Weaver, Bruce (DTMB) <[WeaverB1@michigan.gov](mailto:WeaverB1@michigan.gov)>; Williams, Michael (DTMB) <[WilliamsM5@michigan.gov](mailto:WilliamsM5@michigan.gov)>  
Subject: Search Terms for

Team:

Below are the search terms for the document production related to the lawsuit we spoke about last week. Please review the search terms and provide me with a list of staff who may be a custodian of this information by 10:00am on Tuesday, February 16. Generally speaking a custodian, "will be a staff member who might reasonably be expected to have documents (electronic or otherwise) that correspond to the issues identified in the search terms."

We are not being asked to conduct any searches, just to identify potential custodians.

I apologize for the short notice. Please make this your work priority for Tuesday morning.

Search terms:

Legionnaire

Legionella

"boil water order" & "Flint" (anywhere in document) "coli" & Flint (anywhere in document) "bacteria" & "Flint" (anywhere in document) "microb" & "Flint" (anywhere in document) "TTHM" & "Flint" (anywhere in document) "Lead" & "Flint" (anywhere in document) "emergency" & "Flint" (anywhere in document) Karegnondi "Genesee County Health Department"

"Flint" (within sentence) "utilities"

"Lead and Copper Rule"

"Detroit Water and Sewerage Department" & "Flint" (anywhere in document) "DWSD" & "Flint" (anywhere in document) "Flint River"

"Pb" & "water" (anywhere in document)

"KWA"

Thanks!

Jason

Jason S. Palmer

Director

Bureau of Labor Market Information & Strategic Initiatives

Office: (517) 335-5267

Mobile: (517) 282-2584

[Palmerj2@michigan.gov](mailto:Palmerj2@michigan.gov)

Please visit our website at: [www.michigan.gov/lmi](http://www.michigan.gov/lmi) <image001.png>

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**From:** Palmer, Jason (DTMB)  
**Sent:** Wednesday, February 10, 2016 3:06 PM  
**To:** Powell, Scott (DTMB)  
**Subject:** FW: NEG Grant for the Drought  
**Attachments:** Temporary Jobs Program for Drought Impacted Workers FINAL.PDF; Jose Luis Marquez.vcf

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**From:** Wong, Spencer@EDD [<mailto:Spencer.Wong@edd.ca.gov>]  
**Sent:** Wednesday, February 10, 2016 2:58 PM  
**To:** Palmer, Jason (DTMB) <[PalmerJ2@michigan.gov](mailto:PalmerJ2@michigan.gov)>  
**Cc:** Marquez, Jose Luis@EDD <[JoseLuis.Marquez@EDD.ca.gov](mailto:JoseLuis.Marquez@EDD.ca.gov)>  
**Subject:** FW: NEG Grant for the Drought

Jason,  
The author of California's NEG proposal you referenced was Jose Luis Marquez. Here is his contact information:

**Jose Luis Marquez**  
Chief  
Workforce Services Division  
Employment Development Department

(916) 654-2815 Work  
[JoseLuis.Marquez@EDD.ca.gov](mailto:JoseLuis.Marquez@EDD.ca.gov)  
722 Capitol Mall, Room 5099  
Sacramento, CA 95814

*Spencer*  
(916) 651-6417

---

**From:** Marquez, Jose Luis@EDD  
**Sent:** Wednesday, February 10, 2016 11:54 AM  
**To:** Wong, Spencer@EDD  
**Subject:** RE: NEG Grant for the Drought

Yep, actually, I was the primary author of the concept paper that we ultimately got funded; see attached document. I'd be glad to share our lessons learned from our NDWG experience to date.

Jose Luis

---

**From:** Wong, Spencer@EDD  
**Sent:** Wednesday, February 10, 2016 11:46 AM  
**To:** Marquez, Jose Luis@EDD  
**Subject:** NEG Grant for the Drought

Was your Division involved in writing the grant proposal for the NEG grant related to the drought? My counterpart in Michigan reached out to me because his state is preparing an NEG proposal to address the water situation in Flint, MI. He

wanted to know if they could talk to the primary author of California's drought-related NEG grant to give them an idea of what language we used for our successful effort.

Do you have a name I could forward to him?

*Spencer*

(916) 651-6417

---

**From:** Palmer, Jason (DTMB)  
**Sent:** Wednesday, February 10, 2016 3:07 PM  
**To:** Wong, Spencer@EDD  
**Cc:** Marquez, Jose Luis@EDD  
**Subject:** RE: NEG Grant for the Drought

Thank you, Spencer. Hello, Jose. I've passed this along to Scott Powell in my shop. Really appreciate your willingness to help!

---

**From:** Wong, Spencer@EDD [<mailto:Spencer.Wong@edd.ca.gov>]  
**Sent:** Wednesday, February 10, 2016 2:58 PM  
**To:** Palmer, Jason (DTMB) <[PalmerJ2@michigan.gov](mailto:PalmerJ2@michigan.gov)>  
**Cc:** Marquez, Jose Luis@EDD <[JoseLuis.Marquez@EDD.ca.gov](mailto:JoseLuis.Marquez@EDD.ca.gov)>  
**Subject:** FW: NEG Grant for the Drought

Jason,  
The author of California's NEG proposal you referenced was Jose Luis Marquez. Here is his contact information:

**Jose Luis Marquez**  
Chief  
Workforce Services Division  
Employment Development Department  
  
(916) 654-6815 Work  
[JoseLuis.Marquez@EDD.ca.gov](mailto:JoseLuis.Marquez@EDD.ca.gov)  
732 Capitol Mall, Room 5099  
Sacramento, CA 95814

*Spencer*  
(916) 651-6417

---

**From:** Marquez, Jose Luis@EDD  
**Sent:** Wednesday, February 10, 2016 11:54 AM  
**To:** Wong, Spencer@EDD  
**Subject:** RE: NEG Grant for the Drought

Yep, actually, I was the primary author of the concept paper that we ultimately got funded; see attached document. I'd be glad to share our lessons learned from our NDWG experience to date.

Jose Luis

---

**From:** Wong, Spencer@EDD  
**Sent:** Wednesday, February 10, 2016 11:46 AM  
**To:** Marquez, Jose Luis@EDD  
**Subject:** NEG Grant for the Drought

Was your Division involved in writing the grant proposal for the NEG grant related to the drought? My counterpart in Michigan reached out to me because his state is preparing an NEG proposal to address the water situation in Flint, MI. He wanted to know if they could talk to the primary author of California's drought-related NEG grant to give them an idea of what language we used for our successful effort.

Do you have a name I could forward to him?

*Spencer*

(916) 651-6417

---

**From:** Palmer, Jason (DTMB)  
**Sent:** Sunday, February 14, 2016 6:17 PM  
**To:** Rourke, Wayne (DTMB)  
**Subject:** RE: Search Terms for

Thanks, Wayne. I go at 2:00 w/ drink at the peanut barrel to follow. ☺

---

**From:** Rourke, Wayne (DTMB)  
**Sent:** Sunday, February 14, 2016 6:15 PM  
**To:** Palmer, Jason (DTMB) <[PalmerJ2@michigan.gov](mailto:PalmerJ2@michigan.gov)>  
**Subject:** Re: Search Terms for

Thanks. I didn't see rob's email on anything you sent. I'll text him and let him know to expect that on Tuesday so he will make sure to come in.

I hope the defense prep is going well. What time are you going tomorrow?

---

On: 14 February 2016 17:05, "Palmer, Jason (DTMB)" <[PalmerJ2@michigan.gov](mailto:PalmerJ2@michigan.gov)> wrote:  
It's too early for that. I looped Rob in because I want you to enjoy your vacation. This is my headache, not yours. Enjoy your time with the family!!! ☺

---

**From:** Rourke, Wayne (DTMB)  
**Sent:** Sunday, February 14, 2016 5:31 PM  
**To:** Palmer, Jason (DTMB) <[PalmerJ2@michigan.gov](mailto:PalmerJ2@michigan.gov)>  
**Subject:** Re: Search Terms for

In that case, then I guess any of my staff could have an email. They all have firms in flint. I could have rob check our last couple samples to see how likely this would be. How far back are we talking? Can I loop him in and have him help with OES?

We didn't send many emails for JVS, but We received some. Dylan or Evan can check that mailbox.

Would Millie be using her state email for union business? If they sent information back me forth, there may be something there too.

Let me know if I should pass your email on to all staff or if it is too early for that.

---

On: 14 February 2016 12:39, "Palmer, Jason (DTMB)" <[PalmerJ2@michigan.gov](mailto:PalmerJ2@michigan.gov)> wrote:

Do any staff have firms in their sample in "Flint" that may be in the "utilities" industry. That should produce some emails in my account, but, remember I was the flint analyst. ☺

---

**From:** Rourke, Wayne (DTMB)  
**Sent:** Sunday, February 14, 2016 12:18 PM



**To:** Palmer, Jason (DTMB) <PalmerJ2@michigan.gov>

**Subject:** Re: Search Terms for

I don't have any staff member to which these searches would apply.

---

On: 13 February 2016 17:41, "Palmer, Jason (DTMB)" <PalmerJ2@michigan.gov> wrote:  
Team:

Below are the search terms for the document production related to the lawsuit we spoke about last week. Please review the search terms and provide me with a list of staff who may be a custodian of this information by 10:00am on Tuesday, February 16. Generally speaking a custodian, "will be a staff member who might reasonably be expected to have documents (electronic or otherwise) that correspond to the issues identified in the search terms."

We are not being asked to conduct any searches, just to identify potential custodians.

I apologize for the short notice. Please make this your work priority for Tuesday morning.

Search terms:

Legionnaire

Legionella

"boil water order" & "Flint" (anywhere in document)

"coli" & Flint (anywhere in document)

"bacteria" & "Flint" (anywhere in document)

"microb" & "Flint" (anywhere in document)

"TTHM" & "Flint" (anywhere in document)

"Lead" & "Flint" (anywhere in document)

"emergency" & "Flint" (anywhere in document)

Karegnondi

"Genesee County Health Department"

"Flint" (within sentence) "utilities"

"Lead and Copper Rule"

"Detroit Water and Sewerage Department" & "Flint" (anywhere in document)

"DWSD" & "Flint" (anywhere in document)

"Flint River"

"Pb" & "water" (anywhere in document)

"KWA"

Thanks!

Jason

Jason S. Palmer  
Director  
Bureau of Labor Market Information & Strategic Initiatives  
Office: (517) 335-5267  
Mobile: (517) 282-2584  
[Palmerj2@michigan.gov](mailto:Palmerj2@michigan.gov)

Please visit our website at: [www.michigan.gov/lmi](http://www.michigan.gov/lmi)

---

**From:** Palmer, Jason (DTMB)  
**Sent:** Monday, February 15, 2016 9:25 AM  
**To:** Weaver, Bruce (DTMB)  
**Subject:** Re: Search Terms for

Thanks, Bruce! I agree. The only phrase that could be relevant is "Flint" and "utilities" since utilities is an industry name.

Sent from my iPhone

On Feb 15, 2016, at 8:31 AM, Weaver, Bruce (DTMB) <[WeaverB1@michigan.gov](mailto:WeaverB1@michigan.gov)> wrote:

Jason,

If the search term was only "Flint", I would say all of my staff would be potential "custodians".

If all of your items require both "Flint" and the other terms in the document, I would say it is likely that none of my staff would qualify.

I will be out of the office on Tuesday, so I will forward this to my staff and ask them to contact you if they think they qualify.

Bruce

---

**From:** Palmer, Jason (DTMB)  
**Sent:** Saturday, February 13, 2016 6:41 PM  
**To:** Powell, Scott (DTMB) <[PoweilS6@michigan.gov](mailto:PoweilS6@michigan.gov)>; Rourke, Wayne (DTMB) <[RourkeW@michigan.gov](mailto:RourkeW@michigan.gov)>; Weaver, Bruce (DTMB) <[WeaverB1@michigan.gov](mailto:WeaverB1@michigan.gov)>; Williams, Michael (DTMB) <[WilliamsM5@michigan.gov](mailto:WilliamsM5@michigan.gov)>  
**Subject:** Search Terms for

Team:

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"DWSD" & "Flint" (anywhere in document)

"Flint River"

"Pb" & "water" (anywhere in document)

"KWA"

Thanks!

Jason

Jason S. Palmer

Director

Bureau of Labor Market Information & Strategic Initiatives

Office: (517) 335-5267

Mobile: (517) 282-2584

[Palmerj2@michigan.gov](mailto:Palmerj2@michigan.gov)

Please visit our website at: [www.michigan.gov/limi](http://www.michigan.gov/limi)



**HELP. CONNECT. SOLVE.**

---

**From:** Palmer, Jason (DTMB)  
**Sent:** Tuesday, February 16, 2016 10:17 AM  
**To:** Walkowicz, Robert S. (DTMB)  
**Cc:** Rourke, Wayne (DTMB)  
**Subject:** RE: Search Terms for

Thanks!

---

**From:** Walkowicz, Robert S. (DTMB)  
**Sent:** Tuesday, February 16, 2016 10:12 AM  
**To:** Palmer, Jason (DTMB) <[PalmerJ2@michigan.gov](mailto:PalmerJ2@michigan.gov)>  
**Cc:** Rourke, Wayne (DTMB) <[RourkeW@michigan.gov](mailto:RourkeW@michigan.gov)>  
**Subject:** RE: Search Terms for

Hey Jason,

I didn't expect we'd have any of these, and couldn't find any when I looked. We haven't had a Flint utility in our sample since 2012, and they didn't respond, so we don't have any emails that would have those words together.

Robert

---

**From:** Palmer, Jason (DTMB)  
**Sent:** Saturday, February 13, 2016 6:44 PM  
**To:** Rhein, Jim (DTMB) <[RheinJ@michigan.gov](mailto:RheinJ@michigan.gov)>; Walkowicz, Robert S. (DTMB) <[WalkowiczR@michigan.gov](mailto:WalkowiczR@michigan.gov)>  
**Subject:** FW: Search Terms for

Jim / Rob:

Because time is of the essence, I am asking you as your manager's representative to please respond on behalf of the labor market and demographic analysis and occupational employment statistics and employer survey sections, respectively.

I will call you Tuesday morning to discuss.

Jason

---

**From:** Palmer, Jason (DTMB)  
**Sent:** Saturday, February 13, 2016 6:41 PM  
**To:** Powell, Scott (DTMB) <[PowellS6@michigan.gov](mailto:PowellS6@michigan.gov)>; Rourke, Wayne (DTMB) <[RourkeW@michigan.gov](mailto:RourkeW@michigan.gov)>; Weaver, Bruce (DTMB) <[WeaverB1@michigan.gov](mailto:WeaverB1@michigan.gov)>; Williams, Michael (DTMB) <[WilliamsM5@michigan.gov](mailto:WilliamsM5@michigan.gov)>  
**Subject:** Search Terms for

Team:

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“DWSD” & “Flint” (anywhere in document)

“Flint River”

“Pb” & “water” (anywhere in document)

“KWA”

Thanks!

Jason

Jason S. Palmer

Director

Bureau of Labor Market Information & Strategic Initiatives

Office: (517) 335-5267

Mobile: (517) 282-2584

[Palmerj2@michigan.gov](mailto:Palmerj2@michigan.gov)

Please visit our website at: [www.michigan.gov/lmi](http://www.michigan.gov/lmi)



**HELP. CONNECT. SOLVE.**

---

**From:** Palmer, Jason (DTMB)  
**Sent:** Tuesday, February 16, 2016 10:18 AM  
**To:** Doyle, Kevin (DTMB)  
**Cc:** Powell, Scott (DTMB)  
**Subject:** RE: Search Terms

Thanks!

---

**From:** Doyle, Kevin (DTMB)  
**Sent:** Tuesday, February 16, 2016 9:43 AM  
**To:** Palmer, Jason (DTMB) <[PalmerJ2@michigan.gov](mailto:PalmerJ2@michigan.gov)>  
**Cc:** Powell, Scott (DTMB) <[PowellS6@michigan.gov](mailto:PowellS6@michigan.gov)>  
**Subject:** FW: Search Terms

Jason,

I was able to find one document where “Flint” and “utilities” occur in the same sentence. Here it is:

“The **Flint** MSA recorded over-the-month payroll job gains in the *Trade, transportation, and utilities* and *Information* sectors in December, up by 400 jobs and 100 jobs, respectively.”

-Kevin

---

**From:** Powell, Scott (DTMB)  
**Sent:** Tuesday, February 16, 2016 9:25 AM  
**To:** Doyle, Kevin (DTMB) <[DoyleK4@michigan.gov](mailto:DoyleK4@michigan.gov)>  
**Subject:** Re: Search Terms

Thanks for checking. Please share that with Jason.

--  
Scott Powell, Ph.D.  
Director of Research  
Bureau of Labor Market Information and Strategic Initiatives  
517.241.8665  
[www.michigan.gov/lmi](http://www.michigan.gov/lmi)

On Feb 16, 2016, at 09:14, Doyle, Kevin (DTMB) <[DoyleK4@michigan.gov](mailto:DoyleK4@michigan.gov)> wrote:

I was able to find one document where “Flint” and “utilities” occur in the same sentence. Here it is:

“The **Flint** MSA recorded over-the-month payroll job gains in the *Trade, transportation, and utilities* and *Information* sectors in December, up by 400 jobs and 100 jobs, respectively.”

---

**From:** Powell, Scott (DTMB)  
**Sent:** Tuesday, February 16, 2016 8:21 AM  
**To:** Doyle, Kevin (DTMB) <DoyleK4@michigan.gov>  
**Subject:** Fwd: Search Terms

What say you?

--

Scott Powell, Ph.D.  
Director of Research  
Bureau of Labor Market Information and Strategic Initiatives  
517.241.8665  
[www.michigan.gov/lmi](http://www.michigan.gov/lmi)

Begin forwarded message:

**From:** "Palmer, Jason (DTMB)" <PalmerJ2@michigan.gov>  
**Date:** February 16, 2016 at 08:11:04 EST  
**To:** "Powell, Scott (DTMB)" <PowellS6@michigan.gov>  
**Subject:** Re: Search Terms for

Thanks, Scott.

In Kevin's press release, does he ever talk about trade transportation utilities in flint? If so I believe that would count.

I feel like the "utilities" and "Flint" is going to get a lot of people.

Jason

Sent from my iPhone

On Feb 16, 2016, at 7:57 AM, Powell, Scott (DTMB) <PowellS6@michigan.gov> wrote:

No custodians on my team.

As a reminder, Bruce and I are both in crucial conversations today.

--

Scott Powell, Ph.D.  
Director of Research  
Bureau of Labor Market Information and Strategic Initiatives  
517.241.8665  
[www.michigan.gov/lmi](http://www.michigan.gov/lmi)

On Feb 13, 2016, at 18:41, Palmer, Jason (DTMB)  
<PalmerJ2@michigan.gov> wrote:

Team:



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"Flint River"

"Pb" & "water" (anywhere in document)

"KWA"

Thanks!

Jason

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<Bay City Flint Midland Saginaw Dec2015.docx>

<Bay City Flint Midland Saginaw.pdf>

---

**From:** Palmer, Jason (DTMB)  
**Sent:** Tuesday, February 16, 2016 10:24 AM  
**To:** Rhein, Jim (DTMB)  
**Subject:** RE: What's Up

Thanks, Jim! I passed!

---

**From:** Rhein, Jim (DTMB)  
**Sent:** Friday, February 12, 2016 3:31 PM  
**To:** Palmer, Jason (DTMB) <[PalmerJ2@michigan.gov](mailto:PalmerJ2@michigan.gov)>  
**Subject:** RE: What's Up

Good luck Jason on your proposal!  
Jim

---

**From:** Palmer, Jason (DTMB)  
**Sent:** Friday, February 12, 2016 2:54 PM  
**To:** DTMB-LaborMarketInformation <[DTMB-LaborMarketInformation@michigan.gov](mailto:DTMB-LaborMarketInformation@michigan.gov)>  
**Subject:** What's Up

Team:

It was great to hear from so many of you last week. And, now I know what motivates this group: free lunch! Luke Bunge had the perfect strategy to wait until Monday morning to respond, just long enough to outwait the Friday responders but soon enough to beat the Monday morning crowd. Well played, Luke. Well played.

Anyway, this has been a busy week. Some of the team is working away on our federal-state deliverables while others are supporting an emergency grant for Flint. This week, Yishai published the latest edition of the Labor Market News on our website and Kevin presented during the LMI Institute monthly webinar. David, Kevin, and Wayne continue to work on our new website, which is scheduled to be up on April 1. Everyone can look forward to hearing more about this from the team.

Earlier this week, I told you about our plan to meet DTMB Objective 2.4. All of you should have received from Beverly Taylor or Georgia Kritikos an invitation to participate in a group interview with colleagues from a different work area in DTMB. Both sessions are taking place February 18. You will receive a brief worksheet to complete during the interview. I think this is going to be a great opportunity to learn more about another area while talking about what we do.

Most of you have or are scheduled to meet on your strategic objectives. This week, Wayne briefed the leadership team on the objectives he's leading around customers satisfaction and communication. And, I had a great meeting with my group, talking about marketing and branding.

In other news, to celebrate Monica Johnson's engagement, several staff enjoyed lunch at the St. Regis across the street from Cadillac Place. If you haven't been lately, they do a good lunch. Congratulations, Monica!

I hope everyone has a great long weekend. I will be celebrating President's Day at Michigan State University, where I will be defending my dissertation proposal to my graduate committee. I will let you know how it goes.

What's up with you?

Jason

**From:** Governor's Office <governorsoffice@govsubscriptions.michigan.gov>  
**Sent:** Friday, January 29, 2016 9:55 AM  
**To:** Sample, Brice (DTMB)  
**Subject:** Thank you for your service



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## THANK YOU!

Fellow employees,

Each day, more than 46,000 state of Michigan employees come to work with the confidence and commitment to make Michigan a better place to live, work and play. I appreciate the way you care about the citizens we serve, and how it is reflected in the work that you do.

As you have heard from me and the media, our reputation and trust can be severely impacted when people do not make good decisions, or use good judgment in solving problems. That principle is universal, but never more so than when public health is at stake. What happened in Flint can never be allowed to happen again anywhere in our state.

I know that you want to work in a place where employee input is valued, efforts are recognized, and teams are always striving for continuous improvement. That's why we introduced employee surveys, Bureaucracy Busters and other reinvention initiatives. We want and deserve a culture of innovation, continuous improvement and employee engagement at every level. We can never take for granted how important the people are who depend on us to do our jobs, and I am asking you not to let the situation in Flint negatively impact your motivation to excel every day.

Many of you have taken an interest in helping the citizens of Flint on your own time, and I'd like to take this opportunity to recognize and thank those who have volunteered over the last couple of weekends. You have worked tirelessly to deliver cases of bottled water, water filters, replacement cartridges and water testing kits to the families in need. I appreciate you donating your time to help our fellow Michiganders. To date, more than 37,000 homes have been visited by one of our water resource teams.

For employees who would like to further help the people of Flint, please visit [www.HelpForFlint.com](http://www.HelpForFlint.com) to learn how you can do so. For additional information and to sign up for daily updates, please visit [www.mi.gov/FlintWater](http://www.mi.gov/FlintWater). I am committed to ensuring that all residents have access to safe and clean water.

Again, I'd like to express my gratitude for the work you do every day to continuously improve our state and earn the trust of those you serve. You make a real difference.

Thanks,



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Governor Rick Snyder

Governor Rick Snyder



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Photos of state employees volunteering

#### STAY CONNECTED:



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**From:** Government Technology <newsletters@govtech.com>  
**Sent:** Saturday, January 30, 2016 1:11 PM  
**To:** Sample, Brice (DTMB)  
**Subject:** GovTech's Best of the Week

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Top stories in government

## Top Stories

JANUARY 30, 2016

*Welcome to a special Saturday edition of GovTech Today, where we recap our best stories of the week — just in case you missed them. Thanks for spending a little bit of your weekend with us.*

**Anonymous Activates #OpFlint:** According to the hacker group, OpFlint promises online attacks directed toward Michigan Gov. Rick Snyder's administration in response to the Flint water emergency, which has dominated national headlines recently. Though Vocativ.com says the video doesn't explain any specifics of Anonymous' attack plan, it does assure to those affected by the water crisis that, "We will amplify your voice where the mainstream media will surely fail you, as it has in the past." [See what Michigan officials had to say](#) about the threat.

**Speed Up by Slowing Down:** It's becoming increasingly difficult to stay current with emerging technologies while mitigating security vulnerabilities. So what can be done to keep up? Surprisingly, [it may be best to slow down](#), look around and catch your breath. That's right — if you want to speed up innovation, many experts suggest slowing down first.

**Emerging Tech Affects Jobs:** A new study has some worrisome revelations for the future of the global job market: By 2020, more than [5 million jobs could disappear](#) in the wake of advancing technology. And those in the public sector are not immune.

**SF's Startup in Residence:** Building on a program from 2014, the San Francisco Mayor's Office of Civic Innovation announced during a Jan. 28 press conference the [2016 Startup in Residence program](#) that includes a regional partnership with the neighboring cities of Oakland, San Leandro and West Sacramento. The ultimate goal? To build toward an international program.

## Most Popular

**Creative Mapping:** As government data collection expands, and as more of that data becomes publicly available, more people are looking to maps as a means of expressing the information. Depending on the type of application, a map can be useful for both the government and its constituents. Here are [7 ways](#) local governments have gotten creative in mapping open data.

## Editor's Choice

**Civic Innovation's Next Phase:** The public-sector technology market has evolved to be broader and more robust. Now known as the GovTech market, it has come into its own, emerging as a stand-alone industry composed of hundreds of startup companies even after no fewer than 23 acquisitions, and having attracted \$1 billion in private capital investment. Our [GovTech100](#) is a list of the top 100 companies focused on government customers.

## Industry Resources from Our Partners

**Looming Tech Bubble?** Despite what mainstream headlines say, experts are divided as to whether there's a [tech bubble](#) that signals impending doom or a new opportunity for savvy business people. But for those on the ground in the valley, there is a strange sense of optimism, like the lurking clouds might hold a silver lining.

[Trouble Managing Cloud Environments?](#)

[The Platform of Tomorrow](#)

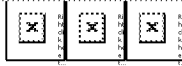
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[Cisco Mid-Year Security Report](#)

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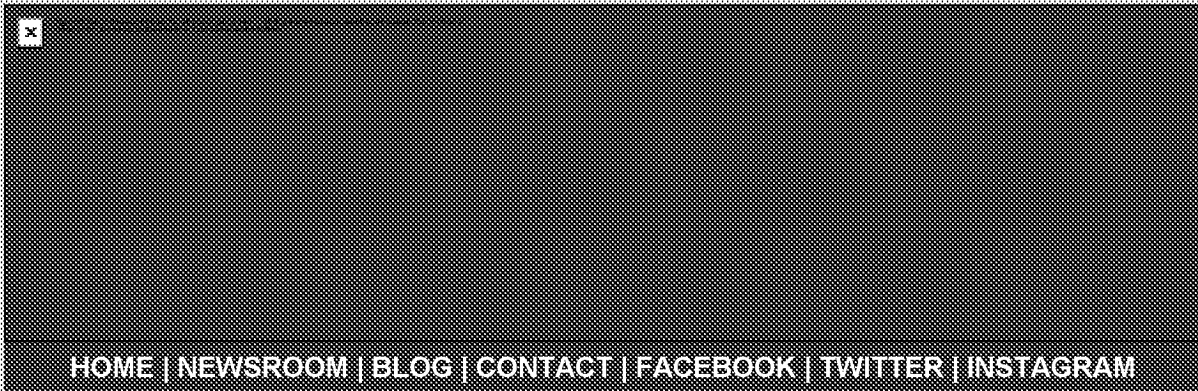
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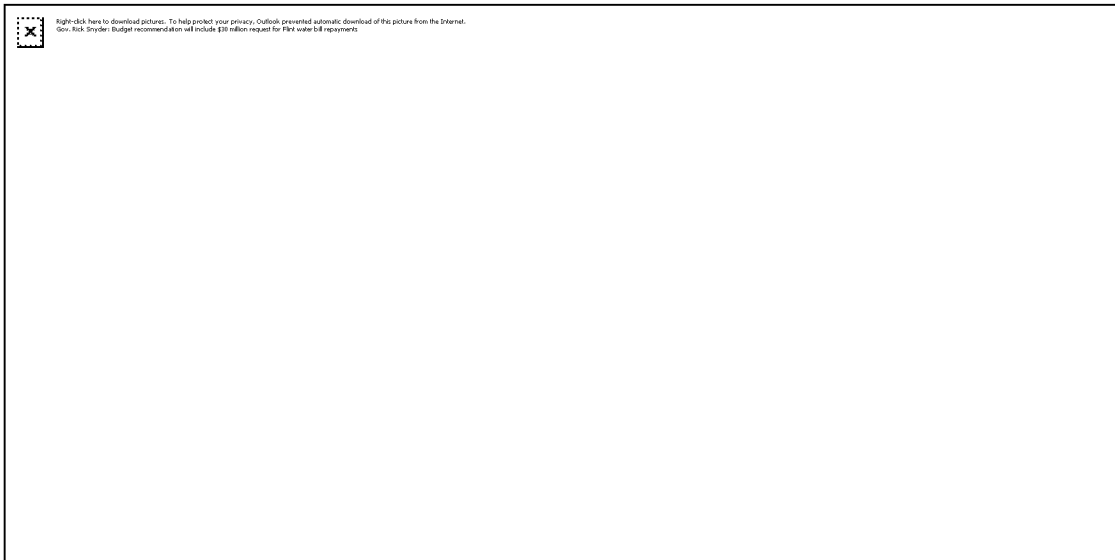




**From:** Governor's Office <governorsoffice@govsubscriptions.michigan.gov>  
**Sent:** Wednesday, February 03, 2016 6:14 PM  
**To:** Sample, Brice (DTMB)  
**Subject:** "Flint residents should not have to pay for water they cannot drink"



## Budget recommendation will include \$30 million request for Flint water bill repayments



When Governor Rick Snyder presents his budget recommendation next Wednesday, Feb. 10, he will include a \$30 million request for the residents of Flint to keep their water service on and eliminate the need to pay for water they cannot completely trust to drink.

Under the governor's ask, the funding would enable the city of Flint to apply credits for customers on future bills. Estimates show water is roughly 47 percent of billing and sewer costs are around 53 percent. The credit would be applied to consumption usage (roughly 65 percent) of a resident's water portion of the bill, such as for bathing, drinking, cooking,

and washing your hands. Residents still would be responsible for paying the sewer portion of their water bills.

Professor Marc Edwards of Virginia Tech said, "This essentially refunds all the money associated with consumption or consumer use. I think it's an amazing gesture of common sense and good will and it corrects an injustice. I don't think there's a precedent for this. I feel so encouraged by the direction this is going."

[Click here to learn more about the budget request.](#)



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[Learn more about the \\$20 million request](#)

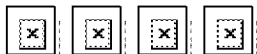


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We spoke with Staff Sgt. Thomas Vega about the critical resources they're providing to Flint families every day. He also encouraged residents to pick up and return their water testing kits to Flint fire stations. Test results will be posted online at [www.mi.gov/flintwater](http://www.mi.gov/flintwater). **[Click here to watch the video.](#)**

[www.mi.gov/FlintWater](http://www.mi.gov/FlintWater) | [www.HelpForFlint.com](http://www.HelpForFlint.com)

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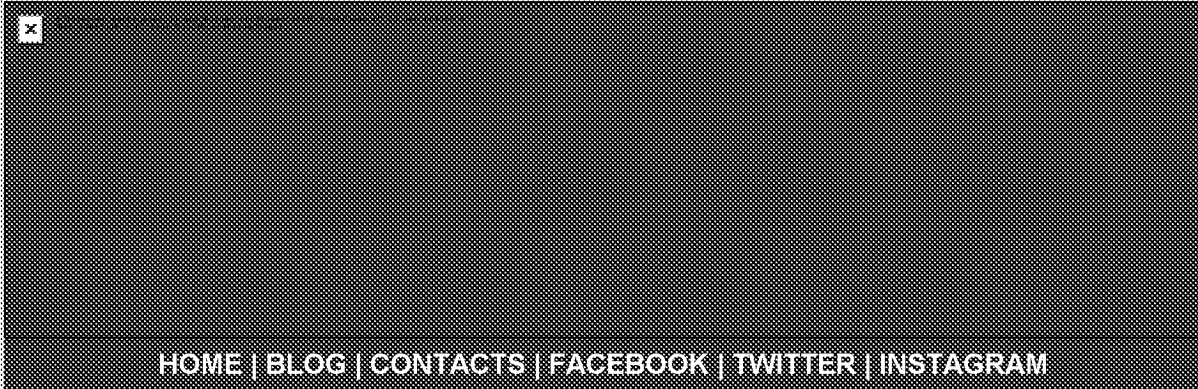
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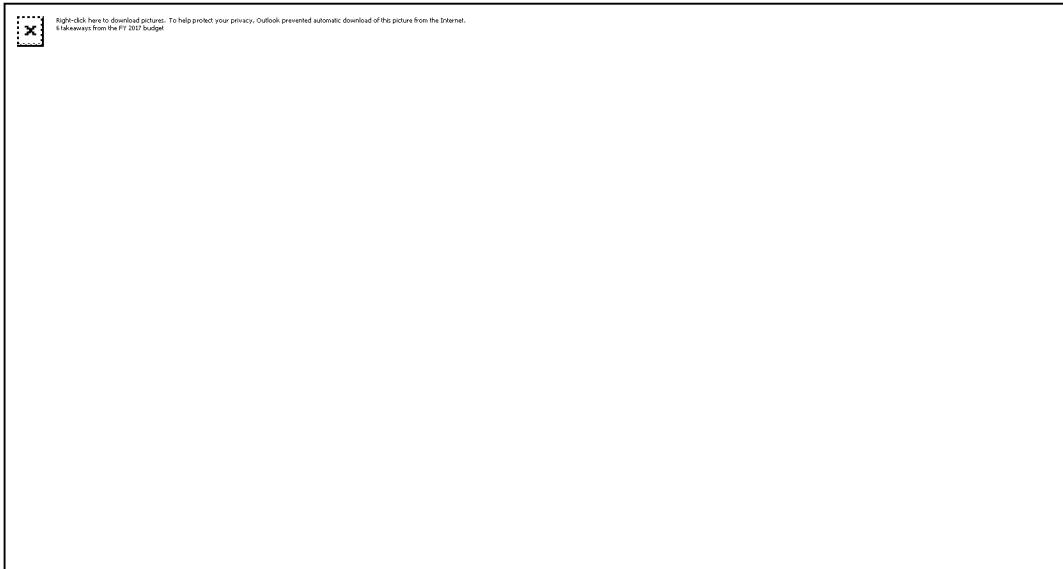
This email was sent to [sampteb@michigan.gov](mailto:sampteb@michigan.gov) on behalf of: The Executive Office of the Governor · 111 South Capitol Avenue · Lansing, MI 48909 · 517-335-7858

---

**From:** Governor's Office <governorsoffice@govsubscriptions.michigan.gov>  
**Sent:** Thursday, February 11, 2016 5:53 PM  
**To:** Sample, Brice (DTMB)  
**Subject:** What this year's budget means for Michigan...



## VIDEO: What Governor Snyder's FY17 budget means for Michigan

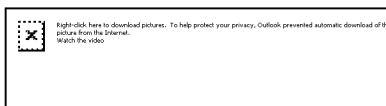


Gov. Rick Snyder's FY 2017 budget calls for critical investments for the Flint water crisis, statewide infrastructure and the Detroit Public Schools. The governor's recommendation also addresses the skyrocketing costs of specialty medications that Michigan residents depend on for better health outcomes.

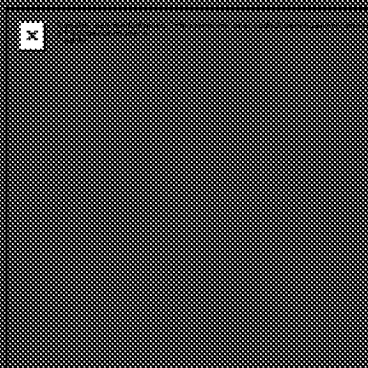
This budget also stays committed to the Governor's core statewide priorities of education, talent and economic development, health and human services, and public safety.

The proposed FY 2017 budget makes key investments to strengthen the state for all of Michigan's families. [Click here to learn more about the top 6 takeaways from the](#)

## Governor's FY 2017 state budget.



### Click a tweet to tweet it out:



The #MiBudget @OneToughNerd proposed yesterday makes key investments to strengthen Michigan for all families --> [www.mi.gov/MiBudget](http://www.mi.gov/MiBudget)

--> @OneToughNerd's #MiBudget includes \$72 million a year for Detroit Public Schools. It is time to act now --> [www.mi.gov/MiBudget](http://www.mi.gov/MiBudget)

--> @onetoughnerd's significant investment in #Flint families is the right thing to do. #FlintFWD #MiBudget [www.mi.gov/MiBudget](http://www.mi.gov/MiBudget)

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**From:** Government Technology <newsletters@govtech.com>  
**Sent:** Tuesday, February 16, 2016 11:13 AM  
**To:** Sample, Brice (DTMB)  
**Subject:** California to Pilot Statewide Open Data Portal | Is Twitter's New 'Moments' Feature Worth the Hype?

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## Top Stories

FEBRUARY 16, 2016

[California to Pilot Statewide Open Data Portal](#)  
Officials announce plans for a next-gen open data portal for agencies and departments.

[Is Twitter's New 'Moments' Feature Worth the Hype for Government?](#)

Twitter's new feature will voluntarily move posts to the top of a users' newsfeed, which may be a valuable feature for organizations trying to push a message to its followers.

[Bringing Innovation into Cyberdefense Technologies](#)  
Hackers use innovative thinking when breaching systems, why can't government?

## More Headlines

[Google Patents Self-Driving Delivery Truck Idea](#)  
The company has won protection for the concept of using its autonomous vehicle technology, currently under development, to deliver packages to customers in the future.

[Massachusetts IT Nabs Boston's Data Scientist for State-Level Position](#)  
Boston's principal data scientist announced a move to MassIT and hinted at a transformation of his past work into something grander.

[Occupation Near Burns, Ore., Served as Nation's First Facebook Faceoff](#)  
With the Oregon occupation coming to an end, we are able to look back at how events unfolded on social media platforms.

[Waze Partners With Local Governments to Enhance Mobility](#)  
The Google-owned community-based traffic and navigation app has

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## Question of the Day

***Where can scientists illegally download more than 47 million research papers?***

[ANSWER](#)

## Eye on Education

***Read the latest headlines from the Center for Digital Education.***

[Rhode Island Questions the Effects of Taking Tests Online](#)

[Wyoming Considers Bill to Protect Students' Social Media, Email Accounts](#)

been growing steadily and providing congestion data to city governments to help ease commutes.

[Google Search Nailed the New Hampshire Primary](#)  
This is the first U.S. presidential election in which Google is releasing the real-time results of trending search queries -- and it has been accurate for both Iowa and New Hampshire.

[Data Protection, Privacy Bills Make their Way Through Wyoming State House](#)

A bill that legislates what to do with your social media profiles postmortem and another that requires state agencies to outline acceptable social media behavior are being discussed in the legislature.

[10 Skills Necessary to Launch a Startup](#)

When launching a startup, not everyone realizes all the different hats necessary to run a successful business. Here's a list of important skills vital for success.

[Washington Water Basin Bill Held up in Congress](#)

Disagreements about how to address the poisoned water crisis in Flint, Mich., has stalled previously promising negotiations on the energy bill.

[ACLU Sues Tacoma, Wash., Police for Secret Data Collection](#)

Local residents are bothered that the Stingray devices -- which allow police to track cell phones -- were not disclosed to the public before implementation.

[Why Are So Many Tech Companies Moving to Kansas City, Mo.?](#)

Missouri has offered economic incentives and an environment for young businesses to thrive. Owners of recently emigrated companies have been impressed by the welcome it has received.

[Nevada Holds Steadfast to Solar Rate Hikes](#)

Since the decision in December, solar advocates have waged a vocal campaign against the commission, urging it to reconsider its decision.

[Will Bus Rapid Transit Replace Light Rails Across the Country?](#)

Hampton Roads, Va., will conduct a study to measure the effectiveness of a rapid bus system rather than a light rail system.

[from Schools](#)

[University in Tulsa, Okla., Promotes Healthy Lifestyle by Requiring Students to Buy, Wear Fitbit Trackers](#)

[Regional Computer Network Cuts School District Costs](#)

## Industry Resources from Our Partners

[Asset Management Made Easy](#)

[Cognitive Computing - The Key to Unlocking Data Insights](#)

[Legacy ERP Systems Are Struggling to Meet Government Needs](#)

[Public Sector Organizations Benefit from FLASH Storage](#)

[The Platform of Tomorrow](#)

### ADVERTISEMENT

#### **Implementing a Body Camera Program: A Guide for Public Safety Officials**

This handbook highlights key planning questions as well as insights from agencies initiating their own programs. Checklists and resources help further an agency's exploration in each planning area.

[DOWNLOAD NOW](#)

## Editor's Choice

### [National Police Crime Database Houses Arrests, Shootings, In-Custody Deaths](#)

The Sunlight Foundation has launched the "Hall of Justice," a state-by-state repository of criminal justice data that cumulatively indicates a need for major policy reforms.

### [Early Ideas for Smart City Challenge Include Self-Driving Shuttles, Adaptive Traffic Lights](#)

Though the U.S. Department of Transportation isn't releasing details of any of the 77 applications it's received for its Smart City Challenge until March 12, city officials have divulged pieces of their plans to local media outlets across the country.

## Most Popular

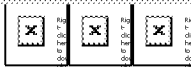
### [Startup Helps Cities Launch Crowdfunding Campaigns](#)

### [Feds to Google: Software Could be Considered a 'Driver' for Regulatory Purposes](#)

### [Internet of Things Devices: Intelligence-Gathering Opportunity?](#)

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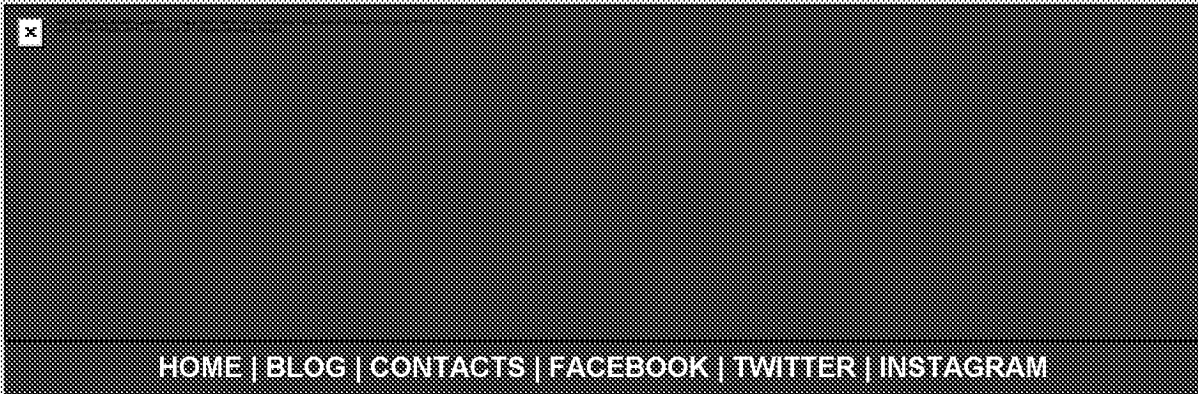
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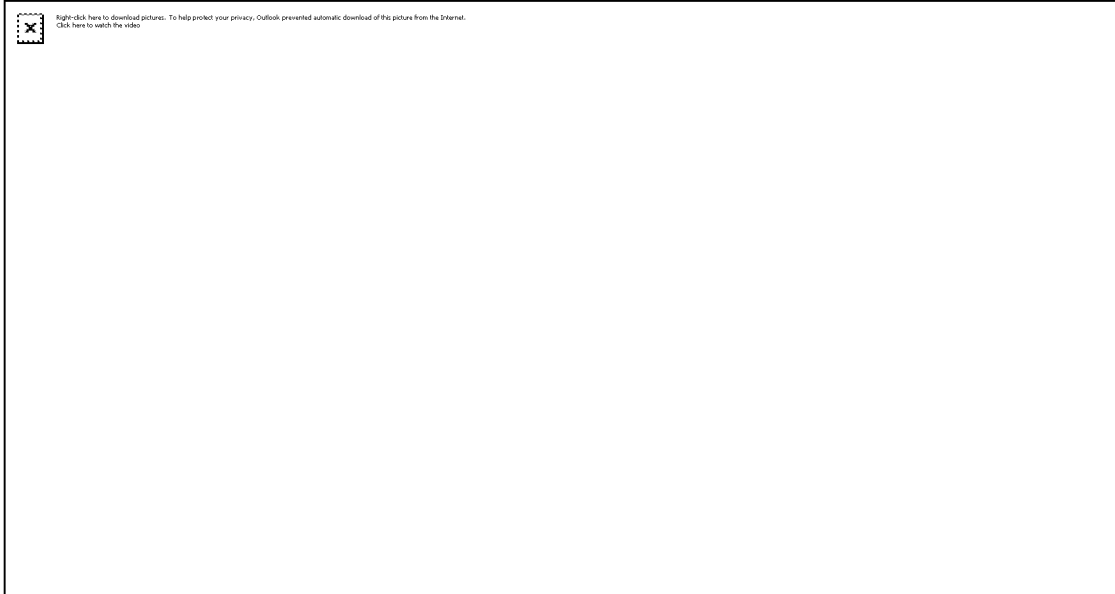
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**From:** Governor's Office <governorsoffice@govsubscriptions.michigan.gov>  
**Sent:** Tuesday, February 16, 2016 5:19 PM  
**To:** Sample, Brice (DTMB)  
**Subject:** VIDEO: Volunteering in Flint



## VIDEO: How volunteers are helping Flint



Volunteers at the Food Bank of Eastern Michigan are working hard to collect donations in order to help the families of Flint. Last Thursday, Governor Snyder visited with the many dedicated volunteers and helped sort cans of food.

Good nutrition is critically important for Flint's children. Foods that are high in calcium, vitamin C, and iron can help limit the effects of lead exposure. To donate or volunteer at the Food Bank of Eastern Michigan, visit [www.fbem.org](http://www.fbem.org).

**Click here to watch the video and learn more about how the Food Bank of Eastern Michigan is helping Flint's families.**





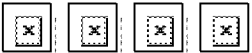
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Click here to watch the video.

## LISTEN IN: Governor Snyder's tele-town hall with Flint residents



Governor Snyder hosted his third town hall with Flint residents on Thursday, Feb. 11, answering their questions directly. [Click here to listen to the call.](#)

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**From:** Government Technology <newsletters@govtech.com>  
**Sent:** Wednesday, January 13, 2016 11:08 AM  
**To:** Sample, Brice (DTMB)  
**Subject:** States are Sending Medicaid to the Cloud, Obama Emphasizes Innovation in Final State of the Union Address

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## Top Stories

JANUARY 13, 2016

### [Sending Medicaid to the Cloud](#)

Led by Wyoming, states are ready to pioneer MMIS as a service.

### [State of the Union 2016: Obama Emphasizes Innovation, Tech's Role in Government](#)

In his final address, Obama asked how to make technology work for us, not against us - especially when solving urgent challenges.

### [Self-Driving Cars in California Handed Control to Human Drivers Thousands of Times, Reports Show](#)

Mandatory reports released Jan. 12 by the California Department of Motor Vehicles from seven companies testing self-driving cars on public roads in the state come amid a debate about whether cars should be able to drive themselves without a human present.

### [CES 2016: Ideas, Opportunities and Barriers for Government](#)

Technologies showcased at CES 2016 were essentially smaller versions of products boasted in previous years that are now more accessible thanks to lower costs -- tweaks that the public sector can flourish off of.

## More Headlines

### [Uber Looks to Fill in First- and Last-Mile of Multi-Modal Transportation Equation](#)

The ride-sharing company has partnered with TransLoc to offer a smartphone application that integrates its services with public transit.

### [Real ID: 5 States Get More Time to Comply](#)

The Department of Homeland Security said passengers in these states could continue using their current IDs until Jan. 22, 2018,



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## Question of the Day

*How many finalists were selected for the Knight Foundation's Knight Cities Challenge?*

[ANSWER](#)

## Eye on Education

*Read the latest headlines from the Center for Digital Education.*

[Revisiting the Quick Brown Fox and the Lazy Dog: A New Focus on Keyboarding](#)

[Can Schools Punish Students for Off-](#)

and some even have until Oct. 1, 2020.

### [Kentucky Considers Bill Banning Certain Social Media Posts](#)

The state law would prohibit posting photos or information about accidents that could involve serious injuries before the police have notified the victim's family or friends.

### [Massachusetts Gaming Commission Offers to Regulate World of Fantasy Sports](#)

The commission released a paper laying out a number of regulatory options, but focuses on creating a specific commission to oversee Internet gaming in the state.

### [100,000 NYC School Children Face Airport-Style Security Screening Every Day](#)

Crime in the schools has dropped sharply, but New York City still requires students at more than 200 schools to take off their shoes and send their belongings through x-ray machines.

### [Privacy Violations Plague VA Facilities in Minnesota](#)

Employees and contractors at VA medical centers, clinics, pharmacies and benefit centers commit thousands of privacy violations each year, racking up more than 10,000 since 2011.

### [Wikipedia Founder Advocates for Power of Social Media, Democracy](#)

Jimmy Wales spoke recently, forewarning governments to take an in-depth look at how technology and social media is affecting people's lives -- and to not over-regulate.

### [California High-Speed Rail Board Reviews Contract Proposals](#)

Five teams submitted bids in November, but the prices were kept sealed until last week while each of the proposals was evaluated for technical expertise.

### [Are Drones the First Responders of the Future?](#)

Unmanned Aerial Vehicles have the potential to protect lives by being the first ones to investigate wildfires, crime scenes and chemical spills.

### [Is Michigan Government Taking Too Long to Respond to Flint's Water Contamination Crisis?](#)

Though Gov. Rick Snyder signed an executive order on Monday to create an inter-agency committee to work on long-term solutions to the Flint lead contamination situation, critics argue that the state is responding to the problem too slowly.

### [Campus, Online Speech?](#)

### [California Teacher Under Scrutiny for Buying Computers for Students](#)

### [Virtual Classrooms Allow Students to Stay Connected on Snow Days](#)

## Industry Resources from Our Partners

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## Editor's Choice

### Thinking Big: 6 Innovative Ideas from Small Cities

How cities with populations under 100,000 are using tech to provide creative and forward-looking services.

### Washington Lawmakers Take Aim at Cybercrime with

### Washington Cyber Crime Act

Rep. Chad Magendanz said he hopes the act will eliminate barriers for law enforcement and create a clear path to defend against diverse cybercriminals.

## Most Popular

### 7 Career Lessons From Kirk Cousins

### New York to Provide High-Speed Broadband to All

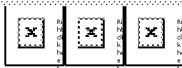
### Citizens by End of 2018

### Open-Source Toolkit Aims to Make Stormwater

### Management Easy

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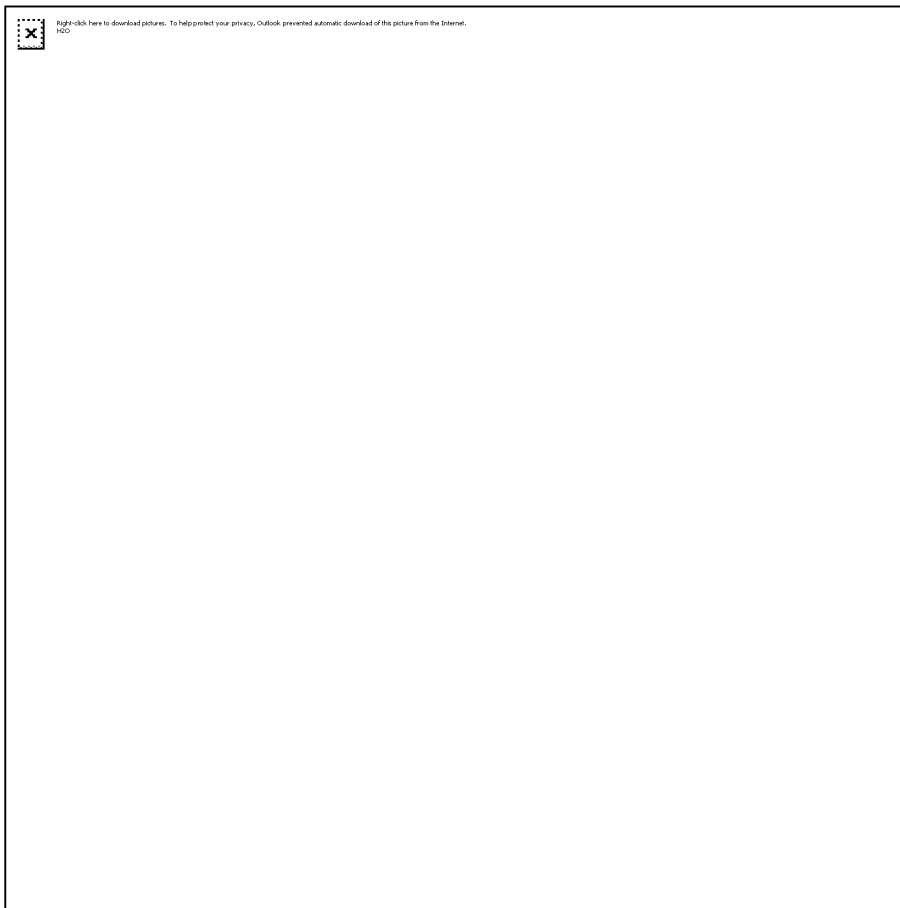
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**From:** Dept. Technology, Management & Budget <dtmb@govsubscriptions.michigan.gov>  
**Sent:** Tuesday, January 26, 2016 8:39 AM  
**To:** Sample, Brice (DTMB)  
**Subject:** Contributing time, muscle and money



During this month's Martin Luther King Jr. holiday weekend, some state employees turned their "day off" into a "day on" in Flint. There, they delivered bottled water, water filters, replacement cartridges and water testing kits to families. The volunteers joined other Michiganders, turning Dr. King's birthday observance into a day of service.



Mike Zimmer, director of the Office of Good Government and the Department of Licensing and Regulatory Affairs, has shared a link – [www.helpforflint.com](http://www.helpforflint.com) – that offers other opportunities to contribute time, muscle and money to bring clean drinking water to the community. Here in DTMB, some of our employees didn't wait for an invitation to lend a hand. Office of Retirement Services staff contributed funds that were used to buy 31 cases and 23 gallons of water, which a local organization transported to Flint.

Autumn Hubbard, Ambrea Mack and Sarah Esquivel, who are in the photo at the left, nearly emptied the shelves at their local grocery store. Thanks for your efforts.

everyone.

Now work.

Last week, I signed a new policy that formalizes the annual employee review process and sets expectations for employees and managers. [Administrative Policy 200.37](#) establishes consistent standards for implementing performance plans and reviews. Some of the standards are practices we have followed for years. Others are new. Some of particular note include:

- The mandatory use of HRMN
- A standard Feb. 1-Jan. 31 rating period for all employees
- An Individual Development Plan that specifies training or development programs for each employee
- Competencies and objectives that align to DTMB goals or scorecard metrics
- Consequences for managers and supervisors who do not complete the review process as required

A fundamental role of each DTMB manager or supervisor is to provide employees with direction and feedback on their performance. Employees also are expected to take an active role in pursuing professional development opportunities and achieving their competencies and objectives. I encourage you to review the new policy and talk with your manager or supervisor if you have questions. Of course, I welcome your questions and input as well. Please send your comments and ideas to me at [behend@michigan.gov](mailto:behend@michigan.gov).

I know these have been busy weeks for many of you as you take on additional responsibilities and work hard to provide resources and services for our customers and citizens across the state. Please know that your hard work has not gone unnoticed. Thank you for everything you do, every day.

Have a great week,

David



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**From:** Mears, Greg (DTMB)  
**Sent:** Thursday, February 11, 2016 1:44 PM  
**To:** Sample, Brice (DTMB)  
**Subject:** RE: Help with FOIA requests

I'm stuck in an unplanned meeting now too... Next free point for me will be around 4pm

*Greg Mears  
Client Specialist  
Serving DTMB and Civil Service  
Mason Building- 517-284-4524  
Cell 517-388-5445*

**Need me in a Hurry? Email me at:** [DTMB-MCSC-EO-Client-Specialists@michigan.gov](mailto:DTMB-MCSC-EO-Client-Specialists@michigan.gov)

---

**From:** Sample, Brice (DTMB)  
**Sent:** Thursday, February 11, 2016 1:34 PM  
**To:** Mears, Greg (DTMB) <mearsg@michigan.gov>  
**Subject:** RE: Help with FOIA requests

Sorry Greg...

Call you after this cc I'm on.

Brice Sample, CRM  
Records Manager  
DTMB, OSS, LOS  
Records Management Services  
[http://www.michigan.gov/dtmb/0,5552,7-150-9141\\_21738-....00.html](http://www.michigan.gov/dtmb/0,5552,7-150-9141_21738-....00.html)  
517-335-9450

DTMB service catalog  
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**From:** Mears, Greg (DTMB)  
**Sent:** Thursday, February 11, 2016 11:26 AM  
**To:** Sample, Brice (DTMB) <[sampleb@michigan.gov](mailto:sampleb@michigan.gov)>; Thompson, Kristi (DTMB) <[thompsonk1@michigan.gov](mailto:thompsonk1@michigan.gov)>  
**Subject:** RE: Help with FOIA requests

Ok, right after this conf call I'm on... What time are you going to lunch?

*Greg Mears  
Client Specialist  
Serving DTMB and Civil Service*

*Mason Building- 517-284-4524*  
*Cell 517-388-5445*

**Need me in a Hurry? Email me at:** [DTMB-MCSC-EO-Client-Specialists@michigan.gov](mailto:DTMB-MCSC-EO-Client-Specialists@michigan.gov)

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**From:** Sample, Brice (DTMB)  
**Sent:** Thursday, February 11, 2016 11:16 AM  
**To:** Mears, Greg (DTMB) <[mears@dtmb.michigan.gov](mailto:mears@dtmb.michigan.gov)>; Thompson, Kristi (DTMB) <[thompsonk1@dtmb.michigan.gov](mailto:thompsonk1@dtmb.michigan.gov)>  
**Subject:** RE: Help with FOIA requests

Give me a call we can discuss

Brice Sample, CRM  
Records Manager  
DTMB, OSS, LOS  
Records Management Services  
[http://www.michigan.gov/dtmb/0,5552,7-150-9141\\_21738---,00.html](http://www.michigan.gov/dtmb/0,5552,7-150-9141_21738---,00.html)  
517-335-9450

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<http://inside.michigan.gov/dtmb/Pages/default.aspx>



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**Sent:** Thursday, February 11, 2016 11:13 AM  
**To:** Sample, Brice (DTMB) <[sampleb@dtmb.michigan.gov](mailto:sampleb@dtmb.michigan.gov)>; Thompson, Kristi (DTMB) <[thompsonk1@dtmb.michigan.gov](mailto:thompsonk1@dtmb.michigan.gov)>  
**Subject:** FW: Help with FOIA requests  
**Importance:** High

Folks,

I have never done a FOIA request, only plenty of Litigation Holds. Do you folks have nay experience with this?

*Greg Mears*  
*Client Specialist*  
*Serving DTMB and Civil Service*  
*Mason Building- 517-284-4524*  
*Cell 517-388-5445*

**Need me in a Hurry? Email me at:** [DTMB-MCSC-EO-Client-Specialists@michigan.gov](mailto:DTMB-MCSC-EO-Client-Specialists@michigan.gov)

---

**From:** Westfall, Laurie (DTMB)  
**Sent:** Thursday, February 11, 2016 10:41 AM  
**To:** Mears, Greg (DTMB) <[mears@dtmb.michigan.gov](mailto:mears@dtmb.michigan.gov)>  
**Cc:** Gabler, David (DTMB) <[GablerD@dtmb.michigan.gov](mailto:GablerD@dtmb.michigan.gov)>; Roeske, Debbie (DTMB) <[RoeskeD@dtmb.michigan.gov](mailto:RoeskeD@dtmb.michigan.gov)>; Thomas, Maria (DTMB) <[ThomasM16@dtmb.michigan.gov](mailto:ThomasM16@dtmb.michigan.gov)>; Gorton, Glenn (DTMB) <[GortonG@dtmb.michigan.gov](mailto:GortonG@dtmb.michigan.gov)>  
**Subject:** FW: Help with FOIA requests  
**Importance:** High



Greg -- any thoughts? Would record retention/document management come in to play -- E-discovery system? Glenn is on vacation and I'm not sure what the options are for our MDE client.

Laurie Westfall  
General Manager  
DTMB, MCSC, MDE and CEPI  
Office: 517-335-1226  
Cell: 517-242-3499



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**From:** MSP-EOC-MDEDUCTN  
**Sent:** Thursday, February 11, 2016 10:19 AM  
**To:** Westfall, Laurie (DTMB) <[WestfallL@michigan.gov](mailto:WestfallL@michigan.gov)>; Gorton, Glenn (DTMB) <[GortonG@michigan.gov](mailto:GortonG@michigan.gov)>  
**Cc:** Head, David (MDE) <[HeadD@michigan.gov](mailto:HeadD@michigan.gov)>  
**Subject:** Help with FOIA requests

Laurie and Glenn,

Dave Head and I attended yesterday's Flint FOIA meeting. Many GMs were there.

I need some technical help with getting all the documents. There is some statewide system that we have to upload all our documents.

Can someone get me some idea what to tell staff on the best way to collect all the emails? What do I tell staff to do in order to send me all the emails? Is there a technical way? I hope something other than sending me all the emails.

Louis

Louis Burgess  
Emergency Management Coordinator  
Michigan Department of Education  
[Burgessi@michigan.gov](mailto:Burgessi@michigan.gov)  
Office: 517.335.3672  
Mobile: 517.930.4670

---

**From:** Mears, Greg (DTMB)  
**Sent:** Thursday, February 11, 2016 1:52 PM  
**To:** Sample, Brice (DTMB)  
**Subject:** RE: Help with FOIA requests

284-4524, see you then

*Greg Mears  
Client Specialist  
Serving DTMB and Civil Service  
Mason Building- 517-284-4524  
Cell 517-388-5445*

**Need me in a Hurry? Email me at:** [DTMB-MCSC-EO-Client-Specialists@michigan.gov](mailto:DTMB-MCSC-EO-Client-Specialists@michigan.gov)

---

**From:** Sample, Brice (DTMB)  
**Sent:** Thursday, February 11, 2016 1:51 PM  
**To:** Mears, Greg (DTMB) <mearsg@michigan.gov>  
**Subject:** RE: Help with FOIA requests

That works.

Brice Sample, CRM  
Records Manager  
DTMB, OSS, LOS  
Records Management Services  
[http://www.michigan.gov/dtmb/0,5552,7-150-9141\\_21738-....00.html](http://www.michigan.gov/dtmb/0,5552,7-150-9141_21738-....00.html)  
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DTMB service catalog  
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**To:** Sample, Brice (DTMB) <[sampleb@michigan.gov](mailto:sampleb@michigan.gov)>; Thompson, Kristi (DTMB) <[thompsonk1@michigan.gov](mailto:thompsonk1@michigan.gov)>  
**Subject:** RE: Help with FOIA requests

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Mason Building- 517-284-4524  
Cell 517-388-5445*

**Need me in a Hurry? Email me at:** [DTMB-MCSC-EO-Client-Specialists@michigan.gov](mailto:DTMB-MCSC-EO-Client-Specialists@michigan.gov)

---

**From:** Sample, Brice (DTMB)  
**Sent:** Thursday, February 11, 2016 11:16 AM  
**To:** Mears, Greg (DTMB) <[mearsg@michigan.gov](mailto:mearsg@michigan.gov)>; Thompson, Kristi (DTMB) <[thompsonk1@michigan.gov](mailto:thompsonk1@michigan.gov)>  
**Subject:** RE: Help with FOIA requests

Give me a call we can discuss

Brice Sample, CRM  
Records Manager  
DTMB, OSS, LOS  
Records Management Services  
[http://www.michigan.gov/dtmb/0,5552,7-150-9141\\_21738---,00.html](http://www.michigan.gov/dtmb/0,5552,7-150-9141_21738---,00.html)  
517-335-9450

DTMB service catalog

<http://inside.michigan.gov/dtmb/Pages/default.aspx>



HELP. CONNECT. SOLVE.

---

**From:** Mears, Greg (DTMB)

**Sent:** Thursday, February 11, 2016 11:13 AM

**To:** Sample, Brice (DTMB) <[sampleb@michigan.gov](mailto:sampleb@michigan.gov)>; Thompson, Kristi (DTMB) <[thompsonk1@michigan.gov](mailto:thompsonk1@michigan.gov)>

**Subject:** FW: Help with FOIA requests

**Importance:** High

Folks,

I have never done a FOIA request, only plenty of Litigation Holds. Do you folks have nay experience with this?

*Greg Mears*

*Client Specialist*

*Serving DTMB and Civil Service*

*Mason Building- 517-284-4524*

*Cell 517-388-5445*

**Need me in a Hurry? Email me at:** [DTMB-MCSC-EO-Client-Specialists@michigan.gov](mailto:DTMB-MCSC-EO-Client-Specialists@michigan.gov)

---

**From:** Westfall, Laurie (DTMB)

**Sent:** Thursday, February 11, 2016 10:41 AM

**To:** Mears, Greg (DTMB) <[mearsg@michigan.gov](mailto:mearsg@michigan.gov)>

**Cc:** Gabler, David (DTMB) <[GablerD@michigan.gov](mailto:GablerD@michigan.gov)>; Roeske, Debbie (DTMB) <[RoeskeD@michigan.gov](mailto:RoeskeD@michigan.gov)>; Thomas, Maria (DTMB) <[ThomasM16@michigan.gov](mailto:ThomasM16@michigan.gov)>; Gorton, Glenn (DTMB) <[GortonG@michigan.gov](mailto:GortonG@michigan.gov)>

**Subject:** FW: Help with FOIA requests

**Importance:** High

Greg -- any thoughts? Would record retention/document management come in to play -- E-discovery system? Glenn is on vacation and I'm not sure what the options are for our MDE client.

Laurie Westfall

General Manager

DTMB, MCSC, MDE and CEPI

Office: 517-335-1226

Cell: 517-242-3499



HELP. CONNECT. SOLVE.

---

**From:** MSP-EOC-MDEDUCTN

**Sent:** Thursday, February 11, 2016 10:19 AM

**To:** Westfall, Laurie (DTMB) <[WestfallL@michigan.gov](mailto:WestfallL@michigan.gov)>; Gorton, Glenn (DTMB) <[GortonG@michigan.gov](mailto:GortonG@michigan.gov)>

**Cc:** Head, David (MDE) <[HeadD@michigan.gov](mailto:HeadD@michigan.gov)>

**Subject:** Help with FOIA requests

Laurie and Glenn,

Dave Head and I attended yesterday's Flint FOIA meeting. Many GMs were there.

I need some technical help with getting all the documents. There is some statewide system that we have to upload all our documents.

Can someone get me some idea what to tell staff on the best way to collect all the emails? What do I tell staff to do in order to send me all the emails? Is there a technical way? I hope something other than sending me all the emails.

Louis

Louis Burgess  
Emergency Management Coordinator  
Michigan Department of Education  
[Burgessl@michigan.gov](mailto:Burgessl@michigan.gov)  
Office: 517.335.3672  
Mobile: 517.930.4670

---

**From:** Mears, Greg (DTMB)  
**Sent:** Thursday, February 11, 2016 3:48 PM  
**To:** Sample, Brice (DTMB)  
**Subject:** RE: Help with FOIA requests

**Importance:** High

Brice,

Please disregard, I am told we were going to receive directions from the PO tomorrow. I will call you if I need help with this.

*Greg Mears  
Client Specialist  
Serving DTMB and Civil Service  
Mason Building- 517-284-4524  
Cell 517-388-5445*

**Need me in a Hurry? Email me at:** [DTMB-MCSC-EO-Client-Specialists@michigan.gov](mailto:DTMB-MCSC-EO-Client-Specialists@michigan.gov)

---

**From:** Sample, Brice (DTMB)  
**Sent:** Thursday, February 11, 2016 1:51 PM  
**To:** Mears, Greg (DTMB) <mearsg@michigan.gov>  
**Subject:** RE: Help with FOIA requests

That works.

Brice Sample, CRM  
Records Manager  
DTMB, OSS, LOS  
Records Management Services  
[http://www.michigan.gov/dtmb/0,5552,7-150-9141\\_21738---,00.html](http://www.michigan.gov/dtmb/0,5552,7-150-9141_21738---,00.html)  
517-335-9450

DTMB service catalog  
<http://inside.michigan.gov/dtmb/sc/Pages/default.aspx>

**DTMB**  
**HELP. CONNECT. SOLVE.**

---

**From:** Mears, Greg (DTMB)  
**Sent:** Thursday, February 11, 2016 1:44 PM  
**To:** Sample, Brice (DTMB) <[sampleb@michigan.gov](mailto:sampleb@michigan.gov)>  
**Subject:** RE: Help with FOIA requests

I'm stuck in an unplanned meeting now too... Next free point for me will be around 4pm

*Greg Mears*

*Client Specialist  
Serving DTMB and Civil Service  
Mason Building 517-284-4524  
Cell 517-388-5445*

**Need me in a Hurry? Email me at:** [DTMB-MCSC-EO-Client-Specialists@michigan.gov](mailto:DTMB-MCSC-EO-Client-Specialists@michigan.gov)

---

**From:** Sample, Brice (DTMB)  
**Sent:** Thursday, February 11, 2016 1:34 PM  
**To:** Mears, Greg (DTMB) <[mearsg@michigan.gov](mailto:mearsg@michigan.gov)>  
**Subject:** RE: Help with FOIA requests

Sorry Greg...

Call you after this cc I'm on.

Brice Sample, CRM  
Records Manager  
DTMB, OSS, LOS  
Records Management Services  
[http://www.michigan.gov/dtmb/0,5552,7-150-9141\\_21738---,00.html](http://www.michigan.gov/dtmb/0,5552,7-150-9141_21738---,00.html)  
517-335-9450

DTMB service catalog  
<http://inside.michigan.gov/dtmb/sc/Pages/default.aspx>

**DTMB**  
**HELP. CONNECT. SOLVE.**

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**From:** Mears, Greg (DTMB)  
**Sent:** Thursday, February 11, 2016 11:26 AM  
**To:** Sample, Brice (DTMB) <[sampleb@michigan.gov](mailto:sampleb@michigan.gov)>; Thompson, Kristi (DTMB) <[thompsonk1@michigan.gov](mailto:thompsonk1@michigan.gov)>  
**Subject:** RE: Help with FOIA requests

Ok, right after this conf call I'm on... What time are you going to lunch?

*Greg Mears  
Client Specialist  
Serving DTMB and Civil Service  
Mason Building 517-284-4524  
Cell 517-388-5445*

**Need me in a Hurry? Email me at:** [DTMB-MCSC-EO-Client-Specialists@michigan.gov](mailto:DTMB-MCSC-EO-Client-Specialists@michigan.gov)

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**Sent:** Thursday, February 11, 2016 11:16 AM  
**To:** Mears, Greg (DTMB) <[mearsg@michigan.gov](mailto:mearsg@michigan.gov)>; Thompson, Kristi (DTMB) <[thompsonk1@michigan.gov](mailto:thompsonk1@michigan.gov)>  
**Subject:** RE: Help with FOIA requests

Give me a call we can discuss

Brice Sample, CRM

Records Manager  
DTMB, OSS, LOS  
Records Management Services  
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**Subject:** FW: Help with FOIA requests  
**Importance:** High

Folks,

I have never done a FOIA request, only plenty of Litigation Holds. Do you folks have nay experience with this?

*Greg Mears  
Client Specialist  
Serving DTMB and Civil Service  
Mason Building 517-284-4524  
Cell 517-388-5445*

**Need me in a Hurry? Email me at:** [DTMB-MCSC-EO-Client-Specialists@michigan.gov](mailto:DTMB-MCSC-EO-Client-Specialists@michigan.gov)

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**From:** Westfall, Laurie (DTMB)  
**Sent:** Thursday, February 11, 2016 10:41 AM  
**To:** Mears, Greg (DTMB) <[mearsg@michigan.gov](mailto:mearsg@michigan.gov)>  
**Cc:** Gabler, David (DTMB) <[GablerD@michigan.gov](mailto:GablerD@michigan.gov)>; Roeske, Debbie (DTMB) <[RoeskeD@michigan.gov](mailto:RoeskeD@michigan.gov)>; Thomas, Maria (DTMB) <[ThomasM16@michigan.gov](mailto:ThomasM16@michigan.gov)>; Gorton, Glenn (DTMB) <[GortonG@michigan.gov](mailto:GortonG@michigan.gov)>  
**Subject:** FW: Help with FOIA requests  
**Importance:** High

Greg -- any thoughts? Would record retention/document management come in to play -- E-discovery system? Glenn is on vacation and I'm not sure what the options are for our MDE client.

Laurie Westfall  
General Manager  
DTMB, MCSC, MDE and CEPI  
Office: 517-335-1226  
Cell: 517-242-3499



---

**From:** MSP-EOC-MDEDUCTN  
**Sent:** Thursday, February 11, 2016 10:19 AM  
**To:** Westfall, Laurie (DTMB) <[WestfallL@michigan.gov](mailto:WestfallL@michigan.gov)>; Gorton, Glenn (DTMB) <[GortonG@michigan.gov](mailto:GortonG@michigan.gov)>



**Cc:** Head, David (MDE) <[HeadD@michigan.gov](mailto:HeadD@michigan.gov)>

**Subject:** Help with FOIA requests

Laurie and Glenn,

Dave Head and I attended yesterday's Flint FOIA meeting. Many GMs were there.

I need some technical help with getting all the documents. There is some statewide system that we have to upload all our documents.

Can someone get me some idea what to tell staff on the best way to collect all the emails? What do I tell staff to do in order to send me all the emails? Is there a technical way? I hope something other than sending me all the emails.

Louis

Louis Burgess  
Emergency Management Coordinator  
Michigan Department of Education  
[Burgessi@michigan.gov](mailto:Burgessi@michigan.gov)  
Office: 517.335.3672  
Mobile: 517.930.4670

---

**From:** VanCoevering, Joyce (DTMB)  
**Sent:** Tuesday, February 16, 2016 9:19 AM  
**To:** Sample, Brice (DTMB)  
**Subject:** RE: NEW DEADLINE - Time Sensitive Request

Thanks !

Joyce Van Coevering, Director  
Office of Support Services  
MI Department of Technology, Management and Budget  
517-322-5005



---

**From:** Sample, Brice (DTMB)  
**Sent:** Tuesday, February 16, 2016 7:58 AM  
**To:** VanCoevering, Joyce (DTMB) <Vancoeveringj1@michigan.gov>; Thompson, Kristi (DTMB) <thompsonk1@michigan.gov>  
**Subject:** RE: NEW DEADLINE - Time Sensitive Request

None of the Records Center staff are likely custodies of email using any of those terms.

Brice Sample, CRM  
Records Manager  
DTMB, OSS, LOS  
Records Management Services  
[http://www.michigan.gov/dtmb/0,5552,7-150-9141\\_21738---,00.html](http://www.michigan.gov/dtmb/0,5552,7-150-9141_21738---,00.html)  
517-335-9450

DTMB service catalog  
<http://inside.michigan.gov/dtmb/sc/Pages/default.aspx>



---

**From:** VanCoevering, Joyce (DTMB)  
**Sent:** Friday, February 12, 2016 4:06 PM  
**To:** Cischke, Roy (DTMB) <cischker@michigan.gov>; Goodine, Tom (DTMB) <goodinet@michigan.gov>; Hampton, Kristen (DTMB) <HamptonK@michigan.gov>; Hofmeister, David (DTMB) <HofmeisterD@michigan.gov>; Mathews, Jamie (DTMB) <MathewsJ@michigan.gov>; Ruhstorfer, Amy (DTMB) <RuhstorferA@michigan.gov>; Sample, Brice (DTMB) <sampleb@michigan.gov>; Thompson, Kristi (DTMB) <thompsonk1@michigan.gov>; Wright, Seth (DTMB) <WrightS17@michigan.gov>

**Subject:** FW: NEW DEADLINE - Time Sensitive Request

**Importance:** High

Please provide me a list of names custodians (see original email from below from Brom to SMT) by **10:00 on Tuesday 2/16/16**.

Joyce Van Coevering, Director  
Office of Support Services  
MI Department of Technology, Management and Budget  
517-322-5005



---

**From:** Stibitz, Brom (DTMB)

**Sent:** Friday, February 12, 2016 3:57 PM

**To:** Allen, Charlotte (DTMB) <AllenC1@michigan.gov>; Behen, David (DTMB) <Behend@michigan.gov>; Best, Marcy (DTMB) <BestM@michigan.gov>; Brownlee, Jeff (DTMB) <BrownleeJ@michigan.gov>; Buhs, Caleb (DTMB) <BuhsC@michigan.gov>; Davenport, Rodney (DTMB) <DavenportR1@michigan.gov>; Donnan, Chanda (DTMB) <DonnanC@michigan.gov>; Fortino, Diane (DTMB) <FortinoD@michigan.gov>; Gelisse, Ashley (DTMB) <GelisseA@michigan.gov>; Gilliland, Michael (DTMB) <gillilandm@michigan.gov>; Gonzalez, Tonyia (DTMB) <GonzalezT1@michigan.gov>; Griswold, Kim (DTMB) <GRISWOLDK@michigan.gov>; Ingersoll, Jean (DHHS) <IngersollJ@michigan.gov>; Jeffery, Phillip (DTMB) <JefferyP@michigan.gov>; King, Susan (MCSC) <KingS5@michigan.gov>; Kopacsi, Christian (DTMB) <KopacsiC@michigan.gov>; Lowe, Richard (DTMB) <lower@michigan.gov>; Manning, Kelly (DTMB) <ManningK4@michigan.gov>; Mathews, Jamie (DTMB) <MathewsJ@michigan.gov>; McFarlane, James (DTMB) <mcfarlanej@michigan.gov>; Nixon, Ruth (DTMB) <NixonR@michigan.gov>; Palmer, Jason (DTMB) <PalmerJ2@michigan.gov>; Rabidoux, Jill (DTMB) <RabidouxJ@michigan.gov>; Ragsdale, Aimee (DTMB) <RagsdaleA@michigan.gov>; Schafer, Dana (DTMB) <schaferd1@michigan.gov>; Swanson, Eric (DTMB) <swansone@michigan.gov>; Sweeney, Matthew (DTMB) <SweeneyM1@michigan.gov>; Taylor, Beverly (DTMB) <TaylorB8@michigan.gov>; Trakul, Pamela (DTMB) <TrakulP@michigan.gov>; Turnquist, Michael (DTMB) <TurnquistM@michigan.gov>; VanCoevering, Joyce (DTMB) <Vancoeveringj1@michigan.gov>; Vanden Bosch, Kerrie (DTMB) <vandenboschk@michigan.gov>; Wellman, Jeff (DTMB) <WellmanJ1@michigan.gov>

**Cc:** Baker, Natasha (SRO) <BakerN5@michigan.gov>; Hawks, Orlene (DTMB) <HawksO@michigan.gov>

**Subject:** NEW DEADLINE - Time Sensitive Request

Senior Management Team,

We just received the search terms for the document production. (See below.) Given the lateness of this email, we are asking you send your list of custodians to Jean Ingersoll **no later than noon on Tuesday, February 16**.

We are not asking you to conduct any searches right now. Further directions will come from Jean.

Search terms:

Legionnaire  
Legionella

“boil water order” & “Flint” (anywhere in document)  
“coli” & Flint (anywhere in document)  
“bacteria” & “Flint” (anywhere in document)  
“microb” & “Flint” (anywhere in document)  
“TTHM” & “Flint” (anywhere in document)  
“Lead” & “Flint” (anywhere in document)  
“emergency” & “Flint” (anywhere in document)  
Karegnondi  
“Genesee County Health Department”  
“Flint” (within sentence) “utilities”  
“Lead and Copper Rule”  
“Detroit Water and Sewerage Department” & “Flint” (anywhere in document)  
“DWSN” & “Flint” (anywhere in document)  
“Flint River”  
“Pb” & “water” (anywhere in document)  
“KWA”

Please call me or Jean if you have any questions.

Brom

---

**From:** Stibitz, Brom (DTMB)

**Sent:** Thursday, February 11, 2016 4:40 PM

**To:** Allen, Charlotte (DTMB) <AllenC1@michigan.gov>; Behen, David (DTMB) <Behend@michigan.gov>; Best, Marcy (DTMB) <BestM@michigan.gov>; Brownlee, Jeff (DTMB) <BrownleeJ@michigan.gov>; Buhs, Caleb (DTMB) <BuhsC@michigan.gov>; Davenport, Rodney (DTMB) <DavenportR1@michigan.gov>; Donnan, Chanda (DTMB) <DonnanC@michigan.gov>; Fortino, Diane (DTMB) <FortinoD@michigan.gov>; Gelisse, Ashley (DTMB) <GelisseA@michigan.gov>; Gilliland, Michael (DTMB) <gillilandm@michigan.gov>; Gonzalez, Tonyia (DTMB) <GonzalezT1@michigan.gov>; Griswold, Kim (DTMB) <GRISWOLDK@michigan.gov>; Ingersoll, Jean (DHHS) <IngersollJ@michigan.gov>; Jeffery, Phillip (DTMB) <JefferyP@michigan.gov>; King, Susan (MCSC) <KingS5@michigan.gov>; Kopacsi, Christian (DTMB) <KopacsiC@michigan.gov>; Lowe, Richard (DTMB) <lower@michigan.gov>; Manning, Kelly (DTMB) <ManningK4@michigan.gov>; Mathews, Jamie (DTMB) <MathewsJ@michigan.gov>; McFarlane, James (DTMB) <mcfarlanej@michigan.gov>; Nixon, Ruth (DTMB) <NixonR@michigan.gov>; Palmer, Jason (DTMB) <PalmerJ2@michigan.gov>; Rabidoux, Jill (DTMB) <RabidouxJ@michigan.gov>; Ragsdale, Aimee (DTMB) <RagsdaleA@michigan.gov>; Schafer, Dana (DTMB) <schaferd1@michigan.gov>; Stibitz, Brom (DTMB) <StibitzB@michigan.gov>; Swanson, Eric (DTMB) <swansone@michigan.gov>; Sweeney, Matthew (DTMB) <SweeneyM1@michigan.gov>; Taylor, Beverly (DTMB) <TaylorBB@michigan.gov>; Trakul, Pamela (DTMB) <TrakulP@michigan.gov>; Turnquist, Michael (DTMB) <TurnquistM@michigan.gov>; VanCoevering, Joyce (DTMB) <VancoeveringJ1@michigan.gov>; Vanden Bosch, Kerrie (DTMB) <vandenboschk@michigan.gov>; Wellman, Jeff (DTMB) <WellmanJ1@michigan.gov>

**Subject:** Time Sensitive Request

SMT,

Jean Ingersoll is leading DTMB's effort to comply with document production requests related to freedom of information requests and certain lawsuits against the state.

At some point during the day tomorrow, Jean will share with you a list of standard “search terms” which we will use to compile documents related to this lawsuit.

**Within 2 hours of receiving this email from Jean, you need to respond with a list of likely custodians from your work area.** Jean may have more information on this tomorrow, but generally speaking a custodian will be

a staff member who might reasonably be expected to have documents (electronic or otherwise) that correspond to the issues identified in the search terms.

If you have any questions, please call me or Jean. This is an important issue and I thank you in advance for your attention to this matter.

Brom Stibitz  
Chief Deputy Director  
Michigan Department of Technology, Management and Budget  
[stibitzb@michigan.gov](mailto:stibitzb@michigan.gov)  
517-373-1004



**HELP. CONNECT. SOLVE.**

---

**From:** Ruhstorfer, Amy (DTMB)  
**Sent:** Tuesday, February 16, 2016 10:20 AM  
**To:** Sample, Brice (DTMB)  
**Subject:** FW: NEW DEADLINE - Time Sensitive Request

**Importance:** High

Brice,

Did you provide any names to Joyce? I received clarification that the names submitted should be any staff that may have emails related to the phrases below. Please let me know if you have any asap and provide to Joyce and copy me.

Thanks,  
Amy  
517-636-4654

---

**From:** VanCoevering, Joyce (DTMB)  
**Sent:** Friday, February 12, 2016 4:06 PM  
**To:** Cischke, Roy (DTMB) <cischker@michigan.gov>; Goodine, Tom (DTMB) <goodinet@michigan.gov>; Hampton, Kristen (DTMB) <HamptonK@michigan.gov>; Hofmeister, David (DTMB) <HofmeisterD@michigan.gov>; Mathews, Jamie (DTMB) <MathewsJ@michigan.gov>; Ruhstorfer, Amy (DTMB) <RuhstorferA@michigan.gov>; Sample, Brice (DTMB) <sampleb@michigan.gov>; Thompson, Kristi (DTMB) <thompsonk1@michigan.gov>; Wright, Seth (DTMB) <WrightS17@michigan.gov>  
**Subject:** FW: NEW DEADLINE - Time Sensitive Request  
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Please provide me a list of names custodians (see original email from below from Brom to SMT) by 10:00 on Tuesday 2/16/16.

Joyce Van Coevering, Director  
Office of Support Services  
MI Department of Technology, Management and Budget  
517-322-5005

**DTMB**  
**HELP. CONNECT. SOLVE.**

---

**From:** Stibitz, Brom (DTMB)  
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**To:** Allen, Charlotte (DTMB) <AllenC1@michigan.gov>; Behen, David (DTMB) <Behend@michigan.gov>; Best, Marcy (DTMB) <BestM@michigan.gov>; Brownlee, Jeff (DTMB) <BrownleeJ@michigan.gov>; Buhs, Caleb (DTMB) <BuhsC@michigan.gov>; Davenport, Rodney (DTMB) <DavenportR1@michigan.gov>; Donnan, Chanda (DTMB) <DonnanC@michigan.gov>; Fortino, Diane (DTMB) <FortinoD@michigan.gov>; Gelisse, Ashley (DTMB)

<GelisseA@michigan.gov>; Gilliland, Michael (DTMB) <gillilandm@michigan.gov>; Gonzalez, Tonyia (DTMB) <GonzalezT1@michigan.gov>; Griswold, Kim (DTMB) <GRISWOLDK@michigan.gov>; Ingersoll, Jean (DHHS) <IngersollJ@michigan.gov>; Jeffery, Phillip (DTMB) <JefferyP@michigan.gov>; King, Susan (MCSC) <KingS5@michigan.gov>; Kopacsi, Christian (DTMB) <KopacsiC@michigan.gov>; Lowe, Richard (DTMB) <lower@michigan.gov>; Manning, Kelly (DTMB) <ManningK4@michigan.gov>; Mathews, Jamie (DTMB) <MathewsJ@michigan.gov>; McFarlane, James (DTMB) <mcfarlanej@michigan.gov>; Nixon, Ruth (DTMB) <NixonR@michigan.gov>; Palmer, Jason (DTMB) <PalmerJ2@michigan.gov>; Rabidoux, Jill (DTMB) <RabidouxJ@michigan.gov>; Ragsdale, Aimee (DTMB) <RagsdaleA@michigan.gov>; Schafer, Dana (DTMB) <schaferd1@michigan.gov>; Swanson, Eric (DTMB) <swansone@michigan.gov>; Sweeney, Matthew (DTMB) <SweeneyM1@michigan.gov>; Taylor, Beverly (DTMB) <TaylorB8@michigan.gov>; Trakul, Pamela (DTMB) <TrakulP@michigan.gov>; Turnquist, Michael (DTMB) <TurnquistM@michigan.gov>; VanCoeverying, Joyce (DTMB) <VancoeveringJ1@michigan.gov>; Vanden Bosch, Kerrie (DTMB) <vandenboschk@michigan.gov>; Wellman, Jeff (DTMB) <WellmanJ1@michigan.gov>

**Cc:** Baker, Natasha (SRO) <BakerN5@michigan.gov>; Hawks, Orlene (DTMB) <HawksO@michigan.gov>

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“microb” & “Flint” (anywhere in document)  
“TTHM” & “Flint” (anywhere in document)  
“Lead” & “Flint” (anywhere in document)  
“emergency” & “Flint” (anywhere in document)  
Karegnondi  
“Genesee County Health Department”  
“Flint” (within sentence) “utilities”  
“Lead and Copper Rule”  
“Detroit Water and Sewerage Department” & “Flint” (anywhere in document)  
“DWSD” & “Flint” (anywhere in document)  
“Flint River”  
“Pb” & “water” (anywhere in document)  
“KWA”

Please call me or Jean if you have any questions.

Brom

---

**From:** Stibitz, Brom (DTMB)

**Sent:** Thursday, February 11, 2016 4:40 PM

**To:** Allen, Charlotte (DTMB) <AllenC1@michigan.gov>; Behen, David (DTMB) <Behend@michigan.gov>; Best, Marcy (DTMB) <BestM@michigan.gov>; Brownlee, Jeff (DTMB) <BrownleeJ@michigan.gov>; Buhs, Caleb (DTMB) <BuhsC@michigan.gov>; Davenport, Rodney (DTMB) <DavenportR1@michigan.gov>; Donnan, Chanda (DTMB)

<DonnanC@michigan.gov>; Fortino, Diane (DTMB) <FortinoD@michigan.gov>; Gelisse, Ashley (DTMB) <GelisseA@michigan.gov>; Gilliland, Michael (DTMB) <gillilandm@michigan.gov>; Gonzalez, Tonyia (DTMB) <GonzalezT1@michigan.gov>; Griswold, Kim (DTMB) <GRISWOLDK@michigan.gov>; Ingersoll, Jean (DHHS) <IngersollJ@michigan.gov>; Jeffery, Phillip (DTMB) <Jefferyp@michigan.gov>; King, Susan (MCSC) <KingS5@michigan.gov>; Kopacsi, Christian (DTMB) <KopacsiC@michigan.gov>; Lowe, Richard (DTMB) <lower@michigan.gov>; Manning, Kelly (DTMB) <ManningK4@michigan.gov>; Mathews, Jamie (DTMB) <MathewsJ@michigan.gov>; McFarlane, James (DTMB) <mcfarlanej@michigan.gov>; Nixon, Ruth (DTMB) <NixonR@michigan.gov>; Palmer, Jason (DTMB) <PalmerJ2@michigan.gov>; Rabidoux, Jill (DTMB) <RabidouxJ@michigan.gov>; Ragsdale, Aimee (DTMB) <RagsdaleA@michigan.gov>; Schafer, Dana (DTMB) <schaferd1@michigan.gov>; Stibitz, Brom (DTMB) <StibitzB@michigan.gov>; Swanson, Eric (DTMB) <swansone@michigan.gov>; Sweeney, Matthew (DTMB) <SweeneyM1@michigan.gov>; Taylor, Beverly (DTMB) <Taylor88@michigan.gov>; Trakul, Pamela (DTMB) <TrakulP@michigan.gov>; Turnquist, Michael (DTMB) <TurnquistM@michigan.gov>; VanCoevery, Joyce (DTMB) <Vancoevering1@michigan.gov>; Vanden Bosch, Kerrie (DTMB) <vandenboschk@michigan.gov>; Wellman, Jeff (DTMB) <WellmanJ1@michigan.gov>

**Subject:** Time Sensitive Request

SMT,

Jean Ingersoll is leading DTMB's effort to comply with document production requests related to freedom of information requests and certain lawsuits against the state.

At some point during the day tomorrow, Jean will share with you a list of standard "search terms" which we will use to compile documents related to this lawsuit.

**Within 2 hours of receiving this email from Jean, you need to respond with a list of likely custodians from your work area.** Jean may have more information on this tomorrow, but generally speaking a custodian will be a staff member who might reasonably be expected to have documents (electronic or otherwise) that correspond to the issues identified in the search terms.

If you have any questions, please call me or Jean. This is an important issue and I thank you in advance for your attention to this matter.

Brom Stibitz  
Chief Deputy Director  
Michigan Department of Technology, Management and Budget  
[stibitzb@michigan.gov](mailto:stibitzb@michigan.gov)  
517-373-1004



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---

**From:** Ruhstorfer, Amy (DTMB)  
**Sent:** Tuesday, February 16, 2016 11:56 AM  
**To:** Sample, Brice (DTMB)  
**Subject:** RE: NEW DEADLINE - Time Sensitive Request

Thank you.

---

**From:** Sample, Brice (DTMB)  
**Sent:** Tuesday, February 16, 2016 11:46 AM  
**To:** Ruhstorfer, Amy (DTMB) <RuhstorferA@michigan.gov>  
**Subject:** RE: NEW DEADLINE - Time Sensitive Request

Brice Sample, CRM  
Records Manager  
DTMB, OSS, LOS  
Records Management Services  
[http://www.michigan.gov/dtmb/0,5552,7-150-9141\\_21738---,00.html](http://www.michigan.gov/dtmb/0,5552,7-150-9141_21738---,00.html)  
517-335-9450

DTMB service catalog  
<http://inside.michigan.gov/dtmb/sc/Pages/default.aspx>



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---

**From:** Ruhstorfer, Amy (DTMB)  
**Sent:** Tuesday, February 16, 2016 10:20 AM  
**To:** Sample, Brice (DTMB) <sampleb@michigan.gov>  
**Subject:** FW: NEW DEADLINE - Time Sensitive Request  
**Importance:** High

Brice,

Did you provide any names to Joyce? I received clarification that the names submitted should be any staff that may have emails related to the phrases below. Please let me know if you have any asap and provide to Joyce and copy me.

Thanks,  
Amy  
517-636-4654

---

**From:** VanCoevering, Joyce (DTMB)  
**Sent:** Friday, February 12, 2016 4:06 PM  
**To:** Cischke, Roy (DTMB) <cischker@michigan.gov>; Goodine, Tom (DTMB) <goodinet@michigan.gov>; Hampton, Kristen (DTMB) <HamptonK@michigan.gov>; Hofmeister, David (DTMB) <HofmeisterD@michigan.gov>; Mathews, Jamie (DTMB) <MathewsJ@michigan.gov>; Ruhstorfer, Amy (DTMB) <RuhstorferA@michigan.gov>; Sample, Brice (DTMB) <sampleb@michigan.gov>; Thompson, Kristi (DTMB) <thompsonk1@michigan.gov>; Wright, Seth (DTMB)

<WrightS17@michigan.gov>

**Subject:** FW: NEW DEADLINE - Time Sensitive Request

**Importance:** High

Please provide me a list of names custodians (see original email from below from Brom to SMT) by 10:00 on Tuesday 2/16/16.

Joyce Van Coevering, Director  
Office of Support Services  
MI Department of Technology, Management and Budget  
517-322-5005



---

**From:** Stibitz, Brom (DTMB)

**Sent:** Friday, February 12, 2016 3:57 PM

**To:** Allen, Charlotte (DTMB) <AllenC1@michigan.gov>; Behen, David (DTMB) <Behend@michigan.gov>; Best, Marcy (DTMB) <BestM@michigan.gov>; Brownlee, Jeff (DTMB) <BrownleeJ@michigan.gov>; Buhs, Caleb (DTMB) <BuhsC@michigan.gov>; Davenport, Rodney (DTMB) <DavenportR1@michigan.gov>; Donnan, Chanda (DTMB) <DonnanC@michigan.gov>; Fortino, Diane (DTMB) <FortinoD@michigan.gov>; Gelisse, Ashley (DTMB) <GelisseA@michigan.gov>; Gilliland, Michael (DTMB) <gillilandm@michigan.gov>; Gonzalez, Tonyia (DTMB) <GonzalezT1@michigan.gov>; Griswold, Kim (DTMB) <GRISWOLDK@michigan.gov>; Ingersoll, Jean (DHHS) <IngersollJ@michigan.gov>; Jeffery, Phillip (DTMB) <JefferyP@michigan.gov>; King, Susan (MCSC) <KingS5@michigan.gov>; Kopacsi, Christian (DTMB) <KopacsiC@michigan.gov>; Lowe, Richard (DTMB) <lower@michigan.gov>; Manning, Kelly (DTMB) <ManningK4@michigan.gov>; Mathews, Jamie (DTMB) <MathewsJ@michigan.gov>; McFarlane, James (DTMB) <mcfarlanej@michigan.gov>; Nixon, Ruth (DTMB) <NixonR@michigan.gov>; Palmer, Jason (DTMB) <PalmerJ2@michigan.gov>; Rabidoux, Jill (DTMB) <RabidouxJ@michigan.gov>; Ragsdale, Aimee (DTMB) <RagsdaleA@michigan.gov>; Schafer, Dana (DTMB) <schaferd1@michigan.gov>; Swanson, Eric (DTMB) <swansone@michigan.gov>; Sweeney, Matthew (DTMB) <SweeneyM1@michigan.gov>; Taylor, Beverly (DTMB) <TaylorB8@michigan.gov>; Trakul, Pamela (DTMB) <TrakulP@michigan.gov>; Turnquist, Michael (DTMB) <TurnquistM@michigan.gov>; VanCoevering, Joyce (DTMB) <VancoeveringJ1@michigan.gov>; Vanden Bosch, Kerrie (DTMB) <vandenboschk@michigan.gov>; Wellman, Jeff (DTMB) <WellmanJ1@michigan.gov>

**Cc:** Baker, Natasha (SRO) <BakerN5@michigan.gov>; Hawks, Orlene (DTMB) <HawksO@michigan.gov>

**Subject:** NEW DEADLINE - Time Sensitive Request

Senior Management Team,

We just received the search terms for the document production. (See below.) Given the lateness of this email, we are asking you send your list of custodians to Jean Ingersoll **no later than noon on Tuesday, February 16.**

We are not asking you to conduct any searches right now. Further directions will come from Jean.

Search terms:

Legionnaire  
Legionella

“boil water order” & “Flint” (anywhere in document)  
“coli” & Flint (anywhere in document)  
“bacteria” & “Flint” (anywhere in document)  
“microb” & “Flint” (anywhere in document)  
“TTHM” & “Flint” (anywhere in document)  
“Lead” & “Flint” (anywhere in document)  
“emergency” & “Flint” (anywhere in document)  
Karegnondi  
“Genesee County Health Department”  
“Flint” (within sentence) “utilities”  
“Lead and Copper Rule”  
“Detroit Water and Sewerage Department” & “Flint” (anywhere in document)  
“DWSN” & “Flint” (anywhere in document)  
“Flint River”  
“Pb” & “water” (anywhere in document)  
“KWA”

Please call me or Jean if you have any questions.

Brom

---

**From:** Stibitz, Brom (DTMB)

**Sent:** Thursday, February 11, 2016 4:40 PM

**To:** Allen, Charlotte (DTMB) <AllenC1@michigan.gov>; Behen, David (DTMB) <Behend@michigan.gov>; Best, Marcy (DTMB) <BestM@michigan.gov>; Brownlee, Jeff (DTMB) <BrownleeJ@michigan.gov>; Buhs, Caleb (DTMB) <BuhsC@michigan.gov>; Davenport, Rodney (DTMB) <DavenportR1@michigan.gov>; Donnan, Chanda (DTMB) <DonnanC@michigan.gov>; Fortino, Diane (DTMB) <FortinoD@michigan.gov>; Gelisse, Ashley (DTMB) <GelisseA@michigan.gov>; Gilliland, Michael (DTMB) <gillilandm@michigan.gov>; Gonzalez, Tonyia (DTMB) <GonzalezT1@michigan.gov>; Griswold, Kim (DTMB) <GRISWOLDK@michigan.gov>; Ingersoll, Jean (DHHS) <IngersollJ@michigan.gov>; Jeffery, Phillip (DTMB) <JefferyP@michigan.gov>; King, Susan (MCSC) <KingS5@michigan.gov>; Kopacsi, Christian (DTMB) <KopacsiC@michigan.gov>; Lowe, Richard (DTMB) <lower@michigan.gov>; Manning, Kelly (DTMB) <ManningK4@michigan.gov>; Mathews, Jamie (DTMB) <MathewsJ@michigan.gov>; McFarlane, James (DTMB) <mcfarlanej@michigan.gov>; Nixon, Ruth (DTMB) <NixonR@michigan.gov>; Palmer, Jason (DTMB) <PalmerJ2@michigan.gov>; Rabidoux, Jill (DTMB) <RabidouxJ@michigan.gov>; Ragsdale, Aimee (DTMB) <RagsdaleA@michigan.gov>; Schafer, Dana (DTMB) <schaferd1@michigan.gov>; Stibitz, Brom (DTMB) <StibitzB@michigan.gov>; Swanson, Eric (DTMB) <swansone@michigan.gov>; Sweeney, Matthew (DTMB) <SweeneyM1@michigan.gov>; Taylor, Beverly (DTMB) <TaylorBB@michigan.gov>; Trakul, Pamela (DTMB) <TrakulP@michigan.gov>; Turnquist, Michael (DTMB) <TurnquistM@michigan.gov>; VanCoevery, Joyce (DTMB) <VancoeveringJ1@michigan.gov>; Vanden Bosch, Kerrie (DTMB) <vandenboschk@michigan.gov>; Wellman, Jeff (DTMB) <WellmanJ1@michigan.gov>

**Subject:** Time Sensitive Request

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If you have any questions, please call me or Jean. This is an important issue and I thank you in advance for your attention to this matter.

Brom Stibitz  
Chief Deputy Director  
Michigan Department of Technology, Management and Budget  
[stibitzb@michigan.gov](mailto:stibitzb@michigan.gov)  
517-373-1004



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---

**From:** DTMB Director and CIO David Behen <dtmb@govsubscriptions.michigan.gov>  
**Sent:** Wednesday, February 17, 2016 10:10 AM  
**To:** Sample, Brice (DTMB)  
**Subject:** The Gov. Snyder's Budget Proposal



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DTMB Header 9/22/15

Good morning everyone. I hope everyone had a great holiday weekend.

I had the good fortune to travel to Marquette on Monday with Chad Laidlaw, DTMB's policy and planning analyst, to meet with city, business and university leaders and to address the Economic Club of Marquette. I told them about the many things DTMB does, placing special emphasis on our work in mobility and cybersecurity. Marquette is really developing and making its mark as an innovative and entrepreneurial community.

Now work.

The executive budget Gov. Snyder presented last week outlined his investment plan for Michigan. Yes, the proposal for fiscal year 2017-18 outlined a strategy to address the critical challenges of addressing the Flint water crisis and turning around Detroit's Public Schools, but the \$54.9 billion plan also includes investment in four key areas:

- **Education.** The budget increases investment to K-12 schools, community colleges and the state's public universities. Additional funds are proposed to expand career, technical, science, technology, engineering and math programs.
- **Protecting the Public.** The governor's plan expands the Secure Cities program, which has reduced violent crime in four major Michigan cities. Funds also would support an additional trooper recruit school and an academy to train corrections officers, among other initiatives.
- **Putting People First.** The governor recommends continued expansion of the Healthy Kids Dental Program and funding efforts to ensure residents have access to affordable health care. His proposal boosts funds to help cover new higher cost specialty medications to treat conditions such as hepatitis C and cystic fibrosis, among others.
- **Investing in Infrastructure.** The proposal allocates \$1.2 billion to maintain and repair Michigan roads, bridges and other critical infrastructure.

The budget proposal also includes FY 2017-18 funding recommendations for DTMB. Gov. Snyder recommends ongoing funding of \$1.3 billion for department operations and a one-time allocation of \$32.4 million.

A few highlights include:

- \$502 million for information technology support for all state agencies and \$132.8 million for 14 high-priority IT projects in seven agencies. He recommends increasing the Information Technology Investment Fund by \$7 million, from \$65 million to \$72 million. This fund supports several major multiyear IT projects and upgrades, including the replacement of outdated legacy systems.
- An additional \$5 million to support cybersecurity improvements to safeguard citizens' personal information and protect critical infrastructure and government services.
- IT support of \$6.5 million to modernize the Office of Retirement Services' systems and enhance customer service for more than 530,000 current and future retirees.

You can see the full executive budget recommendations, which are posted on the Budget Office website. Details of DTMB's proposed budget begin on page B-75.

We can expect to see many changes before the budgets are signed and become effective Oct. 1. The executive budget will be used by the House and Senate Appropriations Committees as they work on their own budgets and hold committee hearings on the proposals. I'll keep you posted as the process moves ahead.

As always, I welcome your notes, whether about the budget process or any other topic. Please send them to me at [behend@michigan.gov](mailto:behend@michigan.gov).

Thank you again for all the good work you do. I hope you have a great week ahead.

David

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The Department of Technology, Management and Budget

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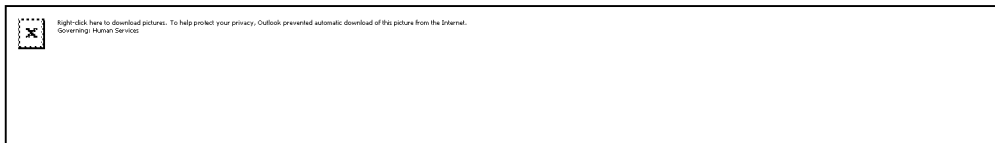
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---

**From:** GOVERNING <newsletters@governing.com>  
**Sent:** Friday, January 22, 2016 10:37 AM  
**To:** Sample, Brice (DTMB)  
**Subject:** This Week in Politics: A New Newsletter

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**ATTN READERS:** This is our NEW politics newsletter. Each week, veteran reporter Alan Greenblatt will break down the most important election news and political dynamics impacting states and localities. To keep getting this FOR FREE and stay informed, [click here](#).



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## THIS WEEK IN POLITICS

# Flint Fallout, Corruption in Court and One State's New Supermajority

BY ALAN GREENBLATT

This was a busy week in politics -- but then, practically every week is. That's why *Governing* is offering this new weekly newsletter.

We won't cover the presidential campaign -- you can find plenty of that elsewhere. Instead, we aim to share with you the most interesting and important developments in state and local politics each week.

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## Flint Curbs Snyder's Future

Although it's premature to call him a lame duck, Michigan Gov. Rick Snyder's political capital has clearly been diminished by the Flint water crisis. During his State of the State address on Tuesday, Snyder offered lots of apologies: "You did not create this crisis;" "Government failed you;" and, "I'm sorry."

Since winning re-election in 2014, Snyder had been mentioned as a potential presidential or vice presidential pick on the Republican side. That kind of talk, however, has abruptly ended. "Even some Michigan Republicans concede that Snyder's national prospects are toast, at least in the short term," reports *Politico*.

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The National Governors Association had seen its influence on federal legislation decline in the past decade. But things may be looking up.

### 2016's Top Legislative Issues to Watch

These are the biggest policies and problems that states will confront this year.

### Rocky Roads Ahead for Governors With Failed Presidential Bids

Trying and failing to take the White House has historically spelled trouble for governors' future political careers. In 2016, however, there may be one



exception.

## **Bernie Sanders Wants the Health Plan His Own State Rejected**

The presidential candidate wants America to create a single-payer health system -- something no U.S. state has done before.

## **Why Iowa's GOP Governor Wants Ted Cruz to Lose**

"I believe it would be a big mistake for Iowa to support him," said Gov. Terry Branstad.

## **Iowa's Perennial Power Player**

Republicans have the governorship and the state House in Iowa, but Democrats have Mike Gronstal, who adheres to the old-fashioned sense that voters elect politicians to work on policy before retreating to their respective partisan corners.

## **Milwaukee's Problems Leave Longtime Mayor Vulnerable**

Most of the city's problems, the mayor argues, are out of his control. Will voters blame and oust him anyways?

## **After 30 Days in Jail, N.M.'s Ex-Secretary of State Freed**

Dianna Duran prided herself on battling public corruption and voter fraud, even as she committed such crimes.

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**From:** State of Michigan <MISOM@govsubscriptions.michigan.gov>  
**Sent:** Thursday, January 14, 2016 5:30 PM  
**To:** Sample, Brice (DTMB)  
**Subject:** Volunteer Opportunity in Flint



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Michigan State Employees banner image

The State Emergency Operations Center (SEOC) is coordinating a response to the ongoing health and safety issues in the city of Flint's drinking water. Teams from the Michigan State Police, Genesee County Sheriff's Department, Michigan Department of Health and Human Services, and volunteer organizations have been delivering bottled water, water filters, replacement cartridges and water testing kits at homes in the city of Flint since Tuesday.

To help with this critical work, the SEOC is looking for volunteers to expand this effort and continue this distribution during the upcoming holiday weekend. Teams are being assembled for shifts on Saturday, January 16; Sunday, January 17; and Monday, January 18, 2016. If you are interested in volunteering your time for this critical work, please complete the information in one of the attached surveys (depending on which day you are volunteering).

To volunteer on Saturday, January 16, <https://www.surveymonkey.com/r/28NVJBL>

To volunteer on Sunday, January 17, <https://www.surveymonkey.com/r/26NMJJK>

To volunteer on Monday, January 18, <https://www.surveymonkey.com/r/26P7P5G>

Volunteers will begin their assignment at the Local Emergency Operations Center located in the Genesee County Administration Building located at 1101 Beach St, Flint at 9 a.m. and end by 4 p.m. Parking is available at the corner of Beach Street and 8th Street. Lunch will be provided. This is strictly a volunteer effort, as all three days will be unpaid. Volunteers are responsible for their own transportation; mileage reimbursement for personal vehicles is not authorized. Volunteers should dress for working outdoors and wear foot attire appropriate for walking.

This opportunity is for state employees and their immediate family members 16 years of age or older only, others looking to assist should volunteer through the American Red Cross in Flint. The volunteer coordination center for the Red Cross is located at 1401 S. Grand Traverse, Flint, MI. They are open from 9 a.m. to 7 p.m.

For more information on the state's response efforts, visit [www.michigan.gov/flintwater](http://www.michigan.gov/flintwater).

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Capitol Ave., Lansing, MI. *You are receiving this message because you are a State of Michigan employee.*

**From:** Government Technology <newsletters@govtech.com>  
**Sent:** Friday, January 22, 2016 11:08 AM  
**To:** Sample, Brice (DTMB)  
**Subject:** How Analytics and Open Data Improve NYC Operations, Will Jet Aircraft of the Future be Powered by Electricity?

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JANUARY 22, 2016



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### [Will Jet Aircraft of the Future be Powered by Electricity?](#)

NASA and a group of corporate and academic partners are exploring a wide range of technologies that could make aircraft of the future far more fuel-efficient, including all-electric jet engines.

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Arizona Gov. Doug Ducey announced the creation of a special council to examine state regulation of the so-called sharing economy and how the state can better position itself to take advantage of the growing sector.

### [This Week in Civic Tech: NYC Launches Public Wi-Fi Beta, Nigeria Experiments with Sewage Mapping](#)

A look back at highlights and happenings in the world of civic tech.

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Chicago's new OpenGrid initiative aims to democratize open data by making accessing public information as easy as pulling up a Web browser and looking at a map.

### [California Approves Ride-Sharing Driver Insurance](#)

Insurance policies are being offered that close the gap in insurance coverage and help protect drivers, passengers and pedestrians when ride-sharing vehicles are on the road.

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## Question of the Day

***What looks like a wall built with more than 187,000 bricks?***

[ANSWER](#)

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In the wake of the water crisis that has led protesters to call for Gov. Rick Snyder to resign, 274 pages of his emails have been released.

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Although the comparatively small flood projects popping up around the San Joaquin Valley won't cure California's drought, farmers are hoping to recoup some of their losses.

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Although the alcohol-based fuel provides a decent energy return, it's less efficient than regular fuel.

#### [State Prisons Turn to Telemedicine to Improve Health and Save Money](#)

State corrections systems are turning to telemedicine to improve care and public safety.

#### [Trump Doesn't Seem to Understand Silicon Valley](#)

The presidential candidate threatened to levy a 35 percent tax on businesses producing goods overseas to get tech companies to "build their damn computers and things" in the U.S.

#### [Emails Show Michigan Tried to Defer Blame for Flint Water Crisis](#)

In the wake of the water crisis that has led protesters to call for Gov. Rick Snyder to resign, 274 pages of his emails have been released.

#### [ISPs Band Together, Fight West Virginia State-Funded Broadband Network](#)

State legislation is intended to improve Internet service and drive down prices in rural parts of the state, but proponents say the cable companies want to block competition from smaller providers.

#### [Introducing Maven: GM's Combined Ride-Sharing Network](#)

The car-sharing service lets users reserve and unlock vehicles with their smartphones.

#### [Why Do Oil Prices Keep Going Down?](#)

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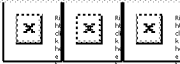
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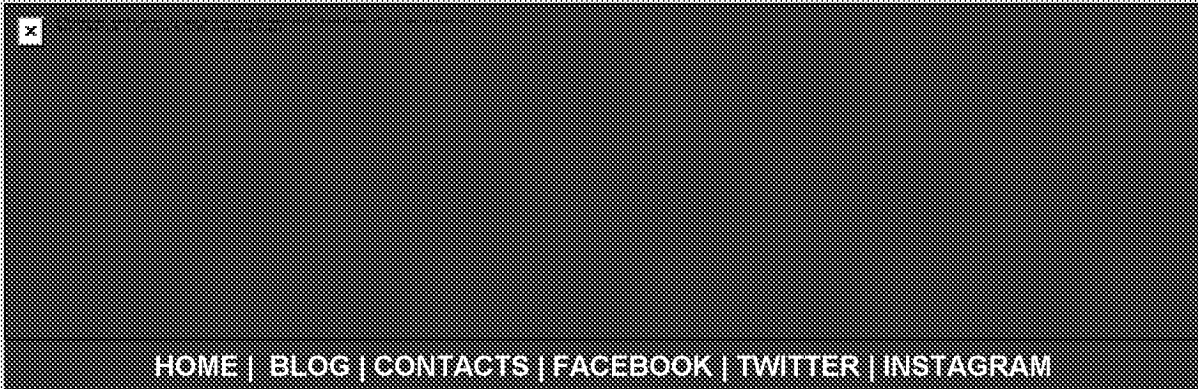
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**From:** Governor's Office <governorsoffice@govsubscriptions.michigan.gov>  
**Sent:** Friday, January 22, 2016 12:52 PM  
**To:** Sample, Brice (DTMB)  
**Subject:** "He's his own best spokesman"



## How we are fixing the Flint water crisis

Governor Rick Snyder has committed to spending the rest of his time as Governor to fixing the Flint water crisis. Over the last few days, he has sat down to explain what happened and how we're fixing the Flint water crisis. Watch the interviews below and be sure to read the Governor's Op-Ed in the USA Today.

### Governor Snyder on Morning Joe

"What is so frustrating and what makes you so angry is you have a handful of experts who were career civil servants that made terrible decisions, in my view. We have to live with the consequences, and they worked for me, so I accept that responsibility. We are going to fix this problem." Watch Governor Snyder address how we are fixing the Flint water crisis on Morning Joe.



### Governor Snyder with Charlie LeDuff on Fox 2 Detroit

"I feel awful about this. These are people. They've been harmed. You can't feel good about that. The people of Flint have been harmed and a major influence of that harm came from people who worked for me, and I feel responsible for that. But I am committed

to solving the problem and addressing the damage as much as possible for the rest of the time I'm Governor." Watch Governor Snyder address the Flint water crisis with Charlie LeDuff on Fox 2 News.



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## Governor Snyder's 2016 State of the State

"Michiganders don't quit, we don't give up, instead we will work with even more passion and commitment to truly improve our state. For everyone who's chosen to make Michigan their home, this is more than a promise, this is my commitment." Watch Governor Snyder's full closing statement from his 2016 State of the State address.



---

## Governor in USA Today: "I will fix this, and I mean it."



"Residents in one of Michigan's proud cities cannot drink their water. That's unacceptable. The crisis in Flint arose from missteps at all levels of government — local, state and federal. But as governor, I take responsibility for what these families are going through, and I'm holding people in my administration accountable for their failures." Click [here](#) to read the Governor's full op-ed.

---

## Washington Post: "Michigan Gov. Rick Snyder is in a tough spot, but he's his own best spokesman"



Snyder has born the brunt of criticism in the local health crisis that has turned into a national scandal. But unlike many other politicians facing crises of leadership, Snyder may also be his own best counter-programming. [Click here to read the full story in the Washington Post.](#)



**Visit [HelpForFlint.com](http://HelpForFlint.com) to learn how you can help Flint residents.**

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---

**From:** State of Michigan <MISOM@govsubscriptions.michigan.gov>  
**Sent:** Friday, January 22, 2016 4:46 PM  
**To:** Sample, Brice (DTMB)  
**Subject:** Flint Volunteer Efforts



Dear State Employees,

Gov. Rick Snyder and I want to thank everyone who donated their time during the holiday weekend to deliver bottled water, water filters, replacement cartridges and water testing kits to families in the city of Flint. We are working hard to ensure all residents are provided with the safe water resources they need, and each donation and hour of your time volunteered goes a long way.

For employees who would like to help the residents of Flint, there are several opportunities to do so. Please visit [www.helpforflint.com](http://www.helpforflint.com) to learn how you can help.

For additional information and updates, visit [www.michigan.gov/flintwater](http://www.michigan.gov/flintwater).

Again, thank you for all your support.

Sincerely, Mike Zimmer  
Office of Good Government Director  
Dept. of Licensing and Regulatory Affairs Director

---

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**From:** Government Technology <newsletters@govtech.com>  
**Sent:** Monday, January 25, 2016 11:10 AM  
**To:** Sample, Brice (DTMB)  
**Subject:** 'Anonymous' Targets Michigan, Activates #OpFlint | MIT Project Seeks to Enrich Live Streaming Video

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## Top Stories

JANUARY 25, 2016

['Anonymous' Targets Michigan, Activates #OpFlint](#)  
#OpFlint promises online attacks against Michigan Gov. Rick Snyder's administration in response to the water emergency in the city of Flint.

[MIT Research Project Aims to Corral, Enrich Live Streaming Video](#)

"Deepstream" seeks to iron the creases on one of the Internet's fastest growing trends.

[Using Data Analytics to Deliver Better Outcomes for At-Risk Youth](#)

The Forum for Youth Investment is helping state and local agencies use data to more flexibly deliver the right service mix to youth ages 14 to 24, often referred to as disconnected or opportunity youth.

## More Headlines

[Los Angeles Power Department Asks Customers to Help It Ditch Coal](#)

The Los Angeles Department of Water and Power wants to eliminate coal as a means of producing electricity within the next 10 to 15 years.

[What Can Local Governments Learn from UPS?](#)

The technology that UPS uses to optimize its routes and achieve big savings shows how powerful data analytics could be across the public sector.

['Cards Against Urbanity' Turns Urban Planning into a Game](#)

Called Cards Against Urbanity, the game is a twist on the popular



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## Question of the Day

*Out of your 150 Facebook friends, how many can you really count on?*

[ANSWER](#)

## Eye on Education

*Read the latest headlines from the Center for Digital Education.*

[The Education Building's Interior Matters](#)

[NYC Department of Education CIO Departs, Will Focus on Procurement](#)

and politically incorrect Cards Against Humanity.

#### Fiber-Optic Network Construction Highlights Widespread Lack of Broadband in Salinas Valley, Calif.

The \$13.3 million fiber optic spine between Santa Cruz and broadband-deprived areas of the Salinas Valley is a huge step forward in bringing the unserved areas of Santa Cruz and Monterey counties into the 21st century.

#### Consumer Coalition Lobbies FCC to Establish Privacy Rules for ISPs

At the commission's open meeting in November, Wheeler said privacy issues related to broadband are "something we are looking at right now."

#### Wisconsin's Decade-Long Computer System Upgrade Still Experiencing Payroll Glitches

Although further ahead than projected in many areas, the state has still found more than 400 errors in employee paychecks with potentially hundreds more out there.

#### California Gov. Jerry Brown Calls for Improving State's Water Delivery System

Several experts have said 2016 will be pivotal for the future of the water project. Do-or-die decisions must be made in the coming months if it is to proceed.

#### Solar Investors Frustrated at Nevada's Clean Energy Rate Hikes

The state's Utility commission decided to eliminate solar subsidies after several high profile solar providers moved to the state -- and they are speaking out against the ruling.

#### Chicago's Metra Pilots Wi-Fi on Select Cars

In the next few weeks, the transit agency will finish installing the service and begin testing how effective the service is -- and whether it should be added to all cars.

#### Massachusetts Seeks to Become Autonomous Vehicle Research, Testing Hub

Industry leaders and state officials will begin talks on Feb. 9th to discuss the best way to introduce self-driving vehicles that doesn't hinder innovation and protects Massachusetts residents.

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### **Implementing a Body Camera Program: A Guide for Public Safety Officials**

This handbook highlights key planning questions as well as insights from agencies initiating their own programs. Checklists and resources help further an agency's exploration in each planning area.

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#### Issues

#### Brown University IT Leader Takes Top Security Position at Princeton

#### South Carolina Education Leader Calls for Investment in Virtual School

#### Wyoming Colleges Could Receive \$1.2 Million for Cybersecurity Training Programs

#### Public School, Library Partnership Program Lends Wi-Fi Hotspots to Rural South Carolina Families

#### Massachusetts High Schoolers Help Plan Town's Sustainable Future

#### Legal Research Company LexisNexis Moving to North Carolina State

## **Industry Resources from Our Partners**

#### Trouble Managing Cloud Environments?

#### Cyber Intelligence Brochure

#### How to Use Telematics to Control Fleet Costs

#### Making Your Community Thrive: Attracting Developers to Spur Growth

#### Cybersecurity in an "All-IP World" Are You Prepared?

## **Editor's Choice**

## [NYC's Amen Ra Mashariki on Putting Analytics, Open Data to Use to Improve City Operations](#)

Mashariki, New York City's chief analytics officer, says the Mayor's Office of Data and Analytics is all about getting data from one agency that can be used by another to meet their missions and goals.

## [Will Jet Aircraft of the Future be Powered by Electricity?](#)

NASA and a group of corporate and academic partners are exploring a wide range of technologies that could make aircraft of the future far more fuel-efficient, including all-electric jet engines.

## Most Popular

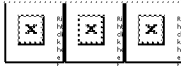
### [Arizona Takes Executive Action on Sharing Economy](#)

### [This Week in Civic Tech: NYC Launches Public Wi-Fi Beta, Nigeria Experiments with Sewage Mapping](#)

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**From:** Government Technology <newsletters@govtech.com>  
**Sent:** Tuesday, January 26, 2016 11:10 AM  
**To:** Sample, Brice (DTMB)  
**Subject:** 7 Ways Local Govs Are Getting Creative with Data Mapping, Should Silicon Valley Worry About Another Tech Bubble?

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Top stories in government

## Top Stories

JANUARY 26, 2016

### [7 Ways Local Governments Are Getting Creative with Data Mapping](#)

Government entities appear to be using maps more and more as a tool for creating useful applications. Here are seven ways they're doing it.

### [Should Silicon Valley Be Nervous About Another Tech Bubble?](#)

Reports have said a second bubble is looming in the tech sector, but experts are divided as to whether it will signal impending doom or a new opportunity for savvy business people.

### [The New Global Cyber Alliance Is Important -- Here's Why](#)

What is the new Global Cyber Alliance? In this exclusive interview with alliance co-founder and chair Will Pelgrin and CEO and president Phil Reiting, the two explain what the alliance is, and why it matters.

### [Zinteh Launches 3-D Optical Illusion LED Light. Google Releases its Pixel C Tablet](#)

Plus, the Reveal RS2-X2L body camera allows for 34 hours of audio and video to be recorded.

## More Headlines

### [Microsoft Donates \\$1 Billion in Cloud Services to Nonprofits, Universities](#)

Microsoft Philanthropies announces a three-year program to put analytics and cloud computing into the hands of 70,000 academic, nonprofit and eventually government partners.



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## Question of the Day

***Do people understand Bitcoin?***

[ANSWER](#)

## Eye on Education

***Read the latest headlines from the Center for Digital Education.***

[Why Educators Must Teach Students Social Media Etiquette](#)

[Pennsylvania Educator Files Lawsuit After He Doesn't Get Technology Job](#)

## LA Unified Inches Toward Districtwide Tech Upgrades, Wireless Access

The biggest school district in the nation is preparing its students with big investments in broadband connectivity and device support.

## Illinois Announces Consolidated Department of Innovation and Technology

The state's hodgepodge of overlapping IT desks will consolidate under the control of CIO Hardik Bhatt.

## Former Philadelphia Mayor Michael Nutter Tapped as Adviser to Homeland Security Council

Nutter will be on a special committee making recommendations on a wide range of issues from local governments to private-sector defense.

## What Stands in the Way of Getting 60 Million Americans Connected to Broadband?

Relying on your smartphone as a sole source of connecting to the Internet is a reality for many low income earners and students.

## Wyoming Bill Would Normalize Bitcoin in Money Transfers

Bitcoin is the most prominent cryptocurrency, but there actually are more than 650 such currencies available for trade in online markets.

## Obama Seeks Nearly \$100 Million for Cyberdefense

The funds will be put toward creating a new agency to oversee security clearances for government workers and contractors run by the Defense Department.

## Top Cybersecurity Firm in U.S. Named

According to Cybersecurity Ventures, root9B is the world's most sophisticated company combating hackers and other cybercriminals.

## Cities' Bandwidth Capabilities Increasingly Important in Attracting Businesses

General Electric relocating its headquarters from Fairfield, Conn., to Boston earlier this year is described as being digitally driven and advantageous thanks to Boston's higher bandwidth capabilities.

## Hyperloop Tech Race Comes Down to Two Companies

The two companies, Hyperloop Technologies and Hyperloop Transportation Technologies, are in a close race to complete the first hyperloop.

## Iowa's Upgraded DOT: Ready for Increased Traffic and Road Hazards

Operators attentively monitor the screens, watching for backups or traffic incidents, and communicate with local authorities and the public at the new Iowa traffic 'Nerve Center.'

## Face-Detecting Cameras Sought in San Francisco's 'SF Go' Traffic Improvement Program

Although the program is meant to ease traffic congestion and

## Fashion Meets STEM at Iowa State University

## Industry Resources from Our Partners

[Trouble Managing Cloud Environments?](#)

[The Platform of Tomorrow](#)

[Sustainable Security](#)

[Solving the Security Puzzle](#)

[Cisco Mid-Year Security Report](#)

claims the cameras will not be used to track people, many are still skeptical about the possible invasion of privacy.

#### The Heavy Price We Pay for 'Free' Wi-Fi

New York City is developing a "free" public Wi-Fi network to be deployed throughout the city, but the poorly appreciated price is our privacy.

#### Ironically, Government Planners Don't Have Plans for Autonomous Vehicles

New research indicates that metropolitan planning organizations aren't doing much to get ready for autonomous cars.

#### Albany, N.Y. to Conduct Citywide Broadband Access Study

The study is the first step in figuring out how to deliver broadband to all residents.

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### **5 Reasons Why It's Time to Transition to NG9-1-1**

This handbook explains the reasons why it's time for the nation's 9-1-1 centers to adopt Next Generation 9-1-1 (NG9-1-1) technology. It also includes information on how to start the planning process and fund the transition.

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## Editor's Choice

#### 'Anonymous' Targets Michigan, Activates #OpFlint

#OpFlint promises online attacks against Michigan Gov. Rick Snyder's administration in response to the water emergency in the city of Flint.

#### MIT Research Project Aims to Corral, Enrich Live Streaming Video

"Deepstream" seeks to iron the creases on one of the Internet's fastest growing trends.

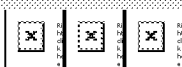
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#### NYC's Amen Ra Mashariki on Putting Analytics, Open Data to Use to Improve City Operations

#### Will Jet Aircraft of the Future be Powered by Electricity?

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**Sent:** Wednesday, February 03, 2016 7:36 AM  
**To:** Banas, Andrew (AG); Wojcik, Caryn (DTMB)  
**Cc:** Hagler, Gary (DNR)  
**Subject:** RE: Flint- HP Records Manager  
**Attachments:** Records Manager Local Coordinators and Sponsors.XLS

Good morning Andrew,

Attached is a list of the agencies using Record Manager (formerly known as TRIM). It contains a local coordinator tab, those trained and most knowledgeable, sponsors, those that can approve financial changes, and statement contacts, those we send billing statements to.

Mike

Brice Sample, CRM  
Records Manager  
DTMB, OSS, LOS  
Records Management Services  
[http://www.michigan.gov/dtmb/0,5552,7-150-9141\\_21738-,,,00.html](http://www.michigan.gov/dtmb/0,5552,7-150-9141_21738-,,,00.html)  
517-335-9450

DTMB service catalog  
<http://inside.michigan.gov/dtmb/sc/Pages/default.aspx>

From: Banas, Andrew (AG)  
Sent: Wednesday, February 03, 2016 6:52 AM  
To: Wojcik, Caryn (DTMB) <[wojcikc@michigan.gov](mailto:wojcikc@michigan.gov)>  
Cc: Hagler, Gary (DNR) <[HAGLERG@michigan.gov](mailto:HAGLERG@michigan.gov)>; Sample, Brice (DTMB) <[sampleb@michigan.gov](mailto:sampleb@michigan.gov)>  
Subject: Flint- HP Records Manager

Caryn,

Can you please send us a list of agencies that are using HP Records Manager currently? Also, if you have a list of agency personnel who have been trained in HP RM, or who otherwise are designated as agency administrators of HP RM, that would also be helpful if we need to put together a team. My priority agencies for this information are: DEQ, DNR, DHHS, and TREASURY; but a more complete list would be very useful.

Thank you!  
Andrew

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A			B		C		D	E	F
1	Agency		LC Name		LC E-Mail Address		Phone	Notes	User
2	DCH Child and Adolescent Healthcare (CAHC)		Doli, Taggart		dolit@michigan.gov		517-335-9720		Yes
3	DCH Child and Adolescent Healthcare (CAHC)		Walker, Tylene		walkert11@michigan.gov		517-335-3026		Yes
4	DCH Early Hearing Detection and Intervention (EHDI)		Behringer, Debra		BehringerD@michigan.gov		517-373-8601		NO
5	DCH Early Hearing Detection and Intervention (EHDI)		Garcia, Michele		garciam@michigan.gov		517-335-8878		Yes
6	DCH Expenditure Operations Section (EOS)		Guilford, Dawn		guilfordd@michigan.gov		517-335-8227	Not yet confirmed	Yes
7	DCH Expenditure Operations Section (EOS)		McCool, Matt		mccoolm@michigan.gov		517-241-5839	Not yet confirmed	Yes
8	DCH Expenditure Operations Section (EOS)		Schneider, Teresa		schneidert@michigan.gov		517-241-5547	Moving to sponsor	Yes
9	DCH Family Support Subsidy Program (FSS)		Thelen, Cheryl		thelenc@michigan.gov		517-241-5773		Yes
10	DCH Family Support Subsidy Program (FSS)		Waiser, Wendy		WaiserW1@michigan.gov		517-241-5774		Yes
11	DCH Maternal Health Unit (MHU)		Livingston, Christy		livingstonc1@michigan.gov		517-335-8898		Yes
12	DEQ Campgrounds & Pools (CGSP)		Cook, Pat		cookp@michigan.gov		517-284-6514		Yes
13	DEQ Campgrounds & Pools (CGSP)		Jannereth, Kate		jannerethk@michigan.gov		517-284-6507		Yes
14	DEQ Community Water Supply (CWS)		Jannereth, Kate		jannerethk@michigan.gov		517-284-6507		Yes
15	DEQ Community Water Supply (CWS)		Philip, Kris		philipk@michigan.gov		517-284-6518		Yes
16	DEQ Contamination Investigation Program (CIP)		DeYoung, David		deyoungd@michigan.gov		517-284-6526		Yes
17	DEQ Contamination Investigation Program (CIP)		Graham, Lois		grahaml@michigan.gov		517-284-6530		Yes
18	DEQ Contamination Investigation Program (CIP)		Jannereth, Kate		jannerethk@michigan.gov		517-284-6507		Yes
19	DEQ Drinking Water Operator Training & Certification (DWOTC)		Jannereth, Kate		jannerethk@michigan.gov		517-284-6507		Yes
20	DEQ Drinking Water Operator Training & Certification (DWOTC)		Philip, Kris		philipk@michigan.gov		517-284-6518		Yes
21	DEQ E-Waste (EW)		Jannereth, Kate		jannerethk@michigan.gov		517-284-6507		Yes
22	DEQ E-Waste (EW)		Marshall, Mike		marshallm7@michigan.gov		517-614-7431		Yes
23	DEQ Grand Rapids District Office Remediation Division (GRRD)		O'Donnell, David		odonnellid@michigan.gov		616-356-0226	RRD	Yes
24	DEQ Grand Rapids District Office Remediation Division (GRRD)		Schram, Tammy		schramt@michigan.gov		616-356-0001	RRD	Yes
25	DEQ Hazardous Waste (HAZ)		Conforti, Rich		confortir@michigan.gov		517-284-6558		Yes
26	DEQ Hazardous Waste (HAZ)		Jannereth, Kate		jannerethk@michigan.gov		517-284-6507		Yes
27	DEQ Hazardous Waste (HAZ)		Slayton, Dave		slaytond@michigan.gov		517-284-6571		Yes
28	DEQ Human Resources (HR)		Fonger, Dave		fongerd@michigan.gov		517-284-5025		Yes
29	DEQ Office of Environmental Assistance (OEA)		Flores, Benita		FLORESB@michigan.gov		(517) 284-6858		Yes
30	DEQ Office of Environmental Assistance (OEA)		Harris, Darlene		HARRISD@michigan.gov		(517) 284-6862		Yes
31	DEQ Office of Environmental Assistance (OEA)		Howd, Pam		howdp@michigan.gov		517-284-6864		Yes
32	DEQ Office of Environmental Assistance (OEA)		Seratt, Donna		serattd@michigan.gov		517-284-6874		Yes
33	DEQ Office of Oil, Gas & Minerals (OOGM)		Jannereth, Kate		jannerethk@michigan.gov		517-284-6507		Yes
34	DEQ Office of Oil, Gas & Minerals (OOGM)		Organek, Larry		organekl@michigan.gov		517-241-1506		Yes
35	DEQ Office of Oil, Gas & Minerals (OOGM)		Warner, Sarah		warners4@michigan.gov		231-876-4430		Yes
36	DEQ Office of Oil, Gas & Minerals (OOGM)		Wygant, Adam		wyganta@michigan.gov		517-241-1504	Implementation leader	Yes
37	DEQ Radiological Protection Section (RPS)		Asselin, David		asselind1@michigan.gov		517-284-6575		Yes
38	DEQ Radiological Protection Section (RPS)		Jannereth, Kate		jannerethk@michigan.gov		517-284-6507		Yes
39	DEQ Radiological Protection Section (RPS)		Marshall, Mike		marshallm7@michigan.gov		517-614-7431		Yes
40	DEQ Remediation & Redevelopment Division (RRD)		Ekel, Nick		ekeln@michigan.gov		517-284-5090		Yes
41	DEQ Remediation & Redevelopment Division (RRD)		Schrantz, Phil		schrantzp@michigan.gov		517-420-5190	Implementation leader	Yes
42	DEQ Scrap Tires (ST)		Jannereth, Kate		jannerethk@michigan.gov		517-284-6507		Yes

	G	H
	Signed up for Training	Training Attended
1		
2		
3		
4	Not yet active	
5	Not yet active	
6	X	X
7	X	X
8		
9	X	X
10	X	X
11	X	X
12	X	X
13	X	X
14	X	X
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35	X	X
36	X	X
37	X	X
38	X	X
39	X	X
40	X	X
41	X	X
42	X	X

	A	B	C	D	E	F
43	DEQ Scrap Tires (ST)	Marshall, Mike	<a href="mailto:marshallm7@michigan.gov">marshallm7@michigan.gov</a>	517-614-7431		Yes
44	DEQ Septage Haulers (SEP)	Jannereth, Kate	<a href="mailto:jannerethk@michigan.gov">jannerethk@michigan.gov</a>	517-284-6507		Yes
45	DEQ Septage Haulers (SEP)	Rockhold, Matt	<a href="mailto:rockholdm@michigan.gov">rockholdm@michigan.gov</a>	517-284-6540		Yes
46	DEQ Solid Waste (SW)	Marshall, Mike	<a href="mailto:marshallm7@michigan.gov">marshallm7@michigan.gov</a>	517-614-7431		Yes
47	DEQ Solid Waste (SW)	Jannereth, Kate	<a href="mailto:jannerethk@michigan.gov">jannerethk@michigan.gov</a>	517-284-6507		Yes
48	DEQ Southeast Michigan Remediation Division (SEMI)	Owens, Paul	<a href="mailto:owensp@michigan.gov">owensp@michigan.gov</a>	586-753-3821	RRD	Yes
49	DEQ Superfund (SPFD)	Kline, David	<a href="mailto:klined@michigan.gov">klined@michigan.gov</a>	517-284-5121	RRD	n/a
50	DHHS Labor Relations (LR)	Bennett, Pam	<a href="mailto:bennett3@michigan.gov">bennett3@michigan.gov</a>	517-335-4320		Yes
51	DHHS Labor Relations (LR)	Starkweather, Ryan	<a href="mailto:starkweatherr1@michigan.gov">starkweatherr1@michigan.gov</a>	517-241-4269		Yes
52	DHHS Personnel (PER)	Girvin, Kearstyn	<a href="mailto:girvink1@michigan.gov">girvink1@michigan.gov</a>	517-241-1865		Yes
53	DHHS Personnel (PER)	Johnson, Nicole	<a href="mailto:johnsonn4@michigan.gov">johnsonn4@michigan.gov</a>	517-373-8873		Yes
54	DIFS	Biasius, Jeremy	<a href="mailto:biasiusj@michigan.gov">biasiusj@michigan.gov</a>	517-241-6347		Yes
55	DIFS	Torok, Matt	<a href="mailto:torokm@michigan.gov">torokm@michigan.gov</a>	517-335-5251		Yes
56	DMVA Michigan Veteran Affairs Agency (MVAA)	Calloway, Randy	<a href="mailto:callowayr1@michigan.gov">callowayr1@michigan.gov</a>	517-284-5211		Yes
57	DMVA Michigan Veteran Affairs Agency (MVAA)	Wentworth, Jason	<a href="mailto:wentworthj@michigan.gov">wentworthj@michigan.gov</a>	517-284-5233		Yes
58	DNR Archives of Michigan (AM)	Arnold, Jill	<a href="mailto:arnoldj1@michigan.gov">arnoldj1@michigan.gov</a>	517-373-9191		Yes
59	DTMB Center for Shared Solutions (CSS)	DeMello, Rich	<a href="mailto:demellor@michigan.gov">demellor@michigan.gov</a>	517-930-6301		Yes
60	DTMB Design & Construction Division (DCD)	Watros, Anne	<a href="mailto:watrosa@michigan.gov">watrosa@michigan.gov</a>	517-284-7921		Yes
61	DTMB Human Resources (HR)	Miller, Amy	<a href="mailto:millera8@michigan.gov">millera8@michigan.gov</a>	517-241-2080	Not yet confirmed	NO
62	DTMB Human Resources (HR)	VanDeusen, Lannie	<a href="mailto:vandeusenl@michigan.gov">vandeusenl@michigan.gov</a>	517-335-1571		Yes
63	DTMB Office of Infrastructure Protection (OIP)	McKee, Ryan	<a href="mailto:mckeer1@michigan.gov">mckeer1@michigan.gov</a>	(517) 241-3356		Yes
64	DTMB Office of the State Employer (OSE)	Abednego, Jamie	<a href="mailto:abednegol@michigan.gov">abednegol@michigan.gov</a>	517-373-7400		Yes
65	DTMB Office of the State Employer (OSE)	Beauchine, Bethany	<a href="mailto:beauchineb@michigan.gov">beauchineb@michigan.gov</a>	517-335-2579		Yes
66	DTMB Procurement (PRO)	Hehl, Jennifer	<a href="mailto:HehlJ1@michigan.gov">HehlJ1@michigan.gov</a>	517-284-7000		Yes
67	DTMB Records Management Services (RMS)	Weston, Jessie	<a href="mailto:westonj2@michigan.gov">westonj2@michigan.gov</a>	517-335-9145		Yes
68	DTMB Records Management Services (RMS)	Wojcik, Caryn	<a href="mailto:wojckc@michigan.gov">wojckc@michigan.gov</a>	517-335-8222		Yes
69	DTMB Support Services Division (SSD)	Liu, Cindy	<a href="mailto:liuc@michigan.gov">liuc@michigan.gov</a>	517-241-5157		Yes
70	DTMB Vehicle & Travel Services (VTS)	Hough, Dan	<a href="mailto:houghd@michigan.gov">houghd@michigan.gov</a>	517-322-1786		Yes
71	DTMB Vehicle & Travel Services (VTS)	Scott, Joel	<a href="mailto:scottj3@michigan.gov">scottj3@michigan.gov</a>	517-322-5643		Yes
72	LARA Bureau of Community and Health Services (BCHS)					
73	LARA Energy Grants (EG)	Jones, Wanda	<a href="mailto:ionesw1@michigan.gov">ionesw1@michigan.gov</a>	517-284-8163		Yes
74	LARA Energy Grants (EG)	Sasy, Ninah	<a href="mailto:sasyn@michigan.gov">sasyn@michigan.gov</a>	517-284-8182		Yes
75	LARA Liquor Control Commission (LCC)	Croy, Jason	<a href="mailto:CroyJ@michigan.gov">CroyJ@michigan.gov</a>	(517)322-5057		Yes
76	LARA Liquor Control Commission (LCC)	Minnick, Megan	<a href="mailto:minnickm2@michigan.gov">minnickm2@michigan.gov</a>	517-322-5912		Yes
77	LARA Liquor Control Commission (LCC)	Spitzley, Vicki	<a href="mailto:richardsv1@michigan.gov">richardsv1@michigan.gov</a>	(517)322-6261		Yes
78	LARA Mechanical Division	Canfield, Dawn	<a href="mailto:canfieldd@michigan.gov">canfieldd@michigan.gov</a>	517-241-9353		Yes
79	LARA Medical Marihuana Program (MMP)	Mitchell, Desmond	<a href="mailto:mitchellid6@michigan.gov">mitchellid6@michigan.gov</a>	517-284-6436		Yes
80	LARA Medical Marihuana Program (MMP)	Williams, Andrea	<a href="mailto:williamsa23@michigan.gov">williamsa23@michigan.gov</a>	517-284-6412		Yes
81	LARA Gas Safety (GAS)	Creisher, Cynthia	<a href="mailto:creisherc@michigan.gov">creisherc@michigan.gov</a>	517-284-8232		Yes
82	LARA Purchasing & Grant Services (PUR)	Droste, LeeAnn	<a href="mailto:drostel1@michigan.gov">drostel1@michigan.gov</a>	517-373-3847		Yes
83	LARA Purchasing & Grant Services (PUR)	Lowry, Mary	<a href="mailto:LowryM@michigan.gov">LowryM@michigan.gov</a>	517-241-5988		Yes
84	LARA Securities Division (SEC)	Howard, Travon	<a href="mailto:howardt@michigan.gov">howardt@michigan.gov</a>	517-241-5500		NO

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43	X	X
44	X	X
45	X	X
46	X	X
47	X	X
48	X	X
49	X	X
50	Medical leave	
51	X	X
52		
53	X	X
54	X	X
55	X	X
56	X	X
57	X	X
58		
59	n/a	n/a
60	X	X
61	X	X
62	X	X
63	X	X
64	X	X
65	X	X
66	X	X
67	n/a	n/a
68	X	X
69	X	X
70	X	X
71	X	X
72		
73	X	X
74	X	X
75	X	X
76	X	X
77	X	X
78	X	
79	X	X
80	X	X
81	X	X
82		
83	X	X
84	X	X

	A	B	C	D	E	F
85	LARA Securities Division (SEC)	Malland, Britton	<a href="mailto:mallandb@michigan.gov">mallandb@michigan.gov</a>	517-241-9131		Yes
86	LARA Wage and Hour Division (WHD)	Smith, Troy	<a href="mailto:smitht5@michigan.gov">smitht5@michigan.gov</a>	517-636-6246		Yes
87	LARA Wage and Hour Division (WHD)	Wierenga, Kim	<a href="mailto:wierengak@michigan.gov">wierengak@michigan.gov</a>	517-636-6247		Yes
88	LARA Workers Compensation Agency (WCA)	Braun, Tammy	<a href="mailto:braunt@michigan.gov">braunt@michigan.gov</a>	517-322-1278		Yes
89	LARA Workers Compensation Agency (WCA)	Cornellier, Cheryl	<a href="mailto:cornellierc@michigan.gov">cornellierc@michigan.gov</a>	517-322-1196		Yes
90	LOT Charitable Gaming (CG)	Fratzke, Harry	<a href="mailto:fratzkeh@michigan.gov">fratzkeh@michigan.gov</a>	517-335-5729		Yes
91	LOT Charitable Gaming (CG)	Gardner, Todd	<a href="mailto:gardnert@michigan.gov">gardnert@michigan.gov</a>	517-335-6736		Yes
92	LOT Charitable Gaming (CG)	Weller, Lynne	<a href="mailto:wellerl@michigan.gov">wellerl@michigan.gov</a>	517-335-5781		Yes
93	MDARD Animal Industry Division (AID)	Drysdale, Theresa	<a href="mailto:drysdalet@michigan.gov">drysdalet@michigan.gov</a>	517-284-5690		Yes
94	MDARD Animal Industry Division (AID)	Phillipich, Colleen	<a href="mailto:PhillipichC@michigan.gov">PhillipichC@michigan.gov</a>	517-284-5674		No
95	MDARD Michigan Agriculture Environmental Assurance Program (MAEAP)	Casteel, Heather	<a href="mailto:casteelh@michigan.gov">casteelh@michigan.gov</a>	517-284-5609		Yes
96	MDARD Right to Farm (RTF)	Turrubiates, Olivia	<a href="mailto:turrubiateso@michigan.gov">turrubiateso@michigan.gov</a>	517-284-5619		Yes
97	MDOC Bureau of Health Care Services (BHCS)	MacDougall, Kerry	<a href="mailto:macdougalk1@michigan.gov">macdougalk1@michigan.gov</a>	734-449-3932		n/a
98	MDOS Human Resources (HR)	Gilchrist, Richard	<a href="mailto:GilchristR@michigan.gov">GilchristR@michigan.gov</a>	517-241-1283		Yes
99	MDOS Human Resources (HR)	Kehres, Kelly	<a href="mailto:KehresK@michigan.gov">KehresK@michigan.gov</a>	517-335-3051		Yes
100	MSHDA Legal Affairs (LEG)	Bitely, Diana	<a href="mailto:bitelyd@michigan.gov">bitelyd@michigan.gov</a>	517-241-6331		Yes
101	MSHDA Legal Affairs (LEG)	Carpenter, Libby	<a href="mailto:carpenterl3@michigan.gov">carpenterl3@michigan.gov</a>	517-335-4154		Yes
102	TREA Michigan Education Trust (MET)	Cooper, Jo	<a href="mailto:cooperj13@michigan.gov">cooperj13@michigan.gov</a>	517-335-4535		Yes
103	TREA Michigan Education Trust (MET)	Fews, Donald	<a href="mailto:fewsd@michigan.gov">fewsd@michigan.gov</a>	517-335-3912		Yes
104	TREA Office of Privacy & Security (OPS)	Barnhart, Dina	<a href="mailto:BarnhartD@michigan.gov">BarnhartD@michigan.gov</a>	517-636-4505		Yes
105	TREA Office of Privacy & Security (OPS)	Oberg, Herb	<a href="mailto:obergh@michigan.gov">obergh@michigan.gov</a>	517-636-4233		Yes
106						
107	Other Stakeholders					
108	Application Support	Pike, Collin	<a href="mailto:pkec1@michigan.gov">pkec1@michigan.gov</a>	517-241-7810		
109	Application Support	Proux, Julie	<a href="mailto:prouxi@michigan.gov">prouxi@michigan.gov</a>	517-241-3472		
110	DTMB Records Management Services (RMS)	Fitton, Scott	<a href="mailto:fittons2@michigan.gov">fittons2@michigan.gov</a>	517-335-5001		
111	DTMB Records Management Services (RMS)	Sample, Brice	<a href="mailto:sampleb@michigan.gov">sampleb@michigan.gov</a>	517-335-9450		
112	DTMB Records Management Services (RMS)	Silveus, Jennifer	<a href="mailto:silveusi@michigan.gov">silveusi@michigan.gov</a>	517-373-7938		
113	LARA Workers Compensation Agency (WCA)	Day, Ted	<a href="mailto:dayt@michigan.gov">dayt@michigan.gov</a>	517-322-5990		
114	LARA Workers Compensation Agency (WCA)	Kurikesu, James	<a href="mailto:kurikesuj@michigan.gov">kurikesuj@michigan.gov</a>	517-322-1105		
115	MDARD	Swartz, Mark	<a href="mailto:swartzm@michigan.gov">swartzm@michigan.gov</a>	517-284-5605		

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85		
86	X	X
87	X	X
88	X	X
89		
90	X	X
91	X	X
92	X	X
93	X	X
94		
95	X	X
96	X	X
97	n/a	n/a
98	X	X
99	X	X
100	X	
101	X	X
102	X	X
103	X	X
104	X	X
105	X	X
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A		B	C		D	E
1	Agency	Sponsor Name	E-Mail Address	Phone		Delegate
2	DCH Early Hearing Detection and Intervention (EHDI)	Spitzley, Jeff	<a href="mailto:spitzlevj2@michigan.gov">spitzlevj2@michigan.gov</a>	517-335-8131		
3	DCH Expenditure Operations Section (EOS)	McDonald, Paul	<a href="mailto:mcdonaldp@michigan.gov">mcdonaldp@michigan.gov</a>	517-241-3082		
4	DCH Family Support Subsidy Program (FSS)	Falvey, Sheri	<a href="mailto:falvay5@michigan.gov">falvay5@michigan.gov</a>	517-241-5762		
5	DCH Maternal Health Unit (MHU)	Dobyns Dunbar, Paulette	<a href="mailto:dunbarp@michigan.gov">dunbarp@michigan.gov</a>	517-335-8903		
6	DEQ Campgrounds & Pools (CGSP)	Shekter Smith, Liane	<a href="mailto:shekterl@michigan.gov">shekterl@michigan.gov</a>	517-284-6543		
7	DEQ Community Water Supply (CWS)	Shekter Smith, Liane	<a href="mailto:shekterl@michigan.gov">shekterl@michigan.gov</a>	517-284-6543		
8	DEQ Contamination Investigation Program (CIP)	Shekter Smith, Liane	<a href="mailto:shekterl@michigan.gov">shekterl@michigan.gov</a>	517-284-6543		
9	DEQ Drinking Water Operator Training & Certification (DWOTC)	Shekter Smith, Liane	<a href="mailto:shekterl@michigan.gov">shekterl@michigan.gov</a>	517-284-6543		
10	DEQ E-Waste (EW)	Feighner, Bryce	<a href="mailto:feighnerb@michigan.gov">feighnerb@michigan.gov</a>	517-284-6857		
11	DEQ Grand Rapids District Office Remediation Division (GRRD)	Leeming, Susan	<a href="mailto:leemings@michigan.gov">leemings@michigan.gov</a>	517-284-5091		
12	DEQ Hazardous Waste (HAZ)	Feighner, Bryce	<a href="mailto:feighnerb@michigan.gov">feighnerb@michigan.gov</a>	517-284-6857		
13	DEQ Human Resources (HR)	Eyer, Tamara	<a href="mailto:eyer@michigan.gov">eyer@michigan.gov</a>	517-84-532		
14	DEQ Office of Environmental Assistance (OEA)	Schinderle, Jack	<a href="mailto:schinderlej@michigan.gov">schinderlej@michigan.gov</a>	517-284-6570		
15	DEQ Office of Oil, Gas & Minerals (OOGM)	Shekter Smith, Liane	<a href="mailto:shekterl@michigan.gov">shekterl@michigan.gov</a>	517-284-6543		Wygant, Adam
16	DEQ Scrap Tires (ST)	Feighner, Bryce	<a href="mailto:feighnerb@michigan.gov">feighnerb@michigan.gov</a>	517-284-6857		
17	DEQ Septage Haulers (SEP)	Shekter Smith, Liane	<a href="mailto:shekterl@michigan.gov">shekterl@michigan.gov</a>	517-284-6543		
18	DEQ Solid Waste (SW)	Feighner, Bryce	<a href="mailto:feighnerb@michigan.gov">feighnerb@michigan.gov</a>	517-284-6857		
19	DEQ Southeast Michigan Remediation Division (SEMI)	Leeming, Susan	<a href="mailto:leemings@michigan.gov">leemings@michigan.gov</a>	517-284-5091		
20	DEQ Superfund (SPFD)	Leeming, Susan	<a href="mailto:leemings@michigan.gov">leemings@michigan.gov</a>	517-284-5091		
21	DHS Labor Relations (LR)	Spalding, Teresa	<a href="mailto:spaldingt@michigan.gov">spaldingt@michigan.gov</a>	517-373-0940		
22	DHS Personnel (PER)	Collins, Joe	<a href="mailto:collinsj@michigan.gov">collinsj@michigan.gov</a>	517-241-0228		
23	DIFS	Wright, Penny	<a href="mailto:wrightp@michigan.gov">wrightp@michigan.gov</a>	517-335-1700		Fitch, Cathy
24	DMVA Michigan Veteran Affairs Agency (MVAA)	Christian, Al	<a href="mailto:christiana@michigan.gov">christiana@michigan.gov</a>	517-481-7645		
25	DNR Archives of Michigan (AM)	Clark, Sandra	<a href="mailto:clarkss@michigan.gov">clarkss@michigan.gov</a>	517-335-2712		
26	DTMB Design & Construction Division (DCD)	Hall, Robert C.	<a href="mailto:hallr5@michigan.gov">hallr5@michigan.gov</a>	517-284-7905		
27	DTMB Human Resources (HR)	King, Susan	<a href="mailto:kings5@michigan.gov">kings5@michigan.gov</a>	517-335-4974		
28	DTMB Office of Infrastructure Protection (OIP)	Philip, Brandon	<a href="mailto:philipb@michigan.gov">philipb@michigan.gov</a>	517-335-4110		
29	DTMB Office of the State Employer (OSE)	Schmittiel, Cheryl	<a href="mailto:schmittielc@michigan.gov">schmittielc@michigan.gov</a>	517-373-6229		
30	DTMB Procurement (PRO)	Maynard, Sharon	<a href="mailto:maynards1@michigan.gov">maynards1@michigan.gov</a>	517-284-7040		
31	DTMB Records Management Services (RMS)	Sample, Brice	<a href="mailto:sampleb@michigan.gov">sampleb@michigan.gov</a>	517-335-9450		
32	DTMB Support Services Division (SSD)	Quigley, Dave	<a href="mailto:quiglevd@michigan.gov">quiglevd@michigan.gov</a>	517-241-4195		
33	DTMB Vehicle & Travel Services (VTS)	VanCoevering, Joyce	<a href="mailto:vancoeveringj1@michigan.gov">vancoeveringj1@michigan.gov</a>	517-322-5005		
34	LARA Energy Grants (EG)	Lampman, Brenda	<a href="mailto:lampmanb1@michigan.gov">lampmanb1@michigan.gov</a>	517-284-8054		
35	LARA Liquor Control Commission (LCC)	Deloney, Andrew	<a href="mailto:deloneya@michigan.gov">deloneya@michigan.gov</a>	517-322-5961		
36	LARA Liquor Control Commission (LCC)	Krone, Kerry	<a href="mailto:kronek@michigan.gov">kronek@michigan.gov</a>	517-284-6314		
37	LARA Mechanical Division (MEC)	Allaire, LeeAnn	<a href="mailto:allairel@michigan.gov">allairel@michigan.gov</a>	517-241-9343		
38	LARA Medical Marihuana Program (MMP)	Gaedeke, Kim	<a href="mailto:gaedekek@michigan.gov">gaedekek@michigan.gov</a>	517-243-5044		
39	LARA MPSC Gas Safety (GAS)	Latimore, Lacie	<a href="mailto:latimorel@michigan.gov">latimorel@michigan.gov</a>	517-284-8122		
40	LARA Purchasing & Grant Services (PUR)	Pohl, Allan	<a href="mailto:pohla1@michigan.gov">pohla1@michigan.gov</a>	517-335-1976		
41	LARA Securities Division (SEC)	Dale, Julia	<a href="mailto:dalej@michigan.gov">dalej@michigan.gov</a>	517-241-6463		
42	LARA Wage and Hour Division (WHD)	Fields, Jennifer	<a href="mailto:fieldsj@michigan.gov">fieldsj@michigan.gov</a>	517-636-4753		

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	Delegate Phone	Delegate E-Mail Address
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10		
11		
12		
13		
14		
15		
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23	517-284-8676	<a href="mailto:fitchc@michigan.gov">fitchc@michigan.gov</a>
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43	LARA Workers Compensation Agency (WCA)	Mark Long	<a href="mailto:longm1@michigan.gov">longm1@michigan.gov</a>	517-284-8901	
44	LOT Charitable Gaming (CG)	Oviedo, Kathie	<a href="mailto:oviedok@michigan.gov">oviedok@michigan.gov</a>	517-335-5778	
45	MIDARD Animal Industry Division (AID)	Averill, James	<a href="mailto:averillj1@michigan.gov">averillj1@michigan.gov</a>	517-284-5667	
46	MIDARD Michigan Agriculture Environmental Assurance Program (MAEAP)	Laney, Andrea	<a href="mailto:laneva@michigan.gov">laneva@michigan.gov</a>	517-373-9724	
47	MIDARD Right to Farm (RTF)	Ykimoff, Darla	<a href="mailto:ykimoffd@michigan.gov">ykimoffd@michigan.gov</a>	517-335-2503	
48	MDOC Bureau of Health Care Services (BHCS)	Solomon, Liz	<a href="mailto:solomone@michigan.gov">solomone@michigan.gov</a>	517-780-5927	
49	MDOS Human Resources (HR)	Lee, Anna	<a href="mailto:LeeA1@michigan.gov">LeeA1@michigan.gov</a>	517-335-7343	
50	MSHDA Legal Affairs Division (LEG)	Stone, Clarence	<a href="mailto:stonec@michigan.gov">stonec@michigan.gov</a>	517-456-3601	
51	TREA Michigan Education Trust (MET)	Lott, Robin	<a href="mailto:lottr@michigan.gov">lottr@michigan.gov</a>	517-241-3301	
52	TREA Office of Privacy & Security (OPS)	Peruchietti, Cindy	<a href="mailto:PeruchiettiC@michigan.gov">PeruchiettiC@michigan.gov</a>	517-335-0965	

	A	B	C
1	Project	Contact Name	Email
2	DCH Early Hearing Detection and Intervention (EHDI)	Garcia, Michele	<a href="mailto:garciam@michigan.gov">garciam@michigan.gov</a>
3	DCH Expenditure Operations Section (EOS)	Schneider, Teresa	<a href="mailto:schneider@michigan.gov">schneider@michigan.gov</a>
4	DCH Family Support Subsidy Program (FSS)	Thelen, Cheryl	<a href="mailto:thelenc@michigan.gov">thelenc@michigan.gov</a>
5	DCH Maternal Health Unit (MHU)	Livingston, Christy	<a href="mailto:livingstonc1@michigan.gov">livingstonc1@michigan.gov</a>
6	DEQ Grand Rapids District Office Remediation Division (GRRD)	O'Donnell, David	<a href="mailto:odonneld@michigan.gov">odonneld@michigan.gov</a>
7	DEQ Human Resources (HR)	Tami Eyer	<a href="mailto:eyer@michigan.gov">eyer@michigan.gov</a>
8	DEQ Office of Drinking Water & Municipal Assistance (ODWMA)	Jannereth, Kate	<a href="mailto:jannerethk@michigan.gov">jannerethk@michigan.gov</a>
9	DEQ Office of Environmental Assistance (OEA)	Flores, Benita	<a href="mailto:FLORESB@michigan.gov">FLORESB@michigan.gov</a>
10	DEQ Office of Oil, Gas & Minerals (OOGM)	Organek, Larry	<a href="mailto:organekl@michigan.gov">organekl@michigan.gov</a>
11	DEQ Office of Waste Management & Radiological Protection (OWMRP)	Jannereth, Kate	<a href="mailto:jannerethk@michigan.gov">jannerethk@michigan.gov</a>
12	DEQ Southeast Michigan Remediation Division (SEMI)	Owens, Paul	<a href="mailto:owensp@michigan.gov">owensp@michigan.gov</a>
13	DEQ Superfund (SPFD)	Kline, David	<a href="mailto:klined@michigan.gov">klined@michigan.gov</a>
14	DHS Labor Relations (LR)	Bennett, Pam	<a href="mailto:bennettb3@michigan.gov">bennettb3@michigan.gov</a>
15	DHS Personnel (PER)	Johnson, Nicole	<a href="mailto:johnsonn4@michigan.gov">johnsonn4@michigan.gov</a>
16	DIFS	Torok, Matt	<a href="mailto:torokm@michigan.gov">torokm@michigan.gov</a>
17	DMVA Michigan Veteran Affairs Agency (MVAA)	Wentworth, Jason	<a href="mailto:wentworthj@michigan.gov">wentworthj@michigan.gov</a>
18	DNR Archives of Michigan (AM)	Arnold, Jill	<a href="mailto:arnoldj1@michigan.gov">arnoldj1@michigan.gov</a>
19	DTMB Design & Construction Division (DCD)	Watros, Anne	<a href="mailto:watrosa@michigan.gov">watrosa@michigan.gov</a>
20	DTMB Human Resources (HR)	VanDeusen, Lannie	<a href="mailto:vandeusenl@michigan.gov">vandeusenl@michigan.gov</a>
21	DTMB Office of Infrastructure Protection (OIP)	McKee, Ryan	<a href="mailto:mckeer1@michigan.gov">mckeer1@michigan.gov</a>
22	DTMB Office of the State Employer (OSE)	Beauchine, Bethany	<a href="mailto:beauchineb@michigan.gov">beauchineb@michigan.gov</a>
23	DTMB Procurement (PRO)	Hehl, Jennifer	<a href="mailto:HehlJ1@michigan.gov">HehlJ1@michigan.gov</a>
24	DTMB Records Management Services (RMS)	Wojcik, Caryn	<a href="mailto:wojickc@michigan.gov">wojickc@michigan.gov</a>
25	DTMB Support Services Division (SSD)	Liu, Cindy	<a href="mailto:liuc@michigan.gov">liuc@michigan.gov</a>
26	DTMB Vehicle & Travel Services (VTS)	Hough, Dan	<a href="mailto:houghd@michigan.gov">houghd@michigan.gov</a>
27	LARA Liquor Control Commission (LCC)	Spitzley, Vicki	<a href="mailto:richardsv1@michigan.gov">richardsv1@michigan.gov</a>
28	LARA Mechanical Division	Canfield, Dawn	<a href="mailto:canfieldd@michigan.gov">canfieldd@michigan.gov</a>
29	LARA Medical Marihuana Program (MMP)	Mitchell, Desmond	<a href="mailto:mitchelld6@michigan.gov">mitchelld6@michigan.gov</a>
30	LARA Energy Grants (EG)	Jones, Wanda	<a href="mailto:jonesw1@michigan.gov">jonesw1@michigan.gov</a>
31	LARA MPSC Gas Operations (GAS)	Creisher, Cynthia	<a href="mailto:creisherc@michigan.gov">creisherc@michigan.gov</a>
32	LARA Purchasing & Grant Services (PUR)	Droste, LeeAnn	<a href="mailto:drostel1@michigan.gov">drostel1@michigan.gov</a>
33	LARA Securities Division (SEC)	Malland, Britton	<a href="mailto:mallandb@michigan.gov">mallandb@michigan.gov</a>
34	LARA Wage and Hour Division (WHD)	Smith, Troy	<a href="mailto:smitht5@michigan.gov">smitht5@michigan.gov</a>
35	LARA Workers Compensation Agency (WCA)	Theis, Janet	<a href="mailto:theisj2@michigan.gov">theisj2@michigan.gov</a>
36	LOT Charitable Gaming (CG)	Gardner, Todd	<a href="mailto:gardnert@michigan.gov">gardnert@michigan.gov</a>
37	MDARD Animal Industry Division (AID)	Drysdale, Theresa	<a href="mailto:drysdalet@michigan.gov">drysdalet@michigan.gov</a>
38	MDARD Michigan Agriculture Environmental Assurance Program (MAEAP)	Casteel, Heather	<a href="mailto:casteelh@michigan.gov">casteelh@michigan.gov</a>
39	MDARD Right to Farm (RTF)	Turrubiates, Olivia	<a href="mailto:turrubiateso@michigan.gov">turrubiateso@michigan.gov</a>
40	MDOS Human Resources (HR)	Kehres, Kelly	<a href="mailto:KehresK@michigan.gov">KehresK@michigan.gov</a>
41	MSHDA Legal Affairs (LEG)	Carpenter, Libby	<a href="mailto:carpenterl3@michigan.gov">carpenterl3@michigan.gov</a>
42	TREA Michigan Education Trust (MET)	Cooper, Jo	<a href="mailto:cooperj13@michigan.gov">cooperj13@michigan.gov</a>

	A	B	C
43	TREA Office of Privacy & Security (OPS)	Barnhart, Dina	<a href="mailto:BarnhartD@michigan.gov">BarnhartD@michigan.gov</a>

---

**To:** Beaulac, Michael (DEQ)  
**Attachments:** TRIM User Security RequestSCHAIBLY.DOCX

Good afternoon Mike,

The attached request

DEQ Campgrounds & Pools (CGSP)Shekter Smith, Liane DEQ Community Water Supply (CWS)Shekter Smith, Liane DEQ Contamination Invesgitaion Program (CIP)Shekter Smith, Liane DEQ Drinking Water Operator Training & Certification (DWOTC)Shekter Smith, Liane DEQ Office of Oil, Gas & Minerals (OOGM)Shekter Smith, Liane DEQ Septage Haulers (SEP)Shekter Smith, Liane

Brice Sample, CRM  
Records Manager  
DTMB, OSS, LOS  
Records Management Services  
[http://www.michigan.gov/dtmb/0,5552,7-150-9141\\_21738---,00.html](http://www.michigan.gov/dtmb/0,5552,7-150-9141_21738---,00.html)  
517-335-9450

DTMB service catalog  
<http://inside.michigan.gov/dtmb/sc/Pages/default.aspx>

## TRIM User Security Request

To be submitted by the agency TRIM Local Coordinator  
One form per user

User Name (First Last): Barbara Schaibly

User's Login ID: [REDACTED]

☒ New User

☐ Remove User

☐ Security Change

Effective Date: 2/8/2016

Agency: DEQ

---

### Remove User

TRIM seats vacated when a user is removed are held in maintenance until a new user is activated to fill the seat. All current maintenance rates apply. To relinquish a seat, the TRIM sponsor must submit the TRIM Seat Relinquish or Purchase form.

---

### Add User/Security Change

If the agency does not have a vacant seat available, the TRIM sponsor must submit the TRIM Seat Relinquish or Purchase form to purchase a new seat.

#### User Profile

Security Level (Check 1):

☐ Public

☐ Internal Use

☒ Confidential

☐ Restricted

Permission Level (Check 1):

☒ End User

☐ Power User

☐ Workflow Coordinator

☐ Power User +Workflow Coordinator

Access Groups (List all): DEQ-CIP-Flint-Modify

Other Configuration Notes (enter additional information if user needs dropdown field values, etc.)

[Click here to enter text.](#)

---

### TRIM Software push

User's PC tag number: [REDACTED]

Department & Agency: DEQ Exec

Office Location: Con Hall 6S

Phone Number: (517) 284-5147

---

**From:** Sample, Brice (DTMB)  
**Sent:** Thursday, February 11, 2016 1:34 PM  
**To:** Mears, Greg (DTMB)  
**Subject:** RE: Help with FOIA requests

Sorry Greg...

Call you after this cc I'm on.

Brice Sample, CRM  
Records Manager  
DTMB, OSS, LOS  
Records Management Services  
[http://www.michigan.gov/dtmb/0,5552,7-150-9141\\_21738---,00.html](http://www.michigan.gov/dtmb/0,5552,7-150-9141_21738---,00.html)  
517-335-9450

DTMB service catalog  
<http://inside.michigan.gov/dtmb/sc/Pages/default.aspx>



---

**From:** Mears, Greg (DTMB)  
**Sent:** Thursday, February 11, 2016 11:26 AM  
**To:** Sample, Brice (DTMB) <[sampleb@michigan.gov](mailto:sampleb@michigan.gov)>; Thompson, Kristi (DTMB) <[thompsonk1@michigan.gov](mailto:thompsonk1@michigan.gov)>  
**Subject:** RE: Help with FOIA requests

Ok, right after this conf call I'm on... What time are you going to lunch?

*Greg Mears  
Client Specialist  
Serving DTMB and Civil Service  
Mason Building- 517-284-4524  
Cell 517-388-5445*

**Need me in a Hurry? Email me at:** [DTMB-MCSC-EO-Client-Specialists@michigan.gov](mailto:DTMB-MCSC-EO-Client-Specialists@michigan.gov)

---

**From:** Sample, Brice (DTMB)  
**Sent:** Thursday, February 11, 2016 11:16 AM  
**To:** Mears, Greg (DTMB) <[mearsg@michigan.gov](mailto:mearsg@michigan.gov)>; Thompson, Kristi (DTMB) <[thompsonk1@michigan.gov](mailto:thompsonk1@michigan.gov)>  
**Subject:** RE: Help with FOIA requests

Give me a call we can discuss

Brice Sample, CRM  
Records Manager  
DTMB, OSS, LOS  
Records Management Services  
[http://www.michigan.gov/dtmb/0,5552,7-150-9141\\_21738---,00.html](http://www.michigan.gov/dtmb/0,5552,7-150-9141_21738---,00.html)



517-335-9450

DTMB service catalog

<http://inside.michigan.gov/dtmb/sc/Pages/default.aspx>



**HELP. CONNECT. SOLVE.**

---

**From:** Mears, Greg (DTMB)

**Sent:** Thursday, February 11, 2016 11:13 AM

**To:** Sample, Brice (DTMB) <[sampleb@michigan.gov](mailto:sampleb@michigan.gov)>; Thompson, Kristi (DTMB) <[thompsonk1@michigan.gov](mailto:thompsonk1@michigan.gov)>

**Subject:** FW: Help with FOIA requests

**Importance:** High

Folks,

I have never done a FOIA request, only plenty of Litigation Holds. Do you folks have nay experience with this?

*Greg Mears*

*Client Specialist*

*Serving DTMB and Civil Service*

*Mason Building- 517-284-4524*

*Cell 517-388-5445*

**Need me in a Hurry? Email me at:** [DTMB-MCSC-EO-Client-Specialists@michigan.gov](mailto:DTMB-MCSC-EO-Client-Specialists@michigan.gov)

---

**From:** Westfall, Laurie (DTMB)

**Sent:** Thursday, February 11, 2016 10:41 AM

**To:** Mears, Greg (DTMB) <[mearsg@michigan.gov](mailto:mearsg@michigan.gov)>

**Cc:** Gabler, David (DTMB) <[GablerD@michigan.gov](mailto:GablerD@michigan.gov)>; Roeske, Debbie (DTMB) <[RoeskeD@michigan.gov](mailto:RoeskeD@michigan.gov)>; Thomas, Maria (DTMB) <[ThomasM16@michigan.gov](mailto:ThomasM16@michigan.gov)>; Gorton, Glenn (DTMB) <[GortonG@michigan.gov](mailto:GortonG@michigan.gov)>

**Subject:** FW: Help with FOIA requests

**Importance:** High

Greg -- any thoughts? Would record retention/document management come in to play -- E-discovery system? Glenn is on vacation and I'm not sure what the options are for our MDE client.

Laurie Westfall

General Manager

DTMB, MCSC, MDE and CEPI

Office: 517-335-1226

Cell: 517-242-3499



**HELP. CONNECT. SOLVE.**

---

**From:** MSP-EOC-MDEDUCTN

**Sent:** Thursday, February 11, 2016 10:19 AM

**To:** Westfall, Laurie (DTMB) <[WestfallL@michigan.gov](mailto:WestfallL@michigan.gov)>; Gorton, Glenn (DTMB) <[GortonG@michigan.gov](mailto:GortonG@michigan.gov)>

**Cc:** Head, David (MDE) <[HeadD@michigan.gov](mailto:HeadD@michigan.gov)>

**Subject:** Help with FOIA requests

Laurie and Glenn,

Dave Head and I attended yesterday's Flint FOIA meeting. Many GMs were there.

I need some technical help with getting all the documents. There is some statewide system that we have to upload all our documents.

Can someone get me some idea what to tell staff on the best way to collect all the emails? What do I tell staff to do in order to send me all the emails? Is there a technical way? I hope something other than sending me all the emails.

Louis

Louis Burgess  
Emergency Management Coordinator  
Michigan Department of Education  
[Burgessl@michigan.gov](mailto:Burgessl@michigan.gov)  
Office: 517.335.3672  
Mobile: 517.930.4670

---

**From:** Sample, Brice (DTMB)  
**Sent:** Thursday, February 11, 2016 1:51 PM  
**To:** Mears, Greg (DTMB)  
**Subject:** RE: Help with FOIA requests

That works.

Brice Sample, CRM  
Records Manager  
DTMB, OSS, LOS  
Records Management Services  
[http://www.michigan.gov/dtmb/0,5552,7-150-9141\\_21738---,00.html](http://www.michigan.gov/dtmb/0,5552,7-150-9141_21738---,00.html)  
517-335-9450

DTMB service catalog  
<http://inside.michigan.gov/dtmbsc/Pages/default.aspx>



**HELP. CONNECT. SOLVE.**

---

**From:** Mears, Greg (DTMB)  
**Sent:** Thursday, February 11, 2016 1:44 PM  
**To:** Sample, Brice (DTMB) <sampleb@michigan.gov>  
**Subject:** RE: Help with FOIA requests

I'm stuck in an unplanned meeting now too... Next free point for me will be around 4pm

*Greg Mears  
Client Specialist  
Serving DTMB and Civil Service  
Mason Building- 517-284-4524  
Cell 517-388-5445*

**Need me in a Hurry? Email me at:** [DTMB-MCSC-EO-Client-Specialists@michigan.gov](mailto:DTMB-MCSC-EO-Client-Specialists@michigan.gov)

---

**From:** Sample, Brice (DTMB)  
**Sent:** Thursday, February 11, 2016 1:34 PM  
**To:** Mears, Greg (DTMB) <mearsg@michigan.gov>  
**Subject:** RE: Help with FOIA requests

Sorry Greg...

Call you after this cc I'm on.

Brice Sample, CRM  
Records Manager  
DTMB, OSS, LOS

Records Management Services

[http://www.michigan.gov/dtmb/0,5552,7-150-9141\\_21738---,00.html](http://www.michigan.gov/dtmb/0,5552,7-150-9141_21738---,00.html)  
517-335-9450

DTMB service catalog

<http://inside.michigan.gov/dtmb/Pages/default.aspx>



**HELP. CONNECT. SOLVE.**

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**Sent:** Thursday, February 11, 2016 11:26 AM

**To:** Sample, Brice (DTMB) <[sampleb@michigan.gov](mailto:sampleb@michigan.gov)>; Thompson, Kristi (DTMB) <[thompsonk1@michigan.gov](mailto:thompsonk1@michigan.gov)>

**Subject:** RE: Help with FOIA requests

Ok, right after this conf call I'm on... What time are you going to lunch?

*Greg Mears*

*Client Specialist*

*Serving DTMB and Civil Service*

*Mason Building- 517-284-4524*

*Cell 517-388-5445*

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**Subject:** RE: Help with FOIA requests

Give me a call we can discuss

Brice Sample, CRM

Records Manager

DTMB, OSS, LOS

Records Management Services

[http://www.michigan.gov/dtmb/0,5552,7-150-9141\\_21738---,00.html](http://www.michigan.gov/dtmb/0,5552,7-150-9141_21738---,00.html)  
517-335-9450

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**HELP. CONNECT. SOLVE.**

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**Sent:** Thursday, February 11, 2016 11:13 AM

**To:** Sample, Brice (DTMB) <[sampleb@michigan.gov](mailto:sampleb@michigan.gov)>; Thompson, Kristi (DTMB) <[thompsonk1@michigan.gov](mailto:thompsonk1@michigan.gov)>

**Subject:** FW: Help with FOIA requests

**Importance:** High

Folks,

I have never done a FOIA request, only plenty of Litigation Holds. Do you folks have nay experience with this?

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Client Specialist  
Serving DTMB and Civil Service  
Mason Building- 517-284-4524  
Cell 517-388-5445*

**Need me in a Hurry? Email me at:** [DTMB-MCSC-EO-Client-Specialists@michigan.gov](mailto:DTMB-MCSC-EO-Client-Specialists@michigan.gov)

---

**From:** Westfall, Laurie (DTMB)  
**Sent:** Thursday, February 11, 2016 10:41 AM  
**To:** Mears, Greg (DTMB) <[mearsrg@michigan.gov](mailto:mearsrg@michigan.gov)>  
**Cc:** Gabler, David (DTMB) <[GablerD@michigan.gov](mailto:GablerD@michigan.gov)>; Roeske, Debbie (DTMB) <[RoeskeD@michigan.gov](mailto:RoeskeD@michigan.gov)>; Thomas, Maria (DTMB) <[ThomasM16@michigan.gov](mailto:ThomasM16@michigan.gov)>; Gorton, Glenn (DTMB) <[GortonG@michigan.gov](mailto:GortonG@michigan.gov)>  
**Subject:** FW: Help with FOIA requests  
**Importance:** High

Greg -- any thoughts? Would record retention/document management come in to play -- E-discovery system? Glenn is on vacation and I'm not sure what the options are for our MDE client.

Laurie Westfall  
General Manager  
DTMB, MCSC, MDE and CEPI  
Office: 517-335-1226  
Cell: 517-242-3499

**DTMB**  
**HELP. CONNECT. SOLVE.**

---

**From:** MSP-EOC-MDEDUCTN  
**Sent:** Thursday, February 11, 2016 10:19 AM  
**To:** Westfall, Laurie (DTMB) <[WestfallL@michigan.gov](mailto:WestfallL@michigan.gov)>; Gorton, Glenn (DTMB) <[GortonG@michigan.gov](mailto:GortonG@michigan.gov)>  
**Cc:** Head, David (MDE) <[HeadD@michigan.gov](mailto:HeadD@michigan.gov)>  
**Subject:** Help with FOIA requests

Laurie and Glenn,

Dave Head and I attended yesterday's Flint FOIA meeting. Many GMs were there.

I need some technical help with getting all the documents. There is some statewide system that we have to upload all our documents.

Can someone get me some idea what to tell staff on the best way to collect all the emails? What do I tell staff to do in order to send me all the emails? Is there a technical way? I hope something other than sending me all the emails.

Louis

Louis Burgess  
Emergency Management Coordinator

Michigan Department of Education

Burgessi@michigan.gov

Office: 517.335.3672

Mobile: 517.930.4670

---

**From:** Sample, Brice (DTMB)  
**Sent:** Tuesday, February 16, 2016 7:58 AM  
**To:** VanCoevering, Joyce (DTMB);Thompson, Kristi (DTMB)  
**Subject:** RE: NEW DEADLINE - Time Sensitive Request

None of the Records Center staff are likely custodies of email using any of those terms.

Brice Sample, CRM  
Records Manager  
DTMB, OSS, LOS  
Records Management Services  
[http://www.michigan.gov/dtmb/0,5552,7-150-9141\\_21738----,00.html](http://www.michigan.gov/dtmb/0,5552,7-150-9141_21738----,00.html)  
517-335-9450

DTMB service catalog  
<http://inside.michigan.gov/dtmbsc/Pages/default.aspx>



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**From:** VanCoevering, Joyce (DTMB)  
**Sent:** Friday, February 12, 2016 4:06 PM  
**To:** Cischke, Roy (DTMB) <cischker@michigan.gov>; Goodine, Tom (DTMB) <goodinet@michigan.gov>; Hampton, Kristen (DTMB) <HamptonK@michigan.gov>; Hofmeister, David (DTMB) <HofmeisterD@michigan.gov>; Mathews, Jamie (DTMB) <MathewsJ@michigan.gov>; Ruhstorfer, Amy (DTMB) <RuhstorferA@michigan.gov>; Sample, Brice (DTMB) <sampleb@michigan.gov>; Thompson, Kristi (DTMB) <thompsonk1@michigan.gov>; Wright, Seth (DTMB) <WrightS17@michigan.gov>  
**Subject:** FW: NEW DEADLINE - Time Sensitive Request  
**Importance:** High

Please provide me a list of names custodians (see original email from below from Brom to SMT) by 10:00 on Tuesday 2/16/16.

Joyce Van Coevering, Director  
Office of Support Services  
MI Department of Technology, Management and Budget  
517-322-5005



---

**From:** Stibitz, Brom (DTMB)  
**Sent:** Friday, February 12, 2016 3:57 PM

**To:** Allen, Charlotte (DTMB) <AllenC1@michigan.gov>; Behen, David (DTMB) <Behend@michigan.gov>; Best, Marcy (DTMB) <BestM@michigan.gov>; Brownlee, Jeff (DTMB) <Brownleej@michigan.gov>; Buhs, Caleb (DTMB) <BuhsC@michigan.gov>; Davenport, Rodney (DTMB) <DavenportR1@michigan.gov>; Donnan, Chanda (DTMB) <DonnanC@michigan.gov>; Fortino, Diane (DTMB) <FortinoD@michigan.gov>; Gelisse, Ashley (DTMB) <GelisseA@michigan.gov>; Gilliland, Michael (DTMB) <gillilandm@michigan.gov>; Gonzalez, Tonyia (DTMB) <GonzalezT1@michigan.gov>; Griswold, Kim (DTMB) <GRISWOLDK@michigan.gov>; Ingersoll, Jean (DHHS) <IngersollJ@michigan.gov>; Jeffery, Phillip (DTMB) <Jefferyp@michigan.gov>; King, Susan (MCSC) <KingS5@michigan.gov>; Kopacsi, Christian (DTMB) <KopacsiC@michigan.gov>; Lowe, Richard (DTMB) <lower@michigan.gov>; Manning, Kelly (DTMB) <ManningK4@michigan.gov>; Mathews, Jamie (DTMB) <MathewsJ@michigan.gov>; McFarlane, James (DTMB) <mcfarlanej@michigan.gov>; Nixon, Ruth (DTMB) <NixonR@michigan.gov>; Palmer, Jason (DTMB) <PalmerJ2@michigan.gov>; Rabidoux, Jill (DTMB) <RabidouxJ@michigan.gov>; Ragsdale, Aimee (DTMB) <RagsdaleA@michigan.gov>; Schafer, Dana (DTMB) <schaferd1@michigan.gov>; Swanson, Eric (DTMB) <swansone@michigan.gov>; Sweeney, Matthew (DTMB) <SweeneyM1@michigan.gov>; Taylor, Beverly (DTMB) <TaylorB8@michigan.gov>; Trakul, Pamela (DTMB) <TrakulP@michigan.gov>; Turnquist, Michael (DTMB) <TurnquistM@michigan.gov>; VanCoevering, Joyce (DTMB) <VancoeveringJ1@michigan.gov>; Vanden Bosch, Kerrie (DTMB) <vandenboschk@michigan.gov>; Wellman, Jeff (DTMB) <WellmanJ1@michigan.gov>  
**Cc:** Baker, Natasha (SRO) <BakerN5@michigan.gov>; Hawks, Orlene (DTMB) <HawksO@michigan.gov>  
**Subject:** NEW DEADLINE - Time Sensitive Request

Senior Management Team,

We just received the search terms for the document production. (See below.) Given the lateness of this email, we are asking you send your list of custodians to Jean Ingersoll **no later than noon on Tuesday, February 16.**

We are not asking you to conduct any searches right now. Further directions will come from Jean.

Search terms:

Legionnaire  
Legionella  
“boil water order” & “Flint” (anywhere in document)  
“coli” & Flint (anywhere in document)  
“bacteria” & “Flint” (anywhere in document)  
“microb” & “Flint” (anywhere in document)  
“TTHM” & “Flint” (anywhere in document)  
“Lead” & “Flint” (anywhere in document)  
“emergency” & “Flint” (anywhere in document)  
Karegnondi  
“Genesee County Health Department”  
“Flint” (within sentence) “utilities”  
“Lead and Copper Rule”  
“Detroit Water and Sewerage Department” & “Flint” (anywhere in document)  
“DWSD” & “Flint” (anywhere in document)  
“Flint River”  
“Pb” & “water” (anywhere in document)  
“KWA”

Please call me or Jean if you have any questions.

Brom



---

**From:** Stibitz, Brom (DTMB)

**Sent:** Thursday, February 11, 2016 4:40 PM

**To:** Allen, Charlotte (DTMB) <AllenC1@michigan.gov>; Behen, David (DTMB) <Behend@michigan.gov>; Best, Marcy (DTMB) <BestM@michigan.gov>; Brownlee, Jeff (DTMB) <Brownleelj@michigan.gov>; Buhs, Caleb (DTMB) <BuhsC@michigan.gov>; Davenport, Rodney (DTMB) <DavenportR1@michigan.gov>; Donnan, Chanda (DTMB) <DonnanC@michigan.gov>; Fortino, Diane (DTMB) <FortinoD@michigan.gov>; Gelisse, Ashley (DTMB) <GelisseA@michigan.gov>; Gilliland, Michael (DTMB) <gillilandm@michigan.gov>; Gonzalez, Tonyia (DTMB) <GonzalezT1@michigan.gov>; Griswold, Kim (DTMB) <GRISWOLDK@michigan.gov>; Ingersoll, Jean (DHHS) <IngersollJ@michigan.gov>; Jeffery, Phillip (DTMB) <Jefferyp@michigan.gov>; King, Susan (MCSC) <KingS5@michigan.gov>; Kopacsi, Christian (DTMB) <KopacsiC@michigan.gov>; Lowe, Richard (DTMB) <lower@michigan.gov>; Manning, Kelly (DTMB) <ManningK4@michigan.gov>; Mathews, Jamie (DTMB) <MathewsJ@michigan.gov>; McFarlane, James (DTMB) <mcfarlanej@michigan.gov>; Nixon, Ruth (DTMB) <NixonR@michigan.gov>; Palmer, Jason (DTMB) <PalmerJ2@michigan.gov>; Rabidoux, Jill (DTMB) <RabidouxJ@michigan.gov>; Ragsdale, Aimee (DTMB) <RagsdaleA@michigan.gov>; Schafer, Dana (DTMB) <schaferd1@michigan.gov>; Stibitz, Brom (DTMB) <StibitzB@michigan.gov>; Swanson, Eric (DTMB) <swansone@michigan.gov>; Sweeney, Matthew (DTMB) <SweeneyM1@michigan.gov>; Taylor, Beverly (DTMB) <TaylorB8@michigan.gov>; Trakul, Pamela (DTMB) <TrakulP@michigan.gov>; Turnquist, Michael (DTMB) <TurnquistM@michigan.gov>; VanCoevering, Joyce (DTMB) <Vancoeveringi1@michigan.gov>; Vanden Bosch, Kerrie (DTMB) <vandenboschk@michigan.gov>; Wellman, Jeff (DTMB) <WellmanJ1@michigan.gov>

**Subject:** Time Sensitive Request

SMT,

Jean Ingersoll is leading DTMB's effort to comply with document production requests related to freedom of information requests and certain lawsuits against the state.

At some point during the day tomorrow, Jean will share with you a list of standard "search terms" which we will use to compile documents related to this lawsuit.

**Within 2 hours of receiving this email from Jean, you need to respond with a list of likely custodians from your work area.** Jean may have more information on this tomorrow, but generally speaking a custodian will be a staff member who might reasonably be expected to have documents (electronic or otherwise) that correspond to the issues identified in the search terms.

If you have any questions, please call me or Jean. This is an important issue and I thank you in advance for your attention to this matter.

Brom Stibitz  
Chief Deputy Director  
Michigan Department of Technology, Management and Budget  
[stibitzb@michigan.gov](mailto:stibitzb@michigan.gov)  
517-373-1004



HELP. CONNECT. SOLVE.

---

**From:** Sample, Brice (DTMB)  
**Sent:** Tuesday, February 16, 2016 11:46 AM  
**To:** Ruhstorfer, Amy (DTMB)  
**Subject:** RE: NEW DEADLINE - Time Sensitive Request  
**Attachments:** RE: NEW DEADLINE - Time Sensitive Request

Brice Sample, CRM  
Records Manager  
DTMB, OSS, LOS  
Records Management Services  
[http://www.michigan.gov/dtmb/0,5552,7-150-9141\\_21738---,00.html](http://www.michigan.gov/dtmb/0,5552,7-150-9141_21738---,00.html)  
517-335-9450

DTMB service catalog  
<http://inside.michigan.gov/dtmb/sc/Pages/default.aspx>



**HELP. CONNECT. SOLVE.**

---

**From:** Ruhstorfer, Amy (DTMB)  
**Sent:** Tuesday, February 16, 2016 10:20 AM  
**To:** Sample, Brice (DTMB) <sampleb@michigan.gov>  
**Subject:** FW: NEW DEADLINE - Time Sensitive Request  
**Importance:** High

Brice,

Did you provide any names to Joyce? I received clarification that the names submitted should be any staff that may have emails related to the phrases below. Please let me know if you have any asap and provide to Joyce and copy me.

Thanks,  
Amy  
517-636-4654

---

**From:** VanCoevering, Joyce (DTMB)  
**Sent:** Friday, February 12, 2016 4:06 PM  
**To:** Cischke, Roy (DTMB) <cischker@michigan.gov>; Goodine, Tom (DTMB) <goodinet@michigan.gov>; Hampton, Kristen (DTMB) <HamptonK@michigan.gov>; Hofmeister, David (DTMB) <HofmeisterD@michigan.gov>; Mathews, Jamie (DTMB) <MathewsJ@michigan.gov>; Ruhstorfer, Amy (DTMB) <RuhstorferA@michigan.gov>; Sample, Brice (DTMB) <sampleb@michigan.gov>; Thompson, Kristi (DTMB) <thompsonk1@michigan.gov>; Wright, Seth (DTMB) <WrightS17@michigan.gov>  
**Subject:** FW: NEW DEADLINE - Time Sensitive Request  
**Importance:** High

Please provide me a list of names custodians (see original email from below from Brom to SMT) by 10:00 on Tuesday 2/16/16.

Joyce Van Coevering, Director  
Office of Support Services  
MI Department of Technology, Management and Budget  
517-322-5005



---

**From:** Stibitz, Brom (DTMB)  
**Sent:** Friday, February 12, 2016 3:57 PM  
**To:** Allen, Charlotte (DTMB) <AllenC1@michigan.gov>; Behen, David (DTMB) <Behend@michigan.gov>; Best, Marcy (DTMB) <BestM@michigan.gov>; Brownlee, Jeff (DTMB) <BrownleeJ@michigan.gov>; Buhs, Caleb (DTMB) <BuhsC@michigan.gov>; Davenport, Rodney (DTMB) <DavenportR1@michigan.gov>; Donnan, Chanda (DTMB) <DonnanC@michigan.gov>; Fortino, Diane (DTMB) <FortinoD@michigan.gov>; Gelisse, Ashley (DTMB) <GelisseA@michigan.gov>; Gilliland, Michael (DTMB) <gillilandm@michigan.gov>; Gonzalez, Tonyia (DTMB) <GonzalezT1@michigan.gov>; Griswold, Kim (DTMB) <GRISWOLDK@michigan.gov>; Ingersoll, Jean (DHHS) <IngersollJ@michigan.gov>; Jeffery, Phillip (DTMB) <JefferyP@michigan.gov>; King, Susan (MCSC) <KingSS@michigan.gov>; Kopacsi, Christian (DTMB) <KopacsiC@michigan.gov>; Lowe, Richard (DTMB) <lower@michigan.gov>; Manning, Kelly (DTMB) <ManningK4@michigan.gov>; Mathews, Jamie (DTMB) <MathewsJ@michigan.gov>; McFarlane, James (DTMB) <mcfarlanej@michigan.gov>; Nixon, Ruth (DTMB) <NixonR@michigan.gov>; Palmer, Jason (DTMB) <PalmerJ2@michigan.gov>; Rabidoux, Jill (DTMB) <RabidouxJ@michigan.gov>; Ragsdale, Aimee (DTMB) <RagsdaleA@michigan.gov>; Schafer, Dana (DTMB) <schaferd1@michigan.gov>; Swanson, Eric (DTMB) <swansone@michigan.gov>; Sweeney, Matthew (DTMB) <SweeneyM1@michigan.gov>; Taylor, Beverly (DTMB) <TaylorB8@michigan.gov>; Trakul, Pamela (DTMB) <TrakulP@michigan.gov>; Turnquist, Michael (DTMB) <TurnquistM@michigan.gov>; VanCoevering, Joyce (DTMB) <Vancoeveringj1@michigan.gov>; Vanden Bosch, Kerrie (DTMB) <vandenboschk@michigan.gov>; Wellman, Jeff (DTMB) <WellmanJ1@michigan.gov>  
**Cc:** Baker, Natasha (SRO) <BakerN5@michigan.gov>; Hawks, Orlene (DTMB) <HawksO@michigan.gov>  
**Subject:** NEW DEADLINE - Time Sensitive Request

Senior Management Team,

We just received the search terms for the document production. (See below.) Given the lateness of this email, we are asking you send your list of custodians to Jean Ingersoll **no later than noon on Tuesday, February 16.**

We are not asking you to conduct any searches right now. Further directions will come from Jean.

Search terms:

- Legionnaire
- Legionella
- "boil water order" & "Flint" (anywhere in document)
- "coli" & Flint (anywhere in document)
- "bacteria" & "Flint" (anywhere in document)
- "microb" & "Flint" (anywhere in document)

“TTHM” & “Flint” (anywhere in document)  
“Lead” & “Flint” (anywhere in document)  
“emergency” & “Flint” (anywhere in document)  
Karegnondi  
“Genesee County Health Department”  
“Flint” (within sentence) “utilities”  
“Lead and Copper Rule”  
“Detroit Water and Sewerage Department” & “Flint” (anywhere in document)  
“DWSD” & “Flint” (anywhere in document)  
“Flint River”  
“Pb” & “water” (anywhere in document)  
“KWA”

Please call me or Jean if you have any questions.

Brom

---

**From:** Stibitz, Brom (DTMB)

**Sent:** Thursday, February 11, 2016 4:40 PM

**To:** Allen, Charlotte (DTMB) <AllenC1@michigan.gov>; Behen, David (DTMB) <Behend@michigan.gov>; Best, Marcy (DTMB) <BestM@michigan.gov>; Brownlee, Jeff (DTMB) <BrownleeJ@michigan.gov>; Buhs, Caleb (DTMB) <BuhsC@michigan.gov>; Davenport, Rodney (DTMB) <DavenportR1@michigan.gov>; Donnan, Chanda (DTMB) <DonnanC@michigan.gov>; Fortino, Diane (DTMB) <FortinoD@michigan.gov>; Gelisse, Ashley (DTMB) <GelisseA@michigan.gov>; Gilliland, Michael (DTMB) <gillilandm@michigan.gov>; Gonzalez, Tonyia (DTMB) <GonzalezT1@michigan.gov>; Griswold, Kim (DTMB) <GRISWOLDK@michigan.gov>; Ingersoll, Jean (DHHS) <IngersollJ@michigan.gov>; Jeffery, Phillip (DTMB) <JefferyP@michigan.gov>; King, Susan (MCSC) <KingS5@michigan.gov>; Kopacsi, Christian (DTMB) <KopacsiC@michigan.gov>; Lowe, Richard (DTMB) <lower@michigan.gov>; Manning, Kelly (DTMB) <ManningK4@michigan.gov>; Mathews, Jamie (DTMB) <MathewsJ@michigan.gov>; McFarlane, James (DTMB) <mcfarlanej@michigan.gov>; Nixon, Ruth (DTMB) <NixonR@michigan.gov>; Palmer, Jason (DTMB) <PalmerJ2@michigan.gov>; Rabidoux, Jill (DTMB) <RabidouxJ@michigan.gov>; Ragsdale, Aimee (DTMB) <RagsdaleA@michigan.gov>; Schafer, Dana (DTMB) <schaferd1@michigan.gov>; Stibitz, Brom (DTMB) <StibitzB@michigan.gov>; Swanson, Eric (DTMB) <swansone@michigan.gov>; Sweeney, Matthew (DTMB) <SweeneyM1@michigan.gov>; Taylor, Beverly (DTMB) <TaylorB8@michigan.gov>; Trakul, Pamela (DTMB) <TrakulP@michigan.gov>; Turnquist, Michael (DTMB) <TurnquistM@michigan.gov>; VanCoevering, Joyce (DTMB) <VancoeveringJ1@michigan.gov>; Vanden Bosch, Kerrie (DTMB) <vandenboschk@michigan.gov>; Wellman, Jeff (DTMB) <WellmanJ1@michigan.gov>

**Subject:** Time Sensitive Request

SMT,

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Brom Stibitz  
Chief Deputy Director  
Michigan Department of Technology, Management and Budget  
[stibitzb@michigan.gov](mailto:stibitzb@michigan.gov)  
517-373-1004



**HELP. CONNECT. SOLVE.**

---

**From:** VanCoevering, Joyce (DTMB)  
**Sent:** Tuesday, February 16, 2016 9:19 AM  
**To:** Sample, Brice (DTMB)  
**Subject:** RE: NEW DEADLINE - Time Sensitive Request

Thanks !

Joyce Van Coevering, Director  
Office of Support Services  
MI Department of Technology, Management and Budget  
517-322-5005



---

**From:** Sample, Brice (DTMB)  
**Sent:** Tuesday, February 16, 2016 7:58 AM  
**To:** VanCoevering, Joyce (DTMB) <Vancoeveringj1@michigan.gov>; Thompson, Kristi (DTMB) <thompsonk1@michigan.gov>  
**Subject:** RE: NEW DEADLINE - Time Sensitive Request

None of the Records Center staff are likely custodies of email using any of those terms.

Brice Sample, CRM  
Records Manager  
DTMB, OSS, LOS  
Records Management Services  
[http://www.michigan.gov/dtmb/0,5552,7-150-9141\\_21738---,00.html](http://www.michigan.gov/dtmb/0,5552,7-150-9141_21738---,00.html)  
517-335-9450

DTMB service catalog  
<http://inside.michigan.gov/dtmb/sc/Pages/default.aspx>



---

**From:** VanCoevering, Joyce (DTMB)  
**Sent:** Friday, February 12, 2016 4:06 PM  
**To:** Cischke, Roy (DTMB) <cischker@michigan.gov>; Goodine, Tom (DTMB) <goodinet@michigan.gov>; Hampton, Kristen (DTMB) <HamptonK@michigan.gov>; Hofmeister, David (DTMB) <HofmeisterD@michigan.gov>; Mathews, Jamie (DTMB) <MathewsJ@michigan.gov>; Ruhstorfer, Amy (DTMB) <RuhstorferA@michigan.gov>; Sample, Brice (DTMB) <sampleb@michigan.gov>; Thompson, Kristi (DTMB) <thompsonk1@michigan.gov>; Wright, Seth (DTMB) <WrightS17@michigan.gov>

**Subject:** FW: NEW DEADLINE - Time Sensitive Request

**Importance:** High

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**To:** Allen, Charlotte (DTMB) <AllenC1@michigan.gov>; Behen, David (DTMB) <Behend@michigan.gov>; Best, Marcy (DTMB) <BestM@michigan.gov>; Brownlee, Jeff (DTMB) <BrownleeJ@michigan.gov>; Buhs, Caleb (DTMB) <BuhsC@michigan.gov>; Davenport, Rodney (DTMB) <DavenportR1@michigan.gov>; Donnan, Chanda (DTMB) <DonnanC@michigan.gov>; Fortino, Diane (DTMB) <FortinoD@michigan.gov>; Gelisse, Ashley (DTMB) <GelisseA@michigan.gov>; Gilliland, Michael (DTMB) <gillilandm@michigan.gov>; Gonzalez, Tonyia (DTMB) <GonzalezT1@michigan.gov>; Griswold, Kim (DTMB) <GRISWOLDK@michigan.gov>; Ingersoll, Jean (DHHS) <IngersollJ@michigan.gov>; Jeffery, Phillip (DTMB) <JefferyP@michigan.gov>; King, Susan (MCSC) <KingS5@michigan.gov>; Kopacsi, Christian (DTMB) <KopacsiC@michigan.gov>; Lowe, Richard (DTMB) <lower@michigan.gov>; Manning, Kelly (DTMB) <ManningK4@michigan.gov>; Mathews, Jamie (DTMB) <MathewsJ@michigan.gov>; McFarlane, James (DTMB) <mcfarlanej@michigan.gov>; Nixon, Ruth (DTMB) <NixonR@michigan.gov>; Palmer, Jason (DTMB) <PalmerJ2@michigan.gov>; Rabidoux, Jill (DTMB) <RabidouxJ@michigan.gov>; Ragsdale, Aimee (DTMB) <RagsdaleA@michigan.gov>; Schafer, Dana (DTMB) <schaferd1@michigan.gov>; Swanson, Eric (DTMB) <swansone@michigan.gov>; Sweeney, Matthew (DTMB) <SweeneyM1@michigan.gov>; Taylor, Beverly (DTMB) <TaylorB8@michigan.gov>; Trakul, Pamela (DTMB) <TrakulP@michigan.gov>; Turnquist, Michael (DTMB) <TurnquistM@michigan.gov>; VanCoevering, Joyce (DTMB) <Vancoeveringj1@michigan.gov>; Vanden Bosch, Kerrie (DTMB) <vandenboschk@michigan.gov>; Wellman, Jeff (DTMB) <WellmanJ1@michigan.gov>

**Cc:** Baker, Natasha (SRO) <BakerN5@michigan.gov>; Hawks, Orlene (DTMB) <HawksO@michigan.gov>

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“coli” & Flint (anywhere in document)  
“bacteria” & “Flint” (anywhere in document)  
“microb” & “Flint” (anywhere in document)  
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“Lead” & “Flint” (anywhere in document)  
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“Genesee County Health Department”  
“Flint” (within sentence) “utilities”  
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“Flint River”  
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“KWA”

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Brom

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**Sent:** Thursday, February 11, 2016 4:40 PM

**To:** Allen, Charlotte (DTMB) <AllenC1@michigan.gov>; Behen, David (DTMB) <Behend@michigan.gov>; Best, Marcy (DTMB) <BestM@michigan.gov>; Brownlee, Jeff (DTMB) <BrownleeJ@michigan.gov>; Buhs, Caleb (DTMB) <BuhsC@michigan.gov>; Davenport, Rodney (DTMB) <DavenportR1@michigan.gov>; Donnan, Chanda (DTMB) <DonnanC@michigan.gov>; Fortino, Diane (DTMB) <FortinoD@michigan.gov>; Gelisse, Ashley (DTMB) <GelisseA@michigan.gov>; Gilliland, Michael (DTMB) <gillilandm@michigan.gov>; Gonzalez, Tonyia (DTMB) <GonzalezT1@michigan.gov>; Griswold, Kim (DTMB) <GRISWOLDK@michigan.gov>; Ingersoll, Jean (DHHS) <IngersollJ@michigan.gov>; Jeffery, Phillip (DTMB) <JefferyP@michigan.gov>; King, Susan (MCSC) <KingS5@michigan.gov>; Kopacsi, Christian (DTMB) <KopacsiC@michigan.gov>; Lowe, Richard (DTMB) <lower@michigan.gov>; Manning, Kelly (DTMB) <ManningK4@michigan.gov>; Mathews, Jamie (DTMB) <MathewsJ@michigan.gov>; McFarlane, James (DTMB) <mcfarlanej@michigan.gov>; Nixon, Ruth (DTMB) <NixonR@michigan.gov>; Palmer, Jason (DTMB) <PalmerJ2@michigan.gov>; Rabidoux, Jill (DTMB) <RabidouxJ@michigan.gov>; Ragsdale, Aimee (DTMB) <RagsdaleA@michigan.gov>; Schafer, Dana (DTMB) <schaferd1@michigan.gov>; Stibitz, Brom (DTMB) <StibitzB@michigan.gov>; Swanson, Eric (DTMB) <swansone@michigan.gov>; Sweeney, Matthew (DTMB) <SweeneyM1@michigan.gov>; Taylor, Beverly (DTMB) <TaylorBB@michigan.gov>; Trakul, Pamela (DTMB) <TrakulP@michigan.gov>; Turnquist, Michael (DTMB) <TurnquistM@michigan.gov>; VanCoevering, Joyce (DTMB) <VancoeveringJ1@michigan.gov>; Vanden Bosch, Kerrie (DTMB) <vandenboschk@michigan.gov>; Wellman, Jeff (DTMB) <WellmanJ1@michigan.gov>

**Subject:** Time Sensitive Request

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Brom Stibitz  
Chief Deputy Director  
Michigan Department of Technology, Management and Budget  
[stibitzb@michigan.gov](mailto:stibitzb@michigan.gov)  
517-373-1004



**HELP. CONNECT. SOLVE.**

---

**From:** Ballard, Denice (DTMB)  
**Sent:** Thursday, January 14, 2016 1:06 PM  
**To:** Spaniolo, Natalie (DTMB)  
**Subject:** FW: PO request  
**Attachments:** LARA CustomerOrder#503896.pdf; DTMB937 Jan2015 Home Depot PO Request.rtf

The separate LARA quote is attached.

---

**From:** Rigg, Steve (DTMB)  
**Sent:** Wednesday, January 13, 2016 4:41 PM  
**To:** Ballard, Denice (DTMB) <[ballardd@michigan.gov](mailto:ballardd@michigan.gov)>  
**Cc:** Doll, Jeanette (DTMB) <[dollj@michigan.gov](mailto:dollj@michigan.gov)>  
**Subject:** PO request

Denise,

Attached is the plumbing materials quote for the items the LARA needs. Apparently they are going to need more than what was originally ordered, but I don't have that yet. Below is the filters that will be ordered to also fall under the same PO. I also attached the request for PO. Thank you.

The estimate cost of these items below is \$4,215,339 and the attached quoted total is \$1,875.45 for a total of \$4,217,214.45.

**Faucet Mounts – Delivering direct to GCCARD on 1/14/16** **Ordered against new DTMB PO**

11,000 – PUR vertical faucet mount - \$29.97  
1,500 – PUR Horizontal faucet mount - \$29.97  
5,000 – Brita faucet mount - \$17.47  
10,000 – Brita adv faucet mount white - \$25.97  
12,000 – Brita adv faucet mount chrome - \$25.97

**Replacement Filters – Delivering direct to GCCARD on 1/14/16** **Ordered against new DTMB PO**

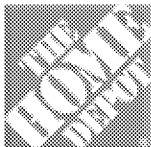
15,000 – PUR replacement filter - \$14.37  
45,000 – PUR replacement filter - \$35.97  
40,000 – PUR replacement filter - \$25.98  
16,000 – PUR replacement filter - \$16.47  
1,600 – Brita replacement filter - \$28.19

*Steve Rigg*

Buyer, Commodities Division  
DTMB-Procurement  
(517)284-7043  
[RiggS@michigan.gov](mailto:RiggS@michigan.gov)



HELP. CONNECT. SOLVE.



# QUOTE

Store 2701 PONTIAC  
545 S TELEGRAPH  
PONTIAC, MI 48341

Phone: (248) 253-8900  
Salesperson: GTO838  
Reviewer:

## QUOTE

2016-01-13 13:53

Prices Valid Thru: 01/20/2016

SOLD TO

Name	LARADTMB			Home Phone	(517) 335-0002
Address	2104 S BRIGGS RD		Work Phone	(269) 795-9081	
	Company Name STATE OF MICHIGAN				
City	MIDDLEVILLE		Job Description	PILOT PROGRAM MATERIAL	
State	MI	Zip	49333	County	BARRY

### CARRY OUT MERCHANDISE

### MERCHANDISE AND SERVICE SUMMARY

We reserve the right to limit the quantities of merchandise sold to customers

REF # W20 SKU # 0000-515-664 The items listed in this section will be carried out of the store by the customer at time of sale.

#### STOCK MERCHANDISE CARRIED OUT:

REF #	SKU	QTY	UM	DESCRIPTION	PI	TAX	PRICE EACH	EXTENSION
R01	0000-361-833	3.00	EA	CLASSIC 1HDL KITCH FAUCET W/SPRAY CH /	A	Y	\$79.00	\$237.00
R02	0000-867-926	5.00	EA	1/2INX10FT RDG TYPE L BLUE COPPER /	A	Y	\$10.98	\$54.90
R03	0000-187-437	10.00	EA	1/2" COP EL 90 DEG CXC /	A	Y	\$0.36	\$3.60
R04	0000-138-607	1.00	EA	1/2" COP COUPLING W/STOP CXC 10 PACK /	A	Y	\$4.25	\$4.25
R05	0000-332-987	1.00	BG	1/2" COP TEE CXCXC 10 PACK /	A	Y	\$8.29	\$8.29
R06	1000-042-725	6.00	EA	1/2" CPVC X FIP SOC ADAPTER LF /	A	Y	\$3.94	\$23.64
R07	0000-745-645	15.00	EA	1/2" SB X 3/8" OD COMP ANGLE STOP /	A	Y	\$9.72	\$145.80
R08	0000-275-155	10.00	EA	1/2" PEX X 3/8" COMP OD STRT STOP /	A	Y	\$6.48	\$64.80
R09	0000-182-532	1.00	EA	1/2"X6" GAL NIPPLE /	A	Y	\$1.34	\$1.34
R10	0000-187-356	4.00	EA	3/4" COP COUPLING W/STOP CXC /	A	Y	\$0.88	\$3.52
R11	0000-867-934	1.00	EA	3/4INX10FT RDG TYPE L BLUE COPPER /	A	Y	\$16.26	\$16.26
R12	0000-187-534	1.00	EA	3/4"X1/2"X3/4" COP TEE CXCXC /	A	Y	\$4.45	\$4.45
R13	0000-555-313	2.00	EA	1.7 OZ H2O5 WATER SOLUBLE FLUX /	A	Y	\$4.20	\$8.40
R14	0000-507-019	1.00	EA	3/8"X3/8"X60" DISHWASHER SUPPLY LINE /	A	Y	\$0.01	\$0.01
R15	0000-395-984	4.00	EA	3/8"ODX3/8"X20" TLT CHRMM SUPPLY LINE /	A	Y	\$4.46	\$17.84
R16	0000-868-317	6.00	EA	1/2" GATE VALVE SWEAT NL /	A	Y	\$6.92	\$41.52

\*\*\* CONTINUED ON NEXT PAGE \*\*\*

CARRY OUT MERCHANDISE #1 (Continued)				REF #W20							
R17	0000-187-399	6.00	EA	1/2" COP MALE ADPTR CXMPT /				A	Y	\$0.88	\$5.28
R18	0000-923-699	1.00	EA	GENERIC CLEARANCE SKU / Central Brass Bubbler 3" tall with 1/2" shank				A	Y	\$89.30	\$89.30
R19	0000-160-184	8.00	EA	3/8"X1/2"X30" BRAID FCT SUPPLY LINE /				A	Y	\$5.11	\$40.88*
								MERCHANDISE TOTAL:			\$771.08
								END OF CARRY OUT MERCHANDISE - REF #W20			

CARRY OUT MERCHANDISE				REF # W23   SKU # 0000-515-664   The items listed in this section will be carried out of the store by the customer at time of sale.					
STOCK MERCHANDISE CARRIED OUT:									
REF #	SKU	QTY	UM	DESCRIPTION	PI	TAX	PRICE EACH	EXTENSION	
R21	0000-923-680	3.00	EA	GENERIC CLEARANCE SKU / Central Brass 0364-L 5 1/2" bubbler with 1/2" shank	A	Y	\$163.40	\$490.20	
R22	0000-923-672	2.00	EA	GENERIC CLEARANCE SKU / Central Brass bubble with built in faucet drinking fountain wallmount PN 0366-HX8	A	Y	\$254.00	\$508.00	
					MERCHANDISE TOTAL:				\$1,769.28
					END OF CARRY OUT MERCHANDISE - REF #W23				

TOTAL CHARGES OF ALL MERCHANDISE & SERVICES		
<div>Policy Id (PI):</div> <div>A: 90 DAYS DEFAULT POLICY.....;</div> <div>'The Home Depot reserves the right to limit / deny returns. Please see the return policy sign in stores for details.'</div>	ORDER TOTAL	\$1,769.28
	SALES TAX	\$106.16
	TOTAL	\$1,875.44
	BALANCE DUE	\$1,875.44
END OF ORDER No [REDACTED]		

**Department of Technology, Management & Budget  
Financial Services**

**REQUEST FOR PURCHASE ORDERS OR DIRECT VOUCHERS**

**CHECK BOX FOR DV OR REQUISITION/PURCHASE ORDER**

☐ **Direct Voucher – Attach Invoice**

**Date: 1/13/2016**

☐ **Requisition/Purchase Order – Attach Quote(s)**

<b>Agency Contact:</b>		<b>Phone #</b>	
Steve Rigg		517-284-7043	
<b>Division Name:</b>		<b>Title of Work/Project:</b>	
DTMB		Supplies for Flint	
<b>Vendor:</b>	Home Depot – David Khanuja	<b>Index #</b>	
<b>Email Address:</b>	David_Khanuja@homedepot.com	<b>Ship To:</b>	Genesee County Community Action Resource Department 2727 Lippincott Blvd. Flint, MI 48507
<b>Street Address:</b>	Home Depot U.S.A. Inc Home Depot 2455 Paces Ferry Rd. – Floor D15 Atlanta, GA 30339-4024		Matt Purcell 810-762-4922 mpurcell@co.genessee.mi.us

***ALL Areas Must Be Completed***

**Description of Purchase:**

**This is for the purchase of items necessary to support the efforts of the State of Emergency that was declared in the City of Flint.**

**Brita faucet water filters and replacement cartridges.  
PUR faucet water filters and replacement cartridges.  
Bottled water.  
Plumbing materials.**

**Comments:**

**APPROVALS REQUIRED:**

<b>TOTAL COST:</b>	<b>\$4,217,214.45</b>
------------------------	-----------------------

**\$0-\$2,500** (Can be paid on Direct Voucher)

Supervisor's Signature: \_\_\_\_\_

**\$2,501-\$10,000** (Needs 3 quotes for Purchase Order)

Manager's Signature: \_\_\_\_\_

**\$10,001-\$24,999** (Needs specifications to post on Buy4Michigan)

Division Director's Signature: \_\_\_\_\_

---

**From:** Brownlee, Jeff (DTMB)  
**Sent:** Monday, February 08, 2016 5:34 PM  
**To:** Spaniolo, Natalie (DTMB)  
**Subject:** FW: Flint Emergency Purchasing Procedures  
**Attachments:** Flint Emergency Purchasing Procedures.pdf

Natalie,

I know you were out. Just making sure you've seen this. Please make sure Chris Christensen knows the contact info for your team.

Thanks,

Jeff

---

**From:** Brownlee, Jeff (DTMB)  
**Sent:** Tuesday, February 2, 2016 2:34 PM  
**To:** Arbulu, Agustin (MDCR) <[ArbuluA@michigan.gov](mailto:ArbuluA@michigan.gov)>; Arwood, Steve (LARA) <[ArwoodS@michigan.gov](mailto:ArwoodS@michigan.gov)>; Clover Adams, Jamie (MDARD) <[Cloveradamsj@michigan.gov](mailto:Cloveradamsj@michigan.gov)>; Creagh, Keith (DEQ) <[creaghk@michigan.gov](mailto:creaghk@michigan.gov)>; Etue, Kriste (MSP) <[EtueK@michigan.gov](mailto:EtueK@michigan.gov)>; Johnson, Ruth (MDOS) <[JohnsonR43@michigan.gov](mailto:JohnsonR43@michigan.gov)>; Khouri, Nick (TREASURY) <[KhouriN@michigan.gov](mailto:KhouriN@michigan.gov)>; Lyon, Nick (DHHS) <[LyonN2@michigan.gov](mailto:LyonN2@michigan.gov)>; Maj. Gen. Gregory Vadnais DMVA <[gregory.j.vadnais.mil@mail.mil](mailto:gregory.j.vadnais.mil@mail.mil)>; McPharlin, Pat (DIFS) <[McPharlinP@michigan.gov](mailto:McPharlinP@michigan.gov)>; Moritz, William (DNR) <[MoritzW@michigan.gov](mailto:MoritzW@michigan.gov)>; Roberts, John (DTMB) <[RobertsJ9@michigan.gov](mailto:RobertsJ9@michigan.gov)>; Schuette, Bill (AG) <[SchuetteB@michigan.gov](mailto:SchuetteB@michigan.gov)>; Steudle, Kirk (MDOT) <[SteudleK@michigan.gov](mailto:SteudleK@michigan.gov)>; Washington, Heidi E. (MDOC) <[WashingtonM6@michigan.gov](mailto:WashingtonM6@michigan.gov)>; Whiston, Brian (MDE) <[WhistonB@michigan.gov](mailto:WhistonB@michigan.gov)>; Winters, Jan (MCSC) <[WintersJ@michigan.gov](mailto:WintersJ@michigan.gov)>; Zimmer, Mike (LARA) <[zimmerm@michigan.gov](mailto:zimmerm@michigan.gov)>; Allan, Jon (DEQ) <[AllanJ@michigan.gov](mailto:AllanJ@michigan.gov)>; Barnes, Jeff (DMVA) <[barnesj7@michigan.gov](mailto:barnesj7@michigan.gov)>; Bowen, Scott (MSL) <[bowens1@michigan.gov](mailto:bowens1@michigan.gov)>; Brader, Valerie (LARA) <[braderv@michigan.gov](mailto:braderv@michigan.gov)>; Comai, Stephanie (TIA) <[ComaiS1@michigan.gov](mailto:ComaiS1@michigan.gov)>; Deloney, Andrew (LARA) <[DeloneyA@michigan.gov](mailto:DeloneyA@michigan.gov)>; Elsenheimer, Kevin (MSHDA) <[ElsenheimerK@michigan.gov](mailto:ElsenheimerK@michigan.gov)>; Goei, Bing (LARA) <[GoeiB@michigan.gov](mailto:GoeiB@michigan.gov)>; Hawks, Orlene (DTMB) <[HawksO@michigan.gov](mailto:HawksO@michigan.gov)>; Kalm, Rick (MGCB) <[KalmR@michigan.gov](mailto:KalmR@michigan.gov)>; Ringler, Doug (OAG) <[dringler@audgen.michigan.gov](mailto:dringler@audgen.michigan.gov)>; Waalkes, Marie (DTMB) <[WaaikesM1@michigan.gov](mailto:WaaikesM1@michigan.gov)>  
**Subject:** Flint Emergency Purchasing Procedures

Please see the attached memo outlining Flint emergency purchasing procedures. Thank you.

Jeff Brownlee  
Ofc: 517-284-7003  
Cell: 517-930-3472



RICK SNYDER  
GOVERNOR

STATE OF MICHIGAN  
DEPARTMENT OF TECHNOLOGY, MANAGEMENT & BUDGET  
LANSING

DAVID B. BEHEN  
DIRECTOR

February 2, 2016

TO: State of Michigan Procurement Leadership  
FROM: DTMB Procurement  
SUBJECT: Genesee County Water Emergency Response - Purchasing Guidance

Thank you to all who are working to support the State of Michigan's Genesee County, City of Flint water emergency response.

Given the complexity and variety of the needs of this emergency effort, the purchasing support required is complex as well. Purchasing protocols have some differences under this declared state of emergency, and meticulous tracking of expenditures is imperative.

The Michigan State Police (MSP) is the lead agency overseeing the situation and managing the State Emergency Operations Center (SEOC). Flint related purchases must first be routed through the appropriate SEOC contact (see attached for an agency roster) to include the SEOC State Director. This is required for all Flint- related purchases without exception. The SEOC financial team is responsible for tracking all expenditures in connection with the emergency efforts.

***Each agency is responsible for its own purchasing transactions. This includes p-card transactions and purchase orders, the tracking of all such transactions, and reporting of those transactions to the appropriate SEOC representative. Failure to properly inform the SEOC financial team of any transaction may result in a forfeiture of any potential reimbursement anticipated by the agency.***

Agency purchasing managers are responsible to supply their agency's SEOC representative with a 24/7 phone number for agency purchasing staff support and request that the SEOC representative involves them in every purchase. (Note: SEOC hours are 8 am to 8 pm, seven days a week at this time.)

***Emergency Purchasing Procedure:***

Public Act 431 of 1984 provides an exception to competitive bidding during a state of emergency. However, responsible purchasing procedures are still the expectation for all procurement professionals (agency purchasing staff).

In addition to the notification and reporting expectations set forth above, transactions should be conducted and/or overseen by procurement professionals, with rare exception, in accordance with the following:

- o Each agency makes their own determination when an emergency purchase order is required, and is then responsible for the supporting documentation
- o Utilize existing State contracts where possible. Contact DTMB Procurement for help negotiating bulk rates or expedited shipments if needed, and for any concerns related to availability of funds on a contract

- Obtain three quotes whenever reasonably practicable
- Post bids online to the extent practicable
- Please escalate any questions to DTMB Procurement before executing a buy
- DTMB Procurement will assist any agency upon request to address supply chain issues (e.g. working with a national supplier to ensure a high volume supply of water filters are available)
- DTMB-Financial Services is not responsible for issuing emergency purchase orders on behalf of agencies with the exception of information technology related goods and services
- Maintain documentation supporting all transactions. Establish internal protocols to support this such as a single spreadsheet to track agency-wide transactions. Report your agency's expenses to the SEOC Finance team via your SEOC representative.

Questions, concerns, or comments should be directed to:

Primary Contact:

Rebecca Cook, Commodities Division Director

[Cookr6@michigan.gov](mailto:Cookr6@michigan.gov)

Cell: 517-930-4015

Secondary Contact:

Jeff Brownlee, Chief Procurement Officer

[brownleej@michigan.gov](mailto:brownleej@michigan.gov)

Cell: 517-930-3472

Sincerely,

Jeff Brownlee

Chief Procurement Officer

State of Michigan



---

**From:** State of Michigan <MISOM@govsubscriptions.michigan.gov>  
**Sent:** Thursday, January 14, 2016 5:30 PM  
**To:** Spaniolo, Natalie (DTMB)  
**Subject:** Volunteer Opportunity in Flint



Right-click here to download pictures. To help protect your privacy, Outlook prevented automatic download of this picture from the Internet.  
Michigan State Employees banner image

The State Emergency Operations Center (SEOC) is coordinating a response to the ongoing health and safety issues in the city of Flint's drinking water. Teams from the Michigan State Police, Genesee County Sheriff's Department, Michigan Department of Health and Human Services, and volunteer organizations have been delivering bottled water, water filters, replacement cartridges and water testing kits at homes in the city of Flint since Tuesday.

To help with this critical work, the SEOC is looking for volunteers to expand this effort and continue this distribution during the upcoming holiday weekend. Teams are being assembled for shifts on Saturday, January 16; Sunday, January 17; and Monday, January 18, 2016. If you are interested in volunteering your time for this critical work, please complete the information in one of the attached surveys (depending on which day you are volunteering).

To volunteer on Saturday, January 16, <https://www.surveymonkey.com/r/28NVJBL>

To volunteer on Sunday, January 17, <https://www.surveymonkey.com/r/26NMJJK>

To volunteer on Monday, January 18, <https://www.surveymonkey.com/r/26P7P5G>

Volunteers will begin their assignment at the Local Emergency Operations Center located in the Genesee County Administration Building located at 1101 Beach St, Flint at 9 a.m. and end by 4 p.m. Parking is available at the corner of Beach Street and 8th Street. Lunch will be provided. This is strictly a volunteer effort, as all three days will be unpaid. Volunteers are responsible for their own transportation; mileage reimbursement for personal vehicles is not authorized. Volunteers should dress for working outdoors and wear foot attire appropriate for walking.

This opportunity is for state employees and their immediate family members 16 years of age or older only, others looking to assist should volunteer through the American Red Cross in Flint. The volunteer coordination center for the Red Cross is located at 1401 S. Grand Traverse, Flint, MI. They are open from 9 a.m. to 7 p.m.

For more information on the state's response efforts, visit [www.michigan.gov/flintwater](http://www.michigan.gov/flintwater).

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**From:** LinkedIn Pulse <news@linkedin.com>  
**Sent:** Friday, January 22, 2016 5:04 AM  
**To:** Spaniolo, Natalie (DTMB)  
**Subject:** Bill Gates: Why the Future Is Bright for the World's Poorest Farmers



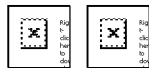
Bill Gates, co-chair, Bill & Melinda Gates Foundation

## Bill Gates: Why the Future Is Bright for the World's Poorest Farmers



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Dan Lohrmann

### Why the surge in security predictions and how can you benefit?

Americans love baseball, hotdogs, apple pie and predictions. In fact, if we really like something a...

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Recommended for you



Louis M. Profeta MD

## I Know You Love Me — Now Let Me Die

A day does not go by where my fellow emergency room doctors don't look at each other and say, "How...



Hillary Clinton

## What's happening with the water in Flint, Michigan, is an outrage.

"There is no excuse for what's happening in Flint." The drinking water in Flint, Michigan, is. .



Dr. Travis Bradberry

## Incredible Things That Happen Once You Learn to Love Being Alone

We live in a world of constant contact—a place that's losing sight of the importance of being...



Nicholas Thompson

## Why Complex Storytelling Is Thriving In Our Digital Age

You may have heard that complex storytelling is dying these days. It's not true! Here's an essay I...



Jack Welch

## Why I Love Micromanaging and You Should Too

As a manager, you have to take what I call the "accordion approach." Get very close to your people...

Have your own perspective to share?

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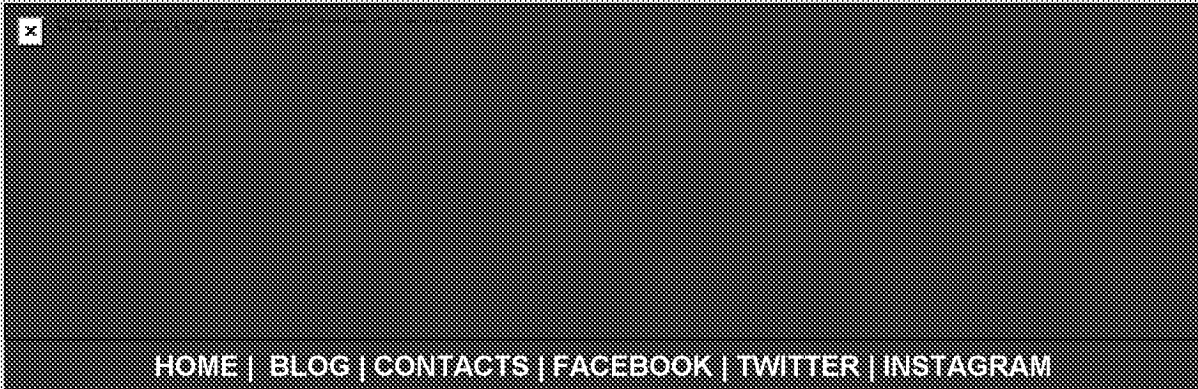
This email was intended for Natalia Spaniolu (DTMB Financial Services Operations Division Director State of Michigan). [Learn why we included this](#)

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**From:** Governor's Office <governorsoffice@govsubscriptions.michigan.gov>  
**Sent:** Friday, January 22, 2016 12:53 PM  
**To:** Spaniolo, Natalie (DTMB)  
**Subject:** "He's his own best spokesman"



## How we are fixing the Flint water crisis

Governor Rick Snyder has committed to spending the rest of his time as Governor to fixing the Flint water crisis. Over the last few days, he has sat down to explain what happened and how we're fixing the Flint water crisis. Watch the interviews below and be sure to read the Governor's Op-Ed in the USA Today.

### Governor Snyder on Morning Joe

"What is so frustrating and what makes you so angry is you have a handful of experts who were career civil servants that made terrible decisions, in my view. We have to live with the consequences, and they worked for me, so I accept that responsibility. We are going to fix this problem." Watch Governor Snyder address how we are fixing the Flint water crisis on Morning Joe.



### Governor Snyder with Charlie LeDuff on Fox 2 Detroit

"I feel awful about this. These are people. They've been harmed. You can't feel good about that. The people of Flint have been harmed and a major influence of that harm

came from people who worked for me, and I feel responsible for that. But I am committed to solving the problem and addressing the damage as much as possible for the rest of the time I'm Governor." Watch Governor Snyder address the Flint water crisis with Charlie LeDuff on Fox 2 News.



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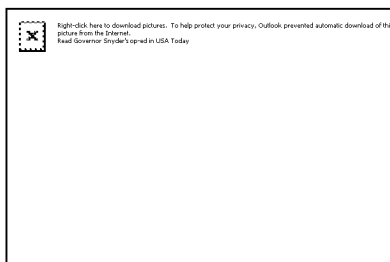
## Governor Snyder's 2016 State of the State

"Michiganders don't quit, we don't give up, instead we will work with even more passion and commitment to truly improve our state. For everyone who's chosen to make Michigan their home, this is more than a promise, this is my commitment." Watch Governor Snyder's full closing statement from his 2016 State of the State address.



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## Governor in USA Today: "I will fix this, and I mean it."

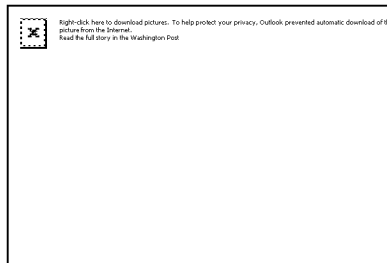


"Residents in one of Michigan's proud cities cannot drink their water. That's unacceptable. The crisis in Flint arose from missteps at all levels of government — local, state and federal. But as governor, I take responsibility for what these families are going through, and I'm holding people in my administration accountable for their failures." Click [here](#) to read the Governor's full op-ed.

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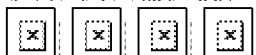
## Washington Post: "Michigan Gov. Rick Snyder is in a tough spot, but he's his own best spokesman"

Snyder has born the brunt of criticism in the local health crisis that has turned into a national scandal. But unlike many other politicians facing crises of leadership, Snyder may also be his own best counter-programming. [Click here to read the full story in the Washington Post.](#)



**Visit [HelpForFlint.com](http://HelpForFlint.com) to learn how you can help Flint residents.**

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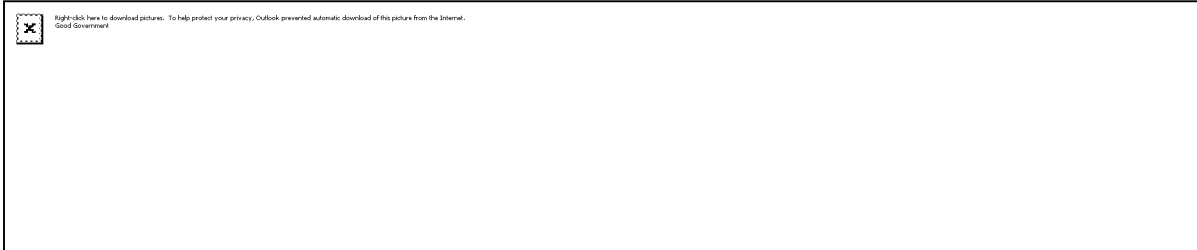
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**From:** State of Michigan <MISOM@govsubscriptions.michigan.gov>  
**Sent:** Friday, January 22, 2016 4:47 PM  
**To:** Spaniolo, Natalie (DTMB)  
**Subject:** Flint Volunteer Efforts



Dear State Employees,

Gov. Rick Snyder and I want to thank everyone who donated their time during the holiday weekend to deliver bottled water, water filters, replacement cartridges and water testing kits to families in the city of Flint. We are working hard to ensure all residents are provided with the safe water resources they need, and each donation and hour of your time volunteered goes a long way.

For employees who would like to help the residents of Flint, there are several opportunities to do so. Please visit [www.helpforflint.com](http://www.helpforflint.com) to learn how you can help.

For additional information and updates, visit [www.michigan.gov/flintwater](http://www.michigan.gov/flintwater).

Again, thank you for all your support.

Sincerely, Mike Zimmer  
Office of Good Government Director  
Dept. of Licensing and Regulatory Affairs Director

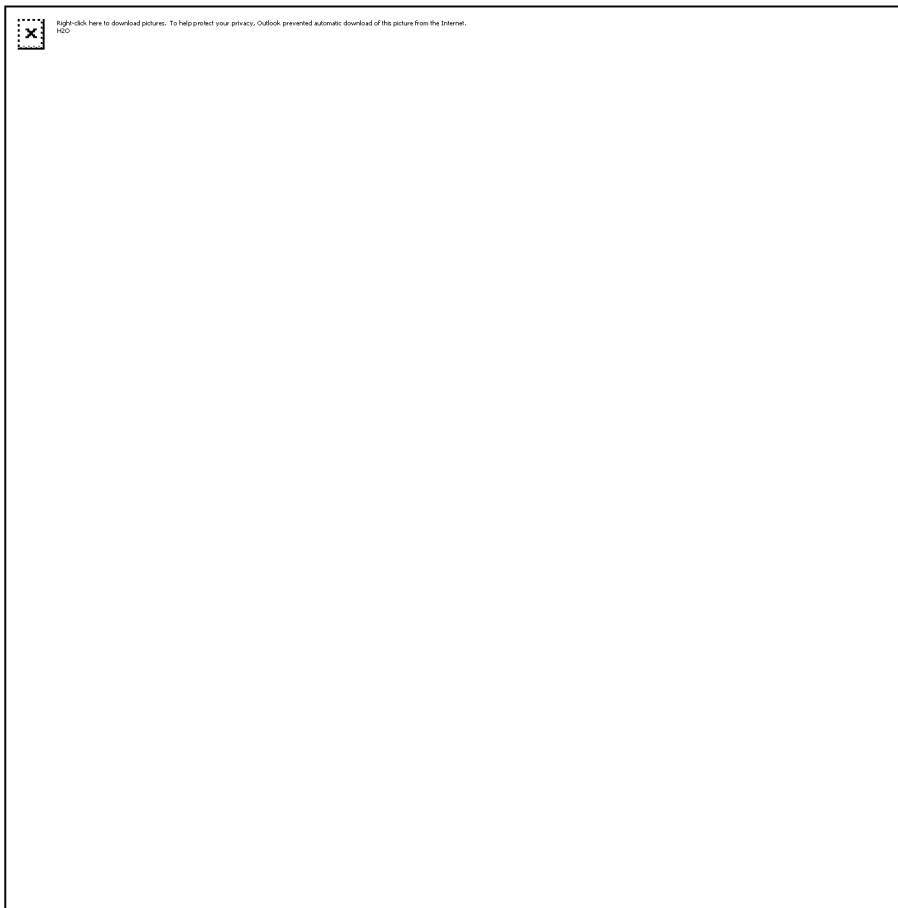
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**From:** Dept. Technology, Management & Budget <dtmb@govsubscriptions.michigan.gov>  
**Sent:** Tuesday, January 26, 2016 8:39 AM  
**To:** Spaniolo, Natalie (DTMB)  
**Subject:** Contributing time, muscle and money



During this month's Martin Luther King Jr. holiday weekend, some state employees turned their "day off" into a "day on" in Flint. There, they delivered bottled water, water filters, replacement cartridges and water testing kits to families. The volunteers joined other Michiganders, turning Dr. King's birthday observance into a day of service.



Mike Zimmer, director of the Office of Good Government and the Department of Licensing and Regulatory Affairs, has shared a link – [www.helpforflint.com](http://www.helpforflint.com) – that offers other opportunities to contribute time, muscle and money to bring clean drinking water to the community. Here in DTMB, some of our employees didn't wait for an invitation to lend a hand. Office of Retirement Services staff contributed funds that were used to buy 31 cases and 23 gallons of water, which a local organization transported to Flint.

Autumn Hubbard, Ambrea Mack and Sarah Esquivel, who are in the photo at the left, nearly emptied the shelves at their local grocery store. Thanks for your efforts.

everyone.

Now work.

Last week, I signed a new policy that formalizes the annual employee review process and sets expectations for employees and managers. [Administrative Policy 200.37](#) establishes consistent standards for implementing performance plans and reviews. Some of the standards are practices we have followed for years. Others are new. Some of particular note include:

- The mandatory use of HRMN
- A standard Feb. 1-Jan. 31 rating period for all employees
- An Individual Development Plan that specifies training or development programs for each employee
- Competencies and objectives that align to DTMB goals or scorecard metrics
- Consequences for managers and supervisors who do not complete the review process as required

A fundamental role of each DTMB manager or supervisor is to provide employees with direction and feedback on their performance. Employees also are expected to take an active role in pursuing professional development opportunities and achieving their competencies and objectives. I encourage you to review the new policy and talk with your manager or supervisor if you have questions. Of course, I welcome your questions and input as well. Please send your comments and ideas to me at [behend@michigan.gov](mailto:behend@michigan.gov).

I know these have been busy weeks for many of you as you take on additional responsibilities and work hard to provide resources and services for our customers and citizens across the state. Please know that your hard work has not gone unnoticed. Thank you for everything you do, every day.

Have a great week,

David



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Lansing, MI 48933 517-373-1004



## **Financial Services Operations Division Monthly Report January 2016**

### **Scorecard Challenges:**

- 

### **Current Projects / Initiatives:**

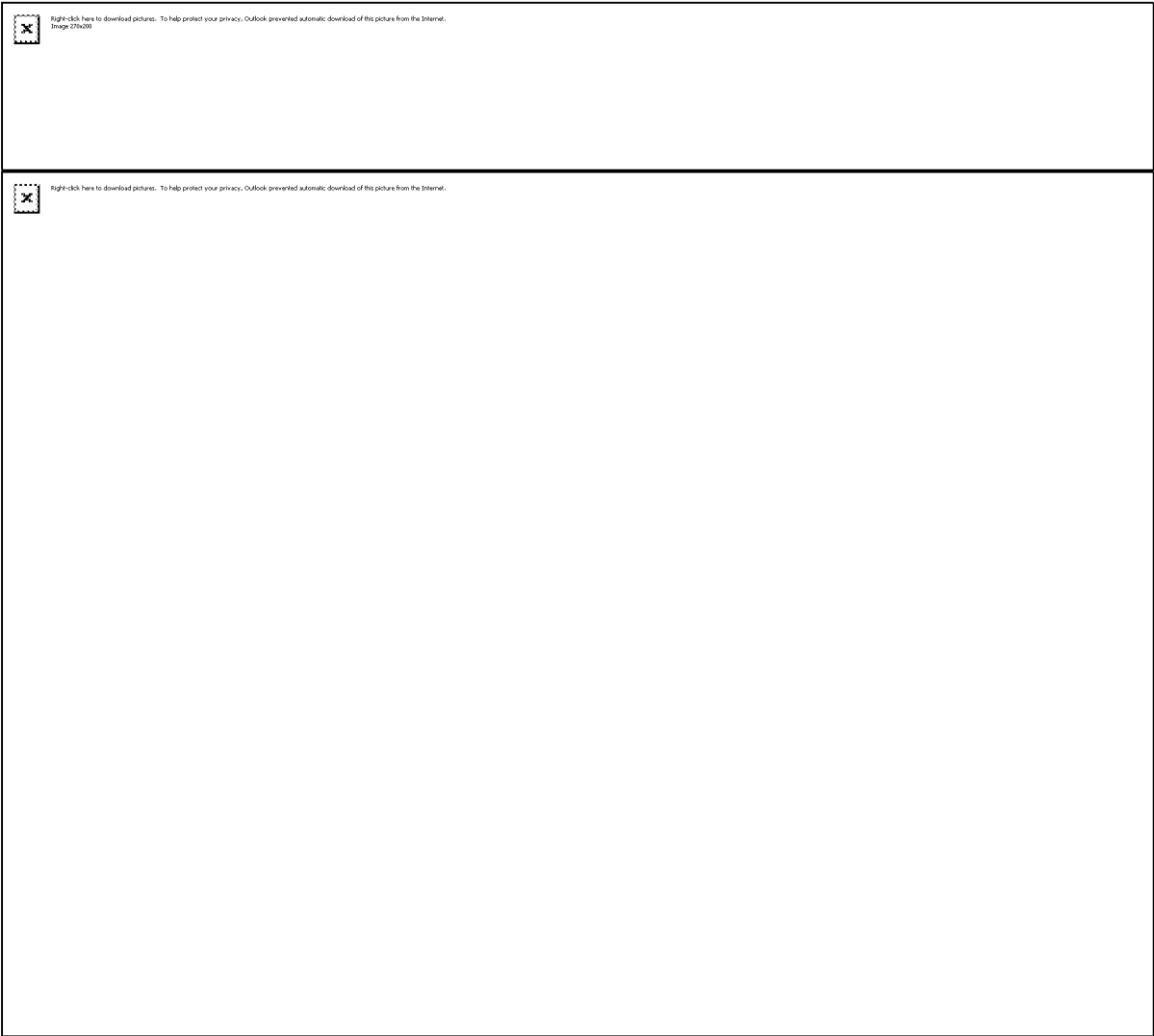
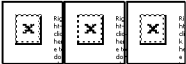
- Staff attended SIGMA show case sessions or watched presentation videos.
- Security staff attended the annual Statewide Agency Security Administrators Meeting.
- Image Repository for Michigan Agencies (IRMA) access review is completed.
- Procurement is the interview process for hiring a Departmental Analyst position.
- Procurement had meetings with Depot to discuss move to the General Services Building. Move is tentatively scheduled for April 1<sup>st</sup>. Receiving will be shut down from April 1<sup>st</sup> to April 10<sup>th</sup>.
- Staff has been assisting with the Flint Water Issue as needed.

### **Information Sharing/Best Practices:**

### **Needs from FS Staff:**

**From:** Smart & Resilient Cities <mail@sgc-ecms.com>  
**Sent:** Tuesday, January 26, 2016 8:14 PM  
**To:** Spaniolo, Natalie (DTMB)  
**Subject:** Shedding more than just light

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## Shedding more than just light !

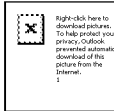
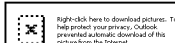
Arguably no other area of the smart and resilient city evolution has integrated more Internet of Things data elements than urban lighting. These new "smart polls" combine technologies that range from shot gun detection sensors and charging stations, to wifi nodes and cell phone

antennaes....



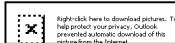
## The 4 Types of Cities and How to Prepare Them for the Future

The prospect of urban innovation excites the imagination. But dreaming up what a "smart city" will look like in some gleaming future is, by its nature, a utopian exercise. The messy truth is that cities are not the same, and even the most innovative approach can never achieve...



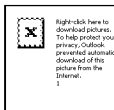
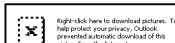
## What is Urbanophobia?

Agenda 21 isn't getting the attention it once did. Five years ago, the much-criticized United Nations environmental manifesto was all over TV news and conservative talk shows, denounced by Glenn Beck and others as a sinister globalist threat to American sovereignty and liberty. That debate...



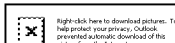
## Are cities the new countries?

Do big cities have more in common with each other than with the rest of their own countries? Are there meaningful comparisons between cities such as New York, London and Shanghai, rather than between nation states? That is the suggestion of the Organisation for Economic Co-operation and...



## What the world's best cities will look like in 2030

Two mega-trends - the rapid urbanization of the world's population and the aging of that same population - will soon collide. By 2030, more than 1 billion people (one in eight) will be aged 65 or older, and by 2050, nearly two-thirds of the world's population will live in urban areas....



## 5 things to know about Flint's water crisis

It's hard to put anything about the issue in a nutshell, but a solid summary is as follows: In charge of the city's budget amid a financial emergency, the state decided to temporarily switch Flint's water source from Lake Huron to the Flint River as a cost-saving measure until a new supply...

[READ ARTICLE +](#)

## Mayors are key to data analytics drive, says think-tank

Policy Exchange said bringing together both public and private data could create smarter and more productive cities. Directly elected mayors are being created to lead city combined authorities under a series of city localisation pacts between Whitehall and local government. Read More at...

[READ ARTICLE +](#)

## Most Popular Articles

**Building Better Cities - 5 new TED Talks on Urban Transformation**

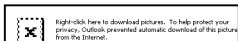
**What I Learned In One Year as Chief Data Officer of San Diego**

**The Quiet Power of Changing the Way Cities Buy Stuff**



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SGC

3030 Salt Creek Lane Arlington Heights, IL 60005

**From:** Governor's Office <governorsoffice@govsubscriptions.michigan.gov>  
**Sent:** Friday, January 29, 2016 9:56 AM  
**To:** Spaniolo, Natalie (DTMB)  
**Subject:** Thank you for your service



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## THANK YOU!

Fellow employees,

Each day, more than 46,000 state of Michigan employees come to work with the confidence and commitment to make Michigan a better place to live, work and play. I appreciate the way you care about the citizens we serve, and how it is reflected in the work that you do.

As you have heard from me and the media, our reputation and trust can be severely impacted when people do not make good decisions, or use good judgment in solving problems. That principle is universal, but never more so than when public health is at stake. What happened in Flint can never be allowed to happen again anywhere in our state.

I know that you want to work in a place where employee input is valued, efforts are recognized, and teams are always striving for continuous improvement. That's why we introduced employee surveys, Bureaucracy Busters and other reinvention initiatives. We want and deserve a culture of innovation, continuous improvement and employee engagement at every level. We can never take for granted how important the people are who depend on us to do our jobs, and I am asking you not to let the situation in Flint negatively impact your motivation to excel every day.

Many of you have taken an interest in helping the citizens of Flint on your own time, and I'd like to take this opportunity to recognize and thank those who have volunteered over the last couple of weekends. You have worked tirelessly to deliver cases of bottled water, water filters, replacement cartridges and water testing kits to the families in need. I appreciate you donating your time to help our fellow Michiganders. To date, more than 37,000 homes have been visited by one of our water resource teams.

For employees who would like to further help the people of Flint, please visit [www.HelpForFlint.com](http://www.HelpForFlint.com) to learn how you can do so. For additional information and to sign up for daily updates, please visit [www.mi.gov/FlintWater](http://www.mi.gov/FlintWater). I am committed to ensuring that all residents have access to safe and clean water.

Again, I'd like to express my gratitude for the work you do every day to continuously improve our state and earn the trust of those you serve. You make a real difference.

Thanks,



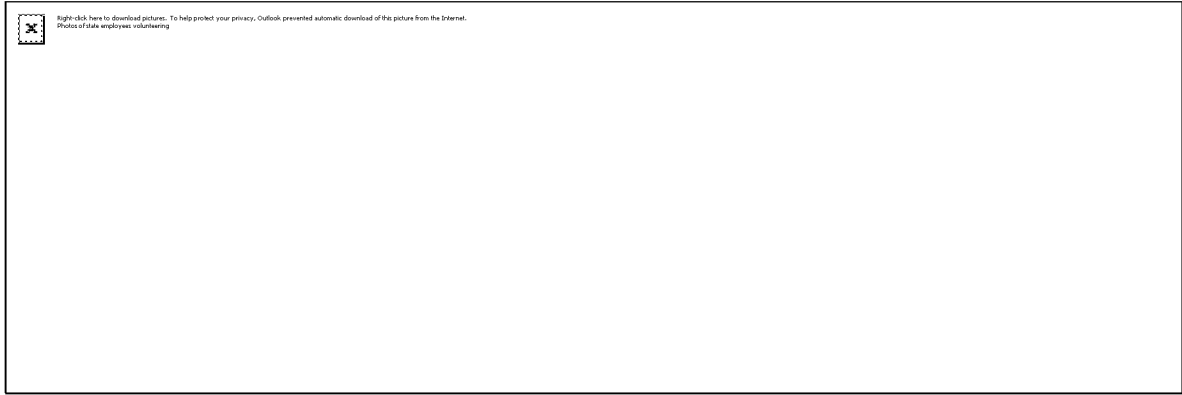
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Governor Snyder signature

Governor Rick Snyder





Right-click here to download pictures. To help protect your privacy, Outlook prevented automatic download of this picture from the Internet.  
Photos of state employees volunteering



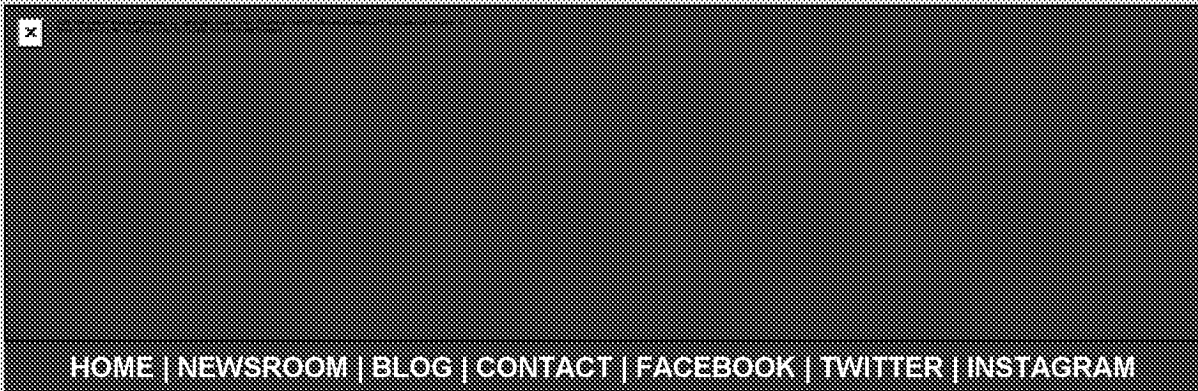
#### STAY CONNECTED:



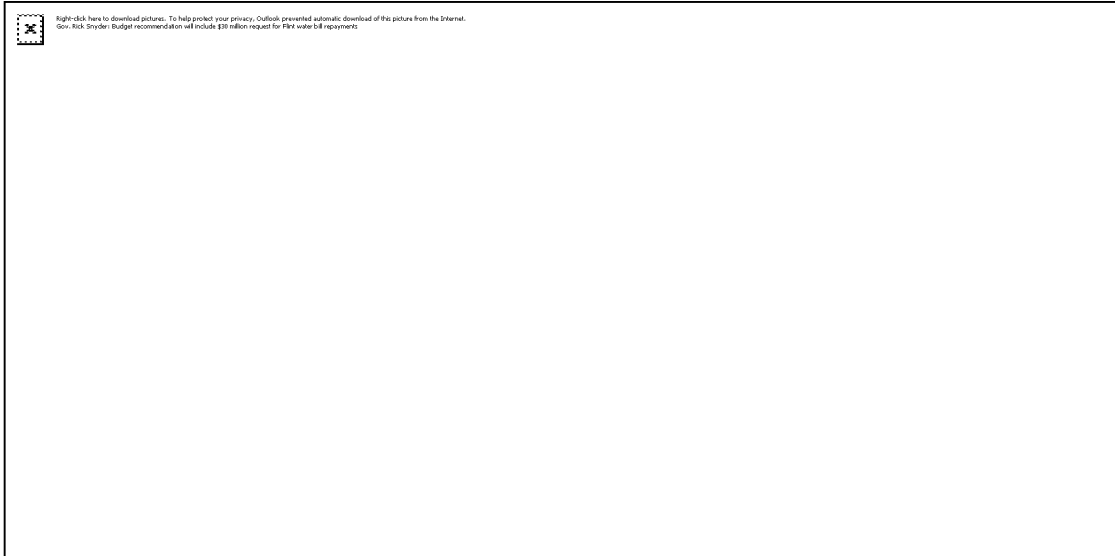
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**From:** Governor's Office <governorsoffice@govsubscriptions.michigan.gov>  
**Sent:** Wednesday, February 03, 2016 6:15 PM  
**To:** Spaniolo, Natalie (DTMB)  
**Subject:** "Flint residents should not have to pay for water they cannot drink"



## Budget recommendation will include \$30 million request for Flint water bill repayments



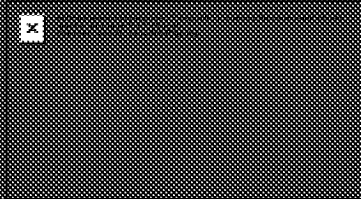
When Governor Rick Snyder presents his budget recommendation next Wednesday, Feb. 10, he will include a \$30 million request for the residents of Flint to keep their water service on and eliminate the need to pay for water they cannot completely trust to drink.

Under the governor's ask, the funding would enable the city of Flint to apply credits for customers on future bills. Estimates show water is roughly 47 percent of billing and sewer costs are around 53 percent. The credit would be applied to consumption usage (roughly 65 percent) of a resident's water portion of the bill, such as for bathing, drinking, cooking, and washing your hands. Residents still would be responsible for paying the sewer portion

of their water bills.

Professor Marc Edwards of Virginia Tech said, "This essentially refunds all the money associated with consumption or consumer use. I think it's an amazing gesture of common sense and good will and it corrects an injustice. I don't think there's a precedent for this. I feel so encouraged by the direction this is going."

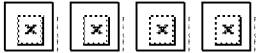
[Click here to learn more about the budget request.](#)



We spoke with Staff Sgt. Thomas Vega about the critical resources they're providing to Flint families every day. He also encouraged residents to pick up and return their water testing kits to Flint fire stations. Test results will be posted online at [www.mi.gov/flintwater](http://www.mi.gov/flintwater). **Click here to watch the video.**

[www.mi.gov/FlintWater](http://www.mi.gov/FlintWater) | [www.HelpForFlint.com](http://www.HelpForFlint.com)

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**From:** Dept. Technology, Management & Budget <dtmb@govsubscriptions.michigan.gov>  
**Sent:** Friday, February 05, 2016 2:42 PM  
**To:** Spaniolo, Natalie (DTMB)  
**Subject:** Enterprise Procurement: Vendor Sales for Flint Purchases



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EP Banner Landscape

Enterprise Procurement,

Vendors who are interested in selling goods or services to the state to assist in the Flint water emergency should be referred to the "[Flint Emergency Purchasing](#)" portal found on the Contract Connect website.

By submitting their information through the portal, we ensure that all solutions are collected and reviewed by the appropriate parties. Vendors should also register their businesses on [www.Buy4Michigan.com](http://www.Buy4Michigan.com) and on the Contract and Payment Express at [www.michigan.gov/cpexpress](http://www.michigan.gov/cpexpress).

We're Better Together;

Better Enterprise Wide

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**Enterprise Procurement \* We're Better Together; Better Enterprise Wide**

You are receiving this email because you are directly or indirectly involved in procurement functions at the State of Michigan. If you have questions about your subscription, please contact [Riehlej2@michigan.gov](mailto:Riehlej2@michigan.gov)



## **Financial Services Monthly Report January 2016**

### **Scorecard Challenges:**

- Current period metric results for Billings on Schedule: 92% for Tier I and 92% for Tier II. Current period metric results for MAIN Coding Billing Accuracy: 99% for Management Billings and 100% for IT Billings.
  - This is from the December MI Results report (published January 6), which reports the November billings; all monthly metric results exceed targets.

### **Current Projects / Initiatives:**

- SIGMA: Tim Martin and Jennifer Gibson on working on the cost accounting templates. Ron will be assigning other templates to managers in the near future.
- SIGMA: On Thursday January 28<sup>th</sup> many staff members will be attending the SIGMA End to End Process Functional Design Showcase webinar being held.
- Audit Memos related to Pension and Deferred Comp. Plans are being completed and posted by the OAG. No Material Findings are expected from the audits.
- 1<sup>st</sup> Quarter FY2016 Financial Reports are being completed; reports are to be issued by 2/5/16.
- FMD is working with Real Estate to develop & determine a Rate for Office Design.
- FMD will be assisting the Grand Rapids Veterans Home staff in reviewing accounting functions and workflow associated with their operations.
- Security staff attended the annual Statewide Agency Security Administrators Meeting.
- Image Repository for Michigan Agencies (IRMA) access review is completed.
- Procurement is in the interview process for hiring a Departmental Analyst position.
- Procurement had meetings with Depot to discuss move to the General Services Building. Move is tentatively scheduled for April 1<sup>st</sup>. Receiving will be shut down from April 1<sup>st</sup> to April 10<sup>th</sup>.
- Staff has been assisting with the Flint Water Issue as needed.
- Data Center CO-Location JEC
- DEQ-Contractor Data Collection and Payment Project
- Rate Committee – Desktop Historical and OA Components Presentation
- TOAD Cost Recovery
- Agency Services Billable Hours Management Reports
- Daylight 10 Year Trend Data Repository/Reporting
- DEQ Partnering Session – Contractor Billing
- Unisys Governance Group Initial Session
- IT Financial Resource Restructure
- NTSD: LMAN and Load-Balancing Studies
- Q-Radar Rate Development

- SIGMA – Met with technical staff to discuss TCAMS modifications related to SIGMA implementation. Attended Functional Design Showcases. Staff also attended End to End Process Functional Design Showcase and Town Hall meetings.
- Prepared Office Automation historical information for January 25<sup>th</sup> Rate Committee Meeting.
- Assisting in effort to compile historical agency IT expenditure data into a database that can be queried by users.
- Developed, with Purchasing, new procedures for Resource Services' agencies to be charged back for shared contractor resources.
- Resolved ongoing data import issue for Local/Long Distance charges in MIRS.
- The Management Billing Section participated in numerous SIGMA DTMB IT project management meetings to detail business and functional requirements for billing systems and interfaces.
- Met with EFI/PACE Print Management System contractor to plan the development of MAIN coding and future SIGMA coding capability.
  - This new system has a planned rollout date of 4/1/16.
- Participated in several meetings with MPSCS program area and Matsch Systems to develop a design for MBS billing system changes to implement the new FY2016 MPSCS billing strategy.
- Rob Feguer assisted ITFA Division with analysis of data related to the new IT Hourly Billing concept.

#### **Information Sharing/Best Practices:**

- Analyst 9-11 vacancy in FMD- Support Services has been filled, Joe Corgan will be joining Financial Services beginning February 1<sup>st</sup>.
- Accountant 9-11vacancy in FMD-Support Services has been reposted.
- Activity Code Reporting - Just a reminder that all staff, including managers, need to make sure that activity coding of 40 hours a week is reported in DCDS.
- We now have the ability to track our invoice payments through their entire life cycle at every step of the way. This allows us to audit performance at the technician level, accounting review, AP and warrant issue from the point of invoice issue by the vendor.

#### **Needs from FS Staff:**

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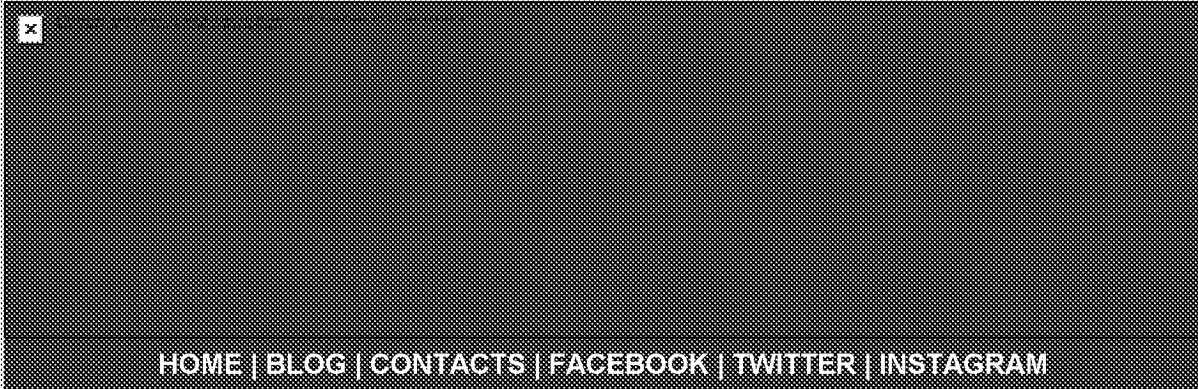
**From:** Doll, Jeanette (DTMB)  
**Sent:** Monday, February 08, 2016 1:31 PM  
**To:** Spaniolo, Natalie (DTMB)  
**Subject:** Automatic reply: contact information

I am currently on special assignment and have limited ability to respond to requests that are not associated with the Flint Water Response.

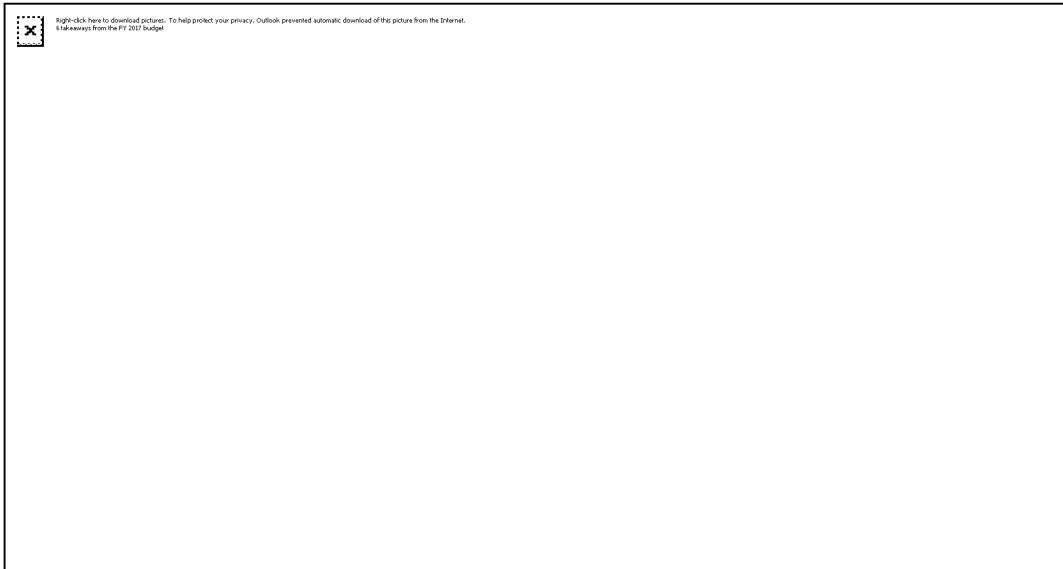
If you need assistance with a building closure, please contact Central Control at (517) 373-0196 for immediate assistance.

Jeanette

**From:** Governor's Office <governorsoffice@govsubscriptions.michigan.gov>  
**Sent:** Thursday, February 11, 2016 5:53 PM  
**To:** Spaniolo, Natalie (DTMB)  
**Subject:** What this year's budget means for Michigan...



## VIDEO: What Governor Snyder's FY17 budget means for Michigan



Gov. Rick Snyder's FY 2017 budget calls for critical investments for the Flint water crisis, statewide infrastructure and the Detroit Public Schools. The governor's recommendation also addresses the skyrocketing costs of specialty medications that Michigan residents depend on for better health outcomes.

This budget also stays committed to the Governor's core statewide priorities of education, talent and economic development, health and human services, and public safety.

The proposed FY 2017 budget makes key investments to strengthen the state for all of



Michigan's families. Click here to learn more about the top 6 takeaways from the Governor's FY 2017 state budget.



### Click a tweet to tweet it out:

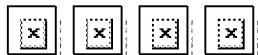


The #MiBudget @OneToughNerd proposed yesterday makes key investments to strengthen Michigan for all families --> [www.mi.gov/MiBudget](http://www.mi.gov/MiBudget)

--> @OneToughNerd's #MiBudget includes \$72 million a year for Detroit Public Schools. It is time to act now --> [www.mi.gov/MiBudget](http://www.mi.gov/MiBudget)

--> @onetoughnerd's significant investment in #Flint families is the right thing to do. #FlintFWD #MiBudget [www.mi.gov/MiBudget](http://www.mi.gov/MiBudget)

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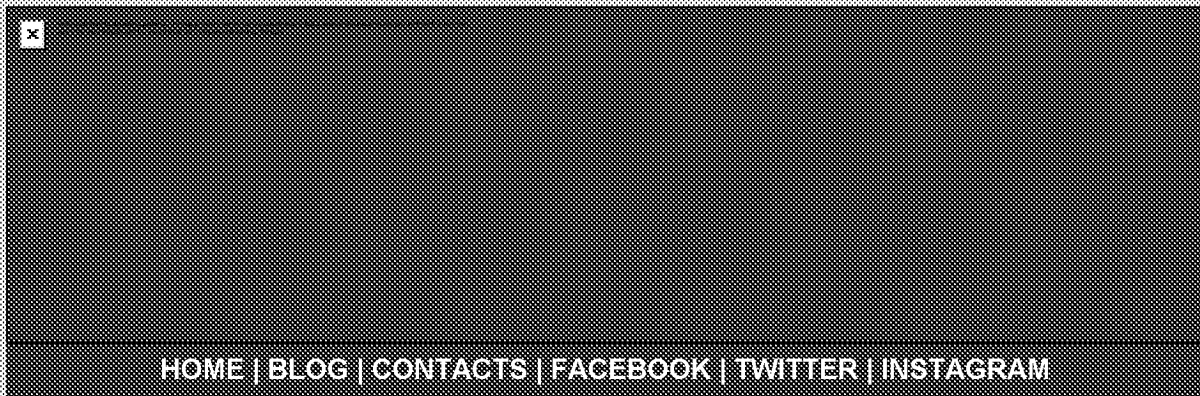
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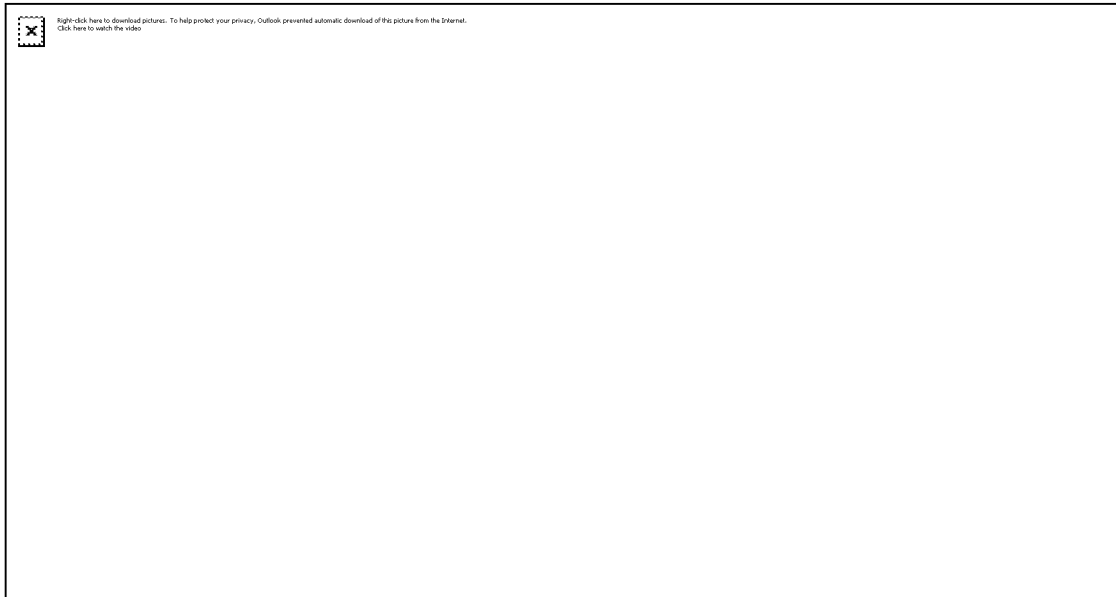
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**From:** Governor's Office <governoroffice@govsubscriptions.michigan.gov>  
**Sent:** Tuesday, February 16, 2016 5:05 PM  
**To:** Spaniolo, Natalie (DTMB)  
**Subject:** VIDEO: Volunteering in Flint




## VIDEO: How volunteers are helping Flint



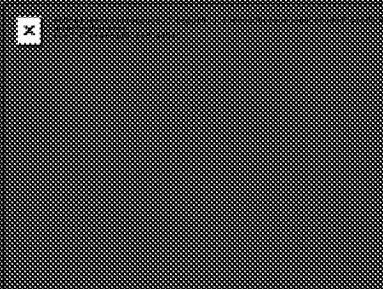
Volunteers at the Food Bank of Eastern Michigan are working hard to collect donations in order to help the families of Flint. Last Thursday, Governor Snyder visited with the many dedicated volunteers and helped sort cans of food.

Good nutrition is critically important for Flint's children. Foods that are high in calcium, vitamin C, and iron can help limit the effects of lead exposure. To donate or volunteer at the Food Bank of Eastern Michigan, visit [www.fbem.org](http://www.fbem.org).

**Click here to watch the video and learn more about how the Food Bank of Eastern Michigan is helping Flint's families.**

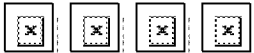
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[Click here to watch the video.](#)

## LISTEN IN: Governor Snyder's tele-town hall with Flint residents



Governor Snyder hosted his third town hall with Flint residents on Thursday, Feb. 11, answering their questions directly. [Click here to listen to the call.](#)

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**From:** DTMB Director and CIO David Behen <dtmb@govsubscriptions.michigan.gov>  
**Sent:** Wednesday, February 17, 2016 10:10 AM  
**To:** Spaniolo, Natalie (DTMB)  
**Subject:** The Gov. Snyder's Budget Proposal



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DTMB Header 022216

Good morning everyone. I hope everyone had a great holiday weekend.

I had the good fortune to travel to Marquette on Monday with Chad Laidlaw, DTMB's policy and planning analyst, to meet with city, business and university leaders and to address the Economic Club of Marquette. I told them about the many things DTMB does, placing special emphasis on our work in mobility and cybersecurity. Marquette is really developing and making its mark as an innovative and entrepreneurial community.

Now work.

The executive budget Gov. Snyder presented last week outlined his investment plan for Michigan. Yes, the proposal for fiscal year 2017-18 outlined a strategy to address the critical challenges of addressing the Flint water crisis and turning around Detroit's Public Schools, but the \$54.9 billion plan also includes investment in four key areas:

- **Education.** The budget increases investment to K-12 schools, community colleges and the state's public universities. Additional funds are proposed to expand career, technical, science, technology, engineering and math programs.
- **Protecting the Public.** The governor's plan expands the Secure Cities program, which has reduced violent crime in four major Michigan cities. Funds also would support an additional trooper recruit school and an academy to train corrections officers, among other initiatives.
- **Putting People First.** The governor recommends continued expansion of the Healthy Kids Dental Program and funding efforts to ensure residents have access to affordable health care. His proposal boosts funds to help cover new higher cost specialty medications to treat conditions such as hepatitis C and cystic fibrosis, among others.
- **Investing in Infrastructure.** The proposal allocates \$1.2 billion to maintain and repair Michigan roads, bridges and other critical infrastructure.

The budget proposal also includes FY 2017-18 funding recommendations for DTMB. Gov. Snyder recommends ongoing funding of \$1.3 billion for department operations and a one-time allocation of \$32.4 million.

A few highlights include:

- \$502 million for information technology support for all state agencies and \$132.8 million for

14 high-priority IT projects in seven agencies. He recommends increasing the Information Technology Investment Fund by \$7 million, from \$65 million to \$72 million. This fund supports several major multiyear IT projects and upgrades, including the replacement of outdated legacy systems.

- An additional \$5 million to support cybersecurity improvements to safeguard citizens' personal information and protect critical infrastructure and government services.
- IT support of \$6.5 million to modernize the Office of Retirement Services' systems and enhance customer service for more than 530,000 current and future retirees.

You can see the full executive budget recommendations, which are posted on the Budget Office website. Details of DTMB's proposed budget begin on page B-75.

We can expect to see many changes before the budgets are signed and become effective Oct. 1. The executive budget will be used by the House and Senate Appropriations Committees as they work on their own budgets and hold committee hearings on the proposals. I'll keep you posted as the process moves ahead.

As always, I welcome your notes, whether about the budget process or any other topic. Please send them to me at behend@michigan.gov.

Thank you again for all the good work you do. I hope you have a great week ahead.

David

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**From:** Gibson, Jennifer (DTMB)  
**Sent:** Wednesday, February 17, 2016 2:31 PM  
**To:** Spaniolo, Natalie (DTMB)  
**Subject:** Flint Water Tracking Meeting

Natalie,

Are you attending the 10am Flint Water Expenditure Tracking meeting at the JOC? Greg forwarded me the meeting because he can't attend, I didn't know if you were walking over there, I thought I might tag along 😊

Jennifer

---

**From:** Baker, Kay (DTMB)  
**Sent:** Thursday, February 18, 2016 3:13 PM  
**To:** Cramer, Brooke (DTMB);Cronk, Elizabeth (DTMB);Dekett, Angela (DMVA);Fedewa, Denise (DTMB);Gokee, April (DTMB);Johnston-Cullimore, Bridget (DTMB);Malavia, Uday (DTMB);Quinn, Mary (DTMB);Riojas, Angelita (DTMB)  
**Cc:** Spaniolo, Natalie (DTMB)  
**Subject:** URGENT  
  
**Importance:** High

I need all invoices that relate to the Flint Water issue given to me; I need all e-mails received regarding this forwarded to me as well. IF an invoice references Flint and you are not sure if it is related to this issue I need to see it. This is Highly Important and needs to be followed.

*Kay L. Baker*

Department of Technology, Management & Budget  
Accounts Payable Service Center Supervisor  
Financial Services- Operations  
2<sup>nd</sup> floor – Lewis Cass Building  
PO Box 30026 – Lansing, MI 48909  
517-373-8806 517-241-9046 (fax)  
[bakerk@michigan.gov](mailto:bakerk@michigan.gov)



HELP. CONNECT. SOLVE.

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**From:** Spaniolo, Natalie (DTMB)  
**Sent:** Tuesday, January 19, 2016 9:44 AM  
**To:** Gloria Spaniolo  
**Subject:** interesting

<http://www.freep.com/story/news/local/michigan/flint-water-crisis/2016/01/18/calley-speech-mlk-luncheon-draws-criticism/78966886/>



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**Sent:** Tuesday, January 19, 2016 4:08 PM  
**To:** Christensen, Chris (DTMB)  
**Cc:** Doll, Jeanette (DTMB);McKee, Ryan (DTMB);Stansfield, Marsha (DTMB)  
(StansfieldM@michigan.gov);Hampton, Trisha (DTMB)  
**Subject:** RE: SEOC Billing Index

Chris-  
If you identify the charges

From: DeCamp, Greg (DTMB)  
Sent: Tuesday, January 19, 2016 2:46 PM  
To: Christensen, Chris (DTMB) <[christensenc4@michigan.gov](mailto:christensenc4@michigan.gov)>; Jeffery, Phillip (DTMB) <[Jefferyp@michigan.gov](mailto:Jefferyp@michigan.gov)>; Stibitz, Brom (DTMB) <[StibitzB@michigan.gov](mailto:StibitzB@michigan.gov)>  
Cc: Hengesbach, Dane (DTMB) <[hengesbachd@michigan.gov](mailto:hengesbachd@michigan.gov)>; Doll, Jeanette (DTMB) <[dollj@michigan.gov](mailto:dollj@michigan.gov)>; McKee, Ryan (DTMB) <[mckeer1@michigan.gov](mailto:mckeer1@michigan.gov)>; Spaniolo, Natalie (DTMB) <[spaniolon@michigan.gov](mailto:spaniolon@michigan.gov)>  
Subject: RE: SEOC Billing Index

Chris – Please charge all IT related items to Index 90055 and all non-IT to Index 71105 for Flint related expenses. If there are charges that have gone to the indexes mentioned in your email we can move them to the new indexes. Thanks.

From: Christensen, Chris (DTMB)  
Sent: Tuesday, January 19, 2016 12:55 PM  
To: Jeffery, Phillip (DTMB) <[Jefferyp@michigan.gov](mailto:Jefferyp@michigan.gov)>; DeCamp, Greg (DTMB) <[DeCampG1@michigan.gov](mailto:DeCampG1@michigan.gov)>; Stibitz, Brom (DTMB) <[StibitzB@michigan.gov](mailto:StibitzB@michigan.gov)>  
Cc: Hengesbach, Dane (DTMB) <[hengesbachd@michigan.gov](mailto:hengesbachd@michigan.gov)>; Doll, Jeanette (DTMB) <[dollj@michigan.gov](mailto:dollj@michigan.gov)>; McKee, Ryan (DTMB) <[mckeer1@michigan.gov](mailto:mckeer1@michigan.gov)>  
Subject: SEOC Billing Index  
Importance: High

I am trying to make the billing process easier for everything happening in Flint. When we had the Detroit flooding issue we set up billing index's for the emergency. We used 45405 for MB and 90050 for IT, can we set up a billing index for Flint?

If it doesn't matter I need to know that because we are trying to track things and I wanted to make sure we are on the same page.

Thanks

Chris Christensen  
Director of Infrastructure Protection  
Office: (517) 241-2188  
Cell: (517) 243-1647  
[Christensenc4@michigan.gov](mailto:Christensenc4@michigan.gov)



**Procurement Leadership Team  
Agenda  
January 20, 2016  
1:00 – 2:30  
Katherine Cushman Conference Room**

**Flint**

- Maintain a log of all activity related to the city of Flint and the emergency
- SEOC is coordinating
- FEMA – will they be quarterbacking? Regardless, the State must stay engaged

1. **Contract Fundamentals Class** 1:00 – 1:03  
- January 27, 2016 1-2:30 Michigan Historical Auditorium

Genevieve Hayes

1. FOIA Fundamentals – February 3 9-11:30, call in option, registration not necessary, only required if you did not attend last year
2. New Employee Orientation – if you have any new employees who you want to attend contact Genevieve. This has not been scheduled yet.
3. SOW 101 – handful on wait list – let Genevieve know if interested.
4. Standard Contract Terms – last class held in late 2014 – conducted by AG. Tentative date is 3/21, only required if you did not attend last year
5. Insurance Training – April 22 – 9:00 Con Con, only required if you did not attend last year

2. **PLT Meeting Membership (Jeff B.)** 1:03 – 1:15  
Considering allowing the procurement executive to change who is in the biweekly meetings. If your duties expand beyond “procurement” you may want to consider sending your procurement chief. Attendance is also open to you and your procurement chief. Please contact Jeff B if you would like to send someone.

Plan is to begin quarterly meetings with the procurement executives.

3. **Policy (Heather)** 1:15 – 2:00
- a. Chapter 10 – modified version posted 1/13/2016
  - b. Chapter 11 – final posted 1/13/2016
  - c. Chapter 12 – Feedback was due 1/19 – Policy Review Team 1/22
    - Any input at this time?
    - Clarification requested and provided on administrative and substantive changes related to increase in contract value
  - d. Chapter 5
    - i. User Guide – finalized based on feedback (will provide with meeting notes-modifications to be made and sent out ASAP)
    - ii. Request for Quote – solicitation method – phone quotes instead of written because of remote locations

Phone quotes are not the most transparent. Chapter 5 as written will be effective February 1, 2016. Must make reasonable effort to obtain at least three written quotes for \$2,500.01 - \$10,000 purchases. Buy4Michigan is always an option.

- iii. **Buy4Michigan exemption – Chapter 5 - “Any deviation from the requirements identified in this Chapter must be approved by the Chief Procurement Officer.”** Chapter 5 updated and copy provided of language that is modified to address requests for CPO approval on posting requirements. Advised Chapter 5 would be updated.

Team member has recommendations for changes to Chapter 5. Communicated collection of recommended changes, and advised that updates would be made in the future.

#### 4. Walk Ins

2:00 – 2:10

Sharon

- meetings with agencies scheduled throughout fiscal year
- surveys will be sent out soon requesting 1. contract options, 2. Transition time, and 3. look at Chapter 5 and see if ITN should be used, or if the exception for extending a contract based on useful life can be used
- Process Team – a report will be provided to the PLT soon. Provided an example of some work that is being done such as Forms Team recommended out of 53 forms, 24 of them are to be eliminated or consolidated
- Ad Board – combine F/C and Ad Board agenda dates, and increase threshold
- Discussed invitation to negotiate solicitation method and that the result may be a direct solicitation

ChangePoint

- iTRAC replacement with ChangePoint – agency expressed concern with this change. It was communicated that it is understood that iTRAC is the primary way to communicate internally at agencies, and with that said Central Procurement is also looking at new technology. Communicated that every state employee would be able to link from iTRAC to SharePoint and that the information is more substantial than could be.
- Confirmed that this solution would be for all RFPs and not for all iTRACS. For change notices the office would have a report to include status/comments and planned finish dates.
- Currently business analysts assign the iTRAC request to buyers and then develop a schedule based on current SLAs. The buyers will then finalize the agreed to schedule with the agency.
- If a schedule is not met the agency and buyer will get back together to reset the schedule and a formal change will be provided to increase transparency
- The system allows you to sort within your agency
- Expected to be implemented by April/May 2016 – possibly beforehand.

? How is the staffing going – what did you fill with the 19?

- Ran through general hires, and open vacancies

What is the role of the Business Analyst?

- Assisting division directors and buyers
- Will be critical to ChangePoint – reviewing status of projects and reporting to division directors
- Running reports/ assigning work
- Assist with processing change notices if demand is high/tight schedules
- Research
- Etc. continually developing

Natalie

- Moving depot to the GSB Warehouse in April. April 1 – 10 there may be impact on delivery and depot buys
- Anticipate that shipping will stop before April 1

FYI MMCC out for bid and expect award in summer–

- VMS – change to how vendor sent to Ad Board and informational meeting scheduled for 2/11/16 in State library. Notice will be sent.

---

**From:** spaniolon@michigan.gov  
**Sent:** Wednesday, February 17, 2016 6:52 PM  
**To:** Baker, Kay (DTMB);Gibson, Jennifer (DTMB)  
**Subject:** Fwd: Kroger store lease, Flint, MI.pdf  
**Attachments:** Print One Invoice.pdf

Kay-  
Please process...  
Jennifer is it okay to use 071 and the index we have for Flint water expenses?

Thanks,  
Natalie

Sent from my iPad

Begin forwarded message:

From: "Christensen, Chris (DTMB)" <[christensenc4@michigan.gov](mailto:christensenc4@michigan.gov)>  
Date: February 17, 2016 at 6:11:52 PM EST  
To: "Spaniolo, Natalie (DTMB)" <[spaniolon@michigan.gov](mailto:spaniolon@michigan.gov)>  
Cc: "Doll, Jeanette (DTMB)" <[dollj@michigan.gov](mailto:dollj@michigan.gov)>  
Subject: FW: Kroger store lease, Flint, MI.pdf

Natalie,

I wanted to provide this invoice to you for payment, please let me know if it needs to go to someone else for payment.

Thanks,

Chris Christensen  
Director of Infrastructure Protection  
Office: (517) 241-2188  
Cell: (517) 243-1647  
[Christensenc4@michigan.gov](mailto:Christensenc4@michigan.gov)

From: Doll, Jeanette (DTMB)  
Sent: Wednesday, February 17, 2016 2:05 PM  
To: Christensen, Chris (DTMB) <[christensenc4@michigan.gov](mailto:christensenc4@michigan.gov)>  
Cc: MSP-EOC-MDTMB <[MSP-EOC-MDTMB@michigan.gov](mailto:MSP-EOC-MDTMB@michigan.gov)>  
Subject: FW: Kroger store lease, Flint, MI.pdf

Monthly bill for second warehouse.

From: Bailey, Maureen (DTMB)  
Sent: Wednesday, February 17, 2016 1:19 PM  
To: Doll, Jeanette (DTMB) <[dollj@michigan.gov](mailto:dollj@michigan.gov)>  
Cc: Spitzley, Troy (DTMB) <[SpitzleyT@michigan.gov](mailto:SpitzleyT@michigan.gov)>  
Subject: FW: Kroger store lease, Flint, MI.pdf

Please see the attachment invoice for rent charges.

From: Ramsay Sadek [<mailto:rsadek@degmidland.com>]  
Sent: Wednesday, February 17, 2016 12:35 PM  
To: Bailey, Maureen (DTMB) <[baileym1@michigan.gov](mailto:baileym1@michigan.gov)>  
Subject: Kroger store lease, Flint, MI.pdf



Bill To:
Maureen Bailey State of Michigan Office of Mgt. and Budget Lansing, MI

Description	Amount
Standing Invoice for lease of Kroger store, 2629 W, Pierson Rd., Flint, MI Lease begins February 3, 2016. Rent due on the first day of each month	13,875.00
	Total \$13,875.00

---

**From:** Spaniolo, Natalie (DTMB)  
**Sent:** Friday, January 15, 2016 10:48 AM  
**To:** Wilke, Lacey (DTMB); Spaniolo, Natalie (DTMB)  
**Subject:** Fwd: Re-Cap of Conversation with Farah  
**Attachments:** image001.jpg; ATT00001.htm; Bureau of Purchasing Staff List 1.04.16.docx; ATT00002.htm

Sent from my iPhone

Begin forwarded message:

**From:** "Sanches, Christine (DHHS)" <[SanchesC@michigan.gov](mailto:SanchesC@michigan.gov)>  
**Date:** January 15, 2016 at 10:22:49 AM EST  
**To:** "Thelen, Richard (DHHS)" <[ThelenR4@michigan.gov](mailto:ThelenR4@michigan.gov)>  
**Cc:** "Hotchkin, Rita (DHHS)" <[HotchkinR@michigan.gov](mailto:HotchkinR@michigan.gov)>, "Smith, Terri (DHHS)" <[SmithT42@michigan.gov](mailto:SmithT42@michigan.gov)>, "Dunn, Kevin (DHHS)" <[dunnk3@michigan.gov](mailto:dunnk3@michigan.gov)>, "Thompson, Sheryl D. (DHHS)" <[ThompsonS2@michigan.gov](mailto:ThompsonS2@michigan.gov)>, "Stephen, Kimberly (DHHS)" <[STEPHENK@michigan.gov](mailto:STEPHENK@michigan.gov)>, "Kangas, Susan (DHHS)" <[KangasS1@michigan.gov](mailto:KangasS1@michigan.gov)>, "Gillette, Patrice (DHHS)" <[GilletteP@michigan.gov](mailto:GilletteP@michigan.gov)>, "Hanley, Farah (DHHS)" <[hanleyf@michigan.gov](mailto:hanleyf@michigan.gov)>, "Spaniolo, Natalie (DTMB)" <[spaniolon@michigan.gov](mailto:spaniolon@michigan.gov)>  
**Subject:** FW: Re-Cap of Conversation with Farah

Richard,

Attached is a phone list for the DHHS Bureau of Purchasing. Please share with SEOC staff as needed. Terri Smith's staff have been cutting POs to Home Depot. She's here until 2:30 today. Kevin Dunn can assist if the SEOC needs to assistance after 2:30. Both Kim Stephen and I are leaving at Noon.

Chris

---

**From:** Hanley, Farah (DHHS)  
**Sent:** Friday, January 15, 2016 10:06 AM  
**To:** Thelen, Richard (DHHS) <[ThelenR4@michigan.gov](mailto:ThelenR4@michigan.gov)>; Sanches, Christine (DHHS) <[SanchesC@michigan.gov](mailto:SanchesC@michigan.gov)>  
**Cc:** Stephen, Kimberly (DHHS) <[STEPHENK@michigan.gov](mailto:STEPHENK@michigan.gov)>; Kangas, Susan (DHHS) <[KangasS1@michigan.gov](mailto:KangasS1@michigan.gov)>  
**Subject:** RE: Re-Cap of Conversation with Farah

Richard — We are carrying the dollar amounts for the supplemental. You all are doing the purchasing as is our understanding from the emergency declaration. As a result, in order to maintain fiscal control and not overspend,. you must cc: Kim, Chris, and Susan on all emails related to purchasing.

Thanks

---

**From:** Thelen, Richard (DHHS)  
**Sent:** Thursday, January 14, 2016 9:00 PM



**To:** Sanches, Christine (DHHS) <[SanchesC@michigan.gov](mailto:SanchesC@michigan.gov)>  
**Cc:** Hanley, Farah (DHHS) <[hanleyf@michigan.gov](mailto:hanleyf@michigan.gov)>; Stephen, Kimberly (DHHS) <[STEPHENK@michigan.gov](mailto:STEPHENK@michigan.gov)>; Kangas, Susan (DHHS) <[KangasS1@michigan.gov](mailto:KangasS1@michigan.gov)>  
**Subject:** RE: Re-Cap of Conversation with Farah

That is correct. And the dollar amounts to the supplement are on the SEOC line and not MDHHS.

---

**From:** Sanches, Christine (DHHS)  
**Sent:** Thursday, January 14, 2016 8:05 PM  
**To:** Thelen, Richard (DHHS) <[ThelenR4@michigan.gov](mailto:ThelenR4@michigan.gov)>  
**Cc:** Hanley, Farah (DHHS) <[hanleyf@michigan.gov](mailto:hanleyf@michigan.gov)>; Stephen, Kimberly (DHHS) <[STEPHENK@michigan.gov](mailto:STEPHENK@michigan.gov)>; Kangas, Susan (DHHS) <[KangasS1@michigan.gov](mailto:KangasS1@michigan.gov)>  
**Subject:** Re-Cap of Conversation with Farah

Richard,

Farah asked me to send you an email recapping your conversation with her. She was at her son's swim meet and it was hard for her to hear you at times.

She believes the SEOC will procure items related to the Flint water crisis through DTMB Procurement and DHHS will phase out of the procurement role. Is that correct?

Please confirm or clarify the conversation.

Thanks,

Chris

Christine H. Sanches  
Director, Office of Contracts & Purchasing  
Michigan Department of Health & Human Services  
Suite 1201  
235 S. Grand Ave.  
Lansing, MI 48933  
[sanchesc@michigan.gov](mailto:sanchesc@michigan.gov)  
517-335-1161 desk  
517-614-9948 cell

---

**From:** Spaniolo, Natalie (DTMB)  
**Sent:** Friday, January 15, 2016 11:23 AM  
**To:** Sanches, Christine (DHHS)  
**Subject:** RE: Re-Cap of Conversation with Farah

Thanks so much for the FYI -- really appreciate it. We will do whatever we can to assist.

My cell is 517 930-0153.

Have a good weekend (skiing -- I presume☺).

---

**From:** Sanches, Christine (DHHS)  
**Sent:** Friday, January 15, 2016 11:12 AM  
**To:** Spaniolo, Natalie (DTMB) <spaniolon@michigan.gov>  
**Subject:** RE: Re-Cap of Conversation with Farah

...depends on who you ask.

I copied you as an FYI. I think DHHS will be procuring the items, but I'm not 100% sure. I believe the supplemental appropriation will be in the DHHS budget. DHHS needs to know about all procurement activities so we can track the spend and make sure the supplemental appropriation is enough to cover the cost.

I appreciate your assistance in the event your staff cut POs or p-cards are used related to the Flint water state of emergency.

I'm out of the office at noon, heading North to ski for the weekend. I will have my work cell with me 517-614-9948 and you can email me if you have any questions.

Chris

---

**From:** Spaniolo, Natalie (DTMB)  
**Sent:** Friday, January 15, 2016 10:47 AM  
**To:** Sanches, Christine (DHHS) <[SanchesC@michigan.gov](mailto:SanchesC@michigan.gov)>  
**Subject:** Re: Re-Cap of Conversation with Farah

Chris  
Is it coming to me or Jeff?

Natalie

Sent from my iPhone

On Jan 15, 2016, at 10:22 AM, Sanches, Christine (DHHS) <[SanchesC@michigan.gov](mailto:SanchesC@michigan.gov)> wrote:

Richard,

Attached is a phone list for the DHHS Bureau of Purchasing. Please share with SEOC staff as

needed. Terri Smith's staff have been cutting POs to Home Depot. She's here until 2:30 today. Kevin Dunn can assist if the SEOC needs to assistance after 2:30. Both Kim Stephen and I are leaving at Noon.

Chris

---

**From:** Hanley, Farah (DHHS)  
**Sent:** Friday, January 15, 2016 10:06 AM  
**To:** Thelen, Richard (DHHS) <[ThelenR4@michigan.gov](mailto:ThelenR4@michigan.gov)>; Sanches, Christine (DHHS) <[SanchesC@michigan.gov](mailto:SanchesC@michigan.gov)>  
**Cc:** Stephen, Kimberly (DHHS) <[STEPHENK@michigan.gov](mailto:STEPHENK@michigan.gov)>; Kangas, Susan (DHHS) <[KangasS1@michigan.gov](mailto:KangasS1@michigan.gov)>  
**Subject:** RE: Re-Cap of Conversation with Farah

Richard -- We are carrying the dollar amounts for the supplemental. You all are doing the purchasing as is our understanding from the emergency declaration. As a result, in order to maintain fiscal control and not overspend, you must cc: Kim, Chris, and Susan on all emails related to purchasing.

Thanks

---

**From:** Thelen, Richard (DHHS)  
**Sent:** Thursday, January 14, 2016 9:00 PM  
**To:** Sanches, Christine (DHHS) <[SanchesC@michigan.gov](mailto:SanchesC@michigan.gov)>  
**Cc:** Hanley, Farah (DHHS) <[hanleyf@michigan.gov](mailto:hanleyf@michigan.gov)>; Stephen, Kimberly (DHHS) <[STEPHENK@michigan.gov](mailto:STEPHENK@michigan.gov)>; Kangas, Susan (DHHS) <[KangasS1@michigan.gov](mailto:KangasS1@michigan.gov)>  
**Subject:** RE: Re-Cap of Conversation with Farah

That is correct. And the dollar amounts to the supplement are on the SEOC line and not MDHHS.

---

**From:** Sanches, Christine (DHHS)  
**Sent:** Thursday, January 14, 2016 8:05 PM  
**To:** Thelen, Richard (DHHS) <[ThelenR4@michigan.gov](mailto:ThelenR4@michigan.gov)>  
**Cc:** Hanley, Farah (DHHS) <[hanleyf@michigan.gov](mailto:hanleyf@michigan.gov)>; Stephen, Kimberly (DHHS) <[STEPHENK@michigan.gov](mailto:STEPHENK@michigan.gov)>; Kangas, Susan (DHHS) <[KangasS1@michigan.gov](mailto:KangasS1@michigan.gov)>  
**Subject:** Re-Cap of Conversation with Farah

Richard,

Farah asked me to send you an email recapping your conversation with her. She was at her son's swim meet and it was hard for her to hear you at times.

She believes the SEOC will procure items related to the Flint water crisis through DTMB Procurement and DHHS will phase out of the procurement role. Is that correct?

Please confirm or clarify the conversation.

Thanks,

Chris

Christine H. Sanches  
Director, Office of Contracts & Purchasing  
Michigan Department of Health & Human Services

Suite 1201  
235 S. Grand Ave.  
Lansing, MI 48933  
[sanchesc@michigan.gov](mailto:sanchesc@michigan.gov)  
517-335-1161 desk  
517-614-9948 cell  
<image001.jpg>

CONFIDENTIALITY NOTICE:

The information contained in this message may be privileged and confidential, and is intended only for use of the individual or entity to which it is addressed. If the reader of this message is not the intended recipient, or an employee or agent responsible for delivering this message to the intended recipient, you are hereby notified that any dissemination, distribution or copying of this communication is strictly prohibited, and may be subject to civil and/or criminal penalties. If you received this communication in error, please notify us immediately, delete it from your computer and destroy any copies of the original message. Thank you.

<Bureau of Purchasing Staff List 1.04.16.docx>

---

**From:** Spaniolo, Natalie (DTMB)  
**Sent:** Tuesday, January 19, 2016 2:49 PM  
**To:** Stansfield, Marsha (DTMB) (StansfieldM@michigan.gov); Hampton, Trisha (DTMB)  
**Subject:** FW: SEOC Billing Index

FYI

---

**From:** DeCamp, Greg (DTMB)  
**Sent:** Tuesday, January 19, 2016 2:46 PM  
**To:** Christensen, Chris (DTMB) <[christensenc4@michigan.gov](mailto:christensenc4@michigan.gov)>; Jeffery, Phillip (DTMB) <[Jefferyp@michigan.gov](mailto:Jefferyp@michigan.gov)>; Stibitz, Brom (DTMB) <[StibitzB@michigan.gov](mailto:StibitzB@michigan.gov)>  
**Cc:** Hengesbach, Dane (DTMB) <[hengesbachd@michigan.gov](mailto:hengesbachd@michigan.gov)>; Doll, Jeanette (DTMB) <[dollj@michigan.gov](mailto:dollj@michigan.gov)>; McKee, Ryan (DTMB) <[mckeer1@michigan.gov](mailto:mckeer1@michigan.gov)>; Spaniolo, Natalie (DTMB) <[spaniolon@michigan.gov](mailto:spaniolon@michigan.gov)>  
**Subject:** RE: SEOC Billing Index

Chris – Please charge all IT related items to Index 90055 and all non-IT to Index 71105 for Flint related expenses. If there are charges that have gone to the indexes mentioned in your email we can move them to the new indexes. Thanks.

---

**From:** Christensen, Chris (DTMB)  
**Sent:** Tuesday, January 19, 2016 12:55 PM  
**To:** Jeffery, Phillip (DTMB) <[Jefferyp@michigan.gov](mailto:Jefferyp@michigan.gov)>; DeCamp, Greg (DTMB) <[DeCampG1@michigan.gov](mailto:DeCampG1@michigan.gov)>; Stibitz, Brom (DTMB) <[StibitzB@michigan.gov](mailto:StibitzB@michigan.gov)>  
**Cc:** Hengesbach, Dane (DTMB) <[hengesbachd@michigan.gov](mailto:hengesbachd@michigan.gov)>; Doll, Jeanette (DTMB) <[dollj@michigan.gov](mailto:dollj@michigan.gov)>; McKee, Ryan (DTMB) <[mckeer1@michigan.gov](mailto:mckeer1@michigan.gov)>  
**Subject:** SEOC Billing Index  
**Importance:** High

I am trying to make the billing process easier for everything happening in Flint. When we had the Detroit flooding issue we set up billing index's for the emergency. We used 45405 for MB and 90050 for IT, can we set up a billing index for Flint?

If it doesn't matter I need to know that because we are trying to track things and I wanted to make sure we are on the same page.

Thanks

Chris Christensen  
Director of Infrastructure Protection  
Office: (517) 241-2188  
Cell: (517) 243-1647  
[Christensenc4@michigan.gov](mailto:Christensenc4@michigan.gov)



HELP. CONNECT. SOLVE.

---

**From:** Spaniolo, Natalie (DTMB)  
**Sent:** Tuesday, January 19, 2016 4:10 PM  
**To:** DeCamp, Greg (DTMB)  
**Cc:** Stansfield, Marsha (DTMB) (StansfieldM@michigan.gov)  
**Subject:** RE: SEOC Billing Index

Greg --

Clarification please...is the 90055 a 071 index and the 71105 is 084? Or are they both 071?

Thanks,  
Natalie

---

**From:** DeCamp, Greg (DTMB)  
**Sent:** Tuesday, January 19, 2016 2:46 PM  
**To:** Christensen, Chris (DTMB) <[christensenc4@michigan.gov](mailto:christensenc4@michigan.gov)>; Jeffery, Phillip (DTMB) <[Jefferyp@michigan.gov](mailto:Jefferyp@michigan.gov)>; Stibitz, Brom (DTMB) <[StibitzB@michigan.gov](mailto:StibitzB@michigan.gov)>  
**Cc:** Hengesbach, Dane (DTMB) <[hengesbachd@michigan.gov](mailto:hengesbachd@michigan.gov)>; Doll, Jeanette (DTMB) <[dollj@michigan.gov](mailto:dollj@michigan.gov)>; McKee, Ryan (DTMB) <[mckeer1@michigan.gov](mailto:mckeer1@michigan.gov)>; Spaniolo, Natalie (DTMB) <[spaniolon@michigan.gov](mailto:spaniolon@michigan.gov)>  
**Subject:** RE: SEOC Billing Index

Chris -- Please charge all IT related items to Index 90055 and all non-IT to Index 71105 for Flint related expenses. If there are charges that have gone to the indexes mentioned in your email we can move them to the new indexes. Thanks.

---

**From:** Christensen, Chris (DTMB)  
**Sent:** Tuesday, January 19, 2016 12:55 PM  
**To:** Jeffery, Phillip (DTMB) <[Jefferyp@michigan.gov](mailto:Jefferyp@michigan.gov)>; DeCamp, Greg (DTMB) <[DeCampG1@michigan.gov](mailto:DeCampG1@michigan.gov)>; Stibitz, Brom (DTMB) <[StibitzB@michigan.gov](mailto:StibitzB@michigan.gov)>  
**Cc:** Hengesbach, Dane (DTMB) <[hengesbachd@michigan.gov](mailto:hengesbachd@michigan.gov)>; Doll, Jeanette (DTMB) <[dollj@michigan.gov](mailto:dollj@michigan.gov)>; McKee, Ryan (DTMB) <[mckeer1@michigan.gov](mailto:mckeer1@michigan.gov)>  
**Subject:** SEOC Billing Index  
**Importance:** High

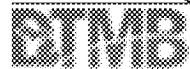
I am trying to make the billing process easier for everything happening in Flint. When we had the Detroit flooding issue we set up billing index's for the emergency. We used 45405 for MB and 90050 for IT, can we set up a billing index for Flint?

If it doesn't matter I need to know that because we are trying to track things and I wanted to make sure we are on the same page.

Thanks

Chris Christensen  
Director of Infrastructure Protection  
Office: (517) 241-2188  
Cell: (517) 243-1647

[Christensenc4@michigan.gov](mailto:Christensenc4@michigan.gov)



**HELP. CONNECT. SOLVE.**

---

**From:** Spaniolo, Natalie (DTMB)  
**Sent:** Wednesday, February 10, 2016 8:37 AM  
**To:** Stansfield, Marsha (DTMB) (StansfieldM@michigan.gov)  
**Subject:** FW: Flint Emergency Purchasing Procedures  
**Attachments:** Primary SEMC.DOCX

---

**From:** Calahan, Heather (DTMB)  
**Sent:** Monday, February 08, 2016 11:46 AM  
**To:** Brownlee, Jeff (DTMB) <BrownleeJ@michigan.gov>; Vargovich, Carol (MCSC) <vargovichC@michigan.gov>; Epkey, Amy (DEQ) <epkeya@michigan.gov>; Sanches, Christine (DHHS) <SanchesC@michigan.gov>; Wright, Penny (DIFS) <WrightP@michigan.gov>; Graham, Kimberly (DMVA) <grahamk@michigan.gov>; Gyorkos, Laura (DNR) <gyorkosl@michigan.gov>; Hamp, Julie M. (MDOC) <HampJ@michigan.gov>; Paradine, Cindy (MDOS) <ParadineC@michigan.gov>; Frierson, Myron (MDOT) <FriersonM@michigan.gov>; Spaniolo, Natalie (DTMB) <spaniolon@michigan.gov>; Mullen, Patrick (DTMB) <mullenp1@michigan.gov>; Maynard, Sharon (DTMB) <maynards1@michigan.gov>; Simon, Robert (MGCB) <SimonR@michigan.gov>; Droste, LeAnn (LARA) <drostel1@michigan.gov>; Robinson, Steve (LARA) <robinsons@michigan.gov>; Kish, Lucy (MSL) <KishL1@michigan.gov>; Bruce, David M. (MDARD) <bruced9@michigan.gov>; Shackelford, Levita (MDCR) <ShackelfordL@michigan.gov>; Morse, Peter (MEDC) <morsep@michigan.org>; Grammer, Scott (MSHDA) <GrammerS@michigan.gov>; Olivarez, Victoria (MSP) <OlivarezV1@michigan.gov>; Smith, Gerri (DTMB) <SmithG15@michigan.gov>; Moody, Michael (DTMB) <MoodyM1@michigan.gov>; Hanes, Bruce (TREASURY) <HanesB@michigan.gov>; Gyorkos, Laura (DNR) <gyorkosl@michigan.gov>; Quigley, David (DTMB) <quigleyd@michigan.gov>; Stephen, Kimberly (DHHS) <STEPHENK@michigan.gov>; Zuker, Whitnie (DTMB) <ZukerW@michigan.gov>; McDonald, Paul (DEQ) <mcdonaldp@michigan.gov>; Edgett, Chelsea (MEDC) <edgett1@michigan.org>; Doyle, Holli (MGCB) <doyleh@michigan.gov>; Kotsifis, Marina (MGCB) <KotsifisM@michigan.gov>; Platte, Pamela (MDOS) <plattep@michigan.gov>; Dennis, Ann (MDE) <DennisA@michigan.gov>; Payne, Darcie (DIFS) <PayneD3@michigan.gov>; Davis, Kimberly (MCSC) <davisK5@michigan.gov>  
**Cc:** Maher, Sharon (DEQ) <MAHERS@michigan.gov>; Schmitt, Jane (MDE) <SchmittJ1@michigan.gov>; Bassett, Chad (MDE) <BassettC@michigan.gov>  
**Subject:** RE: Flint Emergency Purchasing Procedures

Good morning,

Attached is the list of primary state emergency management coordinators with office phone and email. Names and numbers occasionally change, so proceed accordingly. If you ever need to make an urgent contact, feel free to contact MSP Operations at 517-241-8000 and request contact from the EMHSD Duty Officer, who will be able to send a message using the Everbridge system.

Please let me know if you have any questions.

Heather

---

**From:** Calahan, Heather (DTMB)  
**Sent:** Wednesday, February 03, 2016 5:16 PM  
**To:** Brownlee, Jeff (DTMB) <BrownleeJ@michigan.gov>; Vargovich, Carol (MCSC) <vargovichC@michigan.gov>; Epkey,



Amy (DEQ) <epkeya@michigan.gov>; Sanches, Christine (DHHS) <SanchesC@michigan.gov>; Wright, Penny (DIFS) <WrightP@michigan.gov>; Graham, Kimberly (DMVA) <grahamk@michigan.gov>; Gyorkos, Laura (DNR) <gyorkosl@michigan.gov>; Hamp, Julie M. (MDOC) <HampJ@michigan.gov>; Paradine, Cindy (MDOS) <ParadineC@michigan.gov>; Frierson, Myron (MDOT) <FriersonM@michigan.gov>; Spaniolo, Natalie (DTMB) <spaniolon@michigan.gov>; Mullen, Patrick (DTMB) <mullenp1@michigan.gov>; Maynard, Sharon (DTMB) <maynards1@michigan.gov>; Simon, Robert (MGCB) <SimonR@michigan.gov>; Droste, LeAnn (LARA) <drostel1@michigan.gov>; Robinson, Steve (LARA) <robinsons@michigan.gov>; Kish, Lucy (MSL) <KishL1@michigan.gov>; Bruce, David M. (MDARD) <bruced9@michigan.gov>; Shackelford, Levita (MDCR) <Shackelfordl@michigan.gov>; Morse, Peter (MEDC) <morsep@michigan.org>; Grammer, Scott (MSHDA) <GrammerS@michigan.gov>; Olivarez, Victoria (MSP) <OlivarezV1@michigan.gov>; Smith, Gerri (DTMB) <SmithG15@michigan.gov>; Moody, Michael (DTMB) <MoodyM1@michigan.gov>; Hanes, Bruce (TREASURY) <HanesB@michigan.gov>; Gyorkos, Laura (DNR) <gyorkosl@michigan.gov>; Quigley, David (DTMB) <quigleyd@michigan.gov>; Stephen, Kimberly (DHHS) <STEPHENK@michigan.gov>; Zuker, Whitnie (DTMB) <ZukerW@michigan.gov>; McDonald, Paul (DEQ) <mcdonaldp@michigan.gov>; Edgett, Chelsea (MEDC) <edgett1@michigan.org>; Doyle, Holli (MGCB) <doyleh@michigan.gov>; Kotsifis, Marina (MGCB) <KotsifisM@michigan.gov>; Platte, Pamela (MDOS) <plattep@michigan.gov>; Dennis, Ann (MDE) <DennisA@michigan.gov>; Payne, Darcie (DIFS) <PayneD3@michigan.gov>; Davis, Kimberly (MCSC) <davisK5@michigan.gov>

**Cc:** Maher, Sharon (DEQ) <MAHERS@michigan.gov>; Schmitt, Jane (MDE) <SchmittJ1@michigan.gov>; Bassett, Chad (MDE) <BassettC@michigan.gov>

**Subject:** RE: Flint Emergency Purchasing Procedures

Good afternoon,

I have received a few emails asking for a list of the SEOC contacts. We are working on obtaining a copy of that list – I will send it out as soon as it is available.

Have a great night.

Heather

---

**From:** Calahan, Heather (DTMB)

**Sent:** Wednesday, February 03, 2016 4:20 PM

**To:** Brownlee, Jeff (DTMB) <BrownleeJ@michigan.gov>; Vargovich, Carol (MCSC) <vargovichC@michigan.gov>; Epkey, Amy (DEQ) <epkeya@michigan.gov>; Sanches, Christine (DHHS) <SanchesC@michigan.gov>; Wright, Penny (DIFS) <WrightP@michigan.gov>; Graham, Kimberly (DMVA) <grahamk@michigan.gov>; Gyorkos, Laura (DNR) <gyorkosl@michigan.gov>; Hamp, Julie M. (MDOC) <HampJ@michigan.gov>; Paradine, Cindy (MDOS) <ParadineC@michigan.gov>; Frierson, Myron (MDOT) <FriersonM@michigan.gov>; Spaniolo, Natalie (DTMB) <spaniolon@michigan.gov>; Mullen, Patrick (DTMB) <mullenp1@michigan.gov>; Maynard, Sharon (DTMB) <maynards1@michigan.gov>; Simon, Robert (MGCB) <SimonR@michigan.gov>; Droste, LeAnn (LARA) <drostel1@michigan.gov>; Robinson, Steve (LARA) <robinsons@michigan.gov>; Kish, Lucy (MSL) <KishL1@michigan.gov>; Bruce, David M. (MDARD) <bruced9@michigan.gov>; Shackelford, Levita (MDCR) <Shackelfordl@michigan.gov>; Morse, Peter (MEDC) <morsep@michigan.org>; Grammer, Scott (MSHDA) <GrammerS@michigan.gov>; Olivarez, Victoria (MSP) <OlivarezV1@michigan.gov>; Smith, Gerri (DTMB) <SmithG15@michigan.gov>; Moody, Michael (DTMB) <MoodyM1@michigan.gov>; Hanes, Bruce (TREASURY) <HanesB@michigan.gov>; Gyorkos, Laura (DNR) <gyorkosl@michigan.gov>; Quigley, David (DTMB) <quigleyd@michigan.gov>; Stephen, Kimberly (DHHS) <STEPHENK@michigan.gov>; Zuker, Whitnie (DTMB) <ZukerW@michigan.gov>; McDonald, Paul (DEQ) <mcdonaldp@michigan.gov>; Edgett, Chelsea (MEDC) <edgett1@michigan.org>; Doyle, Holli (MGCB) <doyleh@michigan.gov>; Kotsifis, Marina (MGCB) <KotsifisM@michigan.gov>; Platte, Pamela (MDOS) <plattep@michigan.gov>; Dennis, Ann (MDE) <DennisA@michigan.gov>; Payne, Darcie (DIFS) <PayneD3@michigan.gov>; Davis, Kimberly (MCSC) <davisK5@michigan.gov>

**Cc:** Maher, Sharon (DEQ) <MAHERS@michigan.gov>; Schmitt, Jane (MDE) <SchmittJ1@michigan.gov>; Bassett, Chad

(MDE) <[BassettC@michigan.gov](mailto:BassettC@michigan.gov)>

**Subject:** Flint Emergency Purchasing Procedures

Good afternoon,

Attached is the Flint Emergency Purchasing Procedures Jeff spoke about this afternoon.

Heather

---

**From:** Spaniolo, Natalie (DTMB)  
**Sent:** Friday, February 12, 2016 1:34 PM  
**To:** Feury, Lisa (DTMB); Greenleaf, Cindy (DTMB); Karlik, John (DTMB); Marton, Kimberly (DTMB); Prudden, Ken (DTMB); Suska, Barbara (DTMB); Wilke, Lacey (DTMB)  
**Cc:** Ballard, Denise (DTMB); Large, Sheila (DTMB); Telesz, Robert (DTMB); Stansfield, Marsha (DTMB) (StansfieldM@michigan.gov)  
**Subject:** FW: February 3, 2016 PLT Meeting Notes  
**Attachments:** Chapter 1 Introduction and Overview of the Michigan Procurement Manual [February 3, 2016].docx; PLT Agenda February 3, 2016 notes.docx

Hi All-

I am going to begin forwarding minutes and other information from the Procurement Leadership meetings....please let me know if you have any comments/questions.

Thanks,  
Natalie

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**From:** Calahan, Heather (DTMB)  
**Sent:** Friday, February 12, 2016 10:41 AM  
**To:** Brownlee, Jeff (DTMB) <BrownleeJ@michigan.gov>; Vargovich, Carol (MCSC) <vargovichC@michigan.gov>; Epkey, Amy (DEQ) <epkeya@michigan.gov>; Sanches, Christine (DHHS) <SanchesC@michigan.gov>; Wright, Penny (DIFS) <WrightP@michigan.gov>; Graham, Kimberly (DMVA) <grahamk@michigan.gov>; Gyorkos, Laura (DNR) <gyorkosl@michigan.gov>; Hamp, Julie M. (MDOC) <HampJ@michigan.gov>; Paradine, Cindy (MDOS) <ParadineC@michigan.gov>; Frierson, Myron (MDOT) <FriersonM@michigan.gov>; Spaniolo, Natalie (DTMB) <spaniolon@michigan.gov>; Mullen, Patrick (DTMB) <mullenp1@michigan.gov>; Maynard, Sharon (DTMB) <maynards1@michigan.gov>; Simon, Robert (MGCB) <SimonR@michigan.gov>; Droste, LeAnn (LARA) <drostel1@michigan.gov>; Robinson, Steve (LARA) <robinsons@michigan.gov>; Kish, Lucy (MSL) <KishL1@michigan.gov>; Bruce, David M. (MDARD) <bruced9@michigan.gov>; Shackelford, Levita (MDCR) <Shackelfordl@michigan.gov>; Morse, Peter (MEDC) <morsep@michigan.org>; Grammer, Scott (MSHDA) <GrammerS@michigan.gov>; Olivarez, Victoria (MSP) <OlivarezV1@michigan.gov>; Smith, Gerri (DTMB) <SmithG15@michigan.gov>; Moody, Michael (DTMB) <MoodyM1@michigan.gov>; Hanes, Bruce (TREASURY) <HanesB@michigan.gov>; Gyorkos, Laura (DNR) <gyorkosl@michigan.gov>; Quigley, David (DTMB) <quigleyd@michigan.gov>; Stephen, Kimberly (DHHS) <STEPHENK@michigan.gov>; Zuker, Whitnie (DTMB) <ZukerW@michigan.gov>; McDonald, Paul (DEQ) <mcdonaldp@michigan.gov>; Edgett, Chelsea (MEDC) <edgettcc1@michigan.org>; Doyle, Holli (MGCB) <doyleh@michigan.gov>; Kotsifis, Marina (MGCB) <KotsifisM@michigan.gov>; Platte, Pamela (MDOS) <plattep@michigan.gov>; Dennis, Ann (MDE) <DennisA@michigan.gov>; Payne, Darcie (DIFS) <PayneD3@michigan.gov>; Davis, Kimberly (MCSC) <davisK5@michigan.gov>; Parker, Demetrius (MDOT) <ParkerD9@michigan.gov>  
**Cc:** Maher, Sharon (DEQ) <MAHERS@michigan.gov>; Schmitt, Jane (MDE) <SchmittJ1@michigan.gov>; Bassett, Chad (MDE) <BassettC@michigan.gov>  
**Subject:** February 3, 2016 PLT Meeting Notes

Good morning,

Attached is the meeting notes from the 2/3/2016 PLT meeting.

I am also attaching a copy of a modified version of Chapter 1 that adds language regarding the Policy Manual review process. Please let me know if you have any concerns as soon as possible, but no later than February 17, 2016.

Heather

---

**From:** Calahan, Heather (DTMB)

**Sent:** Monday, February 08, 2016 11:46 AM

**To:** Brownlee, Jeff (DTMB) <BrownleeJ@michigan.gov>; Vargovich, Carol (MCSC) <vargovichC@michigan.gov>; Epkey, Amy (DEQ) <epkeya@michigan.gov>; Sanches, Christine (DHHS) <SanchesC@michigan.gov>; Wright, Penny (DIFS) <WrightP@michigan.gov>; Graham, Kimberly (DMVA) <grahamk@michigan.gov>; Gyorkos, Laura (DNR) <gyorkosl@michigan.gov>; Hamp, Julie M. (MDOC) <HampJ@michigan.gov>; Paradine, Cindy (MDOS) <ParadineC@michigan.gov>; Frierson, Myron (MDOT) <FriersonM@michigan.gov>; Spaniolo, Natalie (DTMB) <spaniolon@michigan.gov>; Mullen, Patrick (DTMB) <mullenp1@michigan.gov>; Maynard, Sharon (DTMB) <maynards1@michigan.gov>; Simon, Robert (MGCB) <SimonR@michigan.gov>; Droste, LeAnn (LARA) <drostel1@michigan.gov>; Robinson, Steve (LARA) <robinsons@michigan.gov>; Kish, Lucy (MSL) <KishL1@michigan.gov>; Bruce, David M. (MDARD) <bruced9@michigan.gov>; Shackelford, Levita (MDCR) <ShackelfordL@michigan.gov>; Morse, Peter (MEDC) <morsep@michigan.org>; Grammer, Scott (MSHDA) <GrammerS@michigan.gov>; Olivarez, Victoria (MSP) <OlivarezV1@michigan.gov>; Smith, Gerri (DTMB) <SmithG15@michigan.gov>; Moody, Michael (DTMB) <MoodyM1@michigan.gov>; Hanses, Bruce (TREASURY) <HansesB@michigan.gov>; Gyorkos, Laura (DNR) <gyorkosl@michigan.gov>; Quigley, David (DTMB) <quigleyd@michigan.gov>; Stephen, Kimberly (DHHS) <STEPHENK@michigan.gov>; Zuker, Whitnie (DTMB) <ZukerW@michigan.gov>; McDonald, Paul (DEQ) <mcdonaldp@michigan.gov>; Edgett, Chelsea (MEDC) <edgett1@michigan.org>; Doyle, Holli (MGCB) <doyleh@michigan.gov>; Kotsifis, Marina (MGCB) <KotsifisM@michigan.gov>; Platte, Pamela (MDOS) <plattap@michigan.gov>; Dennis, Ann (MDE) <DennisA@michigan.gov>; Payne, Darcie (DIFS) <PayneD3@michigan.gov>; Davis, Kimberly (MCSC) <davisK5@michigan.gov>

**Cc:** Maher, Sharon (DEQ) <MAHERS@michigan.gov>; Schmitt, Jane (MDE) <SchmittJ1@michigan.gov>; Bassett, Chad (MDE) <BassettC@michigan.gov>

**Subject:** RE: Flint Emergency Purchasing Procedures

Good morning,

Attached is the list of primary state emergency management coordinators with office phone and email. Names and numbers occasionally change, so proceed accordingly. If you ever need to make an urgent contact, feel free to contact MSP Operations at 517-241-8000 and request contact from the EMHSD Duty Officer, who will be able to send a message using the Everbridge system.

Please let me know if you have any questions.

Heather

---

**From:** Calahan, Heather (DTMB)

**Sent:** Wednesday, February 03, 2016 5:16 PM

**To:** Brownlee, Jeff (DTMB) <BrownleeJ@michigan.gov>; Vargovich, Carol (MCSC) <vargovichC@michigan.gov>; Epkey, Amy (DEQ) <epkeya@michigan.gov>; Sanches, Christine (DHHS) <SanchesC@michigan.gov>; Wright, Penny (DIFS) <WrightP@michigan.gov>; Graham, Kimberly (DMVA) <grahamk@michigan.gov>; Gyorkos, Laura (DNR) <gyorkosl@michigan.gov>; Hamp, Julie M. (MDOC) <HampJ@michigan.gov>; Paradine, Cindy (MDOS) <ParadineC@michigan.gov>; Frierson, Myron (MDOT) <FriersonM@michigan.gov>; Spaniolo, Natalie (DTMB) <spaniolon@michigan.gov>; Mullen, Patrick (DTMB) <mullenp1@michigan.gov>; Maynard, Sharon (DTMB) <maynards1@michigan.gov>; Simon, Robert (MGCB) <SimonR@michigan.gov>; Droste, LeAnn (LARA) <drostel1@michigan.gov>; Robinson, Steve (LARA) <robinsons@michigan.gov>; Kish, Lucy (MSL) <KishL1@michigan.gov>; Bruce, David M. (MDARD) <bruced9@michigan.gov>; Shackelford, Levita (MDCR) <ShackelfordL@michigan.gov>; Morse, Peter (MEDC) <morsep@michigan.org>; Grammer, Scott (MSHDA) <GrammerS@michigan.gov>; Olivarez, Victoria (MSP) <OlivarezV1@michigan.gov>; Smith, Gerri (DTMB) <SmithG15@michigan.gov>; Moody, Michael (DTMB) <MoodyM1@michigan.gov>; Hanses, Bruce (TREASURY)

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**Cc:** Maher, Sharon (DEQ) <MAHERS@michigan.gov>; Schmitt, Jane (MDE) <SchmittU1@michigan.gov>; Bassett, Chad (MDE) <BassettC@michigan.gov>  
**Subject:** RE: Flint Emergency Purchasing Procedures

Good afternoon,

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Have a great night.

Heather

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**From:** Calahan, Heather (DTMB)  
**Sent:** Wednesday, February 03, 2016 4:20 PM  
**To:** Brownlee, Jeff (DTMB) <BrownleeJ@michigan.gov>; Vargovich, Carol (MCSC) <vargovichC@michigan.gov>; Epkey, Amy (DEQ) <epkeya@michigan.gov>; Sanches, Christine (DHHS) <SanchesC@michigan.gov>; Wright, Penny (DIFS) <WrightP@michigan.gov>; Graham, Kimberly (DMVA) <grahamk@michigan.gov>; Gyorkos, Laura (DNR) <gyorkosl@michigan.gov>; Hamp, Julie M. (MDOC) <HampJ@michigan.gov>; Paradine, Cindy (MDOS) <ParadineC@michigan.gov>; Frierson, Myron (MDOT) <FriersonM@michigan.gov>; Spaniolo, Natalie (DTMB) <spaniolon@michigan.gov>; Mullen, Patrick (DTMB) <mullenp1@michigan.gov>; Maynard, Sharon (DTMB) <maynards1@michigan.gov>; Simon, Robert (MGCB) <SimonR@michigan.gov>; Droste, LeAnn (LARA) <drostel1@michigan.gov>; Robinson, Steve (LARA) <robinsons@michigan.gov>; Kish, Lucy (MSL) <KishL1@michigan.gov>; Bruce, David M. (MDARD) <bruced9@michigan.gov>; Shackelford, Levita (MDCR) <ShackelfordL@michigan.gov>; Morse, Peter (MEDC) <morsep@michigan.org>; Grammer, Scott (MSHDA) <GrammerS@michigan.gov>; Olivarez, Victoria (MSP) <OlivarezV1@michigan.gov>; Smith, Gerri (DTMB) <SmithG15@michigan.gov>; Moody, Michael (DTMB) <MoodyM1@michigan.gov>; Hanses, Bruce (TREASURY) <HansesB@michigan.gov>; Gyorkos, Laura (DNR) <gyorkosl@michigan.gov>; Quigley, David (DTMB) <quigleyd@michigan.gov>; Stephen, Kimberly (DHHS) <STEPHENK@michigan.gov>; Zuker, Whitnie (DTMB) <ZukerW@michigan.gov>; McDonald, Paul (DEQ) <mcdonaldp@michigan.gov>; Edgett, Chelsea (MEDC) <edgettcl@michigan.org>; Doyle, Holli (MGCB) <doyleh@michigan.gov>; Kotsifis, Marina (MGCB) <KotsifisM@michigan.gov>; Platte, Pamela (MDOS) <plattep@michigan.gov>; Dennis, Ann (MDE) <DennisA@michigan.gov>; Payne, Darcie (DIFS) <PayneD3@michigan.gov>; Davis, Kimberly (MCSC) <davisK5@michigan.gov>  
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**Subject:** Flint Emergency Purchasing Procedures

Good afternoon,

Attached is the Flint Emergency Purchasing Procedures Jeff spoke about this afternoon.

Heather



**Procurement Leadership Team  
Agenda  
February 3, 2016  
1:00 – 2:30  
Katherine Cushman Conference Room**

1. SIGMA Update (Shelley) 1:00 – 1:15  
Project Plan was approved.
  - Limited Procurement and Vendor Self Service go live summer 2017
  - Financial Systems go live October 2017Preparing for System Test – June 2016
  - Conversion
  - Reference Tables
    - Category A. Due 2/16 Tables that don't generally change. Includes Country, State, Unit of Measure, etc.
    - Category B. Due 3/18 These tables are flexible and include items such as Protest Type, Warranty Type, etc.
    - Category C. Due 5/18. These tables are included in the AIP (Agency Implementation Plan). They include Buyer, Buyer Manager, Ship to/Bill to addresses, etc.SIGMA Quarterly User Group Meeting is being planned. Expect an invite in the next few weeks.
  
2. Protest 1:15 – 1:20  
Mike Bliss discussed changes in protest policy and advised that new policy would be published soon. Additional changes will be made to the bidder instruction document and recommendation of award document reflecting protest information at time of solicitation and not at time of award. Additional information on second and third round protests – they are allowed, but not required.
  
3. Procurement – Flint (Jeff) 1:20 – 1:25  
Distributed hard copy of Emergency Purchasing Procedure. Electronic copy sent 2/3/2016  
This document was sent to all State department directors on 2/2/2016  
If you are spending \$ in connect with Flint the SOC must receive information related to the spend – this is also important due to the federal match/reimbursements  
Each agency has an SEOC – this list was distributed on 2/8/2016  
OFM sent communication in last 48 hours to CFOs of the departments that describes the coding procedure. This and the Procedure letter should be merged together  
Departments should communicate a name and number of a purchasing professional that can be contacted 24x7  
There will be a new link on the DTMB Procurement website where you can send vendors who want to do business with the State of Michigan
  
4. iTRAC Comments (Jeff) 1:25 – 1:30

| 5.4. Phase II Kickoff (Jeff)

1:30 – 1:35

Bill Pemble team lead

iTRAC process related to IT purchases

Working on group composition from agencies – non-IT – contact Bill Pemble if you would like to or have the name of a volunteer.

1<sup>st</sup> Kick off meeting 2/8/2016

| 6.5. Policy (Heather)

1:35 – 2:05

a. Chapter 12 – Feedback was due 1/19 – Policy Review Team 1/22

- Any input at this time?

- Reviewed almost entire Chapter with the team based on PLT subteam work in previous weeks. Any additional comments or feedback to be provided by 2/5/2016

b. Chapter 5

- User Guide

| 7.6. Operational Updates (Sharon)

2:05 – 2:15

Question - under what parameters purchase order releases in MAIN routed to DTMB for approval (for furniture). Response - Any purchase order over \$1,000 routes to DTMB Real Estate for approval for furniture, seating and carpet.

Request for a complete list of situations where routing goes to DTMB and the parameters.

Central to provide when list is completed.

| 8.7. Walk Ins

2:15 – 2:30

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**From:** Spaniolo, Natalie (DTMB)  
**Sent:** Tuesday, February 16, 2016 8:59 AM  
**To:** Wilke, Lacey (DTMB); Stansfield, Marsha (DTMB) (StansfieldM@michigan.gov); Hampton, Trisha (DTMB); Ballard, Denice (DTMB)  
**Subject:** FW: NEW DEADLINE - Time Sensitive Request  
**Importance:** High

Hi All-

I provided your names as employees who've been involved in providing services related to purchases with Flint. As I understand it, IT will do a search on your e-mails for the key words. I will let you know if I find out anything new or different.

Thanks,  
Natalie

---

**From:** Gilliland, Michael (DTMB)  
**Sent:** Tuesday, February 16, 2016 8:48 AM  
**To:** Jeffery, Phillip (DTMB) <Jefferyp@michigan.gov>  
**Cc:** Schafer, Dana (DTMB) <schaferd1@michigan.gov>; Spaniolo, Natalie (DTMB) <spaniolon@michigan.gov>; DeCamp, Greg (DTMB) <DeCampG1@michigan.gov>  
**Subject:** FW: NEW DEADLINE - Time Sensitive Request  
**Importance:** High

Phil:

I have to go meet with Bankowski at 9:15 to prep for tomorrow's Risk Committee meeting, at which I'll be discussing MICWRAP status, so we'll have to re-schedule our 1 x 1 (it is/was scheduled for 9:00 today).

Related to the request below, here are the names of staff in FS that we need to respond to Jean with (I talked to both Greg and Natalie about it this morning):

Natalie Spaniolo  
Lacy Wilke  
Marsha Stansfield  
Denice Ballard  
Trisha Hampton

Greg DeCamp  
Jennifer Gibson  
Dane Hengesbach

Both Natalie and Greg thought that the "search term" that may appear within some of their communications (or their staffs') would be the one with "emergency" and "Flint" (none of the other "search terms", we think). Anyway, let me know if you want to send these on to Jean or if you'd like me to.

Thanks,  
Mike



---

**From:** Stibitz, Brom (DTMB)

**Sent:** Friday, February 12, 2016 3:57 PM

**To:** Allen, Charlotte (DTMB) <AllenC1@michigan.gov>; Behen, David (DTMB) <Behend@michigan.gov>; Best, Marcy (DTMB) <BestM@michigan.gov>; Brownlee, Jeff (DTMB) <BrownleeJ@michigan.gov>; Buhs, Caleb (DTMB) <BuhsC@michigan.gov>; Davenport, Rodney (DTMB) <DavenportR1@michigan.gov>; Donnan, Chanda (DTMB) <DonnanC@michigan.gov>; Fortino, Diane (DTMB) <FortinoD@michigan.gov>; Gelisse, Ashley (DTMB) <GelisseA@michigan.gov>; Gilliland, Michael (DTMB) <gillilandm@michigan.gov>; Gonzalez, Tonyia (DTMB) <GonzalezT1@michigan.gov>; Griswold, Kim (DTMB) <GRISWOLDK@michigan.gov>; Ingersoll, Jean (DHHS) <IngersollJ@michigan.gov>; Jeffery, Phillip (DTMB) <JefferyP@michigan.gov>; King, Susan (MCSC) <KingS5@michigan.gov>; Kopacsi, Christian (DTMB) <KopacsiC@michigan.gov>; Lowe, Richard (DTMB) <lower@michigan.gov>; Manning, Kelly (DTMB) <ManningK4@michigan.gov>; Mathews, Jamie (DTMB) <MathewsJ@michigan.gov>; McFarlane, James (DTMB) <mcfarlanej@michigan.gov>; Nixon, Ruth (DTMB) <NixonR@michigan.gov>; Palmer, Jason (DTMB) <PalmerJ2@michigan.gov>; Rabidoux, Jill (DTMB) <RabidouxJ@michigan.gov>; Ragsdale, Aimee (DTMB) <RagsdaleA@michigan.gov>; Schafer, Dana (DTMB) <schaferd1@michigan.gov>; Swanson, Eric (DTMB) <swansone@michigan.gov>; Sweeney, Matthew (DTMB) <SweeneyM1@michigan.gov>; Taylor, Beverly (DTMB) <TaylorB8@michigan.gov>; Trakul, Pamela (DTMB) <TrakulP@michigan.gov>; Turnquist, Michael (DTMB) <TurnquistM@michigan.gov>; VanCoeverying, Joyce (DTMB) <VancoeveringJ1@michigan.gov>; Vanden Bosch, Kerrie (DTMB) <vandenboschk@michigan.gov>; Wellman, Jeff (DTMB) <WellmanJ1@michigan.gov>

**Cc:** Baker, Natasha (SRO) <BakerN5@michigan.gov>; Hawks, Orlene (DTMB) <HawksO@michigan.gov>

**Subject:** NEW DEADLINE - Time Sensitive Request

Senior Management Team,

We just received the search terms for the document production. (See below.) Given the lateness of this email, we are asking you send your list of custodians to Jean Ingersoll **no later than noon on Tuesday, February 16.**

We are not asking you to conduct any searches right now. Further directions will come from Jean.

Search terms:

- Legionnaire
- Legionella
- “boil water order” & “Flint” (anywhere in document)
- “coli” & Flint (anywhere in document)
- “bacteria” & “Flint” (anywhere in document)
- “microb” & “Flint” (anywhere in document)
- “TTHM” & “Flint” (anywhere in document)
- “Lead” & “Flint” (anywhere in document)
- “emergency” & “Flint” (anywhere in document)
- Karegnondi
- “Genesee County Health Department”
- “Flint” (within sentence) “utilities”
- “Lead and Copper Rule”
- “Detroit Water and Sewerage Department” & “Flint” (anywhere in document)
- “DWSD” & “Flint” (anywhere in document)
- “Flint River”
- “Pb” & “water” (anywhere in document)
- “KWA”

Please call me or Jean if you have any questions.

Brom

---

**From:** Stibitz, Brom (DTMB)

**Sent:** Thursday, February 11, 2016 4:40 PM

**To:** Allen, Charlotte (DTMB) <AllenC1@michigan.gov>; Behen, David (DTMB) <Behend@michigan.gov>; Best, Marcy (DTMB) <BestM@michigan.gov>; Brownlee, Jeff (DTMB) <BrownleeJ@michigan.gov>; Buhs, Caleb (DTMB) <BuhsC@michigan.gov>; Davenport, Rodney (DTMB) <DavenportR1@michigan.gov>; Donnan, Chanda (DTMB) <DonnanC@michigan.gov>; Fortino, Diane (DTMB) <FortinoD@michigan.gov>; Gelisse, Ashley (DTMB) <GelisseA@michigan.gov>; Gilliland, Michael (DTMB) <gillilandm@michigan.gov>; Gonzalez, Tonyia (DTMB) <GonzalezT1@michigan.gov>; Griswold, Kim (DTMB) <GRISWOLDK@michigan.gov>; Ingersoll, Jean (DHHS) <IngersollJ@michigan.gov>; Jeffery, Phillip (DTMB) <JefferyP@michigan.gov>; King, Susan (MCSC) <KingS5@michigan.gov>; Kopacs, Christian (DTMB) <KopacsC@michigan.gov>; Lowe, Richard (DTMB) <lower@michigan.gov>; Manning, Kelly (DTMB) <ManningK4@michigan.gov>; Mathews, Jamie (DTMB) <MathewsJ@michigan.gov>; McFarlane, James (DTMB) <mcfarlanej@michigan.gov>; Nixon, Ruth (DTMB) <NixonR@michigan.gov>; Palmer, Jason (DTMB) <PalmerJ2@michigan.gov>; Rabidoux, Jill (DTMB) <RabidouxJ@michigan.gov>; Ragsdale, Aimee (DTMB) <RagsdaleA@michigan.gov>; Schafer, Dana (DTMB) <schaferd1@michigan.gov>; Stibitz, Brom (DTMB) <StibitzB@michigan.gov>; Swanson, Eric (DTMB) <swansone@michigan.gov>; Sweeney, Matthew (DTMB) <SweeneyM1@michigan.gov>; Taylor, Beverly (DTMB) <TaylorB8@michigan.gov>; Trakul, Pamela (DTMB) <TrakulP@michigan.gov>; Turnquist, Michael (DTMB) <TurnquistM@michigan.gov>; VanCoevering, Joyce (DTMB) <VancoeveringJ1@michigan.gov>; Vanden Bosch, Kerrie (DTMB) <vandenboschk@michigan.gov>; Wellman, Jeff (DTMB) <WellmanJ1@michigan.gov>

**Subject:** Time Sensitive Request

SMT,

Jean Ingersoll is leading DTMB's effort to comply with document production requests related to freedom of information requests and certain lawsuits against the state.

At some point during the day tomorrow, Jean will share with you a list of standard "search terms" which we will use to compile documents related to this lawsuit.

**Within 2 hours of receiving this email from Jean, you need to respond with a list of likely custodians from your work area.** Jean may have more information on this tomorrow, but generally speaking a custodian will be a staff member who might reasonably be expected to have documents (electronic or otherwise) that correspond to the issues identified in the search terms.

If you have any questions, please call me or Jean. This is an important issue and I thank you in advance for your attention to this matter.

Brom Stibitz  
Chief Deputy Director  
Michigan Department of Technology, Management and Budget  
[stibitzb@michigan.gov](mailto:stibitzb@michigan.gov)  
517-373-1004



HELP. CONNECT. SOLVE.

---

**From:** Spaniolo, Natalie (DTMB)  
**Sent:** Wednesday, February 17, 2016 2:34 PM  
**To:** Gibson, Jennifer (DTMB)  
**Subject:** RE: Flint Water Tracking Meeting

Yes I am...let's plan on walking together....

Thanks

---

**From:** Gibson, Jennifer (DTMB)  
**Sent:** Wednesday, February 17, 2016 2:31 PM  
**To:** Spaniolo, Natalie (DTMB) <[spaniolon@michigan.gov](mailto:spaniolon@michigan.gov)>  
**Subject:** Flint Water Tracking Meeting

Natalie,

Are you attending the 10am Flint Water Expenditure Tracking meeting at the JOC? Greg forwarded me the meeting because he can't attend, I didn't know if you were walking over there, I thought I might tag along 😊

Jennifer

---

**From:** Spaniolo, Natalie (DTMB)  
**Sent:** Friday, February 19, 2016 2:37 PM  
**To:** Stansfield, Marsha (DTMB) (StansfieldM@michigan.gov)  
**Subject:** FW: SEOC Billing Index

---

**From:** DeCamp, Greg (DTMB)  
**Sent:** Tuesday, January 19, 2016 4:14 PM  
**To:** Spaniolo, Natalie (DTMB) <[spaniolon@michigan.gov](mailto:spaniolon@michigan.gov)>  
**Cc:** Stansfield, Marsha (DTMB) <[StansfieldM@michigan.gov](mailto:StansfieldM@michigan.gov)>  
**Subject:** RE: SEOC Billing Index

71105 is 071 and 90055 is 084

---

**From:** Spaniolo, Natalie (DTMB)  
**Sent:** Tuesday, January 19, 2016 4:10 PM  
**To:** DeCamp, Greg (DTMB) <[DeCampG1@michigan.gov](mailto:DeCampG1@michigan.gov)>  
**Cc:** Stansfield, Marsha (DTMB) <[StansfieldM@michigan.gov](mailto:StansfieldM@michigan.gov)>  
**Subject:** RE: SEOC Billing Index

Greg –  
Clarification please...is the 90055 a 071 index and the 71105 is 084? Or are they both 071?

Thanks,  
Natalie

---

**From:** DeCamp, Greg (DTMB)  
**Sent:** Tuesday, January 19, 2016 2:46 PM  
**To:** Christensen, Chris (DTMB) <[christensenc4@michigan.gov](mailto:christensenc4@michigan.gov)>; Jeffery, Phillip (DTMB) <[Jefferyvp@michigan.gov](mailto:Jefferyvp@michigan.gov)>; Stibitz, Brom (DTMB) <[StibitzB@michigan.gov](mailto:StibitzB@michigan.gov)>  
**Cc:** Hengesbach, Dane (DTMB) <[hengesbachd@michigan.gov](mailto:hengesbachd@michigan.gov)>; Doll, Jeanette (DTMB) <[dollj@michigan.gov](mailto:dollj@michigan.gov)>; McKee, Ryan (DTMB) <[mckeer1@michigan.gov](mailto:mckeer1@michigan.gov)>; Spaniolo, Natalie (DTMB) <[spaniolon@michigan.gov](mailto:spaniolon@michigan.gov)>  
**Subject:** RE: SEOC Billing Index

Chris – Please charge all IT related items to Index 90055 and all non-IT to Index 71105 for Flint related expenses. If there are charges that have gone to the indexes mentioned in your email we can move them to the new indexes. Thanks.

---

**From:** Christensen, Chris (DTMB)  
**Sent:** Tuesday, January 19, 2016 12:55 PM  
**To:** Jeffery, Phillip (DTMB) <[Jefferyvp@michigan.gov](mailto:Jefferyvp@michigan.gov)>; DeCamp, Greg (DTMB) <[DeCampG1@michigan.gov](mailto:DeCampG1@michigan.gov)>; Stibitz, Brom (DTMB) <[StibitzB@michigan.gov](mailto:StibitzB@michigan.gov)>  
**Cc:** Hengesbach, Dane (DTMB) <[hengesbachd@michigan.gov](mailto:hengesbachd@michigan.gov)>; Doll, Jeanette (DTMB) <[dollj@michigan.gov](mailto:dollj@michigan.gov)>; McKee, Ryan (DTMB) <[mckeer1@michigan.gov](mailto:mckeer1@michigan.gov)>  
**Subject:** SEOC Billing Index  
**Importance:** High

I am trying to make the billing process easier for everything happening in Flint. When we had the Detroit flooding issue we set up billing index's for the emergency. We used 45405 for MB and 90050 for IT, can we set up a billing index for Flint?

If it doesn't matter I need to know that because we are trying to track things and I wanted to make sure we are on the same page.

Thanks

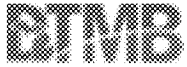
Chris Christensen

Director of Infrastructure Protection

Office: (517) 241-2188

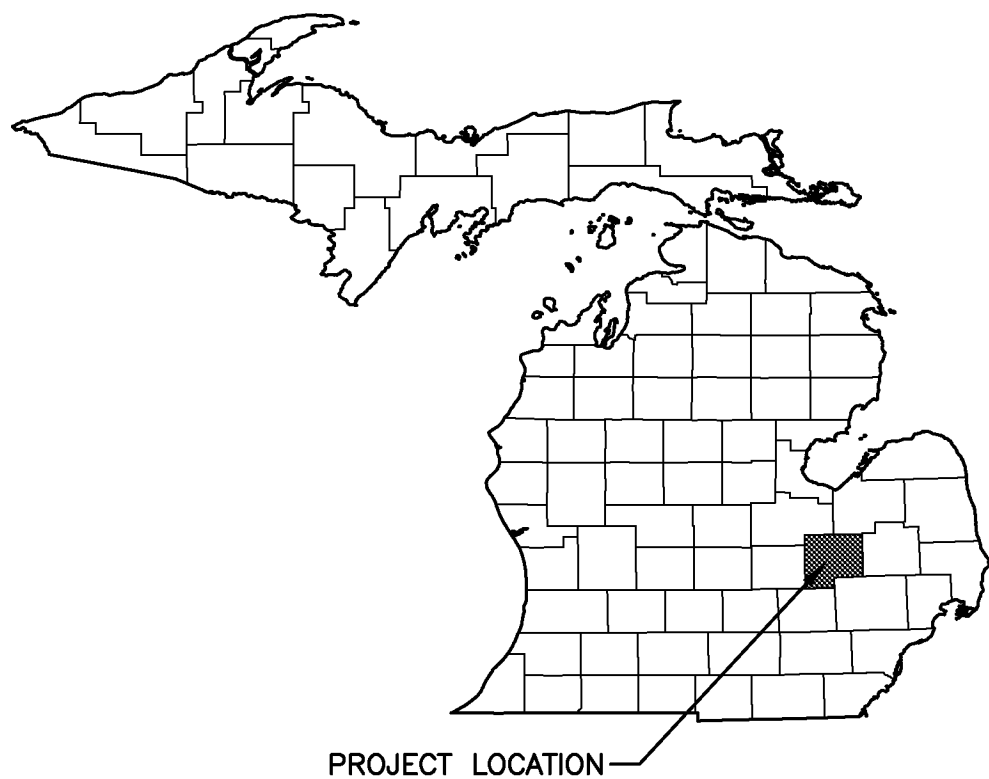
Cell: (517) 243-1647

[Christensenc4@michigan.gov](mailto:Christensenc4@michigan.gov)



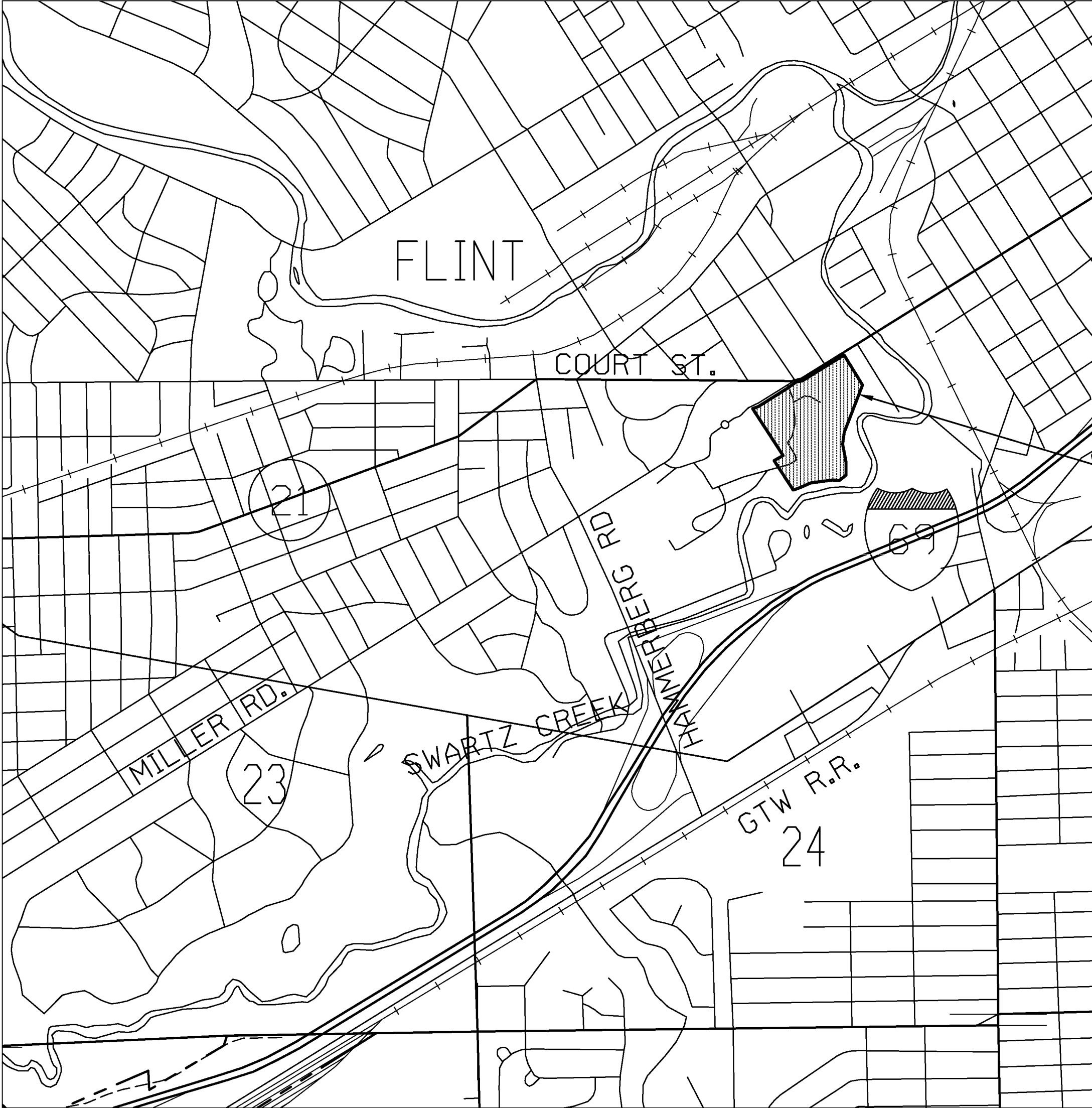
**HELP. CONNECT. SOLVE.**

CONSTRUCTION PLANS  
FOR  
MICHIGAN SCHOOL FOR THE DEAF  
PLAYGROUND IMPROVEMENTS  
CITY OF FLINT  
GENESEE COUNTY, MICHIGAN



KEY MAP  
NOT TO SCALE

UTILITY CONTACTS	
ELECTRIC & GAS	CONSUMER'S ENERGY DANNY KIMOSH 3201 E. COURT ST. FLINT, MI 48501 (810) 760-3343
TELEPHONE	A. T. & T. ANN THOMPSON 502 BEACH ST. RM#402 FLINT, MI 48502 (810) 768-0109
CABLE	COMCAST CABLEVISION JOHN KORPI 3008 AIRPORT DR FLINT, MI 48507 (810) 235-7659
STORM SEWER	CITY OF FLINT WATER SERVICE CENTER ROB BINSIK 3310 E. COURT ST. FLINT, MI 48501 810-766-7202
SOIL EROSION	GENESEE COUNTY DRAIN COMMISSIONER WATER & WASTE SERVICES DIVISION DION BURROUGHS G-4810 BEECHER ROAD FLINT, MI 48532 (810) 732-7870



PROJECT LOCATION  
CITY OF FLINT, T7N, R8E  
SECTION 24

VICINITY MAP  
SCALE: 1"=1000'

PROJECT SITE ADDRESS  
1235 W. COURT STREET  
FLINT, MI 48503

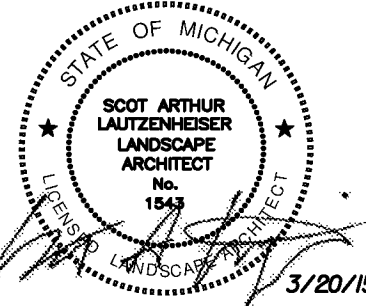
SHEET INDEX	
GENERAL SHEETS	SHEET NO.
COVER SHEET	C-0.1
EXISTING CONDITIONS & DEMOLITION PLAN	C-1.0
SITE LAYOUT PLAN	C-2.0
GRADING AND STORMWATER PLAN	C-3.0
SITE DETAILS	CD-1.0
LANDSCAPE DETAILS	CD-2.0

NOT VALID FOR CONSTRUCTION  
UNLESS SIGNED AND DATED:

JOB NO.	SHEET
MSF2000.01C	C-0.1

**WADETRIM**  
10850 East Traverse Highway, Suite 2200  
Traverse City, MI 49684  
231.947.7400/800.968.6660  
FAX: 231.946.1000  
www.wadetrim.com  
Building relationships on a foundation of excellence

PREPARED UNDER THE SUPERVISION OF:



EXISTING STRUCTURE INVENTORY							
ID	TYPE	STR. DIA (FT.)	RIM	SIZE (IN.)	DIRECTION	INVERT	CASTING
ST-20	CATCH BASIN	N/A	755.98	6"	SE	755.06	N/A
ST-1080	CATCH BASIN	N/A	756.64	6"	NW	754.64	N/A
				6"	WSW	754.64	N/A
				6"	SE	754.64	N/A
ST-1247	CATCH BASIN	N/A	756.42	6"	SW	753.92	N/A
				6"	NW	753.92	N/A
				6"	NE	753.92	N/A
				6"	WSW	753.92	N/A
ST-1248	CATCH BASIN	N/A	756.63	6"	NW	754.38	N/A
				6"	SE	754.38	N/A
ST-1280	CATCH BASIN	N/A	756.57	6"	NE	753.57	N/A

DEMOLITION LEGEND

- CURB & GUTTER REMOVAL XXXXXXXXXXXX
- UTILITY REMOVAL ~~~~~
- SAWCUT FULL DEPTH - - - - -
- SILT FENCE // //
- LIMITS OF DEMOLITION - - - - -
- PAVEMENT REMOVAL [Cross-hatched box]
- CONCRETE REMOVAL [Grid box]
- REMOVE ITEM (REM)

BENCHMARK DESCRIPTION

BM #1084 - 759.29  
NORTHEAST FLANGE BOLT ON HYDRANT, ±6 FEET WEST OF A SIDEWALK, SOUTHERLY OF THE BASKETBALL COURTS, WESTERLY OF GILBERT HALL.

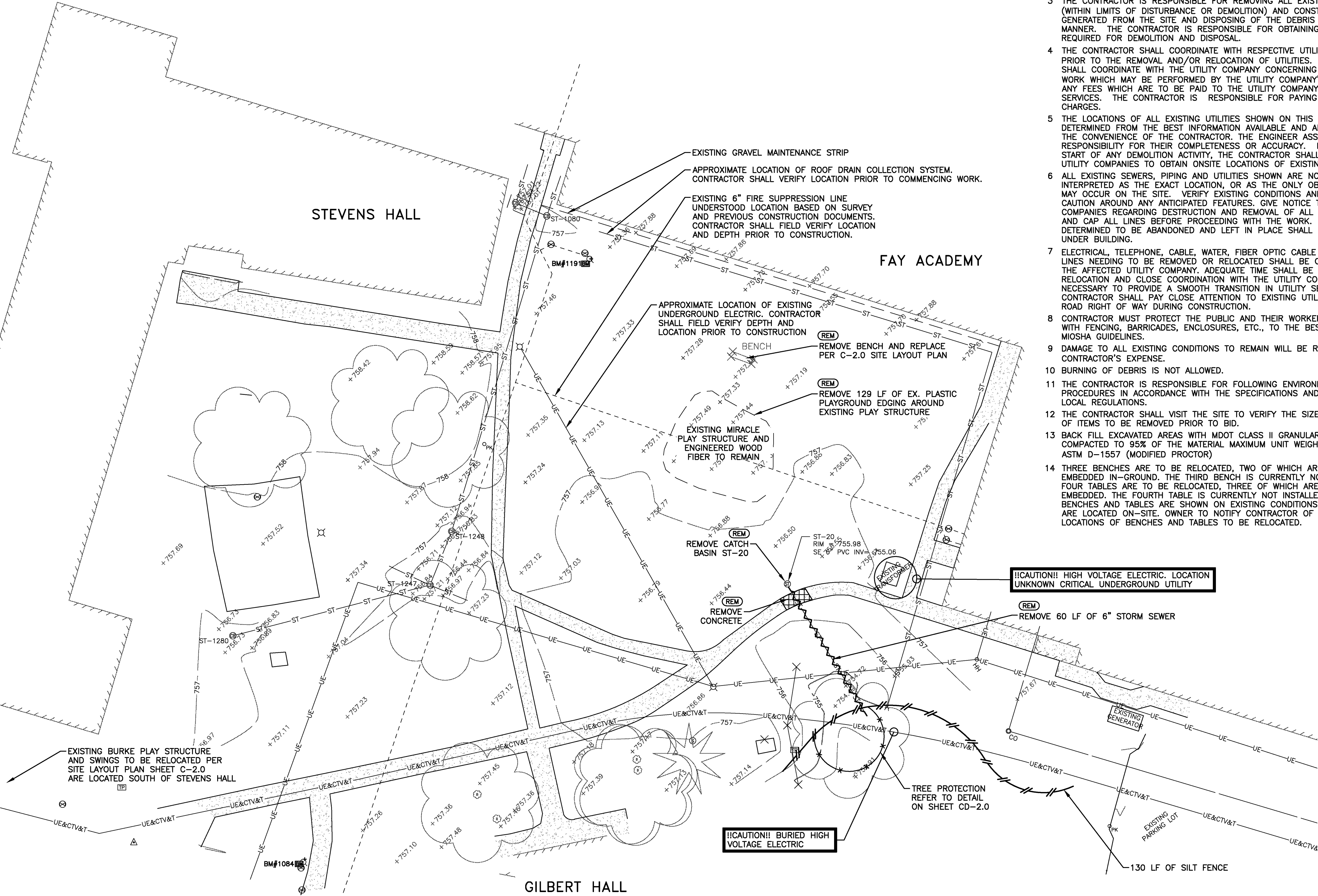
BM #1191 - 759.29  
NORTHEAST FLANGE BOLT ON HYDRANT, ±25 FEET EAST OF A SIDEWALK, EASTERLY OF THE STEVENS HALL BUILDING AND SOUTHERLY OF THE MICHIGAN SCHOOL FOR THE DEAF BUILDING.

DEMOLITION NOTES

- PRIOR TO BEGINNING OF ANY DEMOLITION WORK THE CONTRACTOR SHALL NOTIFY THE LOCAL GOVERNING AGENCY TO OBTAIN PERMIT. ALL DEMOLITION WORK SHALL CONFORM TO THE REQUIREMENTS OF THE LOCAL GOVERNING AGENCY. ALL DEMOLITION OPERATIONS SHALL COMPLY WITH MIOSHA REGULATIONS.
- NO ATTEMPT IS MADE TO STIPULATE EVERY REQUIRED ITEM OF DEMOLITION ON THE PLAN. CONTRACTOR MUST VISIT SITE AND STUDY PHYSICAL CONDITIONS OF THE SITE AND REVIEW PROPOSED CONSTRUCTION DRAWINGS AND REACH THEIR OWN CONCLUSIONS ON WORK NECESSARY TO ACCOMPLISH THE INTENDED RESULTS AS DESCRIBED BY THE PROPOSED CONSTRUCTION DRAWINGS.
- THE CONTRACTOR IS RESPONSIBLE FOR REMOVING ALL EXISTING DEBRIS (WITHIN LIMITS OF DISTURBANCE OR DEMOLITION) AND CONSTRUCTION DEBRIS GENERATED FROM THE SITE AND DISPOSING OF THE DEBRIS IN A LAWFUL MANNER. THE CONTRACTOR IS RESPONSIBLE FOR OBTAINING ALL PERMITS REQUIRED FOR DEMOLITION AND DISPOSAL.
- THE CONTRACTOR SHALL COORDINATE WITH RESPECTIVE UTILITY COMPANIES PRIOR TO THE REMOVAL AND/OR RELOCATION OF UTILITIES. THE CONTRACTOR SHALL COORDINATE WITH THE UTILITY COMPANY CONCERNING PORTIONS OF WORK WHICH MAY BE PERFORMED BY THE UTILITY COMPANY'S FORCES AND ANY FEES WHICH ARE TO BE PAID TO THE UTILITY COMPANY FOR THEIR SERVICES. THE CONTRACTOR IS RESPONSIBLE FOR PAYING ALL FEES AND CHARGES.
- THE LOCATIONS OF ALL EXISTING UTILITIES SHOWN ON THIS PLAN HAVE BEEN DETERMINED FROM THE BEST INFORMATION AVAILABLE AND ARE GIVEN FOR THE CONVENIENCE OF THE CONTRACTOR. THE ENGINEER ASSUMES NO RESPONSIBILITY FOR THEIR COMPLETENESS OR ACCURACY. PRIOR TO THE START OF ANY DEMOLITION ACTIVITY, THE CONTRACTOR SHALL CONTACT THE UTILITY COMPANIES TO OBTAIN ONSITE LOCATIONS OF EXISTING UTILITIES.
- ALL EXISTING SEWERS, PIPING AND UTILITIES SHOWN ARE NOT TO BE INTERPRETED AS THE EXACT LOCATION, OR AS THE ONLY OBSTACLES THAT MAY OCCUR ON THE SITE. VERIFY EXISTING CONDITIONS AND PROCEED WITH CAUTION AROUND ANY ANTICIPATED FEATURES. GIVE NOTICE TO ALL UTILITY COMPANIES REGARDING DESTRUCTION AND REMOVAL OF ALL SERVICE LINES AND CAP ALL LINES BEFORE PROCEEDING WITH THE WORK. UTILITIES DETERMINED TO BE ABANDONED AND LEFT IN PLACE SHALL BE GROUTED IF UNDER BUILDING.
- ELECTRICAL, TELEPHONE, CABLE, WATER, FIBER OPTIC CABLE AND/OR GAS LINES NEEDING TO BE REMOVED OR RELOCATED SHALL BE COORDINATED WITH THE AFFECTED UTILITY COMPANY. ADEQUATE TIME SHALL BE PROVIDED FOR RELOCATION AND CLOSE COORDINATION WITH THE UTILITY COMPANY IS NECESSARY TO PROVIDE A SMOOTH TRANSITION IN UTILITY SERVICE. CONTRACTOR SHALL PAY CLOSE ATTENTION TO EXISTING UTILITIES WITHIN THE ROAD RIGHT OF WAY DURING CONSTRUCTION.
- CONTRACTOR MUST PROTECT THE PUBLIC AND THEIR WORKERS AT ALL TIMES WITH FENCING, BARRICADES, ENCLOSURES, ETC., TO THE BEST PRACTICES PER MIOSHA GUIDELINES.
- DAMAGE TO ALL EXISTING CONDITIONS TO REMAIN WILL BE REPLACED AT CONTRACTOR'S EXPENSE.
- BURNING OF DEBRIS IS NOT ALLOWED.
- THE CONTRACTOR IS RESPONSIBLE FOR FOLLOWING ENVIRONMENTAL CLEANUP PROCEDURES IN ACCORDANCE WITH THE SPECIFICATIONS AND WITH STATE AND LOCAL REGULATIONS.
- THE CONTRACTOR SHALL VISIT THE SITE TO VERIFY THE SIZE AND QUANTITY OF ITEMS TO BE REMOVED PRIOR TO BID.
- BACK FILL EXCAVATED AREAS WITH MDOT CLASS II GRANULAR MATERIAL COMPACTED TO 95% OF THE MATERIAL MAXIMUM UNIT WEIGHT DETERMINED BY ASTM D-1557 (MODIFIED PROCTOR)
- THREE BENCHES ARE TO BE RELOCATED, TWO OF WHICH ARE CURRENTLY EMBEDDED IN-GROUND. THE THIRD BENCH IS CURRENTLY NOT INSTALLED. FOUR TABLES ARE TO BE RELOCATED, THREE OF WHICH ARE CURRENTLY EMBEDDED. THE FOURTH TABLE IS CURRENTLY NOT INSTALLED. NOT ALL BENCHES AND TABLES ARE SHOWN ON EXISTING CONDITIONS PLAN, BUT THEY ARE LOCATED ON-SITE. OWNER TO NOTIFY CONTRACTOR OF EXISTING LOCATIONS OF BENCHES AND TABLES TO BE RELOCATED.

EXISTING CONDITIONS LEGEND

- MONITORING WELL [Symbol]
- SOIL BORING [Symbol]
- SECTION CORNER [Symbol]
- FILL PORT [Symbol]
- BOLLARD [Symbol]
- SIGN POST [Symbol]
- UTILITY MARKER [Symbol]
- AIR CONDITIONING UNIT [Symbol]
- SPRINKLER JUNCTION BOX [Symbol]
- TELEPHONE MANHOLE [Symbol]
- METER PIT [Symbol]
- POST INDICATOR VALVE [Symbol]
- GATE VALVE AND BOX [Symbol]
- TRAVERSE POINT [Symbol]
- PROPERTY CORNER SET [Symbol]
- PROPERTY CORNER FOUND [Symbol]
- PK NAIL [Symbol]
- MONUMENT [Symbol]
- BENCH MARK [Symbol]
- METAL LIGHT POLE [Symbol]
- FIRE HYDRANT [Symbol]
- WATER VALVE [Symbol]
- TELEPHONE PEDESTAL [Symbol]
- CABLE TV PEDESTAL [Symbol]
- ELECTRIC PEDESTAL [Symbol]
- ELECTRIC HAND HOLE [Symbol]
- POWER POLE [Symbol]
- CIRCUIT BREAKER PANEL [Symbol]
- CATCH BASIN ROUND [Symbol]
- CATCH BASIN SQUARE [Symbol]
- STORM MANHOLE [Symbol]
- STORM SEWER END SECTION [Symbol]
- SANITARY MANHOLE [Symbol]
- SANITARY CLEANOUT [Symbol]
- WATER SHUT OFF [Symbol]
- GUY ANCHOR [Symbol]
- MAIL BOX [Symbol]
- NEWSPAPER BOX [Symbol]
- FLOOD LIGHT [Symbol]
- LAMP POLE [Symbol]
- UTILITY POLE [Symbol]
- UTILITY POLE WITH LIGHT [Symbol]
- FLAG POLE [Symbol]
- EXISTING TREE [Symbol]
- TOP OF BANK [Symbol]
- TOE OF SLOPE [Symbol]
- CENTER OF SWALE [Symbol]
- EASEMENT [Symbol]
- PROPERTY BOUNDARY [Symbol]
- SECTION LINE [Symbol]
- RIGHT OF WAY LINE [Symbol]
- BUILDING SETBACK LINE [Symbol]
- BUILDING BORDER LINE [Symbol]
- FIBER OPTIC [Symbol]
- ELECTRIC OVERHEAD [Symbol]
- UNDERGROUND ELECTRIC [Symbol]
- UNDERGROUND TELEPHONE [Symbol]
- NATURAL GAS [Symbol]
- WATER LINE [Symbol]
- STORM SEWER [Symbol]
- SANITARY SEWER [Symbol]
- CURB & GUTTER [Symbol]
- EDGE OF PAVEMENT [Symbol]
- EDGE OF GRAVEL [Symbol]
- CENTER LINE OF PAVEMENT [Symbol]
- FENCE [Symbol]
- LANDSCAPE BOUNDARY LINE [Symbol]
- MAJOR CONTOUR [Symbol]
- MINOR CONTOUR [Symbol]
- GUARD RAIL [Symbol]
- CENTER OF RAILROAD TRACK [Symbol]
- EXISTING CONCRETE [Symbol]



NOT VALID FOR CONSTRUCTION UNLESS SIGNED AND DATED:

WadeTrim

10850 East Travena Highway, Suite 2060  
Trenton, MI 48184  
Phone: 248.291.0000  
Fax: 248.291.0000  
www.wadetrim.com

MICHIGAN SCHOOL FOR THE DEAF  
1235 W. COURT STREET  
FLINT, MI 48503

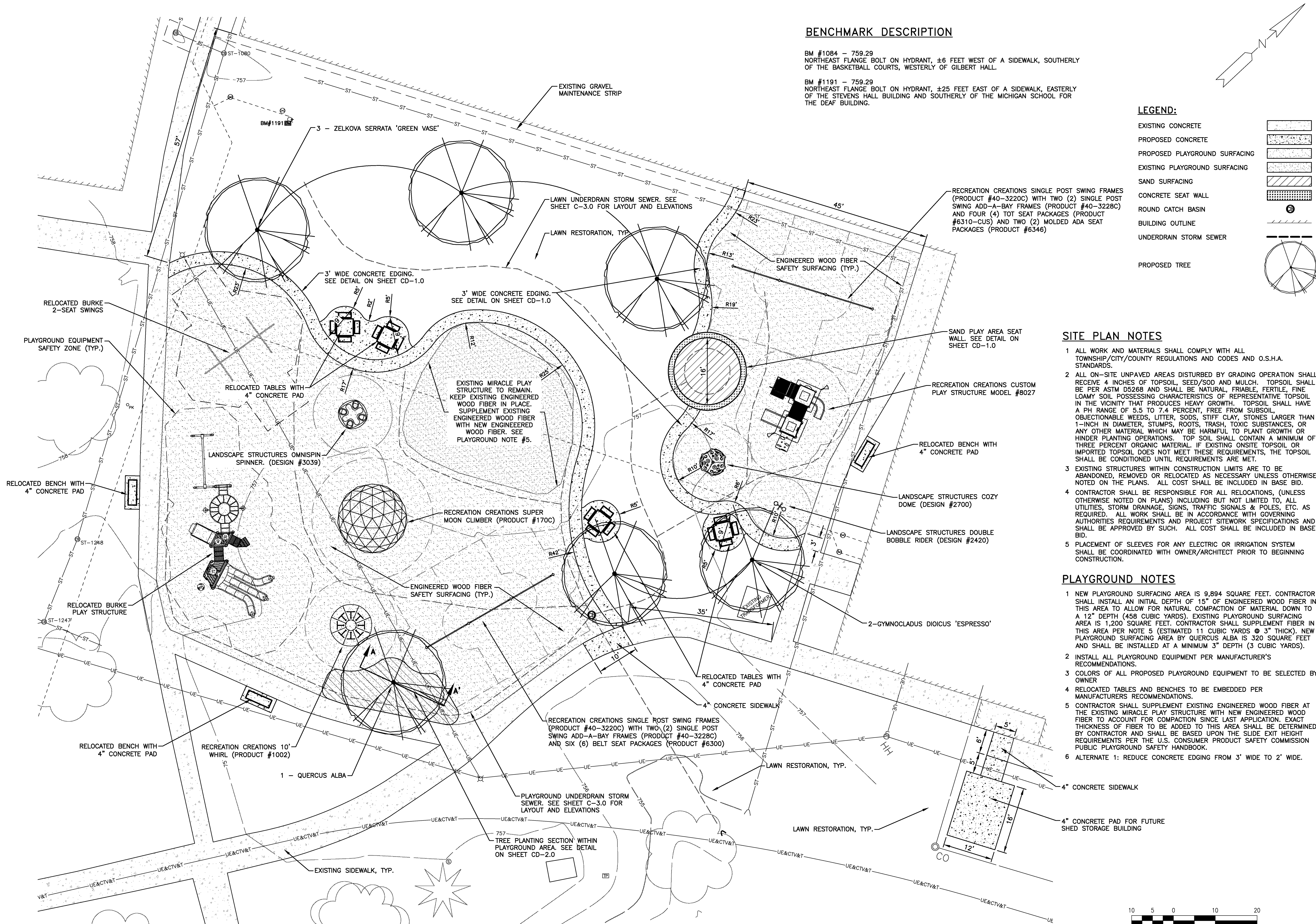
GENESEE COUNTY, MICHIGAN  
EXISTING CONDITIONS & DEMOLITION PLAN  
MICHIGAN SCHOOL FOR THE DEAF PLAYGROUND IMPROVEMENTS CONSTRUCTION PLANS

ISSUED FOR: DATE: BY:  
CLIENT REVIEW 02/18/15 SAL  
BIDDING 03/20/15 SAL

JOB NO.  
MSF2000.01C

SHEET  
C-1.0





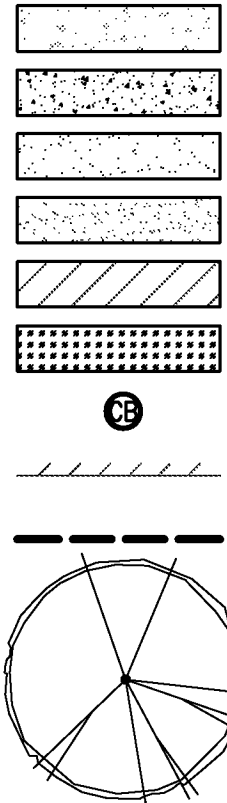
## BENCHMARK DESCRIPTION

BM #1084 - 759.29  
NORTHEAST FLANGE BOLT ON HYDRANT, ±6 FEET WEST OF A SIDEWALK, SOUTHERLY  
OF THE BASKETBALL COURTS, WESTERLY OF GILBERT HALL.

BM #1191 - 759.29  
NORTHEAST FLANGE BOLT ON HYDRANT, ±25 FEET EAST OF A SIDEWALK, EASTERLY  
OF THE STEVENS HALL BUILDING AND SOUTHERLY OF THE MICHIGAN SCHOOL FOR  
THE DEAF BUILDING.

**LEGEND:**

- EXISTING CONCRETE  
PROPOSED CONCRETE  
PROPOSED PLAYGROUND SURFACING  
EXISTING PLAYGROUND SURFACING  
SAND SURFACING  
CONCRETE SEAT WALL  
ROUND CATCH BASIN  
BUILDING OUTLINE  
UNDERDRAIN STORM SEWER  
PROPOSED TREE



## SITE PLAN NOTES

1. ALL WORK AND MATERIALS SHALL COMPLY WITH ALL TOWNSHIP/CITY/COUNTY REGULATIONS AND CODES AND O.S.H.A. STANDARDS.
2. ALL ON-SITE UNPAVED AREAS DISTURBED BY GRADING OPERATION SHALL RECEIVE 4 INCHES OF TOPSOIL, SEED/SOD AND MULCH. TOPSOIL SHALL BE PER ASTM D5268 AND SHALL BE NATURAL, FRIABLE, FERTILE, FINE LOAMY SOIL POSSESSING CHARACTERISTICS OF REPRESENTATIVE TOPSOIL IN THE VICINITY THAT PRODUCES HEAVY GROWTH. TOPSOIL SHALL HAVE A PH RANGE OF 5.5 TO 7.4 PERCENT, FREE FROM SUBSOIL, OBJECTIONABLE WEEDS, LITTER, SODS, STIFF CLAY, STONES LARGER THAN 1-INCH IN DIAMETER, STUMPS, ROOTS, TRASH, TOXIC SUBSTANCES, OR ANY OTHER MATERIAL WHICH MAY BE HARMFUL TO PLANT GROWTH OR HINDER PLANTING OPERATIONS. TOP SOIL SHALL CONTAIN A MINIMUM OF THREE PERCENT ORGANIC MATERIAL. IF EXISTING ONSITE TOPSOIL OR IMPORTED TOPSOIL DOES NOT MEET THESE REQUIREMENTS, THE TOPSOIL SHALL BE CONDITIONED UNTIL REQUIREMENTS ARE MET.
3. EXISTING STRUCTURES WITHIN CONSTRUCTION LIMITS ARE TO BE ABANDONED, REMOVED OR RELOCATED AS NECESSARY UNLESS OTHERWISE NOTED ON THE PLANS. ALL COST SHALL BE INCLUDED IN BASE BID.
4. CONTRACTOR SHALL BE RESPONSIBLE FOR ALL RELOCATIONS, (UNLESS OTHERWISE NOTED ON PLANS) INCLUDING BUT NOT LIMITED TO, ALL UTILITIES, STORM DRAINAGE, SIGNS, TRAFFIC SIGNALS & POLES, ETC. AS REQUIRED. ALL WORK SHALL BE IN ACCORDANCE WITH GOVERNING AUTHORITIES REQUIREMENTS AND PROJECT SITEWORK SPECIFICATIONS AND SHALL BE APPROVED BY SUCH. ALL COST SHALL BE INCLUDED IN BASE BID.
5. PLACEMENT OF SLEEVES FOR ANY ELECTRIC OR IRRIGATION SYSTEM SHALL BE COORDINATED WITH OWNER/ARCHITECT PRIOR TO BEGINNING CONSTRUCTION.

## PLAYGROUND NOTES

- 1 NEW PLAYGROUND SURFACING AREA IS 9,894 SQUARE FEET. CONTRACTOR SHALL INSTALL AN INITIAL DEPTH OF 15" OF ENGINEERED WOOD FIBER IN THIS AREA TO ALLOW FOR NATURAL COMPACTION OF MATERIAL DOWN TO A 12" DEPTH (458 CUBIC YARDS). EXISTING PLAYGROUND SURFACING AREA IS 1,200 SQUARE FEET. CONTRACTOR SHALL SUPPLEMENT FIBER IN THIS AREA PER NOTE 5 (ESTIMATED 11 CUBIC YARDS @ 3" THICK). NEW PLAYGROUND SURFACING AREA BY QUERCUS ALBA IS 320 SQUARE FEET AND SHALL BE INSTALLED AT A MINIMUM 3" DEPTH (3 CUBIC YARDS).
- 2 INSTALL ALL PLAYGROUND EQUIPMENT PER MANUFACTURER'S RECOMMENDATIONS.
- 3 COLORS OF ALL PROPOSED PLAYGROUND EQUIPMENT TO BE SELECTED BY OWNER
- 4 RELOCATED TABLES AND BENCHES TO BE EMBEDDED PER MANUFACTURER'S RECOMMENDATIONS.
- 5 CONTRACTOR SHALL SUPPLEMENT EXISTING ENGINEERED WOOD FIBER AT THE EXISTING MIRACLE PLAY STRUCTURE WITH NEW ENGINEERED WOOD FIBER TO ACCOUNT FOR COMPACTION SINCE LAST APPLICATION. EXACT THICKNESS OF FIBER TO BE ADDED TO THIS AREA SHALL BE DETERMINED BY CONTRACTOR AND SHALL BE BASED UPON THE SLIDE EXIT HEIGHT REQUIREMENTS PER THE U.S. CONSUMER PRODUCT SAFETY COMMISSION PUBLIC PLAYGROUND SAFETY HANDBOOK.
- 6 ALTERNATE 1: REDUCE CONCRETE EDGING FROM 3' WIDE TO 2' WIDE.



STEVENS HALL


## BENCHMARK DESCRIPTION

BM #1084 - 759.29  
NORTHEAST FLANGE BOLT ON HYDRANT, ±6 FEET WEST OF A SIDEWALK, SOUTHERLY  
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THE DEAF BUILDING.

**LEGEND:**

EXISTING CONCRETE  
PROPOSED CONCRETE  
SAND SURFACING  
CONCRETE SEAT WALL  
MEG  
EXISTING SPOT ELEVATION  
PROPOSED SPOT FINISH  
GRADE ELEVATION  
ROUND CATCH BASIN  
BUILDING OUTLINE  
UNDERDRAIN STORM SEWER



MEET EXISTING GRADE

x (757.94)

x 757.25

## GRADING NOTES

1. SPOT ELEVATIONS SHOWN ARE ALL FINISHED GRADE.
2. CONSTRUCT BENCH CONCRETE SLABS WITH 2% MAXIMUM GRADE WHICH IS CONSISTENT WITH THE CROSS SLOPE OF THE ADJACENT GRADE.
3. CROSS SLOPES SHALL NOT EXCEED 2%. LONGITUDINAL SLOPES SHALL NOT EXCEED 5%.
4. THE CONTRACTOR IS SPECIFICALLY CAUTIONED THAT THE LOCATION AND/OR ELEVATION OF EXISTING UTILITIES AS SHOWN ON THESE PLANS IS BASED ON RECORDS OF THE VARIOUS UTILITY COMPANIES, AND WHERE POSSIBLE, MEASUREMENTS TAKEN IN THE FIELD. THE INFORMATION IS NOT TO BE RELIED ON AS BEING EXACT OR COMPLETE. THE CONTRACTOR MUST CALL THE APPROPRIATE UTILITY COMPANIES AT LEAST 72 HOURS BEFORE ANY EXCAVATION TO REQUEST EXACT FIELD LOCATION OF UTILITIES. IT SHALL BE THE RESPONSIBILITY OF THE CONTRACTOR TO RELOCATE ALL EXISTING UTILITIES WHICH CONFLICT WITH THE PROPOSED IMPROVEMENTS SHOWN ON THE PLANS.
5. EXISTING GRADE CONTOUR INTERVALS SHOWN AT 1 FOOT INTERVALS
6. IF ANY EXISTING STRUCTURES TO REMAIN ARE DAMAGED DURING CONSTRUCTION IT SHALL BE THE CONTRACTORS RESPONSIBILITY TO REPAIR AND/OR REPLACE THE EXISTING STRUCTURE AS NECESSARY TO RETURN IT TO EXISTING CONDITIONS OR BETTER.
7. CONTRACTOR SHALL ASSURE POSITIVE DRAINAGE AWAY FROM BUILDINGS FOR ALL NATURAL AND PAVED AREAS.
8. ALL ON-SITE UNPAVED AREAS DISTURBED BY GRADING OPERATION SHALL RECEIVE 4 INCHES OF TOPSOIL, SEED/SOD AND MULCH. TOPSOIL SHALL BE PER ASTM D5268 AND SHALL BE NATURAL, FRIABLE, FERTILE, FINE LOAMY SOIL POSSESSING CHARACTERISTICS OF REPRESENTATIVE TOPSOIL IN THE VICINITY THAT PRODUCES HEAVY GROWTH. TOPSOIL SHALL HAVE A PH RANGE OF 5.5 TO 7.4 PERCENT, FREE FROM SUBSOIL, OBJECTIONABLE WEEDS, LITTER, SODS, STIFF CLAY, STONES LARGER THAN 1-INCH IN DIAMETER, STUMPS, ROOTS, TRASH, TOXIC SUBSTANCES, OR ANY OTHER MATERIAL WHICH MAY BE HARMFUL TO PLANT GROWTH OR HINDER PLANTING OPERATIONS. TOP SOIL SHALL CONTAIN A MINIMUM OF THREE PERCENT ORGANIC MATERIAL. IF EXISTING ONSITE TOPSOIL OR IMPORTED TOPSOIL DOES NOT MEET THESE REQUIREMENTS, THE TOPSOIL SHALL BE CONDITIONED UNTIL REQUIREMENTS ARE MET.
9. CONSTRUCTION SHALL COMPLY WITH ALL APPLICABLE GOVERNING CODES AND BE CONSTRUCTED TO SAME.

STORMWATER NOTES

1. ALL 6" PIPES SHOWN ON THIS PLAN ARE 6" ADS N12 STIB PERFORATED PIPE WITH SOCK. INSTALL END CAPS ON THE UPSTREAM END OF THESE PIPES.
2. ALL PIPE CONNECTIONS SHALL BE MADE USING 6"x6" TEES UNLESS OTHERWISE NOTED.
3. SEE CD-1 FOR PLAYGROUND UNDERDRAIN DETAIL AND LAWN UNDERDRAIN DETAIL.
4. ADJUST HORIZONTAL LOCATION OF UNDERDRAINS AS NECESSARY TO AVOID THE PROPOSED PLAYGROUND EQUIPMENT FOOTINGS.
5. ADJUST UNDERGROUND ELECTRIC LINE AS NECESSARY FOR THE INSTALLATION OF UNDERDRAINS, PLAYGROUND EQUIPMENT AND ENGINEERED WOOD FIBER.

PROVIDE POSITIVE DRAINAGE AWAY  
FROM BUILDING AND CONCRETE

LOCATION OF OUTLET TO  
BE VERIFIED IN FIELD. OUTLET  
SHALL BE PLACED AT EXISTING  
RIPRAP LOCATION. REMOVE AND  
REPLACE RIPRAP AS NECESSARY  
TO REMOVE EXISTING STORM SEWER  
AND REPLACE WITH NEW STORM SEWER.

**!!CAUTION!! BURIED HIGH VOLTAGE ELECTRIC**



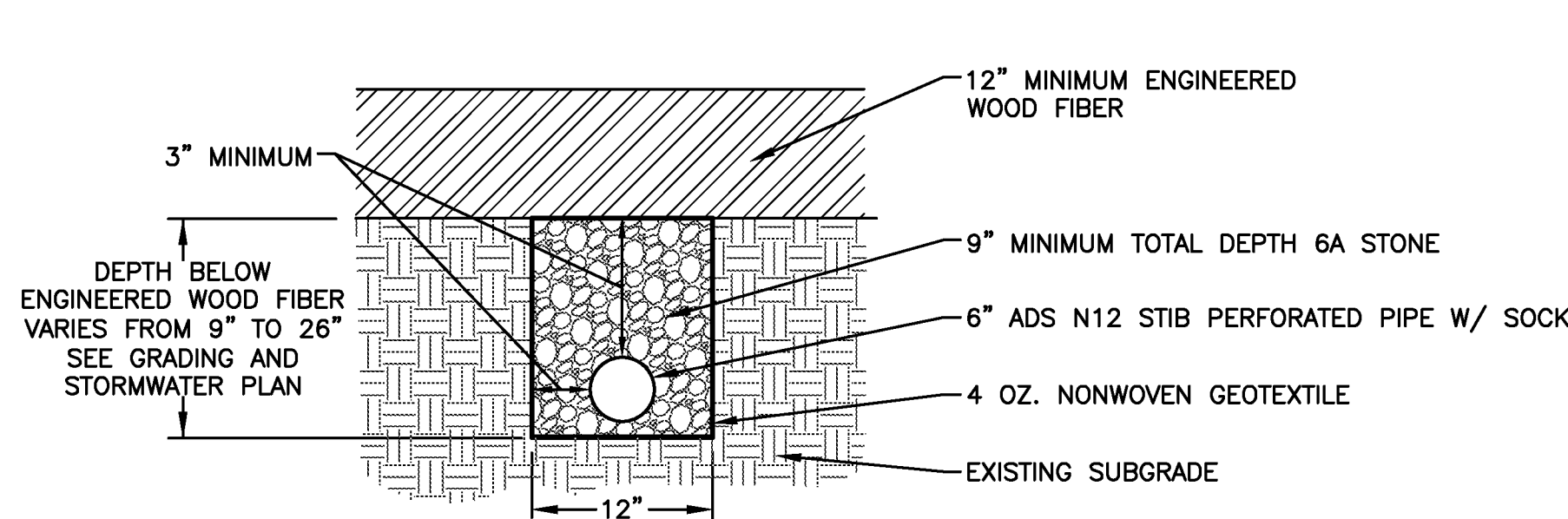
<b>MICHIGAN SCHOOL FOR THE DEAF</b> <b>1235 W. COURT STREET</b> <b>FLINT, MI 48503</b>		NOT VALID FOR CONSTRUCTION UNLESS SIGNED AND DATED.	
GENESEE COUNTY, MICHIGAN GRADING AND STORMWATER PLAN		<p style="font-size: small; margin-top: 5px;">           10800 East Traverse Highway, Suite 2200            Traverse City, MI 49834            Phone: 231.946.1000            FAX: 231.946.1000  <a href="http://www.wadetrim.com">www.wadetrim.com</a> </p>	
ISSUED FOR:	DATE:	BY:	
CLIENT REVIEW	02/18/15	SAL	
BIDDING	03/20/15	SAL	
JOB NO.	MSF2000.01C		
SHEET	C-3.0		

**MICHIGAN SCHOOL FOR THE DEAF**  
**1235 W. COURT STREET**  
**FLINT, MI 48503**

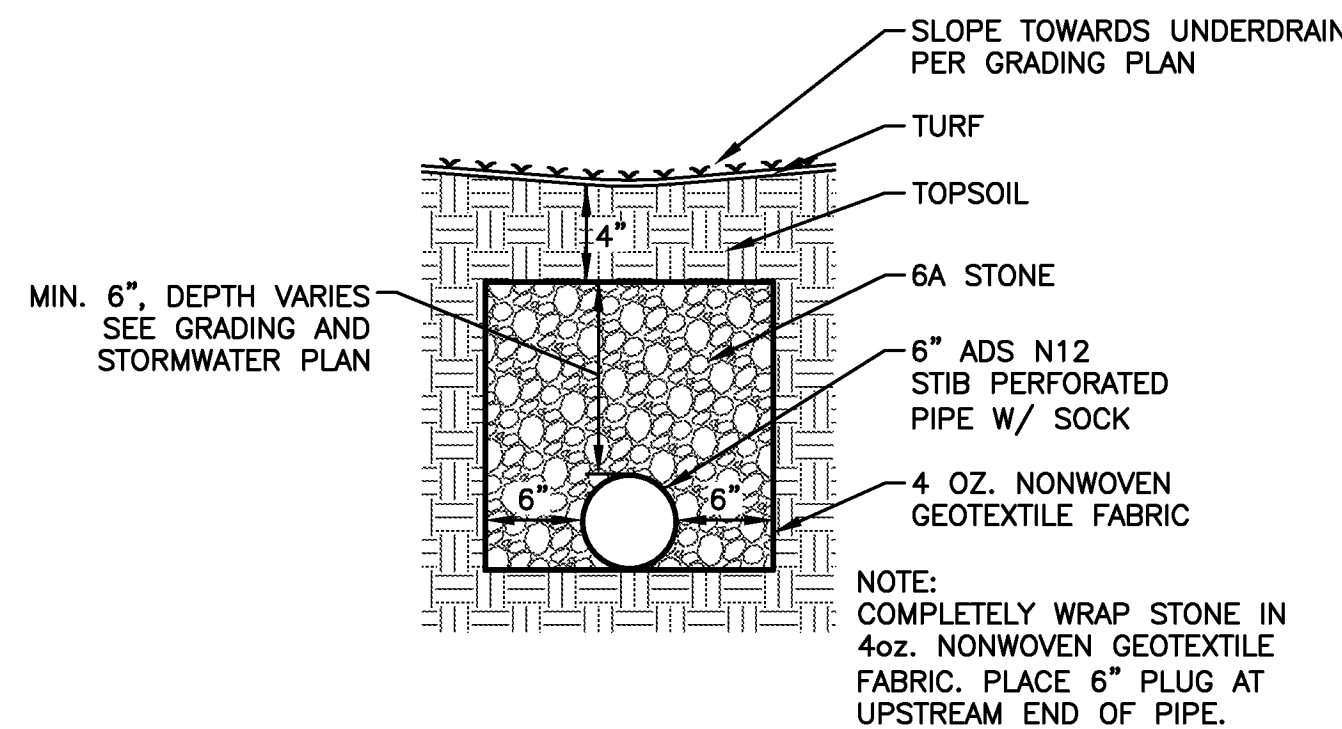
GENESEE COUNTY, MICHIGAN  
GRADING AND STORMWATER PLAN

© Wade Trim Group, Inc. MICHIGAN SCHOOL FOR THE DEAF PLAYGROUND IMPROVEMENTS CONSTRUCTION PLANS GRADING AND DRAINAGE

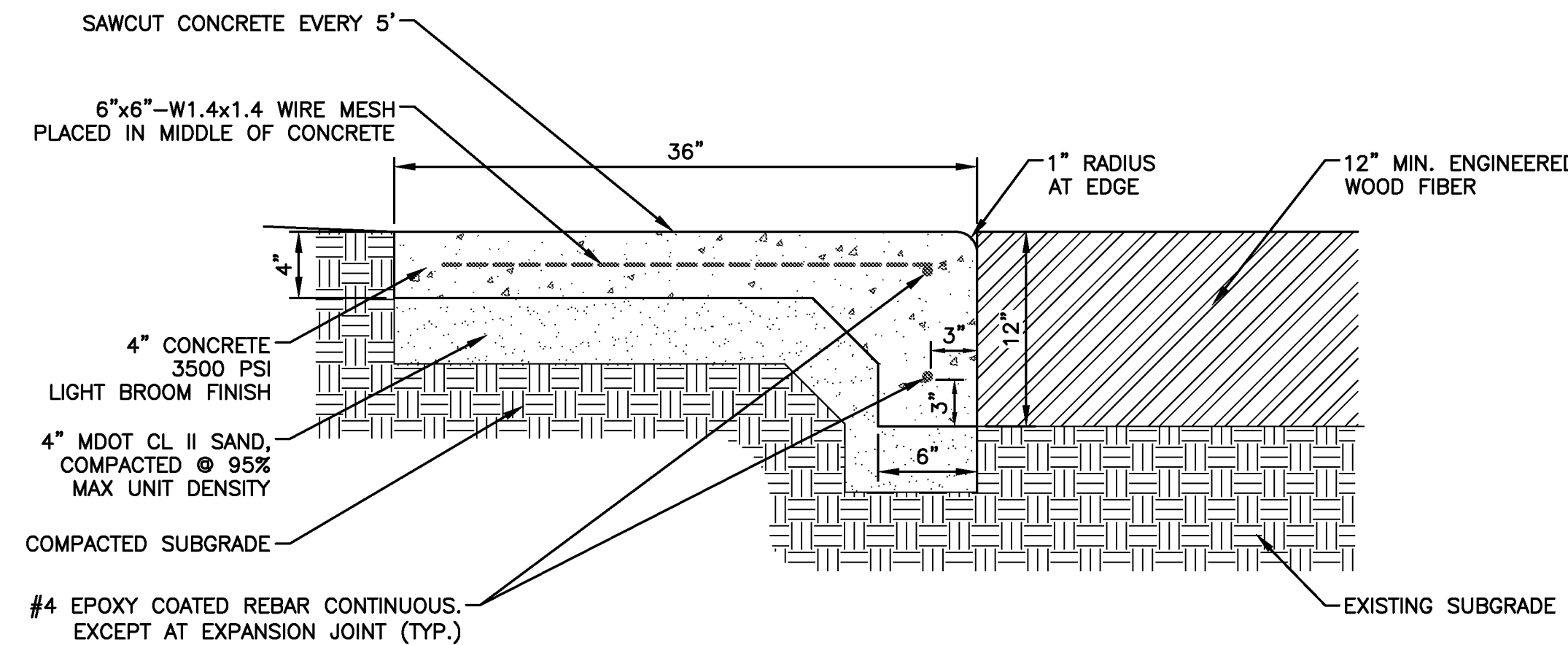




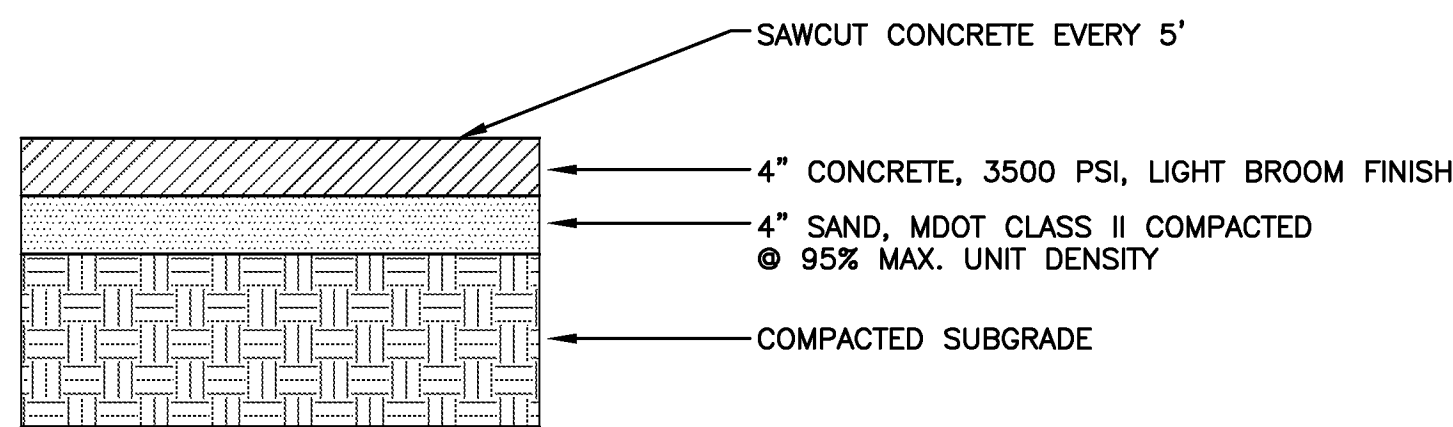
**PLAYGROUND UNDERDRAIN**  
NOT TO SCALE



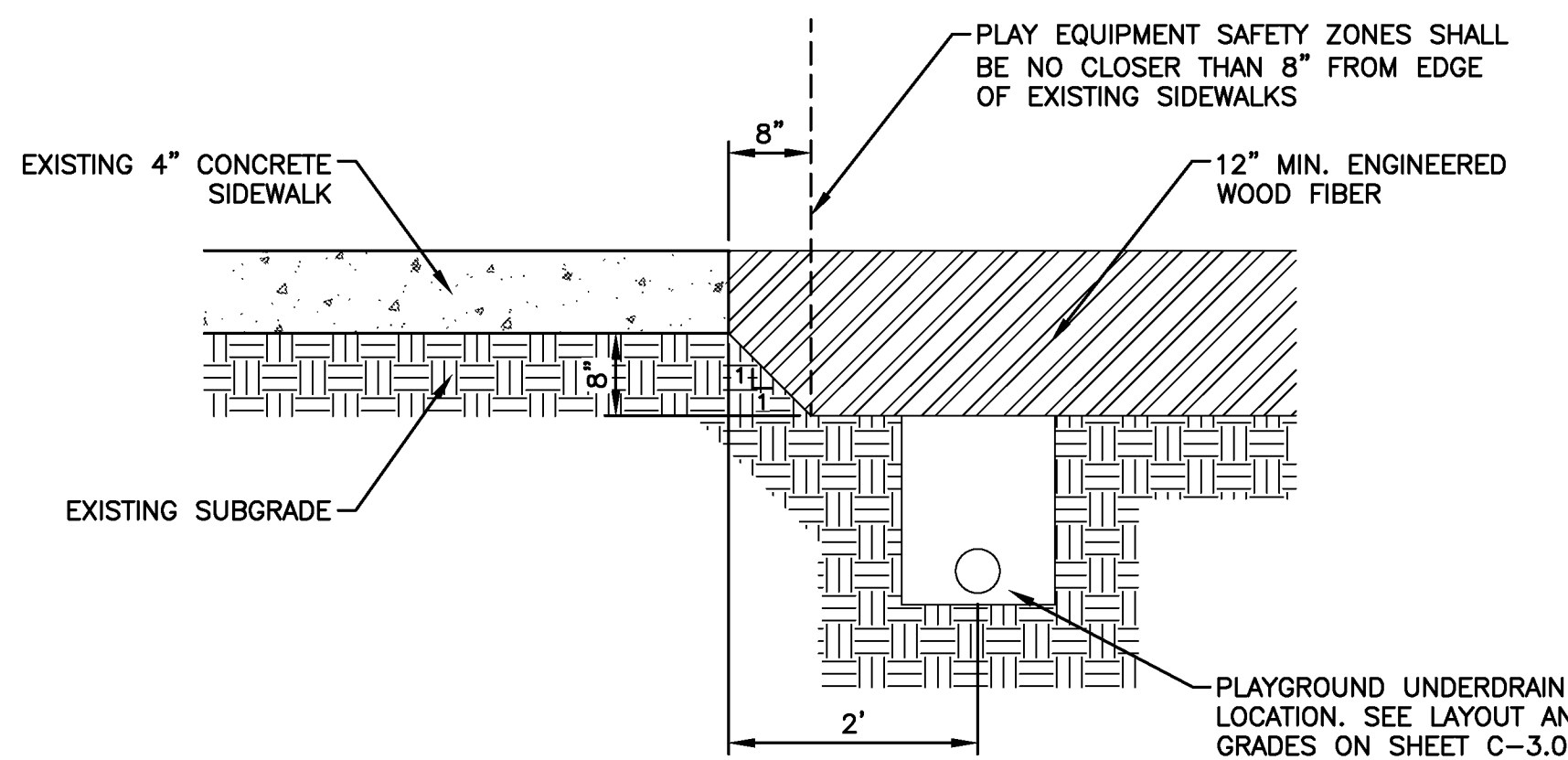
**LAWN UNDERDRAIN DETAIL**  
NOT TO SCALE



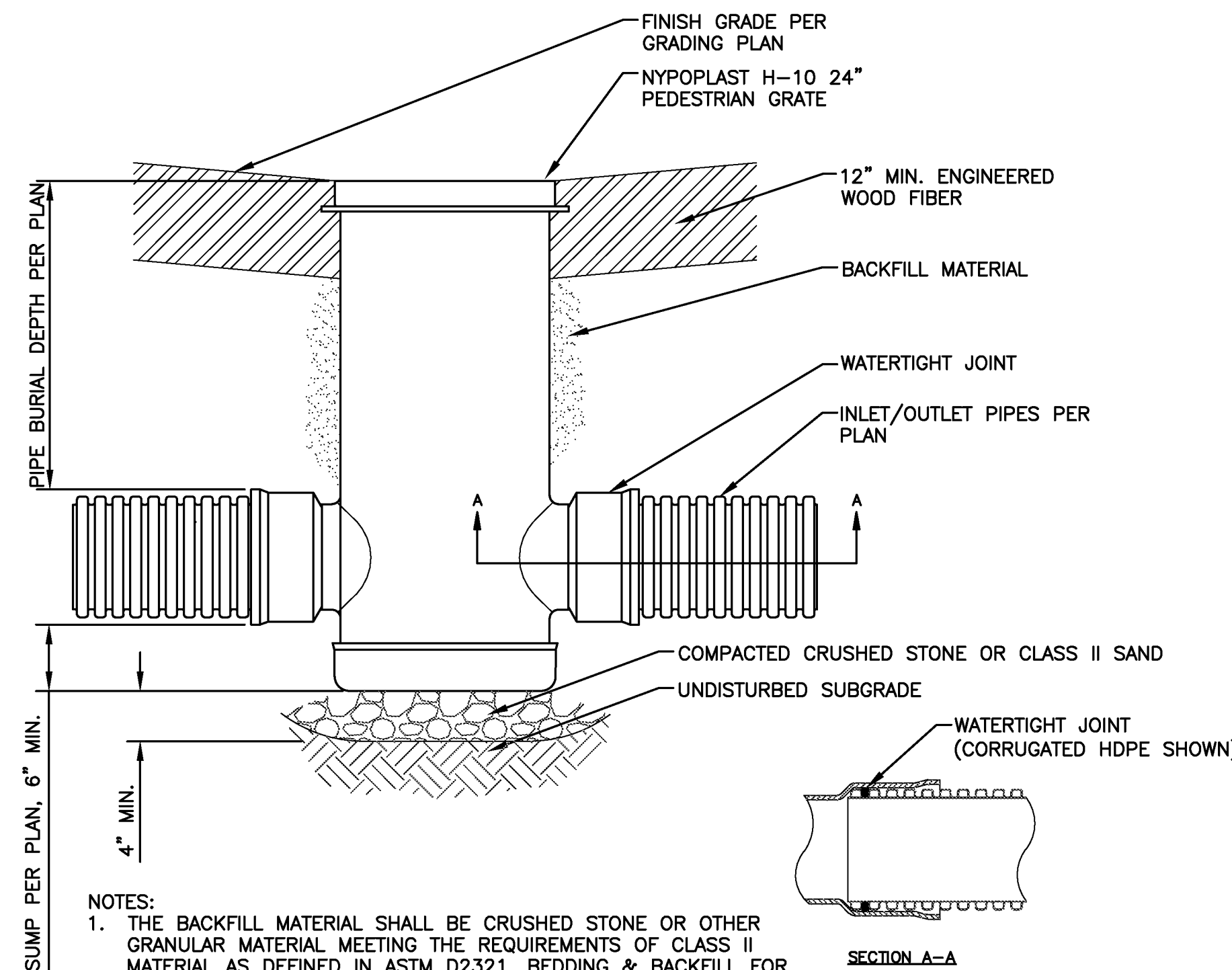
**CONCRETE EDGE DETAIL AT PLAY AREAS**  
NOT TO SCALE



**STANDARD CONCRETE WALK PAVING**  
NOT TO SCALE

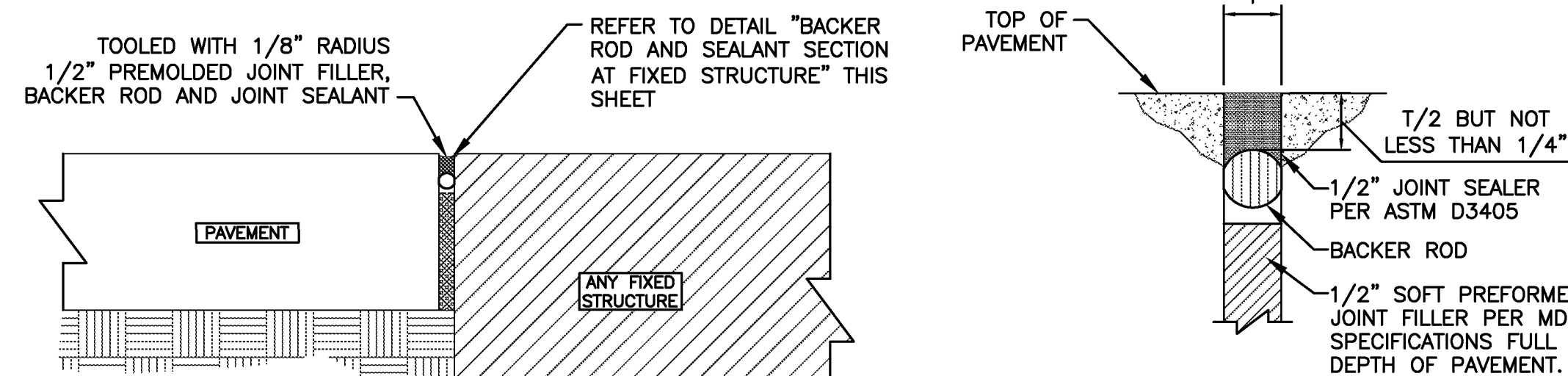


**EXISTING CONCRETE SIDEWALK AT PLAY AREAS**  
NOT TO SCALE



- NOTES:
1. THE BACKFILL MATERIAL SHALL BE CRUSHED STONE OR OTHER GRANULAR MATERIAL MEETING THE REQUIREMENTS OF CLASS II MATERIAL AS DEFINED IN ASTM D2321. BEDDING & BACKFILL FOR SURFACE DRAINAGE INLETS SHALL BE PLACED & COMPACTED UNIFORMLY IN ACCORDANCE WITH ASTM D2321. COMPACTED NATIVE MATERIAL MAY BE USED AROUND THE CATCH BASIN ABOVE THE INLET/OUTLET PIPES IF THE MATERIAL IS SUITABLE.
  2. DRAIN BASIN TO BE CUSTOM MANUFACTURED ACCORDING TO PLAN DETAILS.

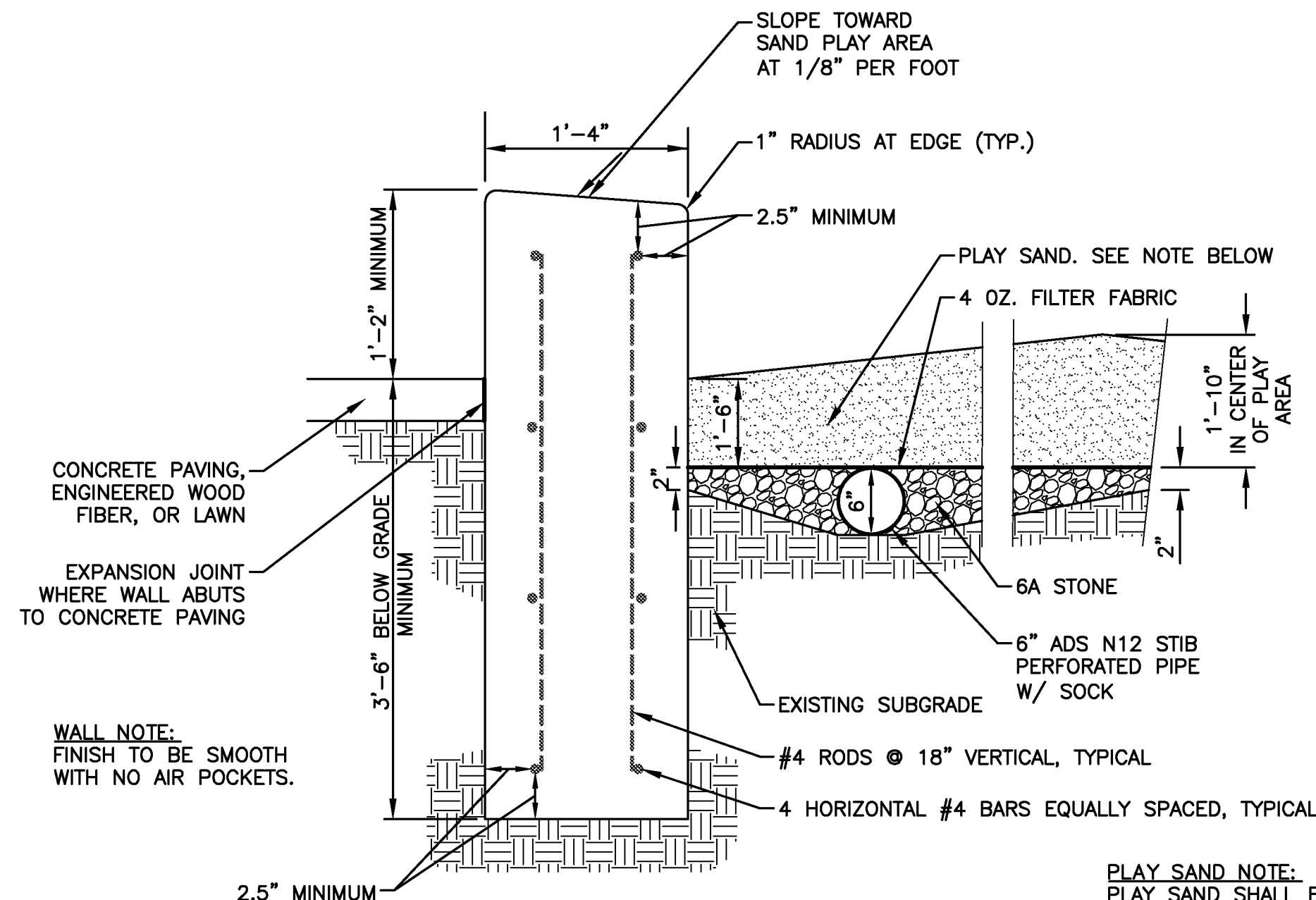
**24" NYLOPLAST CATCH BASIN**  
NOT TO SCALE



**BACKER ROD AND SEALANT SECTION AT FIXED STRUCTURE**

- NOTES:
- THIS DETAIL IS TO BE USED FOR FIXED STRUCTURES SUCH AS BUILDINGS, RETAINING WALLS/DOCK WALLS, DROP INLETS, MANHOLES, LIGHT POLE BASES, TRAFFIC POLE BASES, DRIP WELLS AND BOLLARDS.
- ASPHALT PAVEMENT IS NOT CONSIDERED A FIXED STRUCTURE.

**ISOLATION JOINT (IJ) DETAIL**  
N.T.S.



**SAND PLAY AREA SEAT WALL PROFILE**  
NOT TO SCALE

PLAY SAND NOTE:  
PLAY SAND SHALL BE 100% NATURAL, SCREENED SAND CONTAINING NO CHEMICALS OR MANMADE COMPOUNDS. PLAY SAND SHALL BE "LAKE MICHIGAN BEACH SAND" AS PROVIDED BY HAMMOND FARMS (517-646-8698) OR APPROVED EQUAL.

**FREESTANDING SEAT WALL NOTES**

1. ALL CONCRETE SHALL HAVE A MINIMUM 28-DAY COMPRESSIVE STRENGTH AS NOTED BELOW. FOOTINGS AND FOUNDATIONS - 3000 PSI. ALL EXTERIOR CONCRETE INCLUDING FOUNDATIONS SHALL BE AIR ENTRAINED 5% ± 1%.
2. ASSUMED SOIL BEARING CAPACITY: 2500 P.S.F. CONTRACTOR SHALL VERIFY THE SOIL BEARING CAPACITY AT THE SITE BEFORE THE START OF WORK. IF UNSATISFACTORY SOIL BEARING IS DISCOVERED NOTIFY THE DESIGN PROFESSIONAL BEFORE PROCEEDING WITH WORK. CONTRACTOR TO INCLUDE COST OF AN ON-SITE TESTING ENGINEER FOR ALL FOUNDATION EXCAVATION BEARING CONDITIONS AND CONCRETE STRENGTH TESTING.
3. FILL ALL CONC. BLOCK BELOW GRADE W/ CONCRETE
4. REMOVE ALL TOPSOIL UNDER FOUNDATIONS.
5. ALL EXTERIOR FOOTINGS MIN. 42" DEEP BELOW GRADE.
6. SOFT POCKETS MAY BE ENCOUNTERED IN THE FOUNDATION EXCAVATION, IF FOUND THEY SHOULD BE REMOVED AND REPLACED W/ ENGINEERED FILL OR CONC.
7. ANY ADDITIONAL FILL USED TO INCREASE THE ELEVATION OF THE CONC. SLAB SHOULD BE A MDOT CLASS II GRANULAR BACKFILL, WHICH SHOULD BE PLACED IN LIFTS NOT MORE THAN (6") SIX INCHES IN THICKNESS & COMPACTED TO 95% SPD DENSITY.
8. ALL EXCAVATION MUST BE KEPT DRY PRIOR TO POURING FOUNDATIONS. UTILIZE A TEMP. SUMP PUMP IF NECESSARY. FOOTINGS SHALL ALSO BE PROTECTED.
9. ALL CONCRETE FOUNDATIONS SHALL BEAR ON UNDISTURBED SOIL.
10. ALL CONCRETE WORK AND PLACEMENT SHALL CONFORM TO THE LATEST RECOMMENDATIONS OF A.C.I.
11. ALL REINFORCING BARS, DOWELS AND TIES SHALL CONFORM TO A.S.T.M. A615 GRADE 60. REINFORCING STEEL SHALL BE CONTINUOUS AND SHALL HAVE MINIMUM 36" LAP AND BE FABRICATED AND PLACED IN ACCORDANCE WITH A.C.I. - 315 LATEST EDITION.
12. REINFORCED CONCRETE WALLS AND TRENCH FOOTINGS SHALL HAVE CORNER BARS AT ALL INTERSECTIONS OF THE SAME SIZE AND SPACING AS THE MAIN HORIZONTAL REINFORCING. PROVIDE 2-#5 BARS EACH SIDE OF ALL OPENINGS AND 2-#5 X 4'-0" DIAGONAL BARS AT CORNERS OF OPENINGS.
13. ALL CONCRETE WALLS SHALL HAVE REINFORCING PER DRAWING AND ALL HORIZONTAL WALL STEEL SHALL BEND 2'-0" AROUND CORNERS. BEND VERTICAL WALL STEEL 2'-0" INTO FOOTING.
14. THE LATEST EDITION OF THE FOLLOWING CODES GOVERNS DESIGN, DETAILING, FABRICATION, AND CONSTRUCTION OF ALL REINFORCED CONCRETE.
  - A. BUILDING CODE REQUIREMENTS FOR REINFORCED CONCRETE (ACI 318R-08 & ACI 301-05)
  - B. SPECIFICATIONS FOR STRUCTURAL CONCRETE (ACI 301-96).
15. CONCRETE FOOTINGS SHALL NOT BE CAST AGAINST THE EARTH WHERE THE SOIL CONDITIONS WARRANT FORMING IN THE OPINION OF THE BUILDING OFFICIAL, BECAUSE COLLAPSE IS LIKELY. ANY SOIL USED AS A FORM MUST BE ABLE TO SUSTAIN THE INSPECTION AND MACHINES CLOSE TO THE EXCAVATION.
16. WHERE FORMING IS REQUIRED. FORMING SHALL BE IN ACCORDANCE WITH CHAPTER 6, ACI 318.
17. SUBMIT SHOP DRAWINGS FOR CONC. MIX DESIGN, REINFORCING MATERIALS, AND LAYOUT.

MICHIGAN SCHOOL FOR THE DEAF

1235 W. COURT STREET  
FLINT, MI 48503

GENESEE COUNTY, MICHIGAN  
SITE DETAILS

ISSUED FOR: DATE: BY:  
CLIENT REVIEW 02/18/15 SAL  
BIDDING 03/20/15 SAL

JOB NO.  
MSF2000.01C

SHEET

CD-1.0

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MICHIGAN SCHOOL FOR THE DEAF PLAYGROUND IMPROVEMENTS CONSTRUCTION PLANS

NOT VALID FOR CONSTRUCTION  
UNLESS SIGNED AND DATED:

WADE TRIM

10850 East Traverse Highway, Suite 200  
Traverse City, MI 49804  
Tel: 231.946.0800  
Fax: 231.946.1000  
www.wadetrिम.com

Building relationships on a foundation of excellence

DESCRIPTION

DATE

REV#

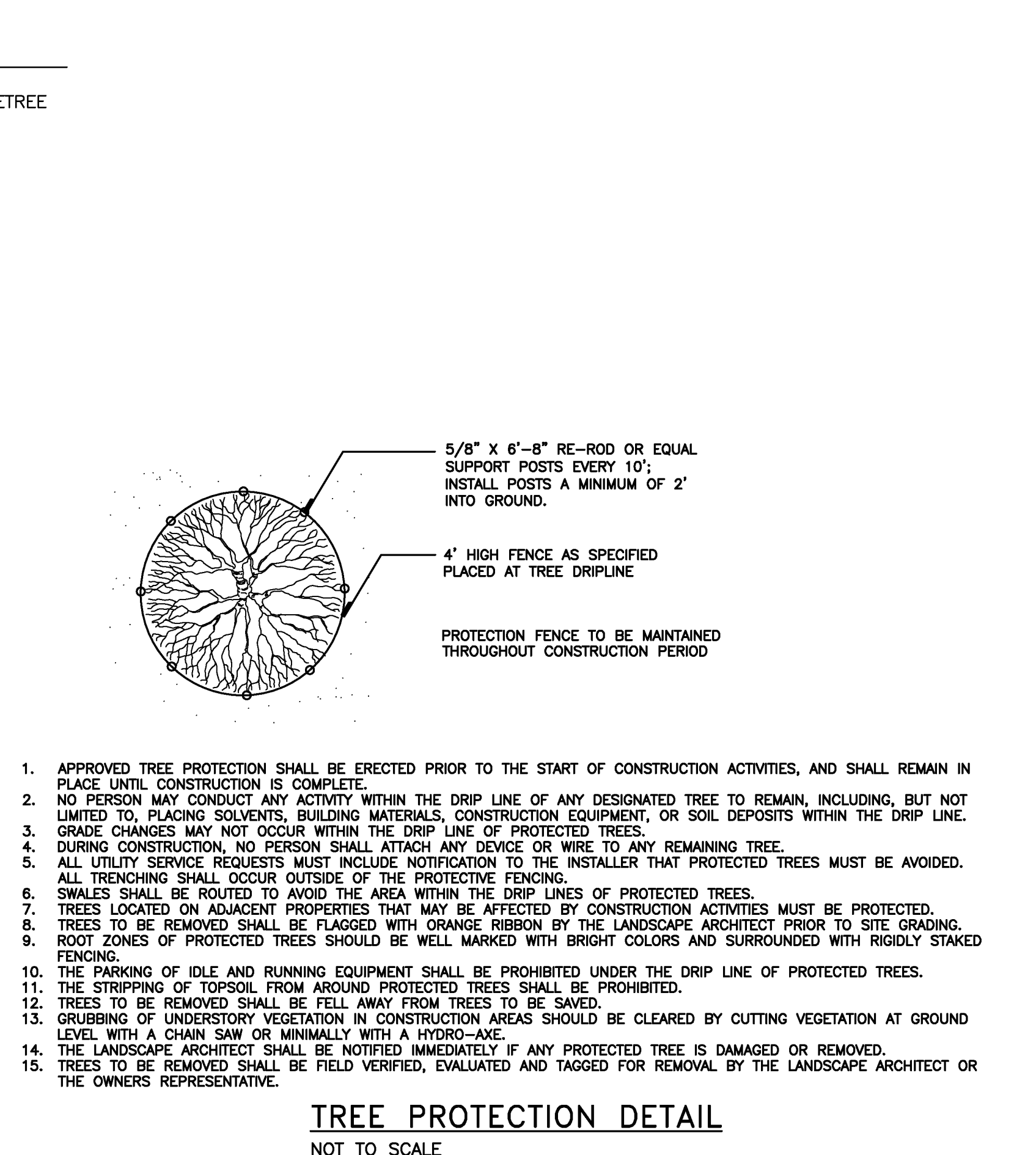
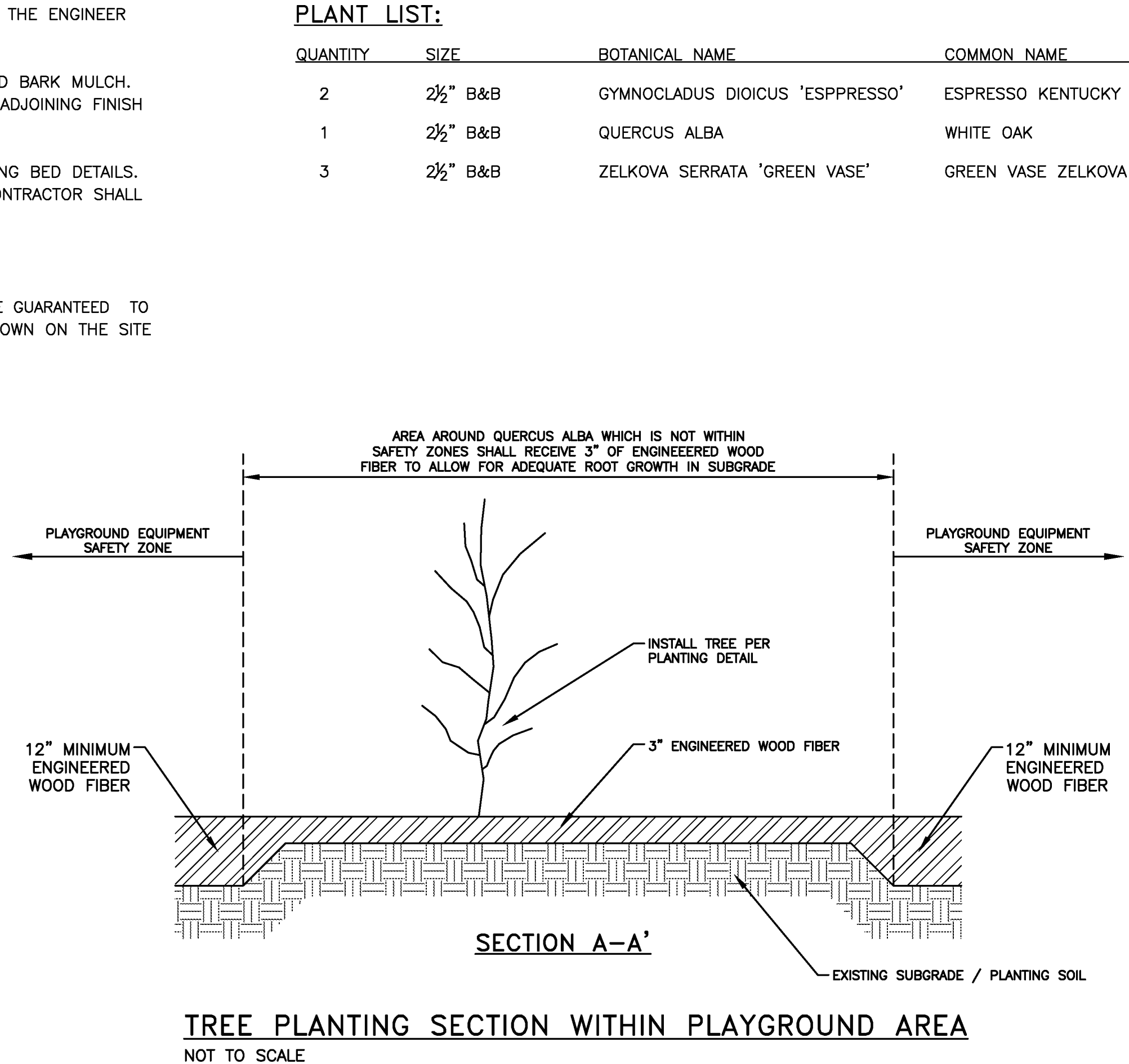
BY

- ALL PLANTS TO BE INSTALLED IN ACCORDANCE WITH AMERICAN ASSOCIATION OF NURSEYMEN LANDSCAPE STANDARDS.
2. CONTRACTOR SHALL PROVIDE A PLANTING MIXTURE MEETING THE FOLLOWING REQUIREMENTS. IF THE ENGINEER HAS ANY CONCERNS WITH THE QUALITY OF THE PLANTING MIXTURE, THE ENGINEER SHALL BE ALLOWED TWO WEEKS TO OBTAIN SOIL TEST TO DETERMINE SPECIFICATION COMPLIANCE. NO PLANT MATERIAL SHALL BE PLANTED PRIOR TO ENGINEER APPROVAL OF PLANTING MIXTURE. ALL PLANT MATERIAL SHALL BE MAINTAINED BY THE CONTRACTOR IN A VIGOROUS GROWING CONDITION DURING THIS TIME AT NO ADDITIONAL COST.
3. SPACING OF PLANT MATERIALS SHALL BE AS SHOWN ON DRAWING OR ON PLANT LIST. THE ENGINEER SHALL REVIEW THE PLACEMENT OF PLANT MATERIAL PRIOR TO AND AFTER INSTALLATION, AND RESERVES THE RIGHT TO ADJUST LAYOUT TO ACCOMMODATE SITE CONDITIONS AND DESIGN INTENT.
4. ALL PLANT MATERIALS SHALL CONFORM TO PLANT SCHEDULES. SIZES SHALL BE THE MINIMUM STATED ON THE PLANT LIST OR LARGER. ALL MEASUREMENTS SHALL BE IN ACCORDANCE WITH THE LATEST EDITION OF THE "A.A.N. STANDARDS FOR NURSERY STOCK."
5. NO PLANT SHALL BE PUT INTO THE GROUND BEFORE ROUGH GRADING HAS BEEN FINISHED AND REVIEWED BY THE ENGINEER.
6. FINAL PLANT LOCATIONS SHALL BE MARKED BY CONTRACTOR THREE WORKING DAYS PRIOR TO PLANTING FOR ENGINEER REVIEW.
7. ALL PLANTED PLANTS SHALL BEAR THE SAME RELATIONSHIP TO FINISHED GRADE AS THE PLANTS ORIGINAL GRADE BEFORE DIGGING.
8. PLANT MATERIAL, ESPECIALLY EVERGREENS, TO BE PLANTED HIGHER THAN NORMAL WHEN HEAVY SOIL CONDITIONS (CLAY, ETC.) PREVAIL.
9. IF FOR ANY REASON ANY BALLED AND BURLAPED PLANT MATERIALS NEED TO BE STORED ON SITE LONGER THAN A 24-HOUR PERIOD, THEIR ROOT BALLS SHALL BE PROTECTED. ALL PLANTS SHALL BE THOROUGHLY WATERED EACH DAY THEY ARE STORED ON SITE. PLANTS MAY BE STORED ON SITE FOR A MAXIMUM OF TWO (2) WEEKS, OR 14 DAYS. ANY PLANTS ALLOWED TO DRY OUT AS DETERMINED BY THE ENGINEER WILL BE REJECTED.
10. NO CONTAINER GROWN STOCK WILL BE ACCEPTED IF IT IS ROOT BOUND. ALL WRAPPING MATERIALS MADE OF SYNTHETIC OR PLASTICS SHALL BE COMPLETELY REMOVED AT TIME OF PLANTING.
11. THE CONTRACTOR SHALL FILL PLANT PIT WITH PREPARED PLANT MIX TO 1/2 DEPTH OF ROOT BALL OR ROOT MASS, PACK FIRMLY, PUDDLE WITH WATER; THEN FOR BALLED AND BURLAPED MATERIAL, THE BURLAP AND ALL LACING (INCLUDING WIRE BASKET IF NECESSARY) SHALL BE REMOVED FROM THE UPPER 1/3 OF ROOTBALL, THEN FINISH BACKFILLING ADDING SOLID FERTILIZER TO THE PLANT MIX, PACK FIRMLY AND WATER. A SAUCER SHALL BE PLACED AROUND EVERY PLANT AND SHALL BE APPROVED PRIOR TO PLACEMENT OF ANY MULCH.
12. ALL DISTURBED LAWN AREAS SHALL BE RESTORED WITH 4-INCHES OF TOPSOIL, SPREAD, FINE GRADED, AND SEEDED WITH MDOT THM SEED MIXTURE CONTAINING 50% CREEPING RED FESCUE, 30% KENTUCKY BLUEGRASS AND 20% PERENNIAL RYEGRASS. PRIOR TO INSTALLATION OF TOPSOIL, LOOSEN SUBGRADE TO A DEPTH OF 2 INCHES. THIS WORK SHALL BE INCIDENTAL TO THE PROJECT.
13. TOPSOIL SHALL CONSIST OF FRIABLE, SHREDDDED, AND SCREENED SOIL REASONABLY FREE OF GRASS, ROOTS, WEEDS, STICKS, STONES OR OTHER FOREIGN MATERIALS. THE TOPSOIL MATERIAL SHALL BE APPROVED BY THE ENGINEER PRIOR TO PLACEMENT. SOIL COMPOSITION SHOULD CONTAIN AN ORGANIC CONTENT OF 2 TO 6 PERCENT AND BE CLASSIFIED AS A LOAM OR SANDY LOAM AS SPECIFIED IN THE "GUIDE FOR U.S.D.A. SOIL TEXTURAL CLASSIFICATION"
14. ALL TREES AND SHRUBS ARE TO BE FERTILIZED ONCE ROOTS SYSTEM IS ESTABLISHED WITH AGRIFORM 21-GRAM FERTILIZER TABLETS AT RATES RECOMMENDED BY MANUFACTURER.
15. TREES SHALL ONLY BE STAKED UPON THE APPROVAL OF THE LANDSCAPE ARCHITECT. IF APPROVED, THE STAKING SHALL BE ADJUSTED AND REPAIRED AS NECESSARY AND REMOVED AT THE END OF THE ESTABLISHMENT PERIOD.
16. ALL PLANTS AND STAKES SHALL BE SET PLUMB UNLESS OTHERWISE SPECIFIED. ALL GUYS AND STAKES MUST BE LOCATED WITHIN EACH TREES MULCHED AREA TO ELIMINATE THE POSSIBILITY OF MOWER CONTACT AND TO REDUCE MAINTENANCE.
17. AT PLANTING TIME, ALL DEAD AND BROKEN BRANCHES SHALL BE PRUNED ON ALL DECIDUOUS TREES.
18. CONTRACTOR SHALL APPLY ENGINEER APPROVED PRE-EMERGENT HERBICIDE, "PREEN" OR EQUAL, TO SHRUB AND GROUND COVER PLANTING AREAS AT THE TIME OF PLANTING (IF SPRING PLANTED) OR THE FOLLOWING SPRING. CONTRACTOR SHALL ENSURE THE PLANT MATERIALS ARE RESISTANT TO THE HERBICIDE PROPERTIES. HERBICIDE SHALL BE APPLIED ACCORDING TO MANUFACTURERS SPECIFICATIONS AND IN ACCORDANCE WITH SOUND HORTICULTURAL PRACTICES.
19. ALL EVERGREEN PLANTS SHALL BE SPRAYED ACCORDING TO MANUFACTURES INSTRUCTIONS WITH AN ANTI-DESICCANT THE FIRST WINTER. THE ENGINEER SHALL BE NOTIFIED THREE DAYS PRIOR TO THIS WORK.
20. ALL TREES, SHRUBS AND PERENNIAL GROUND COVER SHALL RECEIVE A MINIMUM DEPTH OF THREE INCHES DOUBLE SHREDDDED HARDWOOD BARK MULCH. WHERE PLANT BEDS MEET PAVEMENTS, LAWN, OR STEEL EDGING, CUT THE GRADE TO ALLOW FOR MULCH AND THREE-INCH DROP FROM ADJOINING FINISH GRADE.
21. ALL PLANT BEDS SHALL BE EXCAVATED TO A MINIMUM DEPTH OF 8-INCHES AND BACKFILLED WITH SPECIFIED PLANT MIX AS PER PLANTING BED DETAILS. BEDS SHALL BE EDGED WITH METAL EDGING AROUND PERIMETER. ALL EDGING SHALL BE 4" WIDE - 12 GAUGE STEEL, COLOR BLACK. CONTRACTOR SHALL LAYOUT EDGING FOR APPROVAL AND INSTALL PER MANUFACTURERS RECOMMENDATIONS.
22. SNOW SHALL NOT BE PUSHED ONTO INTERIOR LANDSCAPE ISLANDS UNLESS DESIGNATED FOR SNOW STORAGE.

1. MIXTURE SHALL BE A MIXTURE OF 1/3 TOPSOIL, 1/3 SAND, AND 1/3 PEAT. ADD FERTILIZER AT THE QUANTITY AS RECOMMENDED BY THE MANUFACTURER. PLANTING MIXTURE SHALL BE FREE FROM, STICK, STONES, SOD CLODS, OR OTHER MATERIAL WHICH MIGHT LEAVE POCKETS AROUND THE ROOTS.
2. TOPSOIL  
A. TOPSOIL SHALL BE FERTILE, FRIABLE, SANDY CLAY LOAM WITHOUT ADMIXTURE OF SUBSOIL. TOPSOIL IS TO BE FREE OF GLASS, STONES GREATER THAN ONE (1) INCH IN ANY DIMENSION, WEEDS, UNDESIRABLE GRASSES AND OTHER EXTRANEEOUS MATERIALS. TOPSOIL SHALL HAVE THE FOLLOWING RANGE OF VALUES:

pH	5.0 TO 7.5
SOLUBLE SALTS	500 PPM MAX
ORGANIC CONTENT	5% TO 30%
SILT CONTENT	35% TO 50%
CLAY CONTENT	5% TO 10%
DELETERIOUS MAT'L*	5% MAX

\*ROCK, GRAVEL, STONE, STICKS, ROOTS, SOD, ETC.  
  
B. COMPOST MAY BE MIXED WITH TOPSOIL TO OBTAIN THE DESIRED CONTENT. TOPSOIL IS TO BE FINAL SCREENED THRU A 5/8" MAXIMUM MESH SCREEN PRIOR TO DELIVERY TO THE PROJECT SITE. ENGINEER SHALL REVIEW SOURCE AND FINAL SCREEN RESULTS PRIOR TO RELEASE OF TOPSOIL. CONTRACTOR SHALL SUBMIT A CERTIFIED ANALYSIS OF THE TOPSOIL FROM EACH SOURCE TO THE ENGINEER. TOPSOIL SHALL BE PLACED IN 4-INCH MINIMUM THICKNESS THROUGHOUT.
3. SAND  
SAND FOR PLANTING MIXTURE SHALL BE CLEAN, COURSE, UNGRADED SAND CONFORMING TO ASTM C3 FOR FINE AGGREGATES.
4. PEAT  
GRANULATED RAW CANADIAN PEAT OR BALED CANADIAN PEAT, CONTAINING NOT MORE THAN 9% MINERAL ON A DRY BASIS. FOR ERICACEOUS PLANTS, BALED PEAT WITH A pH OF 4.0 SHALL BE USED.



<p><b>MICHIGAN SCHOOL FOR THE DEAF</b>  <b>1235 W. COURT STREET</b>  <b>FLINT, MI 48503</b></p>		<p><b>GENESPEE COUNTY, MICHIGAN</b>  <b>LANDSCAPE DETAILS</b></p>	
<p>ISSUED FOR: DATE: BY:          CLIENT REVIEW 02/18/15 SAL          BIDDING 03/20/15 SAL</p>			
<p>JOB NO. <b>MSF2000.01C</b></p>			
<p>SHEET</p>			
<p><b>CD-2.0</b></p>			



April 15, 2015

**4/15/2015**

	DESCRIPTION	COMMENTS		CURRENT SCOPE ESTIMATED
	GENERAL CONDITIONS			\$12,635
	SELF PERFORMED WORK ( SEE SCOPE ATTACHED )			\$22,597
	SITE EXCAVATION / SAND / CHIPS / ETC	F&B		\$92,990
	PLAYGROUND EQUIPMENT	MIDWEST RECREATION		\$55,872
	JOB SUBTOTAL			\$184,094
12.00%	OH&P			\$22,091
0.00%	BONDS	Not Required		\$0
0.00%	BUILDERS RISK & FLOOD INSURANCE	By Owner		\$0
0.35%	GENERAL LIABILITY			\$722

**BUDGET ESTIMATE OF PROBABLE CONSTRUCTION COST**

**\$206,907**

### \* Qualifications





# MSD Playground

0

PRE-CON, GC'S &

CM REIMBURSABLES

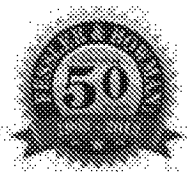
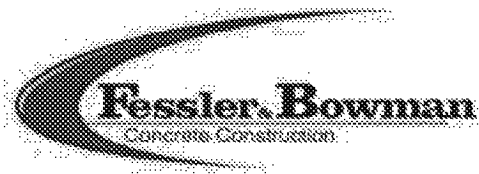
DESCRIPTION	QTY	UNIT	UNIT COST	MATERIAL	UNIT COST	LABOR	TOTAL
<b>PRE CONSTRUCTION SERVICES</b>							
PROJECT DIRECTOR - HOME OFFICE	0	HRS	2.00	0	77.50	0	\$0
PROJECT MANAGER / FACILITATOR - OFFI	0	HRS	2.00	0	72.00	0	\$0
CLERK / COORDINATOR - HOME OFFICE	0	HRS	1.25	0	42.50	0	\$0
TRADE CONSULTANTS - AS REQ	0	HRS	25.00	0	65.00	0	\$0
REPRODUCTIONS / REPORTING	0	EST	2800.00	0	0	0	\$0
<b>LAYOUT</b>							
INITIAL PROFESSIONAL FEES	0	EST	2250.00	0	0.00	0	\$0
AS BUILTS	0	EST	2250.00	0	0.00	0	\$0
INTERMEDIATE LAYOUTS ( AS REQ)	76	BY TRADE	0.00	0	57.50	920	\$920
<b>CONSTRUCTION MANAGEMENT</b>							
PROJECT DIRECTOR - BUS. OFFICE	0	HRS	4.33	0	77.50	0	\$0
PROJECT MANAGER / FACILITATOR - BUS.	0	HRS	4.33	0	72.00	0	\$0
CLERK / COORDINATOR - BUS. OFFICE	0	HRS	1.25	0	42.50	0	\$0
CONSTRUCTION SUPERINTENDENT - ON S	120	HRS	6.25	750	62.50	7,500	\$8,250
CLERK / COORDINATOR - ON SITE		NOT REQ		0	0	0	\$0
SAFETY DIRECTOR		AT SUPERVISION		0	0	0	\$0
SMALL TOOLS	0	LGE	750.00	0	0.00	0	\$0
TRUCKING		AT TRADES		0	0	0	\$0
BARRICADES & SAFETY		AT TRADES		0	0	0	\$0
TEMP. SITE FACILITIES				0	0	0	\$0
TEMPORARY FENCING / GATES	0	L/S	4500.00	0	0	0	\$0
TRAILER	0	MO	425.00	0	0.00	0	\$0
PHONE		MO	150.00	0	0.00	0	\$0
TOILET	2	MO	175.00	350	0.00	0	\$350
ENGINEER'S OFFICE		n/a		0	0	0	\$0
TEMP. PROTECTION		at trades	0.00	0	0.00	0	\$0
<b>CONSTRUCTION HEAT - SPECIFIC TRADES ( CMU/CONC )</b>							
PETROLEUM TANK SET ( CMU, CONC, TRAD	0	DAYS	133.00	0	0	0	\$0
GLYCOL BLANKET(S)/PUMP		AT TRADES	0.00	0	0	0	\$0
TEMP. POWER SERVICE		UTILIZE EXST / TIE IN BY TRADES	0.00	0	0	0	\$0
TEMP. POWER USAGE		UTILIZE EXST / TIE IN BY TRADES	0.00	0	0	0	\$0
TEMPORARY BLDG. HEAT		UTILIZE EXST / TIE IN BY TRADES	0.00	0	0	0	\$0
GENERAL CLEAN UP		at trades	3.00	0	0	0	\$0
GENERAL DUMP FEES	1	Ea	405.00	405	0.00	0	\$405
FINAL CLEAN UP ( BROOM AND WIPE DOWN	0	1/s	1800.00	0	0.00	0	\$0
MATERIAL TESTING	0	1/s	800.00	0	0.00	0	\$0
PROJECT SIGN	0	ea	750.00	0	0	0	\$0
JOB PHOTOS							
<b>DRWGS / REPRDCTNS</b>							
CONTRACT REPRODUCTIONS	6	SETS	35.00	210	0	0	\$210
ADDENDA / SCHEDULES / RFI	0	LGE	1250.00	0	0	0	\$0
SCHEDULE DOCUMENTS		AT REPRODUCTIONS		0	0	0	\$0
<b>EQUIPMENT</b>							
CRANE/OPERATOR		AT TRADES		0	0	0	\$0
FORKLIFT/OPERATOR		AT TRADES		0	0	0	\$0
SKIDSTEER LOADER		AT TRADES		0	0	0	\$0
<b>NEW BUILDING UTILITY CHARGES</b>							
GAS	TBD / N/A	RESEARCH REQ		0	0	0	\$0
ELECTRIC	TBD / N/A	RESEARCH REQ		0	0	0	\$0
PHONE	TBD / N/A	RESEARCH REQ		0	0	0	\$0
WATER	TBD / N/A	RESEARCH REQ		0	0	0	\$0
SEWER	TBD / N/A	RESEARCH REQ		0	0	0	\$0
<b>PERMITS</b>							
PLAN REVIEW	1	EA	2500.00	2,500	0	0	\$2,500
BUILDING		BY OWNER	0.00	0	0	0	\$0
SOIL EROSION - FEES/ BOND		AT TRADES	0.00	0	0	0	\$0
SUBTOTAL				4,215		8,420	\$12,635

ESTIMATED PRE CONSTRUCTION, CM REIMBURSABLES, GC'S - COMBINED

\$12,635

FIXED FEE PRE-CONSTRUCTION COSTS  
ESTIMATED ON SITE GC'S  
ESTIMATED CM REIMBURSABLES





**Midwest Office**  
4090 Eagle's Nest Court  
Flushing, Michigan 48433  
810.733.1313 Phone  
810.733.7883 Fax

**Southeast Office**  
4422 Viking Loop  
Bossier City, Louisiana 71111  
318.549.2671 Phone  
318.549.2672 Fax

<b>To:</b>	D.W. Lurvey Co., Inc.	<b>Contact:</b>	Dave Lurvey
<b>Address:</b>	300 E. First St., Suite 200 Flint, MI 48502	<b>Phone:</b>	(810) 391-2908
		<b>Fax:</b>	(810) 391-2986
<b>Project Name:</b>	Michigan School For The Deaf - Playground Improvements	<b>Bid Number:</b>	15-063JB
<b>Project Location:</b>	Flint, MI	<b>Bid Date:</b>	3/31/2015

#### Item Description

Mobilization And General Conditions  
Cut Existing Grade To Proposed Elevations  
Install 24" Nyoplast Catch Basin  
Install 12" N-12 Storm Sewer  
Install 6" Underdrain  
Prep For New Sidewalks With 4" Of Class II Sand  
Import & Place 15" Of Eng. Wood Fibers  
Excavate For Seat Wall Around Sand Play Area  
Place Sand In Play Area  
Install Trees Per Drawings  
Import & Place 4" Of Topsoil  
Hydroseed And Mulch Disturbed Green Area  
Place 4" Reinforced Concrete Sidewalk With 6" X 6" W1.4 X W1.4 WWF  
Form And Place Sidewalk Integral Curb Face  
Form And Place Concrete Seat Wall

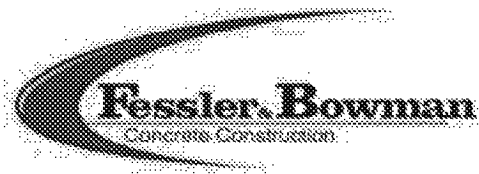
**Total Bid Price: \$92,990.00**

#### Notes:

- The following items are not included in our base bid - joint sealing, striping/signage, concrete light pole bases, provisions for frost laws, miscellaneous metals (I.E. guard posts, anchor bolts, angle iron, ETC....), fees for testing, inspection, permits, engineering, staking, layout, barricades, signage, or traffic control, supplying or installing sub-base, (i.e. 21AA or sand) is not included in any of the above items. Phasing or excessive mobilizations to perform the above items is not included unless it is specified in the bid documents or included in our proposal.
- We will supply the labor and materials to install the items listed above. Our proposal is based on our interpretation of the drawings and specifications provided to us for bidding this project. This proposal must be referenced and or be included as an integral part of any contract.
- The Above base bid does not include any winter conditions. Temporary enclosures, heat, lights, blankets, concrete plant heating charges, extended finish times resulting from low ambient temperatures, protection of grade from frost intrusion, frost or snow removal, protection of in-place concrete from frost/freeze damage, Provisions for frost laws, and accelerating admixtures are not included in our bid.
- Concrete will be per the specifications, finegrading to + or - one tenth, Cure all exterior flatwork and curb & gutter with one coat of W.R. Meadows 1600 white. (MDOT Approved) One coat of W.R. Meadows 1100 Clear on all Interior flatwork, unless otherwise noted.
- No allowance has been made for hot weather concrete placement including, but not limited to, the use of ice, chillers or other retarders.
- Supplying or installing sub-base is not included in any of the above items.

#### Payment Terms:

We hereby propose to furnish labor & materials- complete in accordance with the specifications and general conditions for the sum of \$ see above, with payment to be made as follows: Invoice at the end of the month. Payment due in full the following 10TH. If paid after the 10th, the customer agrees to pay credit price. (Cash price + 1.5% per month.) SEE GENERAL CONDITIONS. This proposal is valid for 30 days unless noted otherwise.



**Midwest Office**  
4098 Eagle's Nest Court  
Flushing, Michigan 48433  
810.733.1313 Phone  
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318.549.2671 Phone  
318.549.2672 Fax

<b>To:</b> D.W. Lurvey Co., Inc.	<b>Contact:</b> Dave Lurvey
<b>Address:</b> 300 E. First St., Suite 200 Flint, MI 48502	<b>Phone:</b> (810) 391-2908 <b>Fax:</b> (810) 391-2986
<b>Project Name:</b> Michigan School For The Deaf - Playground Improvements	<b>Bid Number:</b> 15-063JB
<b>Project Location:</b> Flint, MI	<b>Bid Date:</b> 3/31/2015

**ACCEPTED:**

The above prices, specifications and conditions are satisfactory and are hereby accepted.

**Buyer:** \_\_\_\_\_

**Signature:** \_\_\_\_\_

**Date of Acceptance:** \_\_\_\_\_

**CONFIRMED:**

**Fessler & Bowman Inc.**

**Authorized Signature:** \_\_\_\_\_

**Estimator:** Jim Bronson



# Michigan School for the Deaf Playground Improvements

## FINAL ESTIMATE OF CONSTRUCTION COST

by: Wade Trim

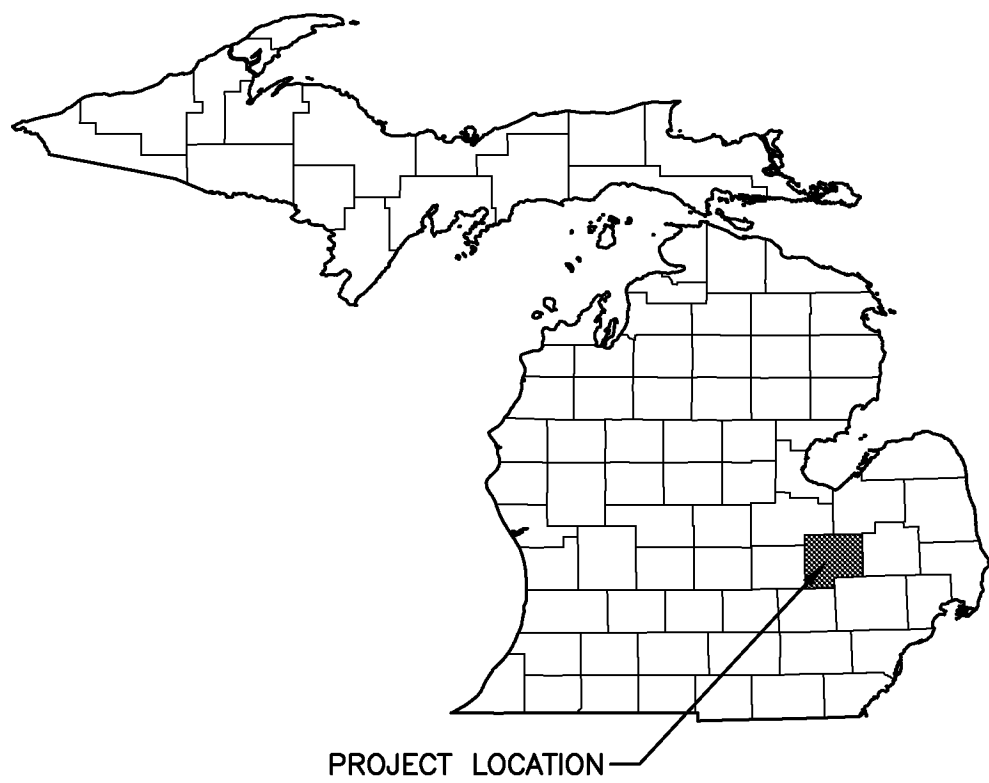
for: Michigan School for the Deaf

3/12/2015



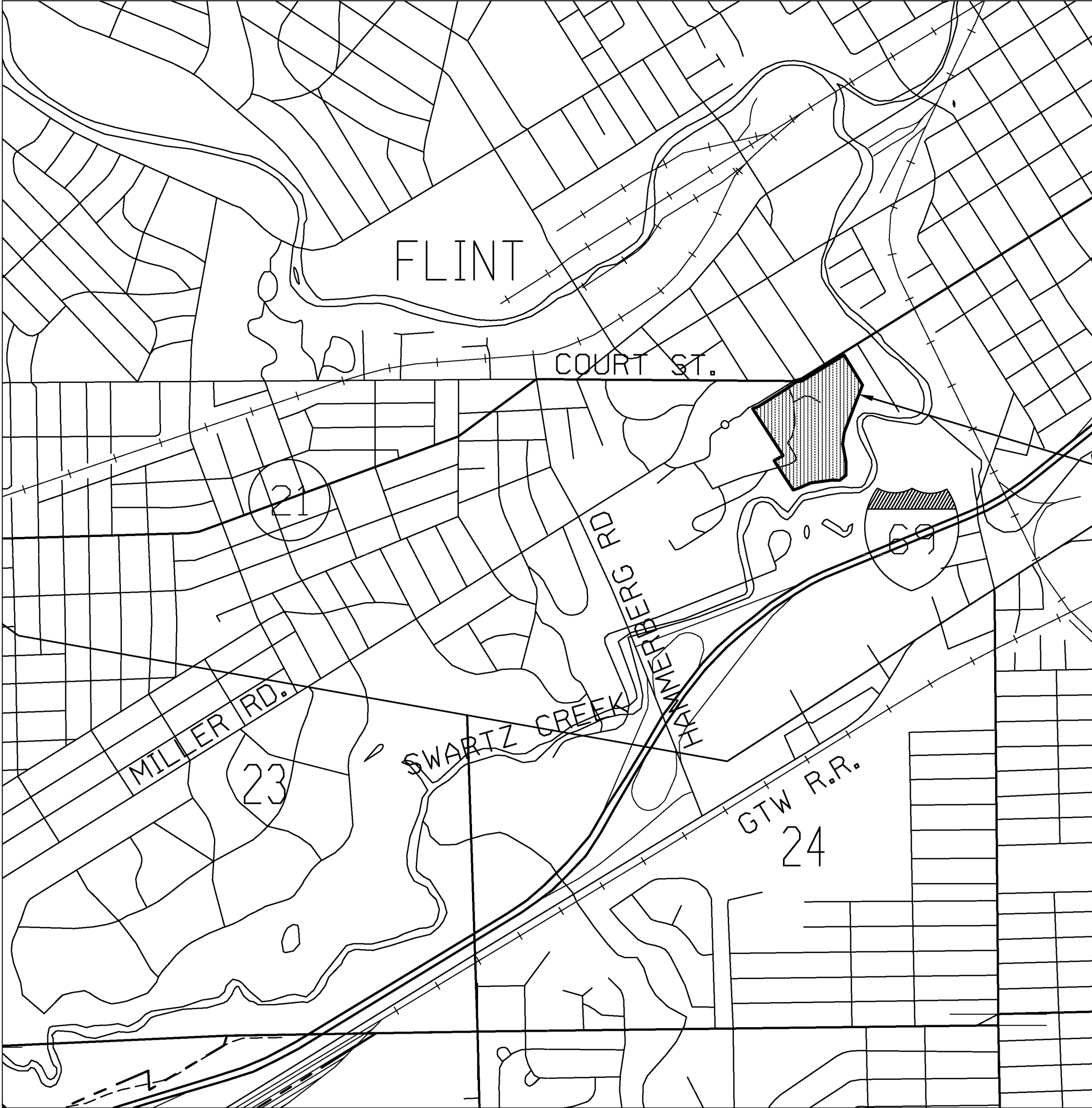
ITEM DESCRIPTION	UNIT	QUANTITY	UNIT PRICE	TOTAL
Mobilization, Max 5%	LS	1.00	\$6,500.00	\$6,500.00
Silt Fence	LF	130.00	\$2.50	\$325.00
Tree Protection Fence	LF	65.00	\$2.50	\$162.50
Playground Edging Removal	LF	129.00	\$2.50	\$322.50
Strip topsoil and excavate subsoil to desired depths for engineered wood fiber	CYD	400.00	\$28.00	\$11,200.00
Remove existing catch basin	EA	1.00	\$450.00	\$450.00
Remove existing 6" storm sewer	LF	60.00	\$10.00	\$600.00
Remove existing sidewalk	SF	50.00	\$4.00	\$200.00
24" Nyoplast Catch Basin	EA	1.00	\$1,750.00	\$1,750.00
12" ADS N12 Storm Sewer	LF	62.00	\$32.00	\$1,984.00
6" Underdrain	LF	750.00	\$22.00	\$16,500.00
Custom Play Structure Model #8027 by Recreation Creations	EA	1.00	\$13,600.00	\$13,600.00
Dome (Moon) Climber by Recreation Creations	EA	1.00	\$3,550.00	\$3,550.00
10' Whirl by Recreation Creations	EA	1.00	\$4,875.00	\$4,875.00
6 Seat Swings with 6 belt seats by Recreation Creations	EA	1.00	\$3,900.00	\$3,900.00
6 Seat Swings with 4 tot seats and 2 ADA seats by Recreation Creations	EA	1.00	\$5,700.00	\$5,700.00
Bobble Rider by Landscape Structures	EA	1.00	\$2,400.00	\$2,400.00
Cozy Dome by Landscape Structures	EA	1.00	\$4,700.00	\$4,700.00
Omnispin Spinner by Landscape Structures	EA	1.00	\$7,900.00	\$7,900.00
Relocate Large Snider Playstructure	EA	1.00	\$7,000.00	\$7,000.00
Relocate Snider Swing (by relocated playstructure)	EA	1.00	\$1,750.00	\$1,750.00
3' Wide Concrete Playground Edging	LF	276.00	\$26.00	\$7,176.00
Engineered Wood Fiber 15" Thick (New playground areas)	CYD	458.00	\$32.00	\$14,656.00
Engineered Wood Fiber Estimated 3" Thick (Supplement existing structure)	CYD	11.00	\$32.00	\$352.00
Engineered Wood Fiber 3" Thick by Quercus alba	CYD	3.00	\$32.00	\$96.00
Concrete Seating Wall	LF	55.00	\$155.00	\$8,525.00
Sand for Circular Sand Box	CYD	13.00	\$65.00	\$845.00
Relocate and Install Existing Tables	EA	4.00	\$300.00	\$1,200.00
4" Concrete Pad for Tables	SF	312.00	\$4.50	\$1,404.00
Relocate and Install Existing Benches	EA	3.00	\$200.00	\$600.00
4" Concrete Pad for Benches	SF	52.00	\$4.50	\$234.00
4" Concrete Sidewalk	SF	50.00	\$4.50	\$225.00
4" Concrete Pad for Shed and approach sidewalk	SF	247.00	\$4.50	\$1,111.50
Restoration with Seed and Mulch	LS	1.00	\$2,250.00	\$2,250.00
Trees	EA	6.00	\$450.00	\$2,700.00
<b>Subtotal</b>				<b>\$136,743.50</b>
<b>5% Contingency</b>				<b>\$6,837.18</b>
<b>Total</b>				<b>\$143,580.68</b>
<b>Alternate 1: 2' wide concrete strip instead of 3' wide, DEDUCT</b>				<b>\$1,250.00</b>
<b>FUTURE IMPROVEMENTS</b>				
12' x 16' Shed	EA	1.00	\$3,000.00	\$3,000.00
Shed Installation	LS	1.00	\$750.00	\$750.00

CONSTRUCTION PLANS  
FOR  
MICHIGAN SCHOOL FOR THE DEAF  
PLAYGROUND IMPROVEMENTS  
CITY OF FLINT  
GENESEE COUNTY, MICHIGAN



KEY MAP  
NOT TO SCALE

UTILITY CONTACTS	
ELECTRIC & GAS	CONSUMER'S ENERGY DANNY KIMOSH 3201 E. COURT ST. FLINT, MI 48501 (810) 760-3343
TELEPHONE	A. T. & T. ANN THOMPSON 502 BEACH ST. RM#402 FLINT, MI 48502 (810) 768-0109
CABLE	COMCAST CABLEVISION JOHN KORPI 3008 AIRPORT DR FLINT, MI 48507 (810) 235-7659
STORM SEWER	CITY OF FLINT WATER SERVICE CENTER ROB BINSIK 3310 E. COURT ST. FLINT, MI 48501 810-766-7202
SOIL EROSION	GENESEE COUNTY DRAIN COMMISSIONER WATER & WASTE SERVICES DIVISION DION BURROUGHS G-4810 BEECHER ROAD FLINT, MI 48532 (810) 732-7870



PROJECT LOCATION  
CITY OF FLINT, T7N, R8E  
SECTION 24

VICINITY MAP  
SCALE: 1"=1000'

PROJECT SITE ADDRESS  
1235 W. COURT STREET  
FLINT, MI 48503

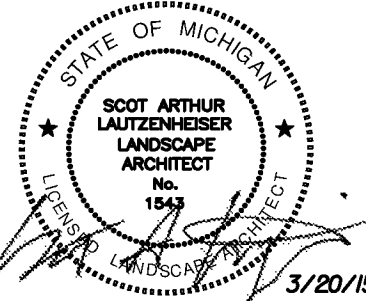
SHEET INDEX	
GENERAL SHEETS	SHEET NO.
COVER SHEET	C-0.1
EXISTING CONDITIONS & DEMOLITION PLAN	C-1.0
SITE LAYOUT PLAN	C-2.0
GRADING AND STORMWATER PLAN	C-3.0
SITE DETAILS	CD-1.0
LANDSCAPE DETAILS	CD-2.0

NOT VALID FOR CONSTRUCTION  
UNLESS SIGNED AND DATED:

JOB NO.	SHEET
MSF2000.01C	C-0.1

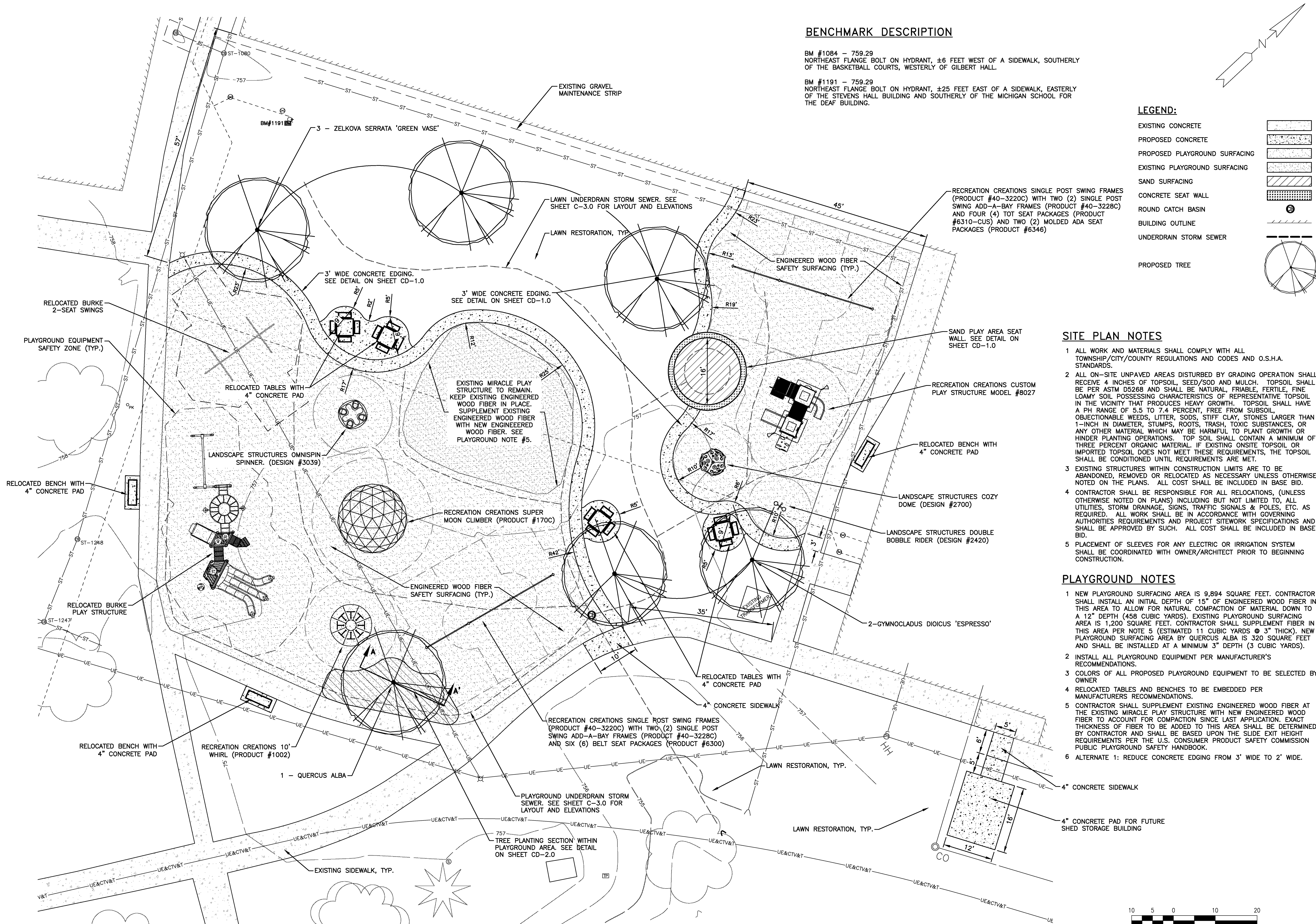
**WADETRIM**  
10850 East Traverse Highway, Suite 2200  
Traverse City, MI 49684  
231.947.7400/800.968.6660  
FAX: 231.946.1000  
www.wadetrim.com  
Building relationships on a foundation of excellence

PREPARED UNDER THE SUPERVISION OF:









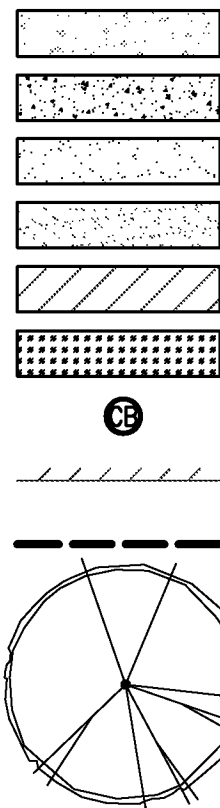
## BENCHMARK DESCRIPTION

BM #1084 - 759.29  
NORTHEAST FLANGE BOLT ON HYDRANT, ±6 FEET WEST OF A SIDEWALK, SOUTHERLY  
OF THE BASKETBALL COURTS, WESTERLY OF GILBERT HALL.

BM #1191 - 759.29  
NORTHEAST FLANGE BOLT ON HYDRANT, ±25 FEET EAST OF A SIDEWALK, EASTERLY  
OF THE STEVENS HALL BUILDING AND SOUTHERLY OF THE MICHIGAN SCHOOL FOR  
THE DEAF BUILDING.

**LEGEND:**

- EXISTING CONCRETE  
PROPOSED CONCRETE  
PROPOSED PLAYGROUND SURFACING  
EXISTING PLAYGROUND SURFACING  
SAND SURFACING  
CONCRETE SEAT WALL  
ROUND CATCH BASIN  
BUILDING OUTLINE  
UNDERDRAIN STORM SEWER  
PROPOSED TREE



## SITE PLAN NOTES

1. ALL WORK AND MATERIALS SHALL COMPLY WITH ALL TOWNSHIP/CITY/COUNTY REGULATIONS AND CODES AND O.S.H.A. STANDARDS.
2. ALL ON-SITE UNPAVED AREAS DISTURBED BY GRADING OPERATION SHALL RECEIVE 4 INCHES OF TOPSOIL, SEED/SOD AND MULCH. TOPSOIL SHALL BE PER ASTM D5268 AND SHALL BE NATURAL, FRIABLE, FERTILE, FINE LOAMY SOIL POSSESSING CHARACTERISTICS OF REPRESENTATIVE TOPSOIL IN THE VICINITY THAT PRODUCES HEAVY GROWTH. TOPSOIL SHALL HAVE A PH RANGE OF 5.5 TO 7.4 PERCENT, FREE FROM SUBSOIL, OBJECTIONABLE WEEDS, LITTER, SODS, STIFF CLAY, STONES LARGER THAN 1-INCH IN DIAMETER, STUMPS, ROOTS, TRASH, TOXIC SUBSTANCES, OR ANY OTHER MATERIAL WHICH MAY BE HARMFUL TO PLANT GROWTH OR HINDER PLANTING OPERATIONS. TOP SOIL SHALL CONTAIN A MINIMUM OF FIVE PERCENT ORGANIC MATERIAL, IF EXISTING ONCE TOPSOIL OR IMPORTED TOPSOIL DOES NOT MEET THESE REQUIREMENTS, THE TOPSOIL SHALL BE CONDITIONED UNTIL REQUIREMENTS ARE MET.
3. EXISTING STRUCTURES WITHIN CONSTRUCTION LIMITS ARE TO BE ABANDONED, REMOVED OR RELOCATED AS NECESSARY UNLESS OTHERWISE NOTED ON THE PLANS. ALL COST SHALL BE INCLUDED IN BASE BID.
4. CONTRACTOR SHALL BE RESPONSIBLE FOR ALL RELOCATIONS, (UNLESS OTHERWISE NOTED ON PLANS) INCLUDING, BUT NOT LIMITED TO, ALL UTILITIES, STORM DRAINAGE, SIGNS, TRAFFIC SIGNALS, & POLES, ETC. AS REQUIRED. ALL WORK SHALL BE IN ACCORDANCE WITH GOVERNING AUTHORITIES REQUIREMENTS AND PROJECT SITEWORK SPECIFICATIONS AND SHALL BE APPROVED BY SUCH. ALL COST SHALL BE INCLUDED IN BASE BID.
5. PLACEMENT OF SLEEVES FOR ANY ELECTRIC OR IRRIGATION SYSTEM SHALL BE COORDINATED WITH OWNER/ARCHITECT PRIOR TO BEGINNING CONSTRUCTION.

## PLAYGROUND NOTES

- 1 NEW PLAYGROUND SURFACING AREA IS 9,894 SQUARE FEET. CONTRACTOR SHALL INSTALL AN INITIAL DEPTH OF 15" OF ENGINEERED WOOD FIBER IN THIS AREA TO ALLOW FOR NATURAL COMPACTION OF MATERIAL DOWN TO A 12" DEPTH (458 CUBIC YARDS). EXISTING PLAYGROUND SURFACING AREA IS 1,200 SQUARE FEET. CONTRACTOR SHALL SUPPLEMENT FIBER IN THIS AREA PER NOTE 5 (ESTIMATED 11 CUBIC YARDS @ 3" THICK). NEW PLAYGROUND SURFACING AREA BY QUERCUS ALBA IS 320 SQUARE FEET AND SHALL BE INSTALLED AT A MINIMUM 3" DEPTH (3 CUBIC YARDS).
- 2 INSTALL ALL PLAYGROUND EQUIPMENT PER MANUFACTURER'S RECOMMENDATIONS.
- 3 COLORS OF ALL PROPOSED PLAYGROUND EQUIPMENT TO BE SELECTED BY OWNER
- 4 RELOCATED TABLES AND BENCHES TO BE EMBEDDED PER MANUFACTURER'S RECOMMENDATIONS.
- 5 CONTRACTOR SHALL SUPPLEMENT EXISTING ENGINEERED WOOD FIBER AT THE EXISTING MIRACLE PLAY STRUCTURE WITH NEW ENGINEERED WOOD FIBER TO ACCOUNT FOR COMPACTION SINCE LAST APPLICATION. EXACT THICKNESS OF FIBER TO BE ADDED TO THIS AREA SHALL BE DETERMINED BY CONTRACTOR AND SHALL BE BASED UPON THE SLIDE EXIT HEIGHT REQUIREMENTS PER THE U.S. CONSUMER PRODUCT SAFETY COMMISSION PUBLIC PLAYGROUND SAFETY HANDBOOK.
- 6 ALTERNATE 1: REDUCE CONCRETE EDGING FROM 3' WIDE TO 2' WIDE.



STEVENS HALL


## BENCHMARK DESCRIPTION

BM #1084 - 759.29  
NORTHEAST FLANGE BOLT ON HYDRANT, ±6 FEET WEST OF A SIDEWALK, SOUTHERLY  
OF THE BASKETBALL COURTS, WESTERLY OF GILBERT HALL.

BM #1191 - 759.29  
NORTHEAST FLANGE BOLT ON HYDRANT, ±25 FEET EAST OF A SIDEWALK, EASTERLY  
OF THE STEVENS HALL BUILDING AND SOUTHERLY OF THE MICHIGAN SCHOOL FOR  
THE DEAF BUILDING.

LEGEND:

EXISTING CONCRETE  
PROPOSED CONCRETE  
SAND SURFACING  
CONCRETE SEAT WALL  
MEG  
EXISTING SPOT ELEVATION  
PROPOSED SPOT FINISH  
GRADE ELEVATION  
ROUND CATCH BASIN  
BUILDING OUTLINE  
UNDERDRAIN STORM SEWER



MEET EXISTING GRADE

x (757.94)

x 757.25

ROUND CATCH BASIN

## BUILDING OUTLINE

UNDERDRAIN STORM SEWER

PROPOSED TREE

### GRADING NOTES

1. SPOT ELEVATIONS SHOWN ARE ALL FINISHED GRADE.
2. CONSTRUCT BENCH CONCRETE SLABS WITH 2% MAXIMUM GRADE WHICH IS CONSISTENT WITH THE CROSS SLOPE OF THE ADJACENT GRADE.
3. CROSS SLOPES SHALL NOT EXCEED 2%. LONGITUDINAL SLOPES SHALL NOT EXCEED 5%.
4. THE CONTRACTOR IS SPECIFICALLY CAUTIONED THAT THE LOCATION AND/OR ELEVATION OF EXISTING UTILITIES AS SHOWN ON THESE PLANS IS BASED ON RECORDS OF THE VARIOUS UTILITY COMPANIES, AND WHERE POSSIBLE, MEASUREMENTS TAKEN IN THE FIELD. THE INFORMATION IS NOT TO BE RELIED ON AS BEING EXACT OR COMPLETE. THE CONTRACTOR MUST CALL THE APPROPRIATE UTILITY COMPANIES AT LEAST 72 HOURS BEFORE ANY EXCAVATION TO REQUEST EXACT FIELD LOCATION OF UTILITIES. IT SHALL BE THE RESPONSIBILITY OF THE CONTRACTOR TO RELOCATE ALL EXISTING UTILITIES WHICH CONFLICT WITH THE PROPOSED IMPROVEMENTS SHOWN ON THE PLANS.
5. EXISTING GRADE CONTOUR INTERVALS SHOWN AT 1 FOOT INTERVALS
6. IF ANY EXISTING STRUCTURES TO REMAIN ARE DAMAGED DURING CONSTRUCTION IT SHALL BE THE CONTRACTORS RESPONSIBILITY TO REPAIR AND/OR REPLACE THE EXISTING STRUCTURE AS NECESSARY TO RETURN IT TO EXISTING CONDITIONS OR BETTER.
7. CONTRACTOR SHALL ASSURE POSITIVE DRAINAGE AWAY FROM BUILDINGS FOR ALL NATURAL AND PAVED AREAS.
8. ALL ON-SITE UNPAVED AREAS DISTURBED BY GRADING OPERATION SHALL RECEIVE 4 INCHES OF TOPSOIL, SEED/SOD AND MULCH. TOPSOIL SHALL BE PER ASTM D5268 AND SHALL BE NATURAL, FRIABLE, FERTILE, FINE LOAMY SOIL POSSESSING CHARACTERISTICS OF REPRESENTATIVE TOPSOIL IN THE VICINITY THAT PRODUCES HEAVY GROWTH. TOPSOIL SHALL HAVE A PH RANGE OF 5.5 TO 7.4 PERCENT, FREE FROM SUBSOIL, OBJECTIONABLE WEEDS, LITTER, SODS, STIFF CLAY, STONES LARGER THAN 1-INCH IN DIAMETER, STUMPS, ROOTS, TRUNK, TOXIC SUBSTANCES, OR ANY OTHER MATERIAL WHICH MAY BE HARMFUL TO PLANT GROWTH OR HINDER PLANTING OPERATIONS. TOP SOIL SHALL CONTAIN A MINIMUM OF THREE PERCENT ORGANIC MATERIAL, IF EXISTING ONSITE TOPSOIL OR IMPORTED TOPSOIL DOES NOT MEET THESE REQUIREMENTS, THE TOPSOIL SHALL BE CONDITIONED UNTIL REQUIREMENTS ARE MET.
9. CONSTRUCTION SHALL COMPLY WITH ALL APPLICABLE GOVERNING CODES AND BE CONSTRUCTED TO SAME.

STORMWATER NOTES

1. ALL 6" PIPES SHOWN ON THIS PLAN ARE 6" ADS N12 STIB PERFORATED PIPE WITH SOCK. INSTALL END CAPS ON THE UPSTREAM END OF THESE PIPES.
2. ALL PIPE CONNECTIONS SHALL BE MADE USING 6"x6" TEES UNLESS OTHERWISE NOTED.
3. SEE CD-1 FOR PLAYGROUND UNDERDRAIN DETAIL AND LAWN UNDERDRAIN DETAIL.
4. ADJUST HORIZONTAL LOCATION OF UNDERDRAINS AS NECESSARY TO AVOID THE PROPOSED PLAYGROUND EQUIPMENT FOOTINGS.
5. ADJUST UNDERGROUND ELECTRIC LINE AS NECESSARY FOR THE INSTALLATION OF UNDERDRAINS, PLAYGROUND EQUIPMENT AND ENGINEERED WOOD FIBER.

MICHIGAN SCHOOL FOR THE DEAF  
1235 W. COURT STREET  
FLINT, MI 48503

01C	BY: SAL /15 SAL /15	GENESEE COUNTY, MICHIGAN GRADING AND STORMWATER PLAN
0		MICHIGAN SCHOOL FOR THE DEAF PLAYGROUND IMPROVEMENT'S CONSTRUCTION PLANS
© Wade Trim Group, Inc.		

ISSUED FOR:	DATE:	BY:
CLIENT REVIEW	02/18/15	SAL
BIDDING	03/20/15	SAL

JOB NO.  
MSF2000.01C

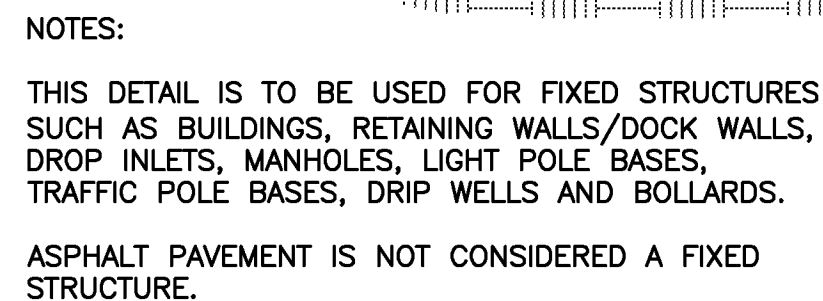
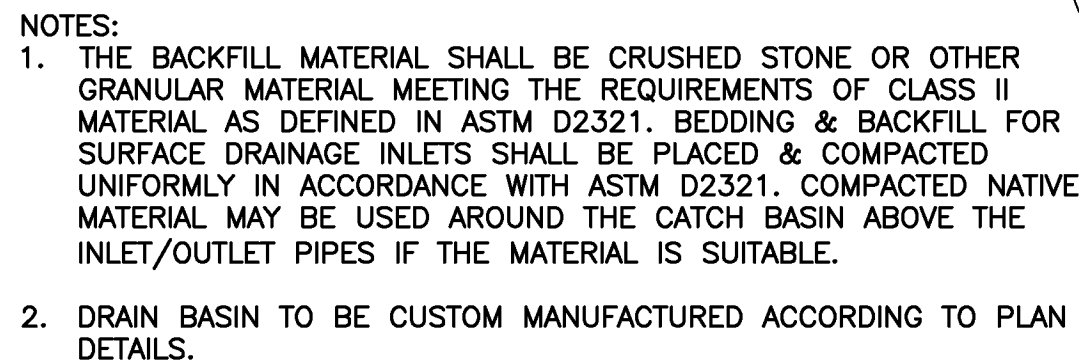
SHEET

C-3.0

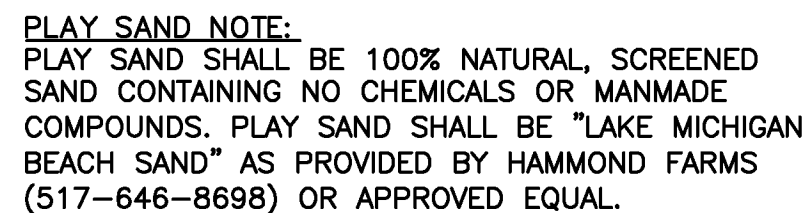
3

PROJECT MANAGER: SCOT LAUTZENHEISER, PLA  
FIELD BOOK INFORMATION: -  
C-3.0 - PLOTTED 3/20/2015 12:37 PM BY WHALEY, RUSS  
\\P\WORK\200551345\CSP-PLTS-GRAING & STORMWATER.DWG





ISOLATION JOINT (IJ) DETAIL  
N.T.S.



SAND PLAY AREA SEAT WALL PROFILE  
NOT TO SCALE

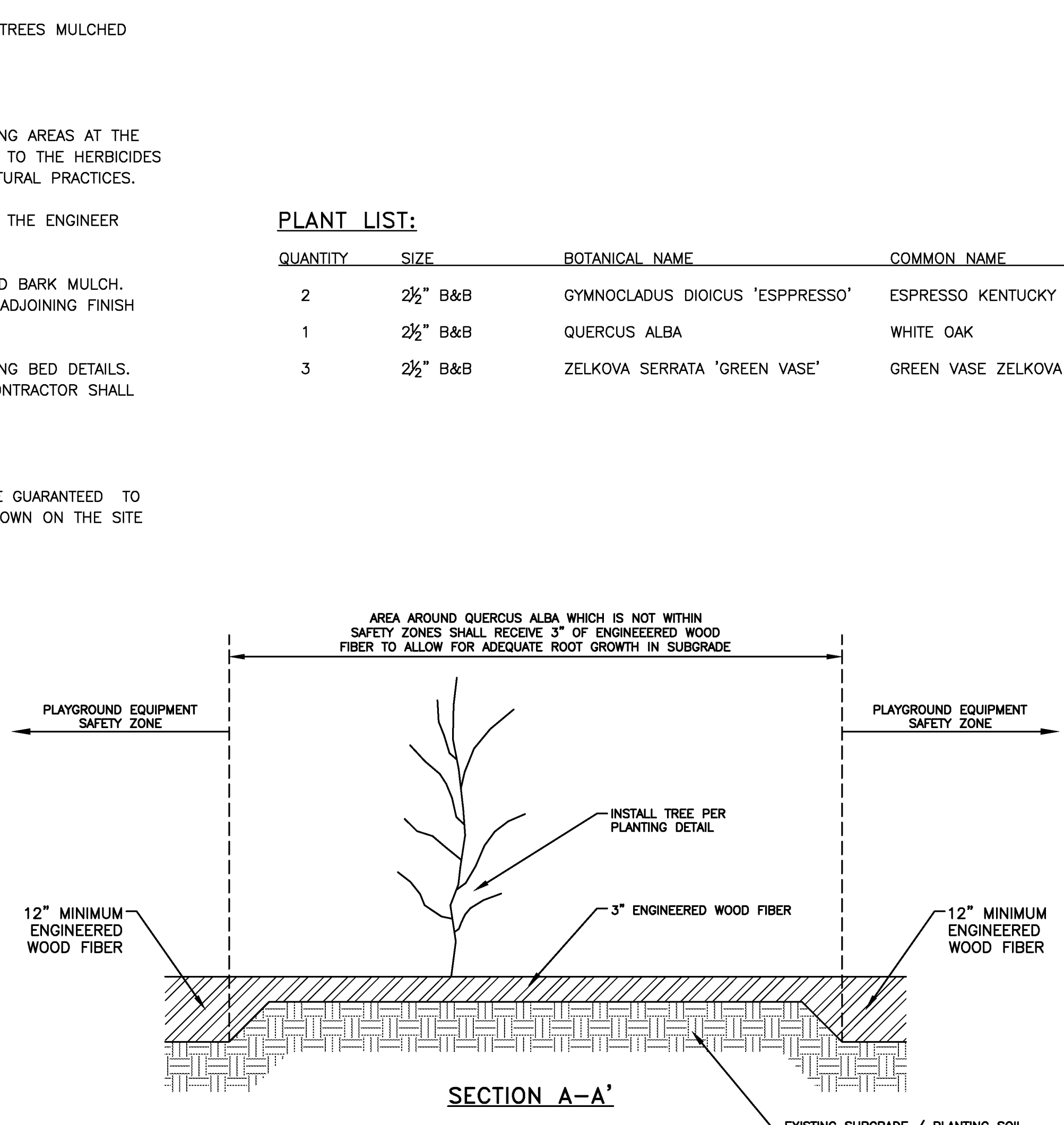
1. ALL CONCRETE SHALL HAVE A MINIMUM 28-DAY COMPRESSIVE STRENGTH AS NOTED BELOW. FOOTINGS AND FOUNDATIONS – 3000 PSI. ALL EXTERIOR CONCRETE INCLUDING FOUNDATIONS SHALL BE AIR ENTRAINED  $\pm 5 \pm 1\%$ .
2. ASSUMED SOIL BEARING CAPACITY: 2500 P.S.F. CONTRACTOR SHALL VERIFY THE SOIL BEARING CAPACITY AT THE SITE BEFORE THE START OF WORK. IF UNSATISFACTORY SOIL BEARING IS DISCOVERED NOTIFY THE DESIGN PROFESSIONAL BEFORE PROCEEDING WITH WORK. CONTRACTOR TO INCLUDE COST OF AN ON-SITE TESTING ENGINEER FOR ALL FOUNDATION EXCAVATION BEARING CONDITIONS AND CONCRETE STRENGTH TESTING.
3. FILL ALL CONC. BLOCK BELOW GRADE W/ CONCRETE
4. REMOVE ALL TOPSOIL UNDER FOUNDATIONS.
5. ALL EXTERIOR FOOTINGS MIN. 42" DEEP BELOW GRADE.
6. SOFT POCKETS MAY BE ENCOUNTERED IN THE FOUNDATION EXCAVATION, IF FOUND THEY SHOULD BE REMOVED AND REPLACED W/ ENGINEERED FILL OR CONC.
7. ANY ADDITIONAL FILL USED TO INCREASE THE ELEVATION OF THE CONC. SLAB SHOULD BE A MDOT CLASS II GRANULAR BACKFILL, WHICH SHOULD BE PLACED IN LIFTS NOT MORE THAN (6") SIX INCHES IN THICKNESS & COMPACTED TO 95% SPD DENSITY.
8. ALL EXCAVATION MUST BE KEPT DRY PRIOR TO POURING FOUNDATIONS. UTILIZE A TEMP. PUMP PUMP IF NECESSARY. FOOTINGS SHALL ALSO BE PROTECTED.
9. ALL CONCRETE FOUNDATIONS SHALL BEAR ON UNDISTURBED SOIL.
10. ALL CONCRETE WORK AND PLACEMENT SHALL CONFORM TO THE LATEST RECOMMENDATIONS OF A.C.I.
11. ALL REINFORCING BARS, DOWELS AND TIES SHALL CONFORM TO A.S.T.M. A615 GRADE 60. REINFORCING STEEL SHALL BE CONTINUOUS AND SHALL HAVE MINIMUM 36" LAP AND BE FABRICATED AND PLACED IN ACCORDANCE WITH A.C.I. – 315 LATEST EDITION.
12. REINFORCED CONCRETE WALLS AND TRENCH FOOTINGS SHALL HAVE CORNER BARS AT ALL INTERSECTIONS OF THE SAME SIZE AND SPACING AS THE MAIN HORIZONTAL REINFORCING. PROVIDE 2-#5 BARS EACH SIDE OF ALL OPENINGS AND 2-#5 X 4'-0" DIAGONAL BARS AT CORNERS OF OPENINGS.
13. ALL CONCRETE WALLS SHALL HAVE REINFORCING PER DRAWING AND ALL HORIZONTAL WALL STEEL SHALL BEND 2'-0" AROUND CORNERS. BEND VERTICAL WALL STEEL 2'-0" INTO FOOTING.
14. THE LATEST EDITION OF THE FOLLOWING CODES GOVERNS DESIGN, DETAILING, FABRICATION, AND CONSTRUCTION OF ALL REINFORCED CONCRETE.
  - A. BUILDING CODE REQUIREMENTS FOR REINFORCED CONCRETE (ACI 318R-08 & ACI 301-05)
  - B. SPECIFICATIONS FOR STRUCTURAL CONCRETE (ACI 301-96).
15. CONCRETE FOOTINGS SHALL NOT BE CAST AGAINST THE EARTH WHERE THE SOIL CONDITIONS WARRANT FORMING IN THE OPINION OF THE BUILDING OFFICIAL, BECAUSE COLLAPSE IS LIKELY. ANY SOIL USED AS A FORM SHALL BE ABLE TO SUSTAIN THE INSPECTION AND MACHINES CLOSE TO THE EXCAVATION.
16. WHERE FORMING IS REQUIRED. FORMING SHALL BE IN ACCORDANCE WITH CHAPTER 6, ACI 318.
17. SUBMIT SHOP DRAWINGS FOR CONC. MIX DESIGN, REINFORCING MATERIALS, AND LAYOUT.

- ALL PLANTS TO BE INSTALLED IN ACCORDANCE WITH AMERICAN ASSOCIATION OF NURSESMEN LANDSCAPE STANDARDS.
2. CONTRACTOR SHALL PROVIDE A PLANTING MIXTURE MEETING THE FOLLOWING REQUIREMENTS. IF THE ENGINEER HAS ANY CONCERNS WITH THE QUALITY OF THE PLANTING MIXTURE, THE ENGINEER SHALL BE ALLOWED TWO WEEKS TO OBTAIN SOIL TEST TO DETERMINE SPECIFICATION COMPLIANCE. NO PLANT MATERIAL SHALL BE PLANTED PRIOR TO ENGINEER APPROVAL OF PLANTING MIXTURE. ALL PLANT MATERIAL SHALL BE MAINTAINED BY THE CONTRACTOR IN A VIGOROUS GROWING CONDITION DURING THIS TIME AT NO ADDITIONAL COST.
3. SPACING OF PLANT MATERIALS SHALL BE AS SHOWN ON DRAWING OR ON PLANT LIST. THE ENGINEER SHALL REVIEW THE PLACEMENT OF PLANT MATERIAL PRIOR TO AND AFTER INSTALLATION, AND RESERVES THE RIGHT TO ADJUST LAYOUT TO ACCOMMODATE SITE CONDITIONS AND DESIGN INTENT.
4. ALL PLANT MATERIALS SHALL CONFORM TO PLANT SCHEDULES. SIZES SHALL BE THE MINIMUM STATED ON THE PLANT LIST OR LARGER. ALL MEASUREMENTS SHALL BE IN ACCORDANCE WITH THE LATEST EDITION OF THE "A.A.N. STANDARDS FOR NURSERY STOCK."
5. NO PLANT SHALL BE PUT INTO THE GROUND BEFORE ROUGH GRADING HAS BEEN FINISHED AND REVIEWED BY THE ENGINEER.
6. FINAL PLANT LOCATIONS SHALL BE MARKED BY CONTRACTOR THREE WORKING DAYS PRIOR TO PLANTING FOR ENGINEER REVIEW.
7. ALL PLANTED PLANTS SHALL BEAR THE SAME RELATIONSHIP TO FINISHED GRADE AS THE PLANTS ORIGINAL GRADE BEFORE DIGGING.
8. PLANT MATERIAL, ESPECIALLY EVERGREENS, TO BE PLANTED HIGHER THAN NORMAL WHEN HEAVY SOIL CONDITIONS (CLAY, ETC.) PREVAIL.
9. IF FOR ANY REASON ANY BALLED AND BURLAPED PLANT MATERIALS NEED TO BE STORED ON SITE LONGER THAN A 24-HOUR PERIOD, THEIR ROOT BALLS SHALL BE PROTECTED. ALL PLANTS SHALL BE THOROUGHLY WATERED EACH DAY THEY ARE STORED ON SITE. PLANTS MAY BE STORED ON SITE FOR A MAXIMUM OF TWO (2) WEEKS, OR 14 DAYS. ANY PLANTS ALLOWED TO DRY OUT AS DETERMINED BY THE ENGINEER WILL BE REJECTED.
10. NO CONTAINER GROWN STOCK WILL BE ACCEPTED IF IT IS ROOT BOUND. ALL WRAPPING MATERIALS MADE OF SYNTHETIC OR PLASTICS SHALL BE COMPLETELY REMOVED AT TIME OF PLANTING.
11. THE CONTRACTOR SHALL FILL PLANT PIT WITH PREPARED PLANT MIX TO 1/2 DEPTH OF ROOT BALL OR ROOT MASS, PACK FIRMLY, PUDDLE WITH WATER; THEN FOR BALLED AND BURLAPED MATERIAL, THE BURLAP AND ALL LACING (INCLUDING WIRE BASKET IF NECESSARY) SHALL BE REMOVED FROM THE UPPER 1/3 OF ROOTBALL, THEN FINISH BACKFILLING ADDING SOLID FERTILIZER TO THE PLANT MIX, PACK FIRMLY AND WATER. A SAUCER SHALL BE PLACED AROUND EVERY PLANT AND SHALL BE APPROVED PRIOR TO PLACEMENT OF ANY MULCH.
12. ALL DISTURBED LAWN AREAS SHALL BE RESTORED WITH 4-INCHES OF TOPSOIL, SPREAD, FINE GRADED, AND SEEDED WITH MDOT THM SEED MIXTURE CONTAINING 50% CREEPING RED FESCUE, 30% KENTUCKY BLUEGRASS AND 20% PERENNIAL RYEGRASS. PRIOR TO INSTALLATION OF TOPSOIL, LOOSEN SUBGRADE TO A DEPTH OF 2 INCHES. THIS WORK SHALL BE INCIDENTAL TO THE PROJECT.
13. TOPSOIL SHALL CONSIST OF FRIABLE, SHREDDDED, AND SCREENED SOIL REASONABLY FREE OF GRASS, ROOTS, WEEDS, STICKS, STONES OR OTHER FOREIGN MATERIALS. THE TOPSOIL MATERIAL SHALL BE APPROVED BY THE ENGINEER PRIOR TO PLACEMENT. SOIL COMPOSITION SHOULD CONTAIN AN ORGANIC CONTENT OF 2 TO 6 PERCENT AND BE CLASSIFIED AS A LOAM OR SANDY LOAM AS SPECIFIED IN THE "GUIDE FOR U.S.D.A. SOIL TEXTURAL CLASSIFICATION"
14. ALL TREES AND SHRUBS ARE TO BE FERTILIZED ONCE ROOTS SYSTEM IS ESTABLISHED WITH AGRIFORM 21-GRAM FERTILIZER TABLETS AT RATES RECOMMENDED BY MANUFACTURER.
15. TREES SHALL ONLY BE STAKED UPON THE APPROVAL OF THE LANDSCAPE ARCHITECT. IF APPROVED, THE STAKING SHALL BE ADJUSTED AND REPAIRED AS NECESSARY AND REMOVED AT THE END OF THE ESTABLISHMENT PERIOD.
16. ALL PLANTS AND STAKES SHALL BE SET PLUMB UNLESS OTHERWISE SPECIFIED. ALL GUYS AND STAKES MUST BE LOCATED WITHIN EACH TREES MULCHED AREA TO ELIMINATE THE POSSIBILITY OF MOWER CONTACT AND TO REDUCE MAINTENANCE.
17. AT PLANTING TIME, ALL DEAD AND BROKEN BRANCHES SHALL BE PRUNED ON ALL DECIDUOUS TREES.
18. CONTRACTOR SHALL APPLY ENGINEER APPROVED PRE-EMERGENT HERBICIDE, "PREEN" OR EQUAL, TO SHRUB AND GROUND COVER PLANTING AREAS AT THE TIME OF PLANTING (IF SPRING PLANTED) OR THE FOLLOWING SPRING. CONTRACTOR SHALL ENSURE THE PLANT MATERIALS ARE RESISTANT TO THE HERBICIDE PROPERTIES. HERBICIDE SHALL BE APPLIED ACCORDING TO MANUFACTURERS SPECIFICATIONS AND IN ACCORDANCE WITH SOUND HORTICULTURAL PRACTICES.
19. ALL EVERGREEN PLANTS SHALL BE SPRAYED ACCORDING TO MANUFACTURES INSTRUCTIONS WITH AN ANTI-DESICCANT THE FIRST WINTER. THE ENGINEER SHALL BE NOTIFIED THREE DAYS PRIOR TO THIS WORK.
20. ALL TREES, SHRUBS AND PERENNIAL GROUND COVER SHALL RECEIVE A MINIMUM DEPTH OF THREE INCHES DOUBLE SHREDDDED HARDWOOD BARK MULCH. WHERE PLANT BEDS MEET PAVEMENTS, LAWN, OR STEEL EDGING, CUT THE GRADE TO ALLOW FOR MULCH AND THREE-INCH DROP FROM ADJOINING FINISH GRADE.
21. ALL PLANT BEDS SHALL BE EXCAVATED TO A MINIMUM DEPTH OF 8-INCHES AND BACKFILLED WITH SPECIFIED PLANT MIX AS PER PLANTING BED DETAILS. BEDS SHALL BE EDGED WITH METAL EDGING AROUND PERIMETER. ALL EDGING SHALL BE 4" WIDE - 12 GAUGE STEEL, COLOR BLACK. CONTRACTOR SHALL LAYOUT EDGING FOR APPROVAL AND INSTALL PER MANUFACTURERS RECOMMENDATIONS.
22. SNOW SHALL NOT BE PUSHED ONTO INTERIOR LANDSCAPE ISLANDS UNLESS DESIGNATED FOR SNOW STORAGE.

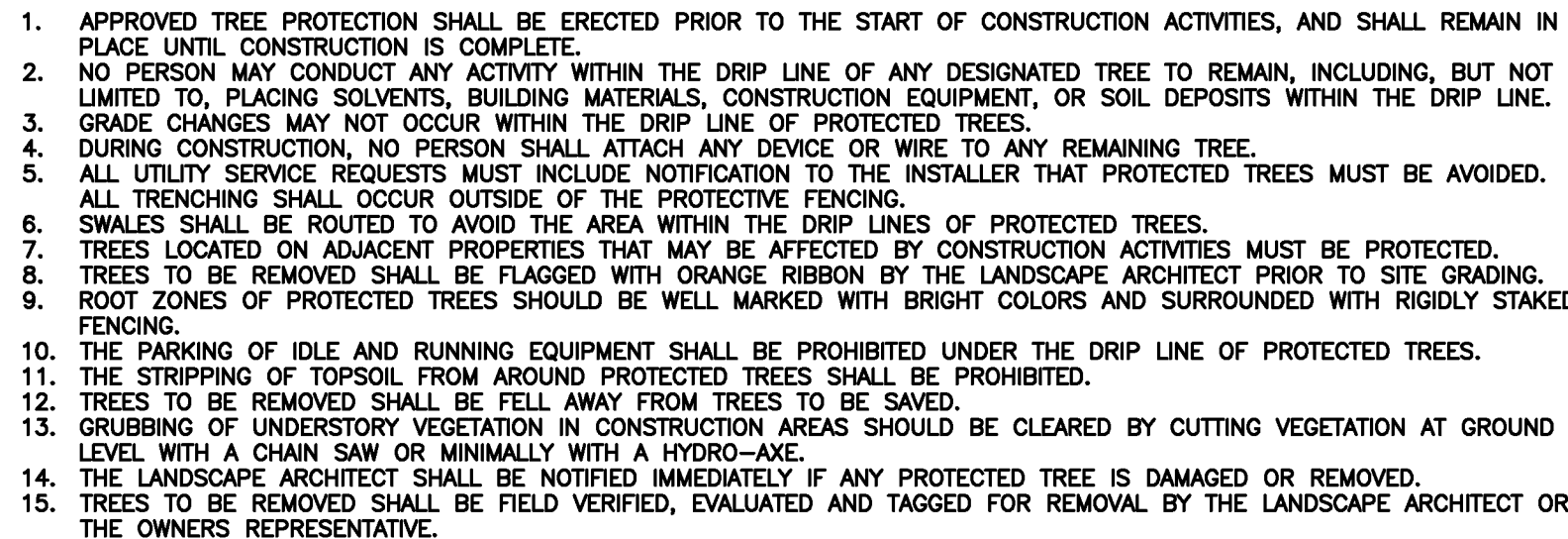
1. MIXTURE SHALL BE A MIXTURE OF 1/3 TOPSOIL, 1/3 SAND, AND 1/3 PEAT. ADD FERTILIZER AT THE QUANTITY AS RECOMMENDED BY THE MANUFACTURER. PLANTING MIXTURE SHALL BE FREE FROM, STICK, STONES, SOD CLODS, OR OTHER MATERIAL WHICH MIGHT LEAVE POCKETS AROUND THE ROOTS.
2. TOPSOIL  
A. TOPSOIL SHALL BE FERTILE, FRIABLE, SANDY CLAY LOAM WITHOUT ADMIXTURE OF SUBSOIL. TOPSOIL IS TO BE FREE OF GLASS, STONES GREATER THAN ONE (1) INCH IN ANY DIMENSION, WEEDS, UNDESIRABLE GRASSES AND OTHER EXTRANEEOUS MATERIALS. TOPSOIL SHALL HAVE THE FOLLOWING RANGE OF VALUES:

pH	5.0 TO 7.5
SOLUBLE SALTS	500 PPM MAX
ORGANIC CONTENT	5% TO 30%
SILT CONTENT	35% TO 50%
CLAY CONTENT	5% TO 10%
DELETERIOUS MAT'L*	5% MAX

\*ROCK, GRAVEL, STONE, STICKS, ROOTS, SOD, ETC.  
  
B. COMPOST MAY BE MIXED WITH TOPSOIL TO OBTAIN THE DESIRED CONTENT. TOPSOIL IS TO BE FINAL SCREENED THRU A 5/8" MAXIMUM MESH SCREEN PRIOR TO DELIVERY TO THE PROJECT SITE. ENGINEER SHALL REVIEW SOURCE AND FINAL SCREEN RESULTS PRIOR TO RELEASE OF TOPSOIL. CONTRACTOR SHALL SUBMIT A CERTIFIED ANALYSIS OF THE TOPSOIL FROM EACH SOURCE TO THE ENGINEER. TOPSOIL SHALL BE PLACED IN 4-INCH MINIMUM THICKNESS THROUGHOUT.
3. SAND  
SAND FOR PLANTING MIXTURE SHALL BE CLEAN, COURSE, UNGRADED SAND CONFORMING TO ASTM C3 FOR FINE AGGREGATES.
4. PEAT  
GRANULATED RAW CANADIAN PEAT OR BALED CANADIAN PEAT, CONTAINING NOT MORE THAN 9% MINERAL ON A DRY BASIS. FOR ERICACEOUS PLANTS, BALED PEAT WITH A pH OF 4.0 SHALL BE USED.




NOT TO SCALE



NOT TO SCALE

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**From:** Stamm, Dennis (DTMB)  
**Sent:** Monday, November 23, 2015 9:47 AM  
**To:** Stinson, Andrea (DTMB)  
**Subject:** FW: Gongwer News Service Michigan Media Clips

FYI

*Dennis E. Stamm*

State of Michigan  
Design and Construction Division  
Field Representative Manager  
Office Phone: 517-284-7918  
Cell Phone: 517-749-7512

---

**From:** Hall, Robert (DTMB)  
**Sent:** Monday, November 23, 2015 9:40 AM  
**To:** Hall, Timothy M. (DTMB) <HallT2@michigan.gov>; Lach, Adam (DTMB) <LachA@michigan.gov>; Stamm, Dennis (DTMB) <StammD@michigan.gov>  
**Subject:** FW: Gongwer News Service Michigan Media Clips

FYI, see the fourth story below about HVWCF.

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**From:** gongwerreports@gongwer.com [mailto:gongwerreports@gongwer.com]  
**Sent:** Monday, November 23, 2015 9:11 AM  
**To:** Michigan\_State\_Employees\_clips@gongwer.com  
**Subject:** Gongwer News Service Michigan Media Clips



## Michigan News & Opinion For November 23, 2015 News

Energy efficiency in Michigan: what you need to know (Associated Press, 11/23/2015)

Fix for roads leads new bills signed into law by Snyder (Detroit Free Press, 11/23/2015)

Flint water mystery: How was decision made? (Detroit Free Press, 11/23/2015)

State's women inmates housed in offices, TV rooms (Detroit Free Press, 11/23/2015)

End water shutoffs in Flint during public health emergency (Flint Journal, 11/23/2015)

State workers hold steady in '15 budget (Lansing State Journal, 11/23/2015)

Glenn wants to free market your electric bill (Midland Daily News, 11/23/2015)



4,700 pro-Syrian refugee signatures delivered to Michigan Gov. Rick Snyder (MLive, 11/23/2015)

Anti-fracking ballot effort fails to collect enough signatures, seeks more volunteers (MLive, 11/23/2015)

Are Michigan roads any safer after 5 years of 'super drunk' law? (MLive, 11/23/2015)

On Snyder and refugees, GOP contest, Hoekstra keeps a hand in politics (MLive, 11/23/2015)

U-M economists predict Michigan will add 126,000 jobs in the next 2 years (MLive, 11/23/2015)

GOP hopeful Kasich plans visit to Sterling Heights (The Detroit News, 11/23/2015)

Legislator charged under state 'super drunk' driver law (The Detroit News, 11/23/2015)

Mich. school districts struggle with absentee students (The Detroit News, 11/23/2015)

Michigan urged to overhaul Rx monitoring system (The Detroit News, 11/23/2015)

U.S. Rep. John Conyers to announce re-election campaign (The Detroit News, 11/23/2015)

## **Editorials**

Report: Michigan held down by low income, education (Bridge Magazine, 11/23/2015)

Answers prompt more questions in Flint water crisis (Detroit Free Press, 11/23/2015)

Cities show state's problem with cost vs. value (Detroit Free Press, 11/23/2015)

Terrorism, refugees, and political rhetoric (Michigan Radio, 11/23/2015)

Grade retention harms students rather than helps them with reading proficiency (MLive, 11/23/2015)

Snyder's shift on Syrians doesn't mean anything (Port Huron Times Herald, 11/23/2015)

Erickson: Get rid of policing for profit in Michigan (The Detroit News, 11/23/2015)

State needs child abuse registry (The Detroit News, 11/23/2015)

## **Blogs**

A Michigan Native Busted Former U.S. Rep. Mark Foley (Gongwer News Service Michigan Blog, 11/20/2015)

Booher: A Master Deer Hitter (Gongwer News Service Michigan Blog, 11/20/2015)

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**Subject:** Flint DHS Lease EMERGENCY MEETING  
**Location:** Pierson Road Flint  
  
**Start:** Mon 5/3/2010 11:00 AM  
**End:** Mon 5/3/2010 2:00 PM  
  
**Recurrence:** (none)  
  
**Organizer:** Stamm, Dennis (DTMB)

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**From:** State of Michigan <MISOM@govsubscriptions.michigan.gov>  
**Sent:** Thursday, January 14, 2016 5:30 PM  
**To:** Stamm, Dennis (DTMB)  
**Subject:** Volunteer Opportunity in Flint



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Michigan State Employees banner image

The State Emergency Operations Center (SEOC) is coordinating a response to the ongoing health and safety issues in the city of Flint's drinking water. Teams from the Michigan State Police, Genesee County Sheriff's Department, Michigan Department of Health and Human Services, and volunteer organizations have been delivering bottled water, water filters, replacement cartridges and water testing kits at homes in the city of Flint since Tuesday.

To help with this critical work, the SEOC is looking for volunteers to expand this effort and continue this distribution during the upcoming holiday weekend. Teams are being assembled for shifts on Saturday, January 16; Sunday, January 17; and Monday, January 18, 2016. If you are interested in volunteering your time for this critical work, please complete the information in one of the attached surveys (depending on which day you are volunteering).

To volunteer on Saturday, January 16, <https://www.surveymonkey.com/r/28NVJBL>

To volunteer on Sunday, January 17, <https://www.surveymonkey.com/r/26NMJJK>

To volunteer on Monday, January 18, <https://www.surveymonkey.com/r/26P7P5G>

Volunteers will begin their assignment at the Local Emergency Operations Center located in the Genesee County Administration Building located at 1101 Beach St, Flint at 9 a.m. and end by 4 p.m. Parking is available at the corner of Beach Street and 8th Street. Lunch will be provided. This is strictly a volunteer effort, as all three days will be unpaid. Volunteers are responsible for their own transportation; mileage reimbursement for personal vehicles is not authorized. Volunteers should dress for working outdoors and wear foot attire appropriate for walking.

This opportunity is for state employees and their immediate family members 16 years of age or older only, others looking to assist should volunteer through the American Red Cross in Flint. The volunteer coordination center for the Red Cross is located at 1401 S. Grand Traverse, Flint, MI. They are open from 9 a.m. to 7 p.m.

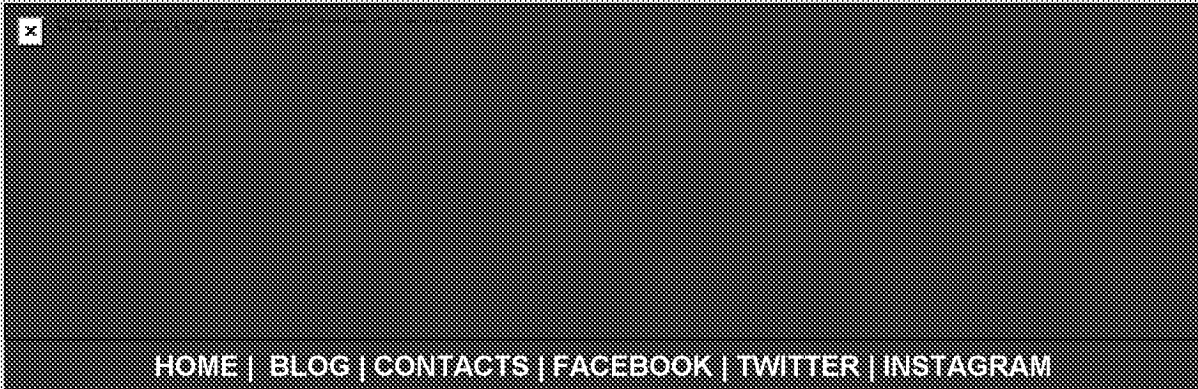
For more information on the state's response efforts, visit [www.michigan.gov/flintwater](http://www.michigan.gov/flintwater).

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**From:** Governor's Office <governorsoffice@govsubscriptions.michigan.gov>  
**Sent:** Friday, January 22, 2016 12:53 PM  
**To:** Stamm, Dennis (DTMB)  
**Subject:** "He's his own best spokesman"



## How we are fixing the Flint water crisis

Governor Rick Snyder has committed to spending the rest of his time as Governor to fixing the Flint water crisis. Over the last few days, he has sat down to explain what happened and how we're fixing the Flint water crisis. Watch the interviews below and be sure to read the Governor's Op-Ed in the USA Today.

### Governor Snyder on Morning Joe

"What is so frustrating and what makes you so angry is you have a handful of experts who were career civil servants that made terrible decisions, in my view. We have to live with the consequences, and they worked for me, so I accept that responsibility. We are going to fix this problem." Watch Governor Snyder address how we are fixing the Flint water crisis on Morning Joe.



### Governor Snyder with Charlie LeDuff on Fox 2 Detroit

"I feel awful about this. These are people. They've been harmed. You can't feel good about that. The people of Flint have been harmed and a major influence of that harm

came from people who worked for me, and I feel responsible for that. But I am committed to solving the problem and addressing the damage as much as possible for the rest of the time I'm Governor." Watch Governor Snyder address the Flint water crisis with Charlie LeDuff on Fox 2 News.



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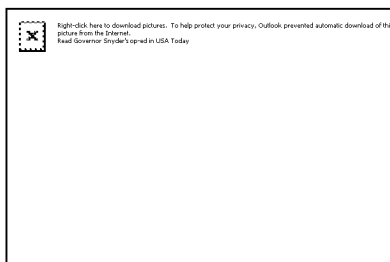
## Governor Snyder's 2016 State of the State

"Michiganders don't quit, we don't give up, instead we will work with even more passion and commitment to truly improve our state. For everyone who's chosen to make Michigan their home, this is more than a promise, this is my commitment." Watch Governor Snyder's full closing statement from his 2016 State of the State address.



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## Governor in USA Today: "I will fix this, and I mean it."



"Residents in one of Michigan's proud cities cannot drink their water. That's unacceptable. The crisis in Flint arose from missteps at all levels of government — local, state and federal. But as governor, I take responsibility for what these families are going through, and I'm holding people in my administration accountable for their failures." Click [here](#) to read the Governor's full op-ed.

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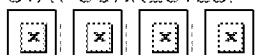
## Washington Post: "Michigan Gov. Rick Snyder is in a tough spot, but he's his own best spokesman"

Snyder has born the brunt of criticism in the local health crisis that has turned into a national scandal. But unlike many other politicians facing crises of leadership, Snyder may also be his own best counter-programming. [Click here to read the full story in the Washington Post.](#)



**Visit [HelpForFlint.com](http://HelpForFlint.com) to learn how you can help Flint residents.**

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**From:** State of Michigan <MISOM@govsubscriptions.michigan.gov>  
**Sent:** Friday, January 22, 2016 4:47 PM  
**To:** Stamm, Dennis (DTMB)  
**Subject:** Flint Volunteer Efforts



Dear State Employees,

Gov. Rick Snyder and I want to thank everyone who donated their time during the holiday weekend to deliver bottled water, water filters, replacement cartridges and water testing kits to families in the city of Flint. We are working hard to ensure all residents are provided with the safe water resources they need, and each donation and hour of your time volunteered goes a long way.

For employees who would like to help the residents of Flint, there are several opportunities to do so. Please visit [www.helpforflint.com](http://www.helpforflint.com) to learn how you can help.

For additional information and updates, visit [www.michigan.gov/flintwater](http://www.michigan.gov/flintwater).

Again, thank you for all your support.

Sincerely, Mike Zimmer  
Office of Good Government Director  
Dept. of Licensing and Regulatory Affairs Director

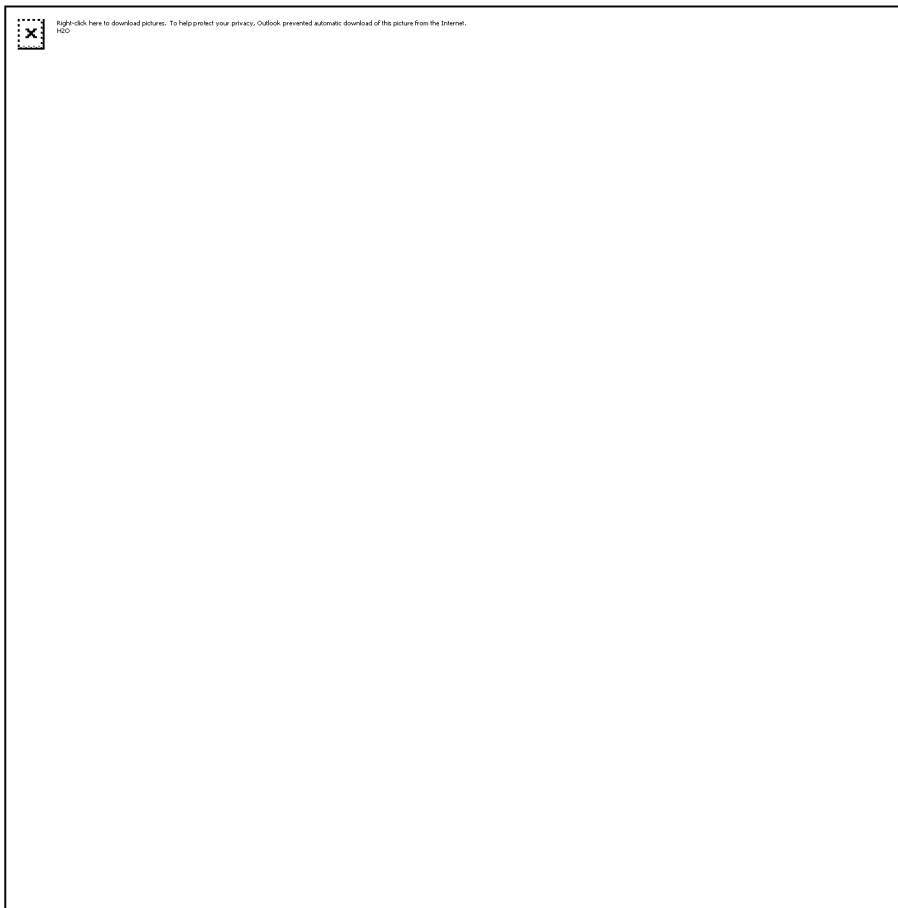
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**From:** Dept. Technology, Management & Budget <dtmb@govsubscriptions.michigan.gov>  
**Sent:** Tuesday, January 26, 2016 8:39 AM  
**To:** Stamm, Dennis (DTMB)  
**Subject:** Contributing time, muscle and money



During this month's Martin Luther King Jr. holiday weekend, some state employees turned their "day off" into a "day on" in Flint. There, they delivered bottled water, water filters, replacement cartridges and water testing kits to families. The volunteers joined other Michiganders, turning Dr. King's birthday observance into a day of service.



Mike Zimmer, director of the Office of Good Government and the Department of Licensing and Regulatory Affairs, has shared a link – [www.helpforflint.com](http://www.helpforflint.com) – that offers other opportunities to contribute time, muscle and money to bring clean drinking water to the community. Here in DTMB, some of our employees didn't wait for an invitation to lend a hand. Office of Retirement Services staff contributed funds that were used to buy 31 cases and 23 gallons of water, which a local organization transported to Flint.

Autumn Hubbard, Ambrea Mack and Sarah Esquivel, who are in the photo at the left, nearly emptied the shelves at their local grocery store. Thanks for your efforts.

everyone.

Now work.

Last week, I signed a new policy that formalizes the annual employee review process and sets expectations for employees and managers. [Administrative Policy 200.37](#) establishes consistent standards for implementing performance plans and reviews. Some of the standards are practices we have followed for years. Others are new. Some of particular note include:

- The mandatory use of HRMN
- A standard Feb. 1-Jan. 31 rating period for all employees
- An Individual Development Plan that specifies training or development programs for each employee
- Competencies and objectives that align to DTMB goals or scorecard metrics
- Consequences for managers and supervisors who do not complete the review process as required

A fundamental role of each DTMB manager or supervisor is to provide employees with direction and feedback on their performance. Employees also are expected to take an active role in pursuing professional development opportunities and achieving their competencies and objectives. I encourage you to review the new policy and talk with your manager or supervisor if you have questions. Of course, I welcome your questions and input as well. Please send your comments and ideas to me at [behend@michigan.gov](mailto:behend@michigan.gov).

I know these have been busy weeks for many of you as you take on additional responsibilities and work hard to provide resources and services for our customers and citizens across the state. Please know that your hard work has not gone unnoticed. Thank you for everything you do, every day.

Have a great week,

David



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**From:** Governor's Office <governorsoffice@govsubscriptions.michigan.gov>  
**Sent:** Friday, January 29, 2016 9:56 AM  
**To:** Stamm, Dennis (DTMB)  
**Subject:** Thank you for your service



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## THANK YOU!

Fellow employees,

Each day, more than 46,000 state of Michigan employees come to work with the confidence and commitment to make Michigan a better place to live, work and play. I appreciate the way you care about the citizens we serve, and how it is reflected in the work that you do.

As you have heard from me and the media, our reputation and trust can be severely impacted when people do not make good decisions, or use good judgment in solving problems. That principle is universal, but never more so than when public health is at stake. What happened in Flint can never be allowed to happen again anywhere in our state.

I know that you want to work in a place where employee input is valued, efforts are recognized, and teams are always striving for continuous improvement. That's why we introduced employee surveys, Bureaucracy Busters and other reinvention initiatives. We want and deserve a culture of innovation, continuous improvement and employee engagement at every level. We can never take for granted how important the people are who depend on us to do our jobs, and I am asking you not to let the situation in Flint negatively impact your motivation to excel every day.

Many of you have taken an interest in helping the citizens of Flint on your own time, and I'd like to take this opportunity to recognize and thank those who have volunteered over the last couple of weekends. You have worked tirelessly to deliver cases of bottled water, water filters, replacement cartridges and water testing kits to the families in need. I appreciate you donating your time to help our fellow Michiganders. To date, more than 37,000 homes have been visited by one of our water resource teams.

For employees who would like to further help the people of Flint, please visit [www.HelpForFlint.com](http://www.HelpForFlint.com) to learn how you can do so. For additional information and to sign up for daily updates, please visit [www.mi.gov/FlintWater](http://www.mi.gov/FlintWater). I am committed to ensuring that all residents have access to safe and clean water.

Again, I'd like to express my gratitude for the work you do every day to continuously improve our state and earn the trust of those you serve. You make a real difference.

Thanks,



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Governor Rick Snyder

Governor Rick Snyder



Right-click here to download pictures. To help protect your privacy, Outlook prevented automatic download of this picture from the Internet.  
Photos of state employees volunteering

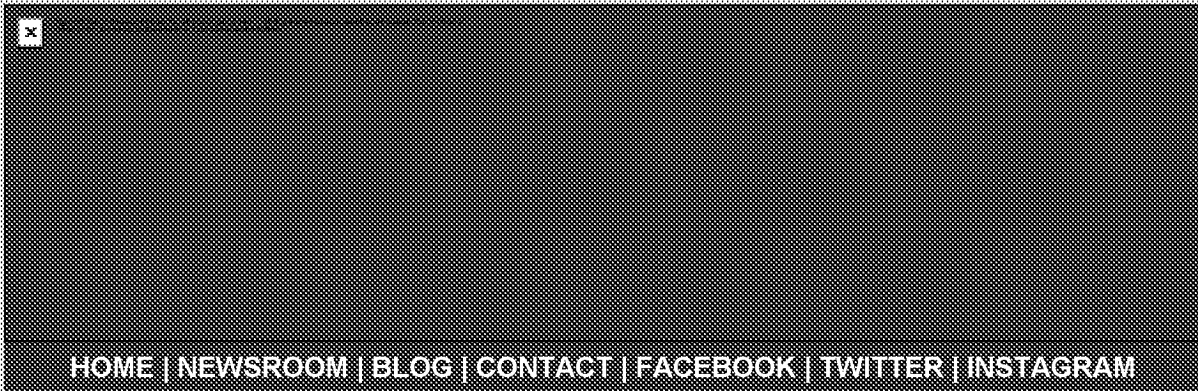
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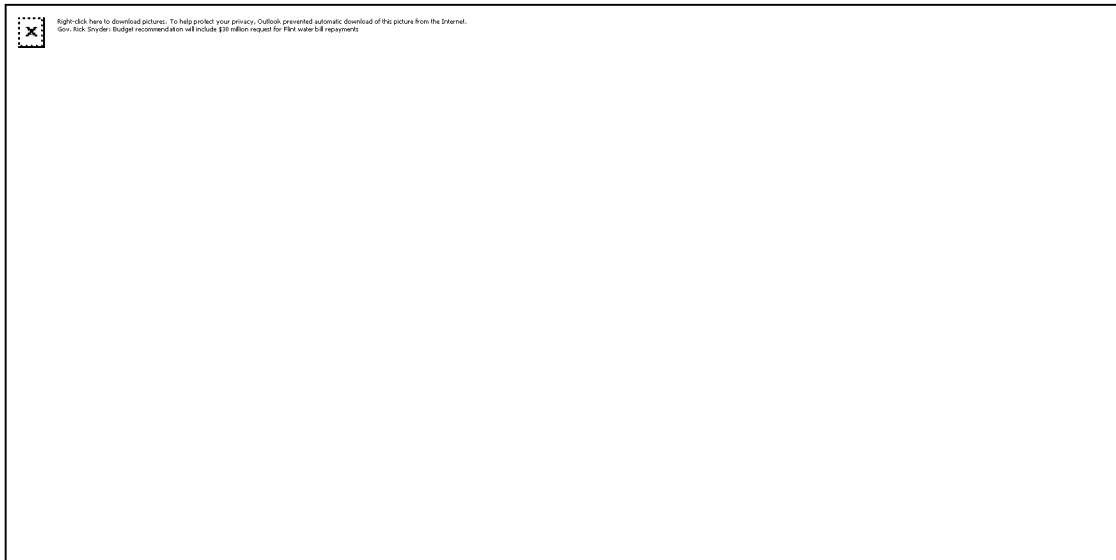
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This email was sent to [stammnd@michigan.gov](mailto:stammnd@michigan.gov) on behalf of: The Executive Office of the Governor · 111 South Capitol Avenue · Lansing, MI 48909 · 517-335-7858

**From:** Governor's Office <governorsoffice@govsubscriptions.michigan.gov>  
**Sent:** Wednesday, February 03, 2016 6:16 PM  
**To:** Stamm, Dennis (DTMB)  
**Subject:** "Flint residents should not have to pay for water they cannot drink"



## Budget recommendation will include \$30 million request for Flint water bill repayments



When Governor Rick Snyder presents his budget recommendation next Wednesday, Feb. 10, he will include a \$30 million request for the residents of Flint to keep their water service on and eliminate the need to pay for water they cannot completely trust to drink.

Under the governor's ask, the funding would enable the city of Flint to apply credits for customers on future bills. Estimates show water is roughly 47 percent of billing and sewer costs are around 53 percent. The credit would be applied to consumption usage (roughly 65 percent) of a resident's water portion of the bill, such as for bathing, drinking, cooking,

and washing your hands. Residents still would be responsible for paying the sewer portion of their water bills.

Professor Marc Edwards of Virginia Tech said, "This essentially refunds all the money associated with consumption or consumer use. I think it's an amazing gesture of common sense and good will and it corrects an injustice. I don't think there's a precedent for this. I feel so encouraged by the direction this is going."

[Click here to learn more about the budget request.](#)



Right-click here to download pictures. To help protect your privacy, Outlook prevented automatic download of this picture from the Internet.  
[Learn more about the \\$20 million request](#)

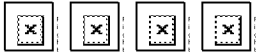


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We spoke with Staff Sgt. Thomas Vega about the critical resources they're providing to Flint families every day. He also encouraged residents to pick up and return their water testing kits to Flint fire stations. Test results will be posted online at [www.mi.gov/flintwater](http://www.mi.gov/flintwater). **[Click here to watch the video.](#)**

[www.mi.gov/FlintWater](http://www.mi.gov/FlintWater) | [www.HelpForFlint.com](http://www.HelpForFlint.com)

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**PROJECT ADVERTISEMENT**

DEPARTMENT OF TECHNOLOGY, MANAGEMENT AND BUDGET  
FACILITIES AND BUSINESS SERVICES ADMINISTRATION  
DESIGN & CONSTRUCTION DIVISION

This form is required for the advertisement of all construction projects. (1984 PA 431)

TO: DESIGN & CONSTRUCTION DIVISION		DATE December 16, 2015	
FROM: Michigan Land Bank Fast Track Authority	PROJECT MANAGER Bruce Hassen	DTMB FILE NUMBER 636/15149.IJH	INDEX NUMBER 13000
ADVERTISEMENT DATE February xx, 2016		BID DUE DATE March xx, 2016 @ 2:00 p.m. Lansing Time	
PROJECT NAME AND LOCATION (INCLUDE STREET ADDRESS) Five (5) Residential Demolitions – Genesee County, Flint, Michigan			
WALK-THROUGH INSPECTION DATE, TIME, AND LOCATION Bidders may inspect the site at their convenience. Site address is part of the project name. (Google Earth® coordinates )  925 Simcoe, Flint – 42.994108 N -83.691600 W 1472 W. Carpenter, Flint – 42.075716 N -83.711899 W 3010 Montana, Flint – 43.043906 N -83.651813 W 1038 W. Yale, Flint – 43.084989 N -83.695513 W 2653 Proctor, Flint – 43.041787 N -83.718526 W Mandatory Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>			
DESCRIPTION OF WORK: Five (5) single-family residences and associated garages within the Flint (Genesee County) are to be demolished. All rubble is to be removed and properly disposed of off-site. The houses have both basements and crawl spaces. The sewer and water lines from the structures are to be capped, inspected by others and documented by DTMB representatives. Asbestos surveys are already done and are included in these documents. Acceptable backfill is specified and compaction is required. Permits and fees are the responsibility of the Contractor.			
5% Bid Security: <input checked="" type="checkbox"/> Required <input type="checkbox"/> Not Required			
NIGP CODES: 91240 91038			
ACCEPTING QUESTIONS UNTIL: February xx, 2016			

**CERTIFICATE OF AWARDBILITY:** The Contractor must not discriminate on the basis of religion, race, color, national origin, age, sex, marital status, height, weight, arrest record or disability. Prior to the award of any Contract of \$250,000.00 or more, the Michigan Department of Technology, Management and Budget (DTMB) Contract Compliance Representative will notify the Michigan Department of Civil Rights (DCR) Contract Compliance Representative, providing a bid tabulation and providing a description of the recommended awardee(s) including business(es)' name, business(es)' designated contact person, last four digits of company(ies)' tax identification number, business(es)' address, and business(es)' contact person telephone number. In the event a contractor does not have a valid Certificate of Awardability and is the best value low bidder, the contractor must immediately submit, upon notification by DTMB, their application to DCR. DCR will process the requests as quickly as possible.

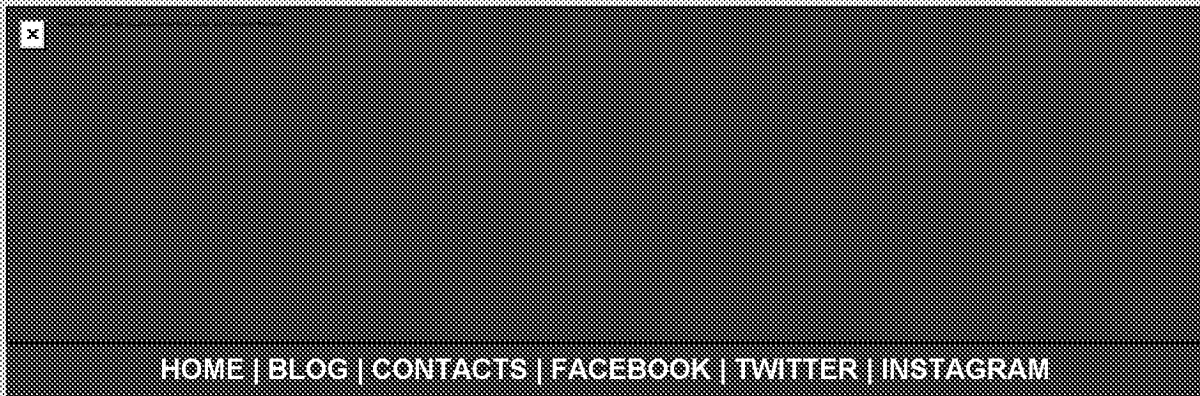
Communications concerning Certificates of Awardability should be directed to:

Michigan Department of Civil Rights  
Business and Community Affairs  
Cadillac Place  
3054 West Grand Boulevard, Suite 3-600  
Detroit, Michigan 48202  
Telephone: (313) 456-3822  
Fax: (313) 456-3826

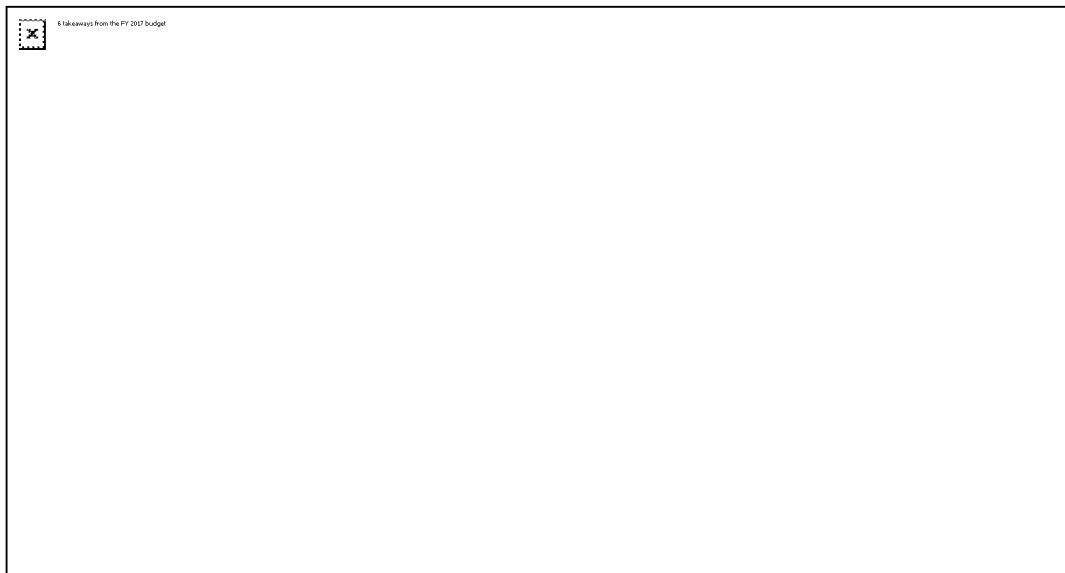
Documents & Bid Results may be obtained from:	<a href="http://www.Buy4Michigan.com">www.Buy4Michigan.com</a>
PSC/Agency Representative: Ryan Londrigan, CHMM AKT Peerless Environmental Phone: 989-754-9896	Address: 214 Janes Ave., Saginaw, MI 48607  Email: <a href="mailto:londriganr@aktpeerless.com">londriganr@aktpeerless.com</a>
Fax: 989-754-3804	Approved by: (Ryan T. Londrigan)



**From:** Governor's Office [governorsoffice@govsubscriptions.michigan.gov]  
**Sent:** Thursday, February 11, 2016 5:46 PM  
**To:** Stamm, Dennis (DTMB)  
**Subject:** What this year's budget means for Michigan...



## VIDEO: What Governor Snyder's FY17 budget means for Michigan

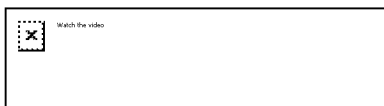


Gov. Rick Snyder's FY 2017 budget calls for critical investments for the Flint water crisis, statewide infrastructure and the Detroit Public Schools. The governor's recommendation also addresses the skyrocketing costs of specialty medications that Michigan residents depend on for better health outcomes.

This budget also stays committed to the Governor's core statewide priorities of education, talent and economic development, health and human services, and public safety.

The proposed FY 2017 budget makes key investments to strengthen the state for all of Michigan's families. [Click here to learn more about the top 6 takeaways from the](#)

## Governor's FY 2017 state budget.



### Click a tweet to tweet it out:



The #MIBudget @OneToughNerd proposed yesterday makes key investments to strengthen Michigan for all families --> [www.mi.gov/MIBudget](http://www.mi.gov/MIBudget)

--> @OneToughNerd's #MIBudget includes \$72 million a year for Detroit Public Schools. It is time to act now --> [www.mi.gov/MIBudget](http://www.mi.gov/MIBudget)

--> @onetoughnerd's significant investment in #Flint families is the right thing to do. #FlintFWD #MIBudget [www.mi.gov/MIBudget](http://www.mi.gov/MIBudget)

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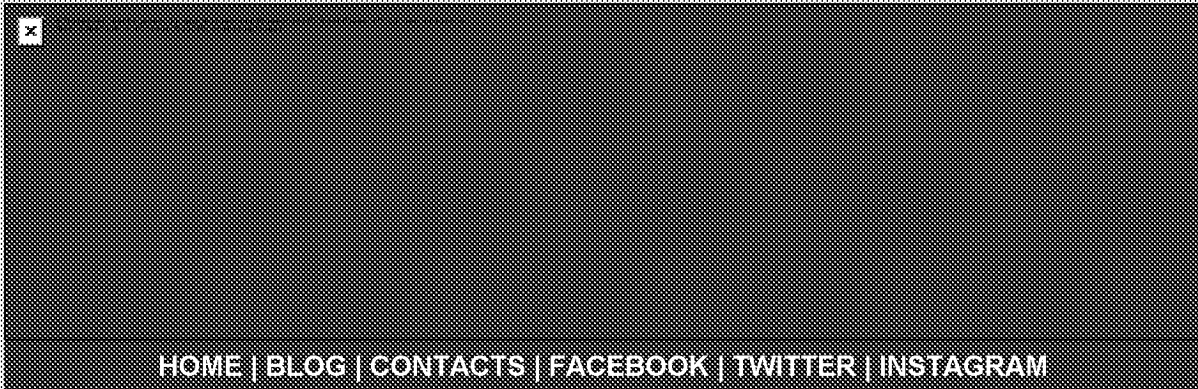
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**From:** Governor's Office <governorsoffice@govsubscriptions.michigan.gov>  
**Sent:** Tuesday, February 16, 2016 5:19 PM  
**To:** Stamm, Dennis (DTMB)  
**Subject:** VIDEO: Volunteering in Flint



## VIDEO: How volunteers are helping Flint



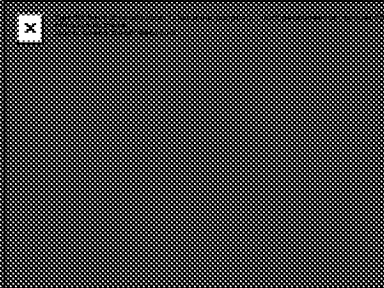
Volunteers at the Food Bank of Eastern Michigan are working hard to collect donations in order to help the families of Flint. Last Thursday, Governor Snyder visited with the many dedicated volunteers and helped sort cans of food.

Good nutrition is critically important for Flint's children. Foods that are high in calcium, vitamin C, and iron can help limit the effects of lead exposure. To donate or volunteer at the Food Bank of Eastern Michigan, visit [www.fbem.org](http://www.fbem.org).

[Click here to watch the video and learn more about how the Food Bank of Eastern Michigan is helping Flint's families.](#)

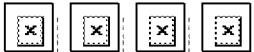


## LISTEN IN: Governor Snyder's tele-town hall with Flint residents



Governor Snyder hosted his third town hall with Flint residents on Thursday, Feb. 11, answering their questions directly. [Click here to listen to the call.](#)

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**From:** DTMB Director and CIO David Behen <dtmb@govsubscriptions.michigan.gov>  
**Sent:** Wednesday, February 17, 2016 10:10 AM  
**To:** Stamm, Dennis (DTMB)  
**Subject:** The Gov. Snyder's Budget Proposal



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DTMB Header 9/22/15

Good morning everyone. I hope everyone had a great holiday weekend.

I had the good fortune to travel to Marquette on Monday with Chad Laidlaw, DTMB's policy and planning analyst, to meet with city, business and university leaders and to address the Economic Club of Marquette. I told them about the many things DTMB does, placing special emphasis on our work in mobility and cybersecurity. Marquette is really developing and making its mark as an innovative and entrepreneurial community.

Now work.

The executive budget Gov. Snyder presented last week outlined his investment plan for Michigan. Yes, the proposal for fiscal year 2017-18 outlined a strategy to address the critical challenges of addressing the Flint water crisis and turning around Detroit's Public Schools, but the \$54.9 billion plan also includes investment in four key areas:

- **Education.** The budget increases investment to K-12 schools, community colleges and the state's public universities. Additional funds are proposed to expand career, technical, science, technology, engineering and math programs.
- **Protecting the Public.** The governor's plan expands the Secure Cities program, which has reduced violent crime in four major Michigan cities. Funds also would support an additional trooper recruit school and an academy to train corrections officers, among other initiatives.
- **Putting People First.** The governor recommends continued expansion of the Healthy Kids Dental Program and funding efforts to ensure residents have access to affordable health care. His proposal boosts funds to help cover new higher cost specialty medications to treat conditions such as hepatitis C and cystic fibrosis, among others.
- **Investing in Infrastructure.** The proposal allocates \$1.2 billion to maintain and repair Michigan roads, bridges and other critical infrastructure.

The budget proposal also includes FY 2017-18 funding recommendations for DTMB. Gov. Snyder recommends ongoing funding of \$1.3 billion for department operations and a one-time allocation of \$32.4 million.

A few highlights include:

- \$502 million for information technology support for all state agencies and \$132.8 million for 14 high-priority IT projects in seven agencies. He recommends increasing the Information Technology Investment Fund by \$7 million, from \$65 million to \$72 million. This fund supports several major multiyear IT projects and upgrades, including the replacement of outdated legacy systems.
- An additional \$5 million to support cybersecurity improvements to safeguard citizens' personal information and protect critical infrastructure and government services.
- IT support of \$6.5 million to modernize the Office of Retirement Services' systems and enhance customer service for more than 530,000 current and future retirees.

You can see the full executive budget recommendations, which are posted on the Budget Office website. Details of DTMB's proposed budget begin on page B-75.

We can expect to see many changes before the budgets are signed and become effective Oct. 1. The executive budget will be used by the House and Senate Appropriations Committees as they work on their own budgets and hold committee hearings on the proposals. I'll keep you posted as the process moves ahead.

As always, I welcome your notes, whether about the budget process or any other topic. Please send them to me at [behend@michigan.gov](mailto:behend@michigan.gov).

Thank you again for all the good work you do. I hope you have a great week ahead.

David

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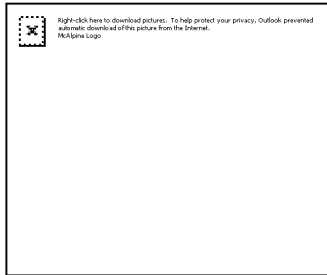
The Department of Technology, Management and Budget

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**From:** McAlpine PC <dmitche@mc Alpine law firm.com>  
**Sent:** Wednesday, February 17, 2016 4:10 PM  
**To:** Stamm, Dennis (DTMB)  
**Subject:** McAlpine PC Files Flint Class Action Suit



### **McAlpine PC Files Class Action Suit Against Flint's Water Treatment Engineers**

On January 25, 2016, McAlpine PC filed a class action lawsuit on behalf of the citizens of Flint against Texas-based Lockwood, Andrews & Newnam, Inc. ("LAN") in connection with its role in causing the widely-publicized lead contamination of Flint's drinking water. LAN was retained by the City of Flint to take overall charge of placing the Flint Water Treatment Plant (FWTP) into operation in April of 2014 using the Flint River -- the source for Flint's drinking water. It is alleged that LAN was negligent by failing to ensure that the FWTP incorporated anti-corrosive treatments in order to prevent lead and other dangerous contaminants from leaching into the drinking water. Flint had previously purchased its drinking water from Detroit which has treated its water with anti-corrosive chemicals for many years. Experts have universally criticized the decision not to employ such a well-known and basic precaution to guard against lead and other contamination, especially given the older service leads throughout the Flint community connecting the homes to the water supply.

The result of LAN's negligence have been devastating. Predictably, the corrosive Flint River water has attacked the metals in service leads allowing lead and other contaminants to reach levels which far exceed maximum levels established by the Federal government. Unfortunately, lead continued to leach into the drinking water for well over a year before it was discovered and caused Flint to switch back to Detroit water in the fall of 2015. But the damage has been done. Testing has revealed widespread lead poisoning of children through the Flint area. Some have also associated a spike in deaths caused by exposure to legionella bacteria in the drinking water which may have been caused by a failure of the FWTP to operate properly. And

it is likely that the damage to the service leads connecting property owners to the water system can only be corrected by a wide scale replacement of the leads.

Not only has the human health tragedy been catastrophic (especially for young children) but the property damage is staggering. Not only must the Flint water distribution system be repaired at tremendous cost, but property values have plummeted. Experts have estimated that property values have dropped by 25% or more due to the market stigma caused by the widespread media reports of the crisis. While the well-meaning efforts of celebrities, relief agencies, governmental entities and even presidential candidates have mobilized a wide scale effort to address the crisis, those same efforts have created a market stigma which is estimated to last up to 20 years, long after the underlying cause of the contamination has been rectified. The loss in property values alone could exceed \$200 million, not to mention the present and future personal injuries and repair costs.

This was a completely avoidable catastrophe, according to lead trial counsel Mark McAlpine. "LAN betrayed the public trust by failing to safeguard the citizens of Flint from a very well-known health risk that was easily avoided. Municipalities across the country are entirely dependent on the professional engineers who design treatment plants and advise drinking water authorities on the proper measures to ensure that the drinking water is safe. It is vitally important that we reinforce the professional obligations of firms like LAN which is why we are also seeking exemplary damages."

While there are a number of other class actions which have arisen out of the Flint water crisis, the McAlpine Suit is the only one against LAN which seeks to remedy the damages from private funds, rather than by redirecting state-wide taxpayer funds to solve the Flint crisis.

McAlpine PC is a national construction litigation law firm with extensive experience in water and waste water treatment plants and supply systems. The firm will draw heavily on its expertise in the water treatment industry and the many large and complex litigations it has handled in Michigan and around the country in the pursuit of restitution for the residents of Flint.

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**McAlpine PC**  
3201 University Drive, Suite 100  
Auburn Hills, MI 48326  
(248) 373- 3700  
[www.mcalpinepc.com/](http://www.mcalpinepc.com/)

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McAlpine & Associates, P.C. : 3201 University Drive : Auburn Hills : MI : 48326

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**From:** Cousineau, Alex (DTMB)  
**Sent:** Friday, February 19, 2016 1:09 PM  
**To:** Stamm, Dennis (DTMB)  
**Subject:** Custodians Key Words List

Legionnaire

Legionella

“boil water order” AND Flint

coli AND Flint

bacteria AND Flint

microb AND Flint

TTHM AND Flint

Lead AND Flint

emergency AND Flint

Karegnondi

“Genesee County Health Department”

Flint AND utilities

“Lead and Copper Rule”

“Detroit Water and Sewerage Department” AND Flint

DWSD AND Flint

“Flint River”

Pb AND water

KWA

Flint AND water

Alex Cousineau  
Student Assistant  
DTMB - Building Operations Division  
517-331-7451  
CousineauA@michigan.gov



HELP. CONNECT. SOLVE.

**From:** GOV Newsroom <govnewsroom@govsubscriptions.michigan.gov>  
**Sent:** Friday, February 12, 2016 10:13 AM  
**To:** Sweeney, Matthew (DTMB)  
**Subject:** NEWS RELEASE: Gov. Rick Snyder releases departmental emails produced regarding Flint water crisis



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CORE News Release

**Contacts:** [Dave Murray](#), [Laura Biehl](#), or [Anna Heaton](#)

**FOR IMMEDIATE RELEASE**

Friday, Feb. 12, 2016

517-335-6397

## **Gov. Rick Snyder releases departmental emails produced regarding Flint water crisis**

LANSING, Mich. - Gov. Rick Snyder's office today posted emails and corresponding documents that have been made available to requesting entities from state departments regarding the Flint water crisis. The documentation represents requests fulfilled to date by the Department of Environmental Quality, Department of Health and Human Services, Department of Treasury, Department of Technology, Management and Budget, and Department of Agriculture and Rural Development regarding Flint water.

"All levels of government failed the people of Flint," Snyder said. "This crisis should never have happened, but we are making progress each day to meet the needs of residents."

"By making the information easily accessible, everyone can review it and take what they need, and then we can all focus and work together on solutions, healing and moving Flint forward."

**NOTE: All emails and attachments can be accessed using the below links. Documents are large and will take time to download. Viewing on a mobile device is not recommended.**

### **LEGAL NOTICE**

- The release of these documents is not a waiver of any legal privilege. Because of the voluminous nature of these records, some documents that are subject to the attorney-client, attorney work product, and other privileges may have been inadvertently disclosed. Should this posting include such documents, their disclosure here does not constitute a waiver of the privilege.
- Those seeking information as part of a legal proceeding or investigation should not rely solely upon the documents posted here to satisfy their request. Such requests should be directed to the appropriate state custodian.
- The posting of these documents does not, is not intended to, and cannot be relied upon to, create any right or benefit, substantive or procedural, that is enforceable by any external party.

- [DEQ1](#)
- [DEQ2](#)
- [DEQ3](#)
- [DEQ4](#)
- [DTMB](#)
- [DHHS](#)
- [MDARD](#)
- [Treasury](#)

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**From:** GOV Newsroom <govnewsroom@govsubscriptions.michigan.gov>  
**Sent:** Friday, February 12, 2016 12:56 PM  
**To:** Sweeney, Matthew (DTMB)  
**Subject:** NEWS RELEASE: Gov. Rick Snyder requests opportunity to testify before federal oversight committee



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GOV News Release

**Contacts:** Dave Murray, Laura Biehl, or Anna Heaton

**FOR IMMEDIATE RELEASE**

Friday, Feb. 12, 2016

517-335-6397

## Gov. Rick Snyder requests opportunity to testify before federal oversight committee

Gov. Rick Snyder today said he asked the chairman of the U.S. House Committee on Oversight and Government Reform for the opportunity to testify to explain how the local, state and federal governments combined to fail the people of Flint and the improvements he is recommending at the federal level as well as in Michigan to ensure a water quality crisis of this nature does not happen again.

The governor called Congressman Jason Chaffetz (R-UT) on Thursday and offered to travel to Washington, D.C. for a future hearing to explain mistakes made by water quality experts that led to the current crisis and detail the emergency response in place to help residents recover.

“The people of Flint have suffered because they were failed by all levels of government, and so it is understandable that there are questions at all levels of government,” Snyder said. “In Michigan we are learning a great deal from this crisis and I am hopeful the federal government also will use this as an opportunity to examine health and safety protections in place, assess infrastructure needs, and avoid this type of crisis in the future.”

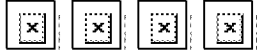
Snyder was not invited to the first Flint water hearing held Feb. 3 by the U.S. House Committee on Oversight and Government Reform. Keith Creagh, interim director of the Department of Environmental Quality, represented the state at the hearing of the full committee.

Snyder last fall appointed an independent task force to identify where specific failures occurred within state government. Their report is expected in the coming weeks. The state Office of the

Auditor General also examined events leading to the water crisis, and released a report that can be found [here](#).

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**From:** GOV Newsroom <govnewsroom@govsubscriptions.michigan.gov>  
**Sent:** Sunday, February 14, 2016 3:02 PM  
**To:** Sweeney, Matthew (DTMB)  
**Subject:** NEWS RELEASE: Gov. Rick Snyder seeks federal waiver to expand Medicaid services in Flint to people under age 21, pregnant women  
**Attachments:** Snyder+Waiver+Letter+021316.pdf; Flint+waiver+2-13-16+--+FINAL.pdf



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COM News Release

**Contacts:** Governor's Office: [Dave Murray](#), [Laura Biehl](#), or [Anna Heaton](#)

517-335-6397

MDHHS: [Jennifer Eisner](#)- 517-241-2112

**FOR IMMEDIATE RELEASE**

Sunday, Feb. 14, 2016

**Editor's note: See attached for official letter and waiver request.**

## **Gov. Rick Snyder seeks federal waiver to expand Medicaid services in Flint to people under age 21, pregnant women**

*Request would ensure access to needed health services*

LANSGING, Mich. – Gov. Rick Snyder is seeking to expand Medicaid for those up to age 21 and pregnant women who have been served by the city of Flint's water system, and today submitted a request to the Centers for Medicare and Medicaid Services.

"Children, teens and young adults exposed to lead need more coverage to get testing and the treatment they need," Gov. Rick Snyder said. "Expanding these services and lead abatement efforts will mitigate the risks of lead exposure and result in better identifying any long-term health challenges, including behavioral issues."

Approval of the waiver request would mean an expansion of Medicaid and Children's



Health Insurance Program services to about 15,000 more Flint residents.

In his letter, Gov. Snyder said the state of Michigan would dedicate case managers to help individuals with:

- Coordinating primary care physicians and behavioral health providers, Medicaid health plans and others to ensure access to all necessary health services;
- Providing nutrition support;
- Improving access to educational and social supports and services that may be available in the community to assist them with their individual needs.

The program would meet the needs of Flint's children, in addition to many other forms of aid being provided by the state of Michigan, the city of Flint and others. Medicaid and CHIP now are primarily income-based aid programs.

Those eligible for coverage include anyone up to the age of 21 and are being served, or who were served, by Flint's water system between April 2014 and a future date when the water system is deemed safe. Pregnant women and their future children will also be made eligible. Coverage is available to all incomes. Individuals with income over 400 percent of the federal poverty level - which is \$47,520 for one person or \$97,200 for a family of four - will have the option to buy into the program for full Medicaid benefits.

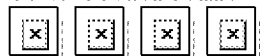
The state of Michigan continues to coordinate response efforts in partnership with the all federal, state, and local levels of government and community organizations.

Additional information about water response efforts is available at [www.michigan.gov/flintwater](http://www.michigan.gov/flintwater), by calling United Way's 2-1-1 or visiting [www.helpforflint.com](http://www.helpforflint.com).

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- [Snyder Waiver Letter 021316.pdf](#)
- [Flint waiver 2-13-16 -- FINAL.pdf](#)

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STATE OF MICHIGAN  
EXECUTIVE OFFICE  
LANSING

RICK SNYDER  
GOVERNOR

BRIAN CALLEY  
LT. GOVERNOR

February 13, 2016

Ms. Victoria Wachino, Director  
Center for Medicaid and Chip Services  
Centers for Medicare and Medicaid Services  
7500 Security Boulevard  
Mail Stop: S2-01-16  
Baltimore, Maryland 21244-1850

Dear Ms Wachino:

The State of Michigan hereby submits a demonstration application, pursuant to Section 1115 of the Social Security Act, to address issues related to lead exposure in the impacted areas of Flint, Michigan.

The waiver request has three aims: (1) to expand Medicaid and Children's Health Insurance Program eligibility for select individuals (i.e. children up to age 21 and pregnant women) in the impacted area; (2) to coordinate comprehensive benefits and resources through the provision of Targeted Case Management services; and (3) to provide a mechanism for expanded lead abatement activities in the impacted area. Approval of this demonstration will expand access to health care, case management and other supportive services and is necessary to minimize and further prevent any long-term adverse health effects associated with lead exposure.

We appreciate the assistance both you and your colleagues at the Centers for Medicare & Medicaid Services have already provided, and look forward to working together to achieve our mutual goal of improving the health and well-being of Michigan's citizens.

Sincerely,

Rick Snyder  
Governor

cc: Eliot Fishman, CMS  
Megan LaPore, CMS  
Paul Boben, CMS  
Andrea Casart, CMS  
Tonya Moore, CMS  
Angela Garner, CMS  
Ruth Hughes, CMS  
Leslie Campbell, CMS

Enclosure

A Medicaid Waiver Request to Assist in Addressing Health Impacts from Potential Lead Exposure in  
Flint, Michigan, Pursuant to Section 1115 of the Social Security Act

February 13, 2016

State of Michigan

Rick Snyder, Governor

Nick Lyon, Director  
Michigan Department of Health and Human Services  
201 Townsend Street  
Lansing, MI 48913

## I. Overview

The State of Michigan, through its Department of Health and Human Services (MDHHS), hereby submits the following request for a waiver pursuant to Section 1115 of the Social Security Act. The purpose of this waiver request is to address potential lead exposure in the impacted areas of Flint, Michigan as further described herein.

This request has three aims: (1) to expand Medicaid and Children's Health Insurance Program (CHIP) eligibility for select individuals in the impacted area; (2), to coordinate comprehensive benefits and resources for these individuals through the provision of Targeted Case Management services; and (3) to provide a mechanism for expanded lead abatement activities in the impacted area. Although measures have been taken to address the public health issues brought about by this emergency, obtaining proper health care, case management and other assistance is necessary to minimize and further prevent any long-term adverse health effects associated with lead exposure.

## II. Section 1115 Waiver Request

### A. Expansion of Medicaid and CHIP Eligibility for Impacted Individuals

MDHHS proposes to suspend or alter existing eligibility requirements to provide Medicaid eligibility for select individuals who are served by the Flint water system or were served by the Flint water system. The requirements to be modified and the target population are described below.

1. Eligible Individuals: Eligible individuals include residents of Michigan who meet one of the following criteria:
  - Those individuals up to age 21 who are served by the Flint water system or were served by the Flint water system between April 2014 and the date on which the Flint water system is deemed safe by the appropriate authorities. This would include any children born to the pregnant women described below.
  - Those individuals who are served by the Flint water system and are pregnant between the date of approval of this waiver request and the date on which the Flint water system is deemed safe by the appropriate authorities.
2. Income and Asset Standards: An income standard of 400 percent FPL would be applied, using MAGI-based methodologies. No asset test would be applied. Individuals up to age 21 and pregnant women with household income above 400 percent FPL could buy in to unsubsidized coverage under the program.
3. Annual Renewals: MDHHS will use an electronic passive renewal process to redetermine the eligibility of those found eligible under this waiver. The renewals will occur at least once in each twelve month eligibility period. Income and residency will be verified. Those who are found ineligible through the electronic process will be given an opportunity to provide paper verification. In addition, any individual who has already been determined eligible for a Medicaid category and is served by or has been served by the Flint water system during the above mentioned period will maintain their current eligibility according to the rules described

above. However, these individuals may be reevaluated using the modified standards if they lose their eligibility at any time before the Flint water system is deemed safe by the appropriate authorities.

4. Duration of Eligibility: Those determined eligible based on the above criteria will retain full Medicaid eligibility according the following schedule:

- Pregnant Women: The duration of the pregnancy and during the two calendar months post-delivery.
- All others: Until the age of 21.

5. Benefits

Eligible beneficiaries described above will receive the full array of State Plan benefits. This includes the provision of Early and Periodic Screening, Diagnostic and Treatment Services (EPSDT) for children up to age 21, Non-Emergency Medical Transportation (NEMT) and Maternal Infant Health Program services.

6. Delivery System

The State will utilize its existing delivery systems to provide Medicaid benefits to eligible individuals. Individuals will be enrolled in the Medicaid Health Plans, consistent with the State's approved §1915(b) waiver. Populations that are considered voluntary or exempt from enrollment into a Medicaid Health Plan (e.g., Native Americans, beneficiaries who have other Health Maintenance Organization or Preferred Provider Organization coverage, etc.), will remain a voluntary or exempt population from managed care under this demonstration.

Behavioral health services and related specialty supports will also be provided to eligible individuals through the State's existing Prepaid Inpatient Health Plan system in accordance with the Medicaid State Plan and any relevant waiver authorities. The services provided under this demonstration will be coordinated with existing case management services as appropriate.

7. Cost-Sharing

Michigan does not impose any cost sharing for individuals under 21 or pregnant women under the state plan. Cost-sharing for eligible individuals described above will be consistent with the Medicaid State Plan. Children under age 19 covered under MICHild (the state's title XXI-funded Medicaid expansion program, with income between 160 – 212% of the FPL) are charged a premium under the state plan. However, individuals subject to this waiver will be exempt from all premiums. Children who are currently eligible for the MICHild program and are served by or have been served by the Flint water system as described in Section II A will also be exempt from premiums for the duration of their eligibility.

B. Targeted Case Management

In addition to the benefits described above, the State plans to offer Targeted Case Management (TCM) Services to all children and pregnant women served by the Flint water system who have

been determined eligible for Medicaid. For the purposes of this demonstration, TCM services are defined as services furnished to assist these individuals within the target population in gaining access to needed medical, social, educational, and other services. The State will provide face-to-face TCM services in a manner consistent with 42CFR 441.18 and 42 CFR 440.169 through a Designated Provider Organization (DPO), as defined below.

1. Target Population

For the purposes of this demonstration, the target group includes all children who are newly eligible pursuant to Section II A, as well as all Medicaid eligible children (up to 21) served by the Flint water system.

2. Delivery System

As noted above, the State will provide TCM services through DPOs. For the purposes of this demonstration, a DPO is any provider who has been approved by the State (in coordination with community leaders and stakeholders in the impacted area) and meets the following qualifications:

- Is currently enrolled as a Michigan Medicaid Provider;
- Can demonstrate the capacity to provide all core elements of TCM, including comprehensive assessment and care plan management, as well as linking, coordination and long-term monitoring of services;
- Has a sufficient number of staff to meet the service needs of the target population and the administrative capacity to ensure the provision of quality services in accordance with State and Federal requirements;
- Has experience in the coordination and linkage of community services; and
- Has the willingness and capabilities to coordinate with the individual's Medicaid Health Plan, as applicable.

3. DPO Staff Qualifications

The DPO will provide TCM services primarily through the use of a case manager. The case manager must meet one of the following criteria:

- Licensure as a Registered Nurse by the Michigan Department of Licensing and Regulatory Affairs and at least one year of experience providing community health, pediatric or maternal of infant health nursing services; or
- Licensure as a Social Worker by the Michigan Department of Licensing and Regulatory Affairs and at least one year of experience providing social work services to families.

With active participation by the beneficiary, case managers will be required to provide comprehensive TCM services consistent with 42 CFR 440.169, which includes but is not limited to: performance of a comprehensive history, assessment, and reassessment of the individual; the development and ongoing management of an individualized plan of care, including identification of goals and actions; the provision of ongoing communication with

the individual's primary care physician and health plan (as applicable); coordination of health care and related community support services, including physical and behavioral health-related services (i.e. Medicaid health plans and community mental health services programs), nutritional support and age appropriate referrals to Early On, Great Start Readiness Programs and Head Start; and referral to and assistance in obtaining additional social supports, including financial, housing and transportation assistance, and lead assessment and abatement resources.

### C. Lead Abatement

The State also seeks enhancement and expansion of its current lead abatement program through the use of a designated state health program model. As part of this expansion, the State would provide abatement services to homes in the impacted area. Abatement services are defined as the removal of lead hazards, including:

- The permanent enclosure or encapsulation of lead based paint,
- The replacement of surfaces or fixtures, the removal or covering of soil lead hazards, and
- All preparation, cleanup, disposal, and post-abatement clearance testing activities associated with such measures.

Individuals performing abatement services must be properly certified by the state. MDHHS also requests funding to train individuals in lead abatement.

### III. Goals and Objectives

Through the provision of direct health care services as part of expanded eligibility, and the inclusion of TCM services, along with the provision of lead abatement activities, the State expects to do the following:

- Identify and address any physical or behavioral health issues associated with actual or potential exposure to lead hazards.
- Mitigate lead hazards in the impacted area through the provision of expanded lead abatement activities, which will result in a reduction in the number of individuals experiencing potential lead exposure.

As part of this demonstration, the State will test the following hypotheses:

- Providing expanded eligibility under this waiver will allow for enrollees to have access to services to identify and address physical or behavioral health issues associated with lead exposure.
- Providing Targeted Case Management services will allow for enrollees to receive assistance in gaining access to needed medical, social, educational, and other service.
- Providing enhancement and expansion of the lead hazard removal program will reduce the potential for ongoing or re-exposure to lead hazards.

To test these hypotheses, the State will utilize the following evaluation measures:

- Utilization of services for waiver enrollees including but not limited to access to primary/preventive services, lead screening, well-child visits, behavioral health services.
- Utilization of TCM services including but not limited to the number of waiver enrollees served, types of referrals provided.
- Number of homes in the designated area in which lead hazard removal has occurred.

#### IV. Enrollment and Financial Information

The State anticipates approximately 15,000 individuals will be eligible for the group described in Section II A. In addition, approximately 30,000 individuals in the impacted area are currently enrolled in Medicaid.

#### V. Cost-Effectiveness and Budget Neutrality

The Medicaid Eligibility Group (MEG) and associated amounts listed in the table below in conjunction with the amount calculated in paragraph (B) constitute the budget neutrality limit for the target population.

MEG	DY 1 – PMPM	DY 2 – PMPM	DY 3 – PMPM	DY 4 – PMPM	DY 5 – PMPM
Target Population	\$446.83	\$449.35	\$469.07	\$484.60	\$500.93

- The PMPM amounts detailed in the table above represent estimated total computable costs for the full array of State Plan benefits and Targeted Case Management Services for the target population. If the state's experience of the take up rate and other factors that affect the costs of this population indicates that the PMPM limit above may underestimate the actual costs of State Plan benefits and Targeted Case Management Services for the target population, the state may submit a PMPM adjustment for CMS review and approval without submitting a formal waiver amendment.
- In addition to the PMPM amounts above, the budget neutrality amounts will be increased to include the total computable costs of lead abatement services for the target population in the impacted area. These costs will be incurred in a manner which utilizes existing state administrative infrastructure and lead abatement programs. The non-federal share of these costs will be limited to resources appropriated by the state for the express purpose of lead abatement in the impacted area. Amounts associated with this paragraph will be reported to CMS on an annual basis for inclusion in the overall budget neutrality limit for the target population.
- The State requests Title XXI funding be made available for the population made eligible by this waiver and all lead abatement activities described herein.



## VI. Waivers and Expenditure Authorities

MDHHS seeks waiver of the following requirements of the Social Security Act:

- Eligibility §1902(e)(14) – To the extent necessary to eliminate the income and asset test and modify redetermination requirements for eligible individuals as described herein.
- Comparability §1902(a)(17) or § 1902(a)(10)(B) - To the extent necessary to provide the benefits described in this demonstration request to those individuals who meet the criteria described herein.
- Cost-Sharing §1902(a)(14) insofar as it incorporates Sections 1916 and 1916A, and § 2103(e) - To the extent necessary to waive premiums in the State's MICHild program for those individuals impacted by this demonstration.
- Freedom of Choice §1902(a)(23) - To the extent necessary to allow the State to limit those entities providing Targeted Case Management services under this demonstration.
- Statewideness §1902(a)(1) - To the extent necessary to allow the State to carry out the demonstration as described herein.
- Amount, Duration, and Scope of Services -Section 1902(a)(10)(b) - To the extent necessary to allow the State to provide a benefit package to the demonstration population that differs from the State Plan benefit package.

## VII. Public Notice and Tribal Consultation Process

Given that this request is intended to address an emergency, as declared by the President on January 16, 2016, the State seeks an exemption from the public notice process pursuant to 42 CFR 431.416(g). However, the State does intend to seek input from the public as well as various stakeholders as part of the waiver development and implementation process, and has already issued some information through a press release as the State developed this proposal.

Given the expedient nature of this emergency request, the State also requests modification of the tribal consultation process. The State is submitting a letter to the Tribal Chairs and Health Directors in concert with the submission of this request, which will notify them of this proposal. MDHHS expects to schedule a conference call with the Tribal Chairs and Health Directors to discuss the waiver application, seek consultation and answer any questions.

## VIII. Implementation Timeline

The State anticipates a phased approach to implementation upon approval of the demonstration.

The State also plans to engage in targeted outreach efforts to reach the individuals described in Section IIA as well as those in the impacted area who are currently eligible. This may include, but is not limited to, increasing the availability of application materials and related support services in the impacted area and providing State eligibility specialists in schools, health care facilities and other community locations to assist with the application process. The State also expects to pursue a streamlined application process for individuals who may be eligible under this demonstration.

IX. Expedited Renewal

Given the possible long-term risks from potential lead exposure, the State requests that upon expiration of the waiver, an expedited renewal process will be granted.

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**From:** GOV Newsroom <govnewsroom@govsubscriptions.michigan.gov>  
**Sent:** Tuesday, February 16, 2016 5:27 PM  
**To:** Sweeney, Matthew (DTMB)  
**Subject:** NEWS RELEASE: Gov. Rick Snyder: Process under way to locate and replace lead water pipes in Flint



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GOV News Release

**Contacts:**

Dave Murray, Laura Biehl, or Anna Heaton  
517-335-6397

**FOR IMMEDIATE RELEASE**

Tuesday, Feb. 16, 2016

## **Gov. Rick Snyder: Process under way to locate and replace lead water pipes in Flint**

***Flint-based engineering firm to track service lines, identify high-priority areas***

FLINT, Mich. – Work on replacing high-risk lead service lines in Flint is under way as state and city leaders collaboratively focus on removing pipes in priority areas while analyzing the city's water pipe network to maximize efficiency, Gov. Rick Snyder said.

The state today came to an agreement with Rowe Professional Services, a Flint-based engineering firm, to update recent analysis of water pipes in the city and boost efforts to protect the health and safety of city residents.

"We're committed to the people of Flint, and the top priority is ensuring people have access to safe water," Snyder said. "We need to make sure people will be able to once again turn on the tap and be able to use what comes from it. We're immediately targeting high-risk, high-hazard homes to help those families. Together, we can focus on longer-term solutions."

Retired National Guard Brig. General Michael McDaniel is assisting in coordinating the efforts between the city of Flint, the Lansing Board of Water and Light, state and federal agencies and other stakeholders.

"Flint Mayor Karen Weaver wants this work to be completed as quickly as possible to protect Flint residents," McDaniel said. "We've been working in partnership to identify the areas that need to be addressed immediately and remove lead pipes, bringing peace of mind to Flint families and make

sure this never happens again.”

Snyder said a supplemental budget request approved unanimously in the Legislature last month includes money for utilities and can be used to survey Flint’s underground network of pipes. Ongoing water testing is revealing where there are high-risk, high-priority areas that should be addressed most quickly. Teams are moving with great urgency to locate where lead water pipes are located and focus on high-risk areas.

“We need to find out which of the city’s pipes are made of lead and have lead soldering, and are the most critical to address immediately,” he said. “We’re hiring Flint residents and training them to assist with that process, working together to make the community safer.”

A supplemental budget request to the Legislature includes \$25 million that can be used for water infrastructure. Snyder said other resources can potentially be tapped for additional funds to replace pipes.

The \$25 million was included in a \$195 million package of immediate and long-term support for Flint and its families that Snyder unveiled as part of Wednesday’s budget presentation, focusing on health, education and infrastructure.

The budget request includes money for other infrastructure needs, including water testing, inspecting and replacing fixtures in schools and daycare facilities, prioritizing infrastructure repairs and staying connected with Detroit water.

Also included is money for food and nutritional programs, health-related programs and funds to bring relief to residents who had been paying for water they could not use.

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**From:** DTMB Director and CIO David Behen <dtmb@govsubscriptions.michigan.gov>  
**Sent:** Wednesday, February 17, 2016 10:10 AM  
**To:** Sweeney, Matthew (DTMB)  
**Subject:** The Gov. Snyder's Budget Proposal



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DTMB Header 9/22/15

Good morning everyone. I hope everyone had a great holiday weekend.

I had the good fortune to travel to Marquette on Monday with Chad Laidlaw, DTMB's policy and planning analyst, to meet with city, business and university leaders and to address the Economic Club of Marquette. I told them about the many things DTMB does, placing special emphasis on our work in mobility and cybersecurity. Marquette is really developing and making its mark as an innovative and entrepreneurial community.

Now work.

The executive budget Gov. Snyder presented last week outlined his investment plan for Michigan. Yes, the proposal for fiscal year 2017-18 outlined a strategy to address the critical challenges of addressing the Flint water crisis and turning around Detroit's Public Schools, but the \$54.9 billion plan also includes investment in four key areas:

- **Education.** The budget increases investment to K-12 schools, community colleges and the state's public universities. Additional funds are proposed to expand career, technical, science, technology, engineering and math programs.
- **Protecting the Public.** The governor's plan expands the Secure Cities program, which has reduced violent crime in four major Michigan cities. Funds also would support an additional trooper recruit school and an academy to train corrections officers, among other initiatives.
- **Putting People First.** The governor recommends continued expansion of the Healthy Kids Dental Program and funding efforts to ensure residents have access to affordable health care. His proposal boosts funds to help cover new higher cost specialty medications to treat conditions such as hepatitis C and cystic fibrosis, among others.
- **Investing in Infrastructure.** The proposal allocates \$1.2 billion to maintain and repair Michigan roads, bridges and other critical infrastructure.

The budget proposal also includes FY 2017-18 funding recommendations for DTMB. Gov. Snyder recommends ongoing funding of \$1.3 billion for department operations and a one-time allocation of \$32.4 million.

A few highlights include:

- \$502 million for information technology support for all state agencies and \$132.8 million for 14 high-priority IT projects in seven agencies. He recommends increasing the Information Technology Investment Fund by \$7 million, from \$65 million to \$72 million. This fund supports several major multiyear IT projects and upgrades, including the replacement of outdated legacy systems.
- An additional \$5 million to support cybersecurity improvements to safeguard citizens' personal information and protect critical infrastructure and government services.
- IT support of \$6.5 million to modernize the Office of Retirement Services' systems and enhance customer service for more than 530,000 current and future retirees.

You can see the full executive budget recommendations, which are posted on the Budget Office website. Details of DTMB's proposed budget begin on page B-75.

We can expect to see many changes before the budgets are signed and become effective Oct. 1. The executive budget will be used by the House and Senate Appropriations Committees as they work on their own budgets and hold committee hearings on the proposals. I'll keep you posted as the process moves ahead.

As always, I welcome your notes, whether about the budget process or any other topic. Please send them to me at [behend@michigan.gov](mailto:behend@michigan.gov).

Thank you again for all the good work you do. I hope you have a great week ahead.

David

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**From:** GOV Newsroom <govnewsroom@govsubscriptions.michigan.gov>  
**Sent:** Thursday, February 18, 2016 1:23 PM  
**To:** Sweeney, Matthew (DTMB)  
**Subject:** NEWS RELEASE: Gov. Rick Snyder: Legislative approval of \$30 million to assist Flint residents with water bills essential step in ongoing recovery efforts



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COWB Statement

**Contacts:** [Dave Murray](#), [Anna Heaton](#) or [Laura Biehl](#)

**FOR IMMEDIATE RELEASE**  
Thursday, February 18, 2016

517-335-6397

**Gov. Rick Snyder: Legislative approval of \$30 million to assist Flint residents with water bills essential step in ongoing recovery efforts**

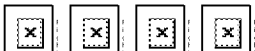
Gov. Rick Snyder made the following statement today with regards to the state House's approval of \$30 million to provide relief for a portion of Flint residents' water and sewer bills going back to April 2014:

"Flint residents should not have to pay for water they cannot drink. I have continually said that the crisis will be solved by everyone coming together with solutions, and I would like to thank the Legislature for being a strong partner on getting immediate funding for recovery to the city," Snyder said. "Politicizing this issue has not yet delivered any solutions for Flint's families, but with passage of today's \$30 million, Michigan lawmakers have helped to aid Flint residents with nearly \$70 million in state funding in the past four months. The Legislature's continuing support demonstrates the positive results that come from putting people above politics."

Editor's note: The Senate will need to concur on the House's version of SB 136.

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**From:** GOV Newsroom <govnewsroom@govsubscriptions.michigan.gov>  
**Sent:** Thursday, February 18, 2016 2:52 PM  
**To:** Sweeney, Matthew (DTMB)  
**Subject:** NEWS RELEASE: Gov. Snyder: Flint to receive additional \$2 million in water infrastructure replacement funding



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COMB News Release

**Contacts:** Dave Murray, Laura Biehl, or Anna Heaton

**FOR IMMEDIATE RELEASE**

Feb. 18, 2016

517-335-6397

## **Gov. Snyder: Flint to receive additional \$2 million in water infrastructure replacement funding**

*Money will help advance action plan Flint mayor and state agreed to on Feb. 8*

LANSING, Mich. – Flint will receive an additional \$2 million from the state to help with water infrastructure replacement costs, Gov. Rick Snyder said today, which will be available for the city to start removing priority lead service lines within the next 30 days. Under Mayor Weaver's plan, which relies on estimates from the Lansing Board of Water and Light, this funding would cover replacement of lead service lines for several hundred homes.

The financing will come in the form of grant funding, intended to reimburse the city for the \$2 million it paid as part of the state-local agreement to reconnect with the Detroit water system last October. The Flint City Council and chief financial officer will have to take action to complete the grant process.

“This funding continues Michigan’s substantial and coordinated response to the Flint water crisis,” Snyder said. “We continue to ensure every possible resource is being utilized so that Flint families have safe and reliable drinking water in their homes and schools.”

The Financially Distressed Cities, Villages and Townships Grant is designed to ensure that funding can be used to ensure the safety, reliability and sustainability of the city’s water system. Municipalities are eligible for a grant if they are experiencing one or more conditions indicative of “probable financial stress”. The city of Flint also received a \$2 million dollar grant from this program in Feb. 2015 to finance water system infrastructure improvements.

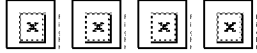
The state continues to work closely with the city of Flint on a comprehensive approach to identify lead service lines and replace them, beginning with the highest priority homes – ones with very high lead levels and those with young children or pregnant women in the home. Rich Baird, who is leading Gov. Snyder’s Mission Flint team, and State Budget Director John Roberts met with Flint Mayor Karen Weaver on Feb. 7 to discuss the governor’s proposed budget recommendation and the plan to coordinate with Rowe Engineering to complete an infrastructure study and begin service line replacement on the most high-priority homes in February. Gov. Snyder and Baird met with Mayor Weaver and Gen. Mike McDaniel, head of Flint’s Fast Start program, on Feb. 8, where all parties agreed to move forward on the contract with Rowe to complete an infrastructure study before replacing lines.

To date, more than 10,000 Flint homes have been tested for lead levels. One Flint home on Feb. 11 was identified as having higher than 10,000 parts per billion lead levels. A response team comprised of DEQ, DHHS and a licensed plumber made contact with the homeowner on Feb. 12, where a plumbing inspection, cleansing of aerators and flushing of lines was provided. The homeowner was provided two additional test kits and a bus pass to assist with travel to a clinic for blood testing. The High Lead/Copper Team visited with the resident again Wednesday.

Since Oct. 2, 2015, the state has assisted the city of Flint in the amount of \$39.3 million. A supplemental funding bill, pending final legislative approval, will allocate an additional \$30 million to aid the city of Flint in crediting a portion of residents’ water bills going back to April 2014 for water that was unsuitable for consumption. State Treasurer Nick Khouri is working with the city of Flint’s chief financial officer on a plan for implementation of the reimbursements.

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**From:** Steven Peruski <SPeruski@house.mi.gov>  
**Sent:** Tuesday, November 17, 2015 3:01 PM  
**To:** Sweeney, Matthew (DTMB)  
**Subject:** RE: Flint office of Urban and Metropolitan Initiatives

Matt,

Thank you for sending more detailed information. We are also interested in additional information not included in the highlights you sent, if that is practical.

Thanks,  
Steve

Steven Peruski  
Chief of Staff  
Representative Pam Faris  
517-373-7557

---

**From:** Sweeney, Matthew (DTMB) [<mailto:SweeneyM1@michigan.gov>]  
**Sent:** Tuesday, November 17, 2015 10:11 AM  
**To:** Steven Peruski <SPeruski@house.mi.gov>  
**Subject:** RE: Flint office of Urban and Metropolitan Initiatives

Hi Steve. I asked the OUMI for an update on some of their recent efforts in Flint. Below are some highlights:

- 1) Flint water issue: OUMI Director Harvey Hollins has served as a communications link between residents, clergy, and other stakeholders and State agencies.
- 2) Expansion of the AmeriCorps Urban Safety Program to Flint: OUMI played a lead role in expanding this program that was a tremendous success in Detroit to Flint.
- 3) Demolition Funding: OUMI was instrumental in Flint receiving \$20.1 million in federal funds for blight elimination.
- 4) Transition from an Emergency Manager: OUMI has played a pivotal communications role as the City transitions from an EM. Harvey Hollins is working closely with newly-elected Mayor Karen Weaver to assist in her interaction with various state agencies as needed.
- 5) Public Safety Forum: Flint was the first city in Michigan to host a Michigan State Police/OUMI Public Safety Forum to identify ways MSP can better engage with and provide resources to participants in its Secure Cities Program. Since that time, OUMI has hosted forums in Saginaw, Inkster, Muskegon Heights and Benton Harbor, and will be returning to Flint for an update on efforts
- 6) Court Consolidation: OUMI worked with Genesee County Chairman Curtis to ensure a smooth consolidation of District Courts 67 & 68, resulting in a savings of \$8.4 for the City of Flint.
- 7) Anchor Strategy: Flint was one of eight cities assessed to see if they could benefit from an anchor strategy similar to the one implemented in Midtown Detroit. OUMI will be following up with the City's new Planning and Development Director to gauge interest in moving forward.
- 8) MCOLES Legislation: OUMI is working with House and Senate sponsors on legislation to allow private security officers to have police authority within specific boundaries. This would specifically assist Kettering University, Hurley Hospital, UofM Flint, and others.

I hope this is helpful. Please let me know if you need additional information.

Best,

Matt

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**From:** Steven Peruski [<mailto:SPeruski@house.mi.gov>]  
**Sent:** Thursday, November 12, 2015 3:41 PM  
**To:** Sweeney, Matthew (DTMB)  
**Subject:** Flint office of Urban and Metropolitan Initiatives

Matt,

My boss is trying to find out, “what was done and dollars spent at the Flint office of Urban and Metropolitan Initiatives.” We were sent an agenda for FY 2013-14 (attached), but it does not contain much financial information or details of actual activity completed in Flint.

Do you have or can you get information that will answer my boss’ questions?

Thanks,  
Steve

Steven Peruski  
Chief of Staff  
Representative Pam Faris  
517-373-7557

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**From:** Fitzgerald, Timothy (MSP) <fitzgeraldt@michigan.gov>  
**Sent:** Tuesday, January 19, 2016 4:37 PM  
**To:** Rep. Larry Inman (District 104)  
**Cc:** Snyder, Rick (GOV); Keilen, Alison (GOV); Sweeney, Matthew (DTMB); Dehner, Amy (MSP)  
**Subject:** Re: Flint Water filters

Danielle,

Attached is verbiage from the DEQ. Specifically, Brita Faucet Filtration System, model number SAFF-100 (in white, black or chrome), the PUR Faucet Mount, model number FM-3700B, and the ZeroWater® 23-Cup Dispenser, model number ZD-018, are certified for lead reduction in accordance with NSF/ANSI 53 – Drinking Water Treatment Unit Standard for Health Effects.

Please let me know if you need additional information.

Sgt. Tim Fitzgerald  
Legislative Liaison  
Office of the Director  
Michigan State Police  
Office (517) 241-0384  
Cell (517) 927-6661

***“A PROUD tradition of SERVICE through EXCELLENCE, INTEGRITY, and COURTESY”***

On Jan 19, 2016, at 10:50, Rep. Larry Inman (District 104) <[LarryInman@house.mi.gov](mailto:LarryInman@house.mi.gov)> wrote:

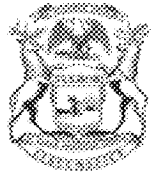
Good Morning,

Representative Inman received the following email from one of his constituents. If someone could help me to obtain this information I would be very grateful.

Thank you,

**Danielle Bruci**  
Legislative Assistant  
Office of State Representative Larry Inman

**Anderson House Office Building, S1388**  
124 North Capitol Avenue  
P.O. Box 30014  
Lansing, MI 48909-7514  
[DBruci@house.mi.gov](mailto:DBruci@house.mi.gov)  
Office: (517) 373-1766



MICHIGAN HOUSE  
REPUBLICANS

---

**From:** Andy Marek [<mailto:diditforlove@yahoo.com>]  
**Sent:** Monday, January 18, 2016 10:32 PM  
**To:** Rep. Larry Inman (District 104) <[Larryinman@house.mi.gov](mailto:Larryinman@house.mi.gov)>  
**Subject:** Flint Water filters

Dear Representative Inman,

It has been brought to my attention that Michigan has been buying water filters for the City of Flint. I am interested in finding out what brand, model, and types of filters were purchased for Flint.

Thank you for your assistance retrieving this information,

Andy Marek  
2875 East Railroad Ave  
Interlochen, Mi 49643

(231)218-9175

[diditforlove@yahoo.com](mailto:diditforlove@yahoo.com)

---

**From:** VanDyke, Trevor (DNR)  
**Sent:** Friday, January 29, 2016 8:11 AM  
**To:** Sweeney, Matthew (DTMB)  
**Subject:** RE: HB 5128

We worked this bill last summer and are very much in support of it.

- We don't support a 2 year sunset. (recently passed PA 20 of 2015 didn't have a sunset for retired Attorneys, why would we put this for wild fire suppression services?)
- The prior bill (HB 4415'11) had "wild fire suppression services" we would be open to that change instead of firefighter.
- Furthermore, since the bill was worked on, other emergencies have been brought to our attention that we would also like the legislature to consider. There is a need for more trained Incident Management personnel on the Flint scene. This might be something that we propose the legislature consider including as well.

Sincerely,

**Trevor J. VanDyke, J.D.**  
*Director, Legislative & Legal Affairs Office*  
*Michigan Department of Natural Resources*  
*Ph. 517.284.5308*  
*Fx. 517.335.4242*  
[vandyket1@michigan.gov](mailto:vandyket1@michigan.gov)



---

**From:** Sweeney, Matthew (DTMB)  
**Sent:** Thursday, January 28, 2016 2:50 PM  
**To:** VanDyke, Trevor (DNR)  
**Subject:** FW: HB 5128

Sorry, should have run these by you first. Didn't realize you guys were listed as co-lead with us, though it makes sense. Also didn't know you initiated the bill. Hopefully none of the below cause you any heartache?

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**From:** Stephen Daunt [<mailto:sdaunt@house.mi.gov>]  
**Sent:** Thursday, January 28, 2016 2:47 PM  
**To:** Sweeney, Matthew (DTMB)  
**Subject:** RE: HB 5128

Matt,

Thanks for the info. I'm okay with the changes, except maybe the 2 year sunset. Would like more reasoning for that.

Also, please copy Trevor VanDyke DNR Liaison on this, as the bill came from them and I see you are co-lead on this bill.

Steve



---

**From:** Sweeney, Matthew (DTMB) [mailto:SweeneyM1@michigan.gov]  
**Sent:** Thursday, January 28, 2016 2:42 PM  
**To:** Stephen Daunt <sdaunt@house.mi.gov>  
**Subject:** FW: HB 5128

FYI.

---

**From:** Sweeney, Matthew (DTMB)  
**Sent:** Thursday, January 28, 2016 2:22 PM  
**To:** 'rnaeyaert@house.mi.gov'  
**Subject:** HB 5128

Hey there! Hope you're doing well!

I saw HB 5128 just got posted for Natural Resources next week. We have Office of Retirement Services (ORS) in DTMB and they have been tracking this bill. They have some suggestions we would like to share if Rep. Rendon is open to them. None of them would drastically change the scope of the bill, but would rather ensure it doesn't have any unintended consequences.

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Would you be willing to discuss these modest changes with Rep. Rendon? Of course we'd be glad to come in and discuss them in person if that would be more helpful.

Thanks!

Sweeney

Matt Sweeney  
Legislative Liaison & Policy Advisor  
Department of Technology, Management & Budget  
517.373.7505



---

**From:** VanDyke, Trevor (DNR)  
**Sent:** Monday, February 01, 2016 10:10 AM  
**To:** Sweeney, Matthew (DTMB)  
**Subject:** RE: HB 5128

Sweeney,

We don't feel that the amendment to add a 2 year sunset to dissuade DNR employees from retiring earlier than they otherwise would have in an attempt to receive both a pension and compensation is needed. At \$13 an hour for their assistance during emergency firefighting, I don't think someone is going to jump into retirement. Plus they are only going to be contracted with during those emergency situations if we feel we have inadequate staff. This will be very limited in nature.

We also don't feel that the change from wild fire suppression management to firefighter is helpful. DNR doesn't just have "firefighters" who work on these wildfires. We have fire specialists, fire officers, fire supervisors, regional and state managers, and other forest resources division staff. By limiting it to firefighters, we would not be able to use any of the above employees.

We would be open to looking at some language regarding the reporting of the employment of a retirant under this subsection.

Are you okay with these? DNR would like to propose that the administration support this legislation, just want to make sure that DTMB feels comfortable before I request such a position.

Sincerely,

**Trevor J. VanDyke, J.D.**  
*Director, Legislative & Legal Affairs Office*  
*Michigan Department of Natural Resources*  
*Ph. 517.284.5808*  
*Fx. 517.335.4242*  
[vandyket1@michigan.gov](mailto:vandyket1@michigan.gov)



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**Subject:** RE: HB 5128

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Sincerely,

**Trevor J. VanDyke, J.D.**

*Director, Legislative & Legal Affairs Office*

*Michigan Department of Natural Resources*

*Ph. 517.284.5808*

*Fx. 517.335.4242*

*[vandyket1@michigan.gov](mailto:vandyket1@michigan.gov)*



---

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**Sent:** Thursday, January 28, 2016 2:50 PM

**To:** VanDyke, Trevor (DNR)

**Subject:** FW: HB 5128

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**Sent:** Thursday, January 28, 2016 2:47 PM

**To:** Sweeney, Matthew (DTMB)

**Subject:** RE: HB 5128

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Also, please copy Trevor VanDyke DNR Liaison on this, as the bill came from them and I see you are co-lead on this bill.

Steve

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**From:** Sweeney, Matthew (DTMB) [<mailto:SweeneyM1@michigan.gov>]

**Sent:** Thursday, January 28, 2016 2:42 PM

**To:** Stephen Daunt <[sdaunt@house.mi.gov](mailto:sdaunt@house.mi.gov)>

**Subject:** FW: HB 5128

FYI.

---

**From:** Sweeney, Matthew (DTMB)

**Sent:** Thursday, January 28, 2016 2:22 PM

**To:** 'rnaeyaert@house.mi.gov'

**Subject:** HB 5128

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- If the intent is to hire more firefighters, we would recommend making that more clear in sub (7). There are many positions that could conceivably fall under “wildland fire management services” other than firefighters.
- We also would recommend a 2-year sunset on the bill. This will help dissuade DNR employees from retiring earlier than they otherwise would have in an attempt to receive both a pension and compensation.
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Would you be willing to discuss these modest changes with Rep. Rendon? Of course we’d be glad to come in and discuss them in person if that would be more helpful.

Thanks!

Sweeney

Matt Sweeney  
Legislative Liaison & Policy Advisor  
Department of Technology, Management & Budget  
517.373.7505



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**From:** VanDyke, Trevor (DNR)  
**Sent:** Wednesday, February 03, 2016 9:34 AM  
**To:** Sweeney, Matthew (DTMB)  
**Subject:** RE: HB 5128

We don't support a sunset, but would be open to discuss a reporting mechanism. This would allow oversight to ensure the concerns raised do not become a reality. Maybe add an annual report to the legislative bodies who oversee DNR budget?

We don't support limiting it to "firefighter". We hire very limited "firefighters" at the DNR as we are moving to hiring foresters who can have multi responsibilities within the division – one of which being wildfire suppression when the need arises.

Sincerely,

**Trevor J. VanDyke, J.D.**  
*Director, Legislative & Legal Affairs Office*  
*Michigan Department of Natural Resources*  
*Ph. 517.284.5808*  
*Fx. 517.335.4242*  
[vandyket1@michigan.gov](mailto:vandyket1@michigan.gov)



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**From:** Sweeney, Matthew (DTMB)  
**Sent:** Tuesday, February 02, 2016 2:38 PM  
**To:** VanDyke, Trevor (DNR)  
**Subject:** FW: HB 5128

We should probably get together and discuss. Sorry about stepping on your toes earlier this week on this.

---

**From:** Estell, Anthony (DTMB)  
**Sent:** Tuesday, February 02, 2016 2:34 PM  
**To:** Sweeney, Matthew (DTMB)  
**Cc:** Vanden Bosch, Kerrie (DTMB)  
**Subject:** RE: HB 5128

Matt,

A couple of points:

We do think a sunset for this type of legislation is important. In the near term, having this provision may not incentivize anyone to leave early. 2 or 3 or 5 years from now, if there has been a need to tap into retirees every year, people may

begin to change their behavior, because they know they have an option in retirement. The sunset allows the department and the legislature to revisit the situation, and determine if a more permanent fix (bringing in more staff, for example) is appropriate. We would recommend a sunset, but would be open to having a longer window (3-5 years).

As far as the positions, we would recommend that the wording be amended to explicitly include what positions should be covered, if "firefighter" is too narrow. The current definition in the draft is overly broad.

Here is the wording that we would recommend for reporting. It is similar to the language used in similar legislation for Corrections:

The department of natural resources reports the employment of a retirant under this subsection within 30 days of employment of the retirant to the state budget office and the department of technology, management, and budget. The report must include the name of the retirant, the capacity in which the retirant is employed, and the total compensation paid to the retirant.

AE

---

**From:** Sweeney, Matthew (DTMB)  
**Sent:** Monday, February 01, 2016 10:15 AM  
**To:** Vanden Bosch, Kerrie (DTMB); Estell, Anthony (DTMB)  
**Subject:** Fwd: HB 5128

Thoughts? We share the lead on this bill with DNR.

---

**From:** "VanDyke, Trevor (DNR)" <[VanDykeT1@michigan.gov](mailto:VanDykeT1@michigan.gov)>  
**Subject:** RE: HB 5128  
**Date:** 01 February 2016 10:10  
**To:** "Sweeney, Matthew (DTMB)" <[SweeneyM1@michigan.gov](mailto:SweeneyM1@michigan.gov)>  
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**To:** VanDyke, Trevor (DNR)  
**Subject:** FW: HB 5128

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**Sent:** Thursday, January 28, 2016 2:42 PM

**To:** Stephen Daunt <[sdaunt@house.mi.gov](mailto:sdaunt@house.mi.gov)>

**Subject:** FW: HB 5128

FYI.

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Thanks!

Sweeney



Matt Sweeney  
Legislative Liaison & Policy Advisor  
Department of Technology, Management & Budget  
517.373.7505



---

**From:** Clayton, Stacie (GOV) <claytons3@michigan.gov>  
**Sent:** Monday, November 16, 2015 3:38 PM  
**To:** Sweeney, Matthew (DTMB)  
**Cc:** Hollins, Harvey (GOV)  
**Subject:** RE: Flint office of Urban and Metropolitan Initiatives

Hi Matt,

I'm not sure how much detail you need so please let me know if I need to expound on anything. While we may not have specific "projects" in Flint right now, our office has played a vital role in:

- 1) The Water Issue
  - a. Harvey Hollins has been point on interfacing with Flint residents, clergy and stakeholders
- 2) Expansion of the AmeriCorps Urban Safety Program to Flint
  - a. This began in the City of Detroit and was so successful the Michigan Community Service Commission expanded it to Flint this year
- 3) Demolition Money
  - a. OUMI was very instrumental in Flint receiving \$20.1 million in federal funds for blight elimination
- 4) Transition from an EM
  - a. Harvey Hollins has played a pivotal role the departure of an EM from Flint
  - b. Harvey Hollins is working closely with newly-elected Mayor Karen Weaver regarding her interaction with various state departments
- 5) Public Safety Forum
  - a. Flint was the first city in Michigan to host a MSP/OUMI Public Safety Forum
    - i. The forum identifies ways MSP can better engage with and provide resources to participants in its Secure Cities Program
    - ii. Since then we have hosted forums in Saginaw, Inkster, Muskegon Heights and Benton Harbor and will be returning to Flint for an update on efforts
- 6) Court Consolidation
  - a. Harvey Hollins worked with Genesee County Chairman Curtis to ensure a smooth consolidation of District Courts 67 & 68
  - b. Court Consolidation resulted in the City of Flint saving \$8.4 million in reduced expenditures
- 7) Anchor Strategy
  - a. Flint was one of 8 cities assessed to see if they could benefit from an anchor strategy similar to the one implemented in Midtown Detroit
  - b. We will follow up with the city's new planning & development director to gauge interest in moving forward
- 8) MCOLES Legislation Change
  - a. Currently working with Rep. Heise and Sen. Boohar regarding proposed legislation to allow private security officers to have police authority within specific boundaries
  - b. This will benefit Kettering University, Hurley Hospital among others

**Stacie**

313.456.4994 (office)

[claytons3@michigan.gov](mailto:claytons3@michigan.gov)

---

**From:** Sweeney, Matthew (DTMB)

**Sent:** Monday, November 16, 2015 10:28 AM

**To:** Clayton, Stacie (GOV) <[claytons3@michigan.gov](mailto:claytons3@michigan.gov)>

**Subject:** RE: Flint office of Urban and Metropolitan Initiatives

Hi Stacie. Just some bullet points in an email to me would be fine, and I can take it from there.

Thanks,

Matt

---

**From:** Clayton, Stacie (GOV) [<mailto:claytons3@michigan.gov>]

**Sent:** Monday, November 16, 2015 8:59 AM

**To:** Sweeney, Matthew (DTMB)

**Subject:** RE: Flint office of Urban and Metropolitan Initiatives

Good Morning Matt,

Is there a forma I should use for the response? I will send you something by end of business today.

**Stacie**

313.456.4994 (office)

[claytons3@michigan.gov](mailto:claytons3@michigan.gov)

---

**From:** Sweeney, Matthew (DTMB)

**Sent:** Friday, November 13, 2015 7:17 AM

**To:** Clayton, Stacie (GOV) <[claytons3@michigan.gov](mailto:claytons3@michigan.gov)>

**Subject:** Re: Flint office of Urban and Metropolitan Initiatives

That would be great. Thanks Stacie.

---

On: 12 November 2015 21:57, "Clayton, Stacie (GOV)" <[claytons3@michigan.gov](mailto:claytons3@michigan.gov)> wrote:

Matt,

I am out of the office until Monday. May I send you the requested information then?

Stacie Clayton

Sent from my iPhone

On Nov 12, 2015, at 5:09 PM, Sweeney, Matthew (DTMB) <[SweeneyM1@michigan.gov](mailto:SweeneyM1@michigan.gov)> wrote:

Stacie, is there anything I can provide Rep. Faris detailing what projects OUMI has undertaken with the City of Flint? I know there is no longer an office there, but perhaps something we can point to in recent months or years?

Matt

---

**From:** Steven Peruski [<mailto:SPeruski@house.mi.gov>]  
**Sent:** Thursday, November 12, 2015 3:41 PM  
**To:** Sweeney, Matthew (DTMB)  
**Subject:** Flint office of Urban and Metropolitan Initiatives

Matt,

My boss is trying to find out, “what was done and dollars spent at the Flint office of Urban and Metropolitan Initiatives.” We were sent an agenda for FY 2013-14 (attached), but it does not contain much financial information or details of actual activity completed in Flint. Do you have or can you get information that will answer my boss’ questions?

Thanks,  
Steve

Steven Peruski  
Chief of Staff  
Representative Pam Faris  
517-373-7557

<Michigan FY 2013-14 Urban Agenda Projects.pdf>

## POSSIBLE DPS COMMITTEE QUESTIONS

**John:**

1. Didn't the Governor support the DEC? Do you prefer DEC option over no DEC option as this bill has it?

- Yes, we did help define, and still do support, a mechanism like the DEC to drive academic reform, address transparency and accountability, and to provide stability in an education market with 12 different authorizers.
- Regrettably, the DEC drew a very mixed response from the charter and authorizer community, the Detroit Caucus, and, frankly, even within the Coalition itself. Concerns with another layer of bureaucracy, the method of operation, and who would be in charge ultimately drove us to agree with Senator Hansen to proceed in lieu of the DEC.
- In its place, the Administration intends to use the School Reform Office, working collaboratively with DPS/Newco, the Coalition and city leaders to directly address reform and academic progress in oldco's failing schools.
- Our School Reform Officer, Natasha Baker, will address the committee on this subject in greater detail.

2. Do you support removal of Darnell Early as EM?

- The Administration is working with Mr. Early, school officials and City Officials to address the remaining six months of Mr. Early's appointment.
- As you know, the entire reason for the Governor's recommendations regarding DPS is to end emergency management and restore fiscal stability, more money in the classroom, and local control.
- We are attempting to determine the best person and pathway to those goals. We have not made a final decision as of today.
- [As you know, Mr. Early's assignment as Emergency Manager will end effective \_\_\_\_\_, at which time \_\_\_\_\_ and \_\_\_\_\_ will takeover to run the school system while this legislation is pending, to create Newco, and initiate a search for a new Superintendent.]

3. What is going to happen to the EAA?

- The EAA schools will be returned to DPS. Those schools, [12/12] that remain on the prior schools list, will fall under the auspices of the SRO – which will work with DPS/Newco to create a reform in place model [that meets the 2 year period under the proposed legislation].
- This is a critical element that bears reference – the SRO, by operation of existing law, has been unable to work with DPS schools as current law prohibits the SRO from working with a district under emergency management.

4. When does the district run out of money?

- Without legislative action on the debt ceiling or through a supplemental, DPS will be unable to pay its bills in the April/May time frame.
- DPS administration is doing everything possible to keep the schools open through the end of the school year, but the economic reality is that DPS requires outside resources to maintain operations.

5. Why does the bill return to an elected board so quickly?

- One of the goals for the legislation is a return to local control.
- While we had suggested a gradual return to an elected Board through staggered elections, in an attempt to balance the interests at the local level and outstate concerns regarding the size of the state investment.
- That being said, we believe that a shorter pathway to an elected Board is appropriate given the existence of a Financial Review Committee.

6. What protections are in place to ensure Newco won't find itself in the same situation? How do these bills address a needed change in culture?

- The legislation includes the use of the existing Financial Review Committee in Detroit, with a couple of membership changes.
- The FRC has proven to be effective in its work with City Council and Mayor following the bankruptcy, and we believe it has the experience and capacity to carefully protect the taxpayer's interest with regard to DPS.
- As for the DPS bureaucracy, we believe the best way to improve staff and faculty performance will be the existence of a clean balance sheet, financial stability, giving rise to the opportunity to attract a top quality Superintendent, staff and faculty.

7. What is being done in the bill to prevent sick-outs?

- The administration has communicated with David Hecker, President of the Michigan Federation of Teachers acting on behalf of DFT, to argue that the best path to financial stability, better work conditions, and better pay is passage of the proposed legislation.
- We have also expressed, directly and through the Emergency Manager, our insistence that teachers show up for work.
- DPS has sought injunctive relief, thus far denied, and is considering other employee-based actions, as a method to assure that those who have violated the law are held responsible.
- As some of you know, the laws that apply to such a situation are laborious, slow, and costly to the administration.

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Broad Foundation, representatives from KIPP, the Superintendent of Louisiana, and many others.

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- [DO I ADDRESS A LACK OF RECOMMENDATIONS FROM COALITION/MAYOR/DFT? DO I TEMPER BELIEFS/EXPECTATIONS – SOME SCHOOLS FACE CHALLENGES, OTHERS NORMAL AND ROUTINE.]

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[DO I MENTION Lt. GOVERNOR'S EFFORTS FOR ALL SCHOOLS]

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- In short, a Federal Judge will make decisions for the DPS and for the State.
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- Yes, we did help define, and still do support, a mechanism like the DEC to drive academic reform, address transparency and accountability, and to provide stability in a-an education market with 12 different authorizers.
- Regrettably, the DEC drew a very mixed response from the charter and authorizer community, the Detroit Caucus, and, frankly, even within the Coalition itself. Concerns with another layer of bureaucracy, the method of operation, and who would be in charge ultimately drove us to agree with Senator Hansen to proceed in lieu of the DEC.
- In its place, the Administration intends to use the School Reform Office, working collaboratively with DPS/Newco, the Coalition and city leaders to directly address reform and academic progress in OldCo's failing schools.
- Our School Reform Officer, Natasha Baker, will address the committee on this subject in greater detail.

2. Did you support removal of Darnell Early as EM?

- The Administration is working with Mr. Early to identify the needs and challenges for the next 5 months as we contemplate the appointment of personnel necessary to transition current DSP-DPS to a new, financially sound, Detroit school system.
- As you know, the entire reason for the Governor's recommendations regarding DPS is to restore academic achievement, end emergency management and restore fiscal stability, put more money in the classroom, and restore local control.

**Comment [AA(1):** What is the reference for this time frame? John will likely be asked about "5 months."

3. What is going to happen to the EAA?

- We are actively contemplating an evolution of the EAA withg the SRO and a reform in place model in DPS/NewCo.
- This is a critical element that bears reference – the SRO, by operation of existing law, has been unable to work with DPS schools as current law prohibits the SRO from working with a district under emergency management.
- We expect to conclude discussion with stakeholders in the next few weeks.

4. When does the district run out of money?

- Without legislative action on the debt ceiling or through a supplemental, DPS will be unable to pay its bills in the April/May time frame as early as April of this year.
- DPS administration is doing everything possible to keep the schools open through the end of the school year, but the economic reality is that DPS requires outside resources to continue operations.

5. Why does the bill return to an elected board so quickly?

- One of the goals for the legislation is a return to local control.
- The Administration had suggested a gradual return to an elected Board through staggered elections, in an attempt to balance the interests at the local level and outstate concerns regarding the size of the state investment.
- That being said, we believe that a shorter pathway to an elected Board is appropriate given the proposed role of a Financial Review Committee.

6. What protections are in place to ensure Newco won't find itself in the same situation? How do these bills address a needed change in culture?

- The legislation includes the use of the existing Financial Review Committee in Detroit, with a couple of membership changes.
- The FRC has proven to be effective in its work with City Council and Mayor following the bankruptcy, and we believe it has the experience and capacity to carefully protect the taxpayers's interest with regard to DPS.
- As for the DPS bureaucracy, we believe the best way to improve staff and faculty performance will be the existence of a clean balance sheet and financial stability, giving rise to the opportunity to attract and retain a top quality Superintendent, staff and faculty – which in turn will attract more students and reverse the trend of fewer students and the related decrease in funding for the district.-
- It is worth noting that DPS' last audit indicated that, if it wasn't for the debt payments, the district would have been in structural balance in 2014-15. This is an important indicated that the EM has made the necessary spending cuts and should bolster state-wide confidence in the district's ability to remain out of debt.

7. What is being done in the bill to prevent sick-outs?

- The administration has communicated with David Hecker, President of the Michigan Federation of Teachers acting on behalf of DFT, to argue that the best path to financial stability, better work conditions, and better pay is passage of the proposed legislation.
- We have also expressed, directly and through the Emergency Manager, our insistence that teachers show up for work.
- DPS has sought injunctive relief, thus far denied, and is considering other employee-based actions, as a method to assure that those who have violated the law are held responsible.
- As some of you know, the laws that apply to such a situation are laborious, slow, and costly to the District.

8. Who did the Governor's office consult when developing recommendations?

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associations, traditional associations, authorizers, operators, Superintendent Whiston, and principals, staff and teachers. In addition, we have relied on input from education foundations, representatives from KIPP, the Superintendent of Louisiana, and many others.

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  - While the majority of parents have elected to enroll their children in charters or schools of choice, tens of thousands of children remain in DPS – by choice.
    - Simply chartering out the district would not reflect the choice many of those parents have made.
  - Second, a careful analysis of the special need population, which, in terms of FTE's is about 6% in DPS vs. 0.5% in charters, would be required to assure that the charter population is desirous and capable of absorbing that population in short order.
  - Third, given the relative average performance between DPS and charters, at present, there is no indication ~~provides no promise~~ that charters ~~will~~would, as a whole, perform better than DPS.
  - Fourth, ending DPS as a public entity with 6,535 full-time employees would have a \$1 billion impact on the statewide MPERS system, which negatively impacts every other school district in the state.

11. How does this plan address the facilities that are falling apart?

- The Governor's recommendation includes \$200 million, above and beyond the \$515 million operating debt for investments in DPS Newco. This is money that was added to the plan when the Governor raised concerns over the conditions of DPS buildings last fall.
- Of the \$200 million, we estimate that \$75 million will be needed to address short and mid-term improvements in those facilities requiring improvement.

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- We believe a clean balance sheet and absence of an EM provides DPS/Newco the opportunity for stability and the ability to attract a high quality superintendent and fill the many open faculty position and staff appropriately for student needs.
- ~~Leaving~~ Putting \$1,100 more per pupil back in the classroom will permit DPS/Newco to focus on the students and their education.
- Active involvement of the SRO, previously prohibited while an EM was in place, will permit reform measures to be applied.
- It is important to note that enrollment declines have nearly stabilized. Yearly enrollment losses once were over 10% but today are now 2% per year. ~~E.g.:~~ In 2006, DPS lost over 17,000 students ~~enrolled~~ in one year. Last year they only lost 1,000.

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The Bills do not specifically address special education, but I return to the fact that DPS/Newco will have \$1,100 more per pupil in the classroom, providing the opportunity to address all students, including those in special education, in a more direct and comprehensive manner.

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- In short, a Federal Judge will make decisions for DPS and for the State.
- The State stands behind nearly all of the operating and capital debt incurred by DPS. If bankruptcy prevails, then the legislature is ~~outside of the~~ decisions removed from the decision-making process necessary to address the fiscal distress, as are all local and state leaders.
- Bankruptcy does not address academics and when talking about reforming a school district, the academic achievement of students must always be paramount.

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- The administration has indicated to leadership and individual members its willingness to work with all to identify alternative sources, and we continue those negotiations.

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- Regrettably, the DEC drew a very mixed response from the charter and authorizer community, the Detroit Caucus, and, frankly, even within the Coalition itself. Concerns with another layer of bureaucracy, the method of operation, and who would be in charge ultimately drove us to agree with Senator Hansen to proceed in lieu of the DEC.
- In its place, the Administration intends to use the School Reform Office, working collaboratively with DPS/Newco, the Coalition and city leaders to directly address reform and academic progress in OldCo's failing schools.
- Our School Reform Officer, Natasha Baker, will address the committee on this subject in greater detail.

2. Did you support removal of Darnell Earley as EM?

- The Governor accepted Mr. Earley's resignation on Tuesday and we accept his decision.
- The Administration is working with Mr. Earley to identify the needs and challenges for the next 5 months as we contemplate the appointment of personnel necessary to transition current DSP to a new, financially sound, Detroit school system.
- As you know, the entire reason for the Governor's recommendations regarding DPS is to end emergency management and restore fiscal stability, more money in the classroom, and local control.

3. What is going to happen to the EAA?

- We are actively contemplating an evolution of the EAA with the SRO and a reform in place model in DPS/NewCo. Much, however, depends on passage of the proposed legislation.
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**From:** GOV Newsroom <govnewsroom@govsubscriptions.michigan.gov>  
**Sent:** Friday, October 02, 2015 1:58 PM  
**To:** Sweeney, Matthew (DTMB)  
**Subject:** NEWS RELEASE: Gov. Rick Snyder: Comprehensive action plan will help Flint residents address water concerns



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GOV News Release

**Contacts:** [Sara Wurfel](#) or [Dave Murray](#)  
517-335-6397

[Brad Wurfel](#), 517-284-6713  
Department of Environmental Quality

**FOR IMMEDIATE RELEASE**  
Friday, October 2, 2015

[Jennifer Eisner](#), 517-230-9804  
Department of Health and Human Services

**Editor's Note:** Click here for [infographic](#) and [action plan](#).

## **Gov. Rick Snyder: Comprehensive action plan will help Flint residents address water concerns**

*Collaborative effort with state, federal and city leaders focuses on testing, assistance*

FLINT, Mich. – Flint residents need to have access to safe, clean, water now and long into the future, Gov. Rick Snyder said, announcing a comprehensive action plan created with state, federal and city leaders to address concerns about drinking water.

The water leaving Flint's drinking water system is safe to drink, but some families with lead plumbing in their homes or service connections could experience higher levels of lead in the water that comes out of their faucets.

The action plan focuses on increasing water testing, offering additional precautions for families with lead plumbing in their homes, and providing long-term solutions to address the city's water infrastructure challenges. The plan was created at Snyder's direction by the Michigan Departments of Environmental Quality (DEQ) and Health and Human Services (DHHS), the U.S. Environmental Protection Agency, and the city of Flint.

"We are focused on helping ensure safe, clean, accessible drinking water and addressing and

mitigating concerns and protecting public health,” Snyder said. “Today’s action plan builds upon ongoing work with local, state and federal agencies and our partnership with city and community leaders. Together, we are working to ensure that all Flint residents have accurate information and know that help is available to address potential problems.”

The city and the state also are working together to gather more data to ensure the water that leaves the treatment plant as well as the water that arrives in Flint homes is safe for all residents. The plan includes:

- Testing in Flint public schools immediately to ensure that drinking water is safe, with testing also available at no cost to any other school in Flint.
- Offering free water testing to Flint residents to assure their drinking water is safe.
- Providing free water filters to residents.
- Expanding health exposure testing of individual homes.
- Accelerating corrosion controls in the Flint drinking water system.
- Accelerating water system improvements to address replacing lead service lines.
- Expediting the completion of the Karegnondi Water Authority pipeline.
- Expanding a Safe Drinking Water Technical Advisory Committee to ensure the best technology, practices and science are being followed by adding an expert from the Environmental Protection Agency’s Office of Research and Development to the group.
- Naming Dr. Eden Wells, chief medical executive for the Michigan Department of Health and Human Services, as the Flint drinking water public health adviser.
- Boosting a comprehensive lead education program to make sure residents have detailed information about how to protect themselves and their homes.

Residents can have their water tested by calling 810-787-6537 and pressing 1, or emailing [flintwater@cityofflint.com](mailto:flintwater@cityofflint.com). The DEQ is covering the cost of this testing.

State leaders have been working closely with state and federal lawmakers to tap resources at all levels of government to address concerns.

State health experts said there has been an increase in elevated childhood blood lead levels in some specific communities. Initial analysis of MDHHS data found that blood lead levels of children in Flint have followed an expected seasonal trend. While this analysis for Flint as a whole remains true, a comprehensive and detailed review breaking down data by ZIP codes with the city revealed that MDHHS data is consistent with a study presented recently by Hurley Children’s Hospital.

“While we cannot conclusively say that the water source change is the sole cause of the increase, this analysis supports our efforts as we take active steps to reduce all potential lead exposures in Flint,” MDHHS Director Nick Lyon said. “As part of this, we are working closely with our public and private partners to provide Flint residents on MDHHS assistance programs with free water filters and inform families about the steps they can take to reduce all lead exposures in their home.”

As a part of the action plan, National Sanitation Foundation certified water filters will be made available to Flint residents through emergency state funds and coordinated efforts with local community agencies and donors. Information about how to obtain the filters will soon be available.

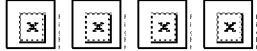
“This action plan offers concrete steps we will take in a local, state and federal partnership to ensure all Flint residents have safe water to drink,” DEQ Director Dan Wyant said. “The DEQ will work closely with the city to gather further data to ensure the water that leaves Flint’s system as well as the water that arrives in Flint homes is safe to drink.”



Additional information is available at [www.michigan.gov/flintwater](http://www.michigan.gov/flintwater).

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**From:** GOV Newsroom <govnewsroom@govsubscriptions.michigan.gov>  
**Sent:** Wednesday, October 07, 2015 6:13 PM  
**To:** Sweeney, Matthew (DTMB)  
**Subject:** Snyder Media Advisory for Thursday, Oct. 8



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CONFIDENTIAL

Wednesday, Oct. 7, 2015  
Contact: Sara Wurfel or Dave Murray  
Office: 517-335-6397

**Editor's Note: This advisory is for media planning purposes only and not for publication.**

**Thursday, Oct. 8 at 10 a.m.**

Gov. Rick Snyder will make an announcement regarding the Flint water system. He will be joined by Flint Mayor Dayne Walling, Director of Environmental Quality, Dan Wyant, Director of the Department of Health and Human Services, Nick Lyon, Dr. Eden Wells, Chief Medical Executive at DHHS, and Ridgway White of the Charles Stewart Mott Foundation.

A livestream option is also available at [www.michigan.gov/snyderlive](http://www.michigan.gov/snyderlive). If you wish to embed the event please visit <http://new.livestream.com/snyderlive> for more information.

Media must present valid press credentials on site.

**Location:**

Mott Foundation/Commerce Center Building – Conference Center, Ground Floor  
519 S. Saginaw St.  
Flint, MI

**Thursday, Oct. 8 at 7 p.m.**

Snyder will offer remarks at the Celebration of Life Gala supporting Magen David Adom (Israel's national 911 and emergency services).

Media must present valid press credentials on site.

**Location:**

Adat Shalom Synagogue  
29901 Middlebelt Rd.

Farmington Hills, MI

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**From:** GOV Newsroom <govnewsroom@govsubscriptions.michigan.gov>  
**Sent:** Thursday, October 08, 2015 10:23 AM  
**To:** Sweeney, Matthew (DTMB)  
**Subject:** NEWS RELEASE: Gov. Rick Snyder: Move back to Detroit water provides best protection for public health in Flint



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COMB News Release

**CONTACTS:**

Sara Wurfel or Dave Murray

Governor's Office: 517-335-6397

Brad Wurfel, 517-284-6713

Department of Environmental Quality

Jennifer Eisner, 517-230-9804

Department of Health and Human Services

Kathryn Thomas, 810-766-1734 Mott Foundation

Jason Lorenz, 810-237-2039 City of Flint

**FOR IMMEDIATE RELEASE**

Thursday, Oct. 8, 2015

## **Gov. Rick Snyder: Move back to Detroit water provides best protection for public health in Flint**

*State, city, Mott Foundation, join to fund switch until KWA is ready*

FLINT, Mich. – Flint families and children will be better protected by reconnecting with the Great Lakes Water Authority as the source of the city's drinking water until the Karegnondi Water Authority pipeline is completed, Gov. Rick Snyder said.

Snyder said Thursday that he will request the state Legislature to provide half, or \$6 million, of the \$12 million needed to reconnect with the authority through next summer, when the KWA is expected to be completed. The Flint city government will provide \$2 million and the Charles Stewart Mott Foundation has

committed \$4 million.

"All Flint residents need clean, safe drinking water," Snyder said. "The technical experts helping the city on its water advisory all agree this move back to the Great Lakes Water Authority provides the best public health protection for children and families. This effort today is the result of people coming together to solve a problem. I appreciate Detroit's willingness to reconnect with Flint, the Mott Foundation's generous commitment, and the dedication of all parties to come together to protect Flint families and children."

Flint city leaders requested the state's help to fund the reconnection and to assist with health and infrastructure issues. Flint's move to the Great Lakes Water Authority is expected to cost about \$1.3 million per month until the Karegnondi Water Authority is completed next summer.

"It's heartening to know so many people are working at so many levels to bring safe, clean water back to Flint," Mott Foundation President Ridgway White said. "We believe this transitional solution is the right and necessary thing to do, and we're glad we could help the state and the city make it happen."

The move to Detroit water, which is expected to carry, carries many public health benefits. As large bodies of water, the Great Lakes are naturally prone to fewer problems from large rain events and other runoff issues that can sometimes be present in shallower rivers. Additionally, the Great Lakes Water Authority water already has additional corrosion control, using phosphates to help coat the insides of pipes and limit lead from leaching into the water.

However, reconnecting with the authority will not completely resolve the city's problem with lead service lines or aging infrastructure. It will take time for pipes in Flint to become coated with the phosphate corrosion control. Additionally, some households in the city could experience lead in their drinking water until all lead pipes and plumbing are replaced.

"Reconnecting to Detroit is the fastest way to deliver clean, safe water to Flint and stabilize the infrastructure system," Flint Mayor Dayne Walling said. "I appreciate the state, the Mott Foundation, Detroit, and the county's participation in a solution for Flint's water problems. The health and safety of Flint's families, children and seniors is my top priority, and reconnecting to Detroit is a major step that the city could not take alone given budget constraints."

To best protect public health, Snyder said state and local authorities will continue to carry out steps outlined on Oct. 2 in a comprehensive action plan, including continued testing, the use of faucet filters and providing residents with accurate information about steps to eliminate lead exposure. The Michigan Departments of Environmental Quality and Health and Human Services today also committed an additional \$3.5 million for water filters, free lead testing through the state laboratory for Flint water customers, and hiring additional staff to conduct health exposure monitoring for lead in drinking water.

Free filters are available for current MDHHS clients at the 125 E. Union St. or 4809 Clio Road MDHHS office locations. For residents who are not currently enrolled in MDHHS assistance programs, free filters are available at the Genesee County Community Action Resource Department offices at 2727 Lippincott and 601 North Saginaw in Flint. Staff will be at all four locations from 9 a.m. to 4 p.m., Monday through Friday, to distribute filters and assist residents who have questions about proper installation. At the Lippincott location only, extended hours will be offered this weekend, including until 7 p.m. on Thursday and Friday and from 10 a.m. to 2 p.m. on Saturday.

Other good practices for residents concerned about lead include turning on the cold water tap and running the water until it's as cold as it will go. Additionally, only use cold water for cooking, drinking and

especially mixing baby formula.

***School test results released; more investigation planned***

The state today also released the first results from its lead screening program in schools and homes. Of 37 total samples taken at 13 buildings, four samples spread over three buildings exceeded the federal action level of 15 parts per billion.

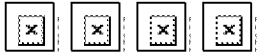
However, this sampling provides only an initial screen, and the state is committing to further testing water and inspecting plumbing at these schools. Until testing is complete, schools are advised to continue using bottled water and filtration as a precaution to protect children.

In addition, free testing is still available for any other Flint school, including daycares and Head Starts. Free testing is also available for any Flint resident.

Additional information, including more detailed lead screening results, is available at [www.michigan.gov/flintwater](http://www.michigan.gov/flintwater).

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**From:** GOV Newsroom <govnewsroom@govsubscriptions.michigan.gov>  
**Sent:** Thursday, October 15, 2015 4:55 PM  
**To:** Sweeney, Matthew (DTMB)  
**Subject:** NEWS RELEASE: Gov. Rick Snyder signs bill authorizing funding for Flint to move back to Detroit water system



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COMB News Release

**Contacts:** [Sara Wurfel](#) or [Dave Murray](#)  
517-335-6397

**FOR IMMEDIATE RELEASE**  
Thursday, Oct. 15, 2015

## Gov. Rick Snyder signs bill authorizing funding for Flint to move back to Detroit water system

*Temporary reconnection provides best protection for public health*



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Gov signs Flint water bill

LANSING, Mich. – Gov. Rick Snyder has signed bipartisan legislation that will direct funding to the City of Flint's emergency water services to reconnect the city's water supply to the Great Lakes Water Authority until the Karegnondi Water Authority pipeline is completed.

“This funding is a coordinated response to a serious problem and I’m pleased so many parties came together to help deliver safe drinking water to the city of Flint,” Snyder said. “Reconnecting to the Great Lakes Water Authority is only the first step, as the state will continue testing and inspections to ensure Flint families and children have clean water in their homes and schools.”

House Bill 4102, sponsored by state Rep. Al Pscholka, authorizes \$6 million to move the city back to Detroit’s water system until the new pipeline is finished.

In addition to the \$6 million:

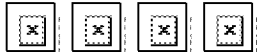
- \$300,000 goes to the Department of Environmental Quality’s drinking water and environmental health services;
- \$1 million will provide for DEQ to test drinking water samples;
- \$1 million allows the Department of Health and Human Services to purchase and distribute water filters to Flint residents;
- \$850,000 will aid in follow-up services for children, including testing, investigations, and case management for those with elevated blood lead levels;
- \$200,000 will fund state plumbing inspections for schools and health facilities.
- The City of Flint city government will provide \$2 million toward reconnecting the water supply and the Charles Stewart Mott Foundation has committed \$4 million.

The bill was approved unanimously in both the House and Senate and is now Public Act 143 of 2015.

For more information on this and other legislation, please visit [www.legislature.mi.gov](http://www.legislature.mi.gov).

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**From:** GOV Newsroom <govnewsroom@govsubscriptions.michigan.gov>  
**Sent:** Wednesday, October 21, 2015 2:07 PM  
**To:** Sweeney, Matthew (DTMB)  
**Subject:** NEWS RELEASE: Gov. Rick Snyder announces Flint Water Task Force to review state, federal and municipal actions, offer recommendations



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GOV News Release

**Contacts:** [Sara Wurfel](#) or [Dave Murray](#)  
517-335-6397

**FOR IMMEDIATE RELEASE**  
Wednesday, Oct. 21, 2015

**Gov. Rick Snyder announces Flint Water Task Force to review state,  
federal and municipal actions, offer recommendations**

***Experts in public health, water management, environmental protection to focus on steps to  
protect residents***

LANSING, Mich. – Gov. Rick Snyder today announced the creation of an independent advisory task force charged with reviewing actions regarding water use and testing in Flint and offer recommendations for future guidelines to protect the health and safety of all state residents.

Task force members include experts in public health and medicine, water management, and environmental protection from both sides of the aisle, and will be co-chaired by Ken Sikkema of Public Sector Consultants and Chris Kolb, of the Michigan Environmental Council. Also serving will be Dr. Matthew Davis of the University of Michigan Health System, Eric Rothstein, of the Galardi Rothstein Group and Dr. Lawrence Reynolds of Mott Children's Health Center in Flint.

"Transitioning back to the Detroit Water and Sewerage Department-Great Lakes Water Authority is a good first step to protecting public health in Flint, but it's not the last step," Snyder said. "Bringing in outside experts to evaluate our actions and help monitor and advise on potential changes to law, procedures and practices will be key to continuing work on the comprehensive action plan and ensuring safe drinking water for all the residents in Flint and all of Michigan."

Snyder said the administration will fully cooperate with task force members, saying he wants an unbiased report focusing on steps taken in the past and recommendations that could improve practices to ensure all residents have access to safe, clean water.

**Ken Sikkema** is a senior policy fellow at Public Sector Consultants, where he specializes in public finance, environment, and energy policy. Prior to joining the firm, Sikkema served in both the Michigan House and Senate, culminating with four years as Senate majority leader. He has also served as both an adjunct and visiting professor at Grand Valley State University.

**Chris Kolb** is president of the Michigan Environmental Council, a statewide coalition of 70 environmental, public health and faith-based nonprofit groups. Before joining the MEC, Kolb represented Ann Arbor in the state House for six years and served six years on the Ann Arbor City Council. He has been president of the MEC for six years.

**Matthew Davis, M.D., M.A.P.P.,** is professor of pediatrics and internal medicine at the University of Michigan Health System and professor of public policy at the Gerald R. Ford School at the University of Michigan, having joined the faculty in 2000. Davis also is a professor of health management and policy at the School of Public Health. He previously served as the chief medical executive of the Michigan Department of Community Health/Department of Health and Human Services.

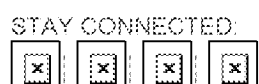
**Eric Rothstein** is a national water issues consultant and principal at the Galardi Rothstein Group. He served as an independent advisor on the creation of the Great Lakes Water Authority. Rothstein also has served as Jefferson County, Alabama's rate consultant and municipal adviser for litigation related to the county's bankruptcy and issuance of \$1.7 billion in sewer warrants and led strategic financial planning for the City of Atlanta's Department of Watershed Management. He has more than 30 years of experience in water, wastewater and stormwater utility finance and rate-making assessments.

**Lawrence Reynolds, M.D.,** is a pediatrician in Flint who serves as president of the Mott Children's Health Center. He received his medical degree from Howard University College of Medicine and has been in practice for 36 years. He has served as president of the Genesee County Medical Society and the Michigan Chapter of the American Academy of Pediatrics. He has been honored for his humanitarian and advocacy efforts on behalf of children from the Community Foundation of Greater Flint.

Snyder has said reconnecting with the authority is a critical step to resolving water quality issues and addressing related health concerns. It will not immediately resolve the city's problem with lead service lines or aging infrastructure. It will take time for pipes in Flint to become coated with the phosphate corrosion control.

To best protect public health, state and local authorities will continue to carry out steps outlined on Oct. 2 in a comprehensive action plan, including continued testing, the use of faucet filters and providing residents with accurate information about steps to eliminate lead exposure. The Michigan Departments of Environmental Quality and Health and Human Services are continuing to provide free water filters, free lead testing through the state laboratory for Flint water customers, and hiring additional staff to conduct health exposure monitoring for lead in drinking water.

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**From:** Clayton, Stacie (GOV) <claytons3@michigan.gov>  
**Sent:** Tuesday, November 17, 2015 4:04 PM  
**To:** Sweeney, Matthew (DTMB)  
**Cc:** Hollins, Harvey (GOV)  
**Subject:** RE: Flint office of Urban and Metropolitan Initiatives

Thank you, Matt. Please let us know if you receive any follow up from her office. We appreciate your assistance with this.

**Stacie**

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**From:** Sweeney, Matthew (DTMB)  
**Sent:** Tuesday, November 17, 2015 10:12 AM  
**To:** Clayton, Stacie (GOV) <claytons3@michigan.gov>  
**Subject:** FW: Flint office of Urban and Metropolitan Initiatives

Just so you are aware of what was shared with Rep. Faris' office.

Thanks again for compiling this info.

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**From:** Sweeney, Matthew (DTMB)  
**Sent:** Tuesday, November 17, 2015 10:11 AM  
**To:** 'Steven Peruski'  
**Subject:** RE: Flint office of Urban and Metropolitan Initiatives

Hi Steve. I asked the OUMI for an update on some of their recent efforts in Flint. Below are some highlights:

- 1) Flint water issue: OUMI Director Harvey Hollins has served as a communications link between residents, clergy, and other stakeholders and State agencies.
- 2) Expansion of the AmeriCorps Urban Safety Program to Flint: OUMI played a lead role in expanding this program that was a tremendous success in Detroit to Flint.
- 3) Demolition Funding: OUMI was instrumental in Flint receiving \$20.1 million in federal funds for blight elimination.
- 4) Transition from an Emergency Manager: OUMI has played a pivotal communications role as the City transitions from an EM. Harvey Hollins is working closely with newly-elected Mayor Karen Weaver to assist in her interaction with various state agencies as needed.
- 5) Public Safety Forum: Flint was the first city in Michigan to host a Michigan State Police/OUMI Public Safety Forum to identify ways MSP can better engage with and provide resources to participants in its Secure Cities Program. Since that time, OUMI has hosted forums in Saginaw, Inkster, Muskegon Heights and Benton Harbor, and will be returning to Flint for an update on efforts
- 6) Court Consolidation: OUMI worked with Genesee County Chairman Curtis to ensure a smooth consolidation of District Courts 67 & 68, resulting in a savings of \$8.4 for the City of Flint.
- 7) Anchor Strategy: Flint was one of eight cities assessed to see if they could benefit from an anchor strategy similar to the one implemented in Midtown Detroit. OUMI will be following up with the City's new Planning and Development Director to gauge interest in moving forward.
- 8) MCOLES Legislation: OUMI is working with House and Senate sponsors on legislation to allow private security officers to have police authority within specific boundaries. This would specifically assist Kettering University, Hurley Hospital, UofM Flint, and others.

I hope this is helpful. Please let me know if you need additional information.

Best,

Matt

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**From:** Steven Peruski [<mailto:SPeruski@house.mi.gov>]  
**Sent:** Thursday, November 12, 2015 3:41 PM  
**To:** Sweeney, Matthew (DTMB)  
**Subject:** Flint office of Urban and Metropolitan Initiatives

Matt,

My boss is trying to find out, “what was done and dollars spent at the Flint office of Urban and Metropolitan Initiatives.” We were sent an agenda for FY 2013-14 (attached), but it does not contain much financial information or details of actual activity completed in Flint.

Do you have or can you get information that will answer my boss’ questions?

Thanks,  
Steve

Steven Peruski  
Chief of Staff  
Representative Pam Faris  
517-373-7557

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**From:** GOV Newsroom <govnewsroom@govsubscriptions.michigan.gov>  
**Sent:** Tuesday, December 29, 2015 2:45 PM  
**To:** Sweeney, Matthew (DTMB)  
**Subject:** NEWS RELEASE: Gov. Rick Snyder takes action on initial findings from Flint Water Task Force



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CORE Statement

**Contacts:** [Dave Murray](#), [Anna Heaton](#) or [Laura Biehl](#)

**FOR IMMEDIATE RELEASE**

Tuesday, Dec. 29, 2015

517-335-6397

## **Gov. Rick Snyder takes action on initial findings from Flint Water Task Force**

*Changes to take place at DEQ, meeting planned with Mayor Karen Weaver*

In response to initial findings from the Flint Water Task Force, Gov. Rick Snyder today issued the following statement:

“When I became aware that the city of Flint’s water showed elevated lead levels and that the state’s handling of the situation was being questioned, I requested funding to switch the source back to the Great Lakes Water Authority and appointed an independent task force to identify possible missteps and areas for improvement.

“The task force has done an exceptional job, reviewing stacks of documents and interviewing scores of Flint, Genesee County, state and federal officials. Although the task force’s final report is not yet completed, members have made me aware of some interim findings and corrective steps that I have decided to take immediately in order to restore trust in how the state keeps its citizens safe and informed.

“We’ll continue to work with the community members to make sure we hear and respond to their concerns.

“In addition, MDEQ Director Dan Wyant has offered his resignation, and I’ve determined

that it's appropriate to accept it. I'm also making other personnel changes at MDEQ to address problems cited by the task force.

"But changes in leadership and staff are not enough. I understand there can be disagreements within the scientific community. That is why I have directed both the departments of Environmental Quality and Health and Human Services to invite every external scientist who has worked on this issue to be our partners in helping us improve Flint water. Let's share research on water and blood lead level testing so we can arrive at accurate and mutually supported conclusions. Together, we should work to affirm that we're using the very best testing protocols to ensure Flint residents have safe drinking water and that we're taking steps to protect their health over the short and long term.

"I want the Flint community to know how very sorry I am that this has happened. And I want all Michigan citizens to know that we will learn from this experience, because Flint is not the only city that has an aging infrastructure.

"I know many Flint citizens are angry and want more than an apology. That's why I'm taking the actions today to ensure a culture of openness and trust. We've already allocated \$10 million to test the water, distribute water filters, and help in other ways. Last week, I called Flint Mayor Karen Weaver, and we're going to meet soon to discuss other ways the state can offer assistance.

"These are only initial steps - we fully expect to take more actions following the recommendations of our task force. When it comes to matters of health and quality of life, we're committed to doing everything we can to protect the well-being of our citizens."

# # #

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In this issue:

[Snyder Puts on 'Nerd' Hat in Looking at Data Center Tax Credit](#)

[State's Servers Vulnerable, According to Audit](#)

[Audit: Guns, Propane Tank Stored With State's IT Servers](#)

[Snyder Appoints Hollins To Oversee Flint Water Efforts](#)

[Administrative Board OKs Planned Parenthood Funding](#)

## **Snyder Puts On 'Nerd' Hat In Looking At Data Center Tax Credit**

MIRS, 12/16

For Gov. Rick SNYDER, the future of two bills providing sales and use tax exemptions for data center equipment as part of an effort to lure a \$5 billion investment to the Grand Rapids community comes down to the answers he finds to two questions.

The first is whether a data center exemption is the rough equivalent to industrial processing in cyber space. In Michigan, industrial producers are exempt from paying the sales and use tax.

"Is this in the purview of well established policy extending it to the evolution of our world and how we view the world?" he asked.

The second is the General Fund impact with signing [Click to track bill SB 0616 SB 0616](#) and [Click to track bill SB 0617 SB 0617](#).

According to a Senate Fiscal Agency assessment of costs on [Click to track bill SB 0616 SB 0616](#) and [Click to track bill SB 0617 SB 0617](#), if the Grand Rapids project pushed by Las Vegas-based Switch does result in a \$5 billion investment, the two bills could reduce revenue to the state by \$150 million by the end of 2030.

Snyder noted in his year-end interview with MIRS that of the roughly 1,000 bills he's signed over his five years in office, he rarely directly states whether legislation will get his signature or not.

So MIRS asked if the bills run contrary to his long-stated goal of having a low, broad flat tax structure that benefits the entire business community

"That is a good, fair policy question to ask to be consistent with simple, fair and efficient," said Snyder, noting that there's well-established public policy providing that the sales and use taxes are retail taxes paid by the consumer.

MIRS, Snyder acknowledged it was a "nerdy" subject, but it's the kind of question he relishes wrestling with.



During the interview, Snyder did not agree with the assessment that spending pressures on the General Fund meant better than even odds he'll have to recommend cuts in the Fiscal Year (FY) 2017 budget.

"No, not necessarily. I think that would be premature," Snyder said of cuts. "The good thing is, economically, we continue to do reasonably well."

On legislation the Senate passed Tuesday that would allow some businesses to negotiate with cities on making a pre-payment on their income tax, Snyder said he'd keep an open mind on it.

Pressed on whether he would be yes or no on the bill, Snyder said, "I'm a maybe."

## **State's Servers Vulnerable, According To Audit**

MIRS, 12/17

The security settings on 94 percent of State of Michigan's computer servers, the data warehouses for the state records, were not properly set, according to audit released today. The audit specifically examined a series of issues related the UNIX servers, some of which contained systems that Auditor General Doug A. RINGLER's office dubbed "critical to state government operations" and "life threatening" to citizens if they were unavailable.

The audit included a review of the security configurations of 63 servers. Of those, 59 - or 94 percent - were found to have vulnerable security configurations.

The state's Department of Technology, Management and Budget was also cited for not fully establishing and implementing effective procedures to detect and remediate security vulnerabilities.

Of the servers reviewed by auditors, 47 percent had not had a vulnerability scan in over a month. When vulnerability scans were conducted at the request of auditors, the average number of "high risk exposures" for state servers was 77. One server had 420 security incidents auditors labeled "high risk."

Other findings of the audit included:

- Failure to apply operating system patches for servers in a timely fashion;
- Need to establish a strategy to ensure only supported UNIX operating system versions are installed on servers containing state applications. Unsupported versions were operational on approximately 30 of the state's UNIX servers;
- The state did not establish and implement proper controls over who could access UNIX operating systems;
- DTMB failed to fully establish a segregation of duties over the administration of the state's UNIX servers. The DTMB Agency Services Division had too much control over key processes, which increased the risk that controls designed to secure the state's information systems could be circumvented;
- DTMB didn't maintain accurate records of UNIX server information, which is necessary to maintain server security and to ensure the ready availability of information for critical business decisions.

## **Audit: Guns, Propane Tank Stored With State's IT Servers**

MIRS, 12/17

For the second day in a row, the security and stability of the state's information technology systems have come under scrutiny from an audit.

Today, the Office of the Auditor General (OAG) released an unflattering look at the physical conditions of the places that contain the state's data systems. The auditors found loose restrictions in who had control to these places. They also flagged fire and water hazards with these rooms.

The findings from today's audit and one released Thursday were enough for the state to acknowledge that they "underscore the need for constant vigilance and improvement in the arena of cybersecurity," said Caleb BUHS, spokesperson for the Michigan Department of Technology, Management and Budget (DTMB).

The state keeps its computer servers and network equipment in various switch rooms and telecommunication rooms across the state. The OAG found that DTMB didn't implement controls to limit physical access to these places.

For instance, the OAG found former employees still had access to the state's hosting centers and switch rooms.

The OAG also scoped out the environmental conditions of these places and found they weren't being kept tidy, which has safety implications.

The auditors found some of these places weren't "reasonably free from dust, food and beverages," and even included pictures to show for it.

In some of these places, the auditors found everything from a propane tank to guns and holiday decorations.

On Thursday, the OAG released an audit critical of the security controls set on the state's servers.

Buhs said many of the concerns found in the audits were known potential vulnerabilities, with solutions that are in various stages of implementation.

Gov. Rick SNYDER has always talked up improving cybersecurity as a top priority for his administration, and Buhs said, "We have made strong gains in shoring up our IT resources during the Snyder administration and will continue to adjust our actions and plans as the technology world continues to evolve."

Buhs said one area of improvement the state is working on is a single sign-on system for state employees that will tighten access controls, known as MiLogin.

## **Snyder Appoints Hollins To Oversee Flint Water Efforts**

Gongwer, 12/17

Governor Rick Snyder, in response to preliminary recommendations from the Flint Water Advisory Task Force, appointed Harvey Hollins, the director of his Office of Urban Initiatives, to oversee efforts to resolve the water issues in the city.

But Senate Minority Leader Jim Ananich (D-Flint) said the issue needed stronger oversight than Mr. Hollins could provide.

"Harvey is well-versed in the issues and the challenges faced by our cities and will be effective in this role," Mr. Snyder said.

He said his administration would also work on an Internet dashboard to display progress made on the water issue.

The task force is still working on its final recommendations, but members said they issued the preliminary recommendations - in a letter dated December 7 but released Thursday - to get some of the changes in place more quickly.

"We felt it was imperative to make these initial recommendations to help address the water crisis in Flint instead of waiting until our final report is submitted," Task Force Co-Chair Chris Kolb said. "We appreciate the prompt acceptance of our request for action by the governor and see it as a step forward."

Co-Chair Ken Sikkema also said the initial review presented "a disturbing situation."

"While the Task Force is far from done with our work, the initial review has presented a very disturbing situation that will require many actions to help those that have suffered," Mr. Sikkema said. "We saw no reason to wait until the final report to make these initial recommendations. We also anticipate that we will make additional recommendations prior to the final report."

Mr. Ananich urged the Department of State Police, the Federal Emergency Management Agency, or the U.S. Department of Homeland Security to take charge of water testing, distribution of water filters and other efforts to control lead exposure in the city.

"Political appointees and public relations people are what got us into this mess, and they aren't who we need leading us out of it," Mr. Ananich said. "Anything less than a professional trained in emergency management or public health will not suffice."

In the letter, the task force said the governor's 10-point action plan was being implemented, but without measures to determine success.

"One primary concern we have at this point is that the current efforts appear to be taking place in the absence of a larger project coordination framework that measures results and clearly delineates responsibilities for continuing actions to protect public health," the task force said in the letter.

Task force members said the departments of Environmental Quality and Health and Human Services needed to set goals for the various efforts underway in the city as well as contingency plans if those goals are not being met.

The task force called for a single person or entity to coordinate the efforts.

Mr. Snyder acceded to that request for a coordinator in a letter back to the task force dated December 12. That also was released Thursday.

## **Administrative Board OKs Planned Parenthood Funding**

Gongwer, 12/15

The State Administrative Board approved Tuesday a \$1.2 million proposed contract amendment for Planned Parenthood despite protest from about 30 House Republicans that the funding goes against the spirit of efforts to block any state funding to the organization.

Last week, the Administrative Board pulled the item from its agenda, saying an abstract about the contract amendment incorrectly described the source of the funds. All funding comes from federal or third-party sources, none from the state Department of Health and Human Services, officials said.

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**From:** GOV Newsroom <govnewsroom@govsubscriptions.michigan.gov>  
**Sent:** Tuesday, January 05, 2016 4:28 PM  
**To:** Sweeney, Matthew (DTMB)  
**Subject:** NEWS RELEASE: Gov. Snyder declares emergency for Genesee County



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COVER NEWS RELEASE

**Contacts:** [Dave Murray](#), [Laura Biehl](#), or [Anna Heaton](#)

**FOR IMMEDIATE RELEASE**  
Tuesday, Jan. 5, 2016

517-335-6397

**Editor's note: A copy of the official declaration is available at the link below.**

## **Gov. Snyder declares emergency for Genesee County**

*State Emergency Operations Center activated to assist with relief efforts*

LANSING, Mich. – Gov. Rick Snyder today [declared a state of emergency for Genesee County](#) due to the ongoing health and safety issues caused by lead in the city of Flint's drinking water.

By declaring a state of emergency, Snyder has made available all state resources in cooperation with local response and recovery operations. The declaration authorizes the Michigan State Police, Emergency Management and Homeland Security Division (MSP/EMHSD) to coordinate state efforts.

“The health and welfare of Flint residents is a top priority and we’re committed to a coordinated approach with resources from state agencies to address all aspects of this situation,” Snyder said. “Working in full partnership with the Flint Water Advisory Task Force, all levels of government and water quality experts, we will find both short-term and long-term solutions to ensure the health and safety of Flint residents.”

In addition to the emergency declaration, Snyder activated the State Emergency

Operations Center to coordinate state response and recovery activities. State agencies will report to the center to coordinate resources, assess the situation and begin providing assets to assist with local relief operations.

“Our staff recognizes the urgency of this situation and is already working closely with local officials,” said Capt. Chris A. Kelenske, Deputy State Director of Emergency Management and Homeland Security and commander of the MSP/EMHSD. “We will continue to collaborate with state, city and county leaders to coordinate relief efforts, streamline communication and use all available resources to help residents.”

On Jan. 4, Genesee County declared a “local state of emergency,” which activated local emergency response and recovery plans. By requesting a governor’s declaration, the county has determined local resources are insufficient to address the situation and state assistance is required to protect public health, safety and property to lessen or avert the threat of a crisis.

The city of Flint has been under a local emergency declaration since Dec. 14, 2015.

The SEOC is the emergency operations center for the state of Michigan. Located in Lansing, the center is overseen by the MSP/EMHSD and coordinates response and recovery efforts by state agencies and local government. The SEOC is staffed by members of state agencies and other partners for decision making and information coordination during disasters or emergencies in the state of Michigan.

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**From:** GOV Newsroom <govnewsroom@govsubscriptions.michigan.gov>  
**Sent:** Saturday, January 09, 2016 3:17 PM  
**To:** Sweeney, Matthew (DTMB)  
**Subject:** NEWS RELEASE: Water resource sites established in Flint with bottled water, filters and testing kits



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COMB News Release

**Contacts: JOINT INFORMATION CENTER AT  
888-EMD-TODAY (888-363-8632)  
or [JICNews@michigan.gov](mailto:JICNews@michigan.gov).**

**FOR IMMEDIATE RELEASE**

Jan. 9, 2016

## **Water resource sites established in Flint with bottled water, filters and testing kits**

State and local officials coordinating resource distribution

LANSGNG, Mich. – The State of Michigan has partnered with local officials in a coordinated approach to establish five water resource sites in Flint where residents can pick-up bottled water, water filters, replacement cartridges and home water testing kits.

The water resource sites are now open and will be open seven days a week from 9 a.m. to 4 p.m. at Flint fire stations located at:

Fire Station #1  
310 East 5th St.  
Flint, MI 48502

Fire Station #3  
1525 Martin Luther King Ave.  
Flint, MI 48503

Fire Station #5  
3402 Western Rd.  
Flint, MI 48506

Fire Station #6  
716 West Pierson Rd.  
Flint, MI 48505

Fire Station #8  
202 East Atherton Rd.  
Flint, MI 48507

“The water resource sites serve as a one-stop location where residents can pick-up all of the resources they need to ensure their drinking water is safe, including bottled water, water filters, replacement cartridges and water testing kits,” said Capt. Chris Kelenske, Deputy State Director of Emergency Management and Homeland Security and commander of the Michigan State Police Emergency Management & Homeland Security Division. “The state continues to work in coordination with local officials to ensure the daily needs of residents are met.”

Water filters and replacement cartridges continue to be available Monday through Friday, between 9 a.m. and 4 p.m. at the following locations:

Michigan Department of Health and Human Services office  
125 E. Union St.  
Flint, MI 48502

Michigan Department of Health and Human Services office  
4809 Clio Road  
Flint, MI 48504

Genesee County Community Action Resource Department office  
2727 Lippincott  
Flint, MI 48507

Genesee County Community Action Resource Department office  
601 N. Saginaw  
Flint, MI 48502

Flint City Hall  
1101 S. Saginaw St.  
Flint, MI 48502

Residents who need transportation or any other assistance can call 211.

Residents are urged to use filtered water for drinking, food preparation, brushing teeth and watering pets. Unfiltered water may be used for bathing and cleaning.

In addition to the water resource sites, home water testing kits are available at Flint City Hall, the Flint Water Treatment Plant or Flint Fire Department locations.

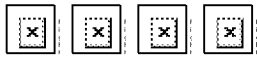


Visit [www.michigan.gov/flintwater](http://www.michigan.gov/flintwater) or call 2-1-1 for more information.

**###**

**NOTE: ALL MEDIA INQUIRIES ARE BEING HANDLED BY THE JOINT  
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**From:** GOV Newsroom <govnewsroom@govsubscriptions.michigan.gov>  
**Sent:** Monday, January 11, 2016 12:36 PM  
**To:** Sweeney, Matthew (DTMB)  
**Subject:** Snyder Media Advisory for TODAY, Jan. 11, 2016



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**Contacts:** Dave Murray, Laura Biehl or Anna Heaton

**FOR IMMEDIATE RELEASE**

Monday, Jan. 11, 2016

517-335-6397

**Editor's Note: This advisory is for media planning purposes only.**

**Monday, Jan. 11 at 2:30 p.m.**

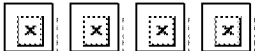
Gov. Rick Snyder will offer remarks at a press conference providing updates on current actions and next steps to address Flint water. He will be joined by Flint Mayor Karen Weaver, Michigan State Police Capt. Chris Kelenske, Department of Environmental Quality Interim Director Keith Creagh, Department of Health and Human Services Director Nick Lyon, and DHHS Chief Medical Executive Dr. Eden Wells.

Media planning to attend must present valid press credentials and check-in on site.

**Location:**

Flint City Hall  
1101 Saginaw St.  
Flint, MI

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**From:** GOV Newsroom <govnewsroom@govsubscriptions.michigan.gov>  
**Sent:** Monday, January 11, 2016 1:00 PM  
**To:** Sweeney, Matthew (DTMB)  
**Subject:** NEWS RELEASE: Gov. Rick Snyder: Flint Water Interagency Coordinating Committee will support long-term needs in Flint  
**Attachments:** EO+2016-1.pdf



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**Contacts:** Dave Murray, Laura Biehl, or Anna Heaton

517-335-6397

**FOR IMMEDIATE RELEASE**

Monday, January 11, 2016

## Gov. Rick Snyder: Flint Water Interagency Coordinating Committee will support long-term needs in Flint

*Committee to address health, other issues into the future*

LANSING, Mich. - Gov. Rick Snyder today signed an executive order creating the Flint Water Interagency Coordinating Committee, which will bring together a wide range of experts to work on long-term solutions to the Flint water situation and ongoing public health concerns affecting residents.

"We need to focus on improving Flint for the longer term," Snyder said. "This committee, made up of experts from government and the Flint community, will set a course of action to remedy the water situation and resulting health issues, and carry on long after the emergency declaration expires."

The Governor declared an emergency on Jan. 5 to put in place distribution of water, water filters and water tests for residents. The declaration launched the State Emergency Operations Center, made up of state emergency response personnel and non-governmental organizations such as the Red Cross.

The emergency declaration has led to a response from multiple state agencies, and is focused on assistance for immediate needs, such as filter and water distribution. Information can be found on

Michigan.gov/flintwater, where individuals can also subscribe to email updates.

FWIACC's membership will include experts from the state, Genesee County, the city of Flint and subject matter experts. The group will analyze any long-term effects of high lead levels in Flint residents and recommend action.

In addition, an independent Flint Water Task Force is continuing a full review of all local, state and federal actions that led to the current situation in Flint.

The Coordinating Committee will be composed of the following 17 members, who shall serve an initial term expiring on Dec. 31, 2018:

- The director of Office of Urban Initiatives within the Executive Office of the Governor;
- The deputy state director of Emergency Management and Homeland Security within the Michigan Department of State Police;
- The director of the Department of Environmental Quality, or his or her designee;
- The director of the Department of Health and Human Services, or his or her designee;
- The director of the Department of Licensing and Regulatory Affairs, or his or her designee;
- The state treasurer, or his or her designee;
- The superintendent of public instruction, or his or her designee;
- The elected mayor of the City of Flint, who shall be appointed to the Coordinating Committee by the Governor;
- Three additional representatives of the City of Flint who shall be submitted by the Flint mayor and appointed to the Coordinating Committee by the Governor;
- Three representatives of Genesee County who shall be submitted by the Genesee County Board of Commissioners and appointed to the coordinating Committee by the Governor;
- Three subject matter experts who shall be appointed to the Coordinating Committee by the Governor.

After the initial appointments, members of the FWIACC will serve three-year terms. The council will be asked to create an incident action plan, review recommendations made by the independent Flint Water Task Force, establish routine protocols for communications at the local, executive and legislative levels, make recommendations regarding the health impacts of the affected population, and assess the status of infrastructure and determine feasible actions for upgrading Flint's water system.

A full list of responsibilities of the council can be found in the [Executive Order](#).

- [EO 2016-1.pdf](#)



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RICK SNYDER  
GOVERNOR

STATE OF MICHIGAN  
EXECUTIVE OFFICE  
LANSING

BRIAN CALLEY  
LT. GOVERNOR

## **EXECUTIVE ORDER No. 2016 – 1**

### **CREATION OF FLINT WATER INTERAGENCY COORDINATING COMMITTEE MICHIGAN DEPARTMENT OF STATE POLICE**

WHEREAS, Section 1 of Article V of the Michigan Constitution of 1963 vests the executive power of the state of Michigan in the Governor; and

WHEREAS, Section 2 of Article V of the Michigan Constitution of 1963 empowers the Governor to make changes in the organization of the Executive Branch or in the assignment of functions among its units that he considers necessary for efficient administration; and

WHEREAS, municipal water in the City of Flint showed elevated lead levels after the City of Flint switched its water source to the Flint River; and

WHEREAS, the County of Genesee and the City of Flint have taken actions to cope with the situation, including but not limited to, switching back to the Detroit water system on October 16, 2016, declaring local states of emergency, activating the emergency response and recovery aspects of their emergency operations plan, marshaling and distributing required resources on a city-wide level, and issuing emergency public information and bulletins; and

WHEREAS, the Flint Water Advisory Task Force was formed as an independent advisory task force charged with reviewing actions regarding water use and testing in Flint; and

WHEREAS, the Flint Water Advisory Task Force has made an interim recommendation that the state government should coordinate a sustained, public-health focused response to remedy, to the fullest extent possible, the impacts on the Flint community; and

WHEREAS, on January 5, 2016, the Governor issued a proclamation declaring a state of emergency in the County of Genesee and the City of Flint; and

WHEREAS, multiple state departments and local authorities share the responsibility for ensuring safe drinking water and the coordination of efforts to address the consequences resulting from the presence of elevated lead levels in drinking water; and

WHEREAS, ensuring safe drinking water and addressing the consequences of elevated lead levels in drinking water will require collaboration and communication between state departments, local governments, and subject matter experts; and

WHEREAS, the establishment of a Flint Water Interagency Coordinating Committee within the Michigan Department of State Police will facilitate the collaboration and

communication between state departments, local governments, and subject matter experts necessary to effectively coordinate a response and recovery effort;

NOW, THEREFORE, I, Richard D. Snyder, Governor of the state of Michigan, by virtue of the power and authority vested in the Governor by the Michigan Constitution of 1963 and Michigan law, order the following:

**I. CREATION OF THE FLINT WATER INTERAGENCY COORDINATING COMMITTEE**

A. The Flint Water Interagency Coordinating Committee ("Coordinating Committee") is created as an advisory body within the Michigan Department of State Police (the "Department").

B. The Coordinating Committee shall be composed of the following seventeen (17) members who shall serve an initial term expiring on December 31, 2018.

- The Director of Office of Urban Initiatives within the Executive Office of the Governor;
- The Deputy State Director of Emergency Management and Homeland Security within the Michigan Department of State Police;
- The Director of the Department of Environmental Quality, or his or her designee;
- The Director of the Department of Health and Human Services, or his or her designee;
- The Director of the Department of Licensing and Regulatory Affairs, or his or her designee;
- The State Treasurer, or his or her designee;
- The Superintendent of Public Instruction, or his or her designee;
- The elected Mayor of the City of Flint who shall be appointed to the Coordinating Committee by the Governor;
- Three (3) additional representatives of the City of Flint who shall be submitted by the Mayor of the City of Flint and appointed to the Coordinating Committee by the Governor;
- Three (3) representatives of Genesee County who shall be submitted by the Genesee County Board of Commissioners and appointed to the Coordinating Committee by the Governor; and
- Three (3) subject matter experts who shall be appointed to the Coordinating Committee by the Governor.

After the initial appointments, members of the Coordinating Committee appointed under this subsection shall serve terms of three years.

C. A vacancy on the Coordinating Committee occurring other than by expiration of a term shall be filled in the same manner as the original appointment for the balance of the unexpired term. A member may continue serving until his or her successor is appointed. A member may serve successive terms if reappointed.

## **II. CHARGE TO THE COORDINATING COMMITTEE**

A. The Coordinating Committee shall act in an advisory capacity to the Governor and subject to the Governor's review and approval, shall do all of the following:

1. Create an incident action plan designed to assist state and local authorities in ensuring safe drinking water for the residents of the City of Flint and addressing the consequences of elevated lead levels in drinking water.
2. Review recommendations made by the Flint Water Advisory Task Force and propose statutory, regulatory, or contractual actions necessary for implementation of such recommendations.
3. Identify staff with competencies in emergency planning, operations, logistics, and finance as outlined under the National Incident Management System (NIMS) to work with the Coordinating Committee to track resource requests and document progress on the incident action plan.
4. Establish a standard process for sharing pertinent information between all members including use of the NIMS and Unified/Incident Command as appropriate.
5. Establish routine communications protocols at the local, executive, and legislative levels as appropriate.
6. Establish a public information protocol to effectively inform the community.
7. Make recommendations for acceptable standards for potable water.
8. Make recommendations regarding the health impacts for the affected population.
9. Assess the status of infrastructure and determine feasible actions to upgrade the water system.
10. Establish subcommittees among its members to specifically address, at a minimum, each of the three following topic areas: Water Quality, Community Health, and Education.
11. Assist the Governor and the Department in implementing appropriate operations permitted under the Michigan Emergency Management Act or the federal Stafford Disaster Relief and Emergency Assistance Act, including local emergency operations plans and guides.
12. Explore any avenues of funding for response and recovery efforts including federal grants, legislative appropriations, and private partners.

B. The Coordinating Committee shall provide other information or advice as requested by the Governor or the Department.



### **III. OPERATIONS OF THE COORDINATING COMMITTEE**

A. The Coordinating Committee shall be staffed and assisted by personnel from the Department as directed by the Department Director. Any budgeting, procurement, and related management functions of the Coordinating Committee shall be performed under the direction and supervision of the Department Director.

B. The Director of Office of Urban Initiatives within the Executive Office of the Governor and the Deputy State Director of Emergency Management and Homeland Security shall together serve as the Statewide Coordinators responsible for the administrative functions of the Coordinating Committee.

C. The Coordinating Committee may utilize subcommittees and advisory panels composed of its members to assist in completing the functions of the Coordinating Committee. The Coordinating Committee may request public participation on advisory panels as the Coordinating Committee deems necessary.

D. When making recommendations to the Governor, a majority of the serving members of the Coordinating Committee must concur.

E. The Coordinating Committee shall meet at the call of either of the Statewide Coordinators and as may be provided in procedures adopted by the Coordinating Committee.

F. The Coordinating Committee may, as appropriate to perform its duties, make inquiries, conduct studies, consult with outside experts and federal agencies, and receive comments from the public.

G. Members of the Coordinating Committee shall serve without compensation but may receive reimbursement for necessary travel and expenses according to relevant statutes and the rules and procedures of the Civil Service Commission, and the Department of Technology, Management and Budget, subject to available funding.

H. The Coordinating Committee may accept donations of labor, services, or other items of value from any public or private agency or person. Any donations shall be expended in accordance with applicable laws, rules, and procedures.

I. Members of the Coordinating Committee shall refer all legal, legislative, and media contacts to the Department.

J. A writing prepared, owned, used, in the possession of, or retained by the Coordinating Committee in the performance of an official function is subject to the Freedom of Information Act, 1976 PA 442, as amended, MCL 15.231 to 15.246.

### **IV. MISCELLANEOUS**

A. All departments, committees, commissioners, or officers of this state or of any political subdivision of this state may give to the Coordinating Committee, or to any member or representative of the Coordinating Committee, any necessary assistance required by the

Coordinating Committee, or any member or representative of the Coordinating Committee, in the performance of the duties of the Coordinating Committee so far as is compatible with its, his or her duties.

B. Any suit, action, or other proceeding lawfully commenced by, against, or before any entity affected under this Order shall not abate by reason of the taking effect of this Order.

C. The invalidity of any portion of this Order shall not affect the validity of the remainder of the Order.

The Executive Order shall become effective upon filing.

Given under my hand and the Great Seal of the state of Michigan this 14th day of January, in the year of our Lord, Two Thousand Sixteen



  
RICHARD D. SNYDER  
GOVERNOR

BY THE GOVERNOR:

  
SECRETARY OF STATE

FILED WITH SECRETARY OF STATE

ON 1/11/16 AT 10:05 AM

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**From:** GOV Newsroom <govnewsroom@govsubscriptions.michigan.gov>  
**Sent:** Tuesday, January 12, 2016 12:53 PM  
**To:** Sweeney, Matthew (DTMB)  
**Subject:** NEWS RELEASE: Public service announcement released today provides information on water resources



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COMB News Release

**Contacts:** Dave Murray, Laura Biehl, or Anna Heaton

517-335-6397

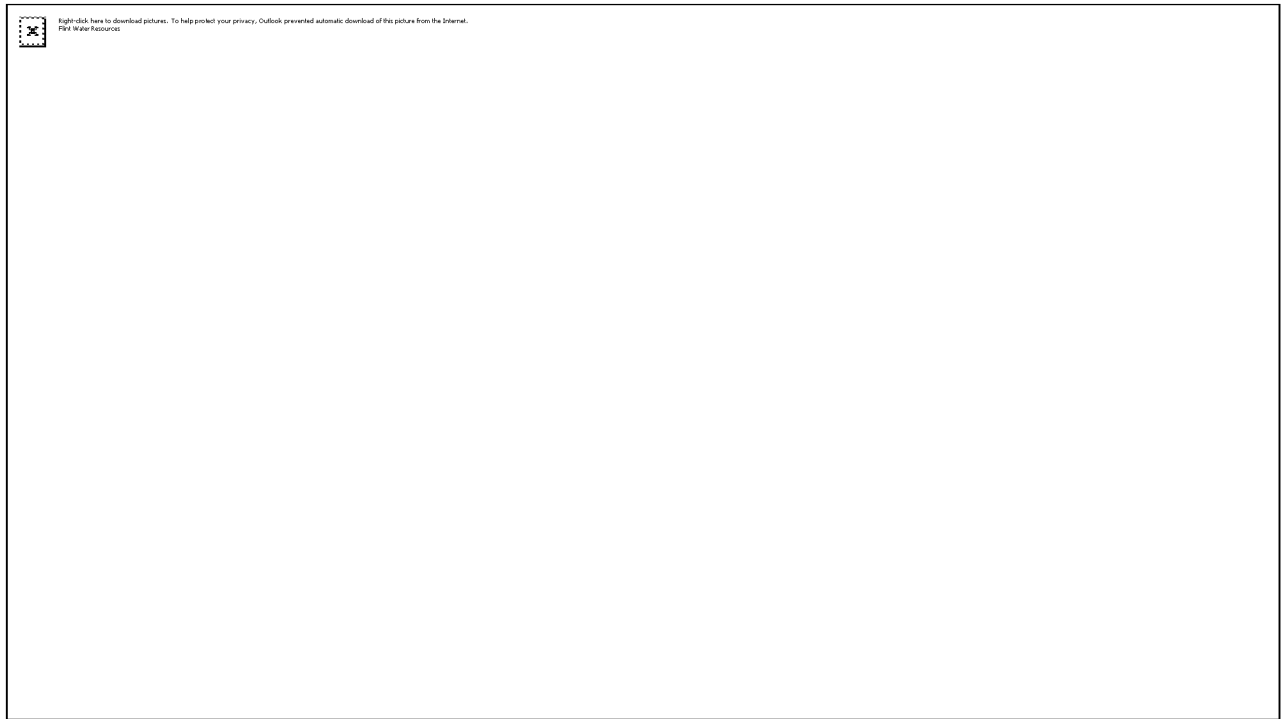
**FOR IMMEDIATE RELEASE**  
Tuesday, January 12, 2016

## Public service announcement released today provides information on water resources

LANSING, MI - A Public Service Announcement was released today by Gov. Rick Snyder's office in a priority effort to continue providing free water resources to all Flint residents.

The PSA, featuring Capt. Chris Kelenske from the Michigan State Police, provides information about the resources currently available for free to all Flint residents, including water filters, replacement filters, bottled water, water testing kits, and blood testing.

Click [here](#) or below to view the PSA:

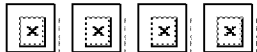


Visit [www.michigan.gov/flintwater](http://www.michigan.gov/flintwater) or call 211 for more information. Residents who need transportation or any other assistance can call 211.

For more information, contact the Governor's office at 517-335-6397.

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**From:** GOV Newsroom <govnewsroom@govsubscriptions.michigan.gov>  
**Sent:** Tuesday, January 12, 2016 10:43 PM  
**To:** Sweeney, Matthew (DTMB)  
**Subject:** NEWS RELEASE: Governor Snyder Requests Support from the Federal Emergency Management Agency  
**Attachments:** EO+2016-2.pdf



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COMM News Release

**Contacts:** [Dave Murray](#), [Laura Biehl](#), or [Anna Heaton](#)

517-335-6397

**FOR IMMEDIATE RELEASE**

Tuesday, Jan. 12, 2016

## Governor Snyder Requests Support from the Federal Emergency Management Agency

### *National Guard Activated to Assist with Flint's Water Emergency*

LANSING, MI - Gov. Rick Snyder today requested support from the Federal Emergency Management Agency (FEMA) to coordinate an interagency recovery plan with other federal agencies to provide resources to Flint.

This request will identify federal agencies that have programs, authorities and/or technical expertise that could be utilized in the ongoing response and recovery efforts in Flint to be made available. Such federal agencies may include the Department of Health and Human Services, Environmental Protection Agency, Department of Housing and Urban Development, and Army Corps of Engineers.

In addition, Snyder today issued an [Executive Order](#) activating the Michigan National Guard to assist with distributing supplies at the five water resource sites established in Flint.

"As we work to ensure that all Flint residents have access to clean and safe drinking water, we are providing them with the direct assistance they need in order to stretch our resources further," Snyder said. "The Michigan National Guard is trained and ready to assist the citizens of Flint."

Members of the National Guard are expected to start arriving in Flint as early as Wednesday to assist with response efforts and plan to increase to over 30 personnel by Friday. The support of the National Guard will enable American Red Cross volunteers, who have been staffing the water

resource sites since Jan. 9, to join the efforts of the water resource teams going door to door in Flint neighborhoods to distribute bottled water, water filters, replacement cartridges and testing kits.

This is the second time Snyder has activated the National Guard. The first was for the massive Duck Lake Fire in the Upper Peninsula in May 2012.

Under Executive Order 2016-02, the active state service units and individuals in the Michigan National Guard are authorized to assist in maximizing all state efforts to assist the City of Flint and Genesee County in accordance with the Michigan Emergency Management Plan.

Flint residents can continue to pick up free bottled water, water filters, replacement cartridges and home water testing kits at the water resource sites.

On Jan. 5, Governor Snyder declared a state of emergency in the City of Flint at the request of Flint and Genesee County officials.

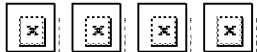
In accordance with the Michigan Emergency Management Plan, the director of the Michigan State Police, or her designee, is responsible for coordinating all state efforts, including the Michigan National Guard to assist the City of Flint and Genesee County.

Additional information about available resources can be found at [www.michigan.gov/flintwater](http://www.michigan.gov/flintwater) and by calling 2-1-1.

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- [EO 2016-2.pdf](#)

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STATE OF MICHIGAN  
EXECUTIVE OFFICE  
LANSING

RICK SNYDER  
GOVERNOR

BRIAN CALLEY  
LT. GOVERNOR

**EXECUTIVE ORDER  
No. 2016 – 02**

**ACTIVATION OF THE NATIONAL GUARD  
TO ASSIST IN RESPONDING TO THE EMERGENCY RELATING TO  
THE CITY OF FLINT'S WATER SYSTEM**

WHEREAS, Section 1 of Article V of the Michigan Constitution of 1963 vests the executive power of the State of Michigan in the Governor; and

WHEREAS, Under Section 12 of Article V of the Michigan Constitution of 1963 the Governor is the Commander-in-Chief of the state armed forces and may call them out to execute the laws; and

WHEREAS, Section 151 of the Michigan Military Act, MCL 32.551, authorizes the Governor to order any members of the organized militia to active state service in the aid of the civil authority in times of public danger, disaster, crisis, catastrophe, or other public emergency within the State; and

WHEREAS, municipal water in the City of Flint showed elevated lead levels after the City of Flint changed its water source from the Detroit water system to its own treatment plant drawing from the Flint River; and

WHEREAS, by Executive Proclamation issued on January 5, 2016, the Governor declared a State of Emergency in the City of Flint and Genesee County; and

WHEREAS, lead can be introduced to humans through water, and elevated lead levels can result in significant health impacts, particularly for children, pregnant women, and the elderly; and

WHEREAS, the State's first priority in addressing this emergency is to limit potential exposure to lead in drinking and cooking water by limiting potential exposure to lead in the City's water system; and

WHEREAS, other priorities include: (1) directly informing as many Flint residents as possible that filters, bottled water, information on lead, water testing kits, and other resources are available; and (2) directly providing resources to Flint residents and following up with those residents to ensure that they have access to safe water, are fully informed, and have their water supply tested. These tasks will require that personnel go door-to-door in large areas of the City of Flint; and

WHEREAS, due to the significant level of human and other resources required for these tasks, additional assistance is needed to supplement existing personnel and equipment; and

WHEREAS, by the Executive Proclamation of Emergency issued on January 5, 2016, the Governor directed that the Emergency Management and Homeland Security Division of the Department of State Police, coordinate and maximize all state efforts, and call upon all state departments and agencies to utilize available resources to assist the City of Flint and Genesee County pursuant to the Michigan Emergency Management Plan;


NOW, THEREFORE, in consequence of the above, I, Richard D. Snyder, Governor of the State of Michigan, pursuant to the Michigan Constitution of 1963, the Michigan Military Act, 1967 PA 150, MCL 32.501 et seq., and the Emergency Management Act, 1976 PA 390, MCL 30.401 et seq., order the following:

1. The Adjutant General of the Michigan National Guard is directed to order to active state service units and individuals of the Michigan National Guard that, in his discretion, he deems appropriate to meet general mission assignments as determined by the Director of the Department of State Police, or her designee.
2. The Director of the Department of State Police, or her designee, shall coordinate and maximize all state efforts, including such units and individuals of the Michigan National Guard that may be activated to state service to assist the City of Flint and Genesee County in accordance with the Michigan Emergency Management Plan.
3. The Michigan National Guard is activated until such time as determined by the Adjutant General, after consultation with the Director of Department of State Police, or her designee.

The Executive Order shall become effective upon filing.

Given under my hand and the Great Seal of the state of Michigan this 12th day of January, in the year of our Lord, Two Thousand Sixteen



  
RICHARD D. SNYDER  
GOVERNOR

BY THE GOVERNOR:

  
SECRETARY OF STATE

FILED WITH SECRETARY OF STATE  
ON 1/12/16 AT 9:19 p.m.



---

**From:** State of Michigan <MISOM@govsubscriptions.michigan.gov>  
**Sent:** Thursday, January 14, 2016 5:33 PM  
**To:** Sweeney, Matthew (DTMB)  
**Subject:** Volunteer Opportunity in Flint



Right-click here to download pictures. To help protect your privacy, Outlook prevented automatic download of this picture from the Internet.  
Michigan State Employees banner image

The State Emergency Operations Center (SEOC) is coordinating a response to the ongoing health and safety issues in the city of Flint's drinking water. Teams from the Michigan State Police, Genesee County Sheriff's Department, Michigan Department of Health and Human Services, and volunteer organizations have been delivering bottled water, water filters, replacement cartridges and water testing kits at homes in the city of Flint since Tuesday.

To help with this critical work, the SEOC is looking for volunteers to expand this effort and continue this distribution during the upcoming holiday weekend. Teams are being assembled for shifts on Saturday, January 16; Sunday, January 17; and Monday, January 18, 2016. If you are interested in volunteering your time for this critical work, please complete the information in one of the attached surveys (depending on which day you are volunteering).

To volunteer on Saturday, January 16, <https://www.surveymonkey.com/r/28NVJBL>

To volunteer on Sunday, January 17, <https://www.surveymonkey.com/r/26NMJJK>

To volunteer on Monday, January 18, <https://www.surveymonkey.com/r/26P7P5G>

Volunteers will begin their assignment at the Local Emergency Operations Center located in the Genesee County Administration Building located at 1101 Beach St, Flint at 9 a.m. and end by 4 p.m. Parking is available at the corner of Beach Street and 8th Street. Lunch will be provided. This is strictly a volunteer effort, as all three days will be unpaid. Volunteers are responsible for their own transportation; mileage reimbursement for personal vehicles is not authorized. Volunteers should dress for working outdoors and wear foot attire appropriate for walking.

This opportunity is for state employees and their immediate family members 16 years of age or older only, others looking to assist should volunteer through the American Red Cross in Flint. The volunteer coordination center for the Red Cross is located at 1401 S. Grand Traverse, Flint, MI. They are open from 9 a.m. to 7 p.m.

For more information on the state's response efforts, visit [www.michigan.gov/flintwater](http://www.michigan.gov/flintwater).

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This e-mail was sent to [sweeneym1@michigan.gov](mailto:sweeneym1@michigan.gov) using GovDelivery on behalf of: the State of Michigan, 111

S. Capitol Ave., Lansing, MI. *You are receiving this message because you are a State of Michigan employee.*

---

**From:** GOV Newsroom <govnewsroom@govsubscriptions.michigan.gov>  
**Sent:** Thursday, January 14, 2016 11:33 PM  
**To:** Sweeney, Matthew (DTMB)  
**Subject:** NEWS RELEASE: Gov. Rick Snyder seeks presidential emergency and major disaster declaration to help Flint residents



Right-click here to download pictures. To help protect your privacy, Outlook prevented automatic download of this picture from the Internet.  
COMB News Release

**Contacts:** [Dave Murray](#), [Laura Biehl](#), or [Anna Heaton](#)

517-335-6397

**FOR IMMEDIATE RELEASE**  
Thursday, January 14, 2016

## Gov. Rick Snyder seeks presidential emergency and major disaster declaration to help Flint residents

LANSING, Mich. – Gov. Rick Snyder today requested President Obama to declare both an emergency and an expedited major disaster for Genesee County as a result of ongoing emergency water response efforts in the city of Flint.

Snyder requested supplementary federal aid in the form of Individual Assistance and Public Assistance to help eligible residents and state and local government entities to protect the health, safety and welfare of Flint residents.

If federal aid is granted, assistance can include grants for temporary housing and home repairs, low-cost loans to cover uninsured property losses and other programs to help people and businesses recover. Public assistance helps cover some of the costs incurred by state and local governments due to damage to public facilities and infrastructures, such as city schools and the water system.

“We are utilizing all state resources to ensure Flint residents have access to clean and safe drinking water and today I am asking President Obama to provide additional resources as our recovery efforts continue,” Snyder said.

Snyder’s request will be reviewed by the Federal Emergency Management Agency, which will advise President Obama whether an emergency and major disaster declaration should be

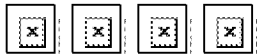
granted. Ultimately, the president will determine whether to provide federal assistance.

Snyder declared a state of emergency on Jan. 5 for Genesee County, following the county's local emergency declaration on Jan. 4. The declaration makes available all state resources in cooperation with local response and recovery efforts in Genesee County as outlined in the Michigan Emergency Management Plan.

In addition, Snyder requested support from FEMA on Tuesday to help coordinate an interagency recovery plan with other federal agencies to provide resources to Flint. Snyder also activated the Michigan National Guard to assist with distributing supplies at five water resource sites established in Flint.

For more information on emergency efforts in Flint, visit [www.michigan.gov/flintwater](http://www.michigan.gov/flintwater).

STAY CONNECTED:



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This email was sent to [sweensym1@michigan.gov](mailto:sweensym1@michigan.gov) on behalf of: The Executive Office of the Governor · 111 South Capitol Avenue · Lansing, MI 48909 · 517-335-7858

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**From:** GOV Newsroom <govnewsroom@govsubscriptions.michigan.gov>  
**Sent:** Saturday, January 16, 2016 3:24 PM  
**To:** Sweeney, Matthew (DTMB)  
**Subject:** NEWS RELEASE: President Obama grants Gov. Rick Snyder's request for emergency declaration in Flint



Right-click here to download pictures. To help protect your privacy, Outlook prevented automatic download of this picture from the Internet.  
GOV News Release

**Contacts:** [Dave Murray](#), [Laura Biehl](#), or [Anna Heaton](#)

**FOR IMMEDIATE RELEASE**

Saturday, Jan. 16, 2016

517-335-6397

## **President Obama grants Gov. Rick Snyder's request for emergency declaration in Flint** ***Request for major disaster declaration was denied***

LANSING, Mich. - President Barack Obama today declared a federal emergency in Flint, based on Gov. Rick Snyder's request made on Thursday, January 14, providing resources to help provide residents access to safe, clean water.

Obama denied an additional request for a major disaster declaration.

"I appreciate the President approving my federal emergency request and supporting Flint during this critical situation," Snyder said. "I have pledged to use all state resources possible to help heal Flint, and these additional resources will greatly assist in efforts underway to ensure every resident has access to clean water resources."

Snyder received notice from FEMA this afternoon that emergency relief has been approved in the form of water, water filters, filter replacements and water test kits. The period of assistance is up to 90 days. Under the Stafford Act, resources totaling \$5 million can be used for federal emergencies, and the state is required to match 25 percent. If the \$5 million is exhausted, Congress has the option to approve additional funding.

The governor had also requested a major disaster declaration, which was denied based

on the legal requirement that under the Stafford Act disaster relief is available only for natural events, fires, floods, or explosions. The state is now actively reviewing the process for appealing the disaster declaration denial.

#

STAY CONNECTED:



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This email was sent to [sweeneym1@michigan.gov](mailto:sweeneym1@michigan.gov) on behalf of: The Executive Office of the Governor 111 South Capitol Avenue Lansing, MI 48906 • 517-335-7858

---

**From:** Rep. Larry Inman (District 104) <LarryInman@house.mi.gov>  
**Sent:** Tuesday, January 19, 2016 10:50 AM  
**To:** Snyder, Rick (GOV);Keilen, Alison (GOV);Sweeney, Matthew (DTMB);Dehner, Amy (MSP);Fitzgerald, Timothy (MSP)  
**Subject:** FW: Flint Water filters

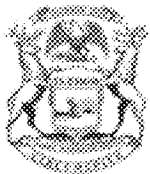
Good Morning,

Representative Inman received the following email from one of his constituents. If someone could help me to obtain this information I would be very grateful.

Thank you,

**Danielle Bruci**  
Legislative Assistant  
Office of State Representative Larry Inman

**Anderson House Office Building, S1388**  
124 North Capitol Avenue  
P.O. Box 30014  
Lansing, MI 48909-7514  
[DBruci@house.mi.gov](mailto:DBruci@house.mi.gov)  
Office: (517) 373-1766



MICHIGAN HOUSE  
REPUBLICANS

---

**From:** Andy Marek [<mailto:diditforlove@yahoo.com>]  
**Sent:** Monday, January 18, 2016 10:32 PM  
**To:** Rep. Larry Inman (District 104) <[LarryInman@house.mi.gov](mailto:LarryInman@house.mi.gov)>  
**Subject:** Flint Water filters

Dear Representative Inman,

It has been brought to my attention that Michigan has been buying water filters for the City of Flint. I am interested in finding out what brand, model, and types of filters were purchased for Flint.

Thank you for your assistance retrieving this information,

Andy Marek  
2875 East Railroad Ave  
Interlochen, Mi 49643

(231)218-9175

[diditforlove@yahoo.com](mailto:diditforlove@yahoo.com)



---

**From:** Lange, Michelle (GOV) <LangeM3@michigan.gov>  
**Sent:** Tuesday, January 19, 2016 11:43 AM  
**To:** Sweeney, Matthew (DTMB); Starr, Scott (DTMB)  
**Subject:** Fwd: Flint Water filters  
**Attachments:** image001.gif

Do you guys have info on this?

Begin forwarded message:

**From:** "Keilen, Alison (GOV)" <[keilena2@michigan.gov](mailto:keilena2@michigan.gov)>  
**Date:** January 19, 2016 at 11:29:11 AM EST  
**To:** "Lange, Michelle (GOV)" <[LangeM3@michigan.gov](mailto:LangeM3@michigan.gov)>  
**Subject:** FW: Flint Water filters

Where to direct them?

---

**From:** Rep. Larry Inman (District 104) [<mailto:LarryInman@house.mi.gov>]  
**Sent:** Tuesday, January 19, 2016 10:50 AM  
**To:** Snyder, Rick (GOV) <[Rick.Snyder@michigan.gov](mailto:Rick.Snyder@michigan.gov)>; Keilen, Alison (GOV) <[keilena2@michigan.gov](mailto:keilena2@michigan.gov)>; Sweeney, Matthew (DTMB) <[SweeneyM1@michigan.gov](mailto:SweeneyM1@michigan.gov)>; Dehner, Amy (MSP) <[DehnerA@michigan.gov](mailto:DehnerA@michigan.gov)>; Fitzgerald, Timothy (MSP) <[fitzgeraldt@michigan.gov](mailto:fitzgeraldt@michigan.gov)>  
**Subject:** FW: Flint Water filters

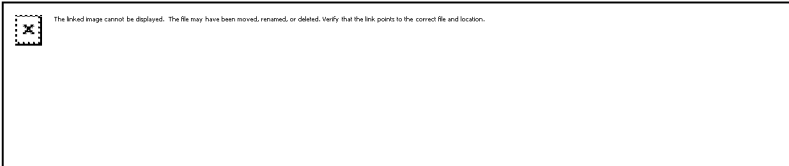
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**Danielle Bruci**  
Legislative Assistant  
Office of State Representative Larry Inman

**Anderson House Office Building, S1388**  
124 North Capitol Avenue  
P.O. Box 30014  
Lansing, MI 48909-7514  
[DBruci@house.mi.gov](mailto:DBruci@house.mi.gov)  
Office: (517) 373-1766



---

**From:** Andy Marek [<mailto:diditforlove@yahoo.com>]  
**Sent:** Monday, January 18, 2016 10:32 PM  
**To:** Rep. Larry Inman (District 104) <[Larryinman@house.mi.gov](mailto:Larryinman@house.mi.gov)>  
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2875 East Railroad Ave  
Interlochen, Mi 49643

(231)218-9175

[diditforlove@yahoo.com](mailto:diditforlove@yahoo.com)

---

**From:** Starr, Scott (DTMB)  
**Sent:** Tuesday, January 19, 2016 1:10 PM  
**To:** Sweeney, Matthew (DTMB); Lange, Michelle (GOV)  
**Subject:** RE: Flint Water filters

Let me know if you need anything from me Matt.

---

**From:** Sweeney, Matthew (DTMB)  
**Sent:** Tuesday, January 19, 2016 12:57 PM  
**To:** Lange, Michelle (GOV); Starr, Scott (DTMB)  
**Subject:** Re: Flint Water filters

Yes. Will get an answer.

---

On: 19 January 2016 11:43, "Lange, Michelle (GOV)" <[LangeM3@michigan.gov](mailto:LangeM3@michigan.gov)> wrote:

Do you guys have info on this?

Begin forwarded message:

**From:** "Keilen, Alison (GOV)" <[keilena2@michigan.gov](mailto:keilena2@michigan.gov)>  
**Date:** January 19, 2016 at 11:29:11 AM EST  
**To:** "Lange, Michelle (GOV)" <[LangeM3@michigan.gov](mailto:LangeM3@michigan.gov)>  
**Subject:** FW: Flint Water filters

Where to direct them?

---

**From:** Rep. Larry Inman (District 104) [<mailto:LarryInman@house.mi.gov>]  
**Sent:** Tuesday, January 19, 2016 10:50 AM  
**To:** Snyder, Rick (GOV) <[Rick.Snyder@michigan.gov](mailto:Rick.Snyder@michigan.gov)>; Keilen, Alison (GOV) <[keilena2@michigan.gov](mailto:keilena2@michigan.gov)>; Sweeney, Matthew (DTMB) <[SweeneyM1@michigan.gov](mailto:SweeneyM1@michigan.gov)>; Dehner, Amy (MSP) <[DehnerA@michigan.gov](mailto:DehnerA@michigan.gov)>; Fitzgerald, Timothy (MSP) <[fitzgeraldt@michigan.gov](mailto:fitzgeraldt@michigan.gov)>  
**Subject:** FW: Flint Water filters

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**Anderson House Office Building, S1388**

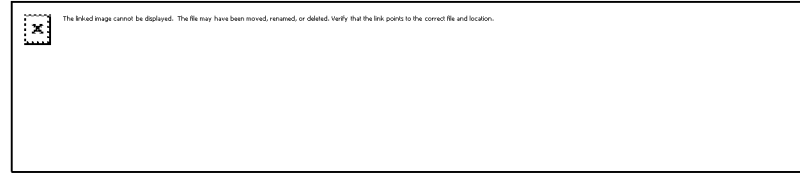
124 North Capitol Avenue

P.O. Box 30014

Lansing, MI 48909-7514

[DBruci@house.mi.gov](mailto:DBruci@house.mi.gov)

Office: (517) 373-1766



---

**From:** Andy Marek [<mailto:diditforlove@yahoo.com>]

**Sent:** Monday, January 18, 2016 10:32 PM

**To:** Rep. Larry Inman (District 104) <[Larryinman@house.mi.gov](mailto:Larryinman@house.mi.gov)>

**Subject:** Flint Water filters

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Andy Marek  
2875 East Railroad Ave  
Interlochen, Mi 49643

(231)218-9175

[diditforlove@yahoo.com](mailto:diditforlove@yahoo.com)

---

**From:** Rep. Larry Inman (District 104) <LarryInman@house.mi.gov>  
**Sent:** Tuesday, January 19, 2016 2:56 PM  
**To:** Sweeney, Matthew (DTMB)  
**Subject:** RE: Flint Water filters

Thank you very much! I look forward to your response!

Enjoy the rest of your day!

**Danielle Bruci**  
Legislative Assistant  
Office of State Representative Larry Inman

**Anderson House Office Building, S1388**  
124 North Capitol Avenue  
P.O. Box 30014  
Lansing, MI 48909-7514  
[DBruci@house.mi.gov](mailto:DBruci@house.mi.gov)  
Office: (517) 373-1766



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**From:** Sweeney, Matthew (DTMB) [<mailto:SweeneyM1@michigan.gov>]  
**Sent:** Tuesday, January 19, 2016 1:25 PM  
**To:** Rep. Larry Inman (District 104) <[LarryInman@house.mi.gov](mailto:LarryInman@house.mi.gov)>; Keilen, Alison (GOV) <[keilena2@michigan.gov](mailto:keilena2@michigan.gov)>;  
Dehner, Amy (MSP) <[DehnerA@michigan.gov](mailto:DehnerA@michigan.gov)>; Fitzgerald, Timothy (MSP) <[fitzgeraldt@michigan.gov](mailto:fitzgeraldt@michigan.gov)>  
**Subject:** RE: Flint Water filters

Hi Danielle. We're glad to look into this for you and will get you an answer.

Matt

Matt Sweeney  
Legislative Liaison & Policy Advisor  
Department of Technology, Management & Budget  
517.373.7505



**HELP. CONNECT. SOLVE.**

---

**From:** Rep. Larry Inman (District 104) [<mailto:LarryInman@house.mi.gov>]

**Sent:** Tuesday, January 19, 2016 10:50 AM

**To:** Snyder, Rick (GOV); Keilen, Alison (GOV); Sweeney, Matthew (DTMB); Dehner, Amy (MSP); Fitzgerald, Timothy (MSP)

**Subject:** FW: Flint Water filters

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**Danielle Bruci**

Legislative Assistant

Office of State Representative Larry Inman

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(231)218-9175

[diditforlove@yahoo.com](mailto:diditforlove@yahoo.com)

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**From:** GOV Newsroom <govnewsroom@govsubscriptions.michigan.gov>  
**Sent:** Tuesday, January 19, 2016 7:39 PM  
**To:** Sweeney, Matthew (DTMB)  
**Subject:** NEWS RELEASE: State of the State 2016: Immediate action for the challenges of today, opportunities for tomorrow  
**Attachments:** Prepared+remarks.pdf



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COMM News Release

**Contacts:** [Dave Murray](#), [Laura Biehl](#), or [Anna Heaton](#)

517-335-6397

**FOR IMMEDIATE RELEASE**

Tuesday, January 19, 2016

**EDITOR'S NOTE:** Please find attached a copy of Gov. Snyder's remarks on Flint. Additional resources are linked at the bottom of the press release.

**State of the State 2016: Immediate action for the challenges of today, opportunities for tomorrow**  
***Snyder to Flint: 'I will fix it'***

LANSING, Mich. – Gov. Rick Snyder devoted his sixth State of the State address to the immediate challenges facing Michigan today and actions being taken to solve them – foremost among them, the crisis in Flint, the condition of Detroit Public Schools, and Michigan's economic future.

"To the people of Flint, I will fix this. You did not create this crisis and you do not deserve this," Snyder said. "I want to tell you that you are not alone. The State of Michigan stands with you. I will spare no resource to effectively and permanently solve this crisis and ensure you have the quality of life you deserve."

The governor explained the immediate actions being taken to help Flint residents, including daily door-to-door distribution of bottled water, water filters, filter replacements and water testing kits. More than 21,000 homes have been visited this month by volunteers and emergency responders. In addition, he detailed budget recommendations to keep Flint on Detroit's water system through the end of 2016, to replace water supply pipes and fixtures in Flint schools, and to fund specialized staff locally in Flint for follow-up care for affected residents.

An official request to the Legislature to address immediate, short-term funding to ensure everyone in Flint has clean water will cover costs such as:



- Replacement of fixtures in schools, daycares and hospitals;
- Treatment of children with high lead levels, including diagnostic testing, nurse visits and environmental assessments;
- Child and adolescent health centers and additional support for children's health care access;
- An infrastructure integrity study for pipes and connections, using outside experts;
- Providing aid to the city for utilities.

Long-term health monitoring for children exposed to the water and potential replacement of water infrastructure and service lines will be addressed through the governor's traditional budget recommendation, which will be shared on Feb. 10.

The governor also talked openly about fixing the problems in state government that led to this crisis.

"Apologies are not enough. My immediate concern is with healing Flint and ensuring all residents there have clean water. But I will also work to address the breakdown in state government that led to this crisis so that it never happens again. You have my word that we will fix this, and everyone who works for state government must know - any situation like this must come to my attention immediately. No delays, no excuses. We are accountable."

The Flint water crisis is an extreme example of how infrastructure replacement is desperately needed. But Flint is not the only municipality that will need to have water transmission pipes and other components of underground systems upgraded.

"Our state faces very real challenges at this point. We have deteriorating infrastructure – infrastructure we don't see every day like we do with roads. Many cities have aging water systems and pipes that need to be upgraded. Flint has been the catalyst for this, but it isn't just Flint and it isn't just Michigan. This is a national problem, and we are going to have Michigan solutions."

Gov. Snyder is calling for local and state officials as well as independent experts to work together on long-term solutions to infrastructure challenges. Top priorities include: water infrastructure, energy and electrical grids, broadband support, and upgrading the Soo Locks. A task force will be appointed to examine these issues and make recommendations for action.

The crisis in Flint is a tragic reminder that Michigan cannot truly be strong when Michiganders are suffering. This is a statewide challenge, and it isn't the only one. In 2016 the most pressing education issue is restructuring the Detroit Public School system.

Detroit schools are failing at the most basic fundamentals of education: teaching children. Gov. Snyder will continue working with the Legislature to reform the entire structure of DPS, so that not only can current students achieve more and have a better chance for future success, but measures will be put in place to ensure a complete failure to educate schoolchildren never again happens in a Michigan district. The district's debt must be restructured so that the \$1,100 per-student spent on debt service can be spent on classroom resources.

For more State of the State information, visit [www.michigan.gov/stateofthestate](http://www.michigan.gov/stateofthestate) and join the conversation at #misots16.

For updates on Flint water, please visit [www.mi.gov/flintwater](http://www.mi.gov/flintwater).

For more information on how to help Flint residents, visit [www.helpforflint.com](http://www.helpforflint.com).

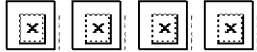
[Flint Water Timeline here](#)

[Flint Water one-pager here](#)

[Detroit Public Schools one-pager here](#)

- [Prepared remarks.pdf](#)

STAY CONNECTED:



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This email was sent to [sweeneym1@michigan.gov](mailto:sweeneym1@michigan.gov) on behalf of: The Executive Office of the Governor · 111 South Capitol Avenue · Lansing, MI 48909 · 517-335-7358



RICK SNYDER  
GOVERNOR

STATE OF MICHIGAN  
EXECUTIVE OFFICE  
LANSING

BRIAN CALLEY  
LT. GOVERNOR

## PREPARED REMARKS ON THE FLINT WATER CRISIS

*Gov. Rick Snyder  
Jan. 19, 2016 – 7 p.m.*

Tonight will be a different State of the State. There is so much we could discuss about how we can make our great state even greater, better, and stronger over the next year. But tonight I will address the crisis in Flint, first and in-depth.

To begin, I'd like to address the people of Flint. Your families face a crisis – a crisis you did not create and could not have prevented.

I want to speak directly, honestly, and sincerely to let you know we are praying for you, we are working hard for you, and we are absolutely committed to taking the right steps to effectively solve this crisis.

To you, the people of Flint, I want to say tonight—as I have before—I am sorry and I will fix it.

No citizen of this great state should endure this kind of catastrophe.

Government failed you – federal, state, and local leaders – by breaking the trust you placed in us.

I'm sorry most of all that I let you down.

You deserve better. You deserve accountability. You deserve to know that the buck stops here, with me. Most of all, you deserve to know the truth and I have a responsibility to tell you the truth. The truth about what we've done and what we'll do to overcome this challenge.

Tomorrow I will release my 2014 and 2015 emails regarding Flint to you, the citizens, so that you have answers to your questions about what we've done and what we're doing to make this right for the families of Flint. Anyone will be able to read this information for themselves at [Michigan.gov/Snyder](http://Michigan.gov/Snyder). Because the most important thing we can do right now is to work hard and work together for the people of Flint.

I know apologies won't make up for the mistakes that were made—nothing will. But, I take full responsibility to fix the problem so that it never happens again. Let me tell you what we've done so far, and what we will be doing in the coming days, weeks, months, and years to keep our commitment to you. To make Flint an even cleaner, safer, stronger city than it was before. Because that's what you and your families deserve.

We are working to do whatever we must until this crisis is resolved. The people of Flint have chosen a new mayor. And I personally commit to work hand in hand with Mayor Weaver so we can rebuild the trust that's been broken.

I have already taken steps to bring new leadership to the DEQ – these are individuals who understand the severity of the problem and who will effectively communicate to the people of our state.

For those whose mistakes contributed to this disaster, we are fully cooperating with investigations and will hold those individuals accountable. And let me be perfectly clear to all of state government. In the future, a situation like this must come to my desk immediately. No delays. No excuses. Period.

We will provide resources to help anyone and everyone that is affected. Just as we've provided since we first knew of this crisis.

In addition to emails, tonight I'm releasing a comprehensive timeline of the steps we've taken and the actions underway to solve this crisis.

Here are the facts.

1. First, this crisis began in spring 2013, when the Flint City Council voted 7-1 to buy water from Karegnondi Water Authority (KWA). Former Flint Mayor Walling supported the move, and the Emergency Manager approved the plan. DWSD provided notice of termination to be effective one-year later and, on April 25, 2014, Flint began using water from the Flint River as its interim source.
2. Second, soon after the switch from Detroit water to Flint River water, residents complained about the water – the color, the smell, rashes, and concerns with bacteria. Ultimately, localized boil water advisories were issued by the City of Flint in August and September of 2014, each lasting several days.
3. Third, the Department of Environmental Quality (DEQ) and the federal Environmental Protection Agency began communicating about lead concerns in February 2015. Sadly, both were ineffective in fully addressing and solving the problem. DEQ misinterpreted the water safety regulations and the EPA did not act with sufficient urgency to address the concerns of one of its experts about DEQ's approach and the risk of lead contamination. In May 2015, lead service lines to one residence were removed and replaced due to high lead levels. But still, they both failed to systemically identify and solve the problem.
4. Fourth, in July 2015, my office proactively asked about the quality of Flint water, test results and blood testing. The DEQ told us that Flint was in compliance with the lead and copper rule. They told us there was one concern with one house that was later corrected and that there was nothing widespread to address. The DHHS also told us that the elevated blood lead levels were to be expected because they followed a normal seasonal trend. This conclusion was later shown to be incorrect when DHHS conducted a deeper analysis of the relevant data.
5. Fifth, In August, Prof. Marc Edwards from Virginia Tech and Dr. Mona Hanna Attisha sounded an alarm about lead in Flint's water. But tragically, based on what DEQ and DHHS had seen on the ground, they initially failed to reach the same conclusion. I want to thank the Professor, the

Doctor and the Concerned Pastors of Flint for bringing light to this issue. We are actively investigating why these agencies got this so wrong.

6. Sixth, on September 28, 2015, I was first briefed on the potential scope and magnitude of the crisis on a phone call with DEQ and DHHS. On October 1, 2015, DHHS epidemiologists validated Dr. Hanna-Attisha's findings, confirming the lead problem in Flint's water supply. At this point, I immediately ordered them to develop and implement a 10-point plan that included the immediate distribution of water filters, immediate water testing in schools, and expanded water and blood testing for anyone who might be exposed. About 12,000 filters were distributed, 700 water tests and 2,000 blood tests were conducted within the first three months.
7. Seventh, on October 8, I announced that the Flint system would be reconnected to the Detroit water system to end any further damage, and later that month I announced the independent Flint Water Task Force to review the actions taken so far and to make further recommendations to address this crisis.
8. Eighth, the Task Force issued its initial actionable recommendations and identified critical problems in mid-December. Specifically, they pointed to a primary failure of leadership at the DEQ and a culture there that led to this crisis. The task force was right, and I immediately took action, appointing new leadership at the department.
9. Ninth, I declared an emergency in Flint on January 5 so that we could access additional resources and mobilize additional support, including the Michigan State Police and the National Guard. These critical resources were needed to help families get clean water and end any risk or exposure for every resident in Flint. I also requested a presidential declaration of federal emergency, which was granted. And to the members of our Congressional delegation who are here tonight, this is a challenge we must work together to solve, and we look forward to working with you to bring additional support from the federal government for the people of Flint.
10. Tenth, to date, more than 37,300 cases of water, more than 53,700 water filters, and more than 7,300 water testing kits have been distributed. More than 21,300 homes have been visited. I am increasing the support from the National Guard starting tomorrow to ensure that every house we need to visit in Flint gets visited as soon as possible. And I am appealing the president's decision not to grant a major disaster declaration. We'll continue to deliver water and filters. We will not stop working for the people of Flint until every single person has clean water every single day. No matter what.

That's why today, I made an official request to the Legislature to fund a series of immediate actions to provide everyone in Flint clean water, and care for Flint's children. In addition to the \$9 million supplemental appropriation for Flint made in October 2015, the request today is for \$28 million, with \$22.6 million from the general fund. It includes:

1. Additional bottled water, filters, and replacement filters for anyone who needs these resources.
2. Assistance for the City of Flint to help with its utility related issues.
3. Testing and replacing fixtures in schools, day care facilities, and other higher risk locations.

4. Treatment of children with high lead levels, including diagnostic testing, nurse visits, nutrition counseling and environmental assessments.
5. Services will be available for the treatment of potential behavioral health issues such as ADHD for those who have or could have had an elevated blood lead level.
6. We will also work with local primary care providers and hospitals to educate the community about toxic stress and how to identify early developmental delays.
7. Support for child and adolescent health centers and additional support for children's health care access
8. An infrastructure integrity study for pipes and connections, using outside, independent experts

An important note: this will not be the last budget request for Flint. Additional resources will be needed for water related needs, health care needs, educational needs, economic development needs, and more.

If you would also like to aid Flint, please to to [HelpforFlint.com](http://HelpforFlint.com) to volunteer or donate. If you are a Flint resident who needs help getting the water you need – go to [HelpforFlint.com](http://HelpforFlint.com)

Those are the facts of what we've done and what we're doing. But just as important to solving short-term needs are providing real long-term solutions so that nothing like this ever happens again in ANY Michigan city.

We began that process by creating the independent Flint Water Task Force and asking them to report on exactly what happened, what accountability measures must be in place, and what investments need to be implemented.

This month, I issued an Executive Order to ensure state and local leaders have everything they need to clean up the mess, and ensure anyone with lingering health concerns is quickly, compassionately, and effectively treated. I know that there will be long-term consequences – but I want you to know that we will be there with long-term solutions for as long as it takes to make this right.

There can be no excuse. When Michiganders turn on the tap, they expect and they deserve clean, safe water. It is that simple. It is that straight-forward. So that is what we will deliver.

To the families in Flint. It is my responsibility, my commitment to deliver. I give you my commitment that Michigan will not let you down again.

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**From:** GOV Newsroom <govnewsroom@govsubscriptions.michigan.gov>  
**Sent:** Wednesday, January 20, 2016 2:38 PM  
**To:** Sweeney, Matthew (DTMB)  
**Subject:** NEWS RELEASE: Gov. Rick Snyder appeals denial of federal major disaster declaration for Flint



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GOV News Release

**Contacts:** [Dave Murray](#), [Laura Biehl](#), or [Anna Heaton](#)

517-335-6397

**FOR IMMEDIATE RELEASE**  
Wednesday, January 20, 2016

**Editor's note:** Click [here](#) to view the Flint Disaster Appeal letter.

## **Gov. Rick Snyder appeals denial of federal major disaster declaration for Flint**

*Asking for special consideration due to the imminent and long-term threat*

LANSING, Mich. – Gov. Rick Snyder today submitted an appeal to President Barack Obama following the denial of a major disaster declaration, a move that could potentially bring additional and much-needed resources to help the people of Flint.

“The situation in Flint is a disaster and in need of a federal declaration,” Snyder said. “This situation poses an imminent and long-term threat to the people of Flint. We appreciate the support of the White House through the earlier emergency declaration. But additional federal resources are needed for the work that must be done.”

In the appeal to President Obama, Snyder said the severity of the disaster warrants special consideration for all categories under the Individual and Public Assistance Programs, as well as the Hazardous Mitigation program in order to facilitate recovery.

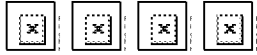
Snyder said this disaster is similar in scope to a flood, given that qualities within the water over a long period of time damaged the city’s infrastructure in ways that are not immediately detectable. The problems will contribute to years -- and potentially decades -- of health problems and economic loss as well as require repairs to the infrastructure that neither the city, county nor state

has the capacity to carry out.

President Obama denied the disaster declaration for Flint while approving an emergency declaration on Saturday, Jan. 16.

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**From:** GOV Newsroom <govnewsroom@govsubscriptions.michigan.gov>  
**Sent:** Wednesday, January 20, 2016 4:33 PM  
**To:** Sweeney, Matthew (DTMB)  
**Subject:** NEWS RELEASE: Gov. Snyder releases all emails sent, received on Flint



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COVER NEWS RELEASE

**Contacts:** [Dave Murray](#), [Laura Biehl](#), or [Anna Heaton](#)

**FOR IMMEDIATE RELEASE**

Jan. 20, 2016

517-335-6397

## **Gov. Rick Snyder releases all emails sent, received on Flint**

LANSING, Mich. - Gov. Rick Snyder today released all emails he sent and received regarding Flint from Jan. 2014 through Dec. 2015.

On Tuesday evening, he said during his State of the State address:

"Tomorrow I will release my 2014 and 2015 emails regarding Flint to you, the citizens, so that you have answers to your questions about what we've done and what we're doing to make this right for the families of Flint. Anyone will be able to read this information for themselves at [Michigan.gov/Snyder](http://Michigan.gov/Snyder). Because the most important thing we can do right now is to work hard and work together for the people of Flint."

A timeline of 2014 and 2015 actions on Flint water is available [here](#).

For more information on the governor's speech, visit [mi.gov/stateofthestate](http://mi.gov/stateofthestate).

To learn how to help Flint, or for residents who need water resources, visit [www.helpforFlint.com](http://www.helpforFlint.com).

**To download and read the emails, [please click here](#). Note: Due to its size, this document may take extra time to download.**

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**Sent:** Friday, January 22, 2016 10:08 AM  
**To:** Sweeney, Matthew (DTMB)  
**Subject:** RE: DTMB Capitol News 1/8/16

January 22, 2016

In this issue:

Snyder Pledges 'Not To Let You Down Again'

House Passes \$28M Flint Water Spending Bill Gov Urges 'Great Haste' On DPS Bills; Legislative Leaders Not Setting Timelines Wayne Co. weighs moving juvenile court to New Center How the State's Small Errors Cost You \$213K

Snyder Pledges 'Not to Let You Down Again'

MIRS, 1/20/16 (condensed)

A contrite Gov. Rick SNYDER, his voice cracking at times over the dull roar of protestors outside the Capitol, pledged to fix Flint's lead-tainted water supply and to "not let you down again."

Snyder dedicated 18 minutes of this sixth State of the State message to the Flint water crisis -- his version of what had happened, what he's done to address it and his pledge to not let it happen again.

In an unprecedented move, the Governor vowed to release his 2014 and 2015 emails regarding Flint on Wednesday.

He's asking the Legislature to sign off on \$28 million for water filters, testing kits and immediate health services to the children of Flint. He released a public help website.

He's putting together a task force to look into public infrastructure needs in Flint and elsewhere in Michigan with aged water pipes, some made out of wood or cast iron.

All the while, more National Guard troops, state residents, the State Police and others have visited 21,000 homes with bottled waters and filters. Old fixtures are being replaced in schools, daycares and hospitals.

Nurse visits, adolescent health centers and environmental assessments are on the way.

"We will not stop working for the people of Flint until everyone has clean water every single day, no matter what," he said.

The pronouncement comes 113 days after Snyder said he was first briefed by his administration about the extent of the lead still contained in the city's water supply. Up until that point, Snyder said he was told by his Department of Environmental Quality (DEQ) that the lead levels in the water were within compliance levels. His Department of Health and Human Services (DHHS) told him elevated lead levels were "seasonal trends."

It wasn't until Virginia Tech's Marc EDWARDS and Dr. Mona Hanna ATTISHA came out with their studies on Flint's water and the lead level in people that the agencies took another look.

"Government failed you -- federal, state and local leaders -- by breaking the trust you placed in us," Snyder said. "I'm sorry most of all that I let you down . . .

"I know apologies won't make up for the mistakes that were made -- nothing will," he said. "But I take full responsibility to fix the problem so that it never happens again."

House Passes \$28M Flint Water Spending Bill MIRS, 1/20/16 (condensed)

The full House quickly passed the \$28 million supplemental appropriation Gov. Rick SNYDER asked for in Tuesday's State of the State address.

The supplemental spending in HB 5220 is being described as a "first step" in addressing the issues confronting Flint residents after corrosive Flint River water that flowed through the city's aged water pipes caused lead leaching.

"I'm very delighted with my colleagues and allies of goodwill. Their moral compasses are pointed in the right direction," said Rep. Sheldon NEELEY (D-Flint).

Rep. Phil PHELPS (D-Flushing), who sponsored the measure, said there's a narrative circulating in the media that Gov. Rick SNYDER and his Republican colleagues aren't willing to help those residents impacted by the lead-laced water in Flint.

Based on what he's seen these past few weeks, the Republicans and Snyder are "doing everything they can to prove that narrative wrong." He thanked his colleagues for the quick pace in which the bill moved and said the Legislature will have the final say in setting the narrative to this issue.

"The narrative will be of overcoming adversity together," Phelps said.

The bill passed 106-0 with one member absent and 96 co-sponsors. House Appropriations Committee Chair Al PSCHOLKA (R-Stevensville) punctuated the bipartisan spirit of today's action with, "Let's stand with the people of Flint."

...

The \$28 million supplemental (\$22 million General Fund) brings the total state spending on Flint's water issue to \$37 million. Another \$9 million was approved late last year to switch Flint's water source from the Flint River back to the Detroit water system.

The spending items include:

- \$2 million to support National Guard efforts in water support
  - \$935,000 to the Department of Education to support the hiring of additional school nurses, wrap-around services, providing early on and special education services. Funding may also be used for nutritional snacks for elementary students
  - \$17 million for the Department of Health and Human Services to cover the purchase of water filters and filter replacements, to provide nutrition support and community education and to support child and adolescent health centers
  - \$5.8 million to the Department of Environmental Quality to fund water system needs, to provide for lab and testing costs and to provide corrosion control procedures and an infrastructure integrity study using outside experts
- The appropriation flows across a total of six departments. The funding will primarily go toward providing more bottled water, water filters, filter replacements and replacement of faucets and fixtures that may be contributing to the lead issue in Flint schools.

Of the appropriation, \$2 million is going to the Department of Licensing and Regulatory Affairs for plumbing fixture replacement.

#### Gov Urges 'Great Haste' On DPS Bills; Legislative Leaders Not Setting Timelines MIRS 1/20/16 (condensed)

In addition to Flint, Gov. Rick SNYDER has another potential crisis looming over his head as 2016 begins -- the financial future of Detroit Public Schools, which is set to run out of money this spring.

During his State of the State address, Snyder beseeched the Legislature to "move with great haste" in passing legislation to begin to tackle the debt incurred by DPS and help the children of the district achieve academic success.

"Now is the time to get something done . . . Let's address this decades long crisis now," he said.

Snyder said the best-case scenario is to avoid court intervention when dealing with DPS finances, urging timely passage of legislation that recently took shape in the Senate.

He also asked the Legislature to consider the implementation of the Detroit Education Commission that was recommended by the Coalition for the Future of Detroit Schoolchildren, which would in theory oversee both public and charter schools in the city.

That recommendation came with a grain of salt -- he acknowledged that many lawmakers so far have been cool to the idea.

...

The language would separate the DPS district into an "old" district to hold the debt until it's paid off and create the new Detroit Community Schools District. The bills would also create a newly elected board that would be on the November ballot in 2016 and then be seated in January 2017.

In the interim, the nine-member board would be appointed, with four selections made by Mayor Mike DUGGAN and five chosen by Gov. Rick SNYDER. That board would initially be in charge of choosing a superintendent for the district. Also included in the legislation is language that would include the bottom 5 percent of schools into the state reform district. The schools would be put under the purview of the School Reform Office, but would not be taken out of the new community district.

...

After Hansen rolled out the bills, House and Senate Democrats came together in unified opposition to the plan just a few hours later.

Rep. Fred DURHAL III (D-Detroit) said the school district has been under state control for 20 years -- it was in a surplus for 20 years, and now it's in a deficit. He said he and his colleagues are willing to work to fix the issue, but at the end of the day it's up to Republicans to help come to an agreement.

"It's difficult when you talk about taking money from other school districts," he said. "That's what has individuals on the other side of the aisle kind of weary about DPS."

He noted that both sides have the potential to come together like the "Grand Bargain" for the city of Detroit.

"We can talk about the fiscal and money all day, but the kids did nothing to anyone and it's the kids that are suffering."

#### Wayne Co. Weighs Moving Juvenile Court to New Center Detroit News 1/21/16

Wayne County is considering moving its juvenile court to the city's New Center area, officials said Thursday.

Deputy Wayne County Executive Richard Kaufman said the county is close to completing a deal with the state of Michigan to move the juvenile court to its Cadillac Place building on West Grand.

He told the county commission about plans to move the Lincoln Hall of Justice from East Forrester at northbound Interstate 75 during a committee of the whole meeting Thursday.

"At the end of the day, it will be a better facility, provide better security, parking and at less cost," he said.

Kaufman made the remarks during discussion of a proposal to revamp a settlement agreement between the county and the Third Circuit Court in a 2008 lawsuit the court filed against the county over funding of its operations in fiscal years 2008-09 and 2009-10. Juvenile court is part of Third Judicial Circuit Court of Michigan.

Under the proposal, a new settlement agreement would be put in place.

It calls for the county to consolidate the court's four locations — the Civil Division in the Coleman A Young Municipal Center, the Frank Murphy Hall of Justice in Greektown, Friend of the Court in the Penobscot Building and the Lincoln Hall of Justice — into either a single location or two campuses.

The single location option calls for the county to move all four of the court's divisions into a single, undetermined location.

In the two-campus option, which county officials appear to be leaning toward, officials plan to keep the court's criminal division at Frank Murphy and put the three remaining divisions into one location. The civil division will house the Family Divisions — domestic and juvenile, as well as the Friend of the Court — in the single location, which after Thursday's discussion appears likely to be Cadillac Place.

Court officials have signed off on the new settlement agreement at Cadillac Place, but it requires commission approval. During the meeting, commissioners raised questions about why the administration hadn't informed them the county was negotiating with the state about moving the juvenile court or that it was negotiating with the circuit court on a new settlement agreement.

"When was the commission brought in on this? When did we first know about that this agreement was afoot?" asked Commissioner Tim Killeen, D-Detroit. "It seems to me with this kind of a thing ... there should have been some discussion ahead of here's a signed-sealed-delivered document and we have to vote either up or down on it."

Kaufman said the administration sent the proposal to the commission as soon as it and the court came to an agreement. Commissioners voted unanimously to send the proposal to the full board for its approval. Commissioner Diane Webb, D-Livonia, was excused.

Kaufman said the Lincoln Hall of Justice building is in poor condition and has problems with its heating and cooling system and its elevators.

"It's a very needy, decrepit building," he said. "We need to find the Lincoln Hall of Justice a new home."

He said the county aims to wrap up negotiations with the state and have the court moved within a month or two. Once moved, the county would sell the building; hopefully, he said, within a year.

How the State's Small Errors Cost You \$213K Lansing State Journal, 1/14/16 (condensed) LANSING – The government's small errors and minor negligence — and, perhaps, fraud by prisoners — cost Michigan taxpayers nearly \$213,000 over the last three years.

Since January 2013, taxpayers have been charged nearly \$62,000 for damaged vehicles (not all because of potholes), about \$30,000 for broken, lost or stolen TVs, and about \$12,000 for lost, damaged or stolen eyeglasses, according to a State Journal analysis of records of small claims against state government approved by the State Administrative Board. The amounts approved by that board, which considers claims seeking less than \$1,000 in damages, are barely a blip in the state's \$54 billion annual budget. And they pale against the nearly \$71 million in larger court judgments and settlements the state paid in 2014 alone.

But the small-claims awards — paid to ordinary Michiganders, to state employees, and to Michigan prisoners — highlight how common mishaps and mistakes are in a nearly 50,000-employee organization serving nearly 10 million constituents.

....

Claims are reviewed by both department officials and the attorney general's office before going to the Administrative Board for final review. The claims are paid out of the departments' budgets.

And the claims are not rubber-stamped. Less than half of the claimants get everything they ask for — on average, the board approves payments equal to about 80% of the amount people originally seek. About three in 10 requests are outright denied.

In 49 of the 1,727 claims considered since 2013, the board actually approved an amount higher than what the person asked for.

"If information is discovered during the review of the supporting documents by the (attorney general) or the board, then adjustments can be made up or down," DTMB spokesman Caleb Buhs said in an email to the State Journal.

Full story (paywall): <http://www.lansingstatejournal.com/story/news/local/watchdog/2016/01/14/how-states-small-errors-cost-you-213k/78623796/>

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**From:** GOV Newsroom <govnewsroom@govsubscriptions.michigan.gov>  
**Sent:** Friday, January 22, 2016 4:25 PM  
**To:** Sweeney, Matthew (DTMB)  
**Subject:** NEWS RELEASE: Gov. Rick Snyder: This is a positive step forward for the city of Flint



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COVER NEWS RELEASE

**Contacts:** Dave Murray, Laura Biehl, or Anna Heaton

**FOR IMMEDIATE RELEASE**

January 22, 2016

517-335-6397

## Gov. Rick Snyder: This is a positive step forward for the city of Flint

*RTAB, state treasurer approves additional powers for Flint's mayor*

LANSING, Mich. – Gov. Rick Snyder today offered the following statement of support after State Treasurer Nick Khouri approved the Receivership Transition Advisory Board's recommendation that additional executive powers be returned to the mayor of Flint.

"Last week, I agreed with Flint Mayor Karen Weaver's request for the powers and authority vested in the city administrator to be transferred to the mayor, and I support the RTAB's decision today to return additional executive powers to Mayor Weaver during this critically important time. This is a positive step forward for the city of Flint.

"Mayor Weaver will now have the authority to appoint the city administrator and all department heads. Today's action is the next step in transitioning to full, local control in Flint."

*The state of Michigan continues to coordinate response efforts in partnership with the city of Flint, Genesee County, and local community organizations. For information about clean water resources available in Flint—such as bottled water, water filters, home testing kits, and replacement cartridges, please visit [www.mi.gov/FlintWater](http://www.mi.gov/FlintWater). For information about donating or*

volunteering in Flint, please visit [www.HelpForFlint.com](http://www.HelpForFlint.com).

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**From:** State of Michigan <MISOM@govsubscriptions.michigan.gov>  
**Sent:** Friday, January 22, 2016 4:31 PM  
**To:** Sweeney, Matthew (DTMB)  
**Subject:** Flint Volunteer Efforts



Dear State Employees,

Gov. Rick Snyder and I want to thank everyone who donated their time during the holiday weekend to deliver bottled water, water filters, replacement cartridges and water testing kits to families in the city of Flint. We are working hard to ensure all residents are provided with the safe water resources they need, and each donation and hour of your time volunteered goes a long way.

For employees who would like to help the residents of Flint, there are several opportunities to do so. Please visit [www.helpforflint.com](http://www.helpforflint.com) to learn how you can help.

For additional information and updates, visit [www.michigan.gov/flintwater](http://www.michigan.gov/flintwater).

Again, thank you for all your support.

Sincerely, Mike Zimmer  
Office of Good Government Director  
Dept. of Licensing and Regulatory Affairs Director

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**From:** GOV Newsroom <govnewsroom@govsubscriptions.michigan.gov>  
**Sent:** Friday, January 22, 2016 5:03 PM  
**To:** Sweeney, Matthew (DTMB)  
**Subject:** NEWS RELEASE: Gov. Rick Snyder welcomes recommendations from Flint Water Task Force to re-establish safe drinking water



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**Contacts:** [Dave Murray](#), [Laura Biehl](#), or [Anna Heaton](#)

**FOR IMMEDIATE RELEASE**

Friday, January 22, 2016

517-335-6397

## Gov. Rick Snyder welcomes recommendations from Flint Water Task Force to re-establish safe drinking water

*Expert panel also calls for outside assistance to study Legionella outbreak*

LANSING, Mich. – Gov. Rick Snyder today said he welcomes the Flint Water Task Force's recommendations on methods to re-establish a reliable, safe water distribution system in Flint and efforts to determine the cause of an outbreak of Legionella in Genesee County.

The task force, an independent, bipartisan panel of experts, is reviewing all state, local and federal government actions in connection to the Flint water crisis and is charged with making long-term recommendations to protect the health and safety of Flint residents.

"I appreciate the task force's thoughtful work on these important issues, and we'll move quickly as possible to determine the best way to achieve the results," Snyder said. "The Flint water crisis is the result of missteps of government at all levels – city, state and federal. We're focused on fixing the problems and making sure nothing like this happens again in Flint or any other Michigan city."

Snyder has declared an emergency in Flint. He also has activated the National Guard to make sure city residents have access to bottled water, water filters, replacement cartridges and testing kits. More than 30,000 homes in the city have been contacted.

Directors of the state Department of Environmental Quality and Health and Human Services are committed to carrying out the task force's recommendations addressing health concerns and water quality.

The administration has already started on some of the recommendations, including reaching out to the U.S. Environmental Protection Agency to ask for the assistance of three experts versed in the Lead and Copper Rule.

Snyder in October appointed the task force. Members are Ken Sikkema, a senior policy fellow at Public Sector Consultants; **Chris Kolb**, president of the Michigan Environmental Council; Dr. **Matthew Davis**, professor of pediatrics and internal medicine at the University of Michigan Health System; **Eric Rothstein**, a national water issues consultant and principal at the Galardi Rothstein Group; and Dr. **Lawrence Reynolds**, a pediatrician in Flint who serves as president of the Mott Children's Health Center.

*The state of Michigan continues to coordinate response efforts in partnership with the city of Flint, Genesee County, and local community organizations. For information about clean water resources available in Flint—such as bottled water, water filters, home testing kits, and replacement cartridges, please visit [www.mi.gov/FlintWater](http://www.mi.gov/FlintWater). For information about donating or volunteering in Flint, please visit [www.HelpForFlint.com](http://www.HelpForFlint.com).*

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**From:** GOV Newsroom <govnewsroom@govsubscriptions.michigan.gov>  
**Sent:** Friday, January 22, 2016 5:32 PM  
**To:** Sweeney, Matthew (DTMB)  
**Subject:** NEWS RELEASE: Action taken against DEQ officials involved in Flint water testing



**Contacts:** [Dave Murray](#), [Anna Heaton](#) or [Laura Biehl](#)

517-335-6397

**FOR IMMEDIATE RELEASE**

Friday, Jan. 22, 2016

[Kurt Weiss](#), SBO  
517-335-0050

## Action taken against DEQ officials involved in Flint water testing

LANSING, Mich. – As a result of the pending questions regarding employee actions related to water testing in Flint, action was taken today against two Michigan Department of Environmental Quality employees, Gov. Rick Snyder said.

“Michiganders need to be able to depend on state government to do what’s best for them and in the case of the DEQ that means ensuring their drinking water is safe,” Snyder said. “Some DEQ actions lacked common sense and that resulted in this terrible tragedy in Flint. I look forward to the results of the investigation to ensure these mistakes don’t happen again.”

Both employees have been suspended pending an investigation, in accordance with Civil Service rules.

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This email was sent to [sweeneyml@michigan.gov](mailto:sweeneyml@michigan.gov) on behalf of: The Executive Office of the Governor • 111 South Capitol Avenue • Lansing, MI 48908 • 517-335-7658

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**From:** GOV Newsroom <govnewsroom@govsubscriptions.michigan.gov>  
**Sent:** Friday, January 22, 2016 8:05 PM  
**To:** Sweeney, Matthew (DTMB)  
**Subject:** NEWS RELEASE: Gov. Rick Snyder: Michigan to seek additional federal aid to help Flint residents despite rejected appeal  
**Attachments:** FEMA-3375-EM-MI+Non-Designated+Denial+Letter.pdf; MI+AP+TD+Letter+1.22.2016.pdf



Right-click here to download pictures. To help protect your privacy, Outlook prevented automatic download of this picture from the Internet.

COMB News Release

**Contacts:** [Dave Murray](#), [Laura Biehl](#), or [Anna Heaton](#)

517-335-6397

**FOR IMMEDIATE RELEASE**

Friday, January 22, 2016

**EDITOR'S NOTE:** Please find attached two letters sent from FEMA to Gov. Snyder.

**Gov. Rick Snyder: Michigan to seek additional federal aid to help Flint residents despite rejected appeal**

*State will seek resources through two programs under emergency declaration*

LANSING, Mich. – Gov. Rick Snyder today issued the following statement after President Obama denied his appeal for a federal disaster declaration to aid Flint.

However, Snyder said that he will request that Obama reconsider awarding funds under two programs allowed under the emergency declaration: The Individuals and Households Program, which provides such things as housing assistance and replacement of personal property; and money for emergency protective measures.

“I want to continue working to obtain additional federal resources for the people of Flint. These programs could help immensely as we work together on continued solutions to problems created by a failure of government at the state, local and federal levels. Just as our state Legislature is working to quickly approve funding for increased clean water resources and improved public health care in Flint, we are hoping for continued support from the federal government and Michigan’s

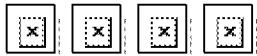
Congressional delegation.”

*The state of Michigan continues to coordinate response efforts in partnership with the city of Flint, Genesee County, and local community organizations. For information about clean water resources available in Flint—such as bottled water, water filters, home testing kits, and replacement cartridges, please visit [www.mi.gov/FlintWater](http://www.mi.gov/FlintWater). For information about donating or volunteering in Flint, please visit [www.HelpForFlint.com](http://www.HelpForFlint.com).*

#

- [FEMA-3375-EM-MI Non-Designated Denial Letter.pdf](#)
- [MI AP TD Letter 1.22.2016.pdf](#)

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FEMA

January 22, 2016

The Honorable Rick Snyder  
Governor of Michigan  
Lansing, Michigan 48909

Dear Governor Snyder:

This is in response to your January 14, 2016, request for an emergency declaration for the State of Michigan as a result of contaminated water described in your request as beginning on April 25, 2014, and continuing. You specifically requested a declaration for the Individuals and Households Program and emergency protective measures (Category B), including direct federal assistance and reimbursement, under the Public Assistance program for Genesee County.

The January 16, 2016, emergency declaration FEMA-3375-EM authorized emergency protective measures (Category B), limited to direct federal assistance, under the Public Assistance program at 75 percent federal funding. The emergency declaration authorized the federal provision of water, water filters, water filter cartridges, water test kits, and other necessary related items for a period of no more than 90 days for Genesee County. Additionally, the President offered assistance in identifying other Federal agency capabilities that could support the recovery effort.

After a thorough review of your request, it has been determined that additional Stafford Act assistance, beyond that which has been authorized under FEMA-3375-EM, is not appropriate for this event. Therefore, your request for the Individuals and Households Program and reimbursement for emergency protective measures (Category B) under the Public Assistance program for Genesee County is denied.

This denial may be appealed within 30 days after the date of this letter. Any appeal pursuant to 44 CFR § 206.46, along with additional information justifying the appeal, should be submitted to me through Andrew Velasquez III, Regional Administrator, FEMA Region V, located at 536 South Clark Street, Chicago, Illinois 60605.

Sincerely,

Elizabeth Zimmerman  
Associate Administrator  
Office of Response and Recovery





FEMA

January 22, 2016

The Honorable Rick Snyder  
Governor of Michigan  
111 South Capitol Avenue  
Lansing, Michigan 48909

Dear Governor Snyder:

This is in response to your January 20, 2016, appeal for a major disaster declaration for the State of Michigan as a result of water contamination described in your request as beginning on April 25, 2014, and continuing. You specifically requested Individual Assistance and Public Assistance, including direct federal assistance for Genesee County and Hazard Mitigation statewide.

After a thorough review of all of the information contained in your initial request and appeal, we reaffirm our original finding that a major disaster declaration under the Stafford Act is not appropriate. The request does not meet the legal definition of a "major disaster" under 42 U.S.C. § 5122, as implemented at 44 C.F.R. §§ 206.2(17). The incident was not a result of a natural catastrophe, nor was it caused by a fire, flood, or explosion. Therefore, I must inform you that your appeal for a major disaster declaration is denied.

As the President has directed, Federal agencies, including FEMA, will continue to assist the State however possible in addressing the needs of the citizens in Flint. Dr. Nicole Lurie, Assistant Secretary for Preparedness and Response at the US Department of Health and Human Services, the Federal government's senior response official, remains our main point of contact for coordinating these ongoing efforts.

Sincerely,

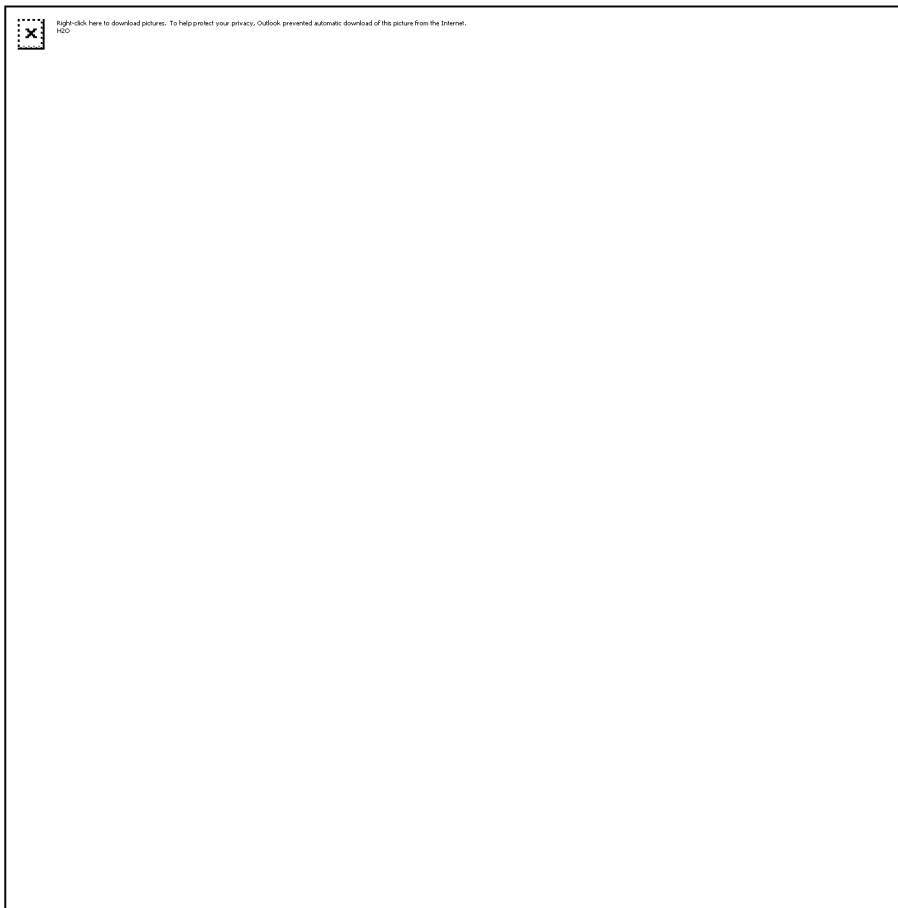
A handwritten signature in black ink, appearing to read "W. Craig Fugate", with a long, sweeping horizontal line extending to the right.

W. Craig Fugate  
Administrator

**From:** Dept. Technology, Management & Budget <dtmb@govsubscriptions.michigan.gov>  
**Sent:** Tuesday, January 26, 2016 8:39 AM  
**To:** Sweeney, Matthew (DTMB)  
**Subject:** Contributing time, muscle and money



During this month's Martin Luther King Jr. holiday weekend, some state employees turned their "day off" into a "day on" in Flint. There, they delivered bottled water, water filters, replacement cartridges and water testing kits to families. The volunteers joined other Michiganders, turning Dr. King's birthday observance into a day of service.



Mike Zimmer, director of the Office of Good Government and the Department of Licensing and Regulatory Affairs, has shared a link – [www.helpforflint.com](http://www.helpforflint.com) – that offers other opportunities to contribute time, muscle and money to bring clean drinking water to the community. Here in DTMB, some of our employees didn't wait for an invitation to lend a hand. Office of Retirement Services staff contributed funds that were used to buy 31 cases and 23 gallons of water, which a local organization transported to Flint.

Autumn Hubbard, Ambrea Mack and Sarah Esquivel, who are in the photo at the left, nearly emptied the shelves at their local grocery store. Thanks for your efforts.

everyone.

Now work.

Last week, I signed a new policy that formalizes the annual employee review process and sets expectations for employees and managers. [Administrative Policy 200.37](#) establishes consistent standards for implementing performance plans and reviews. Some of the standards are practices we have followed for years. Others are new. Some of particular note include:

- The mandatory use of HRMN
- A standard Feb. 1-Jan. 31 rating period for all employees
- An Individual Development Plan that specifies training or development programs for each employee
- Competencies and objectives that align to DTMB goals or scorecard metrics
- Consequences for managers and supervisors who do not complete the review process as required

A fundamental role of each DTMB manager or supervisor is to provide employees with direction and feedback on their performance. Employees also are expected to take an active role in pursuing professional development opportunities and achieving their competencies and objectives. I encourage you to review the new policy and talk with your manager or supervisor if you have questions. Of course, I welcome your questions and input as well. Please send your comments and ideas to me at [behend@michigan.gov](mailto:behend@michigan.gov).

I know these have been busy weeks for many of you as you take on additional responsibilities and work hard to provide resources and services for our customers and citizens across the state. Please know that your hard work has not gone unnoticed. Thank you for everything you do, every day.

Have a great week,

David



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The Department of Technology, Management and Budget

You are receiving this email because you are an employee of the Department of Technology, Management and Budget. If you have questions about your subscription, please contact [DTMB-Communications@michigan.gov](mailto:DTMB-Communications@michigan.gov).

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Lansing, MI 48933 517-373-1004

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**From:** GOV Newsroom <govnewsroom@govsubscriptions.michigan.gov>  
**Sent:** Tuesday, January 26, 2016 4:05 PM  
**To:** Sweeney, Matthew (DTMB)  
**Subject:** NEWS RELEASE: Gov. Rick Snyder: State to request additional medical services for Flint residents under age 21



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COMB News Release

**Contacts:** Dave Murray, Laura Biehl, or Anna Heaton

**FOR IMMEDIATE RELEASE**  
Tuesday, Jan. 26, 2016

517-335-6397

## **Gov. Rick Snyder: State to request additional medical services for Flint residents under age 21**

*Request would boost coverage for children affected by lead exposure*

LANSING, Mich. – All Flint residents under age 21 would receive additional healthcare services to address potential problems brought on from exposure to lead, under a request to be sent to the federal government by Gov. Rick Snyder.

“We’re focused on protecting the health and welfare of Flint residents, especially children and young adults who might have been exposed to lead,” Snyder said. “We want to make sure comprehensive medical care services are available, and we hope the federal government will partner in our efforts.”

The request will include:

- Expanded Medicaid eligibility for all residents in the impacted areas up to age 21, regardless of income level. The request would also include the expansion of Medicaid coverage for people already enrolled in other forms of insurance to ensure comprehensive benefits are available to children who may have come into contact with lead in the water.
- Additional, community-based resources to ensure all children, regardless of health

insurance coverage, have access to comprehensive medical treatment. This will include physical and behavioral health treatment in addition to long-term health care services.

- Federal Medicaid match for lead abatement activities in impacted areas. Because of the number of children enrolled in Medicaid in the impacted area, lead-abatement programs would help minimize and/or prevent any long term adverse health problems associated with lead exposure.

These are efforts that will supplement state-supported health and well-being programs that are already in place to help people in Flint and across the state.

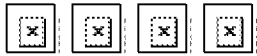
The formal request will be submitted soon by the Michigan Department of Health and Human Services to the U.S. Department of Health and Human Services.

For updates on Flint water, please visit [www.mi.gov/flintwater](http://www.mi.gov/flintwater).

For more information on how to help Flint residents, visit [www.helpforflint.com](http://www.helpforflint.com).

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**From:** GOV Newsroom <govnewsroom@govsubscriptions.michigan.gov>  
**Sent:** Wednesday, January 27, 2016 8:01 AM  
**To:** Sweeney, Matthew (DTMB)  
**Subject:** Snyder Media Advisory for Wednesday, Jan. 27



Tuesday, Jan. 26, 2016  
Contact: [Dave Murray](#), [Laura Biehl](#) or [Anna Heaton](#)  
Office: 517-335-6397

**Editor's Note: This advisory is for media planning purposes only.**

**Wednesday, Jan. 27 at 11 a.m.**

Gov. Rick Snyder will offer remarks at a press conference updating current actions and next steps to address Flint water. He will be joined by Flint Mayor Karen Weaver, Michigan State Police Capt. Chris Kelenske, Department of Environmental Quality Interim Director Keith Creagh and Department of Health and Human Services Director Nick Lyon.

Media planning to attend must present valid press credentials and check-in on site.

A Livestream option is also available at [www.michigan.gov/snyderlive](http://www.michigan.gov/snyderlive). If you wish to embed the event visit <http://new.livestream.com/snyderlive> for more information.

**Location:**

[Flint City Hall](#)  
1101 Saginaw St.  
Flint, MI

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**From:** GOV Newsroom <govnewsroom@govsubscriptions.michigan.gov>  
**Sent:** Wednesday, January 27, 2016 8:31 AM  
**To:** Sweeney, Matthew (DTMB)  
**Subject:** NEWS RELEASE: Gov. Rick Snyder appoints field experts to oversee long-term solutions for Flint water system



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COMB News Release

**Contacts:** Dave Murray, Laura Biehl, or Anna Heaton

517-335-6397

**FOR IMMEDIATE RELEASE**

Wednesday, Jan. 27, 2016

## **Gov. Rick Snyder appoints field experts to oversee long-term solutions for Flint water system**

LANSING, Mich. – Gov. Rick Snyder today named a group of medical and field experts to the Flint Water Interagency Coordinating Committee to set in place long-term solutions to Flint’s water system.

The 17 member committee, housed within the Michigan State Police, will be asked to make recommendations regarding the health and welfare of people exposed to lead, study Flint’s water infrastructure and determine potential upgrades, review Flint Water Task Force recommendations, and establish ways to improve communication between local and state government.

“Flint residents deserve clean, safe drinking water, and I am confident that the expertise represented on this committee will be a tremendous asset as we continue to address the water crisis in Flint,” Snyder said. “I am grateful to these appointees for their willingness to serve on this important committee.”

Karen Weaver is the mayor of the city of Flint. She earned a bachelor’s degree from Tougaloo College, a master’s degree from Long Island University, and a doctorate from

Michigan State University.

Jamie Curtis is the chairman of the Genesee County Board of Commissioners. He earned a millwright apprenticeship certificate from Mott College. Curtis is a representative of Genesee County who shall be submitted by the Genesee County Board of Commissioners.

Marc Edwards is a professor at Virginia Tech with numerous awards and honors for his work. He earned a bachelor's degree in bio-physics from SUNY Buffalo, and both a master's and doctorate of science in environmental engineering from the University of Washington. Edwards will represent subject matter experts.

Mona Hanna-Attisha is the director of the pediatric residency program at Hurley Medical Center. She earned a bachelor's degree in resource ecology and management/environmental health from the University of Michigan, a doctorate from Michigan State University College of Human Medicine, and a master's from the University of Michigan School of Public Health.

Natasha Henderson is the city administrator and chief administrator officer for the city of Flint. She earned a bachelor's degree from the University of Arkansas – Pine Bluff, and a master's in business administration from Texas A&M University – Texarkana. Henderson is a representative of the city of Flint who shall be submitted by the mayor of the city of Flint.

Jim Koski retired as the Saginaw county drain commissioner, a role in which he had served from 1977 to 1980 and again in 1996 to 2011. He is a representative of Genesee County who shall be submitted by the Genesee County Board of Commissioners.

Lawrence Reynolds is president and CEO of the Mott Children's Health Center. He earned a bachelor's degree in political science from Wayne State University and a doctorate from Howard University College of Medicine. Reynolds will represent subject matter experts.

Laura Sullivan is a professor of mechanical engineering at Kettering University. She earned a bachelor's degree in premedical engineering from Arizona State University, and both a master's degree and a doctorate in materials science and engineering from the University of Texas at Arlington. Sullivan is a representative of the city of Flint who shall be submitted by the mayor of the city of Flint.

Mark Valacak is the health officer of the Genesee County Health Department and an instructor at the Michigan State University College of Human Medicine. He earned both a bachelor's degree and a master's of public health degree from the University of Michigan. Valacak is a representative of Genesee County who shall be submitted by the Genesee County Board of Commissioners.



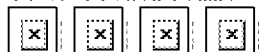
One additional member will be named at a later date.

The following members will also serve on the Coordinating Committee:

- Harvey Hollins, director of Office of Urban Initiatives within the Executive Office of the Governor;
- Col. Chris Kelenske , deputy state director of Emergency Management and Homeland Security within the Michigan Department of State Police;
- Keith Creagh, director of the Department of Environmental Quality, or his or her designee;
- Nick Lyon, director of the Department of Health and Human Services, or his or her designee;
- Mike Zimmer, director of the Department or Licensing and Regulatory Affairs, or his or her designee;
- Nick Khouri, state treasurer, or his or her designee;
- Brian Whiston, superintendent of public instruction, or his or her designee;

Members will serve three-year terms expiring Dec. 31, 2018. Their appointments are not subject to the advice and consent from the Senate.

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**From:** GOV Newsroom <govnewsroom@govsubscriptions.michigan.gov>  
**Sent:** Wednesday, January 27, 2016 12:18 PM  
**To:** Sweeney, Matthew (DTMB)  
**Subject:** NEWS RELEASE: Gov. Rick Snyder announces comprehensive efforts to strengthen Flint



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COMB News Release

**Contacts:** [Dave Murray](#), [Laura Biehl](#), or [Anna Heaton](#)

**FOR IMMEDIATE RELEASE**

517-335-6397

Wednesday, Jan. 27, 2016

## Gov. Rick Snyder announces comprehensive efforts to strengthen Flint

*Marc Edwards, Dr. Mona Hanna-Attisha join teams focused on water, health*

FLINT, Mich. – Gov. Rick Snyder today announced a comprehensive effort to embrace all aspects of Flint, from health and infrastructure to economic development to make it a stronger city after the water crisis.

Snyder was joined by Flint Mayor Karen Weaver and leaders of state departments that are focused on working with city leaders and experts from across state government.

“We are committed to Flint, working to address immediate concerns, but also long-term challenges residents may face moving forward,” Snyder said. “We hope to help Flint not only recover from this water crisis, but also to improve the city’s quality of life for generations to come. It’s a proud, resilient city, and we are going to work with people in this city and across state government to make it stronger.”

Snyder said Flint-native Rich Baird, a top adviser, will lead a team with an office in the city focused on improving the quality of life in Flint across the board, leveraging services to benefit residents,

from nutrition programs to economic development.

Baird will be joined by Lt. Gov. Brian Calley, Harvey Hollins – who heads the Office of Urban Initiatives—and experts from the Michigan National Guard, Michigan State Police and other state agencies.

“I’ve appointed Rich because I know he can get things done, and he cares deeply about his hometown,” said Snyder. “He has been a passionate advocate for addressing the problems faced by Flint residents.”

Mayor Weaver announced that Virginia Tech Scientist Dr. Marc Edwards has been retained by the City of Flint to oversee all water testing done by the State and the Federal Government. He is fully independent, reports to Mayor Weaver and is funded by private donations.

Snyder also announced that Edwards and Dr. Mona Hanna-Attisha, from Hurley Hospital, both instrumental in bringing to light the problems of elevated blood lead levels in the city, have agreed to be part of Flint Water Interagency Coordinating Council (FWICC).

The council, which will set in place long-term solutions for Flint’s water system, also includes Flint and Genesee County leaders, educators, and representatives from across state government.

Nick Lyon, director of the Michigan Department of Health and Human Services, outlined the state’s request to the federal government to support state efforts to address current and future medical needs. The request is for additional healthcare services for all Flint residents under age 21 to address potential problems brought on by exposure to lead.

The request will include expanded Medicaid eligibility for all residents in the impacted areas up to age 21, regardless of income level; lead-abatement programs to help minimize and/or prevent long-term health problems associated with lead exposure; and additional community-based resources to ensure all children have access to comprehensive medical treatment.

Keith Creagh, interim director of the Michigan Department of Environmental Quality, announced the state will adopt recommendations made by the Flint Water Task Force to focus on water quality and testing.

As a member of FWICC, Creagh will have a subcommittee on water quality and water safety that will advise the city and state on necessary steps relative to the conversion to the Karegnondi Water Authority.

The state is working with the U.S. Environmental Protection Agency on a new sampling protocol developed that examines human exposure and not merely technical compliance.

The state will seek the advice of third-party experts and organizations to help assess the quality and safety of drinking water in homes, schools, child care settings and hospitals.

Water testing results are being posted on [mi.gov/flintwater](http://mi.gov/flintwater).

*The state of Michigan continues to coordinate response efforts in partnership with the city of Flint, Genesee County, and local community organizations. For information about clean water resources available in Flint—such as bottled water, water filters, home testing kits, and replacement cartridges, please visit [www.mi.gov/FlintWater](http://www.mi.gov/FlintWater). For information about donating or*

volunteering in Flint, please visit [www.HelpForFlint.com](http://www.HelpForFlint.com).

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**From:** GOV Newsroom <govnewsroom@govsubscriptions.michigan.gov>  
**Sent:** Wednesday, January 27, 2016 1:56 PM  
**To:** Sweeney, Matthew (DTMB)  
**Subject:** Snyder Media Advisory for TODAY, Jan. 27, 2016



Snyder Media Advisory  
January 27, 2016  
Contact: Dave Murray, Laura Biehl or Anna Heaton

**TODAY, Wednesday, Jan. 27, 2016 at 3 p.m.**

Gov. Rick Snyder will attend the first meeting of the Flint Water Interagency Coordinating Committee. Media will have the opportunity to take photos and b-roll during the first five minutes of the meeting.  
Media must present valid press credentials on-site.

**Location:**

University of Flint- Northbank Center  
Park Place Room- 1st floor  
432 N Saginaw St.  
Flint, MI

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**From:** GOV Newsroom <govnewsroom@govsubscriptions.michigan.gov>  
**Sent:** Thursday, January 28, 2016 8:22 AM  
**To:** Sweeney, Matthew (DTMB)  
**Subject:** Snyder Media Advisory for TODAY, Jan. 28, 2016



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Snyder Media Advisory  
Jan. 28, 2016  
Contact: Dave Murray, Laura Biehl or Anna Heaton  
Office: 517-335-6397

**Thursday, Jan. 28, 2016 at 11 a.m.**

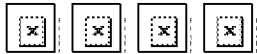
Gov. Rick Snyder and Flint Mayor Karen Weaver will meet with a group of community pastors to discuss the Flint water response. Media will have the opportunity to take photos and b-roll during the first five minutes of the meeting.

Media must present valid press credentials on-site.

**Location:**

Flint City Hall- Mayor's Office  
1101 Saginaw St.  
Flint, MI

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This email was sent to [msweeney1@michigan.gov](mailto:msweeney1@michigan.gov) on behalf of: The Executive Office of the Governor • 111 South Capitol Avenue • Lansing, MI 48908 • 517-335-7853

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**From:** Becky Burtka <Bburtka@house.mi.gov>  
**Sent:** Thursday, January 28, 2016 9:08 AM  
**To:** Sweeney, Matthew (DTMB)  
**Subject:** RE: mi.gov update

Out of curiosity, do these attacks mean that you will be requesting more funding in a couple of weeks? Asking for a friend... ☺

---

**From:** Sweeney, Matthew (DTMB) [mailto:SweeneyM1@michigan.gov]  
**Sent:** Thursday, January 28, 2016 8:36 AM  
**To:** Brian Shoaf <BShoaf@senate.michigan.gov>; Dillon McGough <DMcGough@house.mi.gov>; Becky Burtka <Bburtka@house.mi.gov>  
**Subject:** mi.gov update

You may have seen the MIRS article from last night related to recent mi.gov outages attributed to online 'hacktivists.' There was also a brief outage of the site last night (see article below).

Like the previous attacks, this one was quickly thwarted and the site was only offline for approximately 30 minutes. To this point, we are unaware of any more serious attempts to access SOM applications, servers, etc.

<http://www.ibtimes.com/flint-water-crisis-update-anonymous-hacks-michigan-website-online-hacking-collective-2283247>

Please let me know if you have any questions.

Matt

Matt Sweeney  
Legislative Liaison & Policy Advisor  
Department of Technology, Management & Budget  
517.373.7505



**HELP. CONNECT. SOLVE.**

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**From:** GOV Newsroom <govnewsroom@govsubscriptions.michigan.gov>  
**Sent:** Thursday, January 28, 2016 1:06 PM  
**To:** Sweeney, Matthew (DTMB)  
**Subject:** NEWS RELEASE: \$28 million in immediate supplemental funds for Flint approved by Michigan House, Senate



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COMB News Release

**Contacts:** Dave Murray, Laura Biehl, or Anna Heaton

517-335-6397

**FOR IMMEDIATE RELEASE**  
Thursday, January 28, 2016

**\$28 million in immediate supplemental funds for  
Flint approved by Michigan House, Senate**  
*Funding passed unanimously in both chambers*

LANSING, Mich. – Twenty-eight million in direct funding will aid with recovery efforts in Flint, after the Michigan House and Senate unanimously voted to pass a supplemental bill package today.

“Thanks to the swift action of the Legislature, this \$28 million will provide the immediate resources needed in Flint,” Snyder said. “I want the residents of Flint to know this supplemental funding is just one part of the solution for healing the city. The immediate needs will be met, but so will the long-term needs of residents with regard to public health, infrastructure replacement and community support.

“The quick approval of this funding shows how all of Michigan can pull together in times of crisis, and further shows what working together can accomplish.”

The supplemental will allocate funding to:

- Supply free bottled water, faucet filters, and testing kits for Flint residents;
- Put nine nurses in local schools to monitor student health and well-being;
- Provide better nutrition for students and infants through WIC and in-school nutrition programs;
- Replace fixtures in schools, daycares and nursing homes;
- Provide for an infrastructure study using independent experts;



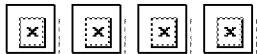
- Treat any children who have high lead levels in the blood, using diagnostic testing, nurse visits and environmental assessments in the home;
- Help the city of Flint relieve residents of water bill payments.

Gov. Snyder asked for the \$28 million during his State of the State address on Jan. 19. Further recommendations on long-term budget resources for Flint will come during his annual budget presentation on Feb. 10.

#

*The state of Michigan continues to coordinate response efforts in partnership with the city of Flint, Genesee County, and local community organizations. For information about clean water resources available in Flint—such as bottled water, water filters, home testing kits, and replacement cartridges, please visit [www.mi.gov/FlintWater](http://www.mi.gov/FlintWater). For information about donating or volunteering in Flint, please visit [www.HelpForFlint.com](http://www.HelpForFlint.com).*

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**From:** GOV Newsroom <govnewsroom@govsubscriptions.michigan.gov>  
**Sent:** Thursday, January 28, 2016 1:11 PM  
**To:** Sweeney, Matthew (DTMB)  
**Subject:** NEWS RELEASE: Gov. Rick Snyder: Flint emergency declaration extended to April 14



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COVER Statement

**Contacts:** Dave Murray, Anna Heaton or Laura Biehl

**FOR IMMEDIATE RELEASE**

Thursday, Jan. 28, 2016

517-335-6397

## **Gov. Rick Snyder: Flint emergency declaration extended to April 14**

LANSING, Mich. – Gov. Rick Snyder today issued a proclamation calling for an extension to the emergency declaration in the city of Flint and Genesee County.

“The emergency response in the city of Flint has been critical to ensure every Flint family has access to bottled water, filters, and testing kits. While these efforts have a big impact in the short term, there is still much more work to be done.

“Extending this emergency will help us continue these efforts while working on long-term solutions to help Flint recover from this tragedy.”

The Michigan House and Senate approved the request today, extending the emergency until April 14, 2016. The extension coincides with the current Presidential Emergency Declaration.

#

*The state of Michigan continues to coordinate response efforts in partnership with the city of Flint, Genesee County, and local community organizations. For information about clean water resources available in Flint—such as bottled water, water filters, home testing kits, and replacement cartridges, please visit [www.mi.gov/FlintWater](http://www.mi.gov/FlintWater). For information about donating or volunteering in Flint, please visit [www.HelpForFlint.com](http://www.HelpForFlint.com).*

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**From:** GOV Newsroom <govnewsroom@govsubscriptions.michigan.gov>  
**Sent:** Friday, January 29, 2016 12:49 PM  
**To:** Sweeney, Matthew (DTMB)  
**Subject:** NEWS RELEASE: Gov. Rick Snyder secures \$28 million in immediate aid to Flint residents



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GOV News Release

**Contacts:**

Dave Murray, Laura Biehl, or Anna Heaton  
517-335-6397

**FOR IMMEDIATE RELEASE**

Friday, Jan. 29, 2016

**EDITOR'S NOTE:** Infographic detailing the \$28 million supplemental [available here](#).

## **Gov. Rick Snyder secures \$28 million in immediate aid to Flint residents**

*Governor renews call for federal support for Flint*

LANSING, Mich. – Governor Snyder today signed legislation bringing \$28 million to immediately help families in Flint with lead testing, treatment and other emergency services. The funding was part of a multi-point relief package the governor outlined last week during his state of the state address to the Michigan Legislature.

Speaking before the editors and publishers of the Michigan Press Association, the Governor also renewed his call for additional federal funding and assistance. To date, the federal government has only earmarked \$5 million in assistance for Flint.

"This was a failure of government at every level - federal, state and local. I have apologized for the state's portion of this failure, accepted the resignation of top DEQ officials and suspended two pending a civil service investigation. I pledged to be accountable and those are not idle words - they are being put into action every day," Snyder said.

This is the second emergency supplemental funding bill allocated to assist the city of Flint this fiscal year. A previous \$9.3 million package was approved in October 2015 to reconnect Flint to the Detroit Water and Sewerage Department, provide filters and water testing to residents, aid in follow-up health services for children and assist with plumbing inspections at schools and health facilities.

“I thank the Legislature for their quick action to make this additional \$28 million a reality. It is a necessary next-step in ongoing recovery efforts for the city. We know that more money will be needed to address long-term concerns and I want to reassure the families of Flint that I remain dedicated to fixing this problem,” Snyder said.

House Bill 5220, sponsored by state Rep. Phil Phelps and approved unanimously in both the House and Senate will help ensure Flint residents have access to safe, clean drinking water while helping to do the following:

- Supply free bottled water, faucet filters, and testing kits for Flint residents;
- Put nine nurses in local schools to monitor student health and well-being;
- Provide better nutrition for students and infants through WIC and in-school nutrition programs;
- Replace fixtures in schools, daycares, nursing homes and hospitals;
- Provide for an infrastructure study using independent experts;
- Treat any children who have high lead levels in the blood, using diagnostic testing, nurse visits and environmental assessments in the home;
- Provide additional community education opportunities within the Genesee County Health Department;
- Compensate the Michigan National Guard’s work to support water distribution;
- Assist with home lead abatement costs;
- Help the City of Flint with utility issues;
- Provide operational funding for the Flint Interagency Advisory Committee.

The funding bill totals \$28 million with \$22.6 million from the general fund. The remaining \$5.4 million comes from a combination of federal and restricted funds. It is now Public Act 3 of 2016.

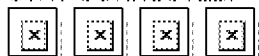
Snyder will propose a long-term funding solution to address the ongoing needs of Flint in his Feb. 10 formal budget recommendation.

Gov. Snyder was in Flint on Tuesday, Wednesday and Thursday this week, meeting with Mayor Karen Weaver, holding a roundtable with local pastors and also convening the first meeting of the Flint Water Interagency Coordinating Committee, which brings together community leaders and independent experts including Dr. Mona Hanna-Attisha and Marc Edwards of Virginia Tech University. The governor also met with the Rev. Jesse Jackson, NAACP President Cornell William Brooks and visited local fire stations to thank members of the National Guard and Red Cross volunteers for their door-to-door efforts.

#

*The state of Michigan continues to coordinate response efforts in partnership with the city of Flint, Genesee County, and local community organizations. For information about clean water resources available in Flint—such as bottled water, water filters, home testing kits, and replacement cartridges, please visit [www.mi.gov/FlintWater](http://www.mi.gov/FlintWater). For information about donating or volunteering in Flint, please visit [www.HelpForFlint.com](http://www.HelpForFlint.com).*

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**From:** GOV Newsroom <govnewsroom@govsubscriptions.michigan.gov>  
**Sent:** Friday, January 29, 2016 7:33 PM  
**To:** Sweeney, Matthew (DTMB)  
**Subject:** NEWS RELEASE: Gov. Rick Snyder urges Flint residents to get water tested



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CONFIDENTIAL

**Contacts:** [Dave Murray](#), [Anna Heaton](#) or [Laura Bieh](#)

**FOR IMMEDIATE RELEASE**

Jan. 29, 2016

517-335-6397

## **Gov. Rick Snyder urges Flint residents to get water tested**

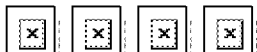
Gov. Rick Snyder today issued the following statement urging the people of Flint to get their water tested:

"It is essential that all Flint residents have the water in their homes tested as soon as possible. Please make it a priority for your family and encourage your friends and neighbors to obtain testing kits as well. The kits are available free of charge at the water resource sites within [Flint fire stations](#)."

*Water testing kits are available at city hall and all Flint fire stations. Residents don't need to test their own water - simply fill up the bottle and return it to where it was obtained. Residents with questions can call United Way 2-1-1.*

#

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**From:** GOV Newsroom <govnewsroom@govsubscriptions.michigan.gov>  
**Sent:** Saturday, January 30, 2016 2:03 PM  
**To:** Sweeney, Matthew (DTMB)  
**Subject:** NEWS RELEASE: Gov. Snyder statement on federal denial of WIC expansion for Flint children  
**Attachments:** USDA+FNS+Response+to+MI.pdf; USDA+Exception+Request-Flint.pdf



**Contacts:** [Dave Murray](#), [Laura Biehl](#), or [Anna Heaton](#)

**FOR IMMEDIATE RELEASE**  
Saturday, Jan. 30, 2016

517-335-6397

## **Gov Snyder: All levels of government must work together to help Flint recover**

*Editor's note: Request and denial letters attached below.*

Gov. Snyder released the following statement today after the federal government denied the Michigan Department of Health and Human Services request to use supplemental nutrition funding for Flint children up to the age of 10 who may have been affected by high levels of lead in the water:

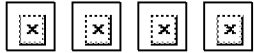
"I have strongly and continually stated that it is essential for all levels of government to work together to help Flint recover from this crisis, as it was all levels of government that failed Flint. While I understand WIC funding does not normally cover children over the age of 5, the improved health and developmental growth that will come from better nutrition for these kids necessitates a waiver of this rule.

"I strongly urge the federal government to reconsider this request and provide additional support for children ages 5 to 10. We must draw on all resources possible and work cooperatively to meet the needs of the residents of Flint, both immediate and long-term."

#

- [USDA FNS Response to MI.pdf](#)
- [USDA Exception Request-Flint.pdf](#)

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**United States  
Department of  
Agriculture**

Food and  
Nutrition  
Service

Midwest Region

77 W. Jackson Blvd.  
20<sup>th</sup> Floor  
Chicago, IL  
60604-3591

January 29, 2016

Stan Bien, Director  
Michigan WIC Program  
Michigan Department of Health & Human Services  
320 South Walnut Street-6<sup>th</sup> Floor  
Lansing, Michigan 48913

Dear Mr. Bien:

This is in response to your letter dated January 27, 2016, which requested Food and Nutrition Service (FNS) approval to increase the access and availability of WIC benefits and services to children from 5 through 10 years of age. Your letter states you are requesting this exception based on the Flint Water Emergency and to fight lead with nutrition.

FNS is committed to assisting the State of Michigan in addressing the water crisis in Flint, particularly as it impacts children; one of our nation's most vulnerable populations. The Special Supplemental Nutrition Program for Women, Infants and Children (WIC) is considered one of the most critical, cost-effective, and important nutrition intervention programs in the country.

While we understand the State's desire to extend this important program to children up to 10 years of age, the federal statute governing WIC limits eligibility to children up to age five. More specifically, under section 17(b)(2) of the Child Nutrition Act of 1966 (42 U.S.C. 1786(b)(2)), "children" means persons who have had their first birthday but have not yet attained their fifth birthday. Thus, due to limitations established by statute, we are unable to approve your request. Any changes to WIC eligibility requirements would require Congressional action.

FNS is dedicated to supporting the nutrition of Flint's older children through other existing federal programs which include the National School Lunch Program, The Emergency Food Assistance Program and The Child and Adult Care Food Program.

FNS is working with the Michigan Department of Education to respond to the needs of children in Flint. I encourage you to connect with staff at the Michigan Department of Education in order to refer families with children over age five to existing nutrition programs in the community.

We have also evaluated your request to increase the number of Lactation Consultants in effort to increase the number of breastfeeding mothers. It is anticipated that fiscal year 2016 breastfeeding peer counseling funds will be allocated to WIC State agencies, including Michigan, by mid-March. In addition, Michigan's existing WIC nutrition services and administrative grant provides the ability to expand the number of Lactation Consultants. We encourage you to work with our Regional funding staff to review your anticipated need and funding level.

I appreciate the Michigan Department of Health and Human Services continuing to work with FNS to help ensure the delivery of essential nutritional services as you strive to address the adverse effects of lead contamination in the Flint community. We are confident that collaboratively we can continue to make a positive and meaningful contribution toward improving the health and nutrition of residents in Flint and throughout Michigan.

Sincerely,

A handwritten signature in cursive script that reads "Tim English". The ink is black and the signature is fluid and legible.

Tim English  
Regional Administrator

USDA-FNS-WIC Rules Exception Request  
For Michigan WIC-Genesee County/Flint

The Michigan Department of Health & Human Services (MDHHS) WIC Program requests approval to increase the access and availability of WIC benefits and services to be expanded for children from 5 to 10 years of age. We seek approval to implement this exception based on the Flint Water Emergency and to fight lead with nutrition. MDHHS requests the additional WIC food and NSA (Admin) funds, plus support for additional Lactation Consultants to further increase, promote and support breastfeeding education.

**From:** GOV Newsroom <govnewsroom@govsubscriptions.michigan.gov>  
**Sent:** Wednesday, February 03, 2016 10:34 AM  
**To:** Sweeney, Matthew (DTMB)  
**Subject:** NEWS RELEASE: Gov. Rick Snyder: Budget recommendation will include \$30 million request for Flint water bill repayments



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CORE News Release

**Contacts:**

Dave Murray, Laura Biehl, or Anna Heaton  
517-335-6397

**FOR IMMEDIATE RELEASE**

Wednesday, Feb. 3, 2016

**Gov. Rick Snyder: Budget recommendation will include \$30 million request for Flint water bill repayments**

*Consumption and Consumer Use Credit would provide relief to residents, funding is on top of \$37.3 million in relief already allocated this fiscal year*

LANSING, Mich. – As part of his upcoming budget proposal, Gov. Rick Snyder will ask the Legislature to approve a \$30 million water consumption credit plan for the residents of Flint to keep their water service on and eliminate the need to pay for water they cannot completely trust to drink.

The governor's proposal is part of the 2016-2017 Fiscal Year budget he will present to lawmakers next week, and calls for a new Consumption and Consumer Use Credit the city of Flint could apply to residents' water bills until state, federal, and independent water quality officials certify the water is safe for consumption.

"I agree with Flint residents, that they should not have to pay for water they cannot drink," Snyder said. "My budget recommendation will include the request for the state to make payments to the city's water system for residential bills going back to April 2014."

Under the governor's ask, the funding would enable the city of Flint to apply credits for customers on future bills. Estimates show water is roughly 47 percent of billing and sewer costs are around 53 percent. The credit would be applied to consumption usage (roughly 65 percent) of a resident's water portion of the bill. Residents still would be responsible for paying the sewer portion of their water bills.

The \$30 million recommendation is part of the governor's formal budget request to the Legislature.

The credit would not take effect until the budget goes through the full state budget process, including vetting and approval by House and Senate committees as well as a vote of both chambers. Bill credits for residents going back to April 2014 is part of the governor's longer-term approach to the crisis and if enacted will help ensure the fiscal stability and structural integrity of the city's water system.

"As an American who sympathizes with the plight of Flint residents, it's hard to find moral justification in having them pay for water that is not suitable for consumption or until recently, bathing," said Marc Edwards, Charles P. Lunsford Professor of Environmental and Water Resources Engineering at Virginia Tech University. "This essentially refunds all the money associated with consumption or consumer use. I think it's an amazing gesture of common sense and good will and it corrects an injustice. I don't think there's a precedent for this. I feel so encouraged by the direction this is going."

Last Friday, Snyder signed supplemental spending for Flint in the amount of \$28 million that will:

- Supply free bottled water, faucet filters, and testing kits for Flint residents;
- Put nine nurses in local schools to monitor student health and well-being;
- Provide better nutrition for students and infants through WIC and in-school nutrition programs;
- Replace fixtures in schools, daycares, nursing homes and hospitals;
- Provide for an infrastructure study using independent experts;
- Treat any children who have high lead levels in the blood, using diagnostic testing, nurse visits and environmental assessments in the home;
- Provide additional community education opportunities within the Genesee County Health Department;
- Compensate the Michigan National Guard's work to support water distribution;
- Assist with home lead abatement costs;
- Help the City of Flint with utility issues;
- Provide operational funding for the Flint Interagency Advisory Committee.

The \$28 million emergency supplemental funding signed last week is in addition to \$9.3 million in October 2015 to move back to Detroit's water system, test drinking water and provide wraparound services for children.

The governor will formally present his Fiscal Year 2016-2017 budget recommendation on Feb. 10 in Lansing.

#

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**From:** GOV Newsroom <govnewsroom@govsubscriptions.michigan.gov>  
**Sent:** Thursday, February 04, 2016 12:20 PM  
**To:** Sweeney, Matthew (DTMB)  
**Subject:** NEWS RELEASE: Gov. Rick Snyder: Swift Senate approval of \$30 million for water bills shows strong commitment to Flint residents



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GOV News Release

**Contacts:** Dave Murray, Laura Biehl, or Anna Heaton

**FOR IMMEDIATE RELEASE**

Thursday, Feb. 4, 2016

517-335-6397

**Gov. Rick Snyder: Swift Senate approval of \$30 million for water bills shows strong commitment to Flint residents**

*If approved by House, supplemental funding for Flint totals \$67.3 this fiscal year*

LANSING, Mich. – The proposal announced yesterday by Gov. Rick Snyder to aid the city of Flint with credits to be applied to the portion of residents' water and sewer bills for water used for drinking, bathing and cooking is one step closer to enactment after the state Senate voted unanimously today for passage of the \$30 million dollar funding request.

"We want to provide relief to Flint residents who were paying for water they could not drink," Snyder said. "The entire state continues to demonstrate unity in coming together for the residents of Flint, and I greatly appreciate the acts of cooperation, bipartisanship and good will that are advancing Flint's recovery."

If approved by both chambers and signed into law, the Consumption and Consumer Use Credit would aid the city of Flint in applying these credits to residents' water portion of their water and sewer bills until state and federal officials certify the water is safe to consume. Under the plan, the city would credit residential bills going back to April 2014 for water used for drinking, bathing and cooking - about 65 percent of the water portion of residential water and sewer bills. Residents would still be responsible for covering sewer costs as well as water not used for consumption - such as flushing toilets, hot water boilers and outside water use.

Last Friday, Snyder signed a supplemental budget bill for Flint for \$28 million to supply free bottled water, faucet filters, and testing kits for Flint residents, put nurses in local schools to monitor



student health and well-being, provide better nutrition for students and infants through WIC and in-school nutrition programs and fund other health care and follow-up services for children with high lead levels.

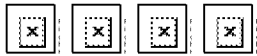
The \$28 million is in addition to \$9.3 million appropriated in Oct. 2015 to move back to Detroit's water system, test drinking water and provide wraparound services for children. If this \$30 million is approved by the House, state funding for Flint's water crisis for this Fiscal Year will total \$67.3 million.

The supplemental spending now heads to the House for consideration, where it will be held for 5 days according to the Constitution before it can be voted on.

The governor will formally present his Fiscal Year 2016-2017 budget recommendation on Feb. 10 in Lansing.

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**From:** GOV Newsroom <govnewsroom@govsubscriptions.michigan.gov>  
**Sent:** Thursday, February 04, 2016 7:21 PM  
**To:** Sweeney, Matthew (DTMB)  
**Subject:** NEWS RELEASE: Gov. Rick Snyder requests disaster declaration from Small Business Administration



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GOV News Release

**Contacts:** Dave Murray, Laura Biehl, or Anna Heaton

**FOR IMMEDIATE RELEASE**  
Thursday, February 4, 2016

517-335-6397

## **Gov. Rick Snyder requests disaster declaration from Small Business Administration**

*SBA declaration would provide low-interest loans for small businesses in Flint*

LANSING, Mich. – Gov. Rick Snyder today requested an Economic Disaster Declaration for Genesee County and the City of Flint, from the U.S. Small Business Administration (SBA). A disaster declaration from SBA would pave the way for financial assistance for Flint residents and business owners impacted by lead-contaminated water in the City of Flint.

“While we continue to coordinate resources from all levels to ensure the health and welfare of Flint residents, we must also recognize that some Flint-area businesses have been impacted by this water emergency,” Gov. Snyder said. “An SBA disaster declaration can help ensure that those businesses have access to federally subsidized loans.”

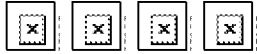
If approved, the SBA disaster assistance program provides low-interest loans for small businesses and private, nonprofit organizations that “suffered substantial economic injury as a direct result of the contaminated public water supply,” according to the Governor’s request. The SBA tailors the repayment of each disaster loan to the borrower’s financial capability.

Gov. Snyder declared a state of emergency on Jan. 5 for Genesee County. The declaration makes available all state resources in cooperation with local response and recovery efforts in the county as outlined in the Michigan Emergency Management Plan. On Jan. 28, the state of emergency was extended until April 14, 2016.

More information about [SBA loans](#) can be found [here](#).

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**From:** GOV Newsroom <govnewsroom@govsubscriptions.michigan.gov>  
**Sent:** Friday, February 05, 2016 8:01 AM  
**To:** Sweeney, Matthew (DTMB)  
**Subject:** Snyder Media Advisory for TODAY, Feb. 5



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CONFIDENTIAL

Friday, Feb. 5, 2016  
Contact: Dave Murray, Laura Biehl or Anna Heaton  
Office: 517-335-6397

**Friday, Feb. 5 at 10 a.m.**

Gov. Rick Snyder will offer remarks at the Flint Water Interagency Coordinating Committee meeting, which was established on January 11, 2016 to facilitate the collaboration and communication between state department, local governments and subject matter experts necessary to effectively coordinate a response and recovery effort to ensure safe drinking water for Flint residents.

The meeting will be available to watch via Livestream at [www.michigan.gov/snyderlive](http://www.michigan.gov/snyderlive). If you wish to embed the event visit <http://new.livestream.com/snyderlive> for more information.

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**From:** GOV Newsroom <govnewsroom@govsubscriptions.michigan.gov>  
**Sent:** Friday, February 05, 2016 3:18 PM  
**To:** Sweeney, Matthew (DTMB)  
**Subject:** NEWS RELEASE: Gov. Rick Snyder: Former head of DEQ water quality unit removed



**Contacts:** [Dave Murray](#), [Laura Biehl](#), or [Anna Heaton](#)

517-335-6397

**FOR IMMEDIATE RELEASE**

Feb. 5, 2016

[Kurt Weiss](#), State Budget Office

517-335-0050

## **Gov. Rick Snyder: Former head of DEQ water quality unit removed**

LANSING, Mich. – After a departmental review of circumstances during the time period leading to the Flint water crisis, the former head of the Michigan Department of Environmental Quality's Drinking Water and Municipal Assistance unit was officially terminated from state employment today, Gov. Rick Snyder said.

"Putting the well-being of Michiganders first needs to be the top priority for all state employees," Snyder said. "Anything less than that is unacceptable. The DEQ is working to change this culture and ensure mistakes that endanger our residents don't occur again."

This former supervisor was dismissed today after a disciplinary conference regarding performance. A departmental review of the actions of a second employee who was suspended last month are continuing.

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**From:** GOV Newsroom <govnewsroom@govsubscriptions.michigan.gov>  
**Sent:** Friday, February 05, 2016 5:40 PM  
**To:** Sweeney, Matthew (DTMB)  
**Subject:** NEWS RELEASE: Gov. Rick Snyder: Flint businesses can seek assistance through Small Business Administration disaster loans



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CORE News Release

**Contacts:** [Dave Murray](#), [Laura Biehl](#), or [Anna Heaton](#)

**FOR IMMEDIATE RELEASE**

Friday, Feb. 5, 2016

517-335-6397

## **Gov. Rick Snyder: Flint businesses can seek assistance through Small Business Administration disaster loans**

*SBA approved Snyder's Thursday request*

LANISING, Mich. – The Small Business Administration today approved Gov. Rick Snyder's request for low-interest disaster loans for businesses in Genesee County and the city of Flint.

"Approval of economic injury disaster loans will help business owners and nonprofits in Flint recover from any damages as a result of the water crisis," Snyder said. "We will continue to seek resources from all levels of government to help the people of Flint and appreciate the SBA's partnership in our efforts."

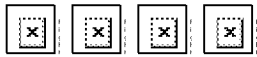
The approval provides access to federal Economic Injury Disaster Loans, which are working capital loans to small businesses, small agricultural cooperatives, small businesses engaged in aquaculture and most private, non-profit organizations that meet their ordinary and necessary financial obligations that cannot be met as a direct result

of the disaster. Business owners seeking these loans must apply by Nov. 7, 2016.

Repayment of disaster loans is tailored by the SBA to the borrower's financial capacity.

More information and criteria for SBA disaster loans is available at [www.sba.gov/disaster](http://www.sba.gov/disaster). Eligible Flint business owners can apply online via SBA's website at <https://disasterloan.sba.gov/ela>.

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**From:** GOV Newsroom <govnewsroom@govsubscriptions.michigan.gov>  
**Sent:** Wednesday, February 10, 2016 11:44 AM  
**To:** Sweeney, Matthew (DTMB)  
**Subject:** NEWS RELEASE: Snyder's budget proposal provides strong investments for one Michigan moving forward



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COURTESY News Release

**Contacts:** [Dave Murray](#), [Laura Biehl](#), or [Anna Heaton](#)

**FOR IMMEDIATE RELEASE**  
Wednesday, Feb. 10, 2016

517-335-6397

**EDITOR'S NOTE:** Click to view [DPS](#), [Flint](#), and [Statewide infrastructure](#) infographics.

## Snyder's budget proposal provides strong investments for one Michigan moving forward

### *Key investments for Flint water crisis, statewide infrastructure, and Detroit Public Schools*

LANSING, Mich. — Gov. Rick Snyder presented his proposed fiscal year 2017 budget today, a total budget that is up just 0.8 percent from last year, calling for critical investments for the Flint water crisis, statewide infrastructure and the Detroit Public Schools. The governor's recommendation also addresses the skyrocketing costs of specialty medications that Michigan residents depend on for better health outcomes.

By investing in the specific needs for Flint and Detroit, setting aside funding for statewide infrastructure needs and the rising cost of prescription drugs, while staying committed to the core statewide priorities of education, talent and economic development, health and human services, and public safety, today's announcement provides the right plan for moving Michigan forward.

A new supplemental budget request for the current fiscal year was introduced, which includes \$30 million for relief of Flint water bill payments currently being acted upon by the Legislature.

The supplemental request also includes \$25 million for infrastructure needs specific to Flint and

another \$165 million to be set aside for statewide infrastructure needs in a newly created Michigan Infrastructure Fund. The \$165 million in statewide infrastructure funding represents the first step toward a longer term solution for the state's needs and will be used to make strategic improvements based on recommendations from the Commission on 21st Century Infrastructure.

The overall budget recommendation totals \$54.9 billion, an increase of 0.8 percent or \$438 million over last year, and includes \$10.2 billion in general fund dollars. The general fund is up 1.5 percent from last year which translates to \$145 million.

Budget recommendations to aid Flint and Detroit Public Schools include:

### **Funding for Flint Water Crisis**

- An additional investment of over \$195 million spread out across several state agencies to continue the support needed for the children and residents of Flint. These funds will be used to address various needs, including safe drinking water; food and nutrition; physical health; social well-being; and educational intervention. When combined with previously enacted supplemental funding in fiscal year 2016, total funding for Flint comes to more than \$230 million.

### **Funding for Detroit Public Schools**

- An investment of \$72 million a year, for 10 years, from Michigan's tobacco settlement proceeds to offset the Detroit Public Schools' repayment of a debt load expected to accumulate to \$515 million by this summer. The \$720 million generated from this plan will provide for \$200 million needed for the startup and transition costs to create the new district.
- The fiscal year 2016 supplemental includes \$50 million to ensure Detroit schools remain solvent through the rest of this school year while the governor's longer term solution is considered by the Legislature. General fund dollars will be used for this funding to ensure the school aid fund is held harmless.

The proposed fiscal year 2017 budget is a balanced approach focused on Michigan's continued growth and future prosperity. The governor today also offered a 2018 projected budget, continuing his practice of ensuring that Michigan maintains a long-range planning focus with an emphasis on fiscal responsibility.

With a growing economy and unemployment at its lowest rate in more than 15 years, Michigan's future economic forecast remains bright. With more than 440,000 new private sector jobs since December 2010 and rising personal incomes for families across Michigan, the state is well positioned to continue its comeback.

"I'm committed to providing critical investments needed for the Flint water crisis and Detroit Public Schools while maintaining the long-term focus on the key priorities of education, job creation, health and human services, public safety and fiscal responsibility. Coupled with fiscal year 2016 investments, this recommendation brings total funding for the Flint water crisis to more than \$230 million. The plan provides new investments in both K-12 education as well as higher education and continues the emphasis on developing our talent and connecting that talent to jobs," Snyder said. "From day one we have remained committed to our vision and reinvention strategy and it is paying off. This budget recommendation is the next step in the remarkable growth of our state and I look

forward to working on it with our partners in the Legislature.”

State Budget Director John Roberts joined Snyder in outlining the budget recommendation to a joint session of House and Senate appropriations committees.

“As budget director, I am proud of this budget because we addressed the challenges we have in Flint and Detroit while remaining committed to our core budget principles and managing the taxpayer dollar wisely,” Roberts said. “This is a credit positive plan that keeps us on a good growth curve.”

Lt. Governor Brian Calley was in Flint during the budget presentation to meet with stakeholders about the budget recommendation and how it will directly benefit the residents of the city.

Snyder’s recommended budget will now be reviewed and acted upon by the Legislature in the coming months with the target of having the budget signed in early June.

Additional highlights of the recommended budget include:

### **Preparing Our Children for the Future**

- An additional \$150 million for the K-12 foundation allowance, bringing total K-12 appropriations to \$12.1 billion, a \$1.4 billion funding increase from fiscal year 2011. The increase in the foundation allowance equates to an additional \$60 to \$120 per pupil.
- An additional \$61.2 million or 4.3 percent for the operations of Michigan’s 15 public universities and an additional \$7.5 million or 2.4 percent for community college operations. The recommendation calls for universities to limit tuition increases to 4.8 percent or less in order to receive the funding increase. This investment restores aggregate university funding to fiscal year 2011 levels.
- An increase of \$15 million for career and technical education middle college and equipment program
- An investment of \$2.1 million to encourage students toward studying the fields of science, technology, engineering and mathematics.
- An investment of \$9 million for water testing in schools.
- An investment of \$5 million for school consolidation grants.

### **Putting People First**

- Funding of \$91.5 million to treat nearly 7,000 patients living with hepatitis C and \$43.7 million to treat approximately 320 children with cystic fibrosis is built into the Department of Health and Human Services’ (DHHS) base budget. The state Pharmacy and Therapeutics Committee recently recommended that new specialty medications to treat these conditions be approved for Medicaid patients.
- An investment of \$30 million to include a specialty medications prescription reserve in the DHHS budget to address additional specialty medications in the pipeline.
- An investment of \$3.4 billion in federal funds for the Healthy Michigan Plan to continue expanded Medicaid coverage for more than 600,000 Michigan residents.
- Another \$25.6 million in funding to fully expand the Healthy Kids Dental program to

cover all eligible children across the state in all 83 counties, growing the number of children who will receive good dental care to approximately 826,800. When the governor took office, the program covered 285,000 children in 61 counties.

- An investment of \$7.6 million for a new patient unit at the Center for Forensic Psychiatry.
- An investment of \$22.3 million to fully implement the state's automated child welfare information system.
- Increased funding of \$6.1 million to enhance and expand the clothing allowance from \$140 to \$200 a year for children in the Family Independence Program. The clothing allowance will cover all children in the program, adding nearly 25,000 children.

### **Job Creation**

- A total of \$115.5 million to grow Michigan's economy through business attraction and community revitalization efforts.
- An investment of \$2 million for the Community Ventures - Challenge Grant, which will provide matching grants to expand service and further program integration in Detroit, Flint and Saginaw to help the structurally unemployed pursue career opportunities and maintain employment.
- A \$10 million increase to the skilled trades training program, bringing total funding to \$35.6 million to match employers talent needs with skilled workers for in-demand jobs.

### **Infrastructure/Technology**

- A total of \$533.3 million in new dedicated transportation revenue, including \$189.2 million for the state trunkline fund, \$283 million for local road agencies and \$61.4 million for rail and public transit, for maintenance and improvement of transportation infrastructure across the state.
- A total of \$57.5 million in new federal funds from the Fixing America's Surface Transportation (FAST) Act, to be used for local road agency, state trunk line, and transit projects.
- A total of \$132.8 million in new technology investments, including additional funding for cybersecurity to protect critical data from growing threats and added investment for the Information Technology Investment Fund for technology improvements to better serve residents and improve government efficiency.

### **Protecting the Public**

- An additional \$9.5 million to run a trooper recruit school with the goal of producing another 85 graduates that will further the enlisted strength within the Michigan State Police.
- A total of \$1.5 million to expand the Secure Cities effort to the communities of Benton Harbor, Hamtramck, Harper Woods, Highland Park, Inkster and Muskegon Heights. The program has already produced impressive results by reducing violent crime in Detroit, Flint, Pontiac and Saginaw.
- An investment of \$8.5 million to run an academy to train and graduate 350 new corrections officers for prisons across the state.

- A total of \$500,000 to help prevent sexual assaults on college campuses through the higher education sexual assault prevention and education initiative.
- Funding of \$2.2 million to enhance the capacity to combat the increasing growth of digital crime.
- An investment of \$4 million to support safe and secure learning environments for students.
- An investment of close to \$1 million for the purchase of new ballistic vests to keep probation and parole agents safe while on field duty.

### **Stronger Communities**

- Eligible counties will receive a combination of revenue sharing payments and incentive-based payments, provided they meet required transparency provisions, totaling \$215.2 million, which is the maximum funding allowed under statute to 78 eligible counties, up from 76 counties in the current fiscal year.
- A 3.9 percent increase in constitutional revenue sharing payments for cities, villages, and townships for a total of \$781.5 million, based on estimated sales tax collections.
- As an incentive to combine government operations, all local units may apply for grant assistance to help defray expenses related to consolidation of services or programs, with a recommendation of \$11 million for this competitive grant assistance program.

### **Focusing on Long-term Liabilities**

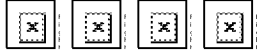
- Fiscal year 2016 deposits to the Budget Stabilization (“Rainy Day”) Fund will bring the projected total balance to \$611 million which equates to a \$609 million increase since the governor first took office, when the rainy day fund was at a mere \$2.2 million.
- Funding for the school employee retirement system is recommended at \$1 billion for K-12 schools, which equates to over \$660 per K-12 student. This investment provides fiscal relief to schools for retirement obligations and helps ensure retirement promises made to employees can be kept. The governor’s commitment to solving the state’s pension and retiree health care obligations is strong. Reforms made to the school employee retirement system and the state employee retirement system have reduced the state’s long-term debt by more than \$20 billion.
- A \$730,000 increase and a total of \$5.9 million in ongoing funds is recommended within higher education to provide for costs above a proposed rate cap for seven participating universities in the Michigan Public School Employees Retirement System (MPERS). Community colleges receive a recommended \$3.7 million increase and \$74.9 million total in ongoing funds, to provide for costs above the rate cap for MPERS.

The state’s new fiscal year begins Oct. 1.

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*Copies and more details of the governor’s recommended budget are available at [www.michigan.gov/mibudget](http://www.michigan.gov/mibudget). Join the conversation on Twitter at #mibudget.*

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This email was sent to [sweeneysm1@michigan.gov](mailto:sweeneysm1@michigan.gov) on behalf of: The Executive Office of the Governor · 111 South Capitol Avenue · Lansing, MI 48909 · 517-335-7858

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**From:** GOV Newsroom <govnewsroom@govsubscriptions.michigan.gov>  
**Sent:** Wednesday, February 10, 2016 3:36 PM  
**To:** Sweeney, Matthew (DTMB)  
**Subject:** NEWS RELEASE: Gov. Snyder thanks Flint residents for progress on establishing 'sentinel sites' to check water



Right-click here to download pictures. To help protect your privacy, Outlook prevented automatic download of this picture from the Internet.  
CORE News Release

**Contacts:** [Dave Murray](#), [Laura Biehl](#), or [Anna Heaton](#)

**FOR IMMEDIATE RELEASE**  
Wednesday, Feb. 10, 2016

517-335-6397

Editor's note: Click here to see a map of the 402 sentinel sites

## Gov. Snyder thanks Flint residents for progress on establishing 'sentinel sites' to check water

### *402 households to help determine when city's water is safe to drink*

FLINT, Mich. – Gov. Rick Snyder is thanking 402 households from across Flint who will provide water test data to help determine when the city's water is safe to drink.

The "sentinel sites" will be visited by teams made up of Michigan Departments of Environmental Quality employees and licensed plumbers. They'll teach homeowners how to test their water in a scientifically accurate manner and submit samples on a regular basis for the state to test.

"I want to thank the homeowners participating in this sentinel site program," said Gov. Rick Snyder. "Their diligence in taking scientific samples from their home's water system is crucial in helping us decide the right time to declare when Flint neighborhoods have safe drinking water."

Also launching today is a more streamlined system of addressing homes that test high for lead or copper in their water. This new process will provide residents with more efficient in-home follow-up for environmental and health wrap-around services coordinated by the Michigan Department of Health and Human Services.

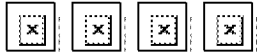
"We want to provide the quickest response possible when we see that a home's water tests high for lead or copper," Snyder said. "We've provided outreach in Flint since October and continue to improve our processes for getting residents the help they need. Streamlined coordination of services between the DHHS, DEQ, Genesee County Health Department and the Flint Local 370 Plumbers Union is yet another step in that direction."

Homes with higher lead levels will receive health and wellness information, blood test referrals, transportation to appointments if necessary and additional bottled water, filters and water sample kits. The homes will also be inspected for possible sources of lead in the water.

Additional information about the Flint water emergency is available at [www.michigan.gov/flintwater](http://www.michigan.gov/flintwater), by calling United Way 211 or visiting [www.helpforflint.com](http://www.helpforflint.com).

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**From:** GOV Newsroom <govnewsroom@govsubscriptions.michigan.gov>  
**Sent:** Friday, February 12, 2016 8:01 AM  
**To:** Sweeney, Matthew (DTMB)  
**Subject:** Snyder Media Advisory for TODAY, Friday, Feb. 12



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CONFIDENTIAL

Friday, Feb. 12, 2016  
Contact: Dave Murray, Laura Biehl or Anna Heaton  
Office: 517-335-6397

**Friday, Feb. 12 at 10 a.m.**

Gov. Rick Snyder will offer remarks at the Flint Water Interagency Coordinating Committee meeting. It was established Jan. 11 to address the Flint water emergency with enhanced coordination between the state, local governments and subject matter experts.

The meeting will only be available to watch via Livestream at [www.michigan.gov/snyderlive](http://www.michigan.gov/snyderlive). If you wish to embed the event visit <http://new.livestream.com/snyderlive> for more information.

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**Subject:** FW: FOIA Request From the Detroit Free Press Re: Flint Water  
**Location:** DTMB Cass Innovation Room

**Start:** Fri 2/5/2016 3:30 PM  
**End:** Fri 2/5/2016 4:00 PM  
**Show Time As:** Tentative

**Recurrence:** (none)

**Meeting Status:** Not yet responded

**Organizer:** Trakul, Pamela (DTMB)

-----Original Appointment-----

**From:** Trakul, Pamela (DTMB)  
**Sent:** Friday, February 05, 2016 10:08 AM  
**To:** Trakul, Pamela (DTMB); Stibitz, Brom (DTMB); Buhs, Caleb (DTMB); Buckberry, Gary (DTMB); Christensen, Chris (DTMB); Turnquist, Michael (DTMB); Brownlee, Jeff (DTMB)  
**Cc:** Knapp, Kathy (DTMB); Gonzalez, Tonyia (DTMB); Fortino, Diane (DTMB)  
**Subject:** FOIA Request From the Detroit Free Press Re: Flint Water  
**When:** Friday, February 05, 2016 3:30 PM-4:00 PM (UTC-05:00) Eastern Time (US & Canada).  
**Where:** DTMB Cass Innovation Room

**See FOIA request below.**  
**Pam 2/5/2016**

**From:** Dolan, Matthew [mailto:msdolan@freepress.com]  
**Sent:** Thursday, February 04, 2016 4:49 PM  
**To:** DTMB <dtmb@michigan.gov>  
**Subject:** FOIA request from the Detroit Free Press, RE: Flint water

### **Request for Public Record**

**To: FOIA Coordinators via email**

I am a person as defined under Michigan FOIA. Please accept this correspondence as a request pursuant to the Michigan Freedom of Information Act (FOIA) Michigan Compiled Laws §15.231 to §15.246 *et seq.*, the Michigan Constitution and common law, and the U.S. Constitution, for certain public documents hereinafter specified.

**Date of Request:** 2/4/16      **Time:** 4:40 p.m. via email

**Person Requesting Record:** Matthew Dolan      Phone: 313-223-4743

**Mailing address:** Detroit Free Press

160 W. Fort Street

Detroit, MI 48226

**Email Address:** [msdolan@freepress.com](mailto:msdolan@freepress.com) **Fax:** n/a

### **Delivery Specifications:**

**Please select the quickest form to be able to view the documents:**

☐ **Email:** to requestor at the email address above if possible, and if not please mail to the address above.

☐ **In-office Inspection:** Please contact me with an acceptable contact, time, and date when I may appear for inspection and possible scanning of documents.

☐ **Pick-up:** Please contact me with an acceptable contact, time, and date when I may pick up the documents.

**Auditor or Attorney:** \_\_\_\_\_ **Contact:** \_\_\_\_\_

**Media Specification:** Paper Copies or Email attachment less than 20 MB, CD-ROM or DVD, unless certain records are not available in computer format, in which case response by fax or in-person viewing is preferred

**Records requested:** The records and documents I am requesting are all those relating to:

Copies of the documents, including but not limited to emails already requested by and provided to Progress Michigan or those associated with the organization related to any and all discussion of Flint's water supply, including but not limited to contaminant such as lead and copper in the water as well as any and all discussion of Legionnaire's disease in Genesee County, Mich

For the purposes of this request, the term "you" or "your" refers to public body generating or maintaining the public records requested in this request, and to which this request is directed, whether that be an agency, municipality, office, county, or any other entity subject to disclosure under this act; the term "records" refers to all documents, regardless of physical form (including without limitation papers, reports, notes of telephone conversations, telephone call messages, studies, proposals, indices, letters, messages, faxes, minutes, logs, journal entries, calendars, and computer-based or computer-generated materials including e-mail, or any other documentation of any kind of any and all kind) of or belonging to any department, agency, service area, board or other subdivision of the public body. "Records" shall include drafts of records to the extent permitted by law; The term "email" includes any electronic message and any attachment to any such message, and specifically includes emails sent or received by an officer, agent, or employee using an email address other than that person's official government issued email address if sent or received while on duty, using a government computer, in a government building, sent or received using a government contact list, or other using any other government resource.

Michigan law requires you to respond to this request not more than five (5) days from your receipt of this request, but you are asked to expedite this request if possible. If this request is sent by fax or email, the time to comply begins the day after the faxed request is sent to you. If your agency does not maintain these public records, please let my designated auditor know who does, and include the proper custodian's name and address. If this fax request does not go directly to the office of the FOIA coordinator, you must deliver it there immediately. If you deny any part of this request, please indicate the name and position of the person too who an appeal should be directed prior to instituting suit, so that needless litigation in which costs, damages, and attorney fee may be taxed against you might be avoided.

Take notice of the penalties and consequences for failure to comply with this request: Willful violation of FOIA by refusing to disclose or delaying in disclosing or providing copies of a public record, may result in the court awarding in addition to any actual or compensatory damages, award punitive damages in the amount of \$500 to the person seeking the right to inspect or receive a copy of a public record. Reasonable attorneys' fees, costs, and disbursements" will be awarded to any person who prevails in an action to compel disclosure under MCLA § 15.240. If the requesting person only prevails in part, "the court may, in its discretion, award all or an appropriate portion of reasonable attorneys' fees, costs, and disbursements.

Because of the civic educational purpose of this request, I request a fee waiver and ask that you determine that a waiver or reduction of the fee is in the public interest because furnishing copies of the public record can be considered as primarily benefiting the general public." MCLA § 15.234(1)

I agree to pay any reasonable search, copying, and postage fees of not more than \$2.00. If the cost would be greater than this amount, Please immediately contact me by telephone or email if you anticipate that the costs will exceed this amount, so as not to cause delay in the prompt disclosure of the records requested. I may appear in person to inspect the documents or scan them using my portable equipment. Please provide a receipt indicating the charges for each document. The Michigan FOIA law provides that, "A fee shall not be charged for the cost of search, examination, review, and the deletion and separation of exempt from nonexempt information as provided in section 14 unless failure to charge a fee would result in unreasonably high costs to the public body because of the nature of the request in the particular instance, and the public body specifically identifies the nature of these unreasonably high costs. MCLA § 15.234(3).

If the documents I have requested are not subject to disclosure in their entirety, I request that you release all nonexempt portions of the documents that may be segregated and all parts of the documents that can be rendered disclosable by redaction without fee. If you determine that any of the requested documents fall within a statutory exemption, I request that you exercise your discretion to disclose those materials because of the overriding public concern about the improper use of government email systems and resources to further political agendas. As to any portion of the documents that you withhold, please state with specificity the legal and factual basis for withholding such portion. To the extent that you are unable to produce copies of or otherwise make available all records requested within the time frame provided, please notify my auditor in writing and provide me with those records that are available within the prescribed time frame and the remainder of the records on a "rolling" basis as they become available for production.

I appreciate your anticipated prompt cooperation and will expect your response within 5 days, as required by the act. If you need further explanation of the details or the nature or scope of this request, please feel free to call me or my designated auditor or attorney specified above using the contact information provided.

Matthew Dolan  
Detroit Free Press  
313-223-4743 (work)  
248-227-0497 (cell)  
[msdolan@freepress.com](mailto:msdolan@freepress.com)  
@matthewsdolan

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**From:** Sweeney, Matthew (DTMB)  
**Sent:** Friday, January 08, 2016 11:08 AM  
**To:** Sweeney, Matthew (DTMB)  
**Subject:** RE: DTMB Capitol News DRAFT

Management Team,

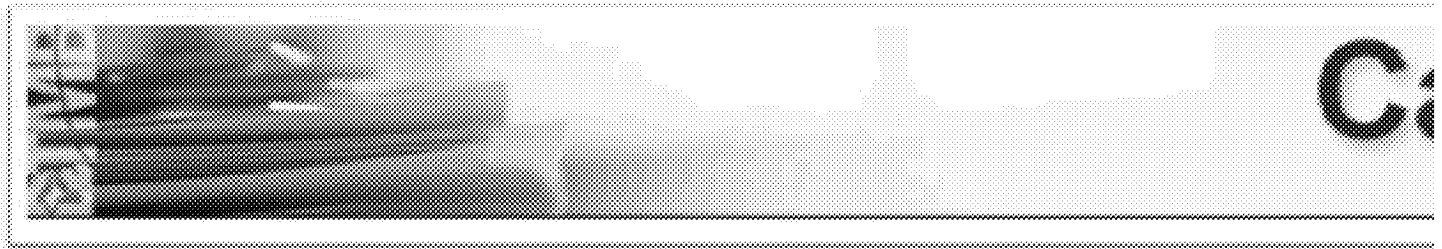
Below is the first edition of a capitol update we plan to share with you on a bi-weekly basis. These updates will typically include 3-5 stories that are either directly or indirectly related to DTMB and the services we provide.

Please note that while articles may be shortened for the sake of brevity, the content will not be altered, so it may contain opinions or quotes that DTMB does not necessarily endorse.

We are sending this initial update to the management team. Should there be anyone on your team you think would benefit from being on the mailing list, please just respond with their email address. Suggestions or questions are welcomed as well.

Have a great weekend,

Matt



**JANUARY 8, 2016**

In this issue:

[State's Servers Vulnerable, According to Audit](#)  
[Audit: Guns, Propane Tank Stored With State's IT Servers](#)  
[Michigan to Clamp Down on Privatized Prison Deals](#)  
[Snyder Appoints Hollins To Oversee Flint Water Efforts](#)  
[DPS Debt Payments Mount to Unsustainable Levels](#)

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## State's Servers Vulnerable, According To Audit

MIRS, 12/17/15

The security settings on 94 percent of State of Michigan's computer servers, the data warehouses for the state records, were not properly set, according to audit released today. The audit specifically examined a series of issues related the UNIX servers, some of which contained systems that Auditor General Doug A. RINGLER's

office dubbed "critical to state government operations" and "life threatening" to citizens if they were unavailable.

The audit included a review of the security configurations of 63 servers. Of those, 59 - or 94 percent - were found to have vulnerable security configurations.

The state's Department of Technology, Management and Budget was also cited for not fully establishing and implementing effective procedures to detect and remediate security vulnerabilities.

Of the servers reviewed by auditors, 47 percent had not had a vulnerability scan in over a month. When vulnerability scans were conducted at the request of auditors, the average number of "high risk exposures" for state servers was 77. One server had 420 security incidents auditors labeled "high risk."

Other findings of the audit included:

- Failure to apply operating system patches for servers in a timely fashion;
- Need to establish a strategy to ensure only supported UNIX operating system versions are installed on servers containing state applications. Unsupported versions were operational on approximately 30 of the state's UNIX servers;
- The state did not establish and implement proper controls over who could access UNIX operating systems;
- DTMB failed to fully establish a segregation of duties over the administration of the state's UNIX servers. The DTMB Agency Services Division had too much control over key processes, which increased the risk that controls designed to secure the state's information systems could be circumvented;
- DTMB didn't maintain accurate records of UNIX server information, which is necessary to maintain server security and to ensure the ready availability of information for critical business decisions.

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## Audit: Guns, Propane Tank Stored With State's IT Servers

MIRS, 12/18/15

For the second day in a row, the security and stability of the state's information technology systems have come under scrutiny from an audit.

Today, the Office of the Auditor General (OAG) released an unflattering look at the physical conditions of the places that contain the state's data systems. The auditors found loose restrictions in who had control to these places. They also flagged fire and water hazards with these rooms.

The findings from today's audit and one released Thursday were enough for the state to acknowledge that they "underscore the need for constant vigilance and improvement in the arena of cybersecurity," said Caleb BUHS, spokesperson for the Michigan Department of Technology, Management and Budget (DTMB).

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The state keeps its computer servers and network equipment in various switch rooms and telecommunication rooms across the state. The OAG found that DTMB didn't implement controls to limit physical access to these places.

For instance, the OAG found former employees still had access to the state's hosting centers and switch rooms.

The OAG also scoped out the environmental conditions of these places and found they weren't being kept tidy, which has safety implications.

The auditors found some of these places weren't "reasonably free from dust, food and beverages," and even included pictures to show for it.

In some of these places, the auditors found everything from a propane tank to guns and holiday decorations.

On Thursday, the OAG released an audit critical of the security controls set on the state's servers.

Buhs said many of the concerns found in the audits were known potential vulnerabilities, with solutions that are in various stages of implementation.

Gov. Rick SNYDER has always talked up improving cybersecurity as a top priority for his administration, and Buhs said, "We have made strong gains in shoring up our IT resources during the Snyder administration and will continue to adjust our actions and plans as the technology world continues to evolve."

Buhs said one area of improvement the state is working on is a single sign-on system for state employees that will tighten access controls, known as MiLogin.

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## Michigan to Clamp Down on Privatized Prison Deals

Detroit Free Press, 1/7/16

The Michigan Department of Corrections, which was at the center of a recent controversy over problems with its former prison food contractor, is setting up a 30-person unit to monitor the department's private contracts for the supply of food, medical treatment and other services.

Though privatization is on the rise in state government, officials say the corrections department is the first state department to set up such a unit.

Critics say the full cost of contract monitoring, highlighted by MDOC's new 30-person unit, does not always get factored in when the state opts to replace state employees with private contractors in a bid to save money.

Department Director Heidi Washington told a House appropriations subcommittee on Oct. 29 that the department has contracted out a number of services in addition to the highly publicized food services contract, which was initially awarded to Philadelphia-based Aramark Correctional Services but after much controversy switched to Trinity Services Group of Florida. Those include certain health services, mental health services and pharmaceuticals, she said.

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"We need to better coordinate our monitoring efforts" across all contracts, with uniform standards and training for staff who do the monitoring, Washington said. "We have some significant relationships with vendors."

All told, the department spent about \$250 million last year on about 185 service contracts, including about 70 substance abuse contracts, more than a dozen sex offender related contracts and about a dozen prisoner re-entry contracts with community service agencies, spokesman Chris Gautz said.

Full story: <http://www.freep.com/story/news/politics/2016/01/07/prison-department-sets-up-unit-monitor-contractors/75949704/>

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## Snyder Appoints Hollins To Oversee Flint Water Efforts

Gongwer, 12/17/15

Governor Rick Snyder, in response to preliminary recommendations from the Flint Water Advisory Task Force, appointed Harvey Hollins, the director of his Office of Urban Initiatives, to oversee efforts to resolve the water issues in the city.

"Harvey is well-versed in the issues and the challenges faced by our cities and will be effective in this role," Mr. Snyder said.

He said his administration would also work on an Internet dashboard to display progress made on the water issue.

The task force is still working on its final recommendations, but members said they issued the preliminary recommendations - in a letter dated December 7 but released Thursday - to get some of the changes in place more quickly.

"We felt it was imperative to make these initial recommendations to help address the water crisis in Flint instead of waiting until our final report is submitted," Task Force Co-Chair Chris Kolb said. "We appreciate the prompt acceptance of our request for action by the governor and see it as a step forward."

Co-Chair Ken Sikkema also said the initial review presented "a distributing situation."

"While the Task Force is far from done with our work, the initial review has presented a very disturbing situation that will require many actions to help those that have suffered," Mr. Sikkema said. "We saw no reason to wait until the final report to make these initial recommendations. We also anticipate that we will made additional recommendations prior to the final report."

Task force members said the departments of Environmental Quality and Health and Human Services needed to set goals for the various efforts underway in the city as well as contingency plans if those goals are not being met.

The task force called for a single person or entity to coordinate the efforts.

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## DPS debt payments mount to unsustainable levels

Detroit News, 1/4/16

The debt payments of Detroit Public Schools — already the highest of any school district in Michigan — are set to balloon in February to an amount nearly equal to the school district's payroll and benefits as the city school system teeters on the edge of insolvency.

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The school district's payroll and health care benefits are projected to cost \$26.8 million in February — meaning the debt payments will be 97 percent of payroll. General fund operating debt payments that exceed 10 percent of payroll are “a major warning flag,” municipal bond analyst Matt Fabian said.

“That's extremely high,” said Fabian, managing director of Municipal Market Advisors in Concord, Massachusetts, who also followed the city of Detroit's bankruptcy case. “That's no longer, really, a normal school district. The school district has turned into a debt-servicing entity. It's making its own mission impossible.”

As a result, the Detroit district won't have enough cash to pay any bills in four months.

Full story: <http://www.detroitnews.com/story/news/education/2016/01/04/detroit-schools-debt-payments/78240726/>

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**From:** Sweeney, Matthew (DTMB)  
**Sent:** Friday, January 08, 2016 11:56 AM  
**To:** Sweeney, Matthew (DTMB)  
**Subject:** DTMB Capitol News 1/8/16

Happy New Year, Management Team!

Below is the first edition of a capitol update we plan to share with you on a bi-weekly basis. Knowing how busy you are, we hope these emails will be a convenient way to stay up to date on issues being discussed in the capitol related to DTMB and our customers.

Please note that while articles may be shortened for the sake of brevity, the content will not be altered, so it may contain opinions or quotes that DTMB does not necessarily endorse.

We're sending this initial update to the management team. Should there be anyone on your own team you think would benefit from being on the mailing list, please just respond with their email address. Suggestions or questions are welcomed as well.

Have a great weekend,

Matt



**JANUARY 8, 2016**

In this issue:

[State's Servers Vulnerable, According to Audit](#)

[Audit: Guns, Propane Tank Stored With State's IT Servers](#)

[Michigan to Clamp Down on Privatized Prison Deals](#)

[Snyder Appoints Hollins To Oversee Flint Water Efforts](#)

[DPS Debt Payments Mount to Unsustainable Levels](#)

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**State's Servers Vulnerable, According To Audit**

MIRS, 12/17/15

The security settings on 94 percent of State of Michigan's computer servers, the data warehouses for the state records, were not properly set, according to audit released today. The audit specifically examined a series of issues related the UNIX servers, some of which contained systems that Auditor General Doug A. RINGLER's office dubbed "critical to state government operations" and "life threatening" to citizens if they were unavailable.

The audit included a review of the security configurations of 63 servers. Of those, 59 - or 94 percent - were found to have vulnerable security configurations.

The state's Department of Technology, Management and Budget was also cited for not fully establishing and implementing effective procedures to detect and remediate security vulnerabilities.

Of the servers reviewed by auditors, 47 percent had not had a vulnerability scan in over a month. When vulnerability scans were conducted at the request of auditors, the average number of "high risk exposures" for state servers was 77. One server had 420 security incidents auditors labeled "high risk."

Other findings of the audit included:

- Failure to apply operating system patches for servers in a timely fashion;
- Need to establish a strategy to ensure only supported UNIX operating system versions are installed on servers containing state applications. Unsupported versions were operational on approximately 30 of the state's UNIX servers;
- The state did not establish and implement proper controls over who could access UNIX operating systems;
- DTMB failed to fully establish a segregation of duties over the administration of the state's UNIX servers. The DTMB Agency Services Division had too much control over key processes, which increased the risk that controls designed to secure the state's information systems could be circumvented;
- DTMB didn't maintain accurate records of UNIX server information, which is necessary to maintain server security and to ensure the ready availability of information for critical business decisions.

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## Audit: Guns, Propane Tank Stored With State's IT Servers

MIRS, 12/18/15

For the second day in a row, the security and stability of the state's information technology systems have come under scrutiny from an audit.

Today, the Office of the Auditor General (OAG) released an unflattering look at the physical conditions of the places that contain the state's data systems. The auditors found loose restrictions in who had control to these places. They also flagged fire and water hazards with these rooms.

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The findings from today's audit and one released Thursday were enough for the state to acknowledge that they "underscore the need for constant vigilance and improvement in the arena of cybersecurity," said Caleb BUHS, spokesperson for the Michigan Department of Technology, Management and Budget (DTMB).

The state keeps its computer servers and network equipment in various switch rooms and telecommunication rooms across the state. The OAG found that DTMB didn't implement controls to limit physical access to these places.

For instance, the OAG found former employees still had access to the state's hosting centers and switch rooms.

The OAG also scoped out the environmental conditions of these places and found they weren't being kept tidy, which has safety implications.

The auditors found some of these places weren't "reasonably free from dust, food and beverages," and even included pictures to show for it.

In some of these places, the auditors found everything from a propane tank to guns and holiday decorations.

On Thursday, the OAG released an audit critical of the security controls set on the state's servers.

Buhs said many of the concerns found in the audits were known potential vulnerabilities, with solutions that are in various stages of implementation.

Gov. Rick SNYDER has always talked up improving cybersecurity as a top priority for his administration, and Buhs said, "We have made strong gains in shoring up our IT resources during the Snyder administration and will continue to adjust our actions and plans as the technology world continues to evolve."

Buhs said one area of improvement the state is working on is a single sign-on system for state employees that will tighten access controls, known as MiLogin.

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## Michigan to Clamp Down on Privatized Prison Deals

Detroit Free Press, 1/7/16

The Michigan Department of Corrections, which was at the center of a recent controversy over problems with its former prison food contractor, is setting up a 30-person unit to monitor the department's private contracts for the supply of food, medical treatment and other services.

Though privatization is on the rise in state government, officials say the corrections department is the first state department to set up such a unit.

Critics say the full cost of contract monitoring, highlighted by MDOC's new 30-person unit, does not always get factored in when the state opts to replace state employees with private contractors in a bid to save money.

Department Director Heidi Washington told a House appropriations subcommittee on Oct. 29 that the department has contracted out a number of services in addition to the highly publicized food services

contract, which was initially awarded to Philadelphia-based Aramark Correctional Services but after much controversy switched to Trinity Services Group of Florida. Those include certain health services, mental health services and pharmaceuticals, she said.

"We need to better coordinate our monitoring efforts" across all contracts, with uniform standards and training for staff who do the monitoring, Washington said. "We have some significant relationships with vendors."

All told, the department spent about \$250 million last year on about 185 service contracts, including about 70 substance abuse contracts, more than a dozen sex offender related contracts and about a dozen prisoner re-entry contracts with community service agencies, spokesman Chris Gautz said.

Full story: <http://www.freep.com/story/news/politics/2016/01/07/prison-department-sets-up-unit-monitor-contractors/75949704/>

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## Snyder Appoints Hollins To Oversee Flint Water Efforts

Gongwer, 12/17/15

Governor Rick Snyder, in response to preliminary recommendations from the Flint Water Advisory Task Force, appointed Harvey Hollins, the director of his Office of Urban Initiatives, to oversee efforts to resolve the water issues in the city.

"Harvey is well-versed in the issues and the challenges faced by our cities and will be effective in this role," Mr. Snyder said.

He said his administration would also work on an Internet dashboard to display progress made on the water issue.

The task force is still working on its final recommendations, but members said they issued the preliminary recommendations - in a letter dated December 7 but released Thursday - to get some of the changes in place more quickly.

"We felt it was imperative to make these initial recommendations to help address the water crisis in Flint instead of waiting until our final report is submitted," Task Force Co-Chair Chris Kolb said. "We appreciate the prompt acceptance of our request for action by the governor and see it as a step forward."

Co-Chair Ken Sikkema also said the initial review presented "a distributing situation."

"While the Task Force is far from done with our work, the initial review has presented a very disturbing situation that will require many actions to help those that have suffered," Mr. Sikkema said. "We saw no reason to wait until the final report to make these initial recommendations. We also anticipate that we will made additional recommendations prior to the final report."

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Task force members said the departments of Environmental Quality and Health and Human Services needed to set goals for the various efforts underway in the city as well as contingency plans if those goals are not being met.

The task force called for a single person or entity to coordinate the efforts.

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## DPS debt payments mount to unsustainable levels

Detroit News, 1/4/16

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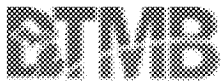
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**From:** Sweeney, Matthew (DTMB)  
**Sent:** Tuesday, January 19, 2016 1:25 PM  
**To:** Rep. Larry Inman (District 104); Keilen, Alison (GOV); Dehner, Amy (MSP); Fitzgerald, Timothy (MSP)  
**Subject:** RE: Flint Water filters

Hi Danielle. We're glad to look into this for you and will get you an answer.

Matt

Matt Sweeney  
Legislative Liaison & Policy Advisor  
Department of Technology, Management & Budget  
517.373.7505



**HELP. CONNECT. SOLVE.**

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**From:** Rep. Larry Inman (District 104) [<mailto:LarryInman@house.mi.gov>]  
**Sent:** Tuesday, January 19, 2016 10:50 AM  
**To:** Snyder, Rick (GOV); Keilen, Alison (GOV); Sweeney, Matthew (DTMB); Dehner, Amy (MSP); Fitzgerald, Timothy (MSP)  
**Subject:** FW: Flint Water filters

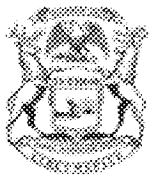
Good Morning,

Representative Inman received the following email from one of his constituents. If someone could help me to obtain this information I would be very grateful.

Thank you,

**Danielle Bruci**  
Legislative Assistant  
Office of State Representative Larry Inman

**Anderson House Office Building, S1388**  
124 North Capitol Avenue  
P.O. Box 30014  
Lansing, MI 48909-7514  
[DBruci@house.mi.gov](mailto:DBruci@house.mi.gov)  
Office: (517) 373-1766



# MICHIGAN HOUSE REPUBLICANS

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**From:** Andy Marek [<mailto:diditforlove@yahoo.com>]  
**Sent:** Monday, January 18, 2016 10:32 PM  
**To:** Rep. Larry Inman (District 104) <[LarryInman@house.mi.gov](mailto:LarryInman@house.mi.gov)>  
**Subject:** Flint Water filters

Dear Representative Inman,

It has been brought to my attention that Michigan has been buying water filters for the City of Flint. I am interested in finding out what brand, model, and types of filters were purchased for Flint.

Thank you for your assistance retrieving this information,

Andy Marek  
2875 East Railroad Ave  
Interlochen, Mi 49643

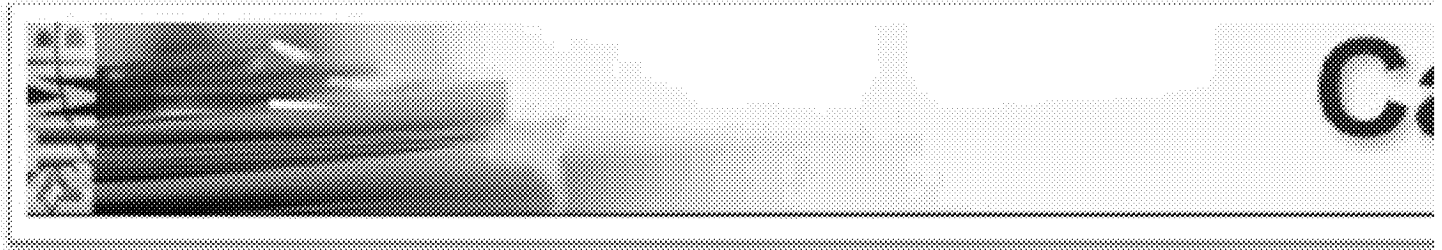
(231)218-9175

[diditforlove@yahoo.com](mailto:diditforlove@yahoo.com)



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**From:** Sweeney, Matthew (DTMB)  
**Sent:** Friday, January 22, 2016 11:12 AM  
**To:** Sweeney, Matthew (DTMB)  
**Subject:** DTMB Capitol News 1/22/16



**January 22, 2016**

In this issue:

[Snyder Pledges 'Not To Let You Down Again'](#)

[House Passes \\$28M Flint Water Spending Bill](#)

[Gov Urges 'Great Haste' On DPS Bills; Legislative Leaders Not Setting Timelines](#)

[Wayne Co. Weighs Moving Juvenile Court to New Center](#)

[How the State's Small Errors Cost You \\$213K](#)

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## **Snyder Pledges 'Not to Let You Down Again'**

MIRS, 1/20/16 (condensed)

A contrite Gov. Rick SNYDER, his voice cracking at times over the dull roar of protestors outside the Capitol, pledged to fix Flint's lead-tainted water supply and to "not let you down again."

Snyder dedicated 18 minutes of this sixth State of the State message to the Flint water crisis -- his version of what had happened, what he's done to address it and his pledge to not let it happen again.

In an unprecedented move, the Governor vowed to release his 2014 and 2015 emails regarding Flint on Wednesday. He's asking the Legislature to sign off on \$28 million for water filters, testing kits and immediate health services to the children of Flint. He released a public help website.

He's putting together a task force to look into public infrastructure needs in Flint and elsewhere in Michigan with aged water pipes, some made out of wood or cast iron.

All the while, more National Guard troops, state residents, the State Police and others have visited 21,000 homes with bottled waters and filters. Old fixtures are being replaced in schools, daycares and hospitals.

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Nurse visits, adolescent health centers and environmental assessments are on the way.

"We will not stop working for the people of Flint until everyone has clean water every single day, no matter what," he said.

The pronouncement comes 113 days after Snyder said he was first briefed by his administration about the extent of the lead still contained in the city's water supply. Up until that point, Snyder said he was told by his Department of Environmental Quality (DEQ) that the lead levels in the water were within compliance levels. His Department of Health and Human Services (DHHS) told him elevated lead levels were "seasonal trends."

It wasn't until Virginia Tech's Marc EDWARDS and Dr. Mona Hanna ATTISHA came out with their studies on Flint's water and the lead level in people that the agencies took another look.

"Government failed you -- federal, state and local leaders -- by breaking the trust you placed in us," Snyder said. "I'm sorry most of all that I let you down . . .

"I know apologies won't make up for the mistakes that were made -- nothing will," he said. "But I take full responsibility to fix the problem so that it never happens again."

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## House Passes \$28M Flint Water Spending Bill

MIRS, 1/20/16 (condensed)

The full House quickly passed the \$28 million supplemental appropriation Gov. Rick SNYDER asked for in Tuesday's State of the State address.

The supplemental spending in HB 5220 is being described as a "first step" in addressing the issues confronting Flint residents after corrosive Flint River water that flowed through the city's aged water pipes caused lead leaching.

"I'm very delighted with my colleagues and allies of goodwill. Their moral compasses are pointed in the right direction," said Rep. Sheldon NEELEY (D-Flint).

Rep. Phil PHELPS (D-Flushing), who sponsored the measure, said there's a narrative circulating in the media that Gov. Rick SNYDER and his Republican colleagues aren't willing to help those residents impacted by the lead-laced water in Flint.

Based on what he's seen these past few weeks, the Republicans and Snyder are "doing everything they can to prove that narrative wrong." He thanked his colleagues for the quick pace in which the bill moved and said the Legislature will have the final say in setting the narrative to this issue.

"The narrative will be of overcoming adversity together," Phelps said.

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The bill passed 106-0 with one member absent and 96 co-sponsors. House Appropriations Committee Chair Al PSCHOLKA (R-Stevensville) punctuated the bipartisan spirit of today's action with, "Let's stand with the people of Flint."

...

The \$28 million supplemental (\$22 million General Fund) brings the total state spending on Flint's water issue to \$37 million. Another \$9 million was approved late last year to switch Flint's water source from the Flint River back to the Detroit water system.

The spending items include:

- \$2 million to support National Guard efforts in water support
- \$935,000 to the Department of Education to support the hiring of additional school nurses, wrap-around services, providing early on and special education services. Funding may also be used for nutritional snacks for elementary students
- \$17 million for the Department of Health and Human Services to cover the purchase of water filters and filter replacements, to provide nutrition support and community education and to support child and adolescent health centers
- \$5.8 million to the Department of Environmental Quality to fund water system needs, to provide for lab and testing costs and to provide corrosion control procedures and an infrastructure integrity study using outside experts

The appropriation flows across a total of six departments. The funding will primarily go toward providing more bottled water, water filters, filter replacements and replacement of faucets and fixtures that may be contributing to the lead issue in Flint schools.

Of the appropriation, \$2 million is going to the Department of Licensing and Regulatory Affairs for plumbing fixture replacement.

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### **Gov Urges 'Great Haste' On DPS Bills; Legislative Leaders Not Setting Timelines** MIRS 1/20/16 (condensed)

In addition to Flint, Gov. Rick SNYDER has another potential crisis looming over his head as 2016 begins -- the financial future of Detroit Public Schools, which is set to run out of money this spring.

During his State of the State address, Snyder beseeched the Legislature to "move with great haste" in passing legislation to begin to tackle the debt incurred by DPS and help the children of the district achieve academic success.

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"Now is the time to get something done . . . Let's address this decades long crisis now," he said.

Snyder said the best-case scenario is to avoid court intervention when dealing with DPS finances, urging timely passage of legislation that recently took shape in the Senate.

He also asked the Legislature to consider the implementation of the Detroit Education Commission that was recommended by the Coalition for the Future of Detroit Schoolchildren, which would in theory oversee both public and charter schools in the city.

That recommendation came with a grain of salt -- he acknowledged that many lawmakers so far have been cool to the idea.

...

The language would separate the DPS district into an "old" district to hold the debt until it's paid off and create the new Detroit Community Schools District. The bills would also create a newly elected board that would be on the November ballot in 2016 and then be seated in January 2017.

In the interim, the nine-member board would be appointed, with four selections made by Mayor Mike DUGGAN and five chosen by Gov. Rick SNYDER. That board would initially be in charge of choosing a superintendent for the district.

Also included in the legislation is language that would include the bottom 5 percent of schools into the state reform district. The schools would be put under the purview of the **School Reform Office**, but would not be taken out of the new community district.

...

After Hansen rolled out the bills, House and Senate Democrats came together in unified opposition to the plan just a few hours later.

Rep. Fred DURHAL III (D-Detroit) said the school district has been under state control for 20 years -- it was in a surplus for 20 years, and now it's in a deficit. He said he and his colleagues are willing to work to fix the issue, but at the end of the day it's up to Republicans to help come to an agreement.

"It's difficult when you talk about taking money from other school districts," he said. "That's what has individuals on the other side of the aisle kind of weary about DPS."

He noted that both sides have the potential to come together like the "Grand Bargain" for the city of Detroit.

"We can talk about the fiscal and money all day, but the kids did nothing to anyone and it's the kids that are suffering."

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## Wayne Co. Weighs Moving Juvenile Court to New Center

Detroit News 1/21/16

Wayne County is considering moving its juvenile court to the city's New Center area, officials said Thursday.

Deputy Wayne County Executive Richard Kaufman said the county is close to completing a deal with the state of Michigan to move the juvenile court to its **Cadillac Place building** on West Grand.

He told the county commission about plans to move the Lincoln Hall of Justice from East Forrest at northbound Interstate 75 during a committee of the whole meeting Thursday.

"At the end of the day, it will be a better facility, provide better security, parking and at less cost," he said.

Kaufman made the remarks during discussion of a proposal to revamp a settlement agreement between the county and the Third Circuit Court in a 2008 lawsuit the court filed against the county over funding of its operations in fiscal years 2008-09 and 2009-10. Juvenile court is part of Third Judicial Circuit Court of Michigan.

Under the proposal, a new settlement agreement would be put in place.

It calls for the county to consolidate the court's four locations — the Civil Division in the Coleman A Young Municipal Center, the Frank Murphy Hall of Justice in Greektown, Friend of the Court in the Penobscot Building and the Lincoln Hall of Justice — into either a single location or two campuses.

The single location option calls for the county to move all four of the court's divisions into a single, undetermined location.

In the two-campus option, which county officials appear to be leaning toward, officials plan to keep the court's criminal division at Frank Murphy and put the three remaining divisions into one location. The civil division will house the Family Divisions — domestic and juvenile, as well as the Friend of the Court — in the single location, which after Thursday's discussion appears likely to be Cadillac Place.

Court officials have signed off on the new settlement agreement at Cadillac Place, but it requires commission approval.

During the meeting, commissioners raised questions about why the administration hadn't informed them the county was negotiating with the state about moving the juvenile court or that it was negotiating with the circuit court on a new settlement agreement.

"When was the commission brought in on this? When did we first know about that this agreement was afoot?" asked Commissioner Tim Killeen, D-Detroit. "It seems to me with this kind of a thing ... there should have been some discussion ahead of here's a signed-sealed-delivered document and we have to vote either up or down on it."

Kaufman said the administration sent the proposal to the commission as soon as it and the court came to an agreement.

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Commissioners voted unanimously to send the proposal to the full board for its approval. Commissioner Diane Webb, D-Livonia, was excused.

Kaufman said the Lincoln Hall of Justice building is in poor condition and has problems with its heating and cooling system and its elevators.

"It's a very needy, decrepit building," he said. "We need to find the Lincoln Hall of Justice a new home."

He said the county aims to wrap up negotiations with the state and have the court moved within a month or two. Once moved, the county would sell the building; hopefully, he said, within a year.

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### How the State's Small Errors Cost You \$213K

Lansing State Journal, 1/14/16 (condensed)

LANSING – The government's small errors and minor negligence — and, perhaps, fraud by prisoners — cost Michigan taxpayers nearly \$213,000 over the last three years.

Since January 2013, taxpayers have been charged nearly \$62,000 for damaged vehicles (not all because of potholes), about \$30,000 for broken, lost or stolen TVs, and about \$12,000 for lost, damaged or stolen eyeglasses, according to a State Journal analysis of records of small claims against state government approved by the **State Administrative Board**.

The amounts approved by that board, which considers claims seeking less than \$1,000 in damages, are barely a blip in the state's \$54 billion annual budget. And they pale against the nearly \$71 million in larger court judgments and settlements the state paid in 2014 alone.

But the small-claims awards — paid to ordinary Michiganders, to state employees, and to Michigan prisoners — highlight how common mishaps and mistakes are in a nearly 50,000-employee organization serving nearly 10 million constituents.

....

Claims are reviewed by both department officials and the attorney general's office before going to the Administrative Board for final review. The claims are paid out of the departments' budgets.

And the claims are not rubber-stamped. Less than half of the claimants get everything they ask for — on average, the board approves payments equal to about 80% of the amount people originally seek. About three in 10 requests are outright denied.

In 49 of the 1,727 claims considered since 2013, the board actually approved an amount higher than what the person asked for.

"If information is discovered during the review of the supporting documents by the (attorney general) or the board, then adjustments can be made up or down," **DTMB spokesman Caleb Buhs** said in an email to the State Journal.

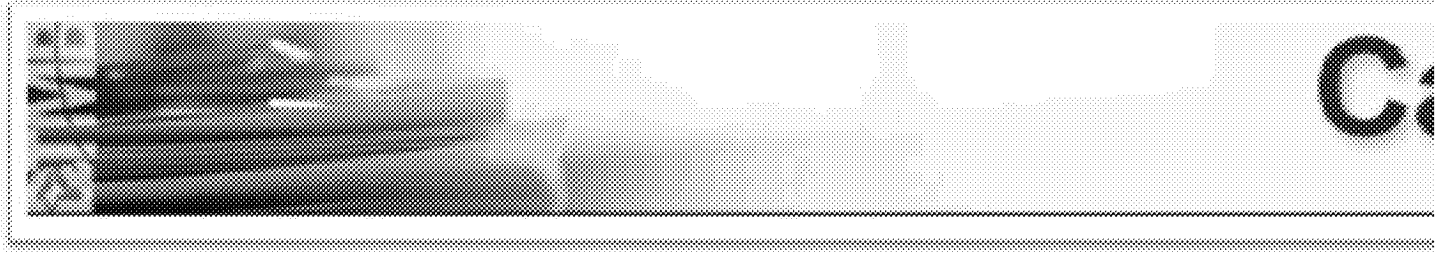
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Full story (paywall): <http://www.lansingstatejournal.com/story/news/local/watchdog/2016/01/14/how-states-small-errors-cost-you-213k/78623796/>

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**From:** Sweeney, Matthew (DTMB)  
**Sent:** Friday, January 22, 2016 11:13 AM  
**To:** Sweeney, Matthew (DTMB)  
**Subject:** DTMB Capitol News 1/22/16



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- \$2 million to support National Guard efforts in water support
- \$935,000 to the Department of Education to support the hiring of additional school nurses, wrap-around services, providing early on and special education services. Funding may also be used for nutritional snacks for elementary students
- \$17 million for the Department of Health and Human Services to cover the purchase of water filters and filter replacements, to provide nutrition support and community education and to support child and adolescent health centers
- \$5.8 million to the Department of Environmental Quality to fund water system needs, to provide for lab and testing costs and to provide corrosion control procedures and an infrastructure integrity study using outside experts

The appropriation flows across a total of six departments. The funding will primarily go toward providing more bottled water, water filters, filter replacements and replacement of faucets and fixtures that may be contributing to the lead issue in Flint schools.

Of the appropriation, \$2 million is going to the Department of Licensing and Regulatory Affairs for plumbing fixture replacement.

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### **Gov Urges 'Great Haste' On DPS Bills; Legislative Leaders Not Setting Timelines** MIRS 1/20/16 (condensed)

In addition to Flint, Gov. Rick SNYDER has another potential crisis looming over his head as 2016 begins -- the financial future of Detroit Public Schools, which is set to run out of money this spring.

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During his State of the State address, Snyder beseeched the Legislature to "move with great haste" in passing legislation to begin to tackle the debt incurred by DPS and help the children of the district achieve academic success.

"Now is the time to get something done . . . Let's address this decades long crisis now," he said.

Snyder said the best-case scenario is to avoid court intervention when dealing with DPS finances, urging timely passage of legislation that recently took shape in the Senate.

He also asked the Legislature to consider the implementation of the Detroit Education Commission that was recommended by the Coalition for the Future of Detroit Schoolchildren, which would in theory oversee both public and charter schools in the city.

That recommendation came with a grain of salt -- he acknowledged that many lawmakers so far have been cool to the idea.

...

The language would separate the DPS district into an "old" district to hold the debt until it's paid off and create the new Detroit Community Schools District. The bills would also create a newly elected board that would be on the November ballot in 2016 and then be seated in January 2017.

In the interim, the nine-member board would be appointed, with four selections made by Mayor Mike DUGGAN and five chosen by Gov. Rick SNYDER. That board would initially be in charge of choosing a superintendent for the district.

Also included in the legislation is language that would include the bottom 5 percent of schools into the state reform district. The schools would be put under the purview of the **School Reform Office**, but would not be taken out of the new community district.

...

After Hansen rolled out the bills, House and Senate Democrats came together in unified opposition to the plan just a few hours later.

Rep. Fred DURHAL III (D-Detroit) said the school district has been under state control for 20 years -- it was in a surplus for 20 years, and now it's in a deficit. He said he and his colleagues are willing to work to fix the issue, but at the end of the day it's up to Republicans to help come to an agreement.

"It's difficult when you talk about taking money from other school districts," he said. "That's what has individuals on the other side of the aisle kind of weary about DPS."

He noted that both sides have the potential to come together like the "Grand Bargain" for the city of Detroit.

"We can talk about the fiscal and money all day, but the kids did nothing to anyone and it's the kids that are suffering."

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## Wayne Co. Weighs Moving Juvenile Court to New Center

Detroit News 1/21/16

Wayne County is considering moving its juvenile court to the city's New Center area, officials said Thursday.

Deputy Wayne County Executive Richard Kaufman said the county is close to completing a deal with the state of Michigan to move the juvenile court to its **Cadillac Place building** on West Grand.

He told the county commission about plans to move the Lincoln Hall of Justice from East Forrest at northbound Interstate 75 during a committee of the whole meeting Thursday.

"At the end of the day, it will be a better facility, provide better security, parking and at less cost," he said.

Kaufman made the remarks during discussion of a proposal to revamp a settlement agreement between the county and the Third Circuit Court in a 2008 lawsuit the court filed against the county over funding of its operations in fiscal years 2008-09 and 2009-10. Juvenile court is part of Third Judicial Circuit Court of Michigan.

Under the proposal, a new settlement agreement would be put in place.

It calls for the county to consolidate the court's four locations — the Civil Division in the Coleman A Young Municipal Center, the Frank Murphy Hall of Justice in Greektown, Friend of the Court in the Penobscot Building and the Lincoln Hall of Justice — into either a single location or two campuses.

The single location option calls for the county to move all four of the court's divisions into a single, undetermined location.

In the two-campus option, which county officials appear to be leaning toward, officials plan to keep the court's criminal division at Frank Murphy and put the three remaining divisions into one location. The civil division will house the Family Divisions — domestic and juvenile, as well as the Friend of the Court — in the single location, which after Thursday's discussion appears likely to be Cadillac Place.

Court officials have signed off on the new settlement agreement at Cadillac Place, but it requires commission approval.

During the meeting, commissioners raised questions about why the administration hadn't informed them the county was negotiating with the state about moving the juvenile court or that it was negotiating with the circuit court on a new settlement agreement.

"When was the commission brought in on this? When did we first know about that this agreement was afoot?" asked Commissioner Tim Killeen, D-Detroit. "It seems to me with this kind of a thing ... there should have been some discussion ahead of here's a signed-sealed-delivered document and we have to vote either up or down on it."

Kaufman said the administration sent the proposal to the commission as soon as it and the court came to an agreement.

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Commissioners voted unanimously to send the proposal to the full board for its approval. Commissioner Diane Webb, D-Livonia, was excused.

Kaufman said the Lincoln Hall of Justice building is in poor condition and has problems with its heating and cooling system and its elevators.

"It's a very needy, decrepit building," he said. "We need to find the Lincoln Hall of Justice a new home."

He said the county aims to wrap up negotiations with the state and have the court moved within a month or two. Once moved, the county would sell the building; hopefully, he said, within a year.

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### How the State's Small Errors Cost You \$213K

Lansing State Journal, 1/14/16 (condensed)

LANSING – The government's small errors and minor negligence — and, perhaps, fraud by prisoners — cost Michigan taxpayers nearly \$213,000 over the last three years.

Since January 2013, taxpayers have been charged nearly \$62,000 for damaged vehicles (not all because of potholes), about \$30,000 for broken, lost or stolen TVs, and about \$12,000 for lost, damaged or stolen eyeglasses, according to a State Journal analysis of records of small claims against state government approved by the **State Administrative Board**.

The amounts approved by that board, which considers claims seeking less than \$1,000 in damages, are barely a blip in the state's \$54 billion annual budget. And they pale against the nearly \$71 million in larger court judgments and settlements the state paid in 2014 alone.

But the small-claims awards — paid to ordinary Michiganders, to state employees, and to Michigan prisoners — highlight how common mishaps and mistakes are in a nearly 50,000-employee organization serving nearly 10 million constituents.

....

Claims are reviewed by both department officials and the attorney general's office before going to the Administrative Board for final review. The claims are paid out of the departments' budgets.

And the claims are not rubber-stamped. Less than half of the claimants get everything they ask for — on average, the board approves payments equal to about 80% of the amount people originally seek. About three in 10 requests are outright denied.

In 49 of the 1,727 claims considered since 2013, the board actually approved an amount higher than what the person asked for.

"If information is discovered during the review of the supporting documents by the (attorney general) or the board, then adjustments can be made up or down," **DTMB spokesman Caleb Buhs** said in an email to the State Journal.

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Full story (paywall): <http://www.lansingstatejournal.com/story/news/local/watchdog/2016/01/14/how-states-small-errors-cost-you-213k/78623796/>

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**From:** Sweeney, Matthew (DTMB)  
**Sent:** Wednesday, January 27, 2016 2:48 PM  
**To:** Calahan, Heather (DTMB)  
**Subject:** RE: Constit case

No, I think you're right. There's no mention in the email about Flint, but I think Rebecca jumped to that conclusion because of the Home Depot reference.

Hopefully the Rep's office can give me more info.

---

**From:** Calahan, Heather (DTMB)  
**Sent:** Wednesday, January 27, 2016 2:42 PM  
**To:** Sweeney, Matthew (DTMB)  
**Subject:** RE: Constit case

However, the Home Depot contract is the contract we have been purchasing the water filters from. Maybe that is where the Flint reference is coming from? Sorry if I have caused any confusion.

---

**From:** Sweeney, Matthew (DTMB)  
**Sent:** Wednesday, January 27, 2016 2:41 PM  
**To:** Calahan, Heather (DTMB) <CALAHANH@michigan.gov>  
**Subject:** RE: Constit case

I'm sure you're right. If we have a justification for the narrowing (I assume cost is a big factor), I should be able to fashion a response based on that.

---

**From:** Calahan, Heather (DTMB)  
**Sent:** Wednesday, January 27, 2016 2:36 PM  
**To:** Sweeney, Matthew (DTMB)  
**Subject:** RE: Constit case

I am not sur where the Flint reference is coming from. These are our Maintenance, Repairs and Operations contracts. We recently narrowed down our contractors to two. I assumed that inquiry was about and didn't think about the Flint situation.

---

**From:** Sweeney, Matthew (DTMB)  
**Sent:** Wednesday, January 27, 2016 12:41 PM  
**To:** Calahan, Heather (DTMB) <CALAHANH@michigan.gov>  
**Subject:** RE: Constit case

Hi. I think it's ok to forward the original email, but I don't think it went into much more detail than that. I wasn't clear on whether it was related to Flint specifically or not, though isn't that what the two contracts are for?

Thanks for the help on this.

---

**From:** Calahan, Heather (DTMB)  
**Sent:** Wednesday, January 27, 2016 11:13 AM

**To:** Sweeney, Matthew (DTMB)  
**Subject:** FW: Constit case

Matt,

I didn't just forward your email bc I get nervous that people may forward the information on to others when it shouldn't be. You ok with me sharing your original email?

---

**From:** Cook, Rebecca (DTMB)  
**Sent:** Wednesday, January 27, 2016 11:03 AM  
**To:** Calahan, Heather (DTMB) <CALAHANH@michigan.gov>; Maynard, Sharon (DTMB) <maynards1@michigan.gov>  
**Cc:** Sweeney, Matthew (DTMB) <SweeneyM1@michigan.gov>; Brownlee, Jeff (DTMB) <BrownleeJ@michigan.gov>  
**Subject:** RE: Constit case

Can Matt share the business constituent information?  
Does he know whether this is related to sourcing for the Flint response?

SEOC is getting vendor inquiries and we'd like to align responses.

Happy to have a meeting but would like more information first.

---

**From:** Calahan, Heather (DTMB)  
**Sent:** Wednesday, January 27, 2016 10:59 AM  
**To:** Maynard, Sharon (DTMB) <maynards1@michigan.gov>; Cook, Rebecca (DTMB) <CookR6@michigan.gov>  
**Cc:** Sweeney, Matthew (DTMB) <SweeneyM1@michigan.gov>; Brownlee, Jeff (DTMB) <BrownleeJ@michigan.gov>  
**Subject:** RE: Constit case

Good morning,

Matt Sweeney is investigating a constituent question regarding the Grainger and Home Depot contracts (please see below). Sharon, is this something you and your team can provide your position/information on?

Heather

I work for a company who has supplied parts to the state for over 100 years. In fact we supplied parts to the state capitol building during construction, a fact we are very proud of. Over the years we have provided excellent local service to many departments within the state and we feel we have been a valuable resource to the departments.

I was recently informed that the state has signed contracts with 2 national suppliers, Grainger and Home Depot. Employees of the state were informed that they must order their supplies through one of these two vendors and are not allowed to use local suppliers. They were told that even higher pricing (sometimes up to 50% higher according to our source) was not a reason to not order from the two national vendors.

According to state policy, non contract vendors (like us or other local vendors) can be considered if their pricing shows at least a 15% savings of \$25 or more or meet other criteria. However, my source is claiming he could show savings of up to 50% on orders which were still awarded to Grainger or Home Depot.

Since first requesting information on this issue I have had discussions with multiple state employees and local vendors who are under the same impression as my first contact. They are also complaining of lead time issues and customer service issues with these two suppliers.



I would like an explanation on why the policy was enacted and why, even with significant savings, the state is ignoring local vendors. In my previous emails I have included more information and a further list of questions I would like answered on this issue.

At this point, due to the lack of response, I would like to, if possible, schedule an in-person meeting with you to fully address my concerns over these issues.

Thank you for your time, I look forward to hearing back from you on this.

---

**From:** Sweeney, Matthew (DTMB)  
**Sent:** Thursday, January 28, 2016 8:36 AM  
**To:** Brian Shoaf; Dillon McGough; Becky Burtka  
**Subject:** mi.gov update

You may have seen the MIRS article from last night related to recent mi.gov outages attributed to online 'hacktivists.' There was also a brief outage of the site last night (see article below).

Like the previous attacks, this one was quickly thwarted and the site was only offline for approximately 30 minutes. To this point, we are unaware of any more serious attempts to access SOM applications, servers, etc.

<http://www.ibtimes.com/flint-water-crisis-update-anonymous-hacks-michigan-website-online-hacking-collective-2283247>

Please let me know if you have any questions.

Matt

Matt Sweeney  
Legislative Liaison & Policy Advisor  
Department of Technology, Management & Budget  
517.373.7505



**HELP. CONNECT. SOLVE.**

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**From:** Sweeney, Matthew (DTMB)  
**Sent:** Tuesday, February 02, 2016 2:38 PM  
**To:** VanDyke, Trevor (DNR)  
**Subject:** FW: HB 5128

We should probably get together and discuss. Sorry about stepping on your toes earlier this week on this.

---

**From:** Estell, Anthony (DTMB)  
**Sent:** Tuesday, February 02, 2016 2:34 PM  
**To:** Sweeney, Matthew (DTMB)  
**Cc:** Vanden Bosch, Kerrie (DTMB)  
**Subject:** RE: HB 5128

Matt,

A couple of points:

We do think a sunset for this type of legislation is important. In the near term, having this provision may not incentivize anyone to leave early. 2 or 3 or 5 years from now, if there has been a need to tap into retirees every year, people may begin to change their behavior, because they know they have an option in retirement. The sunset allows the department and the legislature to revisit the situation, and determine if a more permanent fix (bringing in more staff, for example) is appropriate. We would recommend a sunset, but would be open to having a longer window (3-5 years).

As far as the positions, we would recommend that the wording be amended to explicitly include what positions should be covered, if "firefighter" is too narrow. The current definition in the draft is overly broad.

Here is the wording that we would recommend for reporting. It is similar to the language used in similar legislation for Corrections:

The department of natural resources reports the employment of a retirant under this subsection within 30 days of employment of the retirant to the state budget office and the department of technology, management, and budget. The report must include the name of the retirant, the capacity in which the retirant is employed, and the total compensation paid to the retirant.

AE

---

**From:** Sweeney, Matthew (DTMB)  
**Sent:** Monday, February 01, 2016 10:15 AM  
**To:** Vanden Bosch, Kerrie (DTMB); Estell, Anthony (DTMB)  
**Subject:** Fwd: HB 5128

Thoughts? We share the lead on this bill with DNR.

---

**From:** "VanDyke, Trevor (DNR)" <VanDykeT1@michigan.gov>  
**Subject:** RE: HB 5128  
**Date:** 01 February 2016 10:10  
**To:** "Sweeney, Matthew (DTMB)" <SweeneyM1@michigan.gov>  
Sweeney,

We don't feel that the amendment to add a 2 year sunset to dissuade DNR employees from retiring earlier than they otherwise would have in an attempt to receive both a pension and compensation is needed. At \$13 an hour for their assistance during emergency firefighting, I don't think someone is going to jump into retirement. Plus they are only going to be contracted with during those emergency situations if we feel we have inadequate staff. This will be very limited in nature.

We also don't feel that the change from wild fire suppression management to firefighter is helpful. DNR doesn't just have "firefighters" who work on these wildfires. We have fire specialists, fire officers, fire supervisors, regional and state managers, and other forest resources division staff. By limiting it to firefighters, we would not be able to use any of the above employees.

We would be open to looking at some language regarding the reporting of the employment of a retirant under this subsection.

Are you okay with these? DNR would like to propose that the administration support this legislation, just want to make sure that DTMB feels comfortable before I request such a position.

Sincerely,

**Trevor J. VanDyke, J.D.**  
*Director, Legislative & Legal Affairs Office*  
*Michigan Department of Natural Resources*  
*Ph. 517.284.5808*  
*Fx. 517.335.4242*  
[vandyket1@michigan.gov](mailto:vandyket1@michigan.gov)



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**From:** VanDyke, Trevor (DNR)  
**Sent:** Friday, January 29, 2016 8:11 AM  
**To:** Sweeney, Matthew (DTMB)  
**Subject:** RE: HB 5128

We worked this bill last summer and are very much in support of it.

- We don't support a 2 year sunset. (recently passed PA 20 of 2015 didn't have a sunset for retired Attorneys, why would we put this for wild fire suppression services?)
- The prior bill (HB 4415'11) had "wild fire suppression services" we would be open to that change instead of firefighter.
- Furthermore, since the bill was worked on, other emergencies have been brought to our attention that we would also like the legislature to consider. There is a need for more trained Incident Management personnel on the Flint scene. This might be something that we propose the legislature consider including as well.

Sincerely,

**Trevor J. VanDyke, J.D.**  
*Director, Legislative & Legal Affairs Office*  
*Michigan Department of Natural Resources*  
*Ph. 517.284.5808*

Fx. 517.335.4242  
[vandyket1@michigan.gov](mailto:vandyket1@michigan.gov)



---

**From:** Sweeney, Matthew (DTMB)  
**Sent:** Thursday, January 28, 2016 2:50 PM  
**To:** VanDyke, Trevor (DNR)  
**Subject:** FW: HB 5128

Sorry, should have run these by you first. Didn't realize you guys were listed as co-lead with us, though it makes sense. Also didn't know you initiated the bill. Hopefully none of the below cause you any heartache?

---

**From:** Stephen Daunt [<mailto:sdaunt@house.mi.gov>]  
**Sent:** Thursday, January 28, 2016 2:47 PM  
**To:** Sweeney, Matthew (DTMB)  
**Subject:** RE: HB 5128

Matt,

Thanks for the info. I'm okay with the changes, except maybe the 2 year sunset. Would like more reasoning for that.

Also, please copy Trevor VanDyke DNR Liaison on this, as the bill came from them and I see you are co-lead on this bill.

Steve

---

**From:** Sweeney, Matthew (DTMB) [<mailto:SweeneyM1@michigan.gov>]  
**Sent:** Thursday, January 28, 2016 2:42 PM  
**To:** Stephen Daunt <[sdaunt@house.mi.gov](mailto:sdaunt@house.mi.gov)>  
**Subject:** FW: HB 5128

FYI.

---

**From:** Sweeney, Matthew (DTMB)  
**Sent:** Thursday, January 28, 2016 2:22 PM  
**To:** 'rnaeyaert@house.mi.gov'  
**Subject:** HB 5128

Hey there! Hope you're doing well!

I saw HB 5128 just got posted for Natural Resources next week. We have Office of Retirement Services (ORS) in DTMB and they have been tracking this bill. They have some suggestions we would like to share if Rep. Rendon is open to them. None of them would drastically change the scope of the bill, but would rather ensure it doesn't have any unintended consequences.

- If the intent is to hire more firefighters, we would recommend making that more clear in sub (7). There are many positions that could conceivably fall under "wildland fire management services" other than firefighters.
- We also would recommend a 2-year sunset on the bill. This will help dissuade DNR employees from retiring earlier than they otherwise would have in an attempt to receive both a pension and compensation.

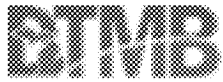
- Finally, we would suggest a requirement for DNR to report retirants they are re-hiring to ORS so they can make the necessary adjustments. Similar language is found in the SERS Act - 1943 PA 240, section 68c(3)(d). It reads: "The department of corrections reports the employment of a retirant under this subsection within 30 days of employment of the retirant to the state budget office and the department of technology, management, and budget. The report must include the name of the retirant, the capacity in which the retirant is employed, and the total compensation paid to the retirant."

Would you be willing to discuss these modest changes with Rep. Rendon? Of course we'd be glad to come in and discuss them in person if that would be more helpful.

Thanks!

Sweeney

Matt Sweeney  
Legislative Liaison & Policy Advisor  
Department of Technology, Management & Budget  
517.373.7505



**HELP. CONNECT. SOLVE.**

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**From:** Sweeney, Matthew (DTMB)  
**Sent:** Monday, February 08, 2016 12:30 PM  
**To:** esweeney@mhsa.com  
**Subject:** FW: NEWS RELEASE: Gov. Rick Snyder: State partners with Flint human service groups to hire 50 Flint residents to assist with water testing

Client news. Woot.

---

**From:** GOV Newsroom [mailto:govnewsroom@govsubscriptions.michigan.gov]  
**Sent:** Monday, February 08, 2016 12:29 PM  
**To:** Sweeney, Matthew (DTMB)  
**Subject:** NEWS RELEASE: Gov. Rick Snyder: State partners with Flint human service groups to hire 50 Flint residents to assist with water testing



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CORE News Release

**Contacts:** Dave Murray, Laura Biehl, or Anna Heaton

517-335-6397

**FOR IMMEDIATE RELEASE**

Monday, Feb. 8, 2016

## **Gov. Rick Snyder: State partners with Flint human service groups to hire 50 Flint residents to assist with water testing**

### ***Additional residents to be hired as more work is identified***

FLINT, Mich. —Flint residents will be hired to assist with water testing under a new partnership forged Friday between the state and Flint human service groups, Gov. Rick Snyder announced today.

The partnership with Orchards Children's Services and Flint YMCA's Safe Places Program will help hire and train 50 residents this month to fill jobs on teams helping conduct water tests across the city.

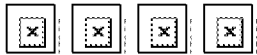
“The people of Flint deserve timely action on emergency efforts to help the city move toward recovery,” Snyder said. “We realize our water testing teams need more manpower to get the job done. There is no one better suited to help the city bounce back than Flint residents themselves and we appreciate Orchards Children’s Services and the YMCA for helping connect Flint talent with this important positions.”

Snyder said this hiring is part of a larger and ongoing effort to ensure Flint residents benefit from opportunities created by relief efforts in response to the water crisis.

“Orchards Children’s Services and the YMCA are committed to serving children and families in Flint as we have done long before this crisis and will do long after,” said Michael Williams, president of Orchards Children’s Services. “The solution to this situation should involve the people of Flint and that is why we are partnering with the state to strengthen our community for the future.”

Details on how to apply are available at <http://www.orchards.org>.

STAY CONNECTED:



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This email was sent to [sweeneym1@michigan.gov](mailto:sweeneym1@michigan.gov) on behalf of: The Executive Office of the Governor • 111 South Capitol Avenue • Lansing, MI 48908 • 517-335-7858



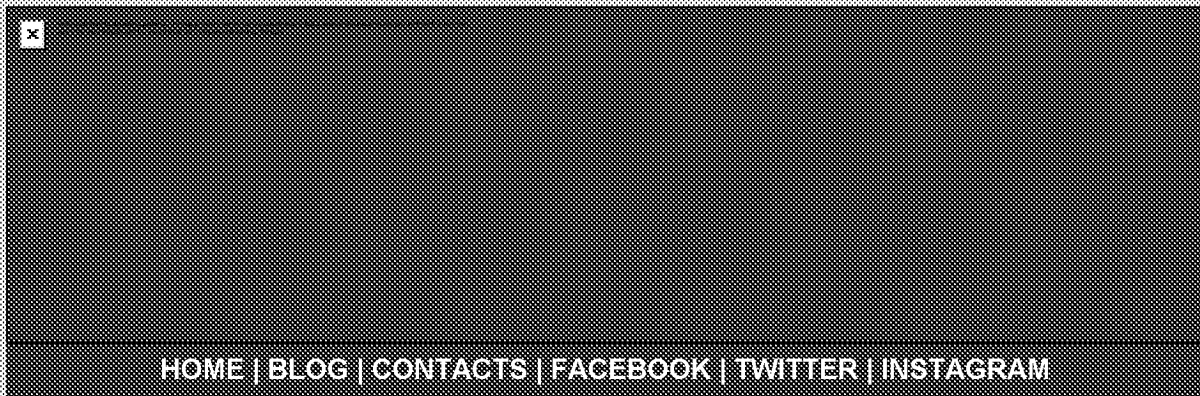
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**From:** Stevens, Deb (DTMB)  
**Sent:** Wednesday, January 30, 2013 3:14 PM  
**To:** VanCoevering, Joyce (DTMB)  
**Subject:** FW: Document1 [Compatibility Mode]  
**Attachments:** Document1 [Compatibility Mode].doc

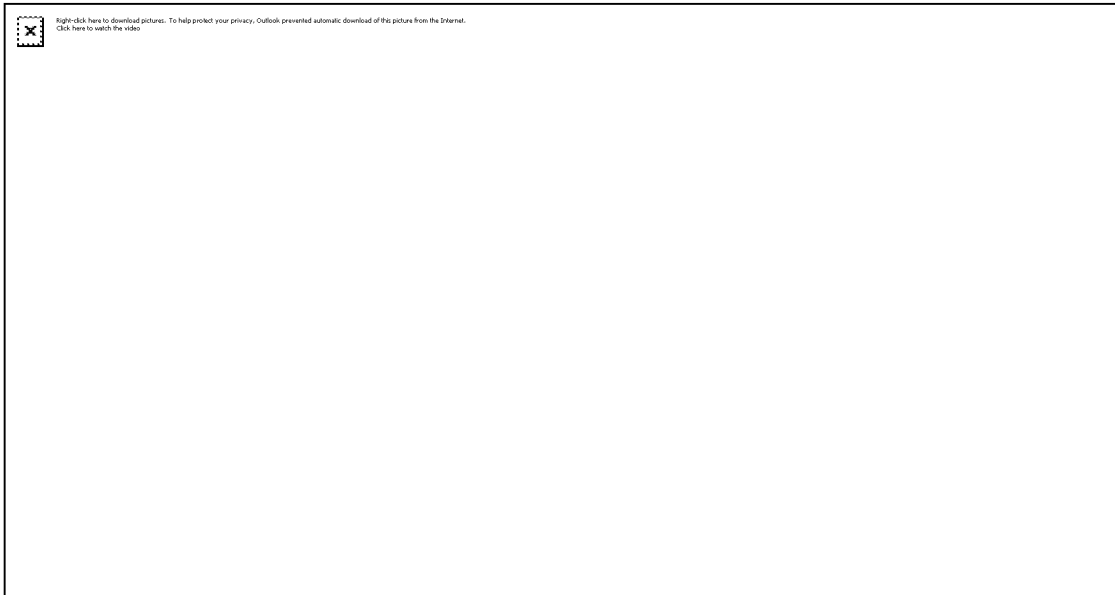
**From:** Ancell, David (DTMB)  
**Sent:** Wednesday, January 30, 2013 3:12 PM  
**To:** Stevens, Deb (DTMB)  
**Subject:** Document1 [Compatibility Mode]

Not much here but we were busy with ICE, Hall of Justice and Flint.

**From:** Governor's Office <governoroffice@govsubscriptions.michigan.gov>  
**Sent:** Tuesday, February 16, 2016 5:21 PM  
**To:** VanCoevering, Joyce (DTMB)  
**Subject:** VIDEO: Volunteering in Flint




## VIDEO: How volunteers are helping Flint



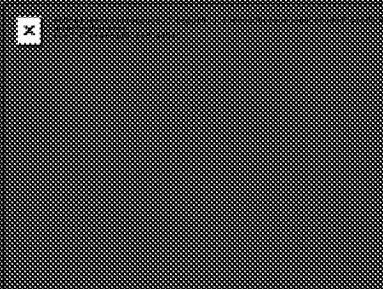
Volunteers at the Food Bank of Eastern Michigan are working hard to collect donations in order to help the families of Flint. Last Thursday, Governor Snyder visited with the many dedicated volunteers and helped sort cans of food.

Good nutrition is critically important for Flint's children. Foods that are high in calcium, vitamin C, and iron can help limit the effects of lead exposure. To donate or volunteer at the Food Bank of Eastern Michigan, visit [www.fbem.org](http://www.fbem.org).

**Click here to watch the video and learn more about how the Food Bank of Eastern Michigan is helping Flint's families.**

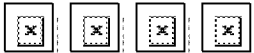
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[Click here to watch the video.](#)

## LISTEN IN: Governor Snyder's tele-town hall with Flint residents



Governor Snyder hosted his third town hall with Flint residents on Thursday, Feb. 11, answering their questions directly. [Click here to listen to the call.](#)

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This email was sent to [vancoeveringj1@michigan.gov](mailto:vancoeveringj1@michigan.gov) on behalf of: The Executive Office of the Governor · 111 South Capitol Avenue · Lansing, MI 48809 · 517-335-7858

**From:** AI Weekly News <info=ppi-news.com@mlgns1.com> on behalf of AI Weekly News  
<info@ppi-news.com>  
**Sent:** Friday, February 19, 2016 7:31 AM  
**To:** VanCoevering, Joyce (DTMB)  
**Subject:** Amtrak requests \$1.8B for fiscal 2017

To make certain you continue to receive our e-mail in your inbox and not in your spam or junk folders, please remember to add **info@ppi-news.com** to your address book or secure sender list.

[VIEW ONLINE](#)

## TOP STORY

### Amtrak requests \$1.8B for fiscal 2017

The request includes \$649 million for operating expenses, \$920 million for capital construction costs and \$263 million in grants that were authorized by Congress in a transportation funding bill lawmakers approved last year.

### Pothole repairs costs U.S. drivers \$3B annually

Roadways emerge from thawing ice and snow of winter, potholes rear their dangerous, and costly, heads. A new study from AAA found that pothole damage has cost U.S. drivers \$15 billion in vehicle repairs over the last five years, and that two-thirds of drivers are concerned about potholes on their local roadways.

## INFRASTRUCTURE

### Proposed Infrastructure Bank Could Help Fund Aging County Bridges

A bill hoping to help replace Nebraskas aging bridges and roads has the backing of the governor, but other lawmakers are concerned about the price tag. LB 960 would take \$150 million out of the state's cash reserve to fund a Transportation Infrastructure Bank.

### Greensboro Makes Things Happen

We say there are three kinds of people in this world: people who make it happen, people who watch what happens, and people who wonder what happened. In Greensboro, N.C., we're proud to be people who make things happen. Spend a little time in our city and you'll see exactly what this means.

### Agrochemicals Has Made Our Nation and Communities More Secure

Agrochemicals are vital to our national economy. They are used in manufacturing microprocessors, in research at universities, and even at vineyards. When used properly, these chemicals better our lives. However, in the wrong

Vol.8 No.21  
February 19, 2016



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Is, some of these chemicals can also be used for great harm.

## ENERGY

### SanPowerSF initiates first wave of automatic enrollment

For more than a decade, the effort by San Francisco to launch a community choice aggregation renewable energy program was stymied by political gamesmanship. But city leaders have come together at last around SanPowerSF as evidenced by the notices sent out this month to the first batch of customers San Francisco will automatically sign up.

### NY joins multi-state green coalition

New York state has joined 16 other states in a coalition for clean energy economies, Gov. Andrew Cuomo announced Tuesday. The bipartisan coalition is an effort to develop and implement clean energy policies and expand clean energy sources.

### Community Energy Choices Readily Available

Community Choice Aggregation (CCA), while created in California almost 15 years ago, is gaining momentum as a program that allows communities greater control over their energy supply, while reducing greenhouse gas emissions, lowering electricity prices, and generating substantial money for municipalities.

## ENVIRONMENT

### Apple Just Issued \$1.5 Billion in Bonds to Help the Environment

Apple has issued \$1.5 billion in bonds dedicated to financing clean energy projects across its global business operations, the largest green bond to be issued by a U.S. corporation, the company's head of environmental policy said Wednesday.

### Demand-Side Resources Can Be Cheaper Than Large Infrastructure Upgrades

In 2014, Consolidated Edison announced an ambitious project to defer a \$1 billion substation in its congested urban territory across parts of Brooklyn and Queens, using a variety of technologies ranging from batteries to smart thermostats.

## TRANSPORTATION

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## USDOT programs helping Baton Rouge develop viable mass-transit system

Baton Rouge, Louisiana's capital, consistently has had difficulty sustaining a strong public transportation system, but two U.S. Department of Transportation (USDOT) programs are working to turn the situation around.

## Future of Las Vegas Transportation

any resort, the biggest problem is getting people to show up. Las Vegas seems to have solved that problem, as city has more than recovered from a recessionary slowdown. But the continuing growth of visitation raises a lem: how to move people around once theyve arrived.

## nt Kentucky-Indiana Bridge Slides into Place

new Milton-Madison Bridge has opened to traffic after its nearly half-mile-long truss superstructure was slid 55 onto restored piers. While there have been other bridge slides in the industry, this is the longest bridge in North rica to be slid laterally into place. The new bridge is twice as wide as the old one, with two 12-foot lanes, 8-foot lders, and sidewalk for pedestrians.

## esting in Infrastructure Pays Off

happiest place on earth, the 2014 AL West Division Champions, and the number one hockey team in the fic Division all have one thing in common: they call Anaheim, Calif. home, along with 336,000 others. Anaheim always been about community. Established in 1857, Anaheim was the second city to be included in Los eles County.

# **WATER / WASTEWATER**

## gram Aims to Manage Aging Water Infrastructure in New Jersey

member of Jersey Water Works, a collaborative effort to transform New Jersey's urban water infrastructure, s Berger recently collaborated with partners at Rutgers University, New Jersey Future and the Natural ource Defense Council to develop the New Jersey AIMS4 program.

## lland Water Department Invests in Public Safety

ht of the Flint, Mich. water crisis, utilities have recently had an unusually bright spotlight turned their way. ily for residents of Portland, Ore., the Portland Water Bureau has been proactive in adhering to the EPAs Safe king Water Act (SDWA) and the Long Term 2 Enhanced Surface Water Treatment (LT2) rule.

## rk on sewer infrastructure project begins in Carlsbad

struction crews already are working near the Agua Hedionda Lagoon, but it has nothing to do with developer Carusos controversial plan to build a 27-acre shopping, dining and entertainment complex on the lagoons n shore.

## **Management Products:**

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## **Best Management Products**

The BMP SNOUT stormwater quality improvement system, with accessories like the Bio-Skirt TrashScreen™, provide affordable structural solutions to help with today's Low Impact Development (LID) requirements.

[www.bmpinc.com](http://www.bmpinc.com)

**ClearSpan:**

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## **ClearSpan**

ClearSpan Fabric Structures, the industry leader in tension fabric buildings, has added a new structure, The Metal Building, to its line of Building solutions.

[www.ClearSpan.com](http://www.ClearSpan.com)

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**From:** Wright, Seth (DTMB)  
**Sent:** Friday, January 15, 2016 7:49 AM  
**To:** VanCoevering, Joyce (DTMB)  
**Subject:** Re: Flint water

Will do. I am working on getting in touch with Carrie as she has the UPS contacts. Will advise all ASAP.

Sent from my iPhone

On Jan 15, 2016, at 7:34 AM, VanCoevering, Joyce (DTMB) <[Vancoeveringj1@michigan.gov](mailto:Vancoeveringj1@michigan.gov)> wrote:

Kristi is out sick today. Please make sure someone is on this ASAP and responds to Sheryl.

Begin forwarded message:

**From:** "Thompson, Sheryl D. (DHHS)" <[ThompsonS2@michigan.gov](mailto:ThompsonS2@michigan.gov)>  
**Date:** January 15, 2016 at 7:13:38 AM EST  
**To:** "Rambo, Carolyn (DTMB)" <[RamboC1@michigan.gov](mailto:RamboC1@michigan.gov)>  
**Cc:** "Buhs, Caleb (DTMB)" <[BuhsC@michigan.gov](mailto:BuhsC@michigan.gov)>, "Thompson, Kristi (DTMB)" <[thompsonk1@michigan.gov](mailto:thompsonk1@michigan.gov)>, "VanCoevering, Joyce (DTMB)" <[Vancoeveringj1@michigan.gov](mailto:Vancoeveringj1@michigan.gov)>, "Wright, Seth (DTMB)" <[WrightS17@michigan.gov](mailto:WrightS17@michigan.gov)>  
**Subject:** Re: Flint water

I received a message late last nite 9:00 pm. Asking if it was possible to divert the scheduled delivery to another location?

Please reach out to them and have delivery changed to 4315 N Clio Rd Flint. Everything needs to go there now.

Can someone please confirm ASAP this morning, if you were able to reach UPS for the reroute?

Thank you

Sheryl Thompson  
Deputy Director of Field Operarions  
Dept of Health & Human Services  
235 S. Grand Ave, Ste 1413  
Lansing, MI 48909  
517-241-5954

On Jan 11, 2016, at 3:31 PM, Rambo, Carolyn (DTMB) <[RamboC1@michigan.gov](mailto:RamboC1@michigan.gov)> wrote:

Sheryl,



I have set up shipping with UPS for the 92 pallets of water coming out of South Carolina. The warehouse manager said that there are 24 bottles per case, but the pallets range from 60-84 cases. So I am estimating there should be between 135,000 – 185,000 bottles of water being shipped. Three semi loads will be delivered on Wednesday (1/13) and two more will be delivered on Friday (1/15). Each truck load will cost \$1,600 to ship for a total of \$8,000. I am working with another state warehouse in South Carolina to see if they are willing to transfer more water to Michigan. They may have between 100-150 more pallets of bottled water. There will also be about 2 million liters of bottled water coming available in the next couple of weeks that may be allocated to the State of Michigan. I will keep you updated as I receive more info on this.

Thank you,

Carolyn Rambo, Program Supervisor  
State & Federal Surplus Property Program  
Logistics & Operations Support Division  
3111 W. St. Joseph St., Lansing, MI 48917  
[ramboc1@michigan.gov](mailto:ramboc1@michigan.gov)  
(517) 241-4947 Office  
(517) 243-4679 Cell  
(517) 334-8262 Fax  
<image001.png>

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**From:** Stevens, Deb (DTMB)  
**Sent:** Wednesday, February 03, 2016 6:12 PM  
**To:** VanCoevering, Joyce (DTMB)  
**Subject:** FW: MIRS Capitol Capsule, Tuesday, February 2, 2016 == Goodness! A confusing mix if you ask me.

Snyder Issues E.O. Creating Office Of Performance And Transformation

The Office of Performance and Transformation was created today by Gov. Rick SNYDER to streamline and improve the delivery of government services.

The Office was created under Executive Order 2016-4, which housed the new entity within the State Budget Office. The Office will be responsible for working with all state departments to establish a more effective system of customer service, performance measurement and regulatory and business practices.

"This reorganization builds a stronger network that will allow offices and departments with similar goals to better work together," Snyder said. "By creating a venue for these groups to support each other, it ultimately helps ensure both Michigan residents and state employees have improved access to accountable and effective government services."

E.O. 2016-4 also transfers to the new office the Office of Regulatory Reinvention and the Office of Good Government. In addition, the Office is charged with creating the Center for Reinventing Performance in Michigan. The Center will facilitate lean process initiatives and serve as a place for state and agency employees to receive coaching, mentoring and performance management feedback.

The directors of the OPT, Budget Office and Department of Licensing and Regulatory Affairs will work together to establish OPT protocols and operations.

**From:** MIRS Delivery [mailto:mirsdelivery@mirsnews.com]  
**Sent:** Tuesday, February 02, 2016 8:21 PM  
**To:** Stevens, Deb (DTMB) <stevensd4@michigan.gov>  
**Subject:** MIRS Capitol Capsule, Tuesday, February 2, 2016



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MIRS News

**MIRS Capitol Capsule, Tuesday, February 2, 2016**

<http://www.mirsnews.com/capsule.php?gid=4762>

### **PDA Friendly Web Version:**

<http://www.mirsnews.com/handheid/>

### **HOUSE ACTION REPORT**

[http://www.mirsnews.com/house\\_action\\_report/show/917](http://www.mirsnews.com/house_action_report/show/917)

### **SENATE ACTION REPORT**

[http://www.mirsnews.com/senate\\_action\\_report/show/918](http://www.mirsnews.com/senate_action_report/show/918)

### **PUBLIC ACTS**

<http://www.mirsnews.com/public Acts/all>

### **INSIDE TODAY'S MIRS:**

#### **Miller Calls For \$1B In Federal Money For Flint**

We've had \$400 and \$600 million proposed as the federal government's dollar commitment to tearing Flint's lead water pipes out of the ground and replacing them with pipes that won't leach toxins into the municipal water supply.

<http://www.mirsnews.com/capsule.php?gid=4762#45675>

#### **Earley To Depart From DPS, Won't Testify Before Congressional Panel**

Darnell EARLEY, emergency manager of Detroit Public Schools (DPS), told Gov. Rick SNYDER today he is leaving his post by the end of February.

<http://www.mirsnews.com/capsule.php?gid=4762#45667>

#### **State's First Academics CEO Placed in East Detroit Schools**

Michigan's first state-appointed chief executive officer (CEO) for an academically struggling district will go into the East Detroit School District, Gov. Rick SNYDER's office announced today.

<http://www.mirsnews.com/capsule.php?gid=4762#45669>

#### **Some Freeways Could Go 80 mph Under Bills Cruising To House Floor**

An 80 mph speed limit sign in Michigan? Under legislation that moved out of the House Transportation Committee this morning, it's a possibility on low-traffic rural freeways.

<http://www.mirsnews.com/capsule.php?gid=4762#45668>

#### **Ananich Says Flint Has 'Lost Total Faith' In Snyder**

Senate Minority Leader Jim ANANICH (D-Flint) said today he and his community have "lost total faith" in Gov. Rick SNYDER's administration's ability to deal with the Flint water crisis.

<http://www.mirnews.com/capsule.php?gid=4762#45674>

### **Clinton 'Survives' Iowa; Maintains Flint Presence**

One of Hillary Clinton's most loyal and ardent Michigan supporters, former Michigan Gov. Jim Blanchard, said he's glad Clinton "survived" a 49.8- to 48.6-percent victory over U.S. Sen. Bernie SANDERS (I-VT) Monday night.

<http://www.mirnews.com/capsule.php?gid=4762#45664>

### **Bills Targeting DPS Sick Out Participants Voted Out Of Committee**

The state could move more quickly to strip teachers of their teaching certificates and decertify unions representing those employees for an illegal teacher strike or "sick-out" under legislation reported out of the Senate Education Committee today.

<http://www.mirnews.com/capsule.php?gid=4762#45668>

### **Court Approves Reduced Monitoring Of State's Child Welfare System**

After at least seven months of negotiations, the state and a children's advocacy group have settled on a new agreement allowing for less stringent federal oversight of the state's child welfare system.

<http://www.mirnews.com/capsule.php?gid=4762#45665>

### **DTE Seeks \$344M Electric Rate Hike 2 Months After Getting \$238M**

A couple months after being granted \$238 million in electric rate increases, DTE Energy asked the state today for another \$344 million in additional revenue.

<http://www.mirnews.com/capsule.php?gid=4762#45671>

### **GOP Lawmakers Question \$2M Spent Promoting \$3B Healthy MI**

A bill that would bar the state from paying to advertise the Healthy Michigan plan received some scrutiny from Republican lawmakers, but also an avalanche of opposition from various health interest groups during a committee hearing today.

<http://www.mirnews.com/capsule.php?gid=4762#45670>

### **\$100 Fine Considered For 'Aggressive Panhandling'**

Panhandlers who intimidate, swear or use any other perceived aggressive tactic when shaking down another person for money could be hit with a \$100 civil infraction, under legislation debated in a House committee this morning.

<http://www.mirnews.com/capsule.php?gid=4762#45663>

### **Knezek Calls For Full Repeal Of EM Law**

Legislation repealing Michigan's emergency manager law once and for all was dropped today by Sen. David KNEZEK (D-Dearborn Heights), who argued situations in Flint and Detroit have proven its

inadequacy.

<http://www.mrsnews.com/capsule.php?qid=4762#45672>

## **Great Lakes Fish Farming Panned In Trout Unlimited Commissioned Poll**

Conservation organizations and two lawmakers rolled out a new poll today that shows opposition to allowing floating net-pen fish farms in the Great Lakes.

<http://www.mrsnews.com/capsule.php?qid=4762#45673>

## **Bits And Tidbits**

Snyder Issues E.O. Creating Office Of Performance And Transformation

<http://www.mrsnews.com/capsule.php?qid=4762#45675>

## **On This Day In Michigan History**

On Feb. 2, 1846, the first regular train service between Kalamazoo and Detroit began on the Michigan Central Railroad.

<http://www.mrsnews.com/capsule.php?qid=4762#45677>

## **Updated Calendar Events:**

[http://www.mrsnews.com/capsule.php?qid=4762#updated\\_events](http://www.mrsnews.com/capsule.php?qid=4762#updated_events)

## **House Committee Calendar Events**

### **WEDNESDAY, FEBRUARY 3, 2016**

10:30 AM - **Agriculture**

Lauwers, Dan; Rm: 519 HOB

### **WEDNESDAY, FEBRUARY 3, 2016**

12:00 PM - **Regulatory Reform**

Franz, Ray; Rm: 519 HOB

### **WEDNESDAY, FEBRUARY 3, 2016**

12:00 PM - **Tourism and Outdoor Recreation**

Rendon, Bruce; Rm: 326 HOB

### **THURSDAY, FEBRUARY 4, 2016**

10:30 AM - **Military and Veterans Affairs**

Barrett, Tom; Rm: 308 HOB

### **TUESDAY, FEBRUARY 9, 2016**

9:00 AM - **Health Policy**

Callton, Mike; Rm: 519 HOB

### **TUESDAY, FEBRUARY 16, 2016**

3:00 PM - **Community Colleges**

Muxlow, Paul; Rm: 426 CB

### **WEDNESDAY, FEBRUARY 3, 2016**

12:00 PM - **Elections**

Lyons, Lisa Posthumus; Rm: 308 HOB

## **Senate Committee Calendar Events**

### **THURSDAY, FEBRUARY 4, 2016**

8:30 AM - **Transportation**

Casperson, Tom; Rm: 210 FB

### **TUESDAY, FEBRUARY 2, 2016**

8:30 AM - **Education**

Pavlov, Phil; Rm: SENATE HEARING ROOM, GROUND FLOOR, BOJI TOWER

### **WEDNESDAY, FEBRUARY 3, 2016**

12:30 PM - **Judiciary**

Proos, John; Rm: 405 CB

### **WEDNESDAY, FEBRUARY 3, 2016**

12:30 PM - **JOINT MEETING-APPROPS: SUB CMTE ON CORRECTIONS WITH APPROPS: SUB SMTE ON JUDICIARY** | John Proos

Proos, John; Rm: 405 CB

### **TUESDAY, MARCH 1, 2016**

1:00 PM - **Government Operations**

Meekhof, Arlan B.; Rm: SENATE HEARING ROOM, GROUND FLOOR, BOJI TOWER

### **WEDNESDAY, FEBRUARY 3, 2016**

1:00 PM - **Regulatory Reform**

Rocca, Tory; Rm: SENATE HEARING ROOM, GROUND FLOOR, BOJI TOWER

### **WEDNESDAY, FEBRUARY 3, 2016**

2:00 PM - **Appropriations**

Hildenbrand, Dave; Rm: HARRY T. GAST APPROPRIATIONS ROOM, CB

## **Capitol Calendar Events**

### **TUESDAY, FEBRUARY 2, 2016**

2:00 PM

Rep. Brenda Lawrence Press Conference - Regarding the Committee on Oversight and Government Reform Hearing on Flint's water crisis (Sponsored by Rep. Brenda Lawrence)

**Guest Speakers:** Rep. Elijah Cummings (MD-07), Ranking Member of the Committee on Oversight and Government Reform; Rep. G.K. Butterfield (NC-01), Chair of the Congressional Black Caucus; Rep. Keith Ellison (MN-5), Co-Chair of the Congressional Progressive Caucus; Rep. Da

**Location:** Capitol Visitor Center studios, HVC 114, House Studio A

**Contact:** Tracy Manzer 202-225-5802

[tracy.manzer@mail.house.gov](mailto:tracy.manzer@mail.house.gov)

### **TUESDAY, FEBRUARY 2, 2016**

12:00 PM

Press conference on new EPIC-MRA poll results on Great Lakes aquaculture

**Guest Speakers:** Sen. Rick Jones, R-Grand Ledge; Rep. Jon Bumstead, R-Newaygo; Michigan United Conservation Clubs; Michigan Trout Unlimited; Michigan Environmental Council

**Location:** Michigan Capitol, Room 402/403

**Contact:** Sen. Rick Jones (517) 410-9495

[senrjones@senate.michigan.gov](mailto:senrjones@senate.michigan.gov)

**TUESDAY, FEBRUARY 2, 2016**

9:30 AM

Senate Minority Leader Jim Ananich to Hold Media Avail, Will Address Recent Lead Testing Results, Lack of Action on Flint Water Crisis

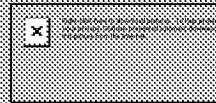
**Location:** Senate Democratic Caucus Room, Capitol Building

**Contact:** Angela Wittrock (517) 775-1430

[awittrock@senate.mi.gov](mailto:awittrock@senate.mi.gov)

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**From:** Stevens, Deb (DTMB)  
**Sent:** Friday, February 05, 2016 11:16 AM  
**To:** VanCoeving, Joyce (DTMB)  
**Subject:** this is that opinion piece I mentioned last week about Snyder and Flint water

<http://www.craigslist.com/article/20160124/BLOG007/160129941/opinion-buck-stops-with-snyder-but-heres-whom-to-really-blame-in>

*Regards, Deb*

Deborah A. Stevens  
DTMB, Office of Support Services  
[stevensd4@michigan.gov](mailto:stevensd4@michigan.gov)  
517-636-6044

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**From:** Wonn, Michael (DTMB)  
**Sent:** Thursday, February 11, 2016 10:43 AM  
**To:** Cischke, Roy (DTMB)  
**Cc:** VanCoeverting, Joyce (DTMB)  
**Subject:** Flint Automobile Accident

I wanted to make you aware that VTS employee John Patterson and MPSCS employee Brian Aprill who are transporting water in Flint, were returning to VTS on Wednesday evening and were rear-ended while driving a motor-pool van. Both were suffering from pain in the neck and back and sought treatment at a Ready-Care then later at Sparrow. Both have felt they could return to work the next day in Flint and are currently working there. John will be completing a DTMB personal accident report and a Wheels accident report this evening.

---

**From:** DTMB Director and CIO David Behen <dtmb@govsubscriptions.michigan.gov>  
**Sent:** Wednesday, February 17, 2016 10:10 AM  
**To:** VanCoevering, Joyce (DTMB)  
**Subject:** The Gov. Snyder's Budget Proposal



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DTMB Header 9/22/15

Good morning everyone. I hope everyone had a great holiday weekend.

I had the good fortune to travel to Marquette on Monday with Chad Laidlaw, DTMB's policy and planning analyst, to meet with city, business and university leaders and to address the Economic Club of Marquette. I told them about the many things DTMB does, placing special emphasis on our work in mobility and cybersecurity. Marquette is really developing and making its mark as an innovative and entrepreneurial community.

Now work.

The executive budget Gov. Snyder presented last week outlined his investment plan for Michigan. Yes, the proposal for fiscal year 2017-18 outlined a strategy to address the critical challenges of addressing the Flint water crisis and turning around Detroit's Public Schools, but the \$54.9 billion plan also includes investment in four key areas:

- **Education.** The budget increases investment to K-12 schools, community colleges and the state's public universities. Additional funds are proposed to expand career, technical, science, technology, engineering and math programs.
- **Protecting the Public.** The governor's plan expands the Secure Cities program, which has reduced violent crime in four major Michigan cities. Funds also would support an additional trooper recruit school and an academy to train corrections officers, among other initiatives.
- **Putting People First.** The governor recommends continued expansion of the Healthy Kids Dental Program and funding efforts to ensure residents have access to affordable health care. His proposal boosts funds to help cover new higher cost specialty medications to treat conditions such as hepatitis C and cystic fibrosis, among others.
- **Investing in Infrastructure.** The proposal allocates \$1.2 billion to maintain and repair Michigan roads, bridges and other critical infrastructure.

The budget proposal also includes FY 2017-18 funding recommendations for DTMB. Gov. Snyder recommends ongoing funding of \$1.3 billion for department operations and a one-time allocation of \$32.4 million.

A few highlights include:

- \$502 million for information technology support for all state agencies and \$132.8 million for 14 high-priority IT projects in seven agencies. He recommends increasing the Information Technology Investment Fund by \$7 million, from \$65 million to \$72 million. This fund supports several major multiyear IT projects and upgrades, including the replacement of outdated legacy systems.
- An additional \$5 million to support cybersecurity improvements to safeguard citizens' personal information and protect critical infrastructure and government services.
- IT support of \$6.5 million to modernize the Office of Retirement Services' systems and enhance customer service for more than 530,000 current and future retirees.

You can see the full executive budget recommendations, which are posted on the Budget Office website. Details of DTMB's proposed budget begin on page B-75.

We can expect to see many changes before the budgets are signed and become effective Oct. 1. The executive budget will be used by the House and Senate Appropriations Committees as they work on their own budgets and hold committee hearings on the proposals. I'll keep you posted as the process moves ahead.

As always, I welcome your notes, whether about the budget process or any other topic. Please send them to me at [behend@michigan.gov](mailto:behend@michigan.gov).

Thank you again for all the good work you do. I hope you have a great week ahead.

David

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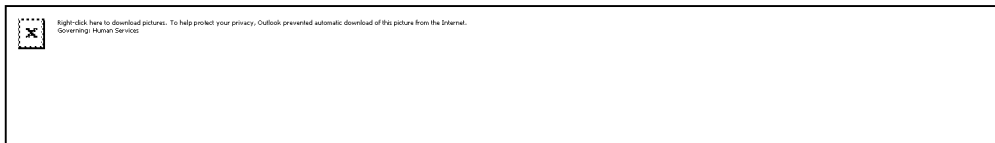
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**From:** GOVERNING <newsletters@governing.com>  
**Sent:** Friday, January 22, 2016 10:37 AM  
**To:** VanCoevering, Joyce (DTMB)  
**Subject:** This Week in Politics: A New Newsletter

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**ATTN READERS:** This is our NEW politics newsletter. Each week, veteran reporter Alan Greenblatt will break down the most important election news and political dynamics impacting states and localities. To keep getting this FOR FREE and stay informed, [click here](#).



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## THIS WEEK IN POLITICS

# Flint Fallout, Corruption in Court and One State's New Supermajority

BY ALAN GREENBLATT

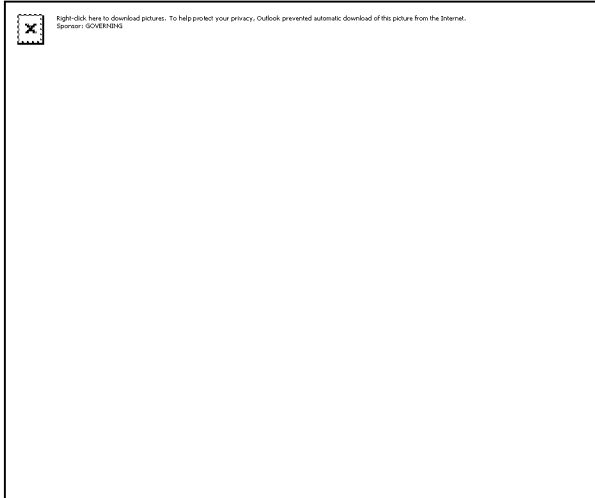
This was a busy week in politics -- but then, practically every week is. That's why *Governing* is offering this new weekly newsletter.

We won't cover the presidential campaign -- you can find plenty of that elsewhere. Instead, we aim to share with you the most interesting and important developments in state and local politics each week.

You can sign up for a free subscription [here](#).

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## Flint Curbs Snyder's Future

Although it's premature to call him a lame duck, Michigan Gov. Rick Snyder's political capital has clearly been diminished by the Flint water crisis. During his State of the State address on Tuesday, Snyder offered lots of apologies: "You did not create this crisis;" "Government failed you;" and, "I'm sorry."

Since winning re-election in 2014, Snyder had been mentioned as a potential presidential or vice presidential pick on the Republican side. That kind of talk, however, has abruptly ended. "Even some Michigan Republicans concede that Snyder's national prospects are toast, at least in the short term," reports *Politico*.

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# Customer Satisfaction Survey 2015

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Department of Technology, Management & Budget Customer  
Satisfaction Survey

Report Summary

**Vehicle and Travel Services**

*July 2015*

## Contents

Objectives .....	3
Survey Methodology .....	4
Survey Structure .....	5
Definitions for Key Performance Indicators .....	6
Key Findings .....	7
Response Rates .....	7
Key Performance Indicators .....	8
Responses for Vehicle and Travel Services .....	10
Next Steps .....	11
Tighten the gap .....	11
“Account” planning for agencies .....	11
Service volume and awareness .....	12
Appendix .....	13
Comments for Vehicle and Travel Services .....	13



## Objectives

The 2015 Department of Technology, Management & Budget (DTMB) Customer Satisfaction Survey is an important part of the DTMB's strategic plan. The results and actions taken from this survey will help ensure DTMB is a customer-focused agency with a customer-focused culture.

This is the first year of this survey and is intended to provide baseline data to serve as the basis for goal setting, change management, and performance metrics.

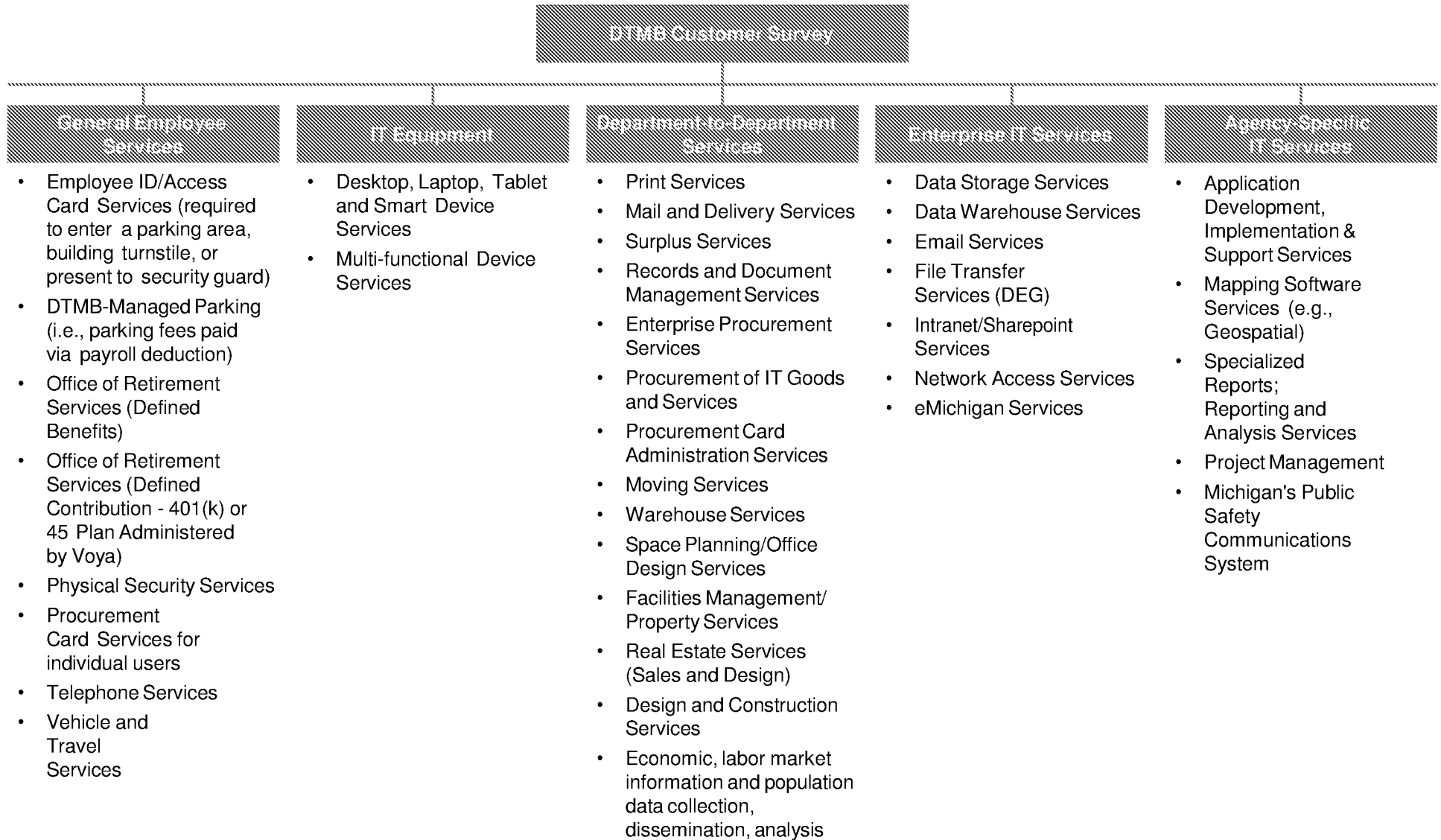
### **Objectives for the 2015 survey:**

- Help fulfill DTMB Strategic Objective 1.3: Conduct a customer satisfaction survey to establish baseline quality of service
- Measure customer perceptions of DTMB as an organization – its level of service, its staff, and the ability of its services to meet the needs of its customers
- Identify and evaluate specific services for customer satisfaction
- Identify and evaluate agency-specific customer satisfaction levels
- Determine areas where customers indicate the greatest need for change, and use that information to accelerate corrective actions
- Validate for customers that their views are heard, acted upon, and that DTMB is acting on those issues that are important to employees
- Determine follow-up actions to increase customer satisfaction

## Survey Methodology

- One questionnaire was deployed via the web to 46,284 State of Michigan (SoM) and Michigan Economic Development Corporation (MEDC) employees:
  - Survey Administration: from April 20 to May 8, 2015
  - Attorney General opted out of participation (Secretary of State opted in)
- The survey was developed based on feedback from service area focus groups and key stakeholder interviews facilitated by PricewaterhouseCoopers (PwC)
- The survey consisted of several parts:
  - Overall DTMB items
  - Items about specific DTMB services, on a 5-point scale with an N/A option as well
  - Open-ended questions for specific services
  - Demographic self-select items
- Respondents were first asked to indicate in which of five service areas they had experienced DTMB services in the past year
  - Within each service area, respondents were asked to identify which two services they had most frequently used
  - Within most of the specific services, respondents were asked several items:
    - 5 'common' items
    - 1-3 specific items for that service
    - 1 open-ended question, typically phrased as: "What can [service] do to improve the way it serves you?"
- Most survey items are on a 5-point scale (1 = Strongly Disagree, 2 = Disagree, 3 = Neutral, 4 = Agree, 5 = Strongly Agree)
- Agree score is the percentage of responses that are a 4 or 5 (Agree or Strongly Agree). The higher the reported Agree Score, the more favorable the result
- Minimum of 10 respondents required for each group to be reported separately
- All survey responses are anonymous
- The following page provides descriptions of how each key performance indicator is calculated

## Survey Structure



## Definitions for Key Performance Indicators

Key Performance Indicator	Definition
Customer Satisfaction	Agree score for the item, "Overall, I am satisfied with the services I receive from DTMB."
Net Promoter Score	Agree score for the item, "I would be willing to recommend DTMB services to my colleagues."
Service Agree Score	<p>Service Agree Score is the average of the 5 'common' items listed below. These 5 items were asked across all services, except for IT Equipment. 'Common' items include:</p> <ol style="list-style-type: none"><li>1. [ABC Services] effectively communicate important information to me</li><li>2. [ABC Services] makes an effort to understand my specific needs</li><li>3. It is easy to work with [ABC Services]</li><li>4. When contacting [ABC Services], I am confident that my request will be handled with a sense of urgency</li><li>5. [ABC Services] holds itself accountable to the commitments it makes</li></ol>

## Key Findings

### ***Response Rates***

Participation overall and by Agency exceeded expectations. Response counts stronger than expected, with all services receiving coverage

#### **Total Number of Responses for Your Service Area, by Agency**

Agency	Number of Responses	Percent of Total Agency Responses	Customer Satisfaction	Net Promoter Score	Service Agree Score
Agriculture & Rural Development	90	41%	27%	18%	53%
Civil Rights	7	25%			
Civil Service Commission	22	15%	50%	50%	70%
Community Health	123	18%	56%	45%	69%
Corrections	146	11%	49%	42%	61%
Education	78	33%	56%	55%	79%
Environmental Quality	244	46%	39%	27%	56%
Gaming	13	22%	77%	77%	62%
Governor's Office	2	6%			
Human Services	399	20%	70%	60%	70%
Insurance and Financial Services	23	23%	70%	57%	70%
Licensing & Regulatory Affairs	173	23%	46%	40%	68%
Lottery	21	47%	71%	62%	72%
Michigan Economic Development Corporation	11	17%	91%	91%	87%
Michigan State Housing Development Authority	18	20%	61%	50%	71%
Michigan Veterans Affairs Agency	17	23%	59%	59%	60%
Military & Veterans Affairs	12	32%	58%	50%	60%
Natural Resources	276	47%	28%	21%	51%
Secretary of State	37	13%	38%	42%	63%
State Police	207	36%	32%	26%	68%
Technology, Management, and Budget	165	13%	77%	73%	81%
Transportation	172	22%	50%	42%	58%
Treasury	87	22%	44%	38%	60%
Workforce Development Agency	19	32%	84%	79%	92%

## Key Performance Indicators

Key Performance Indicators	DTMB Overall	Vehicle and Travel Services
Customer Satisfaction	56%	50%
Net Promoter Score	49%	43%
Service Agree Score	54%	65%

### Overall DTMB Observations

- 48% of customers are highly satisfied and are willing to recommend DTMB services to their colleagues (DTMB Advocate Score)
- Areas of strength that are facilitating customer satisfaction:
  - Customers perception that DTMB is a customer-focused
- Areas of opportunity currently undermining customer satisfaction:
  - Readily available information regarding DTMB services
  - Customers' confidence that requests will be handled with a sense of urgency
  - A feeling that services hold themselves accountable to the commitments they make

## Overall DTMB Observations, continued

### Agency

- There is a wide range of satisfaction scores (88% ↔ 29%) and NPS (81% ↔ 20%) across agencies
- DTMB's most satisfied agencies are Civil Rights, Gaming Control Board, Governor's Office and Workforce Development Agency – all of which higher levels of overall satisfaction than employee “customers” in DTMB
- Agencies at risk include Agriculture & Rural Development, Environmental Quality, and Natural Resources. Most scores fall in bottom 1/9 of all scores for these agencies
- While overall, DTMB has strong scores relative to most other agencies only 70% of DTMB employee “customers” are willing to recommend DTMB services to colleagues.

### Primary Work Location and Region

- Home Office customers are more satisfied than those that work in the State Office Buildings or Remote/Mobile
- Remote/Mobile are least satisfied with DTMB overall, and do not feel that the service they have used hold themselves accountable for keeping commitments made with customers

### Employment Group/Level

- Non-supervisory employees (degreed and non-degreed) are most satisfied with DTMB services and would be most willing to recommend DTMB services to colleagues
- Executives and administrators are the least satisfied employment group, with only 32% willing to recommend DTMB services and 37% overall satisfied. In particular, this group has the least trust in DTMB to get the job done
- Managers and Supervisors have the least confidence that their requests will be handled with urgency

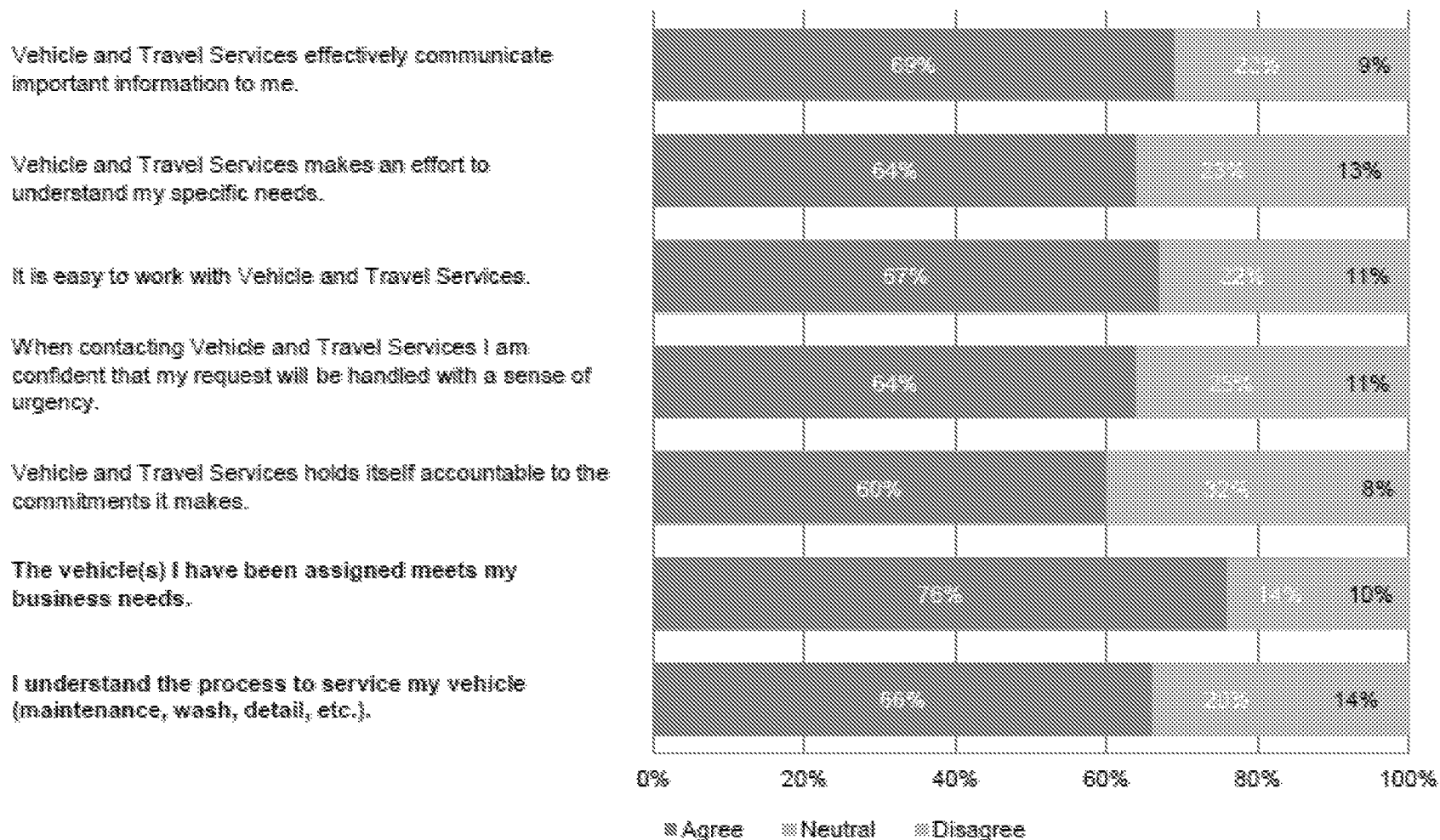
### Client Service Center (IT Helpdesk) and Field Services (IT Onsite Support)

The majority of virtually all customer populations are generally satisfied with the support they receive from Client Service Center and Field Services

## Responses for Vehicle and Travel Services

*Definition for this service: Vehicle and Travel Services coordinates temporary vehicle needs through the motor pools for departments which require transportation services for official business*

Customer Satisfaction: 50%





## Next Steps

### ***Tighten the gap***

- There is a wide disparity in customer experiences (communication, effort, easy to work with, urgency and accountability) across services. Review service delivery approaches for both high and low performing services – learn from your high performers and share lessons across services
- Establish “service basics” guidelines and expectations at the service level – put an approach in place to hold service owners accountable
- Agency satisfaction varies greatly as well. Assess how service delivery and management may need to change based on the needs of an agency and complexity (e.g., more services used, lower satisfaction)

### ***“Account” planning for agencies***

- Large agencies have worse experiences than small agencies. Assess if the demands of large agencies require a more robust partnership model
- Consider having more strategic, agency specific partnership meetings with agency leaders. Leaders are the least satisfied level and don’t trust DTMB will get the job done. Meet with agency leaders, discuss agency goals/objectives and share how DTMB’s various services can support their strategic plans
- Use survey results to guide recurring partnership meetings to understand agency issues, specifically in areas of timeliness, efficiency, accountability and trust
- Conduct wider discovery/focus groups to establish “standards for customer expectations” as outlined in DTMB strategic plan

## ***Service volume and awareness***

- Minimize the impact of low scoring services. Determine root-cause issues driving lower scores for high volume, low service agree scores services – these services represent greatest negative exposure
- Increase awareness and access to information about DTMB services. As part of your communications and marketing strategy, include information about services, how to access them and develop case studies/vignettes on DTMB's success – emphasizing achievement and impact

## Appendix

### ***Comments for Vehicle and Travel Services***

I just had a car that the heat did not work in and it was very cold out, but I reported this and am confident they have fixed it
The vehicles are now being over regulated due to one problem with one employee in one department. More time is spent filling out the travel log than doing the traveling?
The travel voucher is not working right. There is a problem with the drop down boxes.
utilize vehicles that people can use in the field. Half ton pickups without 4wd are silly.
Buy and sell vehicles rather than lease
Provide more information on a regular basis. Have more vehicles appropriate to field work (trucks, all or 4-wheel drive, etc.)
Ensure vehicles are properly maintained.
It is a pleasure working with VTS, especially compared to the rest of DTMB. It is hard to believe that they are in the same department as the other DTMB services.
Post minimum mileage requirements on website along with rates that are already there
Create some cheat sheets for maintenance, wash, etc. I have never been in vehicles elsewhere with so many consistent maintenance issues such as tires, service lights, etc. It does not contribute to a sense of safety.
Drivers understand the way a vehicle is driven. Maintenance schedules need to be flexible in order to meet the vehicles needs. I take much better care of my personal vehicle than I am allowed to of my work vehicle.
Don't understand the process of getting the car washed, etc. I have been in a lot of dirty cars lately. It appears there is a great deal of misunderstanding on this, or a lack of cooperation or both.
Handle my issues in a timely manner.
VTS has done a good job making flyers and other information in my vehicle readily available.
Get new Management that will make staff accountable for their actions. Management shouldn't let it be ok for one person to make up their own rules but allow the next person to do what ever they want (time and attendance).

*All comments are unedited and unfiltered, with the exception of the replacement of profanity with asterisks (\*).*

### ***Comments for Vehicle and Travel Services, continued***

Get the size vehicle I need. My car is my office including computer and printers, phone GPS files equipment. A Focus is way to small and not safe plus travel in high traffic areas in winter. MAPS is awful to work with.
The new kiosk system to check out cars is frustrating. Hard to remember all the required info: ID number, password, parking space. The key cabinet is cumbersome. Need more time to get the cabinet open and extract the key. Also, the timeframe to pick up a car is too short and needs to be modifiable even on weekends. I had a car reserved for a Sunday but a storm was coming in so I wanted to pick up my car several hours early so I could get to my destination safely. I tried to go online and update my reservation to an earlier time but the system never approved it. I went to try to pick up the car anyway, but my reservation was no longer approved (because I tried to change it)? I made a new reservation from my phone but then couldn't get the car up the slippery ramp in the snow. Wish there still was an attendant to check out cars. I do like being able to park my own car in the ramp, though, while I have a state car.
Allow users to select used vehicles as permanent assignment vehicles instead of pushing new vehicles on them.
I don't always remember where I can get the vehicle washed or maintained (oil change, etc. - if I have to do that). Perhaps a reminder, if there isn't one already (it has been awhile since I checked out a car), with the sign up or window message when picking up the key, or in emailed newsletter.
Since we do not have specific vehicles assigned to staff in our office, it would be helpful if the person in charge of managing the entire vehicle pool in our office took time to detail the vehicles at least 2 times per year. There are some very disgusting vehicles in our motor pool!
There should be some clarification about who to contact when there is an issue with travel reimbursement. When I had a problem with reimbursement, the person who responded to me via email couldn't/didn't write an intelligible sentence and it took multiple contacts to understand what she was saying and what I needed to do to get resolution. It should not be this difficult to get reimbursement for travel!
The system is very cumbersome and does not allow for on the fly adjustments - which is frustrating.
Just last month we picked up a vehicle and it was not in suitable condition to drive. We have had to wait for vehicles in the past because they were going through inspection - so we expect them to be in good condition. We had to put a set of 4 tires on the car the day after we received it - unacceptable!
I really don't like the impersonal way of having to check out a vehicle by computer. I have often have difficulties getting access and go to secondary complex typically for sign out I find often I am having to ask for assistance which they gladly give me. I just find it impersonal.

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### ***Comments for Vehicle and Travel Services, continued***

The recent changes I am seeing have been for the better. I have had one snag, where if I have reserved a car a week or more in advance for a specific job, then have to change activities the day the car is being used, there is no way to correct the number it is being billed to during the check out process.. say a verification for billing at check out or check in. It winds up being a headache at the end of the billing period for both divisions.
When using motorpool, there is no actual interaction with staff person. Therefore, some of these questions seem irrelevant for that specific service.
Nothing at this time; they've been quite helpful!
Clearly communicate to all drivers the process to service the vehicles and minimize how much the drivers have to service. Otherwise, they provide excellent service.
off interactions performed by local /county dhhs staff. Recently I attempted to use the web-page regarding travel reimbursement and found it very difficult to find info I needed. Local administrative support in my office does excellent job assigning vehicles.
Hard wired power inverters not cigarette plug wired. Maps seems to lack knowledge of vehicle warranty info. It cost me and extr 3 days of down because they said a dealer had to do the work because of this. This was not true
There are times in the winter months that the vehicles provided are not able to manage in the snow conditions as the tires may not be snow tires and there is no 4 wheel drive as some conditions warrant in the winter months. In the other seasons, vehicles are just fine.
Everything is such a secret; VTS and DTMB do not treat other departments as customers; nor do they treat customers the way that they should be. Improve customer service; understand the mission and function and then pursue that mission. These departments should exist to make my job easier not more difficult and cumbersome.
VTS needs to work with field units to allow them to keep older less costly vehicles so we can manage our budgets more conservatively. Also this new talk of tracking state employees with a GPS tracking device is an insult. If there are problem employees out there then deal with them through supervision, don't invent a host of new policies and spend millions to hamstring everyone over a few bad apples. We routinely travel long distances and stay over night for multiple nights. Of course we need to use common sense but its not realistic to expect an employee to sit in their motel room all night and not visit a store or a restaurant.
I've had it happen more than once that when I come to get my reserved car, they are washing it, so I have to wait for them to wash it. This wouldn't be an issue except that I usually have a meeting scheduled and waiting for them to wash the exterior of the car makes me late for the meetings. Can't they plan this like, *before* the reserved pickup time?
Make the link for accessing the on-line reservation for vehicles and for Conklin easier to locate.

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### ***Comments for Vehicle and Travel Services, continued***

vehicles are sometimes left unclean by previous users and not cleaned by DTMB staff
Barry and Bob are great customer representatives when first entering VTS.
Understanding that rigid rules are typically put in place to address past abuses, sometimes the common sense decisions are taken out of the traveler's (or even the agency travel rep's) hands. For instance, if overall it is cheaper for the state to have a traveler get dropped off at the airport (and get reimbursed for two round trips FROM HOME, not the work station) than pay for the days of parking, there should be no resistance or Director level approval required. Let fiscal common sense be the determining factor. By policy, we can take a taxi to and from the airport, which might cost \$80 in total... but I can't get reimbursed for two round trips to the airport 60 miles each because it's only 40 miles from work to the airport? It's stupid and makes employees not even want to try to go through the effort of getting approval to defeat such nonsense.
Give us more options on the types of vehicles we can get. Honor the requests for new vehicles. Give people the model and color they ask for.
I have not used Vehicle and Travel Services in recent times
When I have had to get a rental car for a lengthy period of time in the past it's hard to pay out of pocket for gas expenses when you have to fill up several times over the period of a few days to a week. It would be nice to find a way to use our state issued fuel card for such instances.
The state claims that it is easier to use state vehicles, yet to pick up vehicles in certain lots, there is no available parking for your POV when picking up a state vehicle for use. Therefore either someone else has to drop you off at the state vehicle lot, or you walk to it. The inconvenience makes it inefficient and silly to even consider using the state vehicle fleet to travel.
The way they dispose of old State Police vehicles is not appropriate. too many "state police" blue cars in Michigan, never saw them 10 years ago. Why are they being sold as they are, should be repainted, items removed before given to new owners. Very confusing to the public (even complaints from elected officials). Makes the State Police appear unprofessional, hurts public trust and confidence.
Contact the requester when scheduled vehicles are not available. I've had several occasions when I've gone to get a car I've reserved and it for some reason isn't available and no other car was available. It would have saved me time to know there wasn't car there.
I do not know
Get me the vehicles I need to have for my job not just what's left over in the lot
the website is very functional and easy to navigate. an app would be awesome though.
A vehicle fleet should be provided at the mobile location in Genesee County at the Bristol Road office for better efficiency for

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### ***Comments for Vehicle and Travel Services, continued***

workers.
none for now
It would nice to have a quick lane oil change service at VTS.
TAKE OUR REQUESTS AND ACT ON THEM
There is not enough information being shared and/or reminders on how to use of this service and therefore I rarely use it. When I have used this service there has appeared to almost always be a glitch with self check in and then I have to find a person. Only once did the process go smoothly for me.
Not much to say here. The automated systems work. I check out a vehicle, receive the vehicle & return the vehicle.
Staff in the local office works well to make other vehicles available, if some vehicles need to be taken for maintenance, washing, etc. Staff is available if a vehicle is needed to attend to DHS program needs & time frames, staff will coordinate to use alternative vehicles, if neccessary.
Give better instructions on how use the gas card provided in the vehicle. When I tried to use it to fill up the motor pool car I was asked for an ID number. Not knowing which ID number to provide was frustrating so I ended up using a personal card to pay for the gas and getting reimbursed. I assume the gas card in the card saves the state money but without proper instructions it will not be used.
Not be totally computerized to get a vehicle. What if you need help getting the vehicle because something isn't working correctly or you don't know exactly what you are doing. Nobody trained me on how to use their computerized equipment to take a vehicle out and nobody is around to ask for help.
Encourage state employee's using vehicles to report car issues! Frequently when once on the road I notice issues with vehicle (windshield chips; wheel vibrations).
Require users to return a clean car interior (interiors usually not really clean, i.e. crud on steering wheel; sticky spots from spills). Explain/provide employee's options for area services which clean interior and exterior.
Provide direct phone numbers to specific motor pools.
Always go above and beyond. Very knowledgeable and friendly.
It took 9 calls and 10 people to figure out how to purchase a door to my truck cap using a credit card and in the process, the DNR lost the business and the confidence of a private vendor.

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### ***Comments for Vehicle and Travel Services, continued***

-Provide regular updates to the State of Michigan Certificate of No Fault Insurance and fleet fuel card in a more timely fashion. Both expired before replacements were distributed.
Make the process simpler.
No comment.
Stop making up rules to suit themselves instead of the user, not everyone is a typist- why are hand written logs no longer accepted, typing out mileage logs decreased productivity.
The process in which we ask for roadside assistance is very time consuming, and most times frustrating. At times I am on the telephone, on hold, for up to an hour which is unacceptable in the police business.
The Chrysler 200 is a good car, just too small.
It would be nice if they had 4-Wheel Drive Vehicles. I go to the U.P. in the winter and have to try to borrow a truck from another Department.
Online system to request reimbursement for food or lodging at times can be confusing.
They do a great job.
n/a
VTS really needs new gas pumps. They don't work very well in the cold weather and have no canopy for when it's raining. I have watched State employees stare at the pump wondering how to get it working, then I have to show them "the trick" to get pump working. Gas pumps are simply outdated and need to be replaced with up to date gas pumps with a canopy over them to better serve all State employees.
The accounting form for checkout of vehicle is pretty complicated. Not sure what you could do to make it easier - maybe customize for the employees individual department? Most of the fields were not required but nothing really explained that.
vehicle parking was moved farther from office making access more difficult.
Finding the new VTS garage on Crouner was a nightmare. VTS should provide very specific directions, with pictures, on its website. A few signs wouldn't hurt, either.
Let MDOT owned vehicles fuel up at the VTS gas pumps.
no other comment
All is good.

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### ***Comments for Vehicle and Travel Services, continued***

It would be very helpful to allow more flexibility in the pickup times for vehicles. If the vehicle is on the premises and ready for checkout, allow the driver to pick it up earlier than 15 minutes prior to scheduled pickup time. Perhaps I am just having a problem finding on the Agile Fleet Commander site, but I have been unable to find instructions what to do if you need minor maintenance done while you are on the road for a week (i.e. need new windshield wipers, etc...). Sometimes there seems to be some responsiveness issues. There have been times where I would report a cracked windshield (that was there before I picked up the car), and I logged it when I returned the car, however the next time I picked the car up, it had not been repaired.
Have more services for maintenance in more areas of the state.
Once I got used to using the system, it's been fine. Except when someone in front of me was having a problem, then I had to wait & wait. Someone should be available to quickly help. I especially like being able to park my personal car in the underground lot. If I'm doing that it's late at night & appreciate the security.
Perform/Approve vehicle maintenance on state owned cars to guard against future problems. Very recently while at a service location for an oil change and tire repair, I was advised and provided a print-out showing the car battery was bad. The \$120 repair was denied. Employee safety should be the highest priority. An employee should not have to worry about the car not being able to start especially when required to travel to locations where help or a phone signal might not be available.
Does a great job, 98% of the time the cars are clean, filled with gas and maintenance issue free.
Snow tires in the UP? I wouldn't drive a personal vehicle without them (especially when we can't get AWD). There is no concern for my safety - and that is frustrating.
Nothing.
Most of the available vehicles in the fleet are rolling wrecks, which do not receive preventative maintenance. Similarly the interior of vehicles are normally trashed by previous drivers. Little effort is made to correct both issues. Also, calling MAPS when a vehicle breaks down in the field is a horrible experience with the MAPS reps not being the most helpful, speaking English, or even familiar with the geographical locations of the state.
Communicate directly with end user of new vehicles to be ordered, not going through supervisors. When vehicle users need vehicle service, like new tires, they should not have to argue with a 3rd party company (who might be in Arizona) as to why they need snow tires.
Provide more instructions on your automated system when using a State vehicle. It can be confusing when using the system for the first time.
On a regular basis (Mondays, Tuesdays, Wednesdays) there are no cars available for check out. Submitting for manual processing for a car check out only results in receiving a car about 10% of the time. Cars usually have tire pressure issues. Comments submitted through the computer system seem to not be read. Overall, the system is tedious and time consuming.

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### ***Comments for Vehicle and Travel Services, continued***

REDUCE THE TIME I NEED TO SPEND EVERY MONTH KEEPING RECORDS, FILLING OUT LOGS, ACCOUNTING FOR MY EVERY MOVE, MY EVERY EXPENSE. LET ME GET BACK TO BEING A HEALTH CARE PROFESSIONAL WITH MORE TIME TO INSPECT NURSING HOMES
training I received for how to reserve, obtain, and service a car came from my coworkers, not Travel Services. maybe there should be an in-vehicle emergency/procedures packet. If I'm on the road on a weekend and have a problem or in an accident, I should have instructions on what to do.
Was Good as its going to get !!!!
Have info readily available so that employees/users can provide feedback and also know about how to seek maintenance for the state vehicles.
Annual email reminding us what is covered, just found out recently that VTS covers one detailing a year per vehicle.
I was ferried to and from a lab for testing. So, these questions are immaterial to the recent service provided.
The kiosk software has a lot of bugs in it. Can this be upgraded?
Expense claim process workin gwell fo rme. Prior to assigning vehicles to a location/workgroup, DTMB should survey the group to see what their priorities are & accommodate. For many field offices, at least one van for group travel to meetings in Lansing, & one AWD vehicle for every 15 people is reasonable.
Great System, thank you
In West Michigan there is a lot of snow that can get dumped on us in a very short period of time. Ford Focuses are not exactly "winter friendly" vehicles especially in rural areas where roads are often not plowed. I ended up using my own vehicle many times this winter and because state cars were available was not able to get reimbursed for mileage. It would be nice to know that our safety is more important.
When getting a large shipment of new cars, possibly use contractors to get them outfitted and to the field quicker. It is frustrating to see them sitting in MTD parking lot for months when we need them in the field.
Put XM radio in vehicles.
good the way it is.
On 2 occasions the vehicle that I had reserved was either in the process of being washed or someone was looking for it to wash it at the time of my reservation. Staff should assure that all reserved vehicles are ready for the times that they are scheduled. Having a clean car is VERY much appreciated, however, not at the expense of a timely departure.

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### ***Comments for Vehicle and Travel Services, continued***

Look at replacing cars that have been in for several repairs. Our cars should be road worthy while our workers are driving. This past year, we have difficulty with tires.
VTs works well. One thing to consider is rather than have the check-in kiosk affixed to the wall, have it adjustable so it meets ADA standards but also can lay flat like a normal keyboard. That will make it easier to use the screen, especially if it's necessary to enter notes.
An easy medium to communicate that a vehicle may need mechanical attention and or repair. When checking in or checking out a vehicle, physical keyboard would be nice too, the screen keyboard is clumsy and misses characters if typed in too fast. It is awkward and slow to respond to key strokes.
I have only worked with them in regards to assisting staff access the motor pool site to reserve a car. When I called to ask questions they were very helpful.
Again, local office takes care of all vehicle request and procurement. We have a fleet, I do not have a vehicle assigned to me.
The cars need to be equipped with Blind spot mirrors!!!
Keeping the reservation system the way it currently is.
Needs to be a more what to do book on new employees assigned cars.
The vehicles are very nasty and no one cleans them out. Not sure if I'm suppose to do this job. However; I feel anyone who drives a vehicle should ensure they take their trash out.
Make it so I can get washer fluid or a quart of oil at the gas station. It is a pain to have to go to an Oil change place to top off these fluids.
Hold drivers accountable for pool cars. I know this is difficult and depends on drivers policing themselves, but I do hope VTS is holding pool car drivers responsible when they turn in dirty, unwashed, unfueled, and unmaintained vehicles when they are reported. I work in Cadillac Place and use a pool car several times a month. It is frustrating to step into a car that is a complete mess.
Try and understand that the Troopers vehicle is their office and when it is down, it is truly a production issue.
I wish there was a way to get a replacement or new vehicle anytime of the year, when needed.
VTs is the exception. They do a very good job at VTs.
Communicate clearly the process of picking up and returning vehicles - where, how, etc. System to identify and address "duplicate" employee numbers that prevent newer employees from using the gas card; system check to make sure individual assigned vehicle has that ability before they leave.

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### ***Comments for Vehicle and Travel Services, continued***

VTs does a great job. Well managed. Quick to respond and resolve issues.
Be sure that vehicles are maintained and serviced on a regular basis and do not rely heavily on drivers to honestly report issues because unfortunately they don't report issues with a vehicle as they should. There have been numerous times where I (as well coworkers) have had to take a vehicle in for service/checks at Goodyear right after picking it up from the Wayne Cadillac PI garage because of flat tires, over inflated tires, service lights etc. being on as soon as we get into the vehicle. VTS should check the vehicles regularly and/or at random. It would be nice if the kiosk was in the same area as the vehicles. We should be able to park our personal vehicle in the space where we have checked out a state vehicle. It helps secure the space until we return as drivers have parked vehicles in the incorrect spaces. Every user should be mandated to attend an in person training on VTS. VTS staff are very professional & helpful esp. Rhonda in Wayne Co- Cadillac PI. She is wonderful!
It would be great if there was a designated set of (older) vehicles to be used where there was a likelihood that they would get muddy and they were not expected to be spotless upon return.
Increase length of leases to make vehicles more affordable and make use period more compatible with agency needs.
Make an effort to understand the needs of employees. Working in the UP, in the winter we need better tires than you think we do.
When requesting a car for an extended period of time, all at once, it would be most helpful if the system automatically assigned you with the same car for the entire time.
Revise VRS for District staff that utilize - it is clunky and unwieldy (example - calendar function, when you pick a date for departure, it still defaults the date of return to the date that you are making the reservation on). Next to impossible to figure out if someone else is going in to Lansing, for example. Therefore, hard to carpool and cars are limited. Frequently receive the e-mail that the reservation is approved, then receive the e-mail that the reservation is pending.
If I need to take a state vehicle, I need a place to park MY vehicle when I take the state vehicle, especially if I don't have a DTMB issued parking space near VTS motor pool. Telling me to leave it wherever I normally park doesn't work as again, it is a 5 block hike and I have handicapper license plates for a reason!!
Provide better vehicle maintenance
VTs can stop giving out seasonal vehicles with aesthetic problems (rust spots, scratches, etc.) and complaining about the condition of the vehicles when they get returned. I have returned vehicles in the same condition that I received them and then get questioned about their condition upon return. Maybe VTS needs to do a better job of recording the problems before they give these vehicles out!

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### ***Comments for Vehicle and Travel Services, continued***

My vehicle does meet most of my basic needs. There are many modifications I personally made to correct equipment placement issues.
I am neutral in most areas because I can't say anyone from Vehicle Services has ever cared, or asked what my needs are.
Nothing, short of delivering it to me, or picking it up. They are absolutely great!
There are not enough patrol cars in the field to implement the MSP Director's vision of mobile office. There is no sense of urgency to get new vehicles into the field. Vehicles sit in the lot for weeks waiting to have radios installed.
I have interacted only twice with Corrections motor pool. I submitted an e-mail request for a state vehicle on two occasions, I did not receive a reply to my e-mail, and no vehicle was available to me on my first appointment date; I guess that e-mail was lost into cyber-space. My other e-mail for a state vehicle for the second (pending) date was replied to immediately after their embarrassment over the lack of response for my first request.
More AWD/4WD vehicles. Better tires for winter driving.
Not a thing, they are always very helpful should I need to contact them. (otherwise, the reservation system works fine for me.)
Change the handmade sign at the key checkout.
Provide a way to call for help to check out/in a vehicle before/after business hours (sometimes we have to leave before 8 am or return after 5 pm, to get to the meeting/facility in question).
Accept more input from field personal as to our needs for vehicle standards.
n/a
Take a more realistic view of the costs, and especially the time, involved in auditor travel. The policy for air travel needs to be reviewed with regard to the cost and travel time of using the lowest price compared to the cost of alternate work schedules.
It was recently discovered that the vehicle maintenance schedules do not correspond to the maintenance schedule defined by MAP. For example, vehicle oil change intervals did not follow the intervals that MAP outlines for each specific vehicle. It appears that VTS has there own intervals that conflicts with MAP. This issue caused a finding during a recent inspection.
I just get expense reimbursements for travel. I thought the questions were going to refer to travel reimbursment.
Continuous evaluations for improvement in service offering.

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### ***Comments for Vehicle and Travel Services, continued***

Make drivers, who return cars with less than 3/4 of a tank of gas (as required), go back out and fill these cars up with gas. DO NOT make it the responsibility of the next driver. This just enables people to not gas up the cars.
The people below the Hall of Justice do a great job. They are very friendly. I am glad that we can park our personal cars there.
Again, I only used this once for travel, but everything was handled for me and went swimmingly.
Provide longer pickup windows. only 15 min prior to scheduled pick up and 30 after scheduled pick up is not enough of a window before VTS cancels my reservation??? Are you kidding me? That is a pain. My schedule is fluid and changes happen on the fly. Often it is not practical to log back into VTS to make changes. Please fix this issue. I'm almost to the point of driving my own car all the time because this is difficult at best for me.
I guess I don't really want to understand.
Nothing I can think of at this time.
It shouldn't take 3 months to get a car. They shipped stuff to the wrong addresses. and their information is never very clear. They just assume everyone knows everything.
simplify the way travel expenses need to be submit for reimbursement.
It seems to take a long time to take repair approvals. The repair center said they were on hold for 20 minutes last time when they were calling in for approval.
As is usually the case, DTMB is asking questions that only pertain to the Lansing complex. I work in a State office outside of Lansing and any trouble with our vehicles is handled by building management. The reservation system with have for vehicles in only convenient for DTMB employees, it is burdensome for users.
Provide more information up-front about what is expected regarding maintenance, washing, etc.  Provide adequate tires for winter road conditions.
This part of DTMB is staffed by helpful, hardworking individuals. No suggestions on how they can improve.
More attention to maintenance. I have picked up vehicles with activated maintenance due warning lights and windshield chips.
What service can and cannot be done by VTS is confusing as is what can be done by others and how to get it done.
They are always pleasant and help always. They are great

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### ***Comments for Vehicle and Travel Services, continued***

Change the automatic templates to be less harsh. I got a memo that I had failed to return/check in a car, and the car had been returned and checked in.
I had one bad experience this year, so it probably was not representative.
More communication regarding the status of my vehicle request.
Need better guidance for the first time through the process of picking up a vehicle
I have dealt with Vehicle and travel for out state cars and they have been professional and any questions I have had Karen Burgess is extremely knowledgeable and if she does not have the answer she sends me where to get the information
So far so good!
Make sure the vehicle that is assigned is available. If not, give a way to obtain another.
There's great confusion in our district office in terms of maintaining our fleet of vehicles; more than before. We don't have a list of which car washes we can go to. We were once requested to go to a car wash place 20 minutes away from our district office, which gives me no incentive to get any car washes. If the State credit card isn't accepted at the car wash, then what do we do now?
Make the site more user friendly
Thanks to Tommy and Ken and staff at the Downtown Lansing facility for helping me get into get my vehicle after a recent password change the wasn't processed throughout the system- at that time.
Publishing a list of stand-alone car washes that accept the VTS fuel card would be helpful. Putting a laminated card in each vehicle detailing what the card can be used for would also be helpful.
Dispatch should be in the State of Michigan, not located in another state (Florida). Took 20 minutes for dispatch to even figure out where I was even though I had my location and mile marker. They still contacted someone over an hour away when a larger city was only 10 minutes away. Extremely poor service. Took over an hour just to get them to contact a tow service for me.
Get real powered seats for short people.
Keep up the good work.
Picking up cars after hours or on weekends is difficult - I've been told I have no reservation over the weekend, even though I have the confirmation in my hand. there's no one to help you after hours.
Provide off road tires for the new trucks used by Conservation Officers if wanted.

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### ***Comments for Vehicle and Travel Services, continued***

great service
I think Vehicle and Travel Services tries to work with each department. Their response to telephone calls is sometimes slow.
How about a how to guide/manual showing an employee how to to submit for reimbursable travel items. Some employees do not travel much, but the electronic submission process is difficult.
I have had problems finding somewhere to get the vehicles washed in the Ortonville, Lapeer, Oxford, Metamora area.
I've only checked out a vehicle twice in the last year. Probably matching the key number to the vehicle in the system and to the parking space would be helpful (under the Hall of Justice), as I kept entering the wrong number for the key. It took too long and I had to pick up the phone for assistance. Fortunately someone answered.
Vehicle / travel services are not setup to understand specific needs. Rather it's micromanaged with excessive regulations and unrealistic limits. Takes too much time to document the relatively inexpensive amount related to travel, which in turn takes too much time for all involved to review and approve it, overall resulting in a waste of resources. Furthermore the travel system is very cryptic and difficult to use,
Have more of the specific needed vehicles available. Example we need more full sized full bed 4x4 supplemental trucks throughout the year, and we cant get them.  Also need to reevaluated large vehicle policy. We could use several dump trucks or semi tractors, but they are not available through DTMB.
Who do you contact when you are completing your travel voucher online and you have a problem? One of my employees was having a problem completing his voucher, and I could find no contact information for him. He ended up deleting his voucher and starting over.
Cars such as the Chevy Malibu, minivans Dodge Caravan and Uplander are terrible to drive during winter conditions in the northern parts of the state.
purchase all wheel or 4 wheel drive vehicles for the Upper Peninsula, not Ford Focus or Chevy Impala vehicles that are not viable for the kind of snow and winter weather we have up here!
Hold other accountable for not following the rules which inturn impacts my experience using the vehicle and being inconvenienced.
I feel they are doing an excellent job!
Good job

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### ***Comments for Vehicle and Travel Services, continued***

Having more vehicles available to fit the needs of operation. Mini vans and small cars are not acceptable vehicles for doing maintenance. Vehicle needs should match the operation of the facility. There seems to be a deficiency in the types of vehicles available for maintenance type operations.
Stop assigning Minivans unless someone actually asks for one. Don't hang onto cars forever.
Nothing at this time.
I guess I should read your website.
None
Have more than one check out computer for the vehicles.
Keep them clean and hold the drivers responsible.
Simplify the car reservation/pick up service.
I was never told the code to use at the gas pump was my HRMN ID minus the first number. Took me forever at the pump. had to call someone at my office who knew what to do. Frustrating.
The staff is very friendly and helpful!
ok
I requested a four wheel drive vehicle because I was going to the UP in February and did not get four wheel drive. Not sure if it was front wheel or all wheel; however, it would have been nice for them to either give what I requested or inform me why I couldn't get what was requested.
On my end it seems like everything works well with VTS. Only problem that I seem to run into is that when we service our vehicles the oil change place or the dealership can never seem to bill the right people or get ahold of the correct information to send the billing to. Maybe the dealerships and oil change places need to have better communication with VTS. Other than that VTS is a good department.
There should be a person in the office who can maintain the vehicles and keep track of car washes, oil changes, maintenance, etc. We have a person assigned, but she does not have the time to put into the maintenance of vehicles, as she was given this task along with everything else she does. Some of the things wrong with the vehicles may be dangerous for someone who signs out the car and doesn't know there is something wrong, like a doughnut tire on vehicle, etc.

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### ***Comments for Vehicle and Travel Services, continued***

I wish there was a stop sign (literally) for the folks on the UL level of the Allegan/Ottawa parking ramp so those coming in can get through without worrying about the door dropping on them. Those driving across the entrances on the UL level do not stop and there are going to be accidents there.
Nothing
WORK HARDER AT GETTING VEHICLE SERVICE/REPAIRS DONE BY THE PROMISED TIME OF COMPLETION.
One of our vehicles is always in need of repair. It's old and has too many miles. Very unprofessional for a government vehicle.
Give us the proper vehicle that is equipped to handle the demands of my job.
Vehicle and Travel services can get out of the bogus contract that it is in with the people who service/provide our car leases. By purchasing the cars directly, the SOM would save money and have better, more reliable cars.
have more 4x4 vehicle available for use.
It would be nice if process's were sent out every year even if they haven't changed so that we don't wonder if they have changed since last I checked.
Provide a guide in DAS that outlines covered services, with maximum allowable expenditures for vehicle maintenance, wash/detail services and how often we able to obtain these services. We usually have to find out from the service provider.
Alter the vehicle travel logs to accommodate agency needs. The current log is cumbersome and does not accurately capture how I use my vehicle. This has been discussed at length with the vehicle liaison with no progress made to correct the forms.
This applies to MDOT's - Design vehicles. Two winters in a row I had frozen windshield washer fluid. I was told that the people that fill it use summer mix in the summer and winter mix in the winter and dilute them to half strength. How can you be sure the summer mix will be used up by winter? Why would you take a chance diluting a winter mix? This is a huge safety problem! It should be mandatory to use a product like RainEx that makes it much easier to see in the rain and does not freeze. ( unless you dilute it!)
Don't know.
I really like the website to reserve vehicles and the keybox at the Motorpool. The only issue I have had is whoever reserves the car, that's the employee number and password that is needed. This causes issues when we are going on a group trip and someone else is picking up the car. But now I know what to expect and have my password ready. Some folks might not have that memorized or know that offhand.
Improve Fleet Commander system - make changing an existing reservation possible, currently have to either rely on administrator to modify a reservation or go thru process of cancelling and re-submitting a request.

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### ***Comments for Vehicle and Travel Services, continued***

A LITTLE UNSURE IF I HAVE TO WASH THE CAR EACH TIME I USE IT OR JUST WHEN DIRTY. HOW DIRTY DOES IT HAVE TO BE?
Gain an understanding of the hassles of air travel. It is enough trouble to book flights and maintain a proper schedule without DTMB putting additional monetary limits. Alternate flight schedules with additional stops often take up more time in the state employee's travel itinerary than the money saved on the airline ticket.
Quicker turnaround time on vehicle repairs
Let employees talk to Motor Pool staff, instead of just using the kiosk when they are questions. Motor Pool guys are great!
I
Change the oil change process to something simple like every 5,000 miles. Makes it much easier to manage. With multiple drivers, multiple vehicles, multiple manufacturer oil change intervals, almost impossible to keep track of proper oil change intervals.
When emergencies arise and you need to speak to a certain person in VTS, oftentimes that person is not available. It would be nice if employees would leave the contact information of a back-up person for them on their voicemail greeting.
Have a better relationship with its service providers. Some of them cannot be reached to get status on what happened to the car. Tow trucks are hard to get dispatched and it takes too long to follow up on a truck being dispatched. Driver is left stranded for hours. Travel Services works hard to get it done, but there has to be more accountability with services providers. As to actual travel (hotels, etc), the new site is too hard to understand and the instructions for making hotel arrangements are confusing, thereby making this a lengthy process.
We need a better understand as to how this operation works. We need local control!!!
Nothing. Love the underground parking.
Happy here as well, we typically request up to seven temporary vehicle and this always goes smoothly. We are also happy with services for our permanent vehicles.
This was just help getting a rental car.
My truck is HORRIBLE in snow. I have driven in snow for almost 40 years. This truck is the WORST vehicle I have ever driven in snow. My area covers the western shoreline and its lake effect snow. My area also covers the snow belt from Gaylord downward. The snow tires are an absolute need and I am grateful for them.

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### ***Comments for Vehicle and Travel Services, continued***

nothing I wish other vehicle services could do as well
Include 24-Hour and emergency contact information in the vehicles. Have someone available for maintenance issues onsite for minor maintenance issues.
Insure accurate records regarding mileage readings are made. Inaccurate mileage has been recorded on paperwork and oil change window stickers in the past.
Allow vehicles to be on-site at the North Central District DHHS office in Wayne County.
Be more flexible in vehicle type that we can order to meet our needs.
Continue sending emails when there is an update or issue regarding vehicle services.
Bring back vehicles assigned to Department's Divisions. It is very inconvenient to have to remove equipment after each use. This also leads to not having the tools/equipment necessary if something unanticipated occurs.
nothing
get rid of KIOSk
Not sure if I work with Vehicle and Travel Services. Kalamazoo District Office has Dan Chamberlin, who oversees fleet. He does a good job with making sure our cars are repaired when needed.
I inherited the vehicle that is currently assigned to me. It serves my needs but I would not have chosen a 2 passenger pickup truck.
Fleet commander works well and VTS provides fast and helpful service when needing assistance with vehicles.
have keyboard to type in comments instead of using screen which doesn't work well, also have extended hours of operation (or someone on call) since we use often state vehicles prior to 8:00 and after 5:00.
Make it clear who to contact for service and if the individual is contacted, they should respond in a reasonable amount of time.
Better customer care and service
VTS does an excellent job.

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### ***Comments for Vehicle and Travel Services, continued***

My interaction is entirely automated when I check a vehicle out of the carpool at Hall of Justice. I like that I can park my car there when taking out a vehicle, and lost-and-found works great. Major kudos. But I have no idea how to contact a human if something urgent does come up or there is a problem as I check out. I am also frustrated that so many of the cars have low miles per gallon. I thought we were supposed to be about saving money and efficiency in state government. Overall, my interactions with vehicles have been great or terrible - which averages out to an uneven neutral.
I have always had very good service whenever I contact vehicle services with a question or problem. They are pleasant and promptly assist me.
I am new to the service and only deal with processing mileage at this point. No complaints or concerns.
It would be nice if VTS did more preventative maintenance/checks themselves instead of always relying upon staff to report problems (esp. in district/field locations). Sometimes tire pressures are low, tread wear is uneven or brakes pulse, etc. and it is difficult for staff to deal with these issues when they first pick up a vehicle (thus they have to take the vehicle anyway and muddle through the problems/issues) and report (or deal with it) later. Staff do not have time to deal with maintenance issues at pick-up. These kinds of problems should be addressed through more proactive preventative maintenance.
This question is unclear: I understand the process to service my vehicle (maintenance, wash, detail, etc.). I didn't know there was a process; I'm assuming this is talking about a State-owned vehicle.
Replace vehicles in a timely matter when they are suppose to be turned in. Not three years.
Send full instructions on how to check out vehicle to those who registered and reserved for the first time.
Way to picky. It's a shame to spend tax payers money to find a 0.30 cent error especially when it was correct on the travel voucher and I simply didn't know you had to write it in over to the side of the doc.
I have never seen any information from vehicle and travel services. Everything I know, I know from my peers or my staff. When I fill the car with gas, there is confusion about what numbers I add from my employee id. And since I am in downtown Lansing, it would be nice to have that option come up to choose a car instead of calling the office.
A Ford Focus is not a "midsize" vehicle and should never be assigned when 4 passengers are selected (including driver). I learned my lesson and always accounted for that since, but really wonder why it was ever put in, in the first place. Since that's my only complaint - I must say I'm very happy with the services.
I can't think of any improvements at this time.
Need more flexible pick-up and drop-off windows of time, like AM/PM instead of specific hours. Also my employee number starts with "1". When I log in to pick up my car it says to leave off the h and the 0 but I have to use the whole number to get it to work. Then when I get gas I have to drop the 1 and use the last six digits only, which is confusing.

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### ***Comments for Vehicle and Travel Services, continued***

This is the only group in DTMB that seems to be on top of things. Bob and the guys in the shop are very easy to work with and take care of problems.
Policies and rules regarding travel, whether it is motor-pool or other travel services are difficult, and I end up losing my own money when having to travel for business reasons. The expense reimbursement system is cumbersome, and the reimbursement policies seem to be crafted to make employees hesitant to seek reimbursement. Reimbursement rates seem to have been arbitrarily created by someone/group that has not travelled outside of mid-Michigan since the 1990s.
My experiences working with vehicle and travel services has been good. I am really not sure what to do if I check out a car and it needs to be serviced?? Maybe something should be posted by the motor pool area where the keys are taken out. --or something sent out once in a while.
Provide me with a simple listing as to the vendors I could use to get the car washed and basic maintenance.
Have some all-wheel drive vehicles available for travel to the UP
Once when I emailed to extend the time I needed the vehicle, I received approval by email but the approval was never communicated to other vehicle and travel services because I received emails saying that the vehicle was overdue to be returned. So, better communication of approval among vehicle and travel services would be helpful.
Provide vehicles that have CD players, center console and more outlets for power
more e-mail communications.
I avoid travel, so I avoid vehicle management and travel services. The physical location makes it impossible to pick up a car and drop off a car. Travel services is completed differently for our agency. The Department approval process for vehicles on a travel by travel request. It is another layer over DTMB vehicle management. If DTMB was allowed to manage without interferences from the Departments the once a week off site out of county traveler it would make a difference. I would use vehicle and travel services. For total avoidance, I use my own car and never ask for reimbursement. The administrative time it takes from my job and my family life is too important for me to try and take 3 hours out of my day to process a 40\$ mileage check once a month.
Made sure people park the the state car in the assigned space at the Cadillac Parking Center.
The vehicles are always clean and well maintained.
Have more vehicles available for specific uses....ie 4x4 trucks, trucks with plows, etc
Consider the work areas of the individual to whom the vehicle is assigned. There are various regions within the state for which a 4-wheel drive vehicle would be more beneficial than simply a 2-wheel drive or a rear wheel drive vehicle. Thus, any state employee working in areas of Muskegon, Flint, and/or Port Huron, Michigan should be considered for a 4-wheel drive vehicle if

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### ***Comments for Vehicle and Travel Services, continued***

possible.
The vehicle assigned is what you get, there is no process of selection that I'm aware of.
Checking out vehicles on a regular basis in Downtown Lansing, these employees are some of the best I deal with!! Always helpful, customer friendly. Great Job!
Occasionally, sent out a reminder on how to check out a vehicle.
I think they do a good job.
I'm not going to communicate my concerns because it would specifically identify me. but lets just say, the process is too slow.
"Easy peasy" to work with. Well done.It would be nice to be able to get my summer vehicle up at the Gaylord Garage versus going to Lansing every spring to pick up my vehicle. I return the vehicle to the Gaylord Garage in the fall...
stop leasing vehicles
I would like it if I were issued policies and procedures related to maintaining the vehicle. Such as, how do I get an oil change or replace a tire if I'm not near a VTS service location?
The garage has been great. Getting replacement tires is an issue. Replacing stickers has been an issue at times. Providing feedback about the vehicle goes unnoticed. I'm not saying I want leather or extra frills, but a comfortable vehicle with an adjustable armrest would be nice. I drive a vehicle for 20% of my job- that's more than my personal vehicle. I should have more say in the vehicle, or the option to refuse it. Daily paperwork is too much. Need to learn about Special Cause and Common Cause. The Elevator inspector issue is a Special Cause. All this new paperwork not how you fix Special Causes and you just further irritate staff.
In GT county, we have a constant problem of the vehicles being gone because numerous agencies use them. We are often running short on vehicles and there is no way to tell when one will open up. We have to keep playing a guessing game with reservations to try to get a car and the CPS and Foster Care staff have kids to go see.
Vehicles are always dirty and not well maintained. Vehicles chosen for our fleet are not the best options. We need SUVs instead of full size pick up trucks to carry equipment. Equipment in trucks gets shifted around during driving and difficult to reach. Also, equipment put in the back of trucks gets filthy because the vehicles are filthy.
Regularly post information on oil change services and alternative car washes to Secondary Complex. The information is on the website, but people in my office appreciate occasional reminders.

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### ***Comments for Vehicle and Travel Services, continued***

The current vehicle I and my co-workers have to not meet the our needs. We work in the woods and no matter how hard we try we do not receive "woods truck". The trucks we get have road tires and limited ground clearance causing us to get stuck quite often and call for help, as putting a lot of stress on the vehicles because they are not suited for the type of work we put them through. Denying things like "off road packages" makes it very hard to get the right type of vehicle to do the job. Many hours are wasted while our trucks are in the repair shop or stuck in the mud.
Many improvements since moving the motor pool to the Hall of Justice.
Generally a decent process at the consumer end. Do not trifle with something that is working well. Leave DTMB upper management out of the "improvement" process. It is not broken so do not fix it.
The vehicle check-out at (near) the Hall of Justice is horrible- it is nicknamed the "dungeon". The spaces are so tight that it is hard getting a car in and out, and the fact that there is no one around if you have a problem is troubling...two people in my office have been 'trapped' there, because the garage doors would not open for them. Also, it feels very unsafe when you walk over there to get a car, and then return it after 5:00 pm. Can you please put some cars back in the Allegan street ramp?
Assign new vehicles when they reach 90,000 miles.
Make cancellation of vehicles easier. Example: I do not come in due to sickness and need to cancel a reservation. The only way to cancel is to contact the district office manager. Our office manager covers 4 districts and is often away from our office.
You have a great group of people that work in the downtown vehicle office. They have always answered my questions and are always helpful. Always pleasant and accomodating. Can not say enough good things about them!
Take into consideration actual travel situations when reviewing and setting rules and requirements. There are many more circumstances affecting travel than are accounted for or realized.
Allow me to get my tires changed before they are bald, allow me to actually get the services done on my state vehicle at the mileage stated in the maps guidelines such as transmission flush, allow me to have more say in where the vehicle is serviced among state recognizes vendors, allow more choices in tire companies that can be used, etc.
I work for Lansing DEQ. We are required to use the DTMB motor pool. Unfortunately, we get cars dirty with the nature of our work. There is no understanding of this and little or no flexibility with vehicle options to accommodate this.
Be more patient with new employees trying to fill out the appropriate paperwork, it is difficult to work with travel services because of numerous rejections. It is frustrating to get reimbursed for personal money spent on travel. I think many of us don't travel out of state very often and the process is complicated, a little more patience would be greatly appreciated.
We need to be able to get more aggressive tires on our trucks for driving off road!

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### ***Comments for Vehicle and Travel Services, continued***

My mistake, I thought this area was reserved for personal vehicle mileage expenses.
I have an old car that has issues, specifically, trans leaks, oil leak and coolant leak. It has been in and out of service numerous times in the last few months. MAP would not fix the problem. Manager of the cars in Lansing had to make a phone call to MAP in order for the car to be fixed. Not acceptable as a customer! My driveway looks like a twister board! Spots all over. The car has over 95000 miles and is not up to be replaced. I was authorized by the Lansing manager to take the car to a dealer and the issues were fixed...why do I have to have someone in Lansing OK these issues to be fixed??
Online VTS somewhat complicated to understand/use
Motor pool are very helpful when I contact them and provide great support!
Nothing. I use the services a few times per year to travel to a school or one-day training.
I understand the process, but if DTMB refuses to provide wash coupons, the washes and detailing do not get done. Also, in the field we take our vehicles off road, street tires do not cut it regardless of the tread remaining. When I order a truck equipped a certain way, I would expect it to be delivered that way. Instead we get whatever we get, not what we need for our job.
Place the pictures, names, and certifications of the mechanics on the wall entering the shop across from the service write up desks.
When reserving a vehicle online, it gives me the opportunity to make specific requests concerning a vehicle however when the vehicles are assigned, none of my requests are taken into consideration. There's a disconnect there. If those requests are not able to be taken into consideration because of the way the system assigns vehicles, then the box should be removed.
Include GPS or On-Star in their vehicles to insure that I get driving route instructions while being able to keep my eyes on the road and my hands on the steering wheel.
Enforce policies for cleanliness standards of pool cars.
Replace parts on aging vehicles that are essential to getting our job done. VTS would not replace shocks on my vehicle and I ended up with broken leaf springs 2 times which put me out of service. Shocks are meant to be replaced.
My experience with this entity has been great!
I had situations previously where an individual with Vehicle and Travel Services tried to require documentation not required in the Standardized Travel Regulations. This same individual has been difficult to work with on multiple occasions and has at times sent 10 emails a day with various non issues. This individual does not seem to realize that I do more than just submit TEVs throughout my day and have followed current regulations. I have also had issues with other staff requesting Daily Travel Logs for our inspectors for months they did not have the vehicle multiple times. I have also requested that they review their own records since they assign the vehicles and should be able to know that we can't provide travel logs for vehicles in months that

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### ***Comments for Vehicle and Travel Services, continued***

we don't have them.
I recommend adding a few more vehicles which can be used in winter months to access areas which receive large amounts of snow. The cars work fine until snow starts to pile up in some of our rural facilities. Therefore, it would be nice to be able to choose a vehicle with four wheeled drive during the winter.
Ordering/replacing of vehicles is a very lengthy process.
detailed instructions on what to do after you reserve a car. Don't assign 7 person vehicle to one person.
I liked having a person at the motorpool to help solve issues...
Keep doing the good work you have been doing.
The approval path seems to take the long road regarding obtaining new vehicles.
Overall satisfied. Not sure of services or process to services (wash, detail, frequency).
What are the specific perimeters for maintenance, such as oil changes? Car dealers place stickers in the windows for scheduled oil changes, but they might not coincide with the services' guidelines.
To continue to provide adequate numbers of vehicles to our local office.
Nothing, they are always on top of it and ready to help me in any need.
They need to be more flexible regarding their policy, for example, some situations require that individuals leave early (prior to 6:00 AM) in the morning. Since the vehicle is being used to conduct state business, they should look at situations where individuals would be permitted to take a fleet vehicle home to make the travel easier, rather than having to come in and pick the vehicle up and then leave. At times, this is not feasible.
Tom and Tom and the guys are great, even after people placed down in a dungeon. Friendly, informal, and competent.
No suggestions. These interactions are infrequent.
There are many times we play the "is there a car available?" email game at our local office to try and find a vehicle for going out into the field.

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### ***Comments for Vehicle and Travel Services, continued***

post on the website where I can get the car detailed in lansing area, especially after the winter months, and how to pay for it.
A request for replacement state car as well as an additional car was placed in May 201. We still have not received them. Oour one vehocle broke down adn we currently hav a loaner. The amount of time it takes to get a vehicle needs to be improved.
We need more large trucks. The kieos is confusing. Why are there 2 keys. Is there a human that can help?
Nothing. I use the Downtown motor pool and the staff is fantastic!
My office is moving and I will be using a different location to pick up and drop off cars - downtown rather than secondary. Having some info on this would be helpful.
Provide safe vehicles that have been serviced per manufacturers recalls. Go back to having a real person available for checking out vehicles from motor pool rather than the automated system with passwords/codes.
When a comment is entered into the motor pool kiosk it would be nice if that vehicle was taken out of assignment rotation until the problem is fixed.
the fleet in my office is falling apart, no one takes responsibility for regular maintenance other than getting oil changes. When it's time to order a new vehicle, other district supervisors say to order the small cars, but then their employees will only use the 4WDs, which some of us MUST have. VEHICLES SHOULD BE ASSIGNED TO INDIVIDUALS OR DIVISIONS SO THAT THEY ARE USED BY THOSE WHO PAY FOR THEM AND MAINTAINED PROPERLY.
i believe your doing a fine job.
I am VERY HAPPY with the service from VTS. I regularly request state cars for my audits and I believe interacting with VTS staff is great. I have never had a problem, and the staff is friendly, helpful, and very courteous. I have confidence that they are maintaining the vehicles in accordance with professional standards and because of this, mechanical problems never are a concern to me.
I travel a lot for work and always receive SUPERIOR service from Vehicle and Travel. Everyone I have talked to or sent e-mails to responds to my customer needs immediately. First class organization!!!
have the manual items available to review
NA

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### ***Comments for Vehicle and Travel Services, continued***

DTMB Vehicle Services is not conveying to assigned vehicle users important Safety Recall notices. I am assigned a 2012 Dodge Durango which has active recalls for Break booster and electrical problems. Upon having issues with assigned State of Michigan, I had to GOOGLE "2012 Dodge Durango Recalls" to find out about them and get my vehicle in for service. I find this to be unacceptable and a major liability for the State of Michigan allowing drivers to operate vehicles with active safety recalls and no notice.
This is largely an automated system so I don't interact with DTMB staff very often. However I have left items in the cars accidentally and staff in the parking garage are always prompt about helping me retrieve them. Kudos to those folks.
There are not enough vehicles in the local office to meet the needs of the workers. Also, being a very rural community there is a need for vehicles better equiped to drive in snow and mud. At least one vehicle per site should have 4 wheel drive. There should also be at least one larger vehicle to accomodate a large sib group or children's belongings for foster care.
Like the on-line process and that someone is available to answer questions. Wish you could cancel a reservation electronically around/after the time of pick-up. Sometimes based on weather make decisions not to travel.
VTs provides a great service for leased vehicles compared to MDOT owned vehicle service!
Provide easier access/more options for "preferred" dealerships/service dealers across the State. Currently I am usually directed to a service provider at least 1.5 hours away.
An online reservation system for state vehicle oil changes and maintenance could be beneficial.
Need for better winter vehicles or snow tires. Servicing vehicles are complicated and waste significant State Employee time.
I am satisfied.
I like the current system--particularly the available parking for my vehicle while I'm using a state vehicle. I come back late some evenings and appreciate not having to walk back to my parking lot from Hall of Justice in the dark.
More detailed info on how to service the vehicle would be nice (for example, how to fill up the gas tank with the card on the keychain, there were no directions about how you enter partial ID number on the screen to do so... it was very confusing the first time I did it) actually inside the vehicle or on the keychain itself would be most convenient. Maybe you already do that though, and it was just missing from the vehicle I checked out.
Better customer service.
I do not know if reimbursment comes under this area but this is a complex and difficult system. It is time consuming and often I dont even file unless the trip is over 100 miles.
make things more known for those that do not use vehicles every day

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### ***Comments for Vehicle and Travel Services, continued***

Rules cause inconvenience and heavy paperwork burden. Five years ago I could pick a vehicle up late Friday and keep it at home for leaving on a work assignment early Monday morning. Now I must pick up Monday morning which leads to less time to work at an assignment as I must come in and wait in line with all the other people Monday morning with same issue. Paperwork is a hassle and not worth the extra effort to split out the mileage from work to home which is treated differently than trips from work directly to assignment. Must also keep track during week of mileage I would have driven from work even though going on assignment directly from home. The inconveniences have reduced efficiency. Cars labeled with State Government all over the place has caused confrontation on trips when at assignment, stopping for gas/drink at station and the road. It's my perception we are putting employees in danger from random anti govt and criminals (forced rear ending)
The checkout system at Secondary is pretty slick. But if you do not use it all the time it can be confusing. Unless someone else happens in and can offer you a hand, you feel like you are left stranded. It was nice when you actually interacted with a live person. This goes the same for the fuel pumps. They are antiquated, which is fine, but the process for using them is not clear.
Provide information about where we can have details done on our cars, which are filthy and the processes in which we need in order to get those done.
This group does a great job!
I do not regularly work with VTS. The only time I contacted VTS was when the State of Michigan vehicle I was in broke down. VTS was extremely helpful and courteous. They made arrangements to tow the broken down vehicle to a nearby repair shop and set up transportation for the remainder of the trip. (Whose fault was it that the vehicle broke down, the AC wasn't working and the windshield wipers were nearly useless? I don't know.)
I coordinate/maintain a maintenance schedule for the Kent County Vehicle Fleet. We do need additional vehicles to meet our needs, we don't need hybrids as the one they sent the Business Manager will not allow in to our rotation We do need additional road worthy vehicles (we may be urban but five minutes out of urban we are rural) so would like to see 4 wheel drives or at least, small SUV's. Overall, VTS is very easy to work with.
This survey is not user friendly....I do not understand it. I can tell you I don't know what DTMB does, and I don't understand this questionnaire. I can tell you that MISACWIS does not work and is not user friendly.
I don't know who is responsible for deciding what type of vehicle a field employee receives, but in 20 years I have never been asked. We are on the road 4-5/week all year, in the country, on sometimes terrible roads, and we could be at least asked what type of vehicle would work best for us. I have researched vehicles that are less expensive than the impala that I've been issued and no one seems to care.
Wiper blades need to be replaced more frequently.

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### ***Comments for Vehicle and Travel Services, continued***

One foggy morning at 6:00 am we picked up a car with a severely deflated tire. Not familiar with the area it was unclear where to take the car to have the air issue addressed. I understand that as employees we should report issues, however, I would appreciate knowing that cars are checked by DTMB employees for a minimum of drivability and safety issues before they are checked out again after each use.
Give a quick FAQ in the glove box in case we have questions on who to contact for certain things. (getting gas, accidents, warning lights, etc)
I think they do a pretty good job already. So far everyone I've been in contact with has been great to work with and very responsive.
I really like the automated kiosk at the point of pick-up. The cars are always clean/reliable. It is difficult to "gas up" after a trip. (The instructions are frustrating--I have tried and failed a number of times trying to gas up after the trip.) Overall Vehicle and Travel Services does a fantastic job.
I don't have any recommendations at this time.
Make vehicles accessible to all MDOC offices. I feel it would be safer to drive a state vehicle versus a personal vehicle in that line of work.
assign vehicles based on usage - I travel overnight a lot and a trunk the size of a Ford Focus is too small - much of my "stuff" has to go in the back seat so it is visible and vulnerable
Faster processing of reservation changes
Great section to work with.
Nothing
Have a restroom available at Secondary for use :-)
Lengthen the time at secondary to allow for a pick up period earlier than 15 minutes before your reserved time
keep up the very good work you guys and girls do
I don't have any complaints about my vehicle. When it needed to be fixed DTMB approved the repairs and I was back on the road again. Seemed like an easy process.
Stop the current system when you need road side assistance. You're on hold with the 1800 # minutes, On hold with Georgia, they call a truck an hour away to go in order in their list, and you have to wait 4 hours to get pulled out of a ditch. WASTE OF TIME and MONEY

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### ***Comments for Vehicle and Travel Services, continued***

I have only used vehicle travel 1 time this year for training purposes and I found the computer to sign up to use the travel and the keiosk easy to use.
Employees should not be responsible for maintenance of vehicles unless there is an immediate need for maintenance. Employees who are serving the community through child and adult welfare should not be expected to remove snow from and around vehicles before leaving for emergency contacts with clients.
Vince Reynolds is a great resource and problem solver. Give him a pat on the back for a job well done.
Not sure
Good job maintaining fleet.
Make policies and procedures more easily accessible. Books are no longer in the glove box and I am told the are no longer being updated. How are we to know what procedures are correct?
I feel they have done an excellent job of providing travel services for me.
Allow preventative maintenance on vehicles. Specifically transmission fluid changes. Just because the service manual says they can go 100,000 miles without any transmission fluid changes, that's not the reality of it. Once a tranmission starts to slip, we should be allowed to have the fluid changed and the trans inspected, so we don't have to wait until it stops working completely.
very happy with the service, I reserve at the secondary complex several times a month
provide new employees with the proper training to understand time and expenses, vehicle and travel guidelines and general rules for travel would be helpful.
The phone hours listed as to when the phone in the Hall of Justice pool lot is not accurate. Using that phone does not connect to a person before 8 pm nor does anyone retune messages left on that phone.
I do an excellent job!!!
On the form where we mark date, mileage, destination, purpose, etc; another column to indicate pillar or area where vehicle is parked would help tremendously in locating the vehicle in the lot or ramp.
Better maintenance of State vehicles. The last one I drove was missing the passenger side wiper blade.
Make the login process easier when you go to pick up and drop off your vehicle. The last couple of times I used it, I had to go get a password reset but I had wrote the password down correctly. That may have been resolved by now.

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### ***Comments for Vehicle and Travel Services, continued***

In my experience, DTMB makes little effort to understand specific needs of employees before establishing policies that most often make little sense and cost taxpayers more dollars. It is a very frustrating department to work with as there seems to be a noticeable lack of common sense in decision making.
The vehicles for different counties need to be considered. In counties in northern rural Michigan having ford focus as a fleet of cars is unbeneficial. It would be helpful to have a couple of awd/4X4 vehicles in the fleet. Many clients live down "two tracks" or unplowed roads and many times workers are unable to get to the houses in a timely fashion or end up getting stuck. Many days after snow falls back roads go 2 or 3 days without before being plowed.
The job being done by Vehicle and Travel Services is so professionally done, and so complete, I cannot think of a single way to improve it. These people are dedicated professionals, and are always courteous and willing to help. They provide outstanding customer support!
VTs is fast and efficient.
We need cars in the northern lower UP that have all wheel drive and winter tires not all seasons
Be consistent
understand that not everyone they deal with is m-f 9-5
New travel log is tedious and requires too much detail
Vehicle services are only used through the local office.
Travel logs may not be a "one size fits all" form that can work the same for EVERY different department, and sending out forms without even having some real drivers test them beforehand can be a time-wasting disruption to drivers, when the rules change so frequently (and again, don't always apply the same to every department the same), and so many changes at once. There just needs to be a lot more thought and effort put into forms and rules before just sending them out and continuously tweaking them for months before it settles down.
Hire someone to perform routine checks of tire pressure and fluid levels in the cars, so field workers do not have to take time out to correct tire pressure correct and the fill the windshield washer reservoir, especially during winter weather. These are safety issues as well.
It would also be make life easier and safer if state cars in uncovered lots were moved to different locations in the parking lot to allow snow removal from the areas designated for state cars.
Allow the county inmates to service, clean and wash the state cars as they have in the past.

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### ***Comments for Vehicle and Travel Services, continued***

I do not have a vehicle assigned to me but do handle issues on occasion for my supervisor. I have not had to work with the department a great deal.
n/a
I have received conflicting information from them. For instance, getting an approval for an oil change. Then, when getting there to have it done, someone else refusing the oil change.
I lost a key and requested permission to have a copy made two weeks ago. Still have not heard back one way or the other.
I have not needed "Vehicle and Travel Services" assistance as I have only been a passenger in a State vehicle to go to training. I have never had to deal directly with Vehicle and Travel Services.
I wish there was a cleaning/gas station near the return center for state vehicles so you have a reliable place to return the car in good shape or the condition in which you received the vehicle.
we have one specific truck that came with off-road tires - or so they were called off road tires. This truck is used as a plow truck so we are spending a lot of money monthly to use the truck with a plow. The tires on the truck are street tires and it makes the truck difficult to use in the way we are paying for it to be used. I've personally been stuck in snow at least 2 times per year while trying to plow our parking lot. When we called to request tires that fit our needs we were told no. That shows a lack of understanding of our needs and a lack of concern for our needs. I understand that every request can't be met but ones with a business case should be more seriously considered.
It should not be so difficult to get a vehicle to meet our requirements. We request vehicles with off-road tires and when they arrive they have street tires. They do not hold up. We drive two tracks in the sand and dirt the majority of the time. The sidewalls blow out on street tires and they get replaced anyway. Then when it is time to replace them, its like pulling teeth to get anything besides what is already on there.
They do a good job.
Having yet another p/w to remember for use of the motor pool is problematic. When using a state vehicle, the fuel card needs to allow it to be used for windshield wiper fluid. Having to pay for it and request reimbursement via a different system is stupid and a waste of employee time (and thus cost).
VTs assumes you know what to do for service needs. Information not readily available, feed back not provided when entered at kiosk. How do I account for time when having vehicle serviced?
allow our agency to take vehicles to a closer facility to get new tires instead of miles away with a contracted facility.
test the usability of travel logs prior to insisting on thier use.

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### ***Comments for Vehicle and Travel Services, continued***

Chairs in the waiting room would be nice if some of them had no arms for the law enforcement personnel.
Vehicles have no way to have a laptop ergonomically accessible (like police vehicles, mounted on an arm). We have too much equipment loose in the vehicle as we are provided no storage other than the trunk. If in an accident, stuff will go flying.
Make it easier to find policies/procedures online. Where do I find car wash info, or is detailing allowed on fuel cards? Do I find information on the Intranet site, public Internet site, or do I call them? Sometimes it is not clear whom I should call.
Vehicle & Travel Services personnel are knowledgeable and I have had no issues in dealing with this Department.
They need to take into account department needs that make coming in for a travel car costly to the state by forcing auditors to have more travel time than audit time which they bring in revenue to the state for every hour of audit time.
Nothing
It's difficult to obtain items for our vehicles in our remote locations (windshield wipers, washer fluid, oil) because we have to make an appointment and drive 35 miles into town to a service station. It would be easier if we could purchase the items with the Fuel Card.
Travel services agenda is not aligned with my business needs and is counter productive to my business model and ability to deliver services to my customers.
Nothing
Nothing. My interactions with VTS have been great.
provide more local opportunities to easily obtain services such as car washing.
It is very confusing to figure out the process for routine maintenance on MAPS cars vs state owned. I recently had an employee take his vehicle to get it detailed at one of the vendors on the list provided to us only to find out that we don't have an account with that vendor and they wouldn't accept billing MDOT. Had to call our Central Repair shop and have them talk to the vendor to explain how to charge us for the service. Sending in travel logs the way we do is time consuming and as archaic as a stone tablet. Most field staff have Ipads. Why don't we have the ability to fill out a web based travel log and submit direct to travel audit? Keeping a log on paper and then transferring it to the excel or word document to email it takes twice as much work.
I realize it sounds lazy, but I don't feel I should have to do any of the maintenance like washing or cleaning on the vehicle. I don't have an assigned vehicle and only use them occasionally. It is a big hassle when I pick up the vehicle and it needs to be cleaned or the tires are low. Isn't that why we maintain a maintenance staff? The department is paying me almost \$40/hr for me to put air in tires. That sounds like a waste of time and \$ when they could hire a part time kid at min wage to take care of these sorts of things a couple hours a day or week.

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### ***Comments for Vehicle and Travel Services, continued***

Nothing. the new self-serve kiosk is wonderful. easy to use 24/7. when I have had issues in the field motor pool (particularly Bob @ secondary complex) has been very helpful, and reassuring.
have an assigned person to do the maintenance of the District's vehicles.
Have more options available on a vehicle. I received a seasonal truck and when the topper broke and was not as useful, VTS informed me I would have to buy one out of my unit's budget. I don't think I should have to do that with a seasonal vehicle that may get turned in.
It would be nice to be able to request vehicles from DTMB. We had our two best trucks taken out of our pool, but the crummy unreliable small trucks are still in our lot, and I don't feel comfortable using them.
Vehicles are often dirty and low on gas. Building manager will only "shotgun" reminders rather than deal with the individuals-----this then might allow them to think "I'm not the only one doing it." when vehicles need to be moved, it seems we are always the ones called upon, other divisions are "too busy." PLEASE, PLEASE, PLEASE, ENFORCE THE RULES!!!!!!
Not all of the vehicles have USB outlets for phone charging. When the phone migration to the iPhone 6 happened, the otter box defender cases do not allow for the "cigarette lighter" charger to fit into the slot at the bottom of the phones. There is no way to charge a dying cell phone when in a car that does not have a USB outlet.
Get rid of travel logs, pointless in this day and age.
Make mileage reporting form more user friendly or better yet eliminate it. When an adjustment is made to vehicle hours please give me details as to why that occurred. If they deal with travel expenses they need to put people in charge that understand the rules and not treat people like they are criminals when they don't fully understand the situation,
Maintain the cars. I don't appreciate having to put in washer fluid or service the cars in other ways.
The Gaylord Office either has passenger cars which are excellent for trips to Lansing or local meetings or LARGE pick up trucks which are way too excessive for some of the field work that we do and as a female intimidating to drive. The smaller pick ups are too cramped for space in the passenger cabin and make it difficult to access equipment in the back without crawling into the truck bed. Would Vehicle Services ever consider going back to leasing Jeeps/or another type of SUV where the seats can be folded down for equipment access - which was always a preferred situation in the past.
I have no idea where to get the vehicle washed.
If I order a vehicle with power windows I expect to receive a vehicle with power windows. I ordered it with power windows for a reason. I have a lot of contact with the public and when a person comes to my passenger side window to ask a questions I have to put the vehicle in park, take off my seat belt, reach across the vehicle and manually roll down the window, or get out of my vehicle to speak with the person. it is very time consuming when power windows would solve the issue.

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### ***Comments for Vehicle and Travel Services, continued***

I am satisfied with VTS
Make the emergency/on-call number more readily available to users. Put the number on the key fob, or somewhere in each car, and post it in the car check-in/out area.
Please stop putting the responsibility of the car maintenance on the individual user. When checking out a vehicle, I am usually dressed professionally. I do not plan time nor am I dressed appropriately to stop and wash a car, fill the windshield wiper fluid or find a tire service company in a strange town to check on a low tire.
Vehicle services do an outstanding job. Their staff is always willing to help (during normal business hours).
VTS does a good job. No recommendations.
A more convenient process for using cars in the Cadillac Place Motor Pool. Unable to leave car in the garage if needed.
I had to pick up a VTS vehicle in Lansing. I was not informed that I was supposed to bring my SOM ID card to get in the gate. The address on the VTS vehicle form I was sent was wrong. The city was listed as Lansing (instead of Diamondale) which resulted in getting lost while using a GPS. The person working at VTS laughed. The car I received had problems with the door locks, the brakes squeak, and I believe there is something wrong with the steering.
They need to better understand the travel needs of individuals that travel regularly for the state.
VTS on Main Street is Terrible! Mechanics are good. See it for yourself.....
People regularly leave gas tanks less than half filled with fuel, which is a huge inconvenience. This has happened many times to me, leaving me late for important meetings because I have to stop to fuel the car. A simple "please fill the gas tank" message to the previous drivers is not enough. There needs to be more accountability. What's the incentive to fill the tank if I'm regularly left with 1/4 or 1/2 tank of gas? Also, asking employees to do maintenance and wash the vehicle is unrealistic. If people aren't going to fill up the gas tank, they're certainly not going to stop and wash the vehicle. Putting wind shield wiper fluid in a vehicle is also not a good expectation for the driver. These things should all be managed by DTMB as part of the service. Also, the computer has given me vans to drive before when there's only me in the vehicle, once all the way to the UP. When I switch the choice from "any vehicle" to "midsized vehicle," it gives me a car instead. This should be checked.
VTS is always improving and has improved a lot in the past year! However, in the filed, vehicle repairs and maintenance seem to take a lot longer with the new VTS system, than they ever did when our reception/office management handled the repairs for the fleet vehicles directly. Plus the whole process takes much longer than the old process. This system might be an improvement in management of the fleet and the accounting, but it takes more time for the user than the old system.
Leave an written explanation in the vehicles of how to use the credit card to get gas... Other than that, this is one of the BEST sections in DTMB!

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### ***Comments for Vehicle and Travel Services, continued***

Again, an opportunity for training at each agency's location.
Provide a motor pool for Northern Michigan.
Everything has been great for 3 years.
It makes me feel appreciated when they wash my vehicle after service.
I do not have a vehicle that serves my needs. I am issued a mini van to cover 40,000 miles a year in rural northern Michigan. THIS DOES NOT WORK. However, whenever the issue of my safety is brought up, it is disregarded. We do not have cell phone service in the majority of my work area, and when your mini van gets stuck, you have to walk sometimes miles to get cell phone service to get a wrecker. Safe? I think not. PS. Mud is just as bad as snow.
Ensure that everyone plays by the rules; returning vehicle clean, fueled, etc
Update hotel list
Get rid of this contract too. We could outright buy the vehicle and maintain it cheaper then what is being paid each month for leasing. Monthly rates are ridiculous. Nobody in their right mind would pay these rates and think it is a 'good deal' in their personal lives. Tell me how DTMB thinks this is good business to maintain this contract.
Be a better listener to customers needs instead of trying to determine customer needs on their own. Improve communications with customers, work on timelines for vehicle delivery.
The DHHS should follow the same travel policies as the rest of the departments or vice versa instead of penalizing its employees by not following the existing policy.
When you call in to get a task pre-approved and then have the service department call a few days later and be told they are not approved wasted time of staff and the service agency.
Contract with a company that has people that speak and understand the English Language as their First Language. One of my employees recently attempted to report a traffic crash and the person he spoke with could not speak coherently in English. A ten minute phone call took approximately one and one-half (1 1/2) hrs
see if there is a means of duplicating the information to the employee that accounting section is supposedly using to verify destinations and travel expenses. Open documentation to all involved parties. A way of documenting the trips as they occur, say you drive to Ann arbor for a meeting at the medical center then proceed to lunch, then on to another meeting at a second location. Accounting seems to desire a play by play, destination by destination description. Is that obtainable by GPS tracking with times etc.?

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### ***Comments for Vehicle and Travel Services, continued***

Just like with all other types of communication, the message does not always make it to the staff who need to see it. Maybe a POC does not share the information with all the staff? Utilizing the MDHHS home page to communicate information is a sure way to at least ensure everyone had the opportunity to see the information. Whether they do or not.....
Obtaining a State vehicle is so time consuming I don't even bother trying to get one anymore. Instead, I just seek reimbursement for the cost of traveling in my own car. And the process for reimbursement for travel expenses should be streamlined and easier to understand.
The sign in and sign out process is impersonal and convoluted. Could we go back to handing keys over a desk to real people???
Better selection of vehicles that caters to field staff in Northern Michigan (need vehicles that are good in the winter)
It is not always possible to accurately predict return times for state vehicles. I have often significantly over or under estimated the time I will need the vehicle for, and then get e-mails because I don't return the vehicle on time. Is there a way to adjust reservation times that can account for this level of uncertainty?
I have been satisfied with service I receive from Vehicle and Travel services.
Need to clearly define the policy when dedicated pool cars are needed and what special requests are.
Let us pick up our keys from the VTS staff during business hours.
Revert back to the old expense voucher new computerized system NOT USER friendly . You took a understandable process and made it complicated. You took something very simple and made it rocket science
They also do a good job
Start helping employees, instead of trying to find something wrong with my empl,oyees.
I like the new vehicle checkout
VTS is one arm of DTMB that is dedicated and driven to customer service. They are a model that other units inside DTMB could certainly learn from.
Shrivel up and die. Vehicle services is something imposed on us by force. It is not and never has been something set up to help us get our work done.
the vehicle reservation and pickup systems were confusing to understand when not done regularly.

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### ***Comments for Vehicle and Travel Services, continued***

VTs needs to better work with its customers everywhere. I use my own personal vehicle if I have to get a pool vehicle since most of my travel comes up at the last minute. Since they moved the vehicles to the hall of justice also makes it inconvenient for me. why do I want to pack my car up to unpack it and reload. or run over there and grab it then pack it? The whole idea is crazy and makes no sense.
Take more time with the maintenance and service of the vehicles. Most of the vehicles that I have been assigned are in need of maintenance. I have contacted Vehicle/Travel services by email and left comments regarding issues I have had with the vehicles. If I happen to get a vehicle that I used in the past, the same issues exist. For instance: engine lights activated, low tire pressure, dirty interior filled with trash, no ice scraper/brush, grinding brakes.
Excellent service and very customer satisfaction oriented.
Make it easier to have vehicles available and the vehicles we have get the proper service done.
I was denied repairs on a older vehicle making it unsafe. If vehicle is not to be repaired it should be replaced promptly. When vehicles are due for replacement the procedure takes much to long. I drive many miles a year and depend on a good dependable vehicle/I do not think this is acknowledged despite my repeated comments.
Most of the time, this is NOT a problem- but it would help if the program would allow for more specific vehicle requests when possible, or at least a selection of what NOT to provide. Some cars are just not comfortable for my back, particularly for long drives. Thinking about it now, I wonder if the comment section of the request would take care of that. I usually ask the staff in the ramp about what I need to do for maintenance (they do it), but they can't always help with a previous vehicle assignment once I get there to pick it up.
N/A
If VTS was open a bit later in the day it would be helpful to those that travel often on back to back days. We have been encouraged to use VTS for fuel, but not allowing cars in after 4:15 limits that option when you return at 4:45p and are back on the road by 8a the following day.
Would like to better understand the process to maintain my vehicle and services that can be utilized.
General satisfaction in this area.
Provide more administrative support to agencies regarding travel regulations and policies

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### ***Comments for Vehicle and Travel Services, continued***

N/A
The process of using local repair facilities is ridiculous and inefficient.
When I order a vehicle I have to justify everything I need/want. When I get the vehicle I ordered I very rarely get what I ordered and with no notification that something has been changed on my order. If I feel there the tires on the vehicle I'm driving are no longer safe for the conditions I'm driving in why is authorization denied based solely on the tread left on the tire?
I've used the services only once but it was difficult to set up the service originally.
Make information regarding servicing my vehicle (wipers, washer fluid, car washes) more readily accessible/known.
At the vehicle lot under the Hall of Justice, the touchscreen checkout is somewhat inconvenient, mostly due to screen real estate. A physical keyboard would be helpful. Also some "out" indicator from inside the garage; my first time using that lot, I did not know where to drive the car to make a door open.
Get with reality and compare costs. Money spent on VTS is outrageous compared to purchasing a vehicle. You don't need to an accountant to understand the amount of money we pay is significantly higher than purchasing.
Require departments to follow VTS standards and not make up thier own. Make clearer procedure for vehicles not stationed in Lansing. Allow use of credit cards for travelers - simply paperwork and cut down on out-of pocket expenses. Develop a methind of scanning receipts directly in MiTES.
Vehicle interior are occasionally not clean.
The database process to claim a reimbursement is not user friendly a better process needs to be development to get an employees reimbursement.
There have been several instances this past year where gas cards were not working and shut off with no warning. VTS does a horrible job of tracking maintenance records and is not user friendly.
offer pick up trucks or other 4x4 vehicles in Lansing
Nothing, every issue I've ever encountered with using motor pool cars has been handled quickly and cheerfully. I've received nothing but the best service from this group. Thanks!
More information on the Wheels program. Eliminate pool cars or at least ensure pool cars are maintained in a safe manner and have all proper documentation, i.e. insurance. I no longer use the pool vehicles due to numerous (more than 5 occasions) problems (Flat tires, poor tire condition, filthy stinking vehicles, general poor condition of vehicles that I fear jeopardize my safety).

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### ***Comments for Vehicle and Travel Services, continued***

I'm an occasional user: 1) so if a vehicle looks like it needs washing, I have to rummage the glove box to find the info on how to pay for a wash as I can't remember. It'd be so very handy if a sticker were placed right on the dash indicating how to pay for a wash, the frequency per trip, and "only if the vehicle appears very muddy/salty" - something like this. 2) add just one more sticker on the dash reminding drivers to please be kind and turn down or turn off the radio before exiting - so that it's not blasting for the next driver.
I interpret this question to include expense reports for business related travel. This process is unnecessarily complicated and just painful in general. Please zero in on the specific individuals that try and book first class tickets and eat steak every night. Take it easy on those of us trying to claim a breakfast burrito at the airport but cant because we don't have a receipt or didn't start our trip prior to 6 am. Having to fight over such small amounts is a waste of everyone's time and state money. Travel is already kinda stressful and this process makes things worse. It shouldn't.
ICV cameras. Have plenty of parts in stock so techs don't need to wonder where they get the parts from.
The motor pool request is super easy to use and reserve a vehicle. Check in and check out is really user friendly.
Make it easier to locate and navigate the website
Be more client centered and be more polite.
We have pool vehicles.
Try to make sure all the staff know that extra seats not ordered in vehicles are not the drivers responsibility to keep/store for the 6-7 year time frame. If not ordered take them out and don't deliver to driver.
I supervise inspectors in the upper peninsula who have trouble getting snow tires while here in the Okemos office building parking lot sits a Ford Explorer. It seldom leaves the lot and has never been snowed in.
Reduce the monthly costs associated with having to keep this vehicle. I believe this system in general is a rip-off to state government.
Vehicle and Travel Services is all computerized. There's no one to discuss issues (face to face) with vehicle reservations when a problem arises.
all areas should be treated individually - example areas with high frequency for travel should be allowed to use some exceptions based upon the nature of the work performed. One size fits all doesn't work for all areas.
I drive a car every week back and forth between Munising, MI and Newberry, MI. I would really like to have an all wheel drive car for the Winter-which can last 5 months plus in the Upper Peninsula.
n/a

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### ***Comments for Vehicle and Travel Services, continued***

Allow us to get the vehicle to fit our needs. Do NOT require us to obtain basic vehicles with manual door locks and manual windows-- automatic is the safest way to accomplish field work. The fee structure is very expensive for a basic vehicle, it is cheaper to purchase on our own, even with maintenance & fuel. Allow us to determine the vehicle we need for our tasks. We should not have to "settle" for what you think is best. Why does it take so long to obtain a new vehicle? you can buy one of a lot in a day--yet it typically takes 6 months through your "service"--which is not quality customer service at that point. Where is the instruction manual on how to wash, etc. And finally, an oil change was denied because there was an error on the print-out from the oil change place--wow is that poor business or what? We are the ones "working" our vehicles & should know best. If it will be monitored, the opposite should occur-notify us when the oil was not changed - before we need a new engine.
Have an emergency number/contact at VTS motor pools in case someone has a problem before or after hours when checking in/checking out a vehicle. Also, a couple of times I have had to travel more than 2 hours in nasty weather so I transfer emergency equipment from my personal vehicle into the state vehicle just in case (i.e. mini floor jack, jumper cables, fluids (anti-freeze, washer fluid, oil), blanket, flashing emergency light, flashlight, vest and gloves. I thought it would be a great idea if you would allow people to request an emergency kit made up of some of these items if they are traveling far or for a number of days. For example, if I just have a flat tire, I can fix it myself without having to go through the lengthy process of going through Wheels, but it'd be nice to have a mini-floor jack (quicker and more sturdy), tire chucks, a bright vest and orange cones or a flashing light. Also, if someone had to wait in cold weather, at least an emergency blanket to stay warm.
VTS is one of the best in DTMB, other division in DTMB should take note of their service.
They do a great job!
If this is state car service, then it meets my needs and they do a good job. If this refers to Concur/Conlin Travel, they are the rock stars of customer service!
Provide pool vehicles located closer to my home
After 3 winter seasons of continual fear of driving the car and the type of tires sliding around . I would like to receive new tires that will allow me to drive safe and not fear of being in the ditch due to weather issues.
Make certain that vehicles are cleaned and have fuel (or on-site access to fuel) before the next person picks up the vehicle.
I am satisfied with the service that VTS provides
get rid of the ridiculous time requirement on travel logs.
No improvement. They are great!
Neutral.

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### ***Comments for Vehicle and Travel Services, continued***

There are too many small cars (Ford Focus) and not enough trucks capable of accessing off road DEQ sites of contamination. We need clearance for rough track roads as well as 4-wheel drive.
The vehicles need to be adjustable for various drivers. There is a Chevy Colorado truck for which the seat back is not adjustable and is meant for someone 6' tall or more! Please be sure vehicles seats and seat backs are both adjustable before purchasing.
all good here!
disband
Better communication of how the whole process works. This was my first time using a state vehicle and I did not have a clue. The gas card did not work. They told me when I picked up the card "Sometimes they work and sometimes they don't". Well it did not work and I had to pay for the gas myself because I was told to return the care with gas. When I asked about getting reimbursed, I was told "Submit the bill to your supervisor and ask them to approve the reimbursement."
It is difficult to get maintenance done because there aren't places I can quickly take the car (for instance: for an oil change). I have to make an appt, drop the vehicle off, then return to get it. This takes up valuable time (for which I am getting paid).
Keep up the good work
Provide an update on expected delivery dates. Hard to manage a budget without this.
I am also required to submit State Car logs to my MDCH accounting office. It's duplicating information that DTMB already has when they can provide all that info directly to the MDCH staff. It's a lot of extra paperwork to require people to do when it's already captured when I use state cars.
Not sure.
Vince Reynolds is fabulous.
Our county is in a rural area and we could use more all wheel drive or four wheel drive vehicles. Several of us have gotten stuck in the winter on back roads in the small cars that we have. It is unknown if a county is able to request this however it would be very helpful for more rural areas.
Keep our vehicles cleaner. Replace tires sooner.
Understand what we do so that they can better meet our needs
Whne traveling longer distances assigning new cars to the driver would be appreciated.

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### ***Comments for Vehicle and Travel Services, continued***

The service is usually responsive and available. However, I wish that they were more flexible about charges to the wright express card. It was easier to charge oil changes, car washes, etc. rather than reimbursing or getting approval for simple services.
The process of being reimbursed for and requesting travel is a quagmire.
Vehicle service takes too long to schedule and complete.
make sure that more people clean the vehicle for the next person to use
I am just thrilled that I can pick up a car downtown now and leave my own vehicle there too.
NOTHING!!!
n/a
The system you have to navigate to enter travel information for reimbursement and enter for individuals you manage, is extremely confusing to use . It appears that most websites/systems utilized by SOM workers & the poublc are all confusing and difficult to utilize.
Nothing! I will use my own vehicle from now on! After I was threatened with disciplinary action by a DTMB employee who 'concluded' I was guilty of smoking in a vehicle and leaving it full of debris I decided I would not bother with agency vehicles. Also, when the DTMB employee was found to be in gross error of his summation he would not apologize for his error!
Would be nice to be able to secure the occasional use of a more durable (AWD/4X4) with special permission. I have on occasion taken cars where they should not be taken. I take my responsibility to not damage state vehicles seriously, but in lieu of having a truck available, I sometimes have no choice. Otherwise, the answer to the question of vehicle assignment meeting my business needs is 'strongly agree'.
Make it easier to arrange for 4-wheel drive vehicles in the winter and for necessary all-season field work.
They refuse to put a preferred air pressure in my truck tires based on the load and went with the truck sticker instead leaving vehicle handling very poor. I had to fix it myself.
not sure what to do if I ever have a flat tire, etc.
The guys in the repair end of VTS are a great bunch of guys!! They always work with me, explain the problem, and get it fixed ASAP! Usually while I wait!!!
Current work truck style patrol vehicles are unsatisfactory. Return to LT models.
work faster

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### ***Comments for Vehicle and Travel Services, continued***

While it is not DTMB function, it is an issue, often times when picking up a vehicle, it is left a mess by prior staff to include spills, trash and at times less fuel then reported. When the kiosk is down, which does not happen often, their appears no back up system. This caused an over 1 hr delay on one particular trip for myself.
I use the motor pool and I've always been satisfied with the service there. I would suggest that the touch screen used to check out vehicles be tilted upward enabling a user to more easily read the display without needing to crouch.
I only use the web site, no communications. Web site could be improved by allowing us to change an existing reservation without cancelling it. For example, if I need to leave an hour earlier, I can't check out a car an hour earlier without canceling then re-reserving it. Why can't I just go in and change my checkout time by an hour without having to cancel and re-reserve?
Have more trucks and 4 wheel drive vehicles available for seasonal vehicles.
After my last rental I informed VTS the vehicle I was in needed new windshield wipers, they told me I should have bought them?
This is one of the few things that DMBT does that works and has good people that treat you like a customer, providing real service. The travel agency system is still worthless and just allow employees to do their own travel arrangements.
Currently, I don't communicate directly with Vehicle and Travel Services. We have a one point contact who communicates information to us and shares information back as needed. As a manager, some vehicles are "assigned" to me, however, I don't physically drive them so I'm answering neutral for that reason.
The last vehicle we picked up did not have the extra key. It also did not have the proper MAP information in the "packet". But because it was the same vehicle we had used the year before, the correct MAP information was still in the glove box, in the envelope it was mailed in. A little more attention to pre-pickup "inspection" might be called for.
When comments are put into the kiosk upon return of the keys (i.e. brakes squeaking, oil change, light, low tire pressure etc. the vehicle needs to be taken out of service. This prevents someone else checking those keys out and driving a vehicle that needs service.
Allow pick up of keys at least 30 minutes before.
The maintenance employees at VTS are very friendly and helpful; they can be trusted to finish the maintenance on my assigned vehicle in the time frame given.
Offer vehicles to my county office that will meet the needs of travel in a rural, backwoods, unpaved roads as well heavy-snow areas.
Last summer I had a vehicle breakdown in Ironwood 90+ miles from the office in Baraga. I was very impressed with their concern and ability to help get me back on the road.

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### ***Comments for Vehicle and Travel Services, continued***

I would like to request a certain model. I have a very tall person traveling with me and the large category does not always mean any sort of comfort for this individual. For example, there is a difference between an Impala and a Focus.
N/A/
I would like more communication opportunities with VTS so that I know the status of my vehicle.
Go back to assigned vehicles or assign vehicles to divisions so there is the proper vehicle for that division, an impala or other 2-wheel drive don't do well as field vehicles in some areas
Make locations to wash / detail vehical closer to work sites
expense voucher some times difficult to navigate
Fast and quick resolution to fuel card problems, kind of confusing as to who/when things are suppose to be done (recommended vs approved, and no one know who did what and when). Inconvient drop off point for vehicle, esp. in winter (if you only have one state car, how do you get picked up? Personal vehicles are not allowed in the lot, so you have to use the visitor lot. Not a problem 8 months out of the year.)
No suggestions.
Flexibility needed to maximize uses of state assigned vehicles. Many employees opt to use personal vehicles as the cars are park in state own facilitates and cannot take home which is closer to the destinations OR state has to pay overtime for employee to drive back to OWS. Opportunity for improvements in cost savings, efficiency, and employee morale!
Tuscola County would benefit from having at least one 4-wheel drive vehicle for children's services especially during the extended winter months. Many homes are inaccessible during poor winter weather and it can be impossible to verify the well-being of children within mandated time frames.
Longer hours beyond 4:30pm at the Hall of Justice garage, earlier hours before 7:30am
I have not had any issues with the service from VTS. I have been satisfied with all interactions and they provided the help I needed when I didn't understand the process.
Vehicles rarely seem clean when I get them. There has been some stuck-on substance on the driver's seat of the van our area uses for months. Does anyone care? And the online travel reimbursement system is an abomination. It seems purposely designed to make state employees abandon their efforts to be reimbursed for expenses because it is extremely difficult and frustrating to use. Who designed it and is that what they were trying to accomplish?

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# Customer Satisfaction Survey 2015

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Department of Technology, Management & Budget Customer  
Satisfaction Survey

Report Summary

**Vehicle and Travel Services**

*July 2015*

## Contents

Objectives .....	3
Survey Methodology .....	4
Survey Structure .....	5
Definitions for Key Performance Indicators .....	6
Key Findings .....	7
Response Rates .....	7
Key Performance Indicators .....	8
Responses for Vehicle and Travel Services .....	10
Next Steps .....	11
Tighten the gap .....	11
“Account” planning for agencies .....	11
Service volume and awareness .....	12
Appendix .....	13
Comments for Vehicle and Travel Services .....	13



## Objectives

The 2015 Department of Technology, Management & Budget (DTMB) Customer Satisfaction Survey is an important part of the DTMB's strategic plan. The results and actions taken from this survey will help ensure DTMB is a customer-focused agency with a customer-focused culture.

This is the first year of this survey and is intended to provide baseline data to serve as the basis for goal setting, change management, and performance metrics.

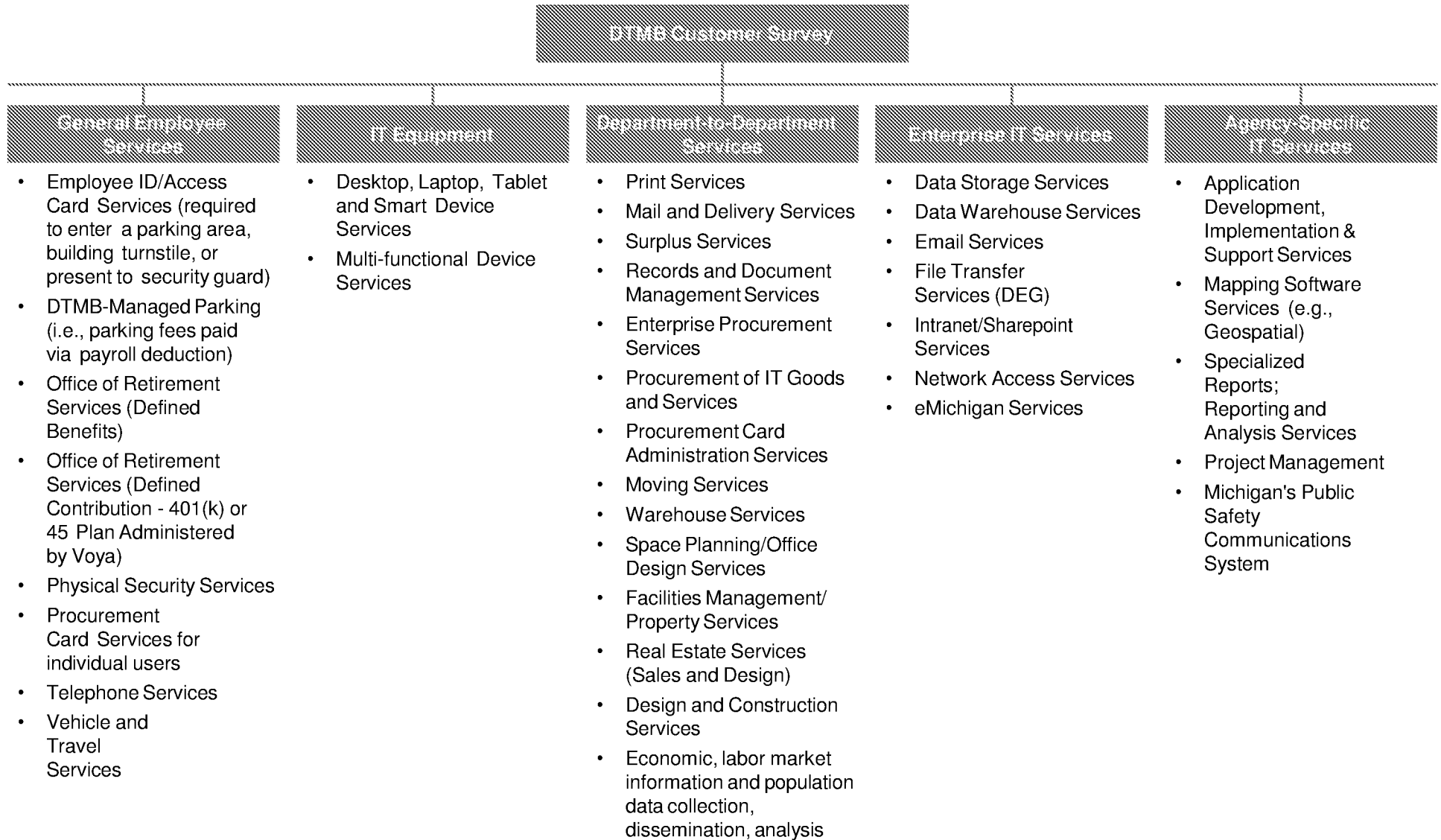
### **Objectives for the 2015 survey:**

- Help fulfill DTMB Strategic Objective 1.3: Conduct a customer satisfaction survey to establish baseline quality of service
- Measure customer perceptions of DTMB as an organization – its level of service, its staff, and the ability of its services to meet the needs of its customers
- Identify and evaluate specific services for customer satisfaction
- Identify and evaluate agency-specific customer satisfaction levels
- Determine areas where customers indicate the greatest need for change, and use that information to accelerate corrective actions
- Validate for customers that their views are heard, acted upon, and that DTMB is acting on those issues that are important to employees
- Determine follow-up actions to increase customer satisfaction

## Survey Methodology

- One questionnaire was deployed via the web to 46,284 State of Michigan (SoM) and Michigan Economic Development Corporation (MEDC) employees:
  - Survey Administration: from April 20 to May 8, 2015
  - Attorney General opted out of participation (Secretary of State opted in)
- The survey was developed based on feedback from service area focus groups and key stakeholder interviews facilitated by PricewaterhouseCoopers (PwC)
- The survey consisted of several parts:
  - Overall DTMB items
  - Items about specific DTMB services, on a 5-point scale with an N/A option as well
  - Open-ended questions for specific services
  - Demographic self-select items
- Respondents were first asked to indicate in which of five service areas they had experienced DTMB services in the past year
  - Within each service area, respondents were asked to identify which two services they had most frequently used
  - Within most of the specific services, respondents were asked several items:
    - 5 'common' items
    - 1-3 specific items for that service
    - 1 open-ended question, typically phrased as: "What can [service] do to improve the way it serves you?"
- Most survey items are on a 5-point scale (1 = Strongly Disagree, 2 = Disagree, 3 = Neutral, 4 = Agree, 5 = Strongly Agree)
- Agree score is the percentage of responses that are a 4 or 5 (Agree or Strongly Agree). The higher the reported Agree Score, the more favorable the result
- Minimum of 10 respondents required for each group to be reported separately
- All survey responses are anonymous
- The following page provides descriptions of how each key performance indicator is calculated

## Survey Structure



## Definitions for Key Performance Indicators

Key Performance Indicator	Definition
Customer Satisfaction	Agree score for the item, "Overall, I am satisfied with the services I receive from DTMB."
Net Promoter Score	Agree score for the item, "I would be willing to recommend DTMB services to my colleagues."
Service Agree Score	<p>Service Agree Score is the average of the 5 'common' items listed below. These 5 items were asked across all services, except for IT Equipment. 'Common' items include:</p> <ol style="list-style-type: none"><li>1. [ABC Services] effectively communicate important information to me</li><li>2. [ABC Services] makes an effort to understand my specific needs</li><li>3. It is easy to work with [ABC Services]</li><li>4. When contacting [ABC Services], I am confident that my request will be handled with a sense of urgency</li><li>5. [ABC Services] holds itself accountable to the commitments it makes</li></ol>

## Key Findings

### ***Response Rates***

Participation overall and by Agency exceeded expectations. Response counts stronger than expected, with all services receiving coverage

#### **Total Number of Responses for Your Service Area, by Agency**

Agency	Number of Responses	Percent of Total Agency Responses	Customer Satisfaction	Net Promoter Score	Service Agree Score
Agriculture & Rural Development	90	41%	27%	18%	53%
Civil Rights	7	25%			
Civil Service Commission	22	15%	50%	50%	70%
Community Health	123	18%	56%	45%	69%
Corrections	146	11%	49%	42%	61%
Education	78	33%	56%	55%	79%
Environmental Quality	244	46%	39%	27%	56%
Gaming	13	22%	77%	77%	62%
Governor's Office	2	6%			
Human Services	399	20%	70%	60%	70%
Insurance and Financial Services	23	23%	70%	57%	70%
Licensing & Regulatory Affairs	173	23%	46%	40%	68%
Lottery	21	47%	71%	62%	72%
Michigan Economic Development Corporation	11	17%	91%	91%	87%
Michigan State Housing Development Authority	18	20%	61%	50%	71%
Michigan Veterans Affairs Agency	17	23%	59%	59%	60%
Military & Veterans Affairs	12	32%	58%	50%	60%
Natural Resources	276	47%	28%	21%	51%
Secretary of State	37	13%	38%	42%	63%
State Police	207	36%	32%	26%	68%
Technology, Management, and Budget	165	13%	77%	73%	81%
Transportation	172	22%	50%	42%	58%
Treasury	87	22%	44%	38%	60%
Workforce Development Agency	19	32%	84%	79%	92%

## Key Performance Indicators

Key Performance Indicators	DTMB Overall	Vehicle and Travel Services
Customer Satisfaction	56%	50%
Net Promoter Score	49%	43%
Service Agree Score	54%	65%

### Overall DTMB Observations

- 48% of customers are highly satisfied and are willing to recommend DTMB services to their colleagues (DTMB Advocate Score)
- Areas of strength that are facilitating customer satisfaction:
  - Customers perception that DTMB is a customer-focused
- Areas of opportunity currently undermining customer satisfaction:
  - Readily available information regarding DTMB services
  - Customers' confidence that requests will be handled with a sense of urgency
  - A feeling that services hold themselves accountable to the commitments they make

## Overall DTMB Observations, continued

### Agency

- There is a wide range of satisfaction scores (88% ↔ 29%) and NPS (81% ↔ 20%) across agencies
- DTMB's most satisfied agencies are Civil Rights, Gaming Control Board, Governor's Office and Workforce Development Agency – all of which higher levels of overall satisfaction than employee "customers" in DTMB
- Agencies at risk include Agriculture & Rural Development, Environmental Quality, and Natural Resources. Most scores fall in bottom 1/9 of all scores for these agencies
- While overall, DTMB has strong scores relative to most other agencies only 70% of DTMB employee "customers" are willing to recommend DTMB services to colleagues.

### Primary Work Location and Region

- Home Office customers are more satisfied than those that work in the State Office Buildings or Remote/Mobile
- Remote/Mobile are least satisfied with DTMB overall, and do not feel that the service they have used hold themselves accountable for keeping commitments made with customers

### Employment Group/Level

- Non-supervisory employees (degreed and non-degreed) are most satisfied with DTMB services and would be most willing to recommend DTMB services to colleagues
- Executives and administrators are the least satisfied employment group, with only 32% willing to recommend DTMB services and 37% overall satisfied. In particular, this group has the least trust in DTMB to get the job done
- Managers and Supervisors have the least confidence that their requests will be handled with urgency

### Client Service Center (IT Helpdesk) and Field Services (IT Onsite Support)

The majority of virtually all customer populations are generally satisfied with the support they receive from Client Service Center and Field Services

## Responses for Vehicle and Travel Services

*Definition for this service: Vehicle and Travel Services coordinates temporary vehicle needs through the motor pools for departments which require transportation services for official business*

Customer Satisfaction: 50%

Vehicle and Travel Services effectively communicate important information to me.

Vehicle and Travel Services makes an effort to understand my specific needs.

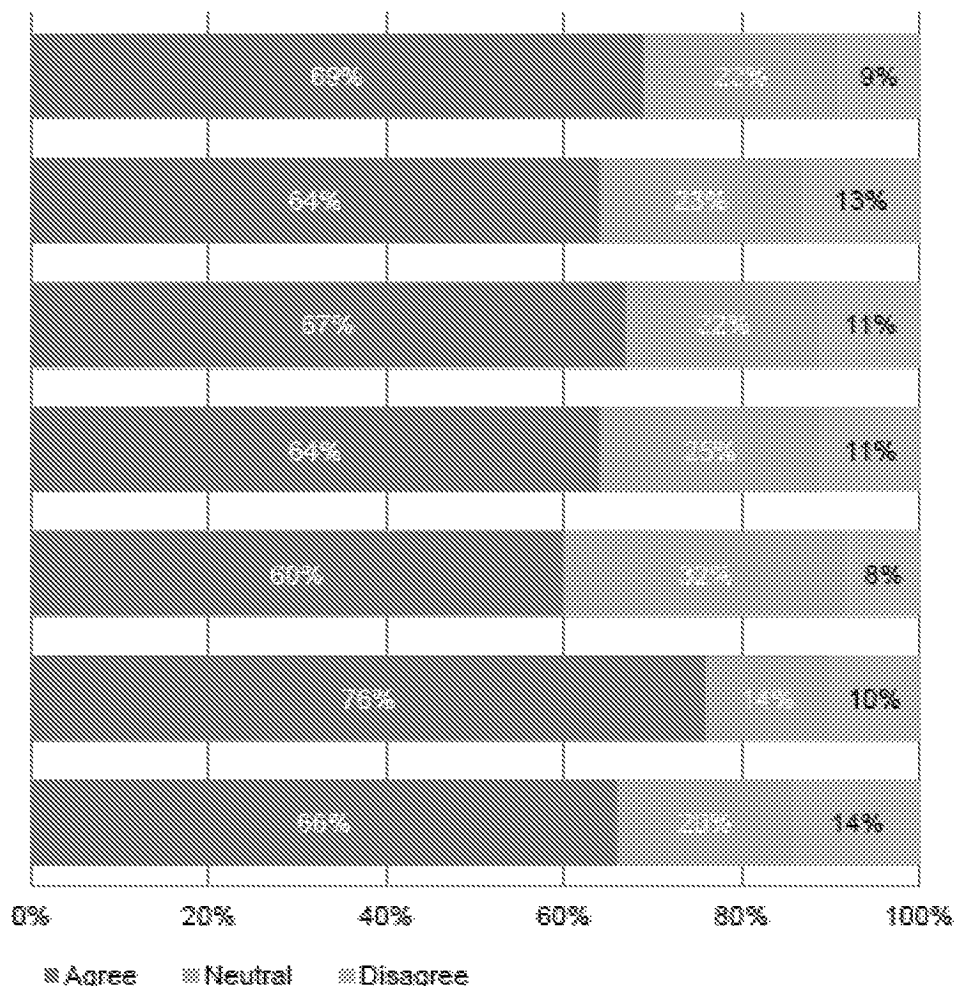
It is easy to work with Vehicle and Travel Services.

When contacting Vehicle and Travel Services I am confident that my request will be handled with a sense of urgency.

Vehicle and Travel Services holds itself accountable to the commitments it makes.

The vehicle(s) I have been assigned meets my business needs.

I understand the process to service my vehicle (maintenance, wash, detail, etc.).





## Next Steps

### ***Tighten the gap***

- There is a wide disparity in customer experiences (communication, effort, easy to work with, urgency and accountability) across services. Review service delivery approaches for both high and low performing services – learn from your high performers and share lessons across services
- Establish “service basics” guidelines and expectations at the service level – put an approach in place to hold service owners accountable
- Agency satisfaction varies greatly as well. Assess how service delivery and management may need to change based on the needs of an agency and complexity (e.g., more services used, lower satisfaction)

### ***“Account” planning for agencies***

- Large agencies have worse experiences than small agencies. Assess if the demands of large agencies require a more robust partnership model
- Consider having more strategic, agency specific partnership meetings with agency leaders. Leaders are the least satisfied level and don’t trust DTMB will get the job done. Meet with agency leaders, discuss agency goals/objectives and share how DTMB’s various services can support their strategic plans
- Use survey results to guide recurring partnership meetings to understand agency issues, specifically in areas of timeliness, efficiency, accountability and trust
- Conduct wider discovery/focus groups to establish “standards for customer expectations” as outlined in DTMB strategic plan

## ***Service volume and awareness***

- Minimize the impact of low scoring services. Determine root-cause issues driving lower scores for high volume, low service agree scores services – these services represent greatest negative exposure
- Increase awareness and access to information about DTMB services. As part of your communications and marketing strategy, include information about services, how to access them and develop case studies/vignettes on DTMB's success – emphasizing achievement and impact

## Appendix

### ***Comments for Vehicle and Travel Services***

I just had a car that the heat did not work in and it was very cold out, but I reported this and am confident they have fixed it
The vehicles are now being over regulated due to one problem with one employee in one department. More time is spent filling out the travel log than doing the traveling?
The travel voucher is not working right. There is a problem with the drop down boxes.
utilize vehicles that people can use in the field. Half ton pickups without 4wd are silly.
Buy and sell vehicles rather than lease
Provide more information on a regular basis. Have more vehicles appropriate to field work (trucks, all or 4-wheel drive, etc.)
Ensure vehicles are properly maintained.
It is a pleasure working with VTS, especially compared to the rest of DTMB. It is hard to believe that they are in the same department as the other DTMB services.
Post minimum mileage requirements on website along with rates that are already there
Create some cheat sheets for maintenance, wash, etc. I have never been in vehicles elsewhere with so many consistent maintenance issues such as tires, service lights, etc. It does not contribute to a sense of safety.
Drivers understand the way a vehicle is driven. Maintenance schedules need to be flexible in order to meet the vehicles needs. I take much better care of my personal vehicle than I am allowed to of my work vehicle.
Don't understand the process of getting the car washed, etc. I have been in a lot of dirty cars lately. It appears there is a great deal of misunderstanding on this, or a lack of cooperation or both.
Handle my issues in a timely manner.
VTS has done a good job making flyers and other information in my vehicle readily available.
Get new Management that will make staff accountable for their actions. Management shouldn't let it be ok for one person to make up their own rules but allow the next person to do what ever they want (time and attendance).

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### ***Comments for Vehicle and Travel Services, continued***

Get the size vehicle I need. My car is my office including computer and printers, phone GPS files equipment. A Focus is way to small and not safe plus travel in high traffic areas in winter. MAPS is awful to work with.
The new kiosk system to check out cars is frustrating. Hard to remember all the required info: ID number, password, parking space. The key cabinet is cumbersome. Need more time to get the cabinet open and extract the key. Also, the timeframe to pick up a car is too short and needs to be modifiable even on weekends. I had a car reserved for a Sunday but a storm was coming in so I wanted to pick up my car several hours early so I could get to my destination safely. I tried to go online and update my reservation to an earlier time but the system never approved it. I went to try to pick up the car anyway, but my reservation was no longer approved (because I tried to change it)? I made a new reservation from my phone but then couldn't get the car up the slippery ramp in the snow. Wish there still was an attendant to check out cars. I do like being able to park my own car in the ramp, though, while I have a state car.
Allow users to select used vehicles as permanent assignment vehicles instead of pushing new vehicles on them.
I don't always remember where I can get the vehicle washed or maintained (oil change, etc. - if I have to do that). Perhaps a reminder, if there isn't one already (it has been awhile since I checked out a car), with the sign up or window message when picking up the key, or in emailed newsletter.
Since we do not have specific vehicles assigned to staff in our office, it would be helpful if the person in charge of managing the entire vehicle pool in our office took time to detail the vehicles at least 2 times per year. There are some very disgusting vehicles in our motor pool!
There should be some clarification about who to contact when there is an issue with travel reimbursement. When I had a problem with reimbursement, the person who responded to me via email couldn't/didn't write an intelligible sentence and it took multiple contacts to understand what she was saying and what I needed to do to get resolution. It should not be this difficult to get reimbursement for travel!
The system is very cumbersome and does not allow for on the fly adjustments - which is frustrating.
Just last month we picked up a vehicle and it was not in suitable condition to drive. We have had to wait for vehicles in the past because they were going through inspection - so we expect them to be in good condition. We had to put a set of 4 tires on the car the day after we received it - unacceptable!
I really don't like the impersonal way of having to check out a vehicle by computer. I have often have difficulties getting access and go to secondary complex typically for sign out I find often I am having to ask for assistance which they gladly give me. I just find it impersonal.

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### ***Comments for Vehicle and Travel Services, continued***

The recent changes I am seeing have been for the better. I have had one snag, where if I have reserved a car a week or more in advance for a specific job, then have to change activities the day the car is being used, there is no way to correct the number it is being billed to during the check out process.. say a verification for billing at check out or check in. It winds up being a headache at the end of the billing period for both divisions.
When using motorpool, there is no actual interaction with staff person. Therefore, some of these questions seem irrelevant for that specific service.
Nothing at this time; they've been quite helpful!
Clearly communicate to all drivers the process to service the vehicles and minimize how much the drivers have to service. Otherwise, they provide excellent service.
off interactions performed by local /county dhhs staff. Recently I attempted to use the web-page regarding travel reimbursement and found it very difficult to find info I needed. Local administrative support in my office does excellent job assigning vehicles.
Hard wired power inverters not cigarette plug wired. Maps seems to lack knowledge of vehicle warranty info. It cost me and extr 3 days of down because they said a dealer had to do the work because of this. This was not true
There are times in the winter months that the vehicles provided are not able to manage in the snow conditions as the tires may not be snow tires and there is no 4 wheel drive as some conditions warrant in the winter months. In the other seasons, vehicles are just fine.
Everything is such a secret; VTS and DTMB do not treat other departments as customers; nor do they treat customers the way that they should be. Improve customer service; understand the mission and function and then pursue that mission. These departments should exist to make my job easier not more difficult and cumbersome.
VTS needs to work with field units to allow them to keep older less costly vehicles so we can manage our budgets more conservatively. Also this new talk of tracking state employees with a GPS tracking device is an insult. If there are problem employees out there then deal with them through supervision, don't invent a host of new policies and spend millions to hamstring everyone over a few bad apples. We routinely travel long distances and stay over night for multiple nights. Of course we need to use common sense but its not realistic to expect an employee to sit in their motel room all night and not visit a store or a restaurant.
I've had it happen more than once that when I come to get my reserved car, they are washing it, so I have to wait for them to wash it. This wouldn't be an issue except that I usually have a meeting scheduled and waiting for them to wash the exterior of the car makes me late for the meetings. Can't they plan this like, *before* the reserved pickup time?
Make the link for accessing the on-line reservation for vehicles and for Conklin easier to locate.

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### ***Comments for Vehicle and Travel Services, continued***

vehicles are sometimes left unclean by previous users and not cleaned by DTMB staff
Barry and Bob are great customer representatives when first entering VTS.
Understanding that rigid rules are typically put in place to address past abuses, sometimes the common sense decisions are taken out of the traveler's (or even the agency travel rep's) hands. For instance, if overall it is cheaper for the state to have a traveler get dropped off at the airport (and get reimbursed for two round trips FROM HOME, not the work station) than pay for the days of parking, there should be no resistance or Director level approval required. Let fiscal common sense be the determining factor. By policy, we can take a taxi to and from the airport, which might cost \$80 in total... but I can't get reimbursed for two round trips to the airport 60 miles each because it's only 40 miles from work to the airport? It's stupid and makes employees not even want to try to go through the effort of getting approval to defeat such nonsense.
Give us more options on the types of vehicles we can get. Honor the requests for new vehicles. Give people the model and color they ask for.
I have not used Vehicle and Travel Services in recent times
When I have had to get a rental car for a lengthy period of time in the past it's hard to pay out of pocket for gas expenses when you have to fill up several times over the period of a few days to a week. It would be nice to find a way to use our state issued fuel card for such instances.
The state claims that it is easier to use state vehicles, yet to pick up vehicles in certain lots, there is no available parking for your POV when picking up a state vehicle for use. Therefore either someone else has to drop you off at the state vehicle lot, or you walk to it. The inconvenience makes it inefficient and silly to even consider using the state vehicle fleet to travel.
The way they dispose of old State Police vehicles is not appropriate. too many "state police" blue cars in Michigan, never saw them 10 years ago. Why are they being sold as they are, should be repainted, items removed before given to new owners. Very confusing to the public (even complaints from elected officials). Makes the State Police appear unprofessional, hurts public trust and confidence.
Contact the requester when scheduled vehicles are not available. I've had several occasions when I've gone to get a car I've reserved and it for some reason isn't available and no other car was available. It would have saved me time to know there wasn't car there.
I do not know
Get me the vehicles I need to have for my job not just what's left over in the lot
the website is very functional and easy to navigate. an app would be awesome though.
A vehicle fleet should be provided at the mobile location in Genesee County at the Bristol Road office for better efficiency for

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### ***Comments for Vehicle and Travel Services, continued***

workers.
none for now
It would nice to have a quick lane oil change service at VTS.
TAKE OUR REQUESTS AND ACT ON THEM
There is not enough information being shared and/or reminders on how to use of this service and therefore I rarely use it. When I have used this service there has appeared to almost always be a glitch with self check in and then I have to find a person. Only once did the process go smoothly for me.
Not much to say here. The automated systems work. I check out a vehicle, receive the vehicle & return the vehicle.
Staff in the local office works well to make other vehicles available, if some vehicles need to be taken for maintenance, washing, etc. Staff is available if a vehicle is needed to attend to DHS program needs & time frames, staff will coordinate to use alternative vehicles, if neccessary.
Give better instructions on how use the gas card provided in the vehicle. When I tried to use it to fill up the motor pool car I was asked for an ID number. Not knowing which ID number to provide was frustrating so I ended up using a personal card to pay for the gas and getting reimbursed. I assume the gas card in the card saves the state money but without proper instructions it will not be used.
Not be totally computerized to get a vehicle. What if you need help getting the vehicle because something isn't working correctly or you don't know exactly what you are doing. Nobody trained me on how to use their computerized equipment to take a vehicle out and nobody is around to ask for help.
Encourage state employee's using vehicles to report car issues! Frequently when once on the road I notice issues with vehicle (windshield chips; wheel vibrations).
Require users to return a clean car interior (interiors usually not really clean, i.e. crud on steering wheel; sticky spots from spills). Explain/provide employee's options for area services which clean interior and exterior.
Provide direct phone numbers to specific motor pools.
Always go above and beyond. Very knowledgeable and friendly.
It took 9 calls and 10 people to figure out how to purchase a door to my truck cap using a credit card and in the process, the DNR lost the business and the confidence of a private vendor.

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### ***Comments for Vehicle and Travel Services, continued***

-Provide regular updates to the State of Michigan Certificate of No Fault Insurance and fleet fuel card in a more timely fashion. Both expired before replacements were distributed.
Make the process simpler.
No comment.
Stop making up rules to suit themselves instead of the user, not everyone is a typist- why are hand written logs no longer accepted, typing out mileage logs decreased productivity.
The process in which we ask for roadside assistance is very time consuming, and most times frustrating. At times I am on the telephone, on hold, for up to an hour which is unacceptable in the police business.
The Chrysler 200 is a good car, just too small.
It would be nice if they had 4-Wheel Drive Vehicles. I go to the U.P. in the winter and have to try to borrow a truck from another Department.
Online system to request reimbursement for food or lodging at times can be confusing.
They do a great job.
n/a
VTs really needs new gas pumps. They don't work very well in the cold weather and have no canopy for when it's raining. I have watched State employees stare at the pump wondering how to get it working, then I have to show them "the trick" to get pump working. Gas pumps are simply outdated and need to be replaced with up to date gas pumps with a canopy over them to better serve all State employees.
The accounting form for checkout of vehicle is pretty complicated. Not sure what you could do to make it easier - maybe customize for the employees individual department? Most of the fields were not required but nothing really explained that.
vehicle parking was moved farther from office making access more difficult.
Finding the new VTS garage on Crouner was a nightmare. VTS should provide very specific directions, with pictures, on its website. A few signs wouldn't hurt, either.
Let MDOT owned vehicles fuel up at the VTS gas pumps.
no other comment
All is good.

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### ***Comments for Vehicle and Travel Services, continued***

It would be very helpful to allow more flexibility in the pickup times for vehicles. If the vehicle is on the premises and ready for checkout, allow the driver to pick it up earlier than 15 minutes prior to scheduled pickup time. Perhaps I am just having a problem finding on the Agile Fleet Commander site, but I have been unable to find instructions what to do if you need minor maintenance done while you are on the road for a week (i.e. need new windshield wipers, etc...). Sometimes there seems to be some responsiveness issues. There have been times where I would report a cracked windshield (that was there before I picked up the car), and I logged it when I returned the car, however the next time I picked the car up, it had not been repaired.
Have more services for maintenance in more areas of the state.
Once I got used to using the system, it's been fine. Except when someone in front of me was having a problem, then I had to wait & wait. Someone should be available to quickly help. I especially like being able to park my personal car in the underground lot. If I'm doing that it's late at night & appreciate the security.
Perform/Approve vehicle maintenance on state owned cars to guard against future problems. Very recently while at a service location for an oil change and tire repair, I was advised and provided a print-out showing the car battery was bad. The \$120 repair was denied. Employee safety should be the highest priority. An employee should not have to worry about the car not being able to start especially when required to travel to locations where help or a phone signal might not be available.
Does a great job, 98% of the time the cars are clean, filled with gas and maintenance issue free.
Snow tires in the UP? I wouldn't drive a personal vehicle without them (especially when we can't get AWD). There is no concern for my safety - and that is frustrating.
Nothing.
Most of the available vehicles in the fleet are rolling wrecks, which do not receive preventative maintenance. Similarly the interior of vehicles are normally trashed by previous drivers. Little effort is made to correct both issues. Also, calling MAPS when a vehicle breaks down in the field is a horrible experience with the MAPS reps not being the most helpful, speaking English, or even familiar with the geographical locations of the state.
Communicate directly with end user of new vehicles to be ordered, not going through supervisors. When vehicle users need vehicle service, like new tires, they should not have to argue with a 3rd party company (who might be in Arizona) as to why they need snow tires.
Provide more instructions on your automated system when using a State vehicle. It can be confusing when using the system for the first time.
On a regular basis (Mondays, Tuesdays, Wednesdays) there are no cars available for check out. Submitting for manual processing for a car check out only results in receiving a car about 10% of the time. Cars usually have tire pressure issues. Comments submitted through the computer system seem to not be read. Overall, the system is tedious and time consuming.

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### ***Comments for Vehicle and Travel Services, continued***

REDUCE THE TIME I NEED TO SPEND EVERY MONTH KEEPING RECORDS, FILLING OUT LOGS, ACCOUNTING FOR MY EVERY MOVE, MY EVERY EXPENSE. LET ME GET BACK TO BEING A HEALTH CARE PROFESSIONAL WITH MORE TIME TO INSPECT NURSING HOMES
training I received for how to reserve, obtain, and service a car came from my coworkers, not Travel Services. maybe there should be an in-vehicle emergency/procedures packet. If I'm on the road on a weekend and have a problem or in an accident, I should have instructions on what to do.
Was Good as its going to get !!!!
Have info readily available so that employees/users can provide feedback and also know about how to seek maintenance for the state vehicles.
Annual email reminding us what is covered, just found out recently that VTS covers one detailing a year per vehicle.
I was ferried to and from a lab for testing. So, these questions are immaterial to the recent service provided.
The kiosk software has a lot of bugs in it. Can this be upgraded?
Expense claim process workin gwell fo rme. Prior to assigning vehicles to a location/workgroup, DTMB should survey the group to see what their priorities are & accommodate. For many field offices, at least one van for group travel to meetings in Lansing, & one AWD vehicle for every 15 people is reasonable.
Great System, thank you
In West Michigan there is a lot of snow that can get dumped on us in a very short period of time. Ford Focuses are not exactly "winter friendly" vehicles especially in rural areas where roads are often not plowed. I ended up using my own vehicle many times this winter and because state cars were available was not able to get reimbursed for mileage. It would be nice to know that our safety is more important.
When getting a large shipment of new cars, possibly use contractors to get them outfitted and to the field quicker. It is frustrating to see them sitting in MTD parking lot for months when we need them in the field.
Put XM radio in vehicles.
good the way it is.
On 2 occasions the vehicle that I had reserved was either in the process of being washed or someone was looking for it to wash it at the time of my reservation. Staff should assure that all reserved vehicles are ready for the times that they are scheduled. Having a clean car is VERY much appreciated, however, not at the expense of a timely departure.

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### ***Comments for Vehicle and Travel Services, continued***

Look at replacing cars that have been in for several repairs. Our cars should be road worthy while our workers are driving. This past year, we have difficulty with tires.
VTs works well. One thing to consider is rather than have the check-in kiosk affixed to the wall, have it adjustable so it meets ADA standards but also can lay flat like a normal keyboard. That will make it easier to use the screen, especially if it's necessary to enter notes.
An easy medium to communicate that a vehicle may need mechanical attention and or repair. When checking in or checking out a vehicle, physical keyboard would be nice too, the screen keyboard is clumsy and misses characters if typed in too fast. It is awkward and slow to respond to key strokes.
I have only worked with them in regards to assisting staff access the motor pool site to reserve a car. When I called to ask questions they were very helpful.
Again, local office takes care of all vehicle request and procurement. We have a fleet, I do not have a vehicle assigned to me.
The cars need to be equipped with Blind spot mirrors!!!
Keeping the reservation system the way it currently is.
Needs to be a more what to do book on new employees assigned cars.
The vehicles are very nasty and no one cleans them out. Not sure if I'm suppose to do this job. However; I feel anyone who drives a vehicle should ensure they take their trash out.
Make it so I can get washer fluid or a quart of oil at the gas station. It is a pain to have to go to an Oil change place to top off these fluids.
Hold drivers accountable for pool cars. I know this is difficult and depends on drivers policing themselves, but I do hope VTS is holding pool car drivers responsible when they turn in dirty, unwashed, unfueled, and unmaintained vehicles when they are reported. I work in Cadillac Place and use a pool car several times a month. It is frustrating to step into a car that is a complete mess.
Try and understand that the Troopers vehicle is their office and when it is down, it is truly a production issue.
I wish there was a way to get a replacement or new vehicle anytime of the year, when needed.
VTs is the exception. They do a very good job at VTs.
Communicate clearly the process of picking up and returning vehicles - where, how, etc. System to identify and address "duplicate" employee numbers that prevent newer employees from using the gas card; system check to make sure individual assigned vehicle has that ability before they leave.

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### ***Comments for Vehicle and Travel Services, continued***

VTs does a great job. Well managed. Quick to respond and resolve issues.
Be sure that vehicles are maintained and serviced on a regular basis and do not rely heavily on drivers to honestly report issues because unfortunately they don't report issues with a vehicle as they should. There have been numerous times where I (as well coworkers) have had to take a vehicle in for service/checks at Goodyear right after picking it up from the Wayne Cadillac PI garage because of flat tires, over inflated tires, service lights etc. being on as soon as we get into the vehicle. VTS should check the vehicles regularly and/or at random. It would be nice if the kiosk was in the same area as the vehicles. We should be able to park our personal vehicle in the space where we have checked out a state vehicle. It helps secure the space until we return as drivers have parked vehicles in the incorrect spaces. Every user should be mandated to attend an in person training on VTS. VTS staff are very professional & helpful esp. Rhonda in Wayne Co- Cadillac PI. She is wonderful!
It would be great if there was a designated set of (older) vehicles to be used where there was a likelihood that they would get muddy and they were not expected to be spotless upon return.
Increase length of leases to make vehicles more affordable and make use period more compatible with agency needs.
Make an effort to understand the needs of employees. Working in the UP, in the winter we need better tires than you think we do.
When requesting a car for an extended period of time, all at once, it would be most helpful if the system automatically assigned you with the same car for the entire time.
Revise VRS for District staff that utilize - it is clunky and unwieldy (example - calendar function, when you pick a date for departure, it still defaults the date of return to the date that you are making the reservation on). Next to impossible to figure out if someone else is going in to Lansing, for example. Therefore, hard to carpool and cars are limited. Frequently receive the e-mail that the reservation is approved, then receive the e-mail that the reservation is pending.
If I need to take a state vehicle, I need a place to park MY vehicle when I take the state vehicle, especially if I don't have a DTMB issued parking space near VTS motor pool. Telling me to leave it wherever I normally park doesn't work as again, it is a 5 block hike and I have handicapper license plates for a reason!!
Provide better vehicle maintenance
VTs can stop giving out seasonal vehicles with aesthetic problems (rust spots, scratches, etc.) and complaining about the condition of the vehicles when they get returned. I have returned vehicles in the same condition that I received them and then get questioned about their condition upon return. Maybe VTS needs to do a better job of recording the problems before they give these vehicles out!

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### ***Comments for Vehicle and Travel Services, continued***

My vehicle does meet most of my basic needs. There are many modifications I personally made to correct equipment placement issues.
I am neutral in most areas because I can't say anyone from Vehicle Services has ever cared, or asked what my needs are.
Nothing, short of delivering it to me, or picking it up. They are absolutely great!
There are not enough patrol cars in the field to implement the MSP Director's vision of mobile office. There is no sense of urgency to get new vehicles into the field. Vehicles sit in the lot for weeks waiting to have radios installed.
I have interacted only twice with Corrections motor pool. I submitted an e-mail request for a state vehicle on two occasions, I did not receive a reply to my e-mail, and no vehicle was available to me on my first appointment date; I guess that e-mail was lost into cyber-space. My other e-mail for a state vehicle for the second (pending) date was replied to immediately after their embarrassment over the lack of response for my first request.
More AWD/4WD vehicles. Better tires for winter driving.
Not a thing, they are always very helpful should I need to contact them. (otherwise, the reservation system works fine for me.)
Change the handmade sign at the key checkout.
Provide a way to call for help to check out/in a vehicle before/after business hours (sometimes we have to leave before 8 am or return after 5 pm, to get to the meeting/facility in question).
Accept more input from field personal as to our needs for vehicle standards.
n/a
Take a more realistic view of the costs, and especially the time, involved in auditor travel. The policy for air travel needs to be reviewed with regard to the cost and travel time of using the lowest price compared to the cost of alternate work schedules.
It was recently discovered that the vehicle maintenance schedules do not correspond to the maintenance schedule defined by MAP. For example, vehicle oil change intervals did not follow the intervals that MAP outlines for each specific vehicle. It appears that VTS has there own intervals that conflicts with MAP. This issue caused a finding during a recent inspection.
I just get expense reimbursements for travel. I thought the questions were going to refer to travel reimbursment.
Continuous evaluations for improvement in service offering.

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### ***Comments for Vehicle and Travel Services, continued***

Make drivers, who return cars with less than 3/4 of a tank of gas (as required), go back out and fill these cars up with gas. DO NOT make it the responsibility of the next driver. This just enables people to not gas up the cars.
The people below the Hall of Justice do a great job. They are very friendly. I am glad that we can park our personal cars there.
Again, I only used this once for travel, but everything was handled for me and went swimmingly.
Provide longer pickup windows. only 15 min prior to scheduled pick up and 30 after scheduled pick up is not enough of a window before VTS cancels my reservation??? Are you kidding me? That is a pain. My schedule is fluid and changes happen on the fly. Often it is not practical to log back into VTS to make changes. Please fix this issue. I'm almost to the point of driving my own car all the time because this is difficult at best for me.
I guess I don't really want to understand.
Nothing I can think of at this time.
It shouldn't take 3 months to get a car. They shipped stuff to the wrong addresses. and their information is never very clear. They just assume everyone knows everything.
simplify the way travel expenses need to be submit for reimbursement.
It seems to take a long time to take repair approvals. The repair center said they were on hold for 20 minutes last time when they were calling in for approval.
As is usually the case, DTMB is asking questions that only pertain to the Lansing complex. I work in a State office outside of Lansing and any trouble with our vehicles is handled by building management. The reservation system with have for vehicles in only convenient for DTMB employees, it is burdensome for users.
Provide more information up-front about what is expected regarding maintenance, washing, etc.  Provide adequate tires for winter road conditions.
This part of DTMB is staffed by helpful, hardworking individuals. No suggestions on how they can improve.
More attention to maintenance. I have picked up vehicles with activated maintenance due warning lights and windshield chips.
What service can and cannot be done by VTS is confusing as is what can be done by others and how to get it done.
They are always pleasant and help always. They are great

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### ***Comments for Vehicle and Travel Services, continued***

Change the automatic templates to be less harsh. I got a memo that I had failed to return/check in a car, and the car had been returned and checked in.
I had one bad experience this year, so it probably was not representative.
More communication regarding the status of my vehicle request.
Need better guidance for the first time through the process of picking up a vehicle
I have dealt with Vehicle and travel for out state cars and they have been professional and any questions I have had Karen Burgess is extremely knowledgeable and if she does not have the answer she sends me where to get the information
So far so good!
Make sure the vehicle that is assigned is available. If not, give a way to obtain another.
There's great confusion in our district office in terms of maintaining our fleet of vehicles; more than before. We don't have a list of which car washes we can go to. We were once requested to go to a car wash place 20 minutes away from our district office, which gives me no incentive to get any car washes. If the State credit card isn't accepted at the car wash, then what do we do now?
Make the site more user friendly
Thanks to Tommy and Ken and staff at the Downtown Lansing facility for helping me get into get my vehicle after a recent password change the wasn't processed throughout the system- at that time.
Publishing a list of stand-alone car washes that accept the VTS fuel card would be helpful. Putting a laminated card in each vehicle detailing what the card can be used for would also be helpful.
Dispatch should be in the State of Michigan, not located in another state (Florida). Took 20 minutes for dispatch to even figure out where I was even though I had my location and mile marker. They still contacted someone over an hour away when a larger city was only 10 minutes away. Extremely poor service. Took over an hour just to get them to contact a tow service for me.
Get real powered seats for short people.
Keep up the good work.
Picking up cars after hours or on weekends is difficult - I've been told I have no reservation over the weekend, even though I have the confirmation in my hand. there's no one to help you after hours.
Provide off road tires for the new trucks used by Conservation Officers if wanted.

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### ***Comments for Vehicle and Travel Services, continued***

great service
I think Vehicle and Travel Services tries to work with each department. Their response to telephone calls is sometimes slow.
How about a how to guide/manual showing an employee how to to submit for reimbursable travel items. Some employees do not travel much, but the electronic submission process is difficult.
I have had problems finding somewhere to get the vehicles washed in the Ortonville, Lapeer, Oxford, Metamora area.
I've only checked out a vehicle twice in the last year. Probably matching the key number to the vehicle in the system and to the parking space would be helpful (under the Hall of Justice), as I kept entering the wrong number for the key. It took too long and I had to pick up the phone for assistance. Fortunately someone answered.
Vehicle / travel services are not setup to understand specific needs. Rather it's micromanaged with excessive regulations and unrealistic limits. Takes too much time to document the relatively inexpensive amount related to travel, which in turn takes too much time for all involved to review and approve it, overall resulting in a waste of resources. Furthermore the travel system is very cryptic and difficult to use,
Have more of the specific needed vehicles available. Example we need more full sized full bed 4x4 supplemental trucks throughout the year, and we cant get them.  Also need to reevaluated large vehicle policy. We could use several dump trucks or semi tractors, but they are not available through DTMB.
Who do you contact when you are completing your travel voucher online and you have a problem? One of my employees was having a problem completing his voucher, and I could find no contact information for him. He ended up deleting his voucher and starting over.
Cars such as the Chevy Malibu, minivans Dodge Caravan and Uplander are terrible to drive during winter conditions in the northern parts of the state.
purchase all wheel or 4 wheel drive vehicles for the Upper Peninsula, not Ford Focus or Chevy Impala vehicles that are not viable for the kind of snow and winter weather we have up here!
Hold other accountable for not following the rules which inturn impacts my experience using the vehicle and being inconvenienced.
I feel they are doing an excellent job!
Good job

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### ***Comments for Vehicle and Travel Services, continued***

Having more vehicles available to fit the needs of operation. Mini vans and small cars are not acceptable vehicles for doing maintenance. Vehicle needs should match the operation of the facility. There seems to be a deficiency in the types of vehicles available for maintenance type operations.
Stop assigning Minivans unless someone actually asks for one. Don't hang onto cars forever.
Nothing at this time.
I guess I should read your website.
None
Have more than one check out computer for the vehicles.
Keep them clean and hold the drivers responsible.
Simplify the car reservation/pick up service.
I was never told the code to use at the gas pump was my HRMN ID minus the first number. Took me forever at the pump. had to call someone at my office who knew what to do. Frustrating.
The staff is very friendly and helpful!
ok
I requested a four wheel drive vehicle because I was going to the UP in February and did not get four wheel drive. Not sure if it was front wheel or all wheel; however, it would have been nice for them to either give what I requested or inform me why I couldn't get what was requested.
On my end it seems like everything works well with VTS. Only problem that I seem to run into is that when we service our vehicles the oil change place or the dealership can never seem to bill the right people or get ahold of the correct information to send the billing to. Maybe the dealerships and oil change places need to have better communication with VTS. Other than that VTS is a good department.
There should be a person in the office who can maintain the vehicles and keep track of car washes, oil changes, maintenance, etc. We have a person assigned, but she does not have the time to put into the maintenance of vehicles, as she was given this task along with everything else she does. Some of the things wrong with the vehicles may be dangerous for someone who signs out the car and doesn't know there is something wrong, like a doughnut tire on vehicle, etc.

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### ***Comments for Vehicle and Travel Services, continued***

I wish there was a stop sign (literally) for the folks on the UL level of the Allegan/Ottawa parking ramp so those coming in can get through without worrying about the door dropping on them. Those driving across the entrances on the UL level do not stop and there are going to be accidents there.
Nothing
WORK HARDER AT GETTING VEHICLE SERVICE/REPAIRS DONE BY THE PROMISED TIME OF COMPLETION.
One of our vehicles is always in need of repair. It's old and has too many miles. Very unprofessional for a government vehicle.
Give us the proper vehicle that is equipped to handle the demands of my job.
Vehicle and Travel services can get out of the bogus contract that it is in with the people who service/provide our car leases. By purchasing the cars directly, the SOM would save money and have better, more reliable cars.
have more 4x4 vehicle available for use.
It would be nice if process's were sent out every year even if they haven't changed so that we don't wonder if they have changed since last I checked.
Provide a guide in DAS that outlines covered services, with maximum allowable expenditures for vehicle maintenance, wash/detail services and how often we able to obtain these services. We usually have to find out from the service provider.
Alter the vehicle travel logs to accommodate agency needs. The current log is cumbersome and does not accurately capture how I use my vehicle. This has been discussed at length with the vehicle liaison with no progress made to correct the forms.
This applies to MDOT's - Design vehicles. Two winters in a row I had frozen windshield washer fluid. I was told that the people that fill it use summer mix in the summer and winter mix in the winter and dilute them to half strength. How can you be sure the summer mix will be used up by winter? Why would you take a chance diluting a winter mix? This is a huge safety problem! It should be mandatory to use a product like RainEx that makes it much easier to see in the rain and does not freeze. ( unless you dilute it!)
Don't know.
I really like the website to reserve vehicles and the keybox at the Motorpool. The only issue I have had is whoever reserves the car, that's the employee number and password that is needed. This causes issues when we are going on a group trip and someone else is picking up the car. But now I know what to expect and have my password ready. Some folks might not have that memorized or know that offhand.
Improve Fleet Commander system - make changing an existing reservation possible, currently have to either rely on administrator to modify a reservation or go thru process of cancelling and re-submitting a request.

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### ***Comments for Vehicle and Travel Services, continued***

A LITTLE UNSURE IF I HAVE TO WASH THE CAR EACH TIME I USE IT OR JUST WHEN DIRTY. HOW DIRTY DOES IT HAVE TO BE?
Gain an understanding of the hassles of air travel. It is enough trouble to book flights and maintain a proper schedule without DTMB putting additional monetary limits. Alternate flight schedules with additional stops often take up more time in the state employee's travel itinerary than the money saved on the airline ticket.
Quicker turnaround time on vehicle repairs
Let employees talk to Motor Pool staff, instead of just using the kiosk when they are questions. Motor Pool guys are great!
I
Change the oil change process to something simple like every 5,000 miles. Makes it much easier to manage. With multiple drivers, multiple vehicles, multiple manufacturer oil change intervals, almost impossible to keep track of proper oil change intervals.
When emergencies arise and you need to speak to a certain person in VTS, oftentimes that person is not available. It would be nice if employees would leave the contact information of a back-up person for them on their voicemail greeting.
Have a better relationship with its service providers. Some of them cannot be reached to get status on what happened to the car. Tow trucks are hard to get dispatched and it takes too long to follow up on a truck being dispatched. Driver is left stranded for hours. Travel Services works hard to get it done, but there has to be more accountability with services providers. As to actual travel (hotels, etc), the new site is too hard to understand and the instructions for making hotel arrangements are confusing, thereby making this a lengthy process.
We need a better understand as to how this operation works. We need local control!!!
Nothing. Love the underground parking.
Happy here as well, we typically request up to seven temporary vehicle and this always goes smoothly. We are also happy with services for our permanent vehicles.
This was just help getting a rental car.
My truck is HORRIBLE in snow. I have driven in snow for almost 40 years. This truck is the WORST vehicle I have ever driven in snow. My area covers the western shoreline and its lake effect snow. My area also covers the snow belt from Gaylord downward. The snow tires are an absolute need and I am grateful for them.

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### ***Comments for Vehicle and Travel Services, continued***

nothing I wish other vehicle services could do as well
Include 24-Hour and emergency contact information in the vehicles. Have someone available for maintenance issues onsite for minor maintenance issues.
Insure accurate records regarding mileage readings are made. Inaccurate mileage has been recorded on paperwork and oil change window stickers in the past.
Allow vehicles to be on-site at the North Central District DHHS office in Wayne County.
Be more flexible in vehicle type that we can order to meet our needs.
Continue sending emails when there is an update or issue regarding vehicle services.
Bring back vehicles assigned to Department's Divisions. It is very inconvenient to have to remove equipment after each use. This also leads to not having the tools/equipment necessary if something unanticipated occurs.
nothing
get rid of KIOSk
Not sure if I work with Vehicle and Travel Services. Kalamazoo District Office has Dan Chamberlin, who oversees fleet. He does a good job with making sure our cars are repaired when needed.
I inherited the vehicle that is currently assigned to me. It serves my needs but I would not have chosen a 2 passenger pickup truck.
Fleet commander works well and VTS provides fast and helpful service when needing assistance with vehicles.
have keyboard to type in comments instead of using screen which doesn't work well, also have extended hours of operation (or someone on call) since we use often state vehicles prior to 8:00 and after 5:00.
Make it clear who to contact for service and if the individual is contacted, they should respond in a reasonable amount of time.
Better customer care and service
VTS does an excellent job.

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### ***Comments for Vehicle and Travel Services, continued***

My interaction is entirely automated when a check a vehicle out of the carpool at Hall of Justice. I like that I can park my car there when taking out a vehicle, and lost-and-found works great. Major kudos. But I have no idea how to contact a human if something urgent does come up or there is a problem as I check out. I am also frustrated that so many of the cars have low miles per gallon. I thought we were supposed to be about saving money and efficiency in state government. Overall, my interactions with vehicles have been great or terrible - which averages out to an uneven neutral.
I have always had very good service whenever I contact vehicle services with a question or problem. They are pleasant and promptly assist me.
I am new to the service and only deal with processing mileage at this point. No complaints or concerns.
It would be nice if VTS did more preventative maintenance/checks themselves instead of always relying upon staff to report problems (esp. in district/field locations). Sometimes tire pressures are low, tread wear is uneven or brakes pulse, etc. and it is difficult for staff to deal with these issues when they first pick up a vehicle (thus they have to take the vehicle anyway and muddle through the problems/issues) and report (or deal with it) later. Staff do not have time to deal with maintenance issues at pick-up. These kinds of problems should be addressed through more proactive preventative maintenance.
This question is unclear: I understand the process to service my vehicle (maintenance, wash, detail, etc.). I didn't know there was a process; I'm assuming this is talking about a State-owned vehicle.
Replace vehicles in a timely matter when they are suppose to be turned in. Not three years.
Send full instructions on how to check out vehicle to those who registered and reserved for the first time.
Way to picky. It's a shame to spend tax payers money to find a 0.30 cent error especially when it was correct on the travel voucher and I simply didn't know you had to write it in over to the side of the doc.
I have never seen any information from vehicle and travel services. Everything I know, I know from my peers or my staff. When I fill the car with gas, there is confusion about what numbers I add from my employee id. And since I am in downtown Lansing, it would be nice to have that option come up to choose a car instead of calling the office.
A Ford Focus is not a "midsize" vehicle and should never be assigned when 4 passangers are selected (inlcuding driver). I learned my lesson and always accounted for that since, but really wonder why it was ever put in, in the first place. Since that's my only complaint - I must say I'm very happy with the services.
I can't think of any improvements at this time.
Need more flexiable pick-up and drop-off windows of time, like AM/PM instead of specific hours. Also my employee number starts with "1". When I log in to pick up my car it says to leave off the h and the 0 but I have to use the whole number to get it to work. Then when I get gas I have to drop the 1 and use the last six digits only, which is confusing.

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### ***Comments for Vehicle and Travel Services, continued***

This is the only group in DTMB that seems to be on top of things. Bob and the guys in the shop are very easy to work with and take care of problems.
Policies and rules regarding travel, whether it is motor-pool or other travel services are difficult, and I end up losing my own money when having to travel for business reasons. The expense reimbursement system is cumbersome, and the reimbursement policies seem to be crafted to make employees hesitant to seek reimbursement. Reimbursement rates seem to have been arbitrarily created by someone/group that has not travelled outside of mid-Michigan since the 1990s.
My experiences working with vehicle and travel services has been good. I am really not sure what to do if I check out a car and it needs to be serviced?? Maybe something should be posted by the motor pool area where the keys are taken out. --or something sent out once in a while.
Provide me with a simple listing as to the vendors I could use to get the car washed and basic maintenance.
Have some all-wheel drive vehicles available for travel to the UP
Once when I emailed to extend the time I needed the vehicle, I received approval by email but the approval was never communicated to other vehicle and travel services because I received emails saying that the vehicle was overdue to be returned. So, better communication of approval among vehicle and travel services would be helpful.
Provide vehicles that have CD players, center console and more outlets for power
more e-mail communications.
I avoid travel, so I avoid vehicle management and travel services. The physical location makes it impossible to pick up a car and drop off a car. Travel services is completed differently for our agency. The Department approval process for vehicles on a travel by travel request. It is another layer over DTMB vehicle management. If DTMB was allowed to manage without interferences from the Departments the once a week off site out of county traveler it would make a difference. I would use vehicle and travel services. For total avoidance, I use my own car and never ask for reimbursement. The administrative time it takes from my job and my family life is too important for me to try and take 3 hours out of my day to process a 40\$ mileage check once a month.
Made sure people park the the state car in the assigned space at the Cadillac Parking Center.
The vehicles are always clean and well maintained.
Have more vehicles available for specific uses....ie 4x4 trucks, trucks with plows, etc
Consider the work areas of the individual to whom the vehicle is assigned. There are various regions within the state for which a 4-wheel drive vehicle would be more beneficial than simply a 2-wheel drive or a rear wheel drive vehicle. Thus, any state employee working in areas of Muskegon, Flint, and/or Port Huron, Michigan should be considered for a 4-wheel drive vehicle if

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### ***Comments for Vehicle and Travel Services, continued***

possible.
The vehicle assigned is what you get, there is no process of selection that I'm aware of.
Checking out vehicles on a regular basis in Downtown Lansing, these employees are some of the best I deal with!! Always helpful, customer friendly. Great Job!
Occasionally, sent out a reminder on how to check out a vehicle.
I think they do a good job.
I'm not going to communicate my concerns because it would specifically identify me. but lets just say, the process is too slow.
"Easy peasy" to work with. Well done.It would be nice to be able to get my summer vehicle up at the Gaylord Garage versus going to Lansing every spring to pick up my vehicle. I return the vehicle to the Gaylord Garage in the fall...
stop leasing vehicles
I would like it if I were issued policies and procedures related to maintaining the vehicle. Such as, how do I get an oil change or replace a tire if I'm not near a VTS service location?
The garage has been great. Getting replacement tires is an issue. Replacing stickers has been an issue at times. Providing feedback about the vehicle goes unnoticed. I'm not saying I want leather or extra frills, but a comfortable vehicle with an adjustable armrest would be nice. I drive a vehicle for 20% of my job- that's more than my personal vehicle. I should have more say in the vehicle, or the option to refuse it. Daily paperwork is too much. Need to learn about Special Cause and Common Cause. The Elevator inspector issue is a Special Cause. All this new paperwork not how you fix Special Causes and you just further irritate staff.
In GT county, we have a constant problem of the vehicles being gone because numerous agencies use them. We are often running short on vehicles and there is no way to tell when one will open up. We have to keep playing a guessing game with reservations to try to get a car and the CPS and Foster Care staff have kids to go see.
Vehicles are always dirty and not well maintained. Vehicles chosen for our fleet are not the best options. We need SUVs instead of full size pick up trucks to carry equipment. Equipment in trucks gets shifted around during driving and difficult to reach. Also, equipment put in the back of trucks gets filthy because the vehicles are filthy.
Regularly post information on oil change services and alternative car washes to Secondary Complex. The information is on the website, but people in my office appreciate occasional reminders.

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### ***Comments for Vehicle and Travel Services, continued***

The current vehicle I and my co-workers have to not meet the our needs. We work in the woods and no matter how hard we try we do not receive "woods truck". The trucks we get have road tires and limited ground clearance causing us to get stuck quite often and call for help, as putting a lot of stress on the vehicles because they are not suited for the type of work we put them through. Denying things like "off road packages" makes it very hard to get the right type of vehicle to do the job. Many hours are wasted while our trucks are in the repair shop or stuck in the mud.
Many improvements since moving the motor pool to the Hall of Justice.
Generally a decent process at the consumer end. Do not trifle with something that is working well. Leave DTMB upper management out of the "improvement" process. It is not broken so do not fix it.
The vehicle check-out at (near) the Hall of Justice is horrible- it is nicknamed the "dungeon". The spaces are so tight that it is hard getting a car in and out, and the fact that there is no one around if you have a problem is troubling...two people in my office have been 'trapped' there, because the garage doors would not open for them. Also, it feels very unsafe when you walk over there to get a car, and then return it after 5:00 pm. Can you please put some cars back in the Allegan street ramp?
Assign new vehicles when they reach 90,000 miles.
Make cancellation of vehicles easier. Example: I do not come in due to sickness and need to cancel a reservation. The only way to cancel is to contact the district office manager. Our office manager covers 4 districts and is often away from our office.
You have a great group of people that work in the downtown vehicle office. They have always answered my questions and are always helpful. Always pleasant and accomodating. Can not say enough good things about them!
Take into consideration actual travel situations when reviewing and setting rules and requirements. There are many more circumstances affecting travel than are accounted for or realized.
Allow me to get my tires changed before they are bald, allow me to actually get the services done on my state vehicle at the mileage stated in the maps guidelines such as transmission flush, allow me to have more say in where the vehicle is serviced among state recognizes vendors, allow more choices in tire companies that can be used, etc.
I work for Lansing DEQ. We are required to use the DTMB motor pool. Unfortunately, we get cars dirty with the nature of our work. There is no understanding of this and little or no flexibility with vehicle options to accommodate this.
Be more patient with new employees trying to fill out the appropriate paperwork, it is difficult to work with travel services because of numerous rejections. It is frustrating to get reimbursed for personal money spent on travel. I think many of us don't travel out of state very often and the process is complicated, a little more patience would be greatly appreciated.
We need to be able to get more aggressive tires on our trucks for driving off road!

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### ***Comments for Vehicle and Travel Services, continued***

My mistake, I thought this area was reserved for personal vehicle mileage expenses.
I have an old car that has issues, specifically, trans leaks, oil leak and coolant leak. It has been in and out of service numerous times in the last few months. MAP would not fix the problem. Manager of the cars in Lansing had to make a phone call to MAP in order for the car to be fixed. Not acceptable as a customer! My driveway looks like a twister board! Spots all over. The car has over 95000 miles and is not up to be replaced. I was authorized by the Lansing manager to take the car to a dealer and the issues were fixed...why do I have to have someone in Lansing OK these issues to be fixed??
Online VTS somewhat complicated to understand/use
Motor pool are very helpful when I contact them and provide great support!
Nothing. I use the services a few times per year to travel to a school or one-day training.
I understand the process, but if DTMB refuses to provide wash coupons, the washes and detailing do not get done. Also, in the field we take our vehicles off road, street tires do not cut it regardless of the tread remaining. When I order a truck equipped a certain way, I would expect it to be delivered that way. Instead we get whatever we get, not what we need for our job.
Place the pictures, names, and certifications of the mechanics on the wall entering the shop across from the service write up desks.
When reserving a vehicle online, it gives me the opportunity to make specific requests concerning a vehicle however when the vehicles are assigned, none of my requests are taken into consideration. There's a disconnect there. If those requests are not able to be taken into consideration because of the way the system assigns vehicles, then the box should be removed.
Include GPS or On-Star in their vehicles to insure that I get driving route instructions while being able to keep my eyes on the road and my hands on the steering wheel.
Enforce policies for cleanliness standards of pool cars.
Replace parts on aging vehicles that are essential to getting our job done. VTS would not replace shocks on my vehicle and I ended up with broken leaf springs 2 times which put me out of service. Shocks are meant to be replaced.
My experience with this entity has been great!
I had situations previously where an individual with Vehicle and Travel Services tried to require documentation not required in the Standardized Travel Regulations. This same individual has been difficult to work with on multiple occasions and has at times sent 10 emails a day with various non issues. This individual does not seem to realize that I do more than just submit TEVs throughout my day and have followed current regulations. I have also had issues with other staff requesting Daily Travel Logs for our inspectors for months they did not have the vehicle multiple times. I have also requested that they review their own records since they assign the vehicles and should be able to know that we can't provide travel logs for vehicles in months that

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### ***Comments for Vehicle and Travel Services, continued***

we don't have them.
I recommend adding a few more vehicles which can be used in winter months to access areas which receive large amounts of snow. The cars work fine until snow starts to pile up in some of our rural facilities. Therefore, it would be nice to be able to choose a vehicle with four wheeled drive during the winter.
Ordering/replacing of vehicles is a very lengthy process.
detailed instructions on what to do after you reserve a car. Don't assign 7 person vehicle to one person.
I liked having a person at the motorpool to help solve issues...
Keep doing the good work you have been doing.
The approval path seems to take the long road regarding obtaining new vehicles.
Overall satisfied. Not sure of services or process to services (wash, detail, frequency).
What are the specific perimeters for maintenance, such as oil changes? Car dealers place stickers in the windows for scheduled oil changes, but they might not coincide with the services' guidelines.
To continue to provide adequate numbers of vehicles to our local office.
Nothing, they are always on top of it and ready to help me in any need.
They need to be more flexible regarding their policy, for example, some situations require that individuals leave early (prior to 6:00 AM) in the morning. Since the vehicle is being used to conduct state business, they should look at situations where individuals would be permitted to take a fleet vehicle home to make the travel easier, rather than having to come in and pick the vehicle up and then leave. At times, this is not feasible.
Tom and Tom and the guys are great, even after people placed down in a dungeon. Friendly, informal, and competent.
No suggestions. These interactions are infrequent.
There are many times we play the "is there a car available?" email game at our local office to try and find a vehicle for going out into the field.

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### ***Comments for Vehicle and Travel Services, continued***

post on the website where I can get the car detailed in lansing area, especially after the winter months, and how to pay for it.
A request for replacement state car as well as an additional car was placed in May 201. We still have not received them. Oour one vehocle broke down adn we currently hav a loaner. The amount of time it takes to get a vehicle needs to be improved.
We need more large trucks. The kieos is confusing. Why are there 2 keys. Is there a human that can help?
Nothing. I use the Downtown motor pool and the staff is fantastic!
My office is moving and I will be using a different location to pick up and drop off cars - downtown rather than secondary. Having some info on this would be helpful.
Provide safe vehicles that have been serviced per manufacturers recalls. Go back to having a real person available for checking out vehicles from motor pool rather than the automated system with passwords/codes.
When a comment is entered into the motor pool kiosk it would be nice if that vehicle was taken out of assignment rotation until the problem is fixed.
the fleet in my office is falling apart, no one takes responsibility for regular maintenance other than getting oil changes. When it's time to order a new vehicle, other district supervisors say to order the small cars, but then their employees will only use the 4WDs, which some of us MUST have. VEHICLES SHOULD BE ASSIGNED TO INDIVIDUALS OR DIVISIONS SO THAT THEY ARE USED BY THOSE WHO PAY FOR THEM AND MAINTAINED PROPERLY.
i believe your doing a fine job.
I am VERY HAPPY with the service from VTS. I regularly request state cars for my audits and I believe interacting with VTS staff is great. I have never had a problem, and the staff is friendly, helpful, and very courteous. I have confidence that they are maintaining the vehicles in accordance with professional standards and because of this, mechanical problems never are a concern to me.
I travel a lot for work and always receive SUPERIOR service from Vehicle and Travel. Everyone I have talked to or sent e-mails to responds to my customer needs immediately. First class organization!!!
have the manual items available to review
NA

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### ***Comments for Vehicle and Travel Services, continued***

DTMB Vehicle Services is not conveying to assigned vehicle users important Safety Recall notices. I am assigned a 2012 Dodge Durango which has active recalls for Break booster and electrical problems. Upon having issues with assigned State of Michigan, I had to GOOGLE "2012 Dodge Durango Recalls" to find out about them and get my vehicle in for service. I find this to be unacceptable and a major liability for the State of Michigan allowing drivers to operate vehicles with active safety recalls and no notice.
This is largely an automated system so I don't interact with DTMB staff very often. However I have left items in the cars accidentally and staff in the parking garage are always prompt about helping me retrieve them. Kudos to those folks.
There are not enough vehicles in the local office to meet the needs of the workers. Also, being a very rural community there is a need for vehicles better equiped to drive in snow and mud. At least one vehicle per site should have 4 wheel drive. There should also be at least one larger vehicle to accomodate a large sib group or children's belongings for foster care.
Like the on-line process and that someone is available to answer questions. Wish you could cancel a reservation electronically around/after the time of pick-up. Sometimes based on weather make decisions not to travel.
VTs provides a great service for leased vehicles compared to MDOT owned vehicle service!
Provide easier access/more options for "preferred" dealerships/service dealers across the State. Currently I am usually directed to a service provider at least 1.5 hours away.
An online reservation system for state vehicle oil changes and maintenance could be beneficial.
Need for better winter vehicles or snow tires. Servicing vehicles are complicated and waste significant State Employee time.
I am satisfied.
I like the current system--particularly the available parking for my vehicle while I'm using a state vehicle. I come back late some evenings and appreciate not having to walk back to my parking lot from Hall of Justice in the dark.
More detailed info on how to service the vehicle would be nice (for example, how to fill up the gas tank with the card on the keychain, there were no directions about how you enter partial ID number on the screen to do so... it was very confusing the first time I did it) actually inside the vehicle or on the keychain itself would be most convenient. Maybe you already do that though, and it was just missing from the vehicle I checked out.
Better customer service.
I do not know if reimbursment comes under this area but this is a complex and difficult system. It is time consuming and often I dont even file unless the trip is over 100 miles.
make things more known for those that do not use vehicles every day

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### ***Comments for Vehicle and Travel Services, continued***

Rules cause inconvenience and heavy paperwork burden. Five years ago I could pick a vehicle up late Friday and keep it at home for leaving on a work assignment early Monday morning. Now I must pick up Monday morning which leads to less time to work at an assignment as I must come in and wait in line with all the other people Monday morning with same issue. Paperwork is a hassle and not worth the extra effort to split out the mileage from work to home which is treated differently than trips from work directly to assignment. Must also keep track during week of mileage I would have driven from work even though going on assignment directly from home. The inconveniences have reduced efficiency. Cars labeled with State Government all over the place has caused confrontation on trips when at assignment, stopping for gas/drink at station and the road. It's my perception we are putting employees in danger from random anti govt and criminals (forced rear ending)
The checkout system at Secondary is pretty slick. But if you do not use it all the time it can be confusing. Unless someone else happens in and can offer you a hand, you feel like you are left stranded. It was nice when you actually interacted with a live person. This goes the same for the fuel pumps. They are antiquated, which is fine, but the process for using them is not clear.
Provide information about where we can have details done on our cars, which are filthy and the processes in which we need in order to get those done.
This group does a great job!
I do not regularly work with VTS. The only time I contacted VTS was when the State of Michigan vehicle I was in broke down. VTS was extremely helpful and courteous. They made arrangements to tow the broken down vehicle to a nearby repair shop and set up transportation for the remainder of the trip. (Whose fault was it that the vehicle broke down, the AC wasn't working and the windshield wipers were nearly useless? I don't know.)
I coordinate/maintain a maintenance schedule for the Kent County Vehicle Fleet. We do need additional vehicles to meet our needs, we don't need hybrids as the one they sent the Business Manager will not allow in to our rotation We do need additional road worthy vehicles (we may be urban but five minutes out of urban we are rural) so would like to see 4 wheel drives or at least, small SUV's. Overall, VTS is very easy to work with.
This survey is not user friendly....I do not understand it. I can tell you I don't know what DTMB does, and I don't understand this questionnaire. I can tell you that MISACWIS does not work and is not user friendly.
I don't know who is responsible for deciding what type of vehicle a field employee receives, but in 20 years I have never been asked. We are on the road 4-5/week all year, in the country, on sometimes terrible roads, and we could be at least asked what type of vehicle would work best for us. I have researched vehicles that are less expensive than the impala that I've been issued and no one seems to care.
Wiper blades need to be replaced more frequently.

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### ***Comments for Vehicle and Travel Services, continued***

One foggy morning at 6:00 am we picked up a car with a severely deflated tire. Not familiar with the area it was unclear where to take the car to have the air issue addressed. I understand that as employees we should report issues, however, I would appreciate knowing that cars are checked by DTMB employees for a minimum of drivability and safety issues before they are checked out again after each use.
Give a quick FAQ in the glove box in case we have questions on who to contact for certain things. (getting gas, accidents, warning lights, etc)
I think they do a pretty good job already. So far everyone I've been in contact with has been great to work with and very responsive.
I really like the automated kiosk at the point of pick-up. The cars are always clean/reliable. It is difficult to "gas up" after a trip. (The instructions are frustrating--I have tried and failed a number of times trying to gas up after the trip.) Overall Vehicle and Travel Services does a fantastic job.
I don't have any recommendations at this time.
Make vehicles accessible to all MDOC offices. I feel it would be safer to drive a state vehicle versus a personal vehicle in that line of work.
assign vehicles based on usage - I travel overnight a lot and a trunk the size of a Ford Focus is too small - much of my "stuff" has to go in the back seat so it is visible and vulnerable
Faster processing of reservation changes
Great section to work with.
Nothing
Have a restroom available at Secondary for use :-)
Lengthen the time at secondary to allow for a pick up period earlier than 15 minutes before your reserved time
keep up the very good work you guys and girls do
I don't have any complaints about my vehicle. When it needed to be fixed DTMB approved the repairs and I was back on the road again. Seemed like an easy process.
Stop the current system when you need road side assistance. You're on hold with the 1800 # minutes, On hold with Georgia, they call a truck an hour away to go in order in their list, and you have to wait 4 hours to get pulled out of a ditch. WASTE OF TIME and MONEY

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### ***Comments for Vehicle and Travel Services, continued***

I have only used vehicle travel 1 time this year for training purposes and I found the computer to sign up to use the travel and the keiosk easy to use.
Employees should not be responsible for maintenance of vehicles unless there is an immediate need for maintenance. Employees who are serving the community through child and adult welfare should not be expected to remove snow from and around vehicles before leaving for emergency contacts with clients.
Vince Reynolds is a great resource and problem solver. Give him a pat on the back for a job well done.
Not sure
Good job maintaining fleet.
Make policies and procedures more easily accessible. Books are no longer in the glove box and I am told the are no longer being updated. How are we to know what procedures are correct?
I feel they have done an excellent job of providing travel services for me.
Allow preventative maintenance on vehicles. Specifically transmission fluid changes. Just because the service manual says they can go 100,000 miles without any transmission fluid changes, that's not the reality of it. Once a tranmission starts to slip, we should be allowed to have the fluid changed and the trans inspected, so we don't have to wait until it stops working completely.
very happy with the service, I reserve at the secondary complex several times a month
provide new employees with the proper training to understand time and expenses, vehicle and travel guidelines and general rules for travel would be helpful.
The phone hours listed as to when the phone in the Hall of Justice pool lot is not accurate. Using that phone does not connect to a person before 8 pm nor does anyone retune messages left on that phone.
I do an excellent job!!!
On the form where we mark date, mileage, destination, purpose, etc; another column to indicate pillar or area where vehicle is parked would help tremendously in locating the vehicle in the lot or ramp.
Better maintenance of State vehicles. The last one I drove was missing the passenger side wiper blade.
Make the login process easier when you go to pick up and drop off your vehicle. The last couple of times I used it, I had to go get a password reset but I had wrote the password down correctly. That may have been resolved by now.

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### ***Comments for Vehicle and Travel Services, continued***

In my experience, DTMB makes little effort to understand specific needs of employees before establishing policies that most often make little sense and cost taxpayers more dollars. It is a very frustrating department to work with as there seems to be a noticeable lack of common sense in decision making.
The vehicles for different counties need to be considered. In counties in northern rural Michigan having ford focus as a fleet of cars is unbeneficial. It would be helpful to have a couple of awd/4X4 vehicles in the fleet. Many clients live down "two tracks" or unplowed roads and many times workers are unable to get to the houses in a timely fashion or end up getting stuck. Many days after snow falls back roads go 2 or 3 days without before being plowed.
The job being done by Vehicle and Travel Services is so professionally done, and so complete, I cannot think of a single way to improve it. These people are dedicated professionals, and are always courteous and willing to help. They provide outstanding customer support!
VTs is fast and efficient.
We need cars in the northern lower UP that have all wheel drive and winter tires not all seasons
Be consistent
understand that not everyone they deal with is m-f 9-5
New travel log is tedious and requires too much detail
Vehicle services are only used through the local office.
Travel logs may not be a "one size fits all" form that can work the same for EVERY different department, and sending out forms without even having some real drivers test them beforehand can be a time-wasting disruption to drivers, when the rules change so frequently (and again, don't always apply the same to every department the same), and so many changes at once. There just needs to be a lot more thought and effort put into forms and rules before just sending them out and continuously tweaking them for months before it settles down.
Hire someone to perform routine checks of tire pressure and fluid levels in the cars, so field workers do not have to take time out to correct tire pressure correct and the fill the windshield washer reservoir, especially during winter weather. These are safety issues as well.
It would also be make life easier and safer if state cars in uncovered lots were moved to different locations in the parking lot to allow snow removal from the areas designated for state cars.
Allow the county inmates to service, clean and wash the state cars as they have in the past.

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### ***Comments for Vehicle and Travel Services, continued***

I do not have a vehicle assigned to me but do handle issues on occasion for my supervisor. I have not had to work with the department a great deal.
n/a
I have received conflicting information from them. For instance, getting an approval for an oil change. Then, when getting there to have it done, someone else refusing the oil change.
I lost a key and requested permission to have a copy made two weeks ago. Still have not heard back one way or the other.
I have not needed "Vehicle and Travel Services" assistance as I have only been a passenger in a State vehicle to go to training. I have never had to deal directly with Vehicle and Travel Services.
I wish there was a cleaning/gas station near the return center for state vehicles so you have a reliable place to return the car in good shape or the condition in which you received the vehicle.
we have one specific truck that came with off-road tires - or so they were called off road tires. This truck is used as a plow truck so we are spending a lot of money monthly to use the truck with a plow. The tires on the truck are street tires and it makes the truck difficult to use in the way we are paying for it to be used. I've personally been stuck in snow at least 2 times per year while trying to plow our parking lot. When we called to request tires that fit our needs we were told no. That shows a lack of understanding of our needs and a lack of concern for our needs. I understand that every request can't be met but ones with a business case should be more seriously considered.
It should not be so difficult to get a vehicle to meet our requirements. We request vehicles with off-road tires and when they arrive they have street tires. They do not hold up. We drive two tracks in the sand and dirt the majority of the time. The sidewalls blow out on street tires and they get replaced anyway. Then when it is time to replace them, its like pulling teeth to get anything besides what is already on there.
They do a good job.
Having yet another p/w to remember for use of the motor pool is problematic. When using a state vehicle, the fuel card needs to allow it to be used for windshield wiper fluid. Having to pay for it and request reimbursement via a different system is stupid and a waste of employee time (and thus cost).
VTs assumes you know what to do for service needs. Information not readily available, feed back not provided when entered at kiosk. How do I account for time when having vehicle serviced?
allow our agency to take vehicles to a closer facility to get new tires instead of miles away with a contracted facility.
test the usability of travel logs prior to insisting on thier use.

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### ***Comments for Vehicle and Travel Services, continued***

Chairs in the waiting room would be nice if some of them had no arms for the law enforcement personnel.
Vehicles have no way to have a laptop ergonomically accessible (like police vehicles, mounted on an arm). We have too much equipment loose in the vehicle as we are provided no storage other than the trunk. If in an accident, stuff will go flying.
Make it easier to find policies/procedures online. Where do I find car wash info, or is detailing allowed on fuel cards? Do I find information on the Intranet site, public Internet site, or do I call them? Sometimes it is not clear whom I should call.
Vehicle & Travel Services personnel are knowledgeable and I have had no issues in dealing with this Department.
They need to take into account department needs that make coming in for a travel car costly to the state by forcing auditors to have more travel time than audit time which they bring in revenue to the state for every hour of audit time.
Nothing
It's difficult to obtain items for our vehicles in our remote locations (windshield wipers, washer fluid, oil) because we have to make an appointment and drive 35 miles into town to a service station. It would be easier if we could purchase the items with the Fuel Card.
Travel services agenda is not aligned with my business needs and is counter productive to my business model and ability to deliver services to my customers.
Nothing
Nothing. My interactions with VTS have been great.
provide more local opportunities to easily obtain services such as car washing.
It is very confusing to figure out the process for routine maintenance on MAPS cars vs state owned. I recently had an employee take his vehicle to get it detailed at one of the vendors on the list provided to us only to find out that we don't have an account with that vendor and they wouldn't accept billing MDOT. Had to call our Central Repair shop and have them talk to the vendor to explain how to charge us for the service. Sending in travel logs the way we do is time consuming and as archaic as a stone tablet. Most field staff have Ipads. Why don't we have the ability to fill out a web based travel log and submit direct to travel audit? Keeping a log on paper and then transferring it to the excel or word document to email it takes twice as much work.
I realize it sounds lazy, but I don't feel I should have to do any of the maintenance like washing or cleaning on the vehicle. I don't have an assigned vehicle and only use them occasionally. It is a big hassle when I pick up the vehicle and it needs to be cleaned or the tires are low. Isn't that why we maintain a maintenance staff? The department is paying me almost \$40/hr for me to put air in tires. That sounds like a waste of time and \$ when they could hire a part time kid at min wage to take care of these sorts of things a couple hours a day or week.

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### ***Comments for Vehicle and Travel Services, continued***

Nothing. the new self-serve kiosk is wonderful. easy to use 24/7. when I have had issues in the field motor pool (particularly Bob @ secondary complex) has been very helpful, and reassuring.
have an assigned person to do the maintenance of the District's vehicles.
Have more options available on a vehicle. I received a seasonal truck and when the topper broke and was not as useful, VTS informed me I would have to buy one out of my unit's budget. I don't think I should have to do that with a seasonal vehicle that may get turned in.
It would be nice to be able to request vehicles from DTMB. We had our two best trucks taken out of our pool, but the crummy unreliable small trucks are still in our lot, and I don't feel comfortable using them.
Vehicles are often dirty and low on gas. Building manager will only "shotgun" reminders rather than deal with the individuals-----this then might allow them to think "I'm not the only one doing it." when vehicles need to be moved, it seems we are always the ones called upon, other divisions are "too busy." PLEASE, PLEASE, PLEASE, ENFORCE THE RULES!!!!!!
Not all of the vehicles have USB outlets for phone charging. When the phone migration to the iPhone 6 happened, the otter box defender cases do not allow for the "cigarette lighter" charger to fit into the slot at the bottom of the phones. There is no way to charge a dying cell phone when in a car that does not have a USB outlet.
Get rid of travel logs, pointless in this day and age.
Make mileage reporting form more user friendly or better yet eliminate it. When an adjustment is made to vehicle hours please give me details as to why that occurred. If they deal with travel expenses they need to put people in charge that understand the rules and not treat people like they are criminals when they don't fully understand the situation,
Maintain the cars. I don't appreciate having to put in washer fluid or service the cars in other ways.
The Gaylord Office either has passenger cars which are excellent for trips to Lansing or local meetings or LARGE pick up trucks which are way too excessive for some of the field work that we do and as a female intimidating to drive. The smaller pick ups are too cramped for space in the passenger cabin and make it difficult to access equipment in the back without crawling into the truck bed. Would Vehicle Services ever consider going back to leasing Jeeps/or another type of SUV where the seats can be folded down for equipment access - which was always a preferred situation in the past.
I have no idea where to get the vehicle washed.
If I order a vehicle with power windows I expect to receive a vehicle with power windows. I ordered it with power windows for a reason. I have a lot of contact with the public and when a person comes to my passenger side window to ask a questions I have to put the vehicle in park, take off my seat belt, reach across the vehicle and manually roll down the window, or get out of my vehicle to speak with the person. it is very time consuming when power windows would solve the issue.

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### ***Comments for Vehicle and Travel Services, continued***

I am satisfied with VTS
Make the emergency/on-call number more readily available to users. Put the number on the key fob, or somewhere in each car, and post it in the car check-in/out area.  Please stop putting the responsibility of the car maintenance on the individual user. When checking out a vehicle, I am usually dressed professionally. I do not plan time nor am I dressed appropriately to stop and wash a car, fill the windshield wiper fluid or find a tire service company in a strange town to check on a low tire.
Vehicle services do an outstanding job. Their staff is always willing to help (during normal business hours).
VTS does a good job. No recommendations.
A more convenient process for using cars in the Cadillac Place Motor Pool. Unable to leave car in the garage if needed.
I had to pick up a VTS vehicle in Lansing. I was not informed that I was supposed to bring my SOM ID card to get in the gate. The address on the VTS vehicle form I was sent was wrong. The city was listed as Lansing (instead of Diamondale) which resulted in getting lost while using a GPS. The person working at VTS laughed. The car I received had problems with the door locks, the brakes squeak, and I believe there is something wrong with the steering.
They need to better understand the travel needs of individuals that travel regularly for the state.
VTS on Main Street is Terrible! Mechanics are good. See it for yourself.....
People regularly leave gas tanks less than half filled with fuel, which is a huge inconvenience. This has happened many times to me, leaving me late for important meetings because I have to stop to fuel the car. A simple "please fill the gas tank" message to the previous drivers is not enough. There needs to be more accountability. What's the incentive to fill the tank if I'm regularly left with 1/4 or 1/2 tank of gas? Also, asking employees to do maintenance and wash the vehicle is unrealistic. If people aren't going to fill up the gas tank, they're certainly not going to stop and wash the vehicle. Putting wind shield wiper fluid in a vehicle is also not a good expectation for the driver. These things should all be managed by DTMB as part of the service. Also, the computer has given me vans to drive before when there's only me in the vehicle, once all the way to the UP. When I switch the choice from "any vehicle" to "midsized vehicle," it gives me a car instead. This should be checked.
VTS is always improving and has improved a lot in the past year! However, in the filed, vehicle repairs and maintenance seem to take a lot longer with the new VTS system, than they ever did when our reception/office management handled the repairs for the fleet vehicles directly. Plus the whole process takes much longer than the old process. This system might be an improvement in management of the fleet and the accounting, but it takes more time for the user than the old system.
Leave an written explanation in the vehicles of how to use the credit card to get gas... Other than that, this is one of the BEST sections in DTMB!

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### ***Comments for Vehicle and Travel Services, continued***

Again, an opportunity for training at each agency's location.
Provide a motor pool for Northern Michigan.
Everything has been great for 3 years.
It makes me feel appreciated when they wash my vehicle after service.
I do not have a vehicle that serves my needs. I am issued a mini van to cover 40,000 miles a year in rural northern Michigan. THIS DOES NOT WORK. However, whenever the issue of my safety is brought up, it is disregarded. We do not have cell phone service in the majority of my work area, and when your mini van gets stuck, you have to walk sometimes miles to get cell phone service to get a wrecker. Safe? I think not. PS. Mud is just as bad as snow.
Ensure that everyone plays by the rules; returning vehicle clean, fueled, etc
Update hotel list
Get rid of this contract too. We could outright buy the vehicle and maintain it cheaper then what is being paid each month for leasing. Monthly rates are ridiculous. Nobody in their right mind would pay these rates and think it is a 'good deal' in their personal lives. Tell me how DTMB thinks this is good business to maintain this contract.
Be a better listener to customers needs instead of trying to determine customer needs on their own. Improve communications with customers, work on timelines for vehicle delivery.
The DHHS should follow the same travel policies as the rest of the departments or vice versa instead of penalizing its employees by not following the existing policy.
When you call in to get a task pre-approved and then have the service department call a few days later and be told they are not approved wasted time of staff and the service agency.
Contract with a company that has people that speak and understand the English Language as their First Language. One of my employees recently attempted to report a traffic crash and the person he spoke with could not speak coherently in English. A ten minute phone call took approximately one and one-half (1 1/2) hrs
see if there is a means of duplicating the information to the employee that accounting section is supposedly using to verify destinations and travel expenses. Open documentation to all involved parties. A way of documenting the trips as they occur, say you drive to Ann arbor for a meeting at the medical center then proceed to lunch, then on to another meeting at a second location. Accounting seems to desire a play by play, destination by destination description. Is that obtainable by GPS tracking with times etc.?

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### ***Comments for Vehicle and Travel Services, continued***

Just like with all other types of communication, the message does not always make it to the staff who need to see it. Maybe a POC does not share the information with all the staff? Utilizing the MDHHS home page to communicate information is a sure way to at least ensure everyone had the opportunity to see the information. Whether they do or not.....
Obtaining a State vehicle is so time consuming I don't even bother trying to get one anymore. Instead, I just seek reimbursement for the cost of traveling in my own car. And the process for reimbursement for travel expenses should be streamlined and easier to understand.
The sign in and sign out process is impersonal and convoluted. Could we go back to handing keys over a desk to real people???
Better selection of vehicles that caters to field staff in Northern Michigan (need vehicles that are good in the winter)
It is not always possible to accurately predict return times for state vehicles. I have often significantly over or under estimated the time I will need the vehicle for, and then get e-mails because I don't return the vehicle on time. Is there a way to adjust reservation times that can account for this level of uncertainty?
I have been satisfied with service I receive from Vehicle and Travel services.
Need to clearly define the policy when dedicated pool cars are needed and what special requests are.
Let us pick up our keys from the VTS staff during business hours.
Revert back to the old expense voucher new computerized system NOT USER friendly . You took a understandable process and made it complicated. You took something very simple and made it rocket science
They also do a good job
Start helping employees, instead of trying to find something wrong with my empl,oyees.
I like the new vehicle checkout
VTS is one arm of DTMB that is dedicated and driven to customer service. They are a model that other units inside DTMB could certainly learn from.
Shrivel up and die. Vehicle services is something imposed on us by force. It is not and never has been something set up to help us get our work done.
the vehicle reservation and pickup systems were confusing to understand when not done regularly.

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### ***Comments for Vehicle and Travel Services, continued***

VTs needs to better work with its customers everywhere. I use my own personal vehicle if I have to get a pool vehicle since most of my travel comes up at the last minute. Since they moved the vehicles to the hall of justice also makes it inconvenient for me. why do I want to pack my car up to unpack it and reload. or run over there and grab it then pack it? The whole idea is crazy and makes no sense.
Take more time with the maintenance and service of the vehicles. Most of the vehicles that I have been assigned are in need of maintenance. I have contacted Vehicle/Travel services by email and left comments regarding issues I have had with the vehicles. If I happen to get a vehicle that I used in the past, the same issues exist. For instance: engine lights activated, low tire pressure, dirty interior filled with trash, no ice scraper/brush, grinding brakes.
Excellent service and very customer satisfaction oriented.
Make it easier to have vehicles available and the vehicles we have get the proper service done.
I was denied repairs on a older vehicle making it unsafe. If vehicle is not to be repaired it should be replaced promptly. When vehicles are due for replacement the procedure takes much to long. I drive many miles a year and depend on a good dependable vehicle/I do not think this is acknowledged despite my repeated comments.
Most of the time, this is NOT a problem- but it would help if the program would allow for more specific vehicle requests when possible, or at least a selection of what NOT to provide. Some cars are just not comfortable for my back, particularly for long drives. Thinking about it now, I wonder if the comment section of the request would take care of that. I usually ask the staff in the ramp about what I need to do for maintenance (they do it), but they can't always help with a previous vehicle assignment once I get there to pick it up.
N/A
If VTS was open a bit later in the day it would be helpful to those that travel often on back to back days. We have been encouraged to use VTS for fuel, but not allowing cars in after 4:15 limits that option when you return at 4:45p and are back on the road by 8a the following day.
Would like to better understand the process to maintain my vehicle and services that can be utilized.
General satisfaction in this area.
Provide more administrative support to agencies regarding travel regulations and policies

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### ***Comments for Vehicle and Travel Services, continued***

N/A
The process of using local repair facilities is ridiculous and inefficient.
When I order a vehicle I have to justify everything I need/want. When I get the vehicle I ordered I very rarely get what I ordered and with no notification that something has been changed on my order. If I feel there the tires on the vehicle I'm driving are no longer safe for the conditions I'm driving in why is authorization denied based solely on the tread left on the tire?
I've used the services only once but it was difficult to set up the service originally.
Make information regarding servicing my vehicle (wipers, washer fluid, car washes) more readily accessible/known.
At the vehicle lot under the Hall of Justice, the touchscreen checkout is somewhat inconvenient, mostly due to screen real estate. A physical keyboard would be helpful. Also some "out" indicator from inside the garage; my first time using that lot, I did not know where to drive the car to make a door open.
Get with reality and compare costs. Money spent on VTS is outrageous compared to purchasing a vehicle. You don't need to an accountant to understand the amount of money we pay is significantly higher than purchasing.
Require departments to follow VTS standards and not make up thier own. Make clearer procedure for vehicles not stationed in Lansing. Allow use of credit cards for travelers - simply paperwork and cut down on out-of pocket expenses. Develop a methind of scanning receipts directly in MiTES.
Vehicle interior are occasionally not clean.
The database process to claim a reimbursement is not user friendly a better process needs to be development to get an employees reimbursement.
There have been several instances this past year where gas cards were not working and shut off with no warning. VTS does a horrible job of tracking maintenance records and is not user friendly.
offer pick up trucks or other 4x4 vehicles in Lansing
Nothing, every issue I've ever encountered with using motor pool cars has been handled quickly and cheerfully. I've received nothing but the best service from this group. Thanks!
More information on the Wheels program. Eliminate pool cars or at least ensure pool cars are maintained in a safe manner and have all proper documentation, i.e. insurance. I no longer use the pool vehicles due to numerous (more than 5 occasions) problems (Flat tires, poor tire condition, filthy stinking vehicles, general poor condition of vehicles that I fear jeopardize my safety).

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### ***Comments for Vehicle and Travel Services, continued***

I'm an occasional user: 1) so if a vehicle looks like it needs washing, I have to rummage the glove box to find the info on how to pay for a wash as I can't remember. It'd be so very handy if a sticker were placed right on the dash indicating how to pay for a wash, the frequency per trip, and "only if the vehicle appears very muddy/salty" - something like this. 2) add just one more sticker on the dash reminding drivers to please be kind and turn down or turn off the radio before exiting - so that it's not blasting for the next driver.
I interpret this question to include expense reports for business related travel. This process is unnecessarily complicated and just painful in general. Please zero in on the specific individuals that try and book first class tickets and eat steak every night. Take it easy on those of us trying to claim a breakfast burrito at the airport but cant because we don't have a receipt or didn't start our trip prior to 6 am. Having to fight over such small amounts is a waste of everyone's time and state money. Travel is already kinda stressful and this process makes things worse. It shouldn't.
ICV cameras. Have plenty of parts in stock so techs don't need to wonder where they get the parts from.
The motor pool request is super easy to use and reserve a vehicle. Check in and check out is really user friendly.
Make it easier to locate and navigate the website
Be more client centered and be more polite.
We have pool vehicles.
Try to make sure all the staff know that extra seats not ordered in vehicles are not the drivers responsibility to keep/store for the 6-7 year time frame. If not ordered take them out and don't deliver to driver.
I supervise inspectors in the upper peninsula who have trouble getting snow tires while here in the Okemos office building parking lot sits a Ford Explorer. It seldom leaves the lot and has never been snowed in.
Reduce the monthly costs associated with having to keep this vehicle. I believe this system in general is a rip-off to state government.
Vehicle and Travel Services is all computerized. There's no one to discuss issues (face to face) with vehicle reservations when a problem arises.
all areas should be treated individually - example areas with high frequency for travel should be allowed to use some exceptions based upon the nature of the work performed. One size fits all doesn't work for all areas.
I drive a car every week back and forth between Munising, MI and Newberry, MI. I would really like to have an all wheel drive car for the Winter-which can last 5 months plus in the Upper Peninsula.
n/a

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### ***Comments for Vehicle and Travel Services, continued***

Allow us to get the vehicle to fit our needs. Do NOT require us to obtain basic vehicles with manual door locks and manual windows-- automatic is the safest way to accomplish field work. The fee structure is very expensive for a basic vehicle, it is cheaper to purchase on our own, even with maintenance & fuel. Allow us to determine the vehicle we need for our tasks. We should not have to "settle" for what you think is best. Why does it take so long to obtain a new vehicle? you can buy one of a lot in a day--yet it typically takes 6 months through your "service"--which is not quality customer service at that point. Where is the instruction manual on how to wash, etc. And finally, an oil change was denied because there was an error on the print-out from the oil change place--wow is that poor business or what? We are the ones "working" our vehicles & should know best. If it will be monitored, the opposite should occur-notify us when the oil was not changed - before we need a new engine.
Have an emergency number/contact at VTS motor pools in case someone has a problem before or after hours when checking in/checking out a vehicle. Also, a couple of times I have had to travel more than 2 hours in nasty weather so I transfer emergency equipment from my personal vehicle into the state vehicle just in case (i.e. mini floor jack, jumper cables, fluids (anti-freeze, washer fluid, oil), blanket, flashing emergency light, flashlight, vest and gloves. I thought it would be a great idea if you would allow people to request an emergency kit made up of some of these items if they are traveling far or for a number of days. For example, if I just have a flat tire, I can fix it myself without having to go through the lengthy process of going through Wheels, but it'd be nice to have a mini-floor jack (quicker and more sturdy), tire chucks, a bright vest and orange cones or a flashing light. Also, if someone had to wait in cold weather, at least an emergency blanket to stay warm.
VTS is one of the best in DTMB, other division in DTMB should take note of their service.
They do a great job!
If this is state car service, then it meets my needs and they do a good job. If this refers to Concur/Conlin Travel, they are the rock stars of customer service!
Provide pool vehicles located closer to my home
After 3 winter seasons of continual fear of driving the car and the type of tires sliding around . I would like to receive new tires that will allow me to drive safe and not fear of being in the ditch due to weather issues.
Make certain that vehicles are cleaned and have fuel (or on-site access to fuel) before the next person picks up the vehicle.
I am satisfied with the service that VTS provides
get rid of the ridiculous time requirement on travel logs.
No improvement. They are great!
Neutral.

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### ***Comments for Vehicle and Travel Services, continued***

There are too many small cars (Ford Focus) and not enough trucks capable of accessing off road DEQ sites of contamination. We need clearance for rough track roads as well as 4-wheel drive.
The vehicles need to be adjustable for various drivers. There is a Chevy Colorado truck for which the seat back is not adjustable and is meant for someone 6' tall or more! Please be sure vehicles seats and seat backs are both adjustable before purchasing.
all good here!
disband
Better communication of how the whole process works. This was my first time using a state vehicle and I did not have a clue. The gas card did not work. They told me when I picked up the card "Sometimes they work and sometimes they don't". Well it did not work and I had to pay for the gas myself because I was told to return the care with gas. When I asked about getting reimbursed, I was told "Submit the bill to your supervisor and ask them to approve the reimbursement."
It is difficult to get maintenance done because there aren't places I can quickly take the car (for instance: for an oil change). I have to make an appt, drop the vehicle off, then return to get it. This takes up valuable time (for which I am getting paid).
Keep up the good work
Provide an update on expected delivery dates. Hard to manage a budget without this.
I am also required to submit State Car logs to my MDCH accounting office. It's duplicating information that DTMB already has when they can provide all that info directly to the MDCH staff. It's a lot of extra paperwork to require people to do when it's already captured when I use state cars.
Not sure.
Vince Reynolds is fabulous.
Our county is in a rural area and we could use more all wheel drive or four wheel drive vehicles. Several of us have gotten stuck in the winter on back roads in the small cars that we have. It is unknown if a county is able to request this however it would be very helpful for more rural areas.
Keep our vehicles cleaner. Replace tires sooner.
Understand what we do so that they can better meet our needs
Whne traveling longer distances assigning new cars to the driver would be appreciated.

*All comments are unedited and unfiltered, with the exception of the replacement of profanity with asterisks (\*).*

### ***Comments for Vehicle and Travel Services, continued***

The service is usually responsive and available. However, I wish that they were more flexible about charges to the wright express card. It was easier to charge oil changes, car washes, etc. rather than reimbursing or getting approval for simple services.
The process of being reimbursed for and requesting travel is a quagmire.
Vehicle service takes too long to schedule and complete.
make sure that more people clean the vehicle for the next person to use
I am just thrilled that I can pick up a car downtown now and leave my own vehicle there too.
NOTHING!!!
n/a
The system you have to navigate to enter travel information for reimbursement and enter for individuals you manage, is extremely confusing to use . It appears that most websites/systems utilized by SOM workers & the poublic are all confusing and difficult to utilize.
Nothing! I will use my own vehicle from now on! After I was threatened with disciplinary action by a DTMB employee who 'concluded' I was guilty of smoking in a vehicle and leaving it full of debris I decided I would not bother with agency vehicles. Also, when the DTMB employee was found to be in gross error of his summation he would not apologize for his error!
Would be nice to be able to secure the occasional use of a more durable (AWD/4X4) with special permission. I have on occasion taken cars where they should not be taken. I take my responsibility to not damage state vehicles seriously, but in lieu of having a truck available, I sometimes have no choice. Otherwise, the answer to the question of vehicle assignment meeting my business needs is 'strongly agree'.
Make it easier to arrange for 4-wheel drive vehicles in the winter and for necessary all-season field work.
They refuse to put a preferred air pressure in my truck tires based on the load and went with the truck sticker instead leaving vehicle handling very poor. I had to fix it myself.
not sure what to do if I ever have a flat tire, etc.
The guys in the repair end of VTS are a great bunch of guys!! They always work with me, explain the problem, and get it fixed ASAP! Usually while I wait!!!
Current work truck style patrol vehicles are unsatisfactory. Return to LT models.
work faster

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### ***Comments for Vehicle and Travel Services, continued***

While it is not DTMB function, it is an issue, often times when picking up a vehicle, it is left a mess by prior staff to include spills, trash and at times less fuel then reported. When the kiosk is down, which does not happen often, their appears no back up system. This caused an over 1 hr delay on one particular trip for myself.
I use the motor pool and I've always been satisfied with the service there. I would suggest that the touch screen used to check out vehicles be tilted upward enabling a user to more easily read the display without needing to crouch.
I only use the web site, no communications. Web site could be improved by allowing us to change an existing reservation without cancelling it. For example, if I need to leave an hour earlier, I can't check out a car an hour earlier without canceling then re-reserving it. Why can't I just go in and change my checkout time by an hour without having to cancel and re-reserve?
Have more trucks and 4 wheel drive vehicles available for seasonal vehicles.
After my last rental I informed VTS the vehicle I was in needed new windshield wipers, they told me I should have bought them?
This is one of the few things that DMBT does that works and has good people that treat you like a customer, providing real service. The travel agency system is still worthless and just allow employees to do their own travel arrangements.
Currently, I don't communicate directly with Vehicle and Travel Services. We have a one point contact who communicates information to us and shares information back as needed. As a manager, some vehicles are "assigned" to me, however, I don't physically drive them so I'm answering neutral for that reason.
The last vehicle we picked up did not have the extra key. It also did not have the proper MAP information in the "packet". But because it was the same vehicle we had used the year before, the correct MAP information was still in the glove box, in the envelope it was mailed in. A little more attention to pre-pickup "inspection" might be called for.
When comments are put into the kiosk upon return of the keys (i.e. brakes squeaking, oil change, light, low tire pressure etc. the vehicle needs to be taken out of service. This prevents someone else checking those keys out and driving a vehicle that needs service.
Allow pick up of keys at least 30 minutes before.
The maintenance employees at VTS are very friendly and helpful; they can be trusted to finish the maintenance on my assigned vehicle in the time frame given.
Offer vehicles to my county office that will meet the needs of travel in a rural, backwoods, unpaved roads as well heavy-snow areas.
Last summer I had a vehicle breakdown in Ironwood 90+ miles from the office in Baraga. I was very impressed with their concern and ability to help get me back on the road.

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### ***Comments for Vehicle and Travel Services, continued***

I would like to request a certain model. I have a very tall person traveling with me and the large category does not always mean any sort of comfort for this individual. For example, there is a difference between an Impala and a Focus.
N/A/
I would like more communication opportunities with VTS so that I know the status of my vehicle.
Go back to assigned vehicles or assign vehicles to divisions so there is the proper vehicle for that division, an impala or other 2-wheel drive don't do well as field vehicles in some areas
Make locations to wash / detail vehical closer to work sites
expense voucher some times difficult to navigate
Fast and quick resolution to fuel card problems, kind of confusing as to who/when things are suppose to be done (recommended vs approved, and no one know who did what and when). Inconvient drop off point for vehicle, esp. in winter (if you only have one state car, how do you get picked up? Personal vehicles are not allowed in the lot, so you have to use the visitor lot. Not a problem 8 months out of the year.)
No suggestions.
Flexibility needed to maximize uses of state assigned vehicles. Many employees opt to use personal vehicles as the cars are park in state own facilitates and cannot take home which is closer to the destinations OR state has to pay overtime for employee to drive back to OWS. Opportunity for improvements in cost savings, efficiency, and employee morale!
Tuscola County would benefit from having at least one 4-wheel drive vehicle for children's services especially during the extended winter months. Many homes are inaccessible during poor winter weather and it can be impossible to verify the well-being of children within mandated time frames.
Longer hours beyond 4:30pm at the Hall of Justice garage, earlier hours before 7:30am
I have not had any issues with the service from VTS. I have been satisfied with all interactions and they provided the help I needed when I didn't understand the process.
Vehicles rarely seem clean when I get them. There has been some stuck-on substance on the driver's seat of the van our area uses for months. Does anyone care? And the online travel reimbursement system is an abomination. It seems purposely designed to make state employees abandon their efforts to be reimbursed for expenses because it is extremely difficult and frustrating to use. Who designed it and is that what they were trying to accomplish?

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# Customer Satisfaction Survey 2015

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Department of Technology, Management & Budget Customer  
Satisfaction Survey

Report Summary

**Vehicle and Travel Services**

*July 2015*

## Contents

Objectives .....	3
Survey Methodology .....	4
Survey Structure .....	5
Definitions for Key Performance Indicators .....	6
Key Findings .....	7
Response Rates .....	7
Key Performance Indicators .....	8
Responses for Vehicle and Travel Services .....	10
Next Steps .....	11
Tighten the gap .....	11
“Account” planning for agencies .....	11
Service volume and awareness .....	12
Appendix .....	13
Comments for Vehicle and Travel Services .....	13



## Objectives

The 2015 Department of Technology, Management & Budget (DTMB) Customer Satisfaction Survey is an important part of the DTMB's strategic plan. The results and actions taken from this survey will help ensure DTMB is a customer-focused agency with a customer-focused culture.

This is the first year of this survey and is intended to provide baseline data to serve as the basis for goal setting, change management, and performance metrics.

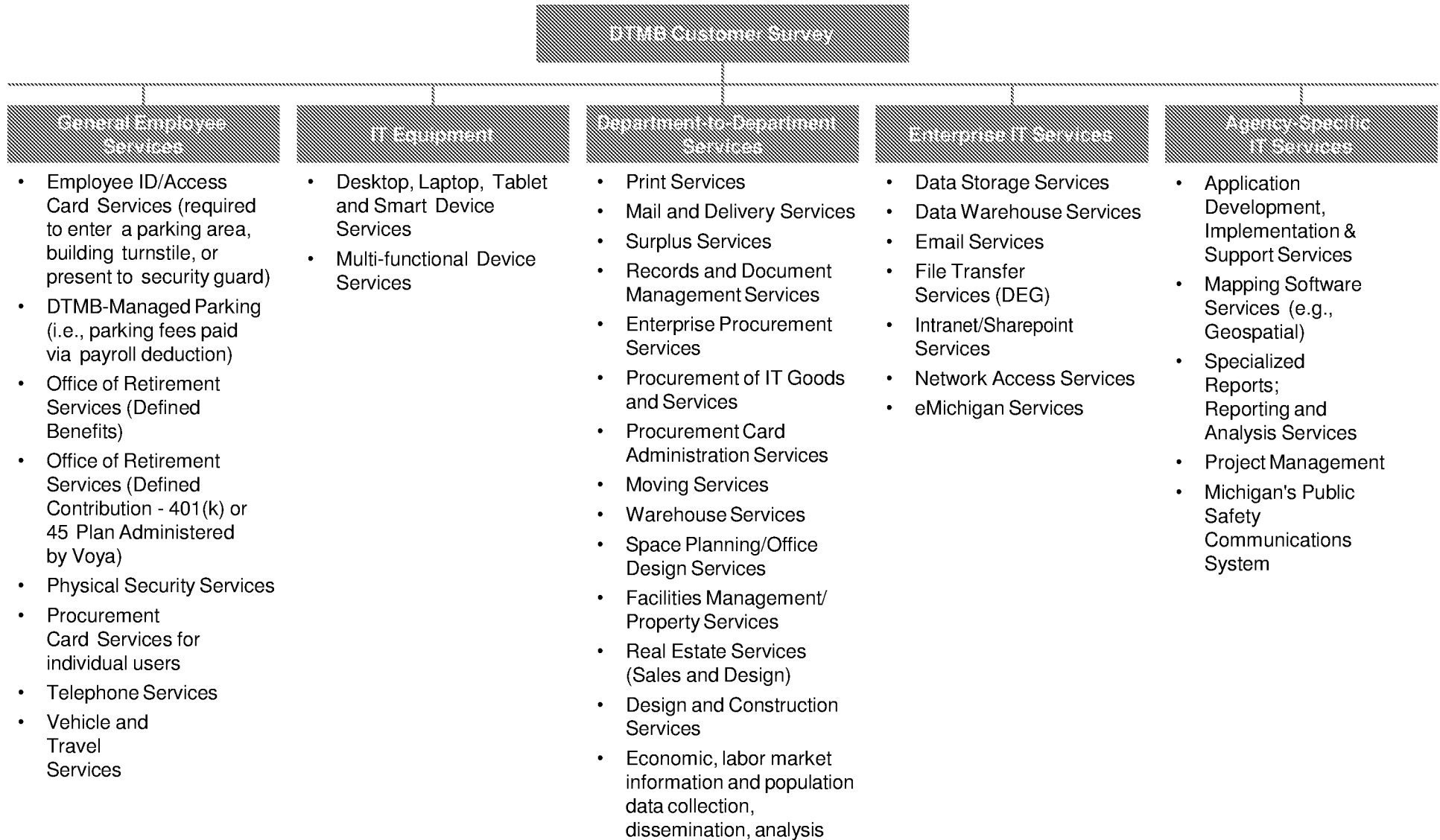
### **Objectives for the 2015 survey:**

- Help fulfill DTMB Strategic Objective 1.3: Conduct a customer satisfaction survey to establish baseline quality of service
- Measure customer perceptions of DTMB as an organization – its level of service, its staff, and the ability of its services to meet the needs of its customers
- Identify and evaluate specific services for customer satisfaction
- Identify and evaluate agency-specific customer satisfaction levels
- Determine areas where customers indicate the greatest need for change, and use that information to accelerate corrective actions
- Validate for customers that their views are heard, acted upon, and that DTMB is acting on those issues that are important to employees
- Determine follow-up actions to increase customer satisfaction

## Survey Methodology

- One questionnaire was deployed via the web to 46,284 State of Michigan (SoM) and Michigan Economic Development Corporation (MEDC) employees:
  - Survey Administration: from April 20 to May 8, 2015
  - Attorney General opted out of participation (Secretary of State opted in)
- The survey was developed based on feedback from service area focus groups and key stakeholder interviews facilitated by PricewaterhouseCoopers (PwC)
- The survey consisted of several parts:
  - Overall DTMB items
  - Items about specific DTMB services, on a 5-point scale with an N/A option as well
  - Open-ended questions for specific services
  - Demographic self-select items
- Respondents were first asked to indicate in which of five service areas they had experienced DTMB services in the past year
  - Within each service area, respondents were asked to identify which two services they had most frequently used
  - Within most of the specific services, respondents were asked several items:
    - 5 'common' items
    - 1-3 specific items for that service
    - 1 open-ended question, typically phrased as: "What can [service] do to improve the way it serves you?"
- Most survey items are on a 5-point scale (1 = Strongly Disagree, 2 = Disagree, 3 = Neutral, 4 = Agree, 5 = Strongly Agree)
- Agree score is the percentage of responses that are a 4 or 5 (Agree or Strongly Agree). The higher the reported Agree Score, the more favorable the result
- Minimum of 10 respondents required for each group to be reported separately
- All survey responses are anonymous
- The following page provides descriptions of how each key performance indicator is calculated

## Survey Structure



## Definitions for Key Performance Indicators

Key Performance Indicator	Definition
Customer Satisfaction	Agree score for the item, "Overall, I am satisfied with the services I receive from DTMB."
Net Promoter Score	Agree score for the item, "I would be willing to recommend DTMB services to my colleagues."
Service Agree Score	<p>Service Agree Score is the average of the 5 'common' items listed below. These 5 items were asked across all services, except for IT Equipment. 'Common' items include:</p> <ol style="list-style-type: none"><li>1. [ABC Services] effectively communicate important information to me</li><li>2. [ABC Services] makes an effort to understand my specific needs</li><li>3. It is easy to work with [ABC Services]</li><li>4. When contacting [ABC Services], I am confident that my request will be handled with a sense of urgency</li><li>5. [ABC Services] holds itself accountable to the commitments it makes</li></ol>

## Key Findings

### ***Response Rates***

Participation overall and by Agency exceeded expectations. Response counts stronger than expected, with all services receiving coverage

#### **Total Number of Responses for Your Service Area, by Agency**

Agency	Number of Responses	Percent of Total Agency Responses	Customer Satisfaction	Net Promoter Score	Service Agree Score
Agriculture & Rural Development	90	41%	27%	18%	53%
Civil Rights	7	25%			
Civil Service Commission	22	15%	50%	50%	70%
Community Health	123	18%	56%	45%	69%
Corrections	146	11%	49%	42%	61%
Education	78	33%	56%	55%	79%
Environmental Quality	244	46%	39%	27%	56%
Gaming	13	22%	77%	77%	62%
Governor's Office	2	6%			
Human Services	399	20%	70%	60%	70%
Insurance and Financial Services	23	23%	70%	57%	70%
Licensing & Regulatory Affairs	173	23%	46%	40%	68%
Lottery	21	47%	71%	62%	72%
Michigan Economic Development Corporation	11	17%	91%	91%	87%
Michigan State Housing Development Authority	18	20%	61%	50%	71%
Michigan Veterans Affairs Agency	17	23%	59%	59%	60%
Military & Veterans Affairs	12	32%	58%	50%	60%
Natural Resources	276	47%	28%	21%	51%
Secretary of State	37	13%	38%	42%	63%
State Police	207	36%	32%	26%	68%
Technology, Management, and Budget	165	13%	77%	73%	81%
Transportation	172	22%	50%	42%	58%
Treasury	87	22%	44%	38%	60%
Workforce Development Agency	19	32%	84%	79%	92%

## Key Performance Indicators

Key Performance Indicators	DTMB Overall	Vehicle and Travel Services
Customer Satisfaction	56%	50%
Net Promoter Score	49%	43%
Service Agree Score	54%	65%

### Overall DTMB Observations

- 48% of customers are highly satisfied and are willing to recommend DTMB services to their colleagues (DTMB Advocate Score)
- Areas of strength that are facilitating customer satisfaction:
  - Customers perception that DTMB is a customer-focused
- Areas of opportunity currently undermining customer satisfaction:
  - Readily available information regarding DTMB services
  - Customers' confidence that requests will be handled with a sense of urgency
  - A feeling that services hold themselves accountable to the commitments they make

## Overall DTMB Observations, continued

### Agency

- There is a wide range of satisfaction scores (88% ↔ 29%) and NPS (81% ↔ 20%) across agencies
- DTMB's most satisfied agencies are Civil Rights, Gaming Control Board, Governor's Office and Workforce Development Agency – all of which higher levels of overall satisfaction than employee "customers" in DTMB
- Agencies at risk include Agriculture & Rural Development, Environmental Quality, and Natural Resources. Most scores fall in bottom 1/9 of all scores for these agencies
- While overall, DTMB has strong scores relative to most other agencies only 70% of DTMB employee "customers" are willing to recommend DTMB services to colleagues.

### Primary Work Location and Region

- Home Office customers are more satisfied than those that work in the State Office Buildings or Remote/Mobile
- Remote/Mobile are least satisfied with DTMB overall, and do not feel that the service they have used hold themselves accountable for keeping commitments made with customers

### Employment Group/Level

- Non-supervisory employees (degreed and non-degreed) are most satisfied with DTMB services and would be most willing to recommend DTMB services to colleagues
- Executives and administrators are the least satisfied employment group, with only 32% willing to recommend DTMB services and 37% overall satisfied. In particular, this group has the least trust in DTMB to get the job done
- Managers and Supervisors have the least confidence that their requests will be handled with urgency

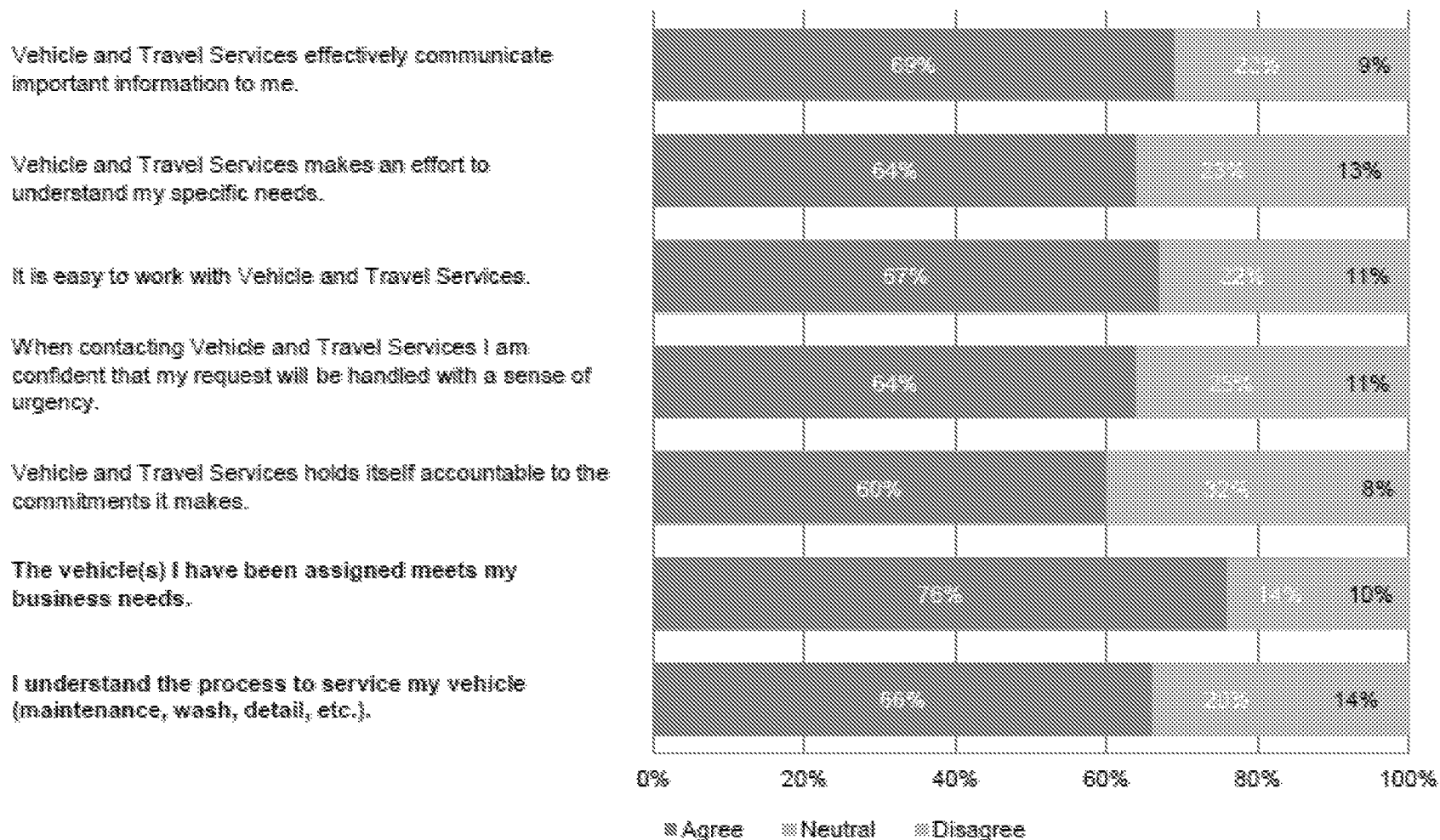
### Client Service Center (IT Helpdesk) and Field Services (IT Onsite Support)

The majority of virtually all customer populations are generally satisfied with the support they receive from Client Service Center and Field Services

## Responses for Vehicle and Travel Services

*Definition for this service: Vehicle and Travel Services coordinates temporary vehicle needs through the motor pools for departments which require transportation services for official business*

Customer Satisfaction: 50%





## Next Steps

### ***Tighten the gap***

- There is a wide disparity in customer experiences (communication, effort, easy to work with, urgency and accountability) across services. Review service delivery approaches for both high and low performing services – learn from your high performers and share lessons across services
- Establish “service basics” guidelines and expectations at the service level – put an approach in place to hold service owners accountable
- Agency satisfaction varies greatly as well. Assess how service delivery and management may need to change based on the needs of an agency and complexity (e.g., more services used, lower satisfaction)

### ***“Account” planning for agencies***

- Large agencies have worse experiences than small agencies. Assess if the demands of large agencies require a more robust partnership model
- Consider having more strategic, agency specific partnership meetings with agency leaders. Leaders are the least satisfied level and don’t trust DTMB will get the job done. Meet with agency leaders, discuss agency goals/objectives and share how DTMB’s various services can support their strategic plans
- Use survey results to guide recurring partnership meetings to understand agency issues, specifically in areas of timeliness, efficiency, accountability and trust
- Conduct wider discovery/focus groups to establish “standards for customer expectations” as outlined in DTMB strategic plan

### ***Service volume and awareness***

- Minimize the impact of low scoring services. Determine root-cause issues driving lower scores for high volume, low service agree scores services – these services represent greatest negative exposure
- Increase awareness and access to information about DTMB services. As part of your communications and marketing strategy, include information about services, how to access them and develop case studies/vignettes on DTMB's success – emphasizing achievement and impact

## Appendix

### ***Comments for Vehicle and Travel Services***

I just had a car that the heat did not work in and it was very cold out, but I reported this and am confident they have fixed it
The vehicles are now being over regulated due to one problem with one employee in one department. More time is spent filling out the travel log than doing the traveling?
The travel voucher is not working right. There is a problem with the drop down boxes.
utilize vehicles that people can use in the field. Half ton pickups without 4wd are silly.
Buy and sell vehicles rather than lease
Provide more information on a regular basis. Have more vehicles appropriate to field work (trucks, all or 4-wheel drive, etc.)
Ensure vehicles are properly maintained.
It is a pleasure working with VTS, especially compared to the rest of DTMB. It is hard to believe that they are in the same department as the other DTMB services.
Post minimum mileage requirements on website along with rates that are already there
Create some cheat sheets for maintenance, wash, etc. I have never been in vehicles elsewhere with so many consistent maintenance issues such as tires, service lights, etc. It does not contribute to a sense of safety.
Drivers understand the way a vehicle is driven. Maintenance schedules need to be flexible in order to meet the vehicles needs. I take much better care of my personal vehicle than I am allowed to of my work vehicle.
Don't understand the process of getting the car washed, etc. I have been in a lot of dirty cars lately. It appears there is a great deal of misunderstanding on this, or a lack of cooperation or both.
Handle my issues in a timely manner.
VTS has done a good job making flyers and other information in my vehicle readily available.
Get new Management that will make staff accountable for their actions. Management shouldn't let it be ok for one person to make up their own rules but allow the next person to do what ever they want (time and attendance).

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### ***Comments for Vehicle and Travel Services, continued***

Get the size vehicle I need. My car is my office including computer and printers, phone GPS files equipment. A Focus is way to small and not safe plus travel in high traffic areas in winter. MAPS is awful to work with.
The new kiosk system to check out cars is frustrating. Hard to remember all the required info: ID number, password, parking space. The key cabinet is cumbersome. Need more time to get the cabinet open and extract the key. Also, the timeframe to pick up a car is too short and needs to be modifiable even on weekends. I had a car reserved for a Sunday but a storm was coming in so I wanted to pick up my car several hours early so I could get to my destination safely. I tried to go online and update my reservation to an earlier time but the system never approved it. I went to try to pick up the car anyway, but my reservation was no longer approved (because I tried to change it)? I made a new reservation from my phone but then couldn't get the car up the slippery ramp in the snow. Wish there still was an attendant to check out cars. I do like being able to park my own car in the ramp, though, while I have a state car.
Allow users to select used vehicles as permanent assignment vehicles instead of pushing new vehicles on them.
I don't always remember where I can get the vehicle washed or maintained (oil change, etc. - if I have to do that). Perhaps a reminder, if there isn't one already (it has been awhile since I checked out a car), with the sign up or window message when picking up the key, or in emailed newsletter.
Since we do not have specific vehicles assigned to staff in our office, it would be helpful if the person in charge of managing the entire vehicle pool in our office took time to detail the vehicles at least 2 times per year. There are some very disgusting vehicles in our motor pool!
There should be some clarification about who to contact when there is an issue with travel reimbursement. When I had a problem with reimbursement, the person who responded to me via email couldn't/didn't write an intelligible sentence and it took multiple contacts to understand what she was saying and what I needed to do to get resolution. It should not be this difficult to get reimbursement for travel!
The system is very cumbersome and does not allow for on the fly adjustments - which is frustrating.
Just last month we picked up a vehicle and it was not in suitable condition to drive. We have had to wait for vehicles in the past because they were going through inspection - so we expect them to be in good condition. We had to put a set of 4 tires on the car the day after we received it - unacceptable!
I really don't like the impersonal way of having to check out a vehicle by computer. I have often have difficulties getting access and go to secondary complex typically for sign out I find often I am having to ask for assistance which they gladly give me. I just find it impersonal.

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### ***Comments for Vehicle and Travel Services, continued***

The recent changes I am seeing have been for the better. I have had one snag, where if I have reserved a car a week or more in advance for a specific job, then have to change activities the day the car is being used, there is no way to correct the number it is being billed to during the check out process.. say a verification for billing at check out or check in. It winds up being a headache at the end of the billing period for both divisions.
When using motorpool, there is no actual interaction with staff person. Therefore, some of these questions seem irrelevant for that specific service.
Nothing at this time; they've been quite helpful!
Clearly communicate to all drivers the process to service the vehicles and minimize how much the drivers have to service. Otherwise, they provide excellent service.
off interactions performed by local /county dhhs staff. Recently I attempted to use the web-page regarding travel reimbursement and found it very difficult to find info I needed. Local administrative support in my office does excellent job assigning vehicles.
Hard wired power inverters not cigarette plug wired. Maps seems to lack knowledge of vehicle warranty info. It cost me and extr 3 days of down because they said a dealer had to do the work because of this. This was not true
There are times in the winter months that the vehicles provided are not able to manage in the snow conditions as the tires may not be snow tires and there is no 4 wheel drive as some conditions warrant in the winter months. In the other seasons, vehicles are just fine.
Everything is such a secret; VTS and DTMB do not treat other departments as customers; nor do they treat customers the way that they should be. Improve customer service; understand the mission and function and then pursue that mission. These departments should exist to make my job easier not more difficult and cumbersome.
VTS needs to work with field units to allow them to keep older less costly vehicles so we can manage our budgets more conservatively. Also this new talk of tracking state employees with a GPS tracking device is an insult. If there are problem employees out there then deal with them through supervision, don't invent a host of new policies and spend millions to hamstring everyone over a few bad apples. We routinely travel long distances and stay over night for multiple nights. Of course we need to use common sense but its not realistic to expect an employee to sit in their motel room all night and not visit a store or a restaurant.
I've had it happen more than once that when I come to get my reserved car, they are washing it, so I have to wait for them to wash it. This wouldn't be an issue except that I usually have a meeting scheduled and waiting for them to wash the exterior of the car makes me late for the meetings. Can't they plan this like, *before* the reserved pickup time?
Make the link for accessing the on-line reservation for vehicles and for Conklin easier to locate.

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### ***Comments for Vehicle and Travel Services, continued***

vehicles are sometimes left unclean by previous users and not cleaned by DTMB staff
Barry and Bob are great customer representatives when first entering VTS.
Understanding that rigid rules are typically put in place to address past abuses, sometimes the common sense decisions are taken out of the traveler's (or even the agency travel rep's) hands. For instance, if overall it is cheaper for the state to have a traveler get dropped off at the airport (and get reimbursed for two round trips FROM HOME, not the work station) than pay for the days of parking, there should be no resistance or Director level approval required. Let fiscal common sense be the determining factor. By policy, we can take a taxi to and from the airport, which might cost \$80 in total... but I can't get reimbursed for two round trips to the airport 60 miles each because it's only 40 miles from work to the airport? It's stupid and makes employees not even want to try to go through the effort of getting approval to defeat such nonsense.
Give us more options on the types of vehicles we can get. Honor the requests for new vehicles. Give people the model and color they ask for.
I have not used Vehicle and Travel Services in recent times
When I have had to get a rental car for a lengthy period of time in the past it's hard to pay out of pocket for gas expenses when you have to fill up several times over the period of a few days to a week. It would be nice to find a way to use our state issued fuel card for such instances.
The state claims that it is easier to use state vehicles, yet to pick up vehicles in certain lots, there is no available parking for your POV when picking up a state vehicle for use. Therefore either someone else has to drop you off at the state vehicle lot, or you walk to it. The inconvenience makes it inefficient and silly to even consider using the state vehicle fleet to travel.
The way they dispose of old State Police vehicles is not appropriate. too many "state police" blue cars in Michigan, never saw them 10 years ago. Why are they being sold as they are, should be repainted, items removed before given to new owners. Very confusing to the public (even complaints from elected officials). Makes the State Police appear unprofessional, hurts public trust and confidence.
Contact the requester when scheduled vehicles are not available. I've had several occasions when I've gone to get a car I've reserved and it for some reason isn't available and no other car was available. It would have saved me time to know there wasn't car there.
I do not know
Get me the vehicles I need to have for my job not just what's left over in the lot
the website is very functional and easy to navigate. an app would be awesome though.
A vehicle fleet should be provided at the mobile location in Genesee County at the Bristol Road office for better efficiency for

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### ***Comments for Vehicle and Travel Services, continued***

workers.
none for now
It would nice to have a quick lane oil change service at VTS.
TAKE OUR REQUESTS AND ACT ON THEM
There is not enough information being shared and/or reminders on how to use of this service and therefore I rarely use it. When I have used this service there has appeared to almost always be a glitch with self check in and then I have to find a person. Only once did the process go smoothly for me.
Not much to say here. The automated systems work. I check out a vehicle, receive the vehicle & return the vehicle.
Staff in the local office works well to make other vehicles available, if some vehicles need to be taken for maintenance, washing, etc. Staff is available if a vehicle is needed to attend to DHS program needs & time frames, staff will coordinate to use alternative vehicles, if neccessary.
Give better instructions on how use the gas card provided in the vehicle. When I tried to use it to fill up the motor pool car I was asked for an ID number. Not knowing which ID number to provide was frustrating so I ended up using a personal card to pay for the gas and getting reimbursed. I assume the gas card in the card saves the state money but without proper instructions it will not be used.
Not be totally computerized to get a vehicle. What if you need help getting the vehicle because something isn't working correctly or you don't know exactly what you are doing. Nobody trained me on how to use their computerized equipment to take a vehicle out and nobody is around to ask for help.
Encourage state employee's using vehicles to report car issues! Frequently when once on the road I notice issues with vehicle (windshield chips; wheel vibrations).
Require users to return a clean car interior (interiors usually not really clean, i.e. crud on steering wheel; sticky spots from spills). Explain/provide employee's options for area services which clean interior and exterior.
Provide direct phone numbers to specific motor pools.
Always go above and beyond. Very knowledgeable and friendly.
It took 9 calls and 10 people to figure out how to purchase a door to my truck cap using a credit card and in the process, the DNR lost the business and the confidence of a private vendor.

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### ***Comments for Vehicle and Travel Services, continued***

-Provide regular updates to the State of Michigan Certificate of No Fault Insurance and fleet fuel card in a more timely fashion. Both expired before replacements were distributed.
Make the process simpler.
No comment.
Stop making up rules to suit themselves instead of the user, not everyone is a typist- why are hand written logs no longer accepted, typing out mileage logs decreased productivity.
The process in which we ask for roadside assistance is very time consuming, and most times frustrating. At times I am on the telephone, on hold, for up to an hour which is unacceptable in the police business.
The Chrysler 200 is a good car, just too small.
It would be nice if they had 4-Wheel Drive Vehicles. I go to the U.P. in the winter and have to try to borrow a truck from another Department.
Online system to request reimbursement for food or lodging at times can be confusing.
They do a great job.
n/a
VTS really needs new gas pumps. They don't work very well in the cold weather and have no canopy for when it's raining. I have watched State employees stare at the pump wondering how to get it working, then I have to show them "the trick" to get pump working. Gas pumps are simply outdated and need to be replaced with up to date gas pumps with a canopy over them to better serve all State employees.
The accounting form for checkout of vehicle is pretty complicated. Not sure what you could do to make it easier - maybe customize for the employees individual department? Most of the fields were not required but nothing really explained that.
vehicle parking was moved farther from office making access more difficult.
Finding the new VTS garage on Crouner was a nightmare. VTS should provide very specific directions, with pictures, on its website. A few signs wouldn't hurt, either.
Let MDOT owned vehicles fuel up at the VTS gas pumps.
no other comment
All is good.

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### ***Comments for Vehicle and Travel Services, continued***

It would be very helpful to allow more flexibility in the pickup times for vehicles. If the vehicle is on the premises and ready for checkout, allow the driver to pick it up earlier than 15 minutes prior to scheduled pickup time. Perhaps I am just having a problem finding on the Agile Fleet Commander site, but I have been unable to find instructions what to do if you need minor maintenance done while you are on the road for a week (i.e. need new windshield wipers, etc...). Sometimes there seems to be some responsiveness issues. There have been times where I would report a cracked windshield (that was there before I picked up the car), and I logged it when I returned the car, however the next time I picked the car up, it had not been repaired.
Have more services for maintenance in more areas of the state.
Once I got used to using the system, it's been fine. Except when someone in front of me was having a problem, then I had to wait & wait. Someone should be available to quickly help. I especially like being able to park my personal car in the underground lot. If I'm doing that it's late at night & appreciate the security.
Perform/Approve vehicle maintenance on state owned cars to guard against future problems. Very recently while at a service location for an oil change and tire repair, I was advised and provided a print-out showing the car battery was bad. The \$120 repair was denied. Employee safety should be the highest priority. An employee should not have to worry about the car not being able to start especially when required to travel to locations where help or a phone signal might not be available.
Does a great job, 98% of the time the cars are clean, filled with gas and maintenance issue free.
Snow tires in the UP? I wouldn't drive a personal vehicle without them (especially when we can't get AWD). There is no concern for my safety - and that is frustrating.
Nothing.
Most of the available vehicles in the fleet are rolling wrecks, which do not receive preventative maintenance. Similarly the interior of vehicles are normally trashed by previous drivers. Little effort is made to correct both issues. Also, calling MAPS when a vehicle breaks down in the field is a horrible experience with the MAPS reps not being the most helpful, speaking English, or even familiar with the geographical locations of the state.
Communicate directly with end user of new vehicles to be ordered, not going through supervisors. When vehicle users need vehicle service, like new tires, they should not have to argue with a 3rd party company (who might be in Arizona) as to why they need snow tires.
Provide more instructions on your automated system when using a State vehicle. It can be confusing when using the system for the first time.
On a regular basis (Mondays, Tuesdays, Wednesdays) there are no cars available for check out. Submitting for manual processing for a car check out only results in receiving a car about 10% of the time. Cars usually have tire pressure issues. Comments submitted through the computer system seem to not be read. Overall, the system is tedious and time consuming.

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### ***Comments for Vehicle and Travel Services, continued***

REDUCE THE TIME I NEED TO SPEND EVERY MONTH KEEPING RECORDS, FILLING OUT LOGS, ACCOUNTING FOR MY EVERY MOVE, MY EVERY EXPENSE. LET ME GET BACK TO BEING A HEALTH CARE PROFESSIONAL WITH MORE TIME TO INSPECT NURSING HOMES
training I received for how to reserve, obtain, and service a car came from my coworkers, not Travel Services. maybe there should be an in-vehicle emergency/procedures packet. If I'm on the road on a weekend and have a problem or in an accident, I should have instructions on what to do.
Was Good as its going to get !!!!
Have info readily available so that employees/users can provide feedback and also know about how to seek maintenance for the state vehicles.
Annual email reminding us what is covered, just found out recently that VTS covers one detailing a year per vehicle.
I was ferried to and from a lab for testing. So, these questions are immaterial to the recent service provided.
The kiosk software has a lot of bugs in it. Can this be upgraded?
Expense claim process workin gwell fo rme. Prior to assigning vehicles to a location/workgroup, DTMB should survey the group to see what their priorities are & accommodate. For many field offices, at least one van for group travel to meetings in Lansing, & one AWD vehicle for every 15 people is reasonable.
Great System, thank you
In West Michigan there is a lot of snow that can get dumped on us in a very short period of time. Ford Focuses are not exactly "winter friendly" vehicles especially in rural areas where roads are often not plowed. I ended up using my own vehicle many times this winter and because state cars were available was not able to get reimbursed for mileage. It would be nice to know that our safety is more important.
When getting a large shipment of new cars, possibly use contractors to get them outfitted and to the field quicker. It is frustrating to see them sitting in MTD parking lot for months when we need them in the field.
Put XM radio in vehicles.
good the way it is.
On 2 occasions the vehicle that I had reserved was either in the process of being washed or someone was looking for it to wash it at the time of my reservation. Staff should assure that all reserved vehicles are ready for the times that they are scheduled. Having a clean car is VERY much appreciated, however, not at the expense of a timely departure.

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### ***Comments for Vehicle and Travel Services, continued***

Look at replacing cars that have been in for several repairs. Our cars should be road worthy while our workers are driving. This past year, we have difficulty with tires.
VTs works well. One thing to consider is rather than have the check-in kiosk affixed to the wall, have it adjustable so it meets ADA standards but also can lay flat like a normal keyboard. That will make it easier to use the screen, especially if it's necessary to enter notes.
An easy medium to communicate that a vehicle may need mechanical attention and or repair. When checking in or checking out a vehicle, physical keyboard would be nice too, the screen keyboard is clumsy and misses characters if typed in too fast. It is awkward and slow to respond to key strokes.
I have only worked with them in regards to assisting staff access the motor pool site to reserve a car. When I called to ask questions they were very helpful.
Again, local office takes care of all vehicle request and procurement. We have a fleet, I do not have a vehicle assigned to me.
The cars need to be equipped with Blind spot mirrors!!!
Keeping the reservation system the way it currently is.
Needs to be a more what to do book on new employees assigned cars.
The vehicles are very nasty and no one cleans them out. Not sure if I'm suppose to do this job. However; I feel anyone who drives a vehicle should ensure they take their trash out.
Make it so I can get washer fluid or a quart of oil at the gas station. It is a pain to have to go to an Oil change place to top off these fluids.
Hold drivers accountable for pool cars. I know this is difficult and depends on drivers policing themselves, but I do hope VTS is holding pool car drivers responsible when they turn in dirty, unwashed, unfueled, and unmaintained vehicles when they are reported. I work in Cadillac Place and use a pool car several times a month. It is frustrating to step into a car that is a complete mess.
Try and understand that the Troopers vehicle is their office and when it is down, it is truly a production issue.
I wish there was a way to get a replacement or new vehicle anytime of the year, when needed.
VTs is the exception. They do a very good job at VTs.
Communicate clearly the process of picking up and returning vehicles - where, how, etc. System to identify and address "duplicate" employee numbers that prevent newer employees from using the gas card; system check to make sure individual assigned vehicle has that ability before they leave.

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### ***Comments for Vehicle and Travel Services, continued***

VTs does a great job. Well managed. Quick to respond and resolve issues.
Be sure that vehicles are maintained and serviced on a regular basis and do not rely heavily on drivers to honestly report issues because unfortunately they don't report issues with a vehicle as they should. There have been numerous times where I (as well coworkers) have had to take a vehicle in for service/checks at Goodyear right after picking it up from the Wayne Cadillac PI garage because of flat tires, over inflated tires, service lights etc. being on as soon as we get into the vehicle. VTS should check the vehicles regularly and/or at random. It would be nice if the kiosk was in the same area as the vehicles. We should be able to park our personal vehicle in the space where we have checked out a state vehicle. It helps secure the space until we return as drivers have parked vehicles in the incorrect spaces. Every user should be mandated to attend an in person training on VTS. VTS staff are very professional & helpful esp. Rhonda in Wayne Co- Cadillac PI. She is wonderful!
It would be great if there was a designated set of (older) vehicles to be used where there was a likelihood that they would get muddy and they were not expected to be spotless upon return.
Increase length of leases to make vehicles more affordable and make use period more compatible with agency needs.
Make an effort to understand the needs of employees. Working in the UP, in the winter we need better tires than you think we do.
When requesting a car for an extended period of time, all at once, it would be most helpful if the system automatically assigned you with the same car for the entire time.
Revise VRS for District staff that utilize - it is clunky and unwieldy (example - calendar function, when you pick a date for departure, it still defaults the date of return to the date that you are making the reservation on). Next to impossible to figure out if someone else is going in to Lansing, for example. Therefore, hard to carpool and cars are limited. Frequently receive the e-mail that the reservation is approved, then receive the e-mail that the reservation is pending.
If I need to take a state vehicle, I need a place to park MY vehicle when I take the state vehicle, especially if I don't have a DTMB issued parking space near VTS motor pool. Telling me to leave it wherever I normally park doesn't work as again, it is a 5 block hike and I have handicapper license plates for a reason!!
Provide better vehicle maintenance
VTs can stop giving out seasonal vehicles with aesthetic problems (rust spots, scratches, etc.) and complaining about the condition of the vehicles when they get returned. I have returned vehicles in the same condition that I received them and then get questioned about their condition upon return. Maybe VTS needs to do a better job of recording the problems before they give these vehicles out!

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### ***Comments for Vehicle and Travel Services, continued***

My vehicle does meet most of my basic needs. There are many modifications I personally made to correct equipment placement issues.
I am neutral in most areas because I can't say anyone from Vehicle Services has ever cared, or asked what my needs are.
Nothing, short of delivering it to me, or picking it up. They are absolutely great!
There are not enough patrol cars in the field to implement the MSP Director's vision of mobile office. There is no sense of urgency to get new vehicles into the field. Vehicles sit in the lot for weeks waiting to have radios installed.
I have interacted only twice with Corrections motor pool. I submitted an e-mail request for a state vehicle on two occasions, I did not receive a reply to my e-mail, and no vehicle was available to me on my first appointment date; I guess that e-mail was lost into cyber-space. My other e-mail for a state vehicle for the second (pending) date was replied to immediately after their embarrassment over the lack of response for my first request.
More AWD/4WD vehicles. Better tires for winter driving.
Not a thing, they are always very helpful should I need to contact them. (otherwise, the reservation system works fine for me.)
Change the handmade sign at the key checkout.
Provide a way to call for help to check out/in a vehicle before/after business hours (sometimes we have to leave before 8 am or return after 5 pm, to get to the meeting/facility in question).
Accept more input from field personal as to our needs for vehicle standards.
n/a
Take a more realistic view of the costs, and especially the time, involved in auditor travel. The policy for air travel needs to be reviewed with regard to the cost and travel time of using the lowest price compared to the cost of alternate work schedules.
It was recently discovered that the vehicle maintenance schedules do not correspond to the maintenance schedule defined by MAP. For example, vehicle oil change intervals did not follow the intervals that MAP outlines for each specific vehicle. It appears that VTS has there own intervals that conflicts with MAP. This issue caused a finding during a recent inspection.
I just get expense reimbursements for travel. I thought the questions were going to refer to travel reimbursment.
Continuous evaluations for improvement in service offering.

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### ***Comments for Vehicle and Travel Services, continued***

Make drivers, who return cars with less than 3/4 of a tank of gas (as required), go back out and fill these cars up with gas. DO NOT make it the responsibility of the next driver. This just enables people to not gas up the cars.
The people below the Hall of Justice do a great job. They are very friendly. I am glad that we can park our personal cars there.
Again, I only used this once for travel, but everything was handled for me and went swimmingly.
Provide longer pickup windows. only 15 min prior to scheduled pick up and 30 after scheduled pick up is not enough of a window before VTS cancels my reservation??? Are you kidding me? That is a pain. My schedule is fluid and changes happen on the fly. Often it is not practical to log back into VTS to make changes. Please fix this issue. I'm almost to the point of driving my own car all the time because this is difficult at best for me.
I guess I don't really want to understand.
Nothing I can think of at this time.
It shouldn't take 3 months to get a car. They shipped stuff to the wrong addresses. and their information is never very clear. They just assume everyone knows everything.
simplify the way travel expenses need to be submit for reimbursement.
It seems to take a long time to take repair approvals. The repair center said they were on hold for 20 minutes last time when they were calling in for approval.
As is usually the case, DTMB is asking questions that only pertain to the Lansing complex. I work in a State office outside of Lansing and any trouble with our vehicles is handled by building management. The reservation system with have for vehicles in only convenient for DTMB employees, it is burdensome for users.
Provide more information up-front about what is expected regarding maintenance, washing, etc.  Provide adequate tires for winter road conditions.
This part of DTMB is staffed by helpful, hardworking individuals. No suggestions on how they can improve.
More attention to maintenance. I have picked up vehicles with activated maintenance due warning lights and windshield chips.
What service can and cannot be done by VTS is confusing as is what can be done by others and how to get it done.
They are always pleasant and help always. They are great

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### ***Comments for Vehicle and Travel Services, continued***

Change the automatic templates to be less harsh. I got a memo that I had failed to return/check in a car, and the car had been returned and checked in.
I had one bad experience this year, so it probably was not representative.
More communication regarding the status of my vehicle request.
Need better guidance for the first time through the process of picking up a vehicle
I have dealt with Vehicle and travel for out state cars and they have been professional and any questions I have had Karen Burgess is extremely knowledgeable and if she does not have the answer she sends me where to get the information
So far so good!
Make sure the vehicle that is assigned is available. If not, give a way to obtain another.
There's great confusion in our district office in terms of maintaining our fleet of vehicles; more than before. We don't have a list of which car washes we can go to. We were once requested to go to a car wash place 20 minutes away from our district office, which gives me no incentive to get any car washes. If the State credit card isn't accepted at the car wash, then what do we do now?
Make the site more user friendly
Thanks to Tommy and Ken and staff at the Downtown Lansing facility for helping me get into get my vehicle after a recent password change the wasn't processed throughout the system- at that time.
Publishing a list of stand-alone car washes that accept the VTS fuel card would be helpful. Putting a laminated card in each vehicle detailing what the card can be used for would also be helpful.
Dispatch should be in the State of Michigan, not located in another state (Florida). Took 20 minutes for dispatch to even figure out where I was even though I had my location and mile marker. They still contacted someone over an hour away when a larger city was only 10 minutes away. Extremely poor service. Took over an hour just to get them to contact a tow service for me.
Get real powered seats for short people.
Keep up the good work.
Picking up cars after hours or on weekends is difficult - I've been told I have no reservation over the weekend, even though I have the confirmation in my hand. there's no one to help you after hours.
Provide off road tires for the new trucks used by Conservation Officers if wanted.

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### ***Comments for Vehicle and Travel Services, continued***

great service
I think Vehicle and Travel Services tries to work with each department. Their response to telephone calls is sometimes slow.
How about a how to guide/manual showing an employee how to to submit for reimbursable travel items. Some employees do not travel much, but the electronic submission process is difficult.
I have had problems finding somewhere to get the vehicles washed in the Ortonville, Lapeer, Oxford, Metamora area.
I've only checked out a vehicle twice in the last year. Probably matching the key number to the vehicle in the system and to the parking space would be helpful (under the Hall of Justice), as I kept entering the wrong number for the key. It took too long and I had to pick up the phone for assistance. Fortunately someone answered.
Vehicle / travel services are not setup to understand specific needs. Rather it's micromanaged with excessive regulations and unrealistic limits. Takes too much time to document the relatively inexpensive amount related to travel, which in turn takes too much time for all involved to review and approve it, overall resulting in a waste of resources. Furthermore the travel system is very cryptic and difficult to use,
Have more of the specific needed vehicles available. Example we need more full sized full bed 4x4 supplemental trucks throughout the year, and we cant get them.  Also need to reevaluated large vehicle policy. We could use several dump trucks or semi tractors, but they are not available through DTMB.
Who do you contact when you are completing your travel voucher online and you have a problem? One of my employees was having a problem completing his voucher, and I could find no contact information for him. He ended up deleting his voucher and starting over.
Cars such as the Chevy Malibu, minivans Dodge Caravan and Uplander are terrible to drive during winter conditions in the northern parts of the state.
purchase all wheel or 4 wheel drive vehicles for the Upper Peninsula, not Ford Focus or Chevy Impala vehicles that are not viable for the kind of snow and winter weather we have up here!
Hold other accountable for not following the rules which inturn impacts my experience using the vehicle and being inconvenienced.
I feel they are doing an excellent job!
Good job

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### ***Comments for Vehicle and Travel Services, continued***

Having more vehicles available to fit the needs of operation. Mini vans and small cars are not acceptable vehicles for doing maintenance. Vehicle needs should match the operation of the facility. There seems to be a deficiency in the types of vehicles available for maintenance type operations.
Stop assigning Minivans unless someone actually asks for one. Don't hang onto cars forever.
Nothing at this time.
I guess I should read your website.
None
Have more than one check out computer for the vehicles.
Keep them clean and hold the drivers responsible.
Simplify the car reservation/pick up service.
I was never told the code to use at the gas pump was my HRMN ID minus the first number. Took me forever at the pump. had to call someone at my office who knew what to do. Frustrating.
The staff is very friendly and helpful!
ok
I requested a four wheel drive vehicle because I was going to the UP in February and did not get four wheel drive. Not sure if it was front wheel or all wheel; however, it would have been nice for them to either give what I requested or inform me why I couldn't get what was requested.
On my end it seems like everything works well with VTS. Only problem that I seem to run into is that when we service our vehicles the oil change place or the dealership can never seem to bill the right people or get ahold of the correct information to send the billing to. Maybe the dealerships and oil change places need to have better communication with VTS. Other than that VTS is a good department.
There should be a person in the office who can maintain the vehicles and keep track of car washes, oil changes, maintenance, etc. We have a person assigned, but she does not have the time to put into the maintenance of vehicles, as she was given this task along with everything else she does. Some of the things wrong with the vehicles may be dangerous for someone who signs out the car and doesn't know there is something wrong, like a doughnut tire on vehicle, etc.

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### ***Comments for Vehicle and Travel Services, continued***

I wish there was a stop sign (literally) for the folks on the UL level of the Allegan/Ottawa parking ramp so those coming in can get through without worrying about the door dropping on them. Those driving across the entrances on the UL level do not stop and there are going to be accidents there.
Nothing
WORK HARDER AT GETTING VEHICLE SERVICE/REPAIRS DONE BY THE PROMISED TIME OF COMPLETION.
One of our vehicles is always in need of repair. It's old and has too many miles. Very unprofessional for a government vehicle.
Give us the proper vehicle that is equipped to handle the demands of my job.
Vehicle and Travel services can get out of the bogus contract that it is in with the people who service/provide our car leases. By purchasing the cars directly, the SOM would save money and have better, more reliable cars.
have more 4x4 vehicle available for use.
It would be nice if process's were sent out every year even if they haven't changed so that we don't wonder if they have changed since last I checked.
Provide a guide in DAS that outlines covered services, with maximum allowable expenditures for vehicle maintenance, wash/detail services and how often we able to obtain these services. We usually have to find out from the service provider.
Alter the vehicle travel logs to accommodate agency needs. The current log is cumbersome and does not accurately capture how I use my vehicle. This has been discussed at length with the vehicle liaison with no progress made to correct the forms.
This applies to MDOT's - Design vehicles. Two winters in a row I had frozen windshield washer fluid. I was told that the people that fill it use summer mix in the summer and winter mix in the winter and dilute them to half strength. How can you be sure the summer mix will be used up by winter? Why would you take a chance diluting a winter mix? This is a huge safety problem! It should be mandatory to use a product like RainEx that makes it much easier to see in the rain and does not freeze. ( unless you dilute it!)
Don't know.
I really like the website to reserve vehicles and the keybox at the Motorpool. The only issue I have had is whoever reserves the car, that's the employee number and password that is needed. This causes issues when we are going on a group trip and someone else is picking up the car. But now I know what to expect and have my password ready. Some folks might not have that memorized or know that offhand.
Improve Fleet Commander system - make changing an existing reservation possible, currently have to either rely on administrator to modify a reservation or go thru process of cancelling and re-submitting a request.

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### ***Comments for Vehicle and Travel Services, continued***

A LITTLE UNSURE IF I HAVE TO WASH THE CAR EACH TIME I USE IT OR JUST WHEN DIRTY. HOW DIRTY DOES IT HAVE TO BE?
Gain an understanding of the hassles of air travel. It is enough trouble to book flights and maintain a proper schedule without DTMB putting additional monetary limits. Alternate flight schedules with additional stops often take up more time in the state employee's travel itinerary than the money saved on the airline ticket.
Quicker turnaround time on vehicle repairs
Let employees talk to Motor Pool staff, instead of just using the kiosk when they are questions. Motor Pool guys are great!
I
Change the oil change process to something simple like every 5,000 miles. Makes it much easier to manage. With multiple drivers, multiple vehicles, multiple manufacturer oil change intervals, almost impossible to keep track of proper oil change intervals.
When emergencies arise and you need to speak to a certain person in VTS, oftentimes that person is not available. It would be nice if employees would leave the contact information of a back-up person for them on their voicemail greeting.
Have a better relationship with its service providers. Some of them cannot be reached to get status on what happened to the car. Tow trucks are hard to get dispatched and it takes too long to follow up on a truck being dispatched. Driver is left stranded for hours. Travel Services works hard to get it done, but there has to be more accountability with services providers. As to actual travel (hotels, etc), the new site is too hard to understand and the instructions for making hotel arrangements are confusing, thereby making this a lengthy process.
We need a better understand as to how this operation works. We need local control!!!
Nothing. Love the underground parking.
Happy here as well, we typically request up to seven temporary vehicle and this always goes smoothly. We are also happy with services for our permanent vehicles.
This was just help getting a rental car.
My truck is HORRIBLE in snow. I have driven in snow for almost 40 years. This truck is the WORST vehicle I have ever driven in snow. My area covers the western shoreline and its lake effect snow. My area also covers the snow belt from Gaylord downward. The snow tires are an absolute need and I am grateful for them.

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### ***Comments for Vehicle and Travel Services, continued***

nothing I wish other vehicle services could do as well
Include 24-Hour and emergency contact information in the vehicles. Have someone available for maintenance issues onsite for minor maintenance issues.
Insure accurate records regarding mileage readings are made. Inaccurate mileage has been recorded on paperwork and oil change window stickers in the past.
Allow vehicles to be on-site at the North Central District DHHS office in Wayne County.
Be more flexible in vehicle type that we can order to meet our needs.
Continue sending emails when there is an update or issue regarding vehicle services.
Bring back vehicles assigned to Department's Divisions. It is very inconvenient to have to remove equipment after each use. This also leads to not having the tools/equipment necessary if something unanticipated occurs.
nothing
get rid of KIOSk
Not sure if I work with Vehicle and Travel Services. Kalamazoo District Office has Dan Chamberlin, who oversees fleet. He does a good job with making sure our cars are repaired when needed.
I inherited the vehicle that is currently assigned to me. It serves my needs but I would not have chosen a 2 passenger pickup truck.
Fleet commander works well and VTS provides fast and helpful service when needing assistance with vehicles.
have keyboard to type in comments instead of using screen which doesn't work well, also have extended hours of operation (or someone on call) since we use often state vehicles prior to 8:00 and after 5:00.
Make it clear who to contact for service and if the individual is contacted, they should respond in a reasonable amount of time.
Better customer care and service
VTS does an excellent job.

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### ***Comments for Vehicle and Travel Services, continued***

My interaction is entirely automated when I check a vehicle out of the carpool at Hall of Justice. I like that I can park my car there when taking out a vehicle, and lost-and-found works great. Major kudos. But I have no idea how to contact a human if something urgent does come up or there is a problem as I check out. I am also frustrated that so many of the cars have low miles per gallon. I thought we were supposed to be about saving money and efficiency in state government. Overall, my interactions with vehicles have been great or terrible - which averages out to an uneven neutral.
I have always had very good service whenever I contact vehicle services with a question or problem. They are pleasant and promptly assist me.
I am new to the service and only deal with processing mileage at this point. No complaints or concerns.
It would be nice if VTS did more preventative maintenance/checks themselves instead of always relying upon staff to report problems (esp. in district/field locations). Sometimes tire pressures are low, tread wear is uneven or brakes pulse, etc. and it is difficult for staff to deal with these issues when they first pick up a vehicle (thus they have to take the vehicle anyway and muddle through the problems/issues) and report (or deal with it) later. Staff do not have time to deal with maintenance issues at pick-up. These kinds of problems should be addressed through more proactive preventative maintenance.
This question is unclear: I understand the process to service my vehicle (maintenance, wash, detail, etc.). I didn't know there was a process; I'm assuming this is talking about a State-owned vehicle.
Replace vehicles in a timely matter when they are suppose to be turned in. Not three years.
Send full instructions on how to check out vehicle to those who registered and reserved for the first time.
Way to picky. It's a shame to spend tax payers money to find a 0.30 cent error especially when it was correct on the travel voucher and I simply didn't know you had to write it in over to the side of the doc.
I have never seen any information from vehicle and travel services. Everything I know, I know from my peers or my staff. When I fill the car with gas, there is confusion about what numbers I add from my employee id. And since I am in downtown Lansing, it would be nice to have that option come up to choose a car instead of calling the office.
A Ford Focus is not a "midsize" vehicle and should never be assigned when 4 passengers are selected (including driver). I learned my lesson and always accounted for that since, but really wonder why it was ever put in, in the first place. Since that's my only complaint - I must say I'm very happy with the services.
I can't think of any improvements at this time.
Need more flexible pick-up and drop-off windows of time, like AM/PM instead of specific hours. Also my employee number starts with "1". When I log in to pick up my car it says to leave off the h and the 0 but I have to use the whole number to get it to work. Then when I get gas I have to drop the 1 and use the last six digits only, which is confusing.

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### ***Comments for Vehicle and Travel Services, continued***

This is the only group in DTMB that seems to be on top of things. Bob and the guys in the shop are very easy to work with and take care of problems.
Policies and rules regarding travel, whether it is motor-pool or other travel services are difficult, and I end up losing my own money when having to travel for business reasons. The expense reimbursement system is cumbersome, and the reimbursement policies seem to be crafted to make employees hesitant to seek reimbursement. Reimbursement rates seem to have been arbitrarily created by someone/group that has not travelled outside of mid-Michigan since the 1990s.
My experiences working with vehicle and travel services has been good. I am really not sure what to do if I check out a car and it needs to be serviced?? Maybe something should be posted by the motor pool area where the keys are taken out. --or something sent out once in a while.
Provide me with a simple listing as to the vendors I could use to get the car washed and basic maintenance.
Have some all-wheel drive vehicles available for travel to the UP
Once when I emailed to extend the time I needed the vehicle, I received approval by email but the approval was never communicated to other vehicle and travel services because I received emails saying that the vehicle was overdue to be returned. So, better communication of approval among vehicle and travel services would be helpful.
Provide vehicles that have CD players, center console and more outlets for power
more e-mail communications.
I avoid travel, so I avoid vehicle management and travel services. The physical location makes it impossible to pick up a car and drop off a car. Travel services is completed differently for our agency. The Department approval process for vehicles on a travel by travel request. It is another layer over DTMB vehicle management. If DTMB was allowed to manage without interferences from the Departments the once a week off site out of county traveler it would make a difference. I would use vehicle and travel services. For total avoidance, I use my own car and never ask for reimbursement. The administrative time it takes from my job and my family life is too important for me to try and take 3 hours out of my day to process a 40\$ mileage check once a month.
Made sure people park the the state car in the assigned space at the Cadillac Parking Center.
The vehicles are always clean and well maintained.
Have more vehicles available for specific uses....ie 4x4 trucks, trucks with plows, etc
Consider the work areas of the individual to whom the vehicle is assigned. There are various regions within the state for which a 4-wheel drive vehicle would be more beneficial than simply a 2-wheel drive or a rear wheel drive vehicle. Thus, any state employee working in areas of Muskegon, Flint, and/or Port Huron, Michigan should be considered for a 4-wheel drive vehicle if

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### ***Comments for Vehicle and Travel Services, continued***

possible.
The vehicle assigned is what you get, there is no process of selection that I'm aware of.
Checking out vehicles on a regular basis in Downtown Lansing, these employees are some of the best I deal with!! Always helpful, customer friendly. Great Job!
Occasionally, sent out a reminder on how to check out a vehicle.
I think they do a good job.
I'm not going to communicate my concerns because it would specifically identify me. but lets just say, the process is too slow.
"Easy peasy" to work with. Well done.It would be nice to be able to get my summer vehicle up at the Gaylord Garage versus going to Lansing every spring to pick up my vehicle. I return the vehicle to the Gaylord Garage in the fall...
stop leasing vehicles
I would like it if I were issued policies and procedures related to maintaining the vehicle. Such as, how do I get an oil change or replace a tire if I'm not near a VTS service location?
The garage has been great. Getting replacement tires is an issue. Replacing stickers has been an issue at times. Providing feedback about the vehicle goes unnoticed. I'm not saying I want leather or extra frills, but a comfortable vehicle with an adjustable armrest would be nice. I drive a vehicle for 20% of my job- that's more than my personal vehicle. I should have more say in the vehicle, or the option to refuse it. Daily paperwork is too much. Need to learn about Special Cause and Common Cause. The Elevator inspector issue is a Special Cause. All this new paperwork not how you fix Special Causes and you just further irritate staff.
In GT county, we have a constant problem of the vehicles being gone because numerous agencies use them. We are often running short on vehicles and there is no way to tell when one will open up. We have to keep playing a guessing game with reservations to try to get a car and the CPS and Foster Care staff have kids to go see.
Vehicles are always dirty and not well maintained. Vehicles chosen for our fleet are not the best options. We need SUVs instead of full size pick up trucks to carry equipment. Equipment in trucks gets shifted around during driving and difficult to reach. Also, equipment put in the back of trucks gets filthy because the vehicles are filthy.
Regularly post information on oil change services and alternative car washes to Secondary Complex. The information is on the website, but people in my office appreciate occasional reminders.

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### ***Comments for Vehicle and Travel Services, continued***

The current vehicle I and my co-workers have to not meet the our needs. We work in the woods and no matter how hard we try we do not receive "woods truck". The trucks we get have road tires and limited ground clearance causing us to get stuck quite often and call for help, as putting a lot of stress on the vehicles because they are not suited for the type of work we put them through. Denying things like "off road packages" makes it very hard to get the right type of vehicle to do the job. Many hours are wasted while our trucks are in the repair shop or stuck in the mud.
Many improvements since moving the motor pool to the Hall of Justice.
Generally a decent process at the consumer end. Do not trifle with something that is working well. Leave DTMB upper management out of the "improvement" process. It is not broken so do not fix it.
The vehicle check-out at (near) the Hall of Justice is horrible- it is nicknamed the "dungeon". The spaces are so tight that it is hard getting a car in and out, and the fact that there is no one around if you have a problem is troubling...two people in my office have been 'trapped' there, because the garage doors would not open for them. Also, it feels very unsafe when you walk over there to get a car, and then return it after 5:00 pm. Can you please put some cars back in the Allegan street ramp?
Assign new vehicles when they reach 90,000 miles.
Make cancellation of vehicles easier. Example: I do not come in due to sickness and need to cancel a reservation. The only way to cancel is to contact the district office manager. Our office manager covers 4 districts and is often away from our office.
You have a great group of people that work in the downtown vehicle office. They have always answered my questions and are always helpful. Always pleasant and accomodating. Can not say enough good things about them!
Take into consideration actual travel situations when reviewing and setting rules and requirements. There are many more circumstances affecting travel than are accounted for or realized.
Allow me to get my tires changed before they are bald, allow me to actually get the services done on my state vehicle at the mileage stated in the maps guidelines such as transmission flush, allow me to have more say in where the vehicle is serviced among state recognizes vendors, allow more choices in tire companies that can be used, etc.
I work for Lansing DEQ. We are required to use the DTMB motor pool. Unfortunately, we get cars dirty with the nature of our work. There is no understanding of this and little or no flexibility with vehicle options to accommodate this.
Be more patient with new employees trying to fill out the appropriate paperwork, it is difficult to work with travel services because of numerous rejections. It is frustrating to get reimbursed for personal money spent on travel. I think many of us don't travel out of state very often and the process is complicated, a little more patience would be greatly appreciated.
We need to be able to get more aggressive tires on our trucks for driving off road!

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### ***Comments for Vehicle and Travel Services, continued***

My mistake, I thought this area was reserved for personal vehicle mileage expenses.
I have an old car that has issues, specifically, trans leaks, oil leak and coolant leak. It has been in and out of service numerous times in the last few months. MAP would not fix the problem. Manager of the cars in Lansing had to make a phone call to MAP in order for the car to be fixed. Not acceptable as a customer! My driveway looks like a twister board! Spots all over. The car has over 95000 miles and is not up to be replaced. I was authorized by the Lansing manager to take the car to a dealer and the issues were fixed...why do I have to have someone in Lansing OK these issues to be fixed??
Online VTS somewhat complicated to understand/use
Motor pool are very helpful when I contact them and provide great support!
Nothing. I use the services a few times per year to travel to a school or one-day training.
I understand the process, but if DTMB refuses to provide wash coupons, the washes and detailing do not get done. Also, in the field we take our vehicles off road, street tires do not cut it regardless of the tread remaining. When I order a truck equipped a certain way, I would expect it to be delivered that way. Instead we get whatever we get, not what we need for our job.
Place the pictures, names, and certifications of the mechanics on the wall entering the shop across from the service write up desks.
When reserving a vehicle online, it gives me the opportunity to make specific requests concerning a vehicle however when the vehicles are assigned, none of my requests are taken into consideration. There's a disconnect there. If those requests are not able to be taken into consideration because of the way the system assigns vehicles, then the box should be removed.
Include GPS or On-Star in their vehicles to insure that I get driving route instructions while being able to keep my eyes on the road and my hands on the steering wheel.
Enforce policies for cleanliness standards of pool cars.
Replace parts on aging vehicles that are essential to getting our job done. VTS would not replace shocks on my vehicle and I ended up with broken leaf springs 2 times which put me out of service. Shocks are meant to be replaced.
My experience with this entity has been great!
I had situations previously where an individual with Vehicle and Travel Services tried to require documentation not required in the Standardized Travel Regulations. This same individual has been difficult to work with on multiple occasions and has at times sent 10 emails a day with various non issues. This individual does not seem to realize that I do more than just submit TEVs throughout my day and have followed current regulations. I have also had issues with other staff requesting Daily Travel Logs for our inspectors for months they did not have the vehicle multiple times. I have also requested that they review their own records since they assign the vehicles and should be able to know that we can't provide travel logs for vehicles in months that

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### ***Comments for Vehicle and Travel Services, continued***

we don't have them.
I recommend adding a few more vehicles which can be used in winter months to access areas which receive large amounts of snow. The cars work fine until snow starts to pile up in some of our rural facilities. Therefore, it would be nice to be able to choose a vehicle with four wheeled drive during the winter.
Ordering/replacing of vehicles is a very lengthy process.
detailed instructions on what to do after you reserve a car. Don't assign 7 person vehicle to one person.
I liked having a person at the motorpool to help solve issues...
Keep doing the good work you have been doing.
The approval path seems to take the long road regarding obtaining new vehicles.
Overall satisfied. Not sure of services or process to services (wash, detail, frequency).
What are the specific perimeters for maintenance, such as oil changes? Car dealers place stickers in the windows for scheduled oil changes, but they might not coincide with the services' guidelines.
To continue to provide adequate numbers of vehicles to our local office.
Nothing, they are always on top of it and ready to help me in any need.
They need to be more flexible regarding their policy, for example, some situations require that individuals leave early (prior to 6:00 AM) in the morning. Since the vehicle is being used to conduct state business, they should look at situations where individuals would be permitted to take a fleet vehicle home to make the travel easier, rather than having to come in and pick the vehicle up and then leave. At times, this is not feasible.
Tom and Tom and the guys are great, even after people placed down in a dungeon. Friendly, informal, and competent.
No suggestions. These interactions are infrequent.
There are many times we play the "is there a car available?" email game at our local office to try and find a vehicle for going out into the field.

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### ***Comments for Vehicle and Travel Services, continued***

post on the website where I can get the car detailed in lansing area, especially after the winter months, and how to pay for it.
A request for replacement state car as well as an additional car was placed in May 201. We still have not received them. Oour one vehocle broke down adn we currently hav a loaner. The amount of time it takes to get a vehicle needs to be improved.
We need more large trucks. The kieos is confusing. Why are there 2 keys. Is there a human that can help?
Nothing. I use the Downtown motor pool and the staff is fantastic!
My office is moving and I will be using a different location to pick up and drop off cars - downtown rather than secondary. Having some info on this would be helpful.
Provide safe vehicles that have been serviced per manufacturers recalls. Go back to having a real person available for checking out vehicles from motor pool rather than the automated system with passwords/codes.
When a comment is entered into the motor pool kiosk it would be nice if that vehicle was taken out of assignment rotation until the problem is fixed.
the fleet in my office is falling apart, no one takes responsibility for regular maintenance other than getting oil changes. When it's time to order a new vehicle, other district supervisors say to order the small cars, but then their employees will only use the 4WDs, which some of us MUST have. VEHICLES SHOULD BE ASSIGNED TO INDIVIDUALS OR DIVISIONS SO THAT THEY ARE USED BY THOSE WHO PAY FOR THEM AND MAINTAINED PROPERLY.
i believe your doing a fine job.
I am VERY HAPPY with the service from VTS. I regularly request state cars for my audits and I believe interacting with VTS staff is great. I have never had a problem, and the staff is friendly, helpful, and very courteous. I have confidence that they are maintaining the vehicles in accordance with professional standards and because of this, mechanical problems never are a concern to me.
I travel a lot for work and always receive SUPERIOR service from Vehicle and Travel. Everyone I have talked to or sent e-mails to responds to my customer needs immediately. First class organization!!!
have the manual items available to review
NA

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### ***Comments for Vehicle and Travel Services, continued***

DTMB Vehicle Services is not conveying to assigned vehicle users important Safety Recall notices. I am assigned a 2012 Dodge Durango which has active recalls for Break booster and electrical problems. Upon having issues with assigned State of Michigan, I had to GOOGLE "2012 Dodge Durango Recalls" to find out about them and get my vehicle in for service. I find this to be unacceptable and a major liability for the State of Michigan allowing drivers to operate vehicles with active safety recalls and no notice.
This is largely an automated system so I don't interact with DTMB staff very often. However I have left items in the cars accidentally and staff in the parking garage are always prompt about helping me retrieve them. Kudos to those folks.
There are not enough vehicles in the local office to meet the needs of the workers. Also, being a very rural community there is a need for vehicles better equiped to drive in snow and mud. At least one vehicle per site should have 4 wheel drive. There should also be at least one larger vehicle to accomodate a large sib group or children's belongings for foster care.
Like the on-line process and that someone is available to answer questions. Wish you could cancel a reservation electronically around/after the time of pick-up. Sometimes based on weather make decisions not to travel.
VTs provides a great service for leased vehicles compared to MDOT owned vehicle service!
Provide easier access/more options for "preferred" dealerships/service dealers across the State. Currently I am usually directed to a service provider at least 1.5 hours away.
An online reservation system for state vehicle oil changes and maintenance could be beneficial.
Need for better winter vehicles or snow tires. Servicing vehicles are complicated and waste significant State Employee time.
I am satisfied.
I like the current system--particularly the available parking for my vehicle while I'm using a state vehicle. I come back late some evenings and appreciate not having to walk back to my parking lot from Hall of Justice in the dark.
More detailed info on how to service the vehicle would be nice (for example, how to fill up the gas tank with the card on the keychain, there were no directions about how you enter partial ID number on the screen to do so... it was very confusing the first time I did it) actually inside the vehicle or on the keychain itself would be most convenient. Maybe you already do that though, and it was just missing from the vehicle I checked out.
Better customer service.
I do not know if reimbursment comes under this area but this is a complex and difficult system. It is time consuming and often I dont even file unless the trip is over 100 miles.
make things more known for those that do not use vehicles every day

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### ***Comments for Vehicle and Travel Services, continued***

Rules cause inconvenience and heavy paperwork burden. Five years ago I could pick a vehicle up late Friday and keep it at home for leaving on a work assignment early Monday morning. Now I must pick up Monday morning which leads to less time to work at an assignment as I must come in and wait in line with all the other people Monday morning with same issue. Paperwork is a hassle and not worth the extra effort to split out the mileage from work to home which is treated differently than trips from work directly to assignment. Must also keep track during week of mileage I would have driven from work even though going on assignment directly from home. The inconveniences have reduced efficiency. Cars labeled with State Government all over the place has caused confrontation on trips when at assignment, stopping for gas/drink at station and the road. It's my perception we are putting employees in danger from random anti govt and criminals (forced rear ending)
The checkout system at Secondary is pretty slick. But if you do not use it all the time it can be confusing. Unless someone else happens in and can offer you a hand, you feel like you are left stranded. It was nice when you actually interacted with a live person. This goes the same for the fuel pumps. They are antiquated, which is fine, but the process for using them is not clear.
Provide information about where we can have details done on our cars, which are filthy and the processes in which we need in order to get those done.
This group does a great job!
I do not regularly work with VTS. The only time I contacted VTS was when the State of Michigan vehicle I was in broke down. VTS was extremely helpful and courteous. They made arrangements to tow the broken down vehicle to a nearby repair shop and set up transportation for the remainder of the trip. (Whose fault was it that the vehicle broke down, the AC wasn't working and the windshield wipers were nearly useless? I don't know.)
I coordinate/maintain a maintenance schedule for the Kent County Vehicle Fleet. We do need additional vehicles to meet our needs, we don't need hybrids as the one they sent the Business Manager will not allow in to our rotation We do need additional road worthy vehicles (we may be urban but five minutes out of urban we are rural) so would like to see 4 wheel drives or at least, small SUV's. Overall, VTS is very easy to work with.
This survey is not user friendly....I do not understand it. I can tell you I don't know what DTMB does, and I don't understand this questionnaire. I can tell you that MISACWIS does not work and is not user friendly.
I don't know who is responsible for deciding what type of vehicle a field employee receives, but in 20 years I have never been asked. We are on the road 4-5/week all year, in the country, on sometimes terrible roads, and we could be at least asked what type of vehicle would work best for us. I have researched vehicles that are less expensive than the impala that I've been issued and no one seems to care.
Wiper blades need to be replaced more frequently.

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### ***Comments for Vehicle and Travel Services, continued***

One foggy morning at 6:00 am we picked up a car with a severely deflated tire. Not familiar with the area it was unclear where to take the car to have the air issue addressed. I understand that as employees we should report issues, however, I would appreciate knowing that cars are checked by DTMB employees for a minimum of drivability and safety issues before they are checked out again after each use.
Give a quick FAQ in the glove box in case we have questions on who to contact for certain things. (getting gas, accidents, warning lights, etc)
I think they do a pretty good job already. So far everyone I've been in contact with has been great to work with and very responsive.
I really like the automated kiosk at the point of pick-up. The cars are always clean/reliable. It is difficult to "gas up" after a trip. (The instructions are frustrating--I have tried and failed a number of times trying to gas up after the trip.) Overall Vehicle and Travel Services does a fantastic job.
I don't have any recommendations at this time.
Make vehicles accessible to all MDOC offices. I feel it would be safer to drive a state vehicle versus a personal vehicle in that line of work.
assign vehicles based on usage - I travel overnight a lot and a trunk the size of a Ford Focus is too small - much of my "stuff" has to go in the back seat so it is visible and vulnerable
Faster processing of reservation changes
Great section to work with.
Nothing
Have a restroom available at Secondary for use :-)
Lengthen the time at secondary to allow for a pick up period earlier than 15 minutes before your reserved time
keep up the very good work you guys and girls do
I don't have any complaints about my vehicle. When it needed to be fixed DTMB approved the repairs and I was back on the road again. Seemed like an easy process.
Stop the current system when you need road side assistance. You're on hold with the 1800 # minutes, On hold with Georgia, they call a truck an hour away to go in order in their list, and you have to wait 4 hours to get pulled out of a ditch. WASTE OF TIME and MONEY

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### ***Comments for Vehicle and Travel Services, continued***

I have only used vehicle travel 1 time this year for training purposes and I found the computer to sign up to use the travel and the keiosk easy to use.
Employees should not be responsible for maintenance of vehicles unless there is an immediate need for maintenance. Employees who are serving the community through child and adult welfare should not be expected to remove snow from and around vehicles before leaving for emergency contacts with clients.
Vince Reynolds is a great resource and problem solver. Give him a pat on the back for a job well done.
Not sure
Good job maintaining fleet.
Make policies and procedures more easily accessible. Books are no longer in the glove box and I am told the are no longer being updated. How are we to know what procedures are correct?
I feel they have done an excellent job of providing travel services for me.
Allow preventative maintenance on vehicles. Specifically transmission fluid changes. Just because the service manual says they can go 100,000 miles without any transmission fluid changes, that's not the reality of it. Once a tranmission starts to slip, we should be allowed to have the fluid changed and the trans inspected, so we don't have to wait until it stops working completely.
very happy with the service, I reserve at the secondary complex several times a month
provide new employees with the proper training to understand time and expenses, vehicle and travel guidelines and general rules for travel would be helpful.
The phone hours listed as to when the phone in the Hall of Justice pool lot is not accurate. Using that phone does not connect to a person before 8 pm nor does anyone retune messages left on that phone.
I do an excellent job!!!
On the form where we mark date, mileage, destination, purpose, etc; another column to indicate pillar or area where vehicle is parked would help tremendously in locating the vehicle in the lot or ramp.
Better maintenance of State vehicles. The last one I drove was missing the passenger side wiper blade.
Make the login process easier when you go to pick up and drop off your vehicle. The last couple of times I used it, I had to go get a password reset but I had wrote the password down correctly. That may have been resolved by now.

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### ***Comments for Vehicle and Travel Services, continued***

In my experience, DTMB makes little effort to understand specific needs of employees before establishing policies that most often make little sense and cost taxpayers more dollars. It is a very frustrating department to work with as there seems to be a noticeable lack of common sense in decision making.
The vehicles for different counties need to be considered. In counties in northern rural Michigan having ford focus as a fleet of cars is unbeneficial. It would be helpful to have a couple of awd/4X4 vehicles in the fleet. Many clients live down "two tracks" or unplowed roads and many times workers are unable to get to the houses in a timely fashion or end up getting stuck. Many days after snow falls back roads go 2 or 3 days without before being plowed.
The job being done by Vehicle and Travel Services is so professionally done, and so complete, I cannot think of a single way to improve it. These people are dedicated professionals, and are always courteous and willing to help. They provide outstanding customer support!
VTs is fast and efficient.
We need cars in the northern lower UP that have all wheel drive and winter tires not all seasons
Be consistent
understand that not everyone they deal with is m-f 9-5
New travel log is tedious and requires too much detail
Vehicle services are only used through the local office.
Travel logs may not be a "one size fits all" form that can work the same for EVERY different department, and sending out forms without even having some real drivers test them beforehand can be a time-wasting disruption to drivers, when the rules change so frequently (and again, don't always apply the same to every department the same), and so many changes at once. There just needs to be a lot more thought and effort put into forms and rules before just sending them out and continuously tweaking them for months before it settles down.
Hire someone to perform routine checks of tire pressure and fluid levels in the cars, so field workers do not have to take time out to correct tire pressure correct and the fill the windshield washer reservoir, especially during winter weather. These are safety issues as well.
It would also be make life easier and safer if state cars in uncovered lots were moved to different locations in the parking lot to allow snow removal from the areas designated for state cars.
Allow the county inmates to service, clean and wash the state cars as they have in the past.

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### ***Comments for Vehicle and Travel Services, continued***

I do not have a vehicle assigned to me but do handle issues on occasion for my supervisor. I have not had to work with the department a great deal.
n/a
I have received conflicting information from them. For instance, getting an approval for an oil change. Then, when getting there to have it done, someone else refusing the oil change.
I lost a key and requested permission to have a copy made two weeks ago. Still have not heard back one way or the other.
I have not needed "Vehicle and Travel Services" assistance as I have only been a passenger in a State vehicle to go to training. I have never had to deal directly with Vehicle and Travel Services.
I wish there was a cleaning/gas station near the return center for state vehicles so you have a reliable place to return the car in good shape or the condition in which you received the vehicle.
we have one specific truck that came with off-road tires - or so they were called off road tires. This truck is used as a plow truck so we are spending a lot of money monthly to use the truck with a plow. The tires on the truck are street tires and it makes the truck difficult to use in the way we are paying for it to be used. I've personally been stuck in snow at least 2 times per year while trying to plow our parking lot. When we called to request tires that fit our needs we were told no. That shows a lack of understanding of our needs and a lack of concern for our needs. I understand that every request can't be met but ones with a business case should be more seriously considered.
It should not be so difficult to get a vehicle to meet our requirements. We request vehicles with off-road tires and when they arrive they have street tires. They do not hold up. We drive two tracks in the sand and dirt the majority of the time. The sidewalls blow out on street tires and they get replaced anyway. Then when it is time to replace them, its like pulling teeth to get anything besides what is already on there.
They do a good job.
Having yet another p/w to remember for use of the motor pool is problematic. When using a state vehicle, the fuel card needs to allow it to be used for windshield wiper fluid. Having to pay for it and request reimbursement via a different system is stupid and a waste of employee time (and thus cost).
VTs assumes you know what to do for service needs. Information not readily available, feed back not provided when entered at kiosk. How do I account for time when having vehicle serviced?
allow our agency to take vehicles to a closer facility to get new tires instead of miles away with a contracted facility.
test the usability of travel logs prior to insisting on thier use.

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### ***Comments for Vehicle and Travel Services, continued***

Chairs in the waiting room would be nice if some of them had no arms for the law enforcement personnel.
Vehicles have no way to have a laptop ergonomically accessible (like police vehicles, mounted on an arm). We have too much equipment loose in the vehicle as we are provided no storage other than the trunk. If in an accident, stuff will go flying.
Make it easier to find policies/procedures online. Where do I find car wash info, or is detailing allowed on fuel cards? Do I find information on the Intranet site, public Internet site, or do I call them? Sometimes it is not clear whom I should call.
Vehicle & Travel Services personnel are knowledgeable and I have had no issues in dealing with this Department.
They need to take into account department needs that make coming in for a travel car costly to the state by forcing auditors to have more travel time than audit time which they bring in revenue to the state for every hour of audit time.
Nothing
It's difficult to obtain items for our vehicles in our remote locations (windshield wipers, washer fluid, oil) because we have to make an appointment and drive 35 miles into town to a service station. It would be easier if we could purchase the items with the Fuel Card.
Travel services agenda is not aligned with my business needs and is counter productive to my business model and ability to deliver services to my customers.
Nothing
Nothing. My interactions with VTS have been great.
provide more local opportunities to easily obtain services such as car washing.
It is very confusing to figure out the process for routine maintenance on MAPS cars vs state owned. I recently had an employee take his vehicle to get it detailed at one of the vendors on the list provided to us only to find out that we don't have an account with that vendor and they wouldn't accept billing MDOT. Had to call our Central Repair shop and have them talk to the vendor to explain how to charge us for the service. Sending in travel logs the way we do is time consuming and as archaic as a stone tablet. Most field staff have Ipads. Why don't we have the ability to fill out a web based travel log and submit direct to travel audit? Keeping a log on paper and then transferring it to the excel or word document to email it takes twice as much work.
I realize it sounds lazy, but I don't feel I should have to do any of the maintenance like washing or cleaning on the vehicle. I don't have an assigned vehicle and only use them occasionally. It is a big hassle when I pick up the vehicle and it needs to be cleaned or the tires are low. Isn't that why we maintain a maintenance staff? The department is paying me almost \$40/hr for me to put air in tires. That sounds like a waste of time and \$ when they could hire a part time kid at min wage to take care of these sorts of things a couple hours a day or week.

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### ***Comments for Vehicle and Travel Services, continued***

Nothing. the new self-serve kiosk is wonderful. easy to use 24/7. when I have had issues in the field motor pool (particularly Bob @ secondary complex) has been very helpful, and reassuring.
have an assigned person to do the maintenance of the District's vehicles.
Have more options available on a vehicle. I received a seasonal truck and when the topper broke and was not as useful, VTS informed me I would have to buy one out of my unit's budget. I don't think I should have to do that with a seasonal vehicle that may get turned in.
It would be nice to be able to request vehicles from DTMB. We had our two best trucks taken out of our pool, but the crummy unreliable small trucks are still in our lot, and I don't feel comfortable using them.
Vehicles are often dirty and low on gas. Building manager will only "shotgun" reminders rather than deal with the individuals-----this then might allow them to think "I'm not the only one doing it." when vehicles need to be moved, it seems we are always the ones called upon, other divisions are "too busy." PLEASE, PLEASE, PLEASE, ENFORCE THE RULES!!!!!!
Not all of the vehicles have USB outlets for phone charging. When the phone migration to the iPhone 6 happened, the otter box defender cases do not allow for the "cigarette lighter" charger to fit into the slot at the bottom of the phones. There is no way to charge a dying cell phone when in a car that does not have a USB outlet.
Get rid of travel logs, pointless in this day and age.
Make mileage reporting form more user friendly or better yet eliminate it. When an adjustment is made to vehicle hours please give me details as to why that occurred. If they deal with travel expenses they need to put people in charge that understand the rules and not treat people like they are criminals when they don't fully understand the situation,
Maintain the cars. I don't appreciate having to put in washer fluid or service the cars in other ways.
The Gaylord Office either has passenger cars which are excellent for trips to Lansing or local meetings or LARGE pick up trucks which are way too excessive for some of the field work that we do and as a female intimidating to drive. The smaller pick ups are too cramped for space in the passenger cabin and make it difficult to access equipment in the back without crawling into the truck bed. Would Vehicle Services ever consider going back to leasing Jeeps/or another type of SUV where the seats can be folded down for equipment access - which was always a preferred situation in the past.
I have no idea where to get the vehicle washed.
If I order a vehicle with power windows I expect to receive a vehicle with power windows. I ordered it with power windows for a reason. I have a lot of contact with the public and when a person comes to my passenger side window to ask a questions I have to put the vehicle in park, take off my seat belt, reach across the vehicle and manually roll down the window, or get out of my vehicle to speak with the person. it is very time consuming when power windows would solve the issue.

*All comments are unedited and unfiltered, with the exception of the replacement of profanity with asterisks (\*).*

### ***Comments for Vehicle and Travel Services, continued***

I am satisfied with VTS
Make the emergency/on-call number more readily available to users. Put the number on the key fob, or somewhere in each car, and post it in the car check-in/out area.
Please stop putting the responsibility of the car maintenance on the individual user. When checking out a vehicle, I am usually dressed professionally. I do not plan time nor am I dressed appropriately to stop and wash a car, fill the windshield wiper fluid or find a tire service company in a strange town to check on a low tire.
Vehicle services do an outstanding job. Their staff is always willing to help (during normal business hours).
VTS does a good job. No recommendations.
A more convenient process for using cars in the Cadillac Place Motor Pool. Unable to leave car in the garage if needed.
I had to pick up a VTS vehicle in Lansing. I was not informed that I was supposed to bring my SOM ID card to get in the gate. The address on the VTS vehicle form I was sent was wrong. The city was listed as Lansing (instead of Diamondale) which resulted in getting lost while using a GPS. The person working at VTS laughed. The car I received had problems with the door locks, the brakes squeak, and I believe there is something wrong with the steering.
They need to better understand the travel needs of individuals that travel regularly for the state.
VTS on Main Street is Terrible! Mechanics are good. See it for yourself.....
People regularly leave gas tanks less than half filled with fuel, which is a huge inconvenience. This has happened many times to me, leaving me late for important meetings because I have to stop to fuel the car. A simple "please fill the gas tank" message to the previous drivers is not enough. There needs to be more accountability. What's the incentive to fill the tank if I'm regularly left with 1/4 or 1/2 tank of gas? Also, asking employees to do maintenance and wash the vehicle is unrealistic. If people aren't going to fill up the gas tank, they're certainly not going to stop and wash the vehicle. Putting wind shield wiper fluid in a vehicle is also not a good expectation for the driver. These things should all be managed by DTMB as part of the service. Also, the computer has given me vans to drive before when there's only me in the vehicle, once all the way to the UP. When I switch the choice from "any vehicle" to "midsized vehicle," it gives me a car instead. This should be checked.
VTS is always improving and has improved a lot in the past year! However, in the filed, vehicle repairs and maintenance seem to take a lot longer with the new VTS system, than they ever did when our reception/office management handled the repairs for the fleet vehicles directly. Plus the whole process takes much longer than the old process. This system might be an improvement in management of the fleet and the accounting, but it takes more time for the user than the old system.
Leave an written explanation in the vehicles of how to use the credit card to get gas... Other than that, this is one of the BEST sections in DTMB!

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### ***Comments for Vehicle and Travel Services, continued***

Again, an opportunity for training at each agency's location.
Provide a motor pool for Northern Michigan.
Everything has been great for 3 years.
It makes me feel appreciated when they wash my vehicle after service.
I do not have a vehicle that serves my needs. I am issued a mini van to cover 40,000 miles a year in rural northern Michigan. THIS DOES NOT WORK. However, whenever the issue of my safety is brought up, it is disregarded. We do not have cell phone service in the majority of my work area, and when your mini van gets stuck, you have to walk sometimes miles to get cell phone service to get a wrecker. Safe? I think not. PS. Mud is just as bad as snow.
Ensure that everyone plays by the rules; returning vehicle clean, fueled, etc
Update hotel list
Get rid of this contract too. We could outright buy the vehicle and maintain it cheaper then what is being paid each month for leasing. Monthly rates are ridiculous. Nobody in their right mind would pay these rates and think it is a 'good deal' in their personal lives. Tell me how DTMB thinks this is good business to maintain this contract.
Be a better listener to customers needs instead of trying to determine customer needs on their own. Improve communications with customers, work on timelines for vehicle delivery.
The DHHS should follow the same travel policies as the rest of the departments or vice versa instead of penalizing its employees by not following the existing policy.
When you call in to get a task pre-approved and then have the service department call a few days later and be told they are not approved wasted time of staff and the service agency.
Contract with a company that has people that speak and understand the English Language as their First Language. One of my employees recently attempted to report a traffic crash and the person he spoke with could not speak coherently in English. A ten minute phone call took approximately one and one-half (1 1/2) hrs
see if there is a means of duplicating the information to the employee that accounting section is supposedly using to verify destinations and travel expenses. Open documentation to all involved parties. A way of documenting the trips as they occur, say you drive to Ann arbor for a meeting at the medical center then proceed to lunch, then on to another meeting at a second location. Accounting seems to desire a play by play, destination by destination description. Is that obtainable by GPS tracking with times etc.?

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### ***Comments for Vehicle and Travel Services, continued***

Just like with all other types of communication, the message does not always make it to the staff who need to see it. Maybe a POC does not share the information with all the staff? Utilizing the MDHHS home page to communicate information is a sure way to at least ensure everyone had the opportunity to see the information. Whether they do or not.....
Obtaining a State vehicle is so time consuming I don't even bother trying to get one anymore. Instead, I just seek reimbursement for the cost of traveling in my own car. And the process for reimbursement for travel expenses should be streamlined and easier to understand.
The sign in and sign out process is impersonal and convoluted. Could we go back to handing keys over a desk to real people???
Better selection of vehicles that caters to field staff in Northern Michigan (need vehicles that are good in the winter)
It is not always possible to accurately predict return times for state vehicles. I have often significantly over or under estimated the time I will need the vehicle for, and then get e-mails because I don't return the vehicle on time. Is there a way to adjust reservation times that can account for this level of uncertainty?
I have been satisfied with service I receive from Vehicle and Travel services.
Need to clearly define the policy when dedicated pool cars are needed and what special requests are.
Let us pick up our keys from the VTS staff during business hours.
Revert back to the old expense voucher new computerized system NOT USER friendly . You took a understandable process and made it complicated. You took something very simple and made it rocket science
They also do a good job
Start helping employees, instead of trying to find something wrong with my empl,oyees.
I like the new vehicle checkout
VTS is one arm of DTMB that is dedicated and driven to customer service. They are a model that other units inside DTMB could certainly learn from.
Shrivel up and die. Vehicle services is something imposed on us by force. It is not and never has been something set up to help us get our work done.
the vehicle reservation and pickup systems were confusing to understand when not done regularly.

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### ***Comments for Vehicle and Travel Services, continued***

<p>VTs needs to better work with its customers everywhere. I use my own personal vehicle if I have to get a pool vehicle since most of my travel comes up at the last minute. Since they moved the vehicles to the hall of justice also makes it inconvenient for me. why do I want to pack my car up to unpack it and reload. or run over there and grab it then pack it? The whole idea is crazy and makes no sense.</p>
<p>Take more time with the maintenance and service of the vehicles. Most of the vehicles that I have been assigned are in need of maintenance. I have contacted Vehicle/Travel services by email and left comments regarding issues I have had with the vehicles. If I happen to get a vehicle that I used in the past, the same issues exist. For instance: engine lights activated, low tire pressure, dirty interior filled with trash, no ice scraper/brush, grinding brakes.</p>
<p>Excellent service and very customer satisfaction oriented.</p>
<p>Make it easier to have vehicles available and the vehicles we have get the proper service done.</p>
<p>I was denied repairs on a older vehicle making it unsafe. If vehicle is not to be repaired it should be replaced promptly. When vehicles are due for replacement the procedure takes much to long. I drive many miles a year and depend on a good dependable vehicle/I do not think this is acknowledged despite my repeated comments.</p>
<p>Most of the time, this is NOT a problem- but it would help if the program would allow for more specific vehicle requests when possible, or at least a selection of what NOT to provide. Some cars are just not comfortable for my back, particularly for long drives. Thinking about it now, I wonder if the comment section of the request would take care of that. I usually ask the staff in the ramp about what I need to do for maintenance (they do it), but they can't always help with a previous vehicle assignment once I get there to pick it up.</p>
<p>N/A</p>
<p>If VTs was open a bit later in the day it would be helpful to those that travel often on back to back days. We have been encouraged to use VTs for fuel, but not allowing cars in after 4:15 limits that option when you return at 4:45p and are back on the road by 8a the following day.</p>
<p>Would like to better understand the process to maintain my vehicle and services that can be utilized.</p>
<p>General satisfaction in this area.</p>
<p>Provide more administrative support to agencies regarding travel regulations and policies</p>

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### ***Comments for Vehicle and Travel Services, continued***

N/A
The process of using local repair facilities is ridiculous and inefficient.
When I order a vehicle I have to justify everything I need/want. When I get the vehicle I ordered I very rarely get what I ordered and with no notification that something has been changed on my order. If I feel there the tires on the vehicle I'm driving are no longer safe for the conditions I'm driving in why is authorization denied based solely on the tread left on the tire?
I've used the services only once but it was difficult to set up the service originally.
Make information regarding servicing my vehicle (wipers, washer fluid, car washes) more readily accessible/known.
At the vehicle lot under the Hall of Justice, the touchscreen checkout is somewhat inconvenient, mostly due to screen real estate. A physical keyboard would be helpful. Also some "out" indicator from inside the garage; my first time using that lot, I did not know where to drive the car to make a door open.
Get with reality and compare costs. Money spent on VTS is outrageous compared to purchasing a vehicle. You don't need to an accountant to understand the amount of money we pay is significantly higher than purchasing.
Require departments to follow VTS standards and not make up thier own. Make clearer procedure for vehicles not stationed in Lansing. Allow use of credit cards for travelers - simply paperwork and cut down on out-of pocket expenses. Develop a methind of scanning receipts directly in MiTES.
Vehicle interior are occasionally not clean.
The database process to claim a reimbursement is not user friendly a better process needs to be development to get an employees reimbursement.
There have been several instances this past year where gas cards were not working and shut off with no warning. VTS does a horrible job of tracking maintenance records and is not user friendly.
offer pick up trucks or other 4x4 vehicles in Lansing
Nothing, every issue I've ever encountered with using motor pool cars has been handled quickly and cheerfully. I've received nothing but the best service from this group. Thanks!
More information on the Wheels program. Eliminate pool cars or at least ensure pool cars are maintained in a safe manner and have all proper documentation, i.e. insurance. I no longer use the pool vehicles due to numerous (more than 5 occasions) problems (Flat tires, poor tire condition, filthy stinking vehicles, general poor condition of vehicles that I fear jeopardize my safety).

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### ***Comments for Vehicle and Travel Services, continued***

I'm an occasional user: 1) so if a vehicle looks like it needs washing, I have to rummage the glove box to find the info on how to pay for a wash as I can't remember. It'd be so very handy if a sticker were placed right on the dash indicating how to pay for a wash, the frequency per trip, and "only if the vehicle appears very muddy/salty" - something like this. 2) add just one more sticker on the dash reminding drivers to please be kind and turn down or turn off the radio before exiting - so that it's not blasting for the next driver.
I interpret this question to include expense reports for business related travel. This process is unnecessarily complicated and just painful in general. Please zero in on the specific individuals that try and book first class tickets and eat steak every night. Take it easy on those of us trying to claim a breakfast burrito at the airport but cant because we don't have a receipt or didn't start our trip prior to 6 am. Having to fight over such small amounts is a waste of everyone's time and state money. Travel is already kinda stressful and this process makes things worse. It shouldn't.
ICV cameras. Have plenty of parts in stock so techs don't need to wonder where they get the parts from.
The motor pool request is super easy to use and reserve a vehicle. Check in and check out is really user friendly.
Make it easier to locate and navigate the website
Be more client centered and be more polite.
We have pool vehicles.
Try to make sure all the staff know that extra seats not ordered in vehicles are not the drivers responsibility to keep/store for the 6-7 year time frame. If not ordered take them out and don't deliver to driver.
I supervise inspectors in the upper peninsula who have trouble getting snow tires while here in the Okemos office building parking lot sits a Ford Explorer. It seldom leaves the lot and has never been snowed in.
Reduce the monthly costs associated with having to keep this vehicle. I believe this system in general is a rip-off to state government.
Vehicle and Travel Services is all computerized. There's no one to discuss issues (face to face) with vehicle reservations when a problem arises.
all areas should be treated individually - example areas with high frequency for travel should be allowed to use some exceptions based upon the nature of the work performed. One size fits all doesn't work for all areas.
I drive a car every week back and forth between Munising, MI and Newberry, MI. I would really like to have an all wheel drive car for the Winter-which can last 5 months plus in the Upper Peninsula.
n/a

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### ***Comments for Vehicle and Travel Services, continued***

Allow us to get the vehicle to fit our needs. Do NOT require us to obtain basic vehicles with manual door locks and manual windows-- automatic is the safest way to accomplish field work. The fee structure is very expensive for a basic vehicle, it is cheaper to purchase on our own, even with maintenance & fuel. Allow us to determine the vehicle we need for our tasks. We should not have to "settle" for what you think is best. Why does it take so long to obtain a new vehicle? you can buy one of a lot in a day--yet it typically takes 6 months through your "service"--which is not quality customer service at that point. Where is the instruction manual on how to wash, etc. And finally, an oil change was denied because there was an error on the print-out from the oil change place--wow is that poor business or what? We are the ones "working" our vehicles & should know best. If it will be monitored, the opposite should occur-notify us when the oil was not changed - before we need a new engine.
Have an emergency number/contact at VTS motor pools in case someone has a problem before or after hours when checking in/checking out a vehicle. Also, a couple of times I have had to travel more than 2 hours in nasty weather so I transfer emergency equipment from my personal vehicle into the state vehicle just in case (i.e. mini floor jack, jumper cables, fluids (anti-freeze, washer fluid, oil), blanket, flashing emergency light, flashlight, vest and gloves. I thought it would be a great idea if you would allow people to request an emergency kit made up of some of these items if they are traveling far or for a number of days. For example, if I just have a flat tire, I can fix it myself without having to go through the lengthy process of going through Wheels, but it'd be nice to have a mini-floor jack (quicker and more sturdy), tire chucks, a bright vest and orange cones or a flashing light. Also, if someone had to wait in cold weather, at least an emergency blanket to stay warm.
VTS is one of the best in DTMB, other division in DTMB should take note of their service.
They do a great job!
If this is state car service, then it meets my needs and they do a good job. If this refers to Concur/Conlin Travel, they are the rock stars of customer service!
Provide pool vehicles located closer to my home
After 3 winter seasons of continual fear of driving the car and the type of tires sliding around . I would like to receive new tires that will allow me to drive safe and not fear of being in the ditch due to weather issues.
Make certain that vehicles are cleaned and have fuel (or on-site access to fuel) before the next person picks up the vehicle.
I am satisfied with the service that VTS provides
get rid of the ridiculous time requirement on travel logs.
No improvement. They are great!
Neutral.

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### ***Comments for Vehicle and Travel Services, continued***

There are too many small cars (Ford Focus) and not enough trucks capable of accessing off road DEQ sites of contamination. We need clearance for rough track roads as well as 4-wheel drive.
The vehicles need to be adjustable for various drivers. There is a Chevy Colorado truck for which the seat back is not adjustable and is meant for someone 6' tall or more! Please be sure vehicles seats and seat backs are both adjustable before purchasing.
all good here!
disband
Better communication of how the whole process works. This was my first time using a state vehicle and I did not have a clue. The gas card did not work. They told me when I picked up the card "Sometimes they work and sometimes they don't". Well it did not work and I had to pay for the gas myself because I was told to return the care with gas. When I asked about getting reimbursed, I was told "Submit the bill to your supervisor and ask them to approve the reimbursement."
It is difficult to get maintenance done because there aren't places I can quickly take the car (for instance: for an oil change). I have to make an appt, drop the vehicle off, then return to get it. This takes up valuable time (for which I am getting paid).
Keep up the good work
Provide an update on expected delivery dates. Hard to manage a budget without this.
I am also required to submit State Car logs to my MDCH accounting office. It's duplicating information that DTMB already has when they can provide all that info directly to the MDCH staff. It's a lot of extra paperwork to require people to do when it's already captured when I use state cars.
Not sure.
Vince Reynolds is fabulous.
Our county is in a rural area and we could use more all wheel drive or four wheel drive vehicles. Several of us have gotten stuck in the winter on back roads in the small cars that we have. It is unknown if a county is able to request this however it would be very helpful for more rural areas.
Keep our vehicles cleaner. Replace tires sooner.
Understand what we do so that they can better meet our needs
Whne traveling longer distances assigning new cars to the driver would be appreciated.

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### ***Comments for Vehicle and Travel Services, continued***

The service is usually responsive and available. However, I wish that they were more flexible about charges to the wright express card. It was easier to charge oil changes, car washes, etc. rather than reimbursing or getting approval for simple services.
The process of being reimbursed for and requesting travel is a quagmire.
Vehicle service takes too long to schedule and complete.
make sure that more people clean the vehicle for the next person to use
I am just thrilled that I can pick up a car downtown now and leave my own vehicle there too.
NOTHING!!!
n/a
The system you have to navigate to enter travel information for reimbursement and enter for individuals you manage, is extremely confusing to use . It appears that most websites/systems utilized by SOM workers & the poublic are all confusing and difficult to utilize.
Nothing! I will use my own vehicle from now on! After I was threatened with disciplinary action by a DTMB employee who 'concluded' I was guilty of smoking in a vehicle and leaving it full of debris I decided I would not bother with agency vehicles. Also, when the DTMB employee was found to be in gross error of his summation he would not apologize for his error!
Would be nice to be able to secure the occasional use of a more durable (AWD/4X4) with special permission. I have on occasion taken cars where they should not be taken. I take my responsibility to not damage state vehicles seriously, but in lieu of having a truck available, I sometimes have no choice. Otherwise, the answer to the question of vehicle assignment meeting my business needs is 'strongly agree'.
Make it easier to arrange for 4-wheel drive vehicles in the winter and for necessary all-season field work.
They refuse to put a preferred air pressure in my truck tires based on the load and went with the truck sticker instead leaving vehicle handling very poor. I had to fix it myself.
not sure what to do if I ever have a flat tire, etc.
The guys in the repair end of VTS are a great bunch of guys!! They always work with me, explain the problem, and get it fixed ASAP! Usually while I wait!!!
Current work truck style patrol vehicles are unsatisfactory. Return to LT models.
work faster

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### ***Comments for Vehicle and Travel Services, continued***

While it is not DTMB function, it is an issue, often times when picking up a vehicle, it is left a mess by prior staff to include spills, trash and at times less fuel then reported. When the kiosk is down, which does not happen often, their appears no back up system. This caused an over 1 hr delay on one particular trip for myself.
I use the motor pool and I've always been satisfied with the service there. I would suggest that the touch screen used to check out vehicles be tilted upward enabling a user to more easily read the display without needing to crouch.
I only use the web site, no communications. Web site could be improved by allowing us to change an existing reservation without cancelling it. For example, if I need to leave an hour earlier, I can't check out a car an hour earlier without canceling then re-reserving it. Why can't I just go in and change my checkout time by an hour without having to cancel and re-reserve?
Have more trucks and 4 wheel drive vehicles available for seasonal vehicles.
After my last rental I informed VTS the vehicle I was in needed new windshield wipers, they told me I should have bought them?
This is one of the few things that DMBT does that works and has good people that treat you like a customer, providing real service. The travel agency system is still worthless and just allow employees to do their own travel arrangements.
Currently, I don't communicate directly with Vehicle and Travel Services. We have a one point contact who communicates information to us and shares information back as needed. As a manager, some vehicles are "assigned" to me, however, I don't physically drive them so I'm answering neutral for that reason.
The last vehicle we picked up did not have the extra key. It also did not have the proper MAP information in the "packet". But because it was the same vehicle we had used the year before, the correct MAP information was still in the glove box, in the envelope it was mailed in. A little more attention to pre-pickup "inspection" might be called for.
When comments are put into the kiosk upon return of the keys (i.e. brakes squeaking, oil change, light, low tire pressure etc. the vehicle needs to be taken out of service. This prevents someone else checking those keys out and driving a vehicle that needs service.
Allow pick up of keys at least 30 minutes before.
The maintenance employees at VTS are very friendly and helpful; they can be trusted to finish the maintenance on my assigned vehicle in the time frame given.
Offer vehicles to my county office that will meet the needs of travel in a rural, backwoods, unpaved roads as well heavy-snow areas.
Last summer I had a vehicle breakdown in Ironwood 90+ miles from the office in Baraga. I was very impressed with their concern and ability to help get me back on the road.

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### ***Comments for Vehicle and Travel Services, continued***

I would like to request a certain model. I have a very tall person traveling with me and the large category does not always mean any sort of comfort for this individual. For example, there is a difference between an Impala and a Focus.
N/A/
I would like more communication opportunities with VTS so that I know the status of my vehicle.
Go back to assigned vehicles or assign vehicles to divisions so there is the proper vehicle for that division, an impala or other 2-wheel drive don't do well as field vehicles in some areas
Make locations to wash / detail vehical closer to work sites
expense voucher some times difficult to navigate
Fast and quick resolution to fuel card problems, kind of confusing as to who/when things are suppose to be done (recommended vs approved, and no one know who did what and when). Inconvient drop off point for vehicle, esp. in winter (if you only have one state car, how do you get picked up? Personal vehicles are not allowed in the lot, so you have to use the visitor lot. Not a problem 8 months out of the year.)
No suggestions.
Flexibility needed to maximize uses of state assigned vehicles. Many employees opt to use personal vehicles as the cars are park in state own facilitates and cannot take home which is closer to the destinations OR state has to pay overtime for employee to drive back to OWS. Opportunity for improvements in cost savings, efficiency, and employee morale!
Tuscola County would benefit from having at least one 4-wheel drive vehicle for children's services especially during the extended winter months. Many homes are inaccessible during poor winter weather and it can be impossible to verify the well-being of children within mandated time frames.
Longer hours beyond 4:30pm at the Hall of Justice garage, earlier hours before 7:30am
I have not had any issues with the service from VTS. I have been satisfied with all interactions and they provided the help I needed when I didn't understand the process.
Vehicles rarely seem clean when I get them. There has been some stuck-on substance on the driver's seat of the van our area uses for months. Does anyone care? And the online travel reimbursement system is an abomination. It seems purposely designed to make state employees abandon their efforts to be reimbursed for expenses because it is extremely difficult and frustrating to use. Who designed it and is that what they were trying to accomplish?

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**From:** State of Michigan <MISOM@govsubscriptions.michigan.gov>  
**Sent:** Thursday, January 14, 2016 5:32 PM  
**To:** VanCoevering, Joyce (DTMB)  
**Subject:** Volunteer Opportunity in Flint



Right-click here to download pictures. To help protect your privacy, Outlook prevented automatic download of this picture from the Internet.  
Michigan State Employees banner image

The State Emergency Operations Center (SEOC) is coordinating a response to the ongoing health and safety issues in the city of Flint's drinking water. Teams from the Michigan State Police, Genesee County Sheriff's Department, Michigan Department of Health and Human Services, and volunteer organizations have been delivering bottled water, water filters, replacement cartridges and water testing kits at homes in the city of Flint since Tuesday.

To help with this critical work, the SEOC is looking for volunteers to expand this effort and continue this distribution during the upcoming holiday weekend. Teams are being assembled for shifts on Saturday, January 16; Sunday, January 17; and Monday, January 18, 2016. If you are interested in volunteering your time for this critical work, please complete the information in one of the attached surveys (depending on which day you are volunteering).

To volunteer on Saturday, January 16, <https://www.surveymonkey.com/r/28NVJBL>

To volunteer on Sunday, January 17, <https://www.surveymonkey.com/r/26NMJJK>

To volunteer on Monday, January 18, <https://www.surveymonkey.com/r/26P7P5G>

Volunteers will begin their assignment at the Local Emergency Operations Center located in the Genesee County Administration Building located at 1101 Beach St, Flint at 9 a.m. and end by 4 p.m. Parking is available at the corner of Beach Street and 8th Street. Lunch will be provided. This is strictly a volunteer effort, as all three days will be unpaid. Volunteers are responsible for their own transportation; mileage reimbursement for personal vehicles is not authorized. Volunteers should dress for working outdoors and wear foot attire appropriate for walking.

This opportunity is for state employees and their immediate family members 16 years of age or older only, others looking to assist should volunteer through the American Red Cross in Flint. The volunteer coordination center for the Red Cross is located at 1401 S. Grand Traverse, Flint, MI. They are open from 9 a.m. to 7 p.m.

For more information on the state's response efforts, visit [www.michigan.gov/flintwater](http://www.michigan.gov/flintwater).

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This e-mail was sent to [vancoeveringj1@michigan.gov](mailto:vancoeveringj1@michigan.gov) using GovDelivery on behalf of: the State of Michigan, 111 S. Capitol Ave., Lansing, MI. *You are receiving this message because you are a State of Michigan*

*employee.*



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**From:** Doll, Jeanette (DTMB)  
**Sent:** Thursday, January 21, 2016 12:48 PM  
**To:** VanCoevering, Joyce (DTMB)  
**Subject:** Automatic reply: Flint M&VA

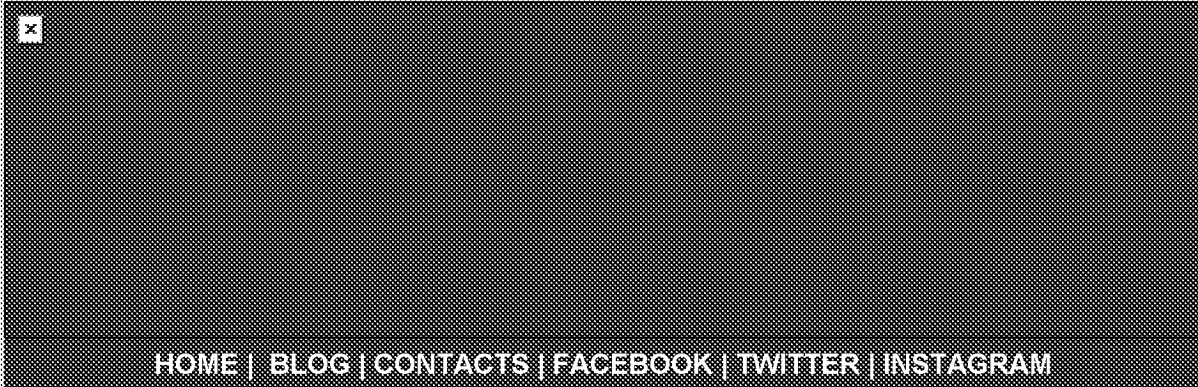
I am currently on special assignment and have limited ability to respond to requests that are not associated with the Flint Water Response.

If you need assistance with a building closure, please contact Central Control at (517) 373-0196 for immediate assistance.

Jeanette

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**From:** Governor's Office <governorsoffice@govsubscriptions.michigan.gov>  
**Sent:** Friday, January 22, 2016 12:55 PM  
**To:** VanCoevering, Joyce (DTMB)  
**Subject:** "He's his own best spokesman"

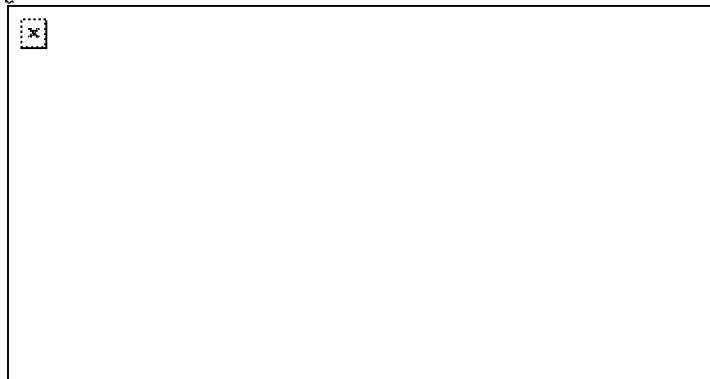


## How we are fixing the Flint water crisis

Governor Rick Snyder has committed to spending the rest of his time as Governor to fixing the Flint water crisis. Over the last few days, he has sat down to explain what happened and how we're fixing the Flint water crisis. Watch the interviews below and be sure to read the Governor's Op-Ed in the USA Today.

### Governor Snyder on Morning Joe

"What is so frustrating and what makes you so angry is you have a handful of experts who were career civil servants that made terrible decisions, in my view. We have to live with the consequences, and they worked for me, so I accept that responsibility. We are going to fix this problem." Watch Governor Snyder address how we are fixing the Flint water crisis on Morning Joe.

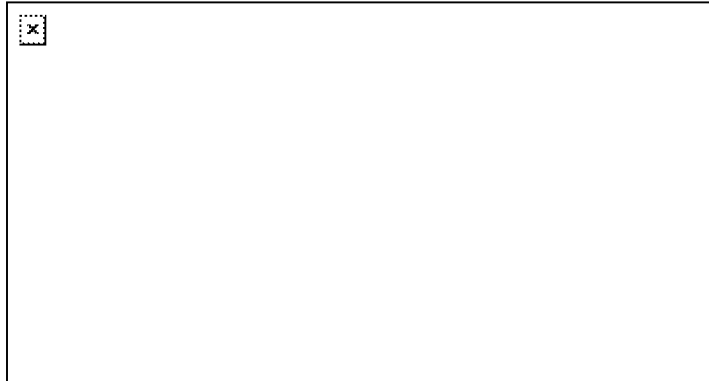


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### Governor Snyder with Charlie LeDuff on Fox 2 Detroit

"I feel awful about this. These are people. They've been harmed. You can't feel good about that. The people of Flint have been harmed and a major influence of that harm

came from people who worked for me, and I feel responsible for that. But I am committed to solving the problem and addressing the damage as much as possible for the rest of the time I'm Governor." Watch Governor Snyder address the Flint water crisis with Charlie LeDuff on Fox 2 News.



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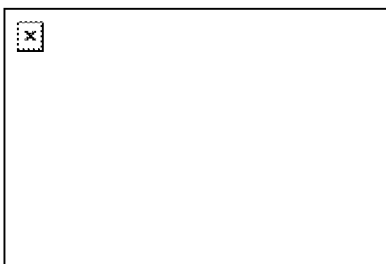
## Governor Snyder's 2016 State of the State

"Michiganders don't quit, we don't give up, instead we will work with even more passion and commitment to truly improve our state. For everyone who's chosen to make Michigan their home, this is more than a promise, this is my commitment." Watch Governor Snyder's full closing statement from his 2016 State of the State address.



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## Governor in USA Today: "I will fix this, and I mean it."



"Residents in one of Michigan's proud cities cannot drink their water. That's unacceptable. The crisis in Flint arose from missteps at all levels of government — local, state and federal. But as governor, I take responsibility for what these families are going through, and I'm holding people in my administration accountable for their failures." [Click here to read the Governor's full op-ed.](#)

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## Washington Post: "Michigan Gov. Rick Snyder is in a tough spot, but he's his own best spokesman"

Snyder has born the brunt of criticism in the local health crisis that has turned into a national scandal. But unlike many other politicians facing crises of leadership, Snyder may also be his own best counter-programming. [Click here to read the full story in the Washington Post.](#)



**Visit [HelpForFlint.com](http://HelpForFlint.com) to learn how you can help Flint residents.**

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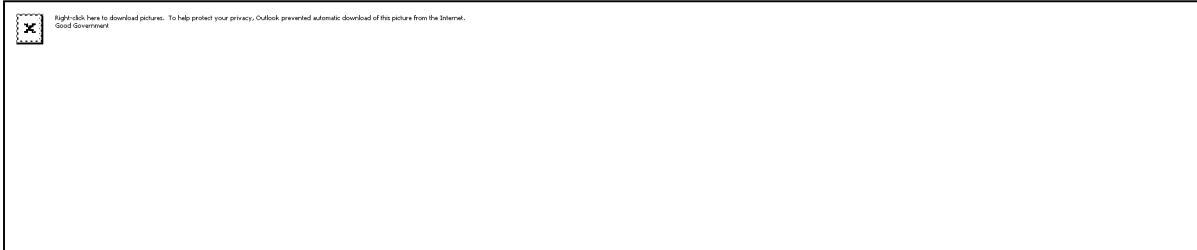
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---

**From:** State of Michigan <MISOM@govsubscriptions.michigan.gov>  
**Sent:** Friday, January 22, 2016 4:48 PM  
**To:** VanCoevering, Joyce (DTMB)  
**Subject:** Flint Volunteer Efforts



Dear State Employees,

Gov. Rick Snyder and I want to thank everyone who donated their time during the holiday weekend to deliver bottled water, water filters, replacement cartridges and water testing kits to families in the city of Flint. We are working hard to ensure all residents are provided with the safe water resources they need, and each donation and hour of your time volunteered goes a long way.

For employees who would like to help the residents of Flint, there are several opportunities to do so. Please visit [www.helpforflint.com](http://www.helpforflint.com) to learn how you can help.

For additional information and updates, visit [www.michigan.gov/flintwater](http://www.michigan.gov/flintwater).

Again, thank you for all your support.

Sincerely, Mike Zimmer  
Office of Good Government Director  
Dept. of Licensing and Regulatory Affairs Director

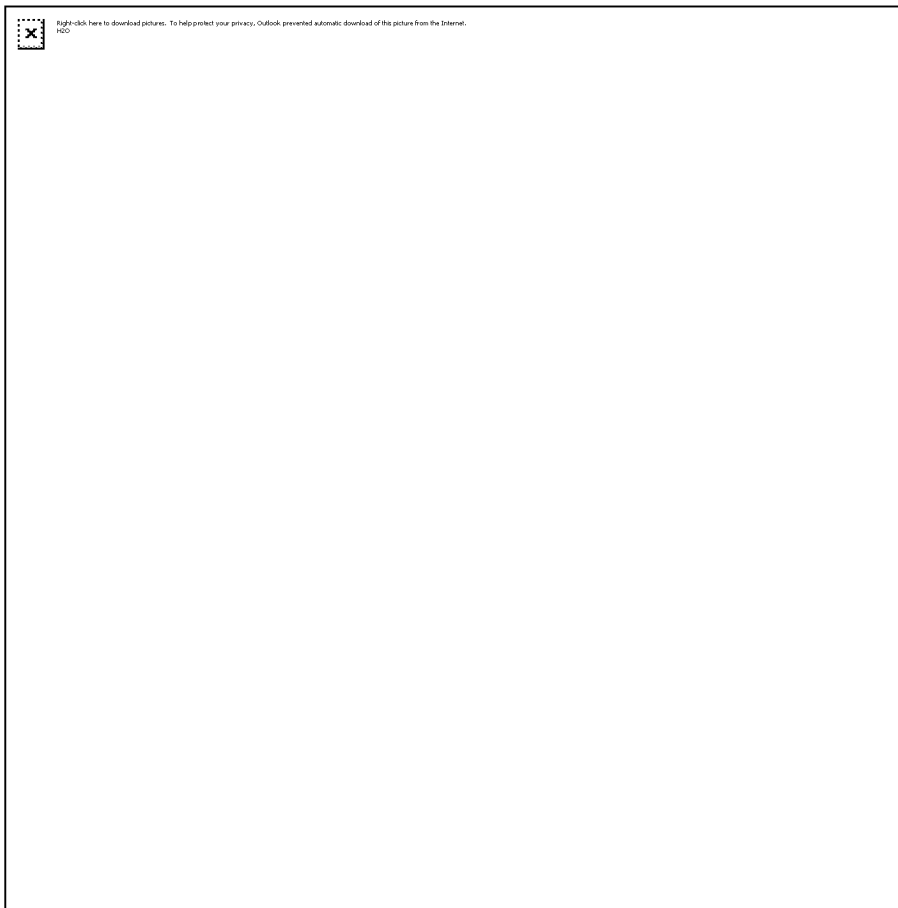
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**From:** Dept. Technology, Management & Budget <dtmb@govsubscriptions.michigan.gov>  
**Sent:** Tuesday, January 26, 2016 8:39 AM  
**To:** VanCoevering, Joyce (DTMB)  
**Subject:** Contributing time, muscle and money



During this month's Martin Luther King Jr. holiday weekend, some state employees turned their "day off" into a "day on" in Flint. There, they delivered bottled water, water filters, replacement cartridges and water testing kits to families. The volunteers joined other Michiganders, turning Dr. King's birthday observance into a day of service.



Mike Zimmer, director of the Office of Good Government and the Department of Licensing and Regulatory Affairs, has shared a link – [www.helpforflint.com](http://www.helpforflint.com) – that offers other opportunities to contribute time, muscle and money to bring clean drinking water to the community. Here in DTMB, some of our employees didn't wait for an invitation to lend a hand. Office of Retirement Services staff contributed funds that were used to buy 31 cases and 23 gallons of water, which a local organization transported to Flint.

Autumn Hubbard, Ambrea Mack and Sarah Esquivel, who are in the photo at the left, nearly emptied the shelves at their local grocery store. Thanks for your efforts.

everyone.

Now work.

Last week, I signed a new policy that formalizes the annual employee review process and sets expectations for employees and managers. Administrative Policy 200.37 establishes consistent standards for implementing performance plans and reviews. Some of the standards are practices we have followed for years. Others are new. Some of particular note include:

- The mandatory use of HRMN
- A standard Feb. 1-Jan. 31 rating period for all employees
- An Individual Development Plan that specifies training or development programs for each employee
- Competencies and objectives that align to DTMB goals or scorecard metrics
- Consequences for managers and supervisors who do not complete the review process as required

A fundamental role of each DTMB manager or supervisor is to provide employees with direction and feedback on their performance. Employees also are expected to take an active role in pursuing professional development opportunities and achieving their competencies and objectives. I encourage you to review the new policy and talk with your manager or supervisor if you have questions. Of course, I welcome your questions and input as well. Please send your comments and ideas to me at [behend@michigan.gov](mailto:behend@michigan.gov).

I know these have been busy weeks for many of you as you take on additional responsibilities and work hard to provide resources and services for our customers and citizens across the state. Please know that your hard work has not gone unnoticed. Thank you for everything you do, every day.

Have a great week,

David



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The Department of Technology, Management and Budget

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**From:** Governor's Office <governorsoffice@govsubscriptions.michigan.gov>  
**Sent:** Friday, January 29, 2016 9:57 AM  
**To:** VanCoevering, Joyce (DTMB)  
**Subject:** Thank you for your service



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## THANK YOU!

Fellow employees,

Each day, more than 46,000 state of Michigan employees come to work with the confidence and commitment to make Michigan a better place to live, work and play. I appreciate the way you care about the citizens we serve, and how it is reflected in the work that you do.

As you have heard from me and the media, our reputation and trust can be severely impacted when people do not make good decisions, or use good judgment in solving problems. That principle is universal, but never more so than when public health is at stake. What happened in Flint can never be allowed to happen again anywhere in our state.

I know that you want to work in a place where employee input is valued, efforts are recognized, and teams are always striving for continuous improvement. That's why we introduced employee surveys, Bureaucracy Busters and other reinvention initiatives. We want and deserve a culture of innovation, continuous improvement and employee engagement at every level. We can never take for granted how important the people are who depend on us to do our jobs, and I am asking you not to let the situation in Flint negatively impact your motivation to excel every day.

Many of you have taken an interest in helping the citizens of Flint on your own time, and I'd like to take this opportunity to recognize and thank those who have volunteered over the last couple of weekends. You have worked tirelessly to deliver cases of bottled water, water filters, replacement cartridges and water testing kits to the families in need. I appreciate you donating your time to help our fellow Michiganders. To date, more than 37,000 homes have been visited by one of our water resource teams.

For employees who would like to further help the people of Flint, please visit [www.HelpForFlint.com](http://www.HelpForFlint.com) to learn how you can do so. For additional information and to sign up for daily updates, please visit [www.mi.gov/FlintWater](http://www.mi.gov/FlintWater). I am committed to ensuring that all residents have access to safe and clean water.

Again, I'd like to express my gratitude for the work you do every day to continuously improve our state and earn the trust of those you serve. You make a real difference.

Thanks,



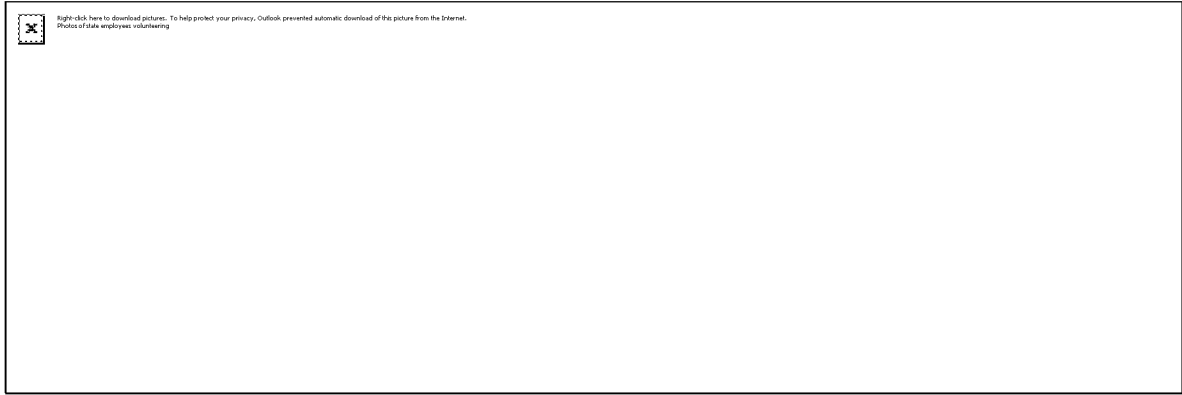
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Governor Snyder signature

Governor Rick Snyder





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Photos of state employees volunteering



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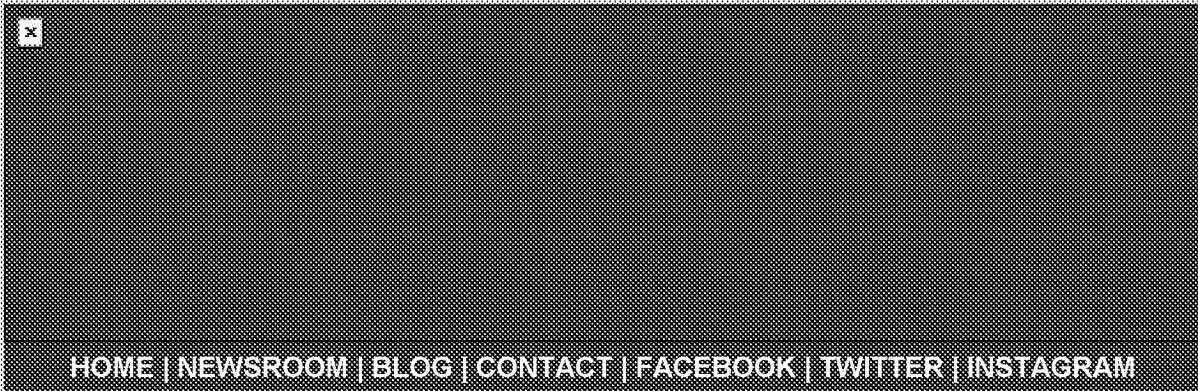


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**From:** Governor's Office <governorsoffice@govsubscriptions.michigan.gov>  
**Sent:** Wednesday, February 03, 2016 6:17 PM  
**To:** VanCoevering, Joyce (DTMB)  
**Subject:** "Flint residents should not have to pay for water they cannot drink"



## Budget recommendation will include \$30 million request for Flint water bill repayments



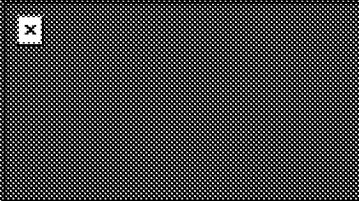
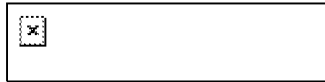
When Governor Rick Snyder presents his budget recommendation next Wednesday, Feb. 10, he will include a \$30 million request for the residents of Flint to keep their water service on and eliminate the need to pay for water they cannot completely trust to drink.

Under the governor's ask, the funding would enable the city of Flint to apply credits for customers on future bills. Estimates show water is roughly 47 percent of billing and sewer costs are around 53 percent. The credit would be applied to consumption usage (roughly

65 percent) of a resident's water portion of the bill, such as for bathing, drinking, cooking, and washing your hands. Residents still would be responsible for paying the sewer portion of their water bills.

Professor Marc Edwards of Virginia Tech said, "This essentially refunds all the money associated with consumption or consumer use. I think it's an amazing gesture of common sense and good will and it corrects an injustice. I don't think there's a precedent for this. I feel so encouraged by the direction this is going."

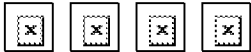
[Click here to learn more about the budget request.](#)



We spoke with Staff Sgt. Thomas Vega about the critical resources they're providing to Flint families every day. He also encouraged residents to pick up and return their water testing kits to Flint fire stations. Test results will be posted online at [www.mi.gov/flintwater](http://www.mi.gov/flintwater). [Click here to watch the video.](#)

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**From:** Georgina Slim [info=penpubinc.com@mlgns1.com] on behalf of AI Weekly News [info@penpubinc.com]  
**Sent:** Thursday, February 04, 2016 7:32 AM  
**To:** VanCoevering, Joyce (DTMB)  
**Subject:** US survey reports good fleet environment going into 2016

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## TOP STORIES



### US survey reports good fleet environment going into 2016

The quarterly Fleet Sentiment survey conducted in early January by CK Commercial Vehicle Research (CKCVR) indicates that US truck fleets are solid going into 2016. The 48 American fleets that participated in the survey said that they are continuing to see good demand level for their services with high equipment utilization rates.



### US renewable power generation to grow 9% in 2016

Electricity generated from utility-scale renewable power plants is expected to grow by 9% in the US this year. The Energy Information Administration (EIA) forecasts much of the growth to come from new installations of wind and solar plants and an increase in hydropower production after a relatively dry 2015.

### Agencies gear up for \$50M transportation challenge

Metro Transit, the cities of Minneapolis and St. Paul and a half-dozen other partners this week will submit an application to the U.S. Department of Transportation's Smart City Challenge, a competition to bring home \$50 million to improve transit and transportation.

## INFRASTRUCTURE

Vol.8 No.14  
February 4, 2016



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### Innovations in Infrastructure Will Boost Manufacturing

When the long-term highway bill was signed into law last December, it was a step in the right direction not only for our nations transportation sector, but for manufacturing as well. Its common knowledge that the United States aging infrastructure makes it harder for manufacturers to deliver products to customers on time, which in turn creates a major ripple in our countrys overall competitiveness.

### Obama orders more earthquake resilience for gov't buildings

President Barack Obama has ordered all new or renovated federal buildings to be equipped with the latest protections against earthquakes. Obama signed an executive order on Tuesday creating a Federal Earthquake Risk Management Standard.

### Clever New GitHub Tool Lets Coders Build Software Like Bridges

JESSE TOTH SAYS that upgrading an Internet service is like building a new bridge across San Francisco Bay. In building the new eastern span of the Bay Bridge, engineers didnt tear down the old one and erect the new one in its place.

### Asset Management for a Better Economy

The sorry condition of much of the U.S. infrastructure system is obvious to everyone from commuters and businesses to towns and cities. Whats less apparent is what to do about it. The just-released Arcadis Built Asset Wealth Index reveals how built asset wealth (transportation, roads, water, commercial development, etc.) combines to support the entire economy and national GDP.



## **ENERGY**

### Gov. Baker unveils \$15M solar, renewable energy plan

Gov. Charlie Baker unveiled a \$15 million initiative Tuesday aimed at creating hundreds of solar panel and renewable thermal-heating systems over the next several years to supply energy to low- and moderate-income households.

### U.S. Energy Exports: First Comes Crude, Then Comes LNG



Last December, the United States moved closer toward unleashing the full potential of its energy renaissance when Congress passed and President Obama signed an omnibus spending bill containing language eliminating the 40-year old ban on crude oil exports.

### Making Energy Choices Readily Available

Community Choice Aggregation (CCA), while created in California almost 15 years ago, is gaining momentum as a new program that allows communities greater control over their energy supply, while reducing greenhouse gas emissions, lowering electricity prices, and generating substantial money for municipalities. Its a rare triple-win for municipalities that have seen electric bills for the same dirty energy jump as much as 10 percent annually.

## ENVIRONMENT



### How Green Building Can Enhance Retail Performance

While sustainability advocates have long touted the benefits of green buildings when it comes to efficiency and environmental impacts, they can also have a positive influence on the bottom line of commercial businesses.

### Will these 10 U.S. cities achieve zero waste?

The Environmental Protection Agency estimates that as of 2013, Americans only recycled about 35 percent of the municipal solid waste generated. Some forward-thinking U.S. cities, with both pressure and encouragement from constituents, advocacy groups and businesses alike, are looking to take their municipal solid waste diversion efforts to the next level by adopting zero waste goals.

### Restored EPA Funding to Help Pennsylvania Farmers Meet Watershed Goals

On the strength of the commonwealths rebooted strategy to improve clean water in the Susquehanna River watershed, extending into the Chesapeake Bay, announced last month, the U.S. Environmental Protection Agency (EPA) has restored \$3 million in program funding to the Pennsylvania Department of Environmental Protection (DEP).

### Sustainability and Technology

An increasing number of organizations today are re-evaluating how they manage infrastructure and equipment assets to minimize the impact on natural resources, in an effort to promote environmental security for future generations. These evaluations have led to a growing focus on sustainability and a new set of criteria by which asset investments and projects are evaluated.

## TRANSPORTATION



### ADOT's new 'TowPlow' does double duty

Talk about two for the price of one. The Arizona Department of Transportation launched a new snowplow this week, allowing roads to be scraped using much less time and fuel. The "TowPlow" features a steerable trailer with a 26-foot blade that is attached to the back of a snowplow truck.

### Walking and transit score high in Virginia's transportation rankings

Scores that evaluate transportation projects in Virginia recently came out, and many of the highest belong to projects focused on walking and transit. That's because they provide the most bang for taxpayers' bucks.

### Indy Invests in an Electric Carshare Service

Since 2008, I have had the honor and pleasure of serving as the 48th Mayor of Indianapolis (known as Indy to locals), the Capital of Indiana and the nation's twelfth-largest city. Infrastructure and the automobile have a long history in our state, which is reflected in our nickname the Crossroads of America.

### Outreach Aids Environmental Justice in Transportation

An effective outreach and communication effort is essential to any transportation or infrastructure project but never more so than when Environmental Justice (EJ) communities are within the project area.

## **WATER / WASTEWATER**



### Putting the 2016 spotlight on water, environmental justice

They're sometimes called sleeper issues. Most Americans can easily name the key issues that define major elections: the economy, foreign policy, national security, et al. but occasionally an issue just outside the spotlight will make its way onto the agenda, connecting with voters in

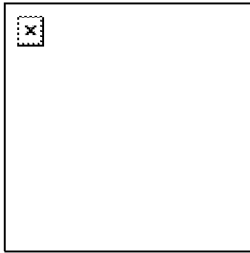
surprising ways.

### Annual water expo aims to provide better drinking water for everyone

The ongoing crisis in Flint is shining a light on water quality all across the state. Today at the annual water expo in Lansing, experts came together to figure out what can be done to help fix the problem and prevent it from happening again.

### Accelerating Sustainable Stormwater Infrastructure Investments

A perfect storm of increasing regulatory and environmental pressures is driving the need for investments in stormwater infrastructure. While the costs of managing stormwater are rising, a lack of funding is consistently identified as a primary challenge for communities across the United States.

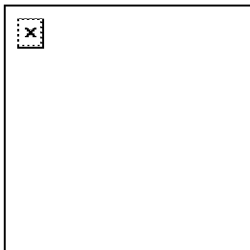


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### **Efficiency Production, Inc.:**

#### Efficiency Production, Inc.

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[www.efficiencyproduction.com](http://www.efficiencyproduction.com)



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**From:** Ruhstorfer, Amy (DTMB)  
**Sent:** Tuesday, February 16, 2016 10:12 AM  
**To:** VanCoeverting, Joyce (DTMB)  
**Cc:** Hampton, Kristen (DTMB); Mathews, Jamie (DTMB)  
**Subject:** RE: NEW DEADLINE - Time Sensitive Request

**Importance:** High

Joyce,

Here are the names from Printing Services:

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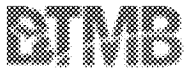
Thanks,  
Amy  
517-636-4654

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**From:** VanCoeverting, Joyce (DTMB)  
**Sent:** Tuesday, February 16, 2016 9:10 AM  
**To:** Cischke, Roy (DTMB) <cischker@michigan.gov>; Goodine, Tom (DTMB) <goodinet@michigan.gov>; Hampton, Kristen (DTMB) <HamptonK@michigan.gov>; Hofmeister, David (DTMB) <HofmeisterD@michigan.gov>; Mathews, Jamie (DTMB) <MathewsJ@michigan.gov>; Ruhstorfer, Amy (DTMB) <RuhstorferA@michigan.gov>; Thompson, Kristi (DTMB) <thompsonk1@michigan.gov>; Wright, Seth (DTMB) <WrightS17@michigan.gov>  
**Subject:** RE: NEW DEADLINE - Time Sensitive Request

Don't forget !!!!

Joyce Van Coevering, Director  
Office of Support Services  
MI Department of Technology, Management and Budget  
517-322-5005



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**From:** VanCoevering, Joyce (DTMB)

**Sent:** Friday, February 12, 2016 4:06 PM

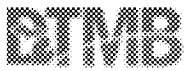
**To:** Cischke, Roy (DTMB) <[cischker@michigan.gov](mailto:cischker@michigan.gov)>; Goodine, Tom (DTMB) <[goodinet@michigan.gov](mailto:goodinet@michigan.gov)>; Hampton, Kristen (DTMB) <[HamptonK@michigan.gov](mailto:HamptonK@michigan.gov)>; Hofmeister, David (DTMB) <[HofmeisterD@michigan.gov](mailto:HofmeisterD@michigan.gov)>; Mathews, Jamie (DTMB) <[MathewsJ@michigan.gov](mailto:MathewsJ@michigan.gov)>; Ruhstorfer, Amy (DTMB) <[RuhstorferA@michigan.gov](mailto:RuhstorferA@michigan.gov)>; Sample, Brice (DTMB) <[sampleb@michigan.gov](mailto:sampleb@michigan.gov)>; Thompson, Kristi (DTMB) <[thompsonk1@michigan.gov](mailto:thompsonk1@michigan.gov)>; Wright, Seth (DTMB) <[WrightS17@michigan.gov](mailto:WrightS17@michigan.gov)>

**Subject:** FW: NEW DEADLINE - Time Sensitive Request

**Importance:** High

Please provide me a list of names custodians (see original email from below from Brom to SMT) by 10:00 on Tuesday 2/16/16.

Joyce Van Coevering, Director  
Office of Support Services  
MI Department of Technology, Management and Budget  
517-322-5005



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**From:** Stibitz, Brom (DTMB)

**Sent:** Friday, February 12, 2016 3:57 PM

**To:** Allen, Charlotte (DTMB) <[AllenC1@michigan.gov](mailto:AllenC1@michigan.gov)>; Behen, David (DTMB) <[Behend@michigan.gov](mailto:Behend@michigan.gov)>; Best, Marcy (DTMB) <[BestM@michigan.gov](mailto:BestM@michigan.gov)>; Brownlee, Jeff (DTMB) <[BrownleeJ@michigan.gov](mailto:BrownleeJ@michigan.gov)>; Buhs, Caleb (DTMB) <[BuhsC@michigan.gov](mailto:BuhsC@michigan.gov)>; Davenport, Rodney (DTMB) <[DavenportR1@michigan.gov](mailto:DavenportR1@michigan.gov)>; Donnan, Chanda (DTMB) <[DonnanC@michigan.gov](mailto:DonnanC@michigan.gov)>; Fortino, Diane (DTMB) <[FortinoD@michigan.gov](mailto:FortinoD@michigan.gov)>; Gelisse, Ashley (DTMB) <[GelisseA@michigan.gov](mailto:GelisseA@michigan.gov)>; Gilliland, Michael (DTMB) <[gillilandm@michigan.gov](mailto:gillilandm@michigan.gov)>; Gonzalez, Tonyia (DTMB) <[GonzalezT1@michigan.gov](mailto:GonzalezT1@michigan.gov)>; Griswold, Kim (DTMB) <[GRISWOLDK@michigan.gov](mailto:GRISWOLDK@michigan.gov)>; Ingersoll, Jean (DHHS) <[IngersollJ@michigan.gov](mailto:IngersollJ@michigan.gov)>; Jeffery, Phillip (DTMB) <[JefferyP@michigan.gov](mailto:JefferyP@michigan.gov)>; King, Susan (MCSC) <[KingS5@michigan.gov](mailto:KingS5@michigan.gov)>; Kopacsi, Christian (DTMB) <[KopacsiC@michigan.gov](mailto:KopacsiC@michigan.gov)>; Lowe, Richard (DTMB) <[lower@michigan.gov](mailto:lower@michigan.gov)>; Manning, Kelly (DTMB) <[ManningK4@michigan.gov](mailto:ManningK4@michigan.gov)>; Mathews, Jamie (DTMB) <[MathewsJ@michigan.gov](mailto:MathewsJ@michigan.gov)>; McFarlane, James (DTMB) <[mcfarlanej@michigan.gov](mailto:mcfarlanej@michigan.gov)>; Nixon, Ruth (DTMB) <[NixonR@michigan.gov](mailto:NixonR@michigan.gov)>; Palmer, Jason (DTMB) <[PalmerJ2@michigan.gov](mailto:PalmerJ2@michigan.gov)>; Rabidoux, Jill (DTMB) <[RabidouxJ@michigan.gov](mailto:RabidouxJ@michigan.gov)>; Ragsdale, Aimee (DTMB) <[RagsdaleA@michigan.gov](mailto:RagsdaleA@michigan.gov)>; Schafer, Dana (DTMB) <[schaferd1@michigan.gov](mailto:schaferd1@michigan.gov)>; Swanson, Eric (DTMB) <[swansone@michigan.gov](mailto:swansone@michigan.gov)>; Sweeney, Matthew (DTMB) <[SweeneyM1@michigan.gov](mailto:SweeneyM1@michigan.gov)>; Taylor, Beverly (DTMB) <[TaylorB8@michigan.gov](mailto:TaylorB8@michigan.gov)>; Trakul, Pamela (DTMB) <[TrakulP@michigan.gov](mailto:TrakulP@michigan.gov)>; Turnquist, Michael (DTMB) <[TurnquistM@michigan.gov](mailto:TurnquistM@michigan.gov)>; VanCoevering, Joyce (DTMB) <[Vancoeveringj1@michigan.gov](mailto:Vancoeveringj1@michigan.gov)>; Vanden Bosch, Kerrie (DTMB) <[vandenboschk@michigan.gov](mailto:vandenboschk@michigan.gov)>; Wellman, Jeff (DTMB) <[WellmanJ1@michigan.gov](mailto:WellmanJ1@michigan.gov)>

**Cc:** Baker, Natasha (SRO) <[BakerN5@michigan.gov](mailto:BakerN5@michigan.gov)>; Hawks, Orlene (DTMB) <[HawksO@michigan.gov](mailto:HawksO@michigan.gov)>

**Subject:** NEW DEADLINE - Time Sensitive Request

Senior Management Team,

We just received the search terms for the document production. (See below.) Given the lateness of this email, we are asking you send your list of custodians to Jean Ingersoll **no later than noon on Tuesday, February 16.**

We are not asking you to conduct any searches right now. Further directions will come from Jean.

Search terms:

Legionnaire  
Legionella  
“boil water order” & “Flint” (anywhere in document)  
“coli” & Flint (anywhere in document)  
“bacteria” & “Flint” (anywhere in document)  
“microb” & “Flint” (anywhere in document)  
“TTHM” & “Flint” (anywhere in document)  
“Lead” & “Flint” (anywhere in document)  
“emergency” & “Flint” (anywhere in document)  
Karegnondi  
“Genesee County Health Department”  
“Flint” (within sentence) “utilities”  
“Lead and Copper Rule”  
“Detroit Water and Sewerage Department” & “Flint” (anywhere in document)  
“DWSD” & “Flint” (anywhere in document)  
“Flint River”  
“Pb” & “water” (anywhere in document)  
“KWA”

Please call me or Jean if you have any questions.

Brom

---

**From:** Stibitz, Brom (DTMB)

**Sent:** Thursday, February 11, 2016 4:40 PM

**To:** Allen, Charlotte (DTMB) <AllenC1@michigan.gov>; Behen, David (DTMB) <Behend@michigan.gov>; Best, Marcy (DTMB) <BestM@michigan.gov>; Brownlee, Jeff (DTMB) <BrownleeJ@michigan.gov>; Buhs, Caleb (DTMB) <BuhsC@michigan.gov>; Davenport, Rodney (DTMB) <DavenportR1@michigan.gov>; Donnan, Chanda (DTMB) <DonnanC@michigan.gov>; Fortino, Diane (DTMB) <FortinoD@michigan.gov>; Gelisse, Ashley (DTMB) <GelisseA@michigan.gov>; Gilliland, Michael (DTMB) <gillilandm@michigan.gov>; Gonzalez, Tonyia (DTMB) <GonzalezT1@michigan.gov>; Griswold, Kim (DTMB) <GRISWOLDK@michigan.gov>; Ingersoll, Jean (DHHS) <IngersollJ@michigan.gov>; Jeffery, Phillip (DTMB) <JefferyP@michigan.gov>; King, Susan (MCSC) <KingS5@michigan.gov>; Kopacsi, Christian (DTMB) <KopacsiC@michigan.gov>; Lowe, Richard (DTMB) <lower@michigan.gov>; Manning, Kelly (DTMB) <ManningK4@michigan.gov>; Mathews, Jamie (DTMB) <MathewsJ@michigan.gov>; McFarlane, James (DTMB) <mcfarlanej@michigan.gov>; Nixon, Ruth (DTMB) <NixonR@michigan.gov>; Palmer, Jason (DTMB) <PalmerJ2@michigan.gov>; Rabidoux, Jill (DTMB) <RabidouxJ@michigan.gov>; Ragsdale, Aimee (DTMB) <RagsdaleA@michigan.gov>; Schafer, Dana (DTMB) <schaferd1@michigan.gov>; Stibitz, Brom (DTMB) <StibitzB@michigan.gov>; Swanson, Eric (DTMB) <swansone@michigan.gov>; Sweeney, Matthew (DTMB) <SweeneyM1@michigan.gov>; Taylor, Beverly (DTMB) <TaylorB88@michigan.gov>; Trakul, Pamela (DTMB) <TrakulP@michigan.gov>; Turnquist, Michael (DTMB) <TurnquistM@michigan.gov>; VanCoevery, Joyce (DTMB) <VancoeveringJ1@michigan.gov>; Vanden Bosch, Kerrie (DTMB) <vandenboschk@michigan.gov>; Wellman, Jeff (DTMB) <WellmanJ1@michigan.gov>

**Subject:** Time Sensitive Request

SMT,

Jean Ingersoll is leading DTMB's effort to comply with document production requests related to freedom of information requests and certain lawsuits against the state.

At some point during the day tomorrow, Jean will share with you a list of standard "search terms" which we will use to compile documents related to this lawsuit.

**Within 2 hours of receiving this email from Jean, you need to respond with a list of likely custodians from your work area.** Jean may have more information on this tomorrow, but generally speaking a custodian will be a staff member who might reasonably be expected to have documents (electronic or otherwise) that correspond to the issues identified in the search terms.

If you have any questions, please call me or Jean. This is an important issue and I thank you in advance for your attention to this matter.

Brom Stibitz  
Chief Deputy Director  
Michigan Department of Technology, Management and Budget  
[stibitzb@michigan.gov](mailto:stibitzb@michigan.gov)  
517-373-1004



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**RSS Feed:** Michigan.Gov | SOM | State of Michigan | Mi Newswire  
**Posted on:** Monday, January 11, 2016 1:00 AM  
**Author:** Michigan.Gov | SOM | State of Michigan | Mi Newswire  
**Subject:** Filters provide best access to safe drinking water in Flint: Focus remains on ground stabilization, distribution of water resources

**Full article link:** <http://www.michigan.gov/som/0,4669,7-192--373226--rss,00.html>

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**RSS Feed:** Michigan.Gov | SOM | State of Michigan | Mi Newswire  
**Posted on:** Friday, January 29, 2016 5:00 AM  
**Author:** Michigan.Gov | SOM | State of Michigan | Mi Newswire  
**Subject:** State Using Technology to Identify Lead Pipes and Track Water Resource Distribution in Flint


**Full article link:** <http://www.michigan.gov/som/0,4669,7-192--375088--rss,00.html>

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**RSS Feed:** MSN.com - Hotmail, Outlook, Skype, Bing, Latest News, Photos & Videos  
**Posted on:** Wednesday, September 02, 2015 2:29 AM  
**Author:** MSN.com - Hotmail, Outlook, Skype, Bing, Latest News, Photos & Videos  
**Subject:** 7 dead in Illinois veterans' home from Legionnaires' outbreak

**Full article link:** <http://www.msn.com/en-us/news/us/legionnaires-outbreak-in-veterans-home-worsens-7-dead/ar-AAAdRx6W?li=AA54ur&srcref=rss&ocid=iehrs>

 The number of fatalities at a downstate veterans home hit by an outbreak of Legionnaire's disease is now at seven, and officials said that figure could grow.


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**RSS Feed:** MSN.com - Hotmail, Outlook, Skype, Bing, Latest News, Photos & Videos  
**Posted on:** Wednesday, September 02, 2015 5:59 AM  
**Author:** MSN.com - Hotmail, Outlook, Skype, Bing, Latest News, Photos & Videos  
**Subject:** 7 dead in Illinois veterans' home from Legionnaires' outbreak


**Full article link:** <http://www.msn.com/en-us/news/us/legionnaires-outbreak-in-veterans-home-worsens-7-dead/ar-AAAdRx6W?srcref=rss&ocid=iehrs>

 The number of fatalities at a downstate veterans home hit by an outbreak of Legionnaire's disease is now at seven, and officials said that figure could grow.

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**RSS Feed:** MSN.com - Hotmail, Outlook, Skype, Bing, Latest News, Photos & Videos  
**Posted on:** Tuesday, December 22, 2015 4:43 AM  
**Author:** MSN.com - Hotmail, Outlook, Skype, Bing, Latest News, Photos & Videos  
**Subject:** Doctor: Strongest link yet between water, kids' lead levels  
  
**Full article link:** <http://www.msn.com/en-us/news/us/doctor-strongest-link-yet-between-water-kids-lead-levels/ar-BBnNRUj?li=BBnbcA1&srcref=rss&ocid=iehrs>

 A new study provides the strongest evidence yet of a link between elevated blood-lead levels in children living in Flint, Michigan, and the struggling city's water system, a pediatrician who first raised alarms about the matter said Monday.Dr.

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**RSS Feed:** MSN.com - Hotmail, Outlook, Skype, Bing, Latest News, Photos & Videos  
**Posted on:** Tuesday, January 05, 2016 10:35 PM  
**Author:** MSN.com - Hotmail, Outlook, Skype, Bing, Latest News, Photos & Videos  
**Subject:** Michigan governor declares emergency in Flint over water  
  
**Full article link:** <http://www.msn.com/en-us/news/us/snyder-declares-emergency-in-flint-over-water/ar-AAgomlW?li=BBnbcA1&srcref=rss&ocid=iehrs>


 Michigan Gov. Rick Snyder has declared a state of emergency in Flint over problems with lead in the city's drinking water as federal officials confirm they're investigating the matter.

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**RSS Feed:** MSN.com - Hotmail, Outlook, Skype, Bing, Latest News, Photos & Videos  
**Posted on:** Monday, January 11, 2016 7:23 PM  
**Author:** MSN.com - Hotmail, Outlook, Skype, Bing, Latest News, Photos & Videos  
**Subject:** Michigan governor to request federal aid in Flint water crisis

**Full article link:** <http://www.msn.com/en-us/news/us/michigan-governor-to-request-federal-aid-in-flint-water-crisis/ar-CCp8VD?li=BBnbcA1&srcref=rss&ocid=iehrs>

 Michigan Governor Rick Snyder on Monday said the state was beginning to put together a request for federal assistance in dealing with the lead-contaminated drinking water in the city of Flint.

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**RSS Feed:** MSN.com - Hotmail, Outlook, Skype, Bing, Latest News, Photos & Videos  
**Posted on:** Thursday, January 14, 2016 5:43 AM  
**Author:** MSN.com - Hotmail, Outlook, Skype, Bing, Latest News, Photos & Videos  
**Subject:** Flint, Mich., sees 10 fatal cases of Legionnaires' disease

**Full article link:** <http://www.msn.com/en-us/news/us/beleagured-flint-mich-sees-10-fatal-cases-of-legionnaires-disease-unclear-if-connected-to-water-supply/ar-BBobmim?li=BBnbcA1&srcref=rss&ocid=iehrs>



Gladyes Williamson holds up a discolored jug of water and chants along with other protestors outside the Farmers Market downtown on April 25, 2015, which marks the one year anniversary of the City of Flint switching from using Detroit...

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**RSS Feed:** MSN.com - Hotmail, Outlook, Skype, Bing, Latest News, Photos & Videos  
**Posted on:** Friday, January 15, 2016 4:04 AM  
**Author:** MSN.com - Hotmail, Outlook, Skype, Bing, Latest News, Photos & Videos  
**Subject:** Q&A: Legionnaires' disease adds to water concerns in Flint  
**Full article link:** <http://www.msn.com/en-us/news/us/qanda-legionnaires-disease-adds-to-water-concerns-in-flint/ar-BBoda1J?li=BBnbcA1&srcref=rss&ocid=iehrs>



A water crisis in Flint has focused mostly on the impact of drinking supplies containing lead that had leached from old plumbing after the city switched sources to save money.

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**RSS Feed:**

MSN.com - Hotmail, Outlook, Skype, Bing, Latest News, Photos & Videos

**Posted on:**

Friday, January 15, 2016 11:04 AM

**Author:**


MSN.com - Hotmail, Outlook, Skype, Bing, Latest News, Photos & Videos

**Subject:**

Michigan asks Obama for emergency declaration in water crisis

**Full article link:**


<http://www.msn.com/en-us/news/us/snyder-asks-obama-for-emergency-declaration-in-water-crisis/ar-BBoeWOo?li=BBnbcA1&srcref=rss&ocid=iehrs>

 Michigan Gov. Rick Snyder has asked President Barack Obama to issue an emergency and major disaster declaration amid a drinking water crisis in Flint.

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**RSS Feed:** MSN.com - Hotmail, Outlook, Skype, Bing, Latest News, Photos & Videos  
**Posted on:** Tuesday, January 19, 2016 12:05 PM  
**Author:** MSN.com - Hotmail, Outlook, Skype, Bing, Latest News, Photos & Videos  
**Subject:** Cher believes in helping Flint and donates 181,000 bottles of water  
  
**Full article link:** <http://www.msn.com/en-us/video/peopleandplaces/cher-believes-in-helping-flint-and-donates-181000-bottles-of-water/vi-BBomdhz?srcref=rss&ocid=iehrs>

 The singer tweeted her heartbreak upon hearing people in Flint were dying of Legionella bacteria linked to lead in the city's water. Angeli Kakade (@angelikakade) has the story.

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**RSS Feed:** MSN.com - Hotmail, Outlook, Skype, Bing, Latest News, Photos & Videos  
**Posted on:** Tuesday, January 19, 2016 4:29 PM  
**Author:** MSN.com - Hotmail, Outlook, Skype, Bing, Latest News, Photos & Videos  
**Subject:** Not just Flint: Every major U.S. city has hazardous amounts of lead

**Full article link:** <http://www.msn.com/en-us/news/us/its-not-just-flint-%E2%80%94-every-major-american-city-has-hazardous-amounts-of-lead-hurting-kids/ar-BBor0fe?li=BBnbcA1&srcref=rss&ocid=iehrs>




The story of Flint, Michigan's children being poisoned by lead-contaminated drinking water has, rightly, shocked and scandalized the nation. But while the situation in Flint is certainly an extreme case, the problem is much more widespread than many realize: Children in essentially every city in America are being exposed to hazardous levels of toxic lead, and very little is being done about it.

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**RSS Feed:** MSN.com - Hotmail, Outlook, Skype, Bing, Latest News, Photos & Videos  
**Posted on:** Wednesday, January 20, 2016 1:50 PM  
**Author:** MSN.com - Hotmail, Outlook, Skype, Bing, Latest News, Photos & Videos  
**Subject:** How water crisis in Flint, Mich., became federal state of emergency  
  
**Full article link:** <http://www.msn.com/en-us/news/us/how-water-crisis-in-flint-mich-became-federal-state-of-emergency/ar-BBoqFUr?li=BBnbcA1&srcref=rss&ocid=iehrs>

 Michigan Gov. Rick Snyder gave a State of the State address Tuesday night, following remarks he made a day earlier on how he's made mistakes in handling the Flint, Mich., water crisis.

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**RSS Feed:**

MSN.com - Hotmail, Outlook, Skype, Bing, Latest News, Photos & Videos

**Posted on:**

Wednesday, January 20, 2016 3:51 PM

**Author:**

MSN.com - Hotmail, Outlook, Skype, Bing, Latest News, Photos & Videos

**Subject:**

Black Lives Matter protesters interrupt U.S. mayors' conference

**Full article link:**

<http://www.msn.com/en-us/news/us/black-lives-matter-protesters-interrupt-us-mayors-conference/ar-BBou0i0?li=BBnbcA1&srcref=rss&ocid=iehrs>



Demonstrators from the Black Lives Matter movement interrupted the U.S. Conference of Mayors' meeting on Wednesday, protesting the killing of a Chicago teenager by police and the lead-tainted water supply of Flint, Michigan.

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**RSS Feed:**

MSN.com - Hotmail, Outlook, Skype, Bing, Latest News, Photos & Videos

**Posted on:**

Thursday, January 21, 2016 7:51 AM

**Author:**

MSN.com - Hotmail, Outlook, Skype, Bing, Latest News, Photos & Videos

**Subject:**

Governor's emails show debate over blame for Flint water

**Full article link:**

<http://www.msn.com/en-us/news/us/governors-emails-show-debate-over-blame-for-flint-water/ar-BBov034?li=BBnbcA1&sref=rss&ocid=iehrs>




<p>A day after doctors reported high levels of lead in Flint children, Gov. Rick Snyder's top aide told him the "real responsibility" for the city's water issues rested with local government officials, emails released Wednesday showed.</p>

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**RSS Feed:** MSN.com - Hotmail, Outlook, Skype, Bing, Latest News, Photos & Videos  
**Posted on:** Thursday, January 21, 2016 9:22 AM  
**Author:** MSN.com - Hotmail, Outlook, Skype, Bing, Latest News, Photos & Videos  
**Subject:** As Water Crisis Grew, Officials Belittled Flint's Complaints

**Full article link:** <http://www.msn.com/en-us/news/us/as-water-problems-grew-officials-belittled-complaints-from-flint/ar-BBov8NU?li=BBnbcA1&srcref=rss&ocid=iehrs>

 The view of how the administration of Gov. Rick Snyder initially dealt with the water crisis emerged from 274 pages of emails, made public by the governor on Wednesday.

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**RSS Feed:** MSN.com - Hotmail, Outlook, Skype, Bing, Latest News, Photos & Videos  
**Posted on:** Monday, January 25, 2016 7:46 PM  
**Author:** MSN.com - Hotmail, Outlook, Skype, Bing, Latest News, Photos & Videos  
**Subject:** How a water crisis like Flint's could come to a city near you  
  
**Full article link:** <http://www.msn.com/en-us/money/markets/flints-water-crisis-should-raise-alarms-for-americas-aging-cities/ar-BBoGvcK?li=BBnb7Kv&srcref=rss&ocid=iehrs>




Lead pipes installed in cities 100 or more years ago need to be replaced, sooner rather than later.

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**RSS Feed:** MSN.com - Hotmail, Outlook, Skype, Bing, Latest News, Photos & Videos  
**Posted on:** Tuesday, January 26, 2016 4:17 AM  
**Author:** MSN.com - Hotmail, Outlook, Skype, Bing, Latest News, Photos & Videos  
**Subject:** A look at investigations into Flint's lead-tainted water  
  
**Full article link:** <http://www.msn.com/en-us/news/us/a-look-at-investigations-into-flints-lead-tainted-water/ar-BBoHO5Y?li=BBnbcA1&srcref=rss&ocid=iehrs>

 Michigan Attorney General Bill Schuette announced the appointment of a special counsel to aid his office's investigation into whether laws were broken regarding Flint's lead-tainted water. It is unclear at this point if the probe could result in criminal or civil charges. Flint's...

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**RSS Feed:** MSN.com - Hotmail, Outlook, Skype, Bing, Latest News, Photos & Videos  
**Posted on:** Wednesday, January 27, 2016 1:56 AM  
**Author:** MSN.com - Hotmail, Outlook, Skype, Bing, Latest News, Photos & Videos  
**Subject:** A look at mass donations to Flint amid drinking water crisis  
  
**Full article link:** <http://www.msn.com/en-us/news/us/a-look-at-mass-donations-to-flint-amid-drinking-water-crisis/ar-BBoJGMp?li=BBnbcA1&srcref=rss&ocid=iehrs>



On top of millions of dollars in pledged governmental aid, faith-based and nonprofit organizations, companies large and small, the rich and famous, and many other individuals all have targeted Flint for significant charitable giving — in the form of money and millions of bottles of water.

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**RSS Feed:** MSN.com - Hotmail, Outlook, Skype, Bing, Latest News, Photos & Videos  
**Posted on:** Wednesday, January 27, 2016 8:28 AM  
**Author:** MSN.com - Hotmail, Outlook, Skype, Bing, Latest News, Photos & Videos  
**Subject:** Flint could have saved money without using corrosive river water

**Full article link:** <http://www.msn.com/en-us/news/us/flint-could-have-saved-money-without-using-corrosive-river-water-some-say/ar-BBoKfVe?li=BBnbcA1&srcref=rss&ocid=iehrs>



The Michigan city decided to build its own pipeline rather than accept reduced prices for Detroit water.

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**RSS Feed:**

MSN.com - Hotmail, Outlook, Skype, Bing, Latest News, Photos & Videos

**Posted on:**

Wednesday, January 27, 2016 10:28 AM

**Author:**

MSN.com - Hotmail, Outlook, Skype, Bing, Latest News, Photos & Videos

**Subject:**

New lawsuit seeks replacement of Flint's lead pipes

**Full article link:**

<http://www.msn.com/en-us/news/us/new-lawsuit-seeks-replacement-of-flints-lead-pipes/ar-BBoLBeR?li=BBnbcA1&srcref=rss&ocid=iehrs>



Environmental and civil rights groups are asking a federal judge to order the prompt replacement of all lead pipes in Flint's water system to ensure residents of the Michigan city have a safe drinking supply.<br />

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**RSS Feed:** MSN.com - Hotmail, Outlook, Skype, Bing, Latest News, Photos & Videos  
**Posted on:** Wednesday, January 27, 2016 11:29 AM  
**Author:** MSN.com - Hotmail, Outlook, Skype, Bing, Latest News, Photos & Videos  
**Subject:** Ohio state EPA chief blasts 'woefully inadequate' toxic water regulations


**Full article link:** <http://www.msn.com/en-us/news/us/ohio-state-epa-chief-blasts-woefully-inadequate-toxic-water-regulations/ar-BBoLz6O?li=BBnbcA1&srcref=rss&ocid=iehrs>

 Agency says it averted disaster of the sort seen in Flint by revoking license of head of water treatment in Sebring but calls for fixing of 'broken' federal rules

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**RSS Feed:** MSN.com - Hotmail, Outlook, Skype, Bing, Latest News, Photos & Videos  
**Posted on:** Wednesday, January 27, 2016 11:32 PM  
**Author:** MSN.com - Hotmail, Outlook, Skype, Bing, Latest News, Photos & Videos  
**Subject:** Few Answers on When Flint Will Have Clean Water Again  
  
**Full article link:** <http://www.msn.com/en-us/news/us/few-answers-on-when-flint-will-have-clean-water-again/ar-BBoN80u?li=BBnbcA1&srcref=rss&ocid=iehrs>

 Gov. Rick Snyder would not say at a news conference when residents could begin to drink tap water, or when lead service lines would be replaced.

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**RSS Feed:**

MSN.com - Hotmail, Outlook, Skype, Bing, Latest News, Photos & Videos

**Posted on:**

Thursday, January 28, 2016 1:32 AM

**Author:**

MSN.com - Hotmail, Outlook, Skype, Bing, Latest News, Photos & Videos

**Subject:**

You might be surprised by what's in your tap water

**Full article link:**

<http://www.msn.com/en-us/news/us/the-drinking-water-in-flint-is-missing-a-critical-ingredient-but-you-might-be-surprised-by-whats-in-your-tap/ar-BBoMyaY?li=BBnbcA1&srcref=rss&ocid=iehrs>




The lead-poisoning crisis plaguing Flint, Michigan might have you wondering: If tap water can be so dangerous, what's in the stuff I'm drinking? The now-famous city began drawing its water — which it initially sourced from Detroit — from the Flint River...

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**RSS Feed:** MSN.com - Hotmail, Outlook, Skype, Bing, Latest News, Photos & Videos  
**Posted on:** Friday, January 29, 2016 5:02 AM  
**Author:** MSN.com - Hotmail, Outlook, Skype, Bing, Latest News, Photos & Videos  
**Subject:** Mich. state employees had clean water 8 months before everyone else


**Full article link:** <http://www.msn.com/en-us/news/us/flint-water-crisis-michigan-made-sure-state-employees-had-clean-water-8-months-before-everyone-else/ar-BBoPP4i?li=BBnbcA1&srcf=rss&ocid=iehrs>

 By last January, people in Flint, Michigan, knew something was wrong with their water. It smelled and tasted bad.

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**RSS Feed:** MSN.com - Hotmail, Outlook, Skype, Bing, Latest News, Photos & Videos  
**Posted on:** Friday, January 29, 2016 5:32 PM  
**Author:** MSN.com - Hotmail, Outlook, Skype, Bing, Latest News, Photos & Videos  
**Subject:** At Stake in Flint: The Health of Thousands of Children  
  
**Full article link:** <http://www.msn.com/en-us/news/us/flint-weighs-scope-of-harm-to-children-caused-by-lead-in-water/ar-BBoRr2S?li=BBnbcA1&srcref=rss&ocid=iehrs>


 As officials try to track how many children in Flint, Mich., have been exposed to lead, underlying troubles prevalent among low-income families add to concerns.

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**RSS Feed:** MSN.com - Hotmail, Outlook, Skype, Bing, Latest News, Photos & Videos  
**Posted on:** Monday, February 01, 2016 3:01 PM  
**Author:** MSN.com - Hotmail, Outlook, Skype, Bing, Latest News, Photos & Videos  
**Subject:** The city in the middle of a lead poisoning crisis has been through this before

**Full article link:** <http://www.msn.com/en-us/news/us/the-city-in-the-middle-of-a-lead-poisoning-crisis-has-been-through-this-before/ar-BBoW9Ad?li=BBnbcA1&srcf=rss&ocid=iehrs>

 Flint, Michigan is in the middle of a major lead poisoning crisis. But unfortunately, this isn't the first time the residents of the city have come in contact with large amounts of lead.


[View article...](#)



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**RSS Feed:** MSN.com - Hotmail, Outlook, Skype, Bing, Latest News, Photos & Videos  
**Posted on:** Wednesday, February 03, 2016 3:02 AM  
**Author:** MSN.com - Hotmail, Outlook, Skype, Bing, Latest News, Photos & Videos  
**Subject:** Snyder plans \$30M credit for Flint customers


**Full article link:** <http://www.msn.com/en-us/news/us/snyder-plans-dollar30m-credit-for-flint-customers/ar-BBp2YOi?li=BBnbcA1&srcref=rss&ocid=iehrs>

 Michigan Gov. Rick Snyder will propose \$30 million in state funding to help pay the water bills of Flint residents facing an emergency over the city's lead-contaminated water supply.

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**RSS Feed:** MSN.com - Hotmail, Outlook, Skype, Bing, Latest News, Photos & Videos  
**Posted on:** Wednesday, February 03, 2016 10:31 AM  
**Author:** MSN.com - Hotmail, Outlook, Skype, Bing, Latest News, Photos & Videos  
**Subject:** House panel subpoenas ex-EPA Midwest chief over Flint water crisis  
  
**Full article link:** <http://www.msn.com/en-us/news/us/house-panel-subpoenas-ex-epa-midwest-chief-over-flint-water-crisis/ar-BBp4O1x?li=BBnbcA1&srcref=rss&ocid=iehrs>

 <p>The U.S. House of Representatives has subpoenaed the former Midwest chief of the Environmental Protection Agency over the Flint, Michigan, drinking water crisis, Representative Jason Chaffetz said on Wednesday.</p><p></p>

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**RSS Feed:** MSN.com - Hotmail, Outlook, Skype, Bing, Latest News, Photos & Videos  
**Posted on:** Wednesday, February 03, 2016 11:31 AM  
**Author:** MSN.com - Hotmail, Outlook, Skype, Bing, Latest News, Photos & Videos  
**Subject:** 18 Pa. cities reported higher levels of lead than Flint

**Full article link:** <http://www.msn.com/en-us/news/us/18-cities-in-pennsylvania-reported-higher-levels-of-lead-exposure-than-flint/ar-BBp4MhR?li=BBnbcA1&srcref=rss&ocid=iehrs>



The lead poisoning crisis in Flint, Michigan, was a surprise, an emergency that occurred after the city switched to a new, cheaper water source.

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**RSS Feed:** MSN.com - Hotmail, Outlook, Skype, Bing, Latest News, Photos & Videos  
**Posted on:** Wednesday, February 03, 2016 4:32 PM  
**Author:** MSN.com - Hotmail, Outlook, Skype, Bing, Latest News, Photos & Videos  
**Subject:** Flint Residents Bring Clumps Of Hair And Brown Water To Washington  
**Full article link:** <http://www.msn.com/en-us/news/us/flint-residents-bring-clumps-of-hair-and-brown-water-to-washington/ar-BBp5eeG?li=BBnbcA1&srcref=rss&ocid=iehrs>



WASHINGTON -- Gladys Williamson paced the halls of Congress on Wednesday, armed with a bottle of brown water and clumps of her own hair.

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**RSS Feed:** MSN.com - Hotmail, Outlook, Skype, Bing, Latest News, Photos & Videos  
**Posted on:** Tuesday, February 09, 2016 3:43 PM  
**Author:** MSN.com - Hotmail, Outlook, Skype, Bing, Latest News, Photos & Videos  
**Subject:** Investigators considering criminal charges in Flint water crisis

**Full article link:** <http://www.msn.com/en-us/news/us/investigators-considering-criminal-charges-in-flint-water-crisis/ar-BBpjpfb?li=BBnbcA1&srcref=rss&ocid=iehrs>



The scope of potential criminal charges that may be considered include misconduct in office and involuntary manslaughter

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**RSS Feed:** MSN.com - Hotmail, Outlook, Skype, Bing, Latest News, Photos & Videos  
**Posted on:** Friday, February 12, 2016 2:48 PM  
**Author:** MSN.com - Hotmail, Outlook, Skype, Bing, Latest News, Photos & Videos  
**Subject:** Flint faces another big problem: Vacant houses  
  
**Full article link:** <http://www.msn.com/en-us/money/realestate/flint-faces-another-big-problem-vacant-houses/ar-BBpqWlo?li=BBnb7Kv&srcref=rss&ocid=iehrs>




As if battling an unprecedented water contamination crisis wasn't enough for the residents of Flint, Mich., the city just landed on an unenviable list: the cities with the biggest share of empty homes. Of the more than 154,000 homes in Flint,...

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**RSS Feed:** MSN.com - Hotmail, Outlook, Skype, Bing, Latest News, Photos & Videos  
**Posted on:** Friday, February 12, 2016 3:48 PM  
**Author:** MSN.com - Hotmail, Outlook, Skype, Bing, Latest News, Photos & Videos  
**Subject:** Flint faces another big problem: Vacant houses  
  
**Full article link:** <http://www.msn.com/en-us/money/realestate/flint-faces-another-big-problem-vacant-houses/ar-BBpqWlo?li=BBnbfcN&srcref=rss&ocid=iehrs>


 As if battling an unprecedented water contamination crisis wasn't enough for the residents of Flint, Mich., the city just landed on an unenviable list: the cities with the biggest share of empty homes. Of the more than 154,000 homes in Flint,...

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**RSS Feed:** MSN.com - Hotmail, Outlook, Skype, Bing, Latest News, Photos & Videos  
**Posted on:** Tuesday, February 16, 2016 11:39 PM  
**Author:** MSN.com - Hotmail, Outlook, Skype, Bing, Latest News, Photos & Videos  
**Subject:** Contaminated Flint water among most expensive in U.S.: report

**Full article link:** <http://www.msn.com/en-us/news/us/contaminated-flint-water-among-most-expensive-in-the-us-report/ar-BBpAFar?li=BBnbcA1&srcf=rss&ocid=iehrs>

 Residents of Flint, Michigan, one of the poorest cities in the United States, paid some of the nation's highest water bills even as the city failed to treat drinking water properly, leading to lead contamination, according to a report released on Tuesday.

[View article...](#)



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**From:** VanCoevering, Joyce (DTMB)  
**Sent:** Friday, January 15, 2016 7:34 AM  
**To:** Wright, Seth (DTMB)  
**Subject:** Fwd: Flint water

Kristi is out sick today. Please make sure someone is on this ASAP and responds to Sheryl.

Begin forwarded message:

**From:** "Thompson, Sheryl D. (DHHS)" <[ThompsonS2@michigan.gov](mailto:ThompsonS2@michigan.gov)>  
**Date:** January 15, 2016 at 7:13:38 AM EST  
**To:** "Rambo, Carolyn (DTMB)" <[RamboC1@michigan.gov](mailto:RamboC1@michigan.gov)>  
**Cc:** "Buhs, Caleb (DTMB)" <[BuhsC@michigan.gov](mailto:BuhsC@michigan.gov)>, "Thompson, Kristi (DTMB)" <[thompsonk1@michigan.gov](mailto:thompsonk1@michigan.gov)>, "VanCoevering, Joyce (DTMB)" <[Vancoeveringj1@michigan.gov](mailto:Vancoeveringj1@michigan.gov)>, "Wright, Seth (DTMB)" <[WrightS17@michigan.gov](mailto:WrightS17@michigan.gov)>  
**Subject:** Re: Flint water

I received a message late last nite 9:00 pm. Asking if it was possible to divert the scheduled delivery to another location?

Please reach out to them and have delivery changed to 4315 N Clio Rd Flint. Everything needs to go there now.

Can someone please confirm ASAP this morning, if you were able to reach UPS for the reroute?

Thank you

Sheryl Thompson  
Deputy Director of Field Operations  
Dept of Health & Human Services  
235 S. Grand Ave, Ste 1413  
Lansing, MI 48909  
517-241-5954

On Jan 11, 2016, at 3:31 PM, Rambo, Carolyn (DTMB) <[RamboC1@michigan.gov](mailto:RamboC1@michigan.gov)> wrote:

Sheryl,

I have set up shipping with UPS for the 92 pallets of water coming out of South Carolina. The warehouse manager said that there are 24 bottles per case, but the pallets range from 60-84 cases. So I am estimating there should be between 135,000 – 185,000 bottles of water being shipped. Three semi loads will be delivered on Wednesday (1/13) and two more will be delivered on Friday (1/15). Each truck load will cost \$1,600 to ship for a total of \$8,000. I am working with another state warehouse in South Carolina to see if they are willing to transfer more water to Michigan. They may have between 100-150 more pallets of bottled water. There will also be about 2 million

liters of bottled water coming available in the next couple of weeks that may be allocated to the State of Michigan. I will keep you updated as I receive more info on this.

Thank you,

Carolyn Rambo, Program Supervisor  
State & Federal Surplus Property Program  
Logistics & Operations Support Division  
3111 W. St. Joseph St., Lansing, MI 48917  
[ramboc1@michigan.gov](mailto:ramboc1@michigan.gov)  
(517) 241-4947 Office  
(517) 243-4679 Cell  
(517) 334-8262 Fax  
<image001.png>

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**From:** VanCoevering, Joyce (DTMB)  
**Sent:** Saturday, January 30, 2016 5:31 PM  
**To:** Rambo, Carolyn (DTMB)  
**Subject:** Re: Flint Water Update

Agree

On Jan 30, 2016, at 4:20 PM, Rambo, Carolyn (DTMB) <[RamboC1@michigan.gov](mailto:RamboC1@michigan.gov)> wrote:

I will check with the warehouse manager to see if he can see the date anywhere else on the cases of water. If it does not have a clear expiration date then we should not accept the water.

---

**From:** VanCoevering, Joyce (DTMB)  
**Sent:** Friday, January 29, 2016 11:27 AM  
**To:** Rambo, Carolyn (DTMB) <[RamboC1@michigan.gov](mailto:RamboC1@michigan.gov)>  
**Cc:** Thompson, Sheryl D. (DHHS) <[ThompsonS2@michigan.gov](mailto:ThompsonS2@michigan.gov)>; Buhs, Caleb (DTMB) <[BuhsC@michigan.gov](mailto:BuhsC@michigan.gov)>; Thompson, Kristi (DTMB) <[thompsonk1@michigan.gov](mailto:thompsonk1@michigan.gov)>; Wright, Seth (DTMB) <[WrightS17@michigan.gov](mailto:WrightS17@michigan.gov)>  
**Subject:** Re: Flint Water Update

Just a thought. Is there a risk that the water has an expiration date of September with no year included ? We want to make sure it's not expired.

On Jan 29, 2016, at 10:59 AM, Rambo, Carolyn (DTMB) <[RamboC1@michigan.gov](mailto:RamboC1@michigan.gov)> wrote:

Sheryl,

Would you like me to set up transportation for the 40 pallets of water mentioned in the email below? I also have an additional four truckloads of water that is available from Winnsboro, South Carolina. Because President Obama declared an emergency for the Flint water crisis, the Federal Surplus Property Program is no longer eligible to receive the 2 million liters of water from FEMA. I think that Flint will still be receiving the water but it will go directly to Flint from FEMA. I can still ship the water from the other two South Carolina locations if you would like.

Thanks,

Carolyn Rambo, Program Supervisor  
State & Federal Surplus Property Program  
Logistics & Operations Support Division  
3111 W. St. Joseph St., Lansing, MI 48917  
[ramboc1@michigan.gov](mailto:ramboc1@michigan.gov)  
(517) 241-4947 Office  
(517) 243-4679 Cell  
(517) 334-8262 Fax  
<image002.png>

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**From:** Tim Hocutt [<mailto:Tim.Hocutt@palmettohealth.org>]  
**Sent:** Wednesday, January 27, 2016 8:29 AM  
**To:** Rambo, Carolyn (DTMB) <[RamboC1@michigan.gov](mailto:RamboC1@michigan.gov)>  
**Cc:** Regina Brown <[Regina.Brown@palmettohealth.org](mailto:Regina.Brown@palmettohealth.org)>; Kelly Hawsey <[Kelly.Hawsey@PalmettoHealth.org](mailto:Kelly.Hawsey@PalmettoHealth.org)>; Matthew Rivers <[Matthew.Rivers@palmettohealth.org](mailto:Matthew.Rivers@palmettohealth.org)>; Brady Southern <[Brady.Southern@palmettohealth.org](mailto:Brady.Southern@palmettohealth.org)>  
**Subject:** RE: Water or MI from SC

Carolyn,

I can release 40 pallets for water to you, if still needed.

Most of the water we have is Dasani. It looks like there are 56 cases of 24 bottles (16.9 oz.) on each pallet.

Expiration Date -- All I see is the stamped month of Sept on the bottle cap.

This water can be picked up most any week day between 8am -3pm. Our warehouse location is 630 Taylor Street, Columbia, SC 29201.

Just let me know if you want to proceed.

Thanks,

Best Regards,

**Tim Hocutt**  
*Director, Supply Chain Operations*  
**Supply Chain Management**  
5 Richland Medical Park Drive Columbia, SC 29203  
Office: 803-434-3397

<image001.png>

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**From:** Rambo, Carolyn (DTMB) [<mailto:RamboC1@michigan.gov>]  
**Sent:** Friday, January 22, 2016 10:40 AM  
**To:** Tim Hocutt  
**Subject:** RE: Water or MI from SC

Thanks for the update.

---

**From:** Tim Hocutt [<mailto:Tim.Hocutt@palmettohealth.org>]  
**Sent:** Friday, January 22, 2016 10:39 AM

**To:** Rambo, Carolyn (DTMB) <[RamboC1@michigan.gov](mailto:RamboC1@michigan.gov)>  
**Cc:** Clark, Stephanie (DTMB) <[clarks18@michigan.gov](mailto:clarks18@michigan.gov)>; Regina Brown  
<[Regina.Brown@palmettohealth.org](mailto:Regina.Brown@palmettohealth.org)>  
**Subject:** RE: Water or MI from SC

Carolyn,

I am still working on final authorization to release the water.

I will get back to you ASAP.

Sorry for the delay.

Best Regards,

**Tim Hocutt**  
*Director, Supply Chain Operations*  
**Supply Chain Management**  
5 Richland Medical Park Drive Columbia, SC 29203  
Office: 803-434-3397

<image001.png>

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**From:** Rambo, Carolyn (DTMB) [<mailto:RamboC1@michigan.gov>]  
**Sent:** Friday, January 22, 2016 10:16 AM  
**To:** Tim Hocutt  
**Cc:** Clark, Stephanie (DTMB)  
**Subject:** FW: Water or MI from SC

Hello Tim,

Tim,

We would love any bottled water that you could spare. I can set up the transportation and cover all of the costs for shipping. Can you tell me how many bottles or cases of water you have available and how many pallets they make up. Also if you could provide the weight and dimensions per pallet, expiration date of the water, and pickup up location of the water. I'd like to get the ball rolling with this as soon as possible. Thank you so much for offering to help.

Thank you,

Carolyn Rambo, Program Supervisor  
State & Federal Surplus Property Program  
Logistics & Operations Support Division  
3111 W. St. Joseph St., Lansing, MI 48917  
[ramboC1@michigan.gov](mailto:ramboC1@michigan.gov)  
(517) 241-4947 Office  
(517) 243-4679 Cell

(517) 334-8262 Fax

<image002.png>

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**From:** Kelly Hawsey [<mailto:Kelly.Hawsey@PalmettoHealth.org>]

**Sent:** Wednesday, January 20, 2016 4:36 PM

**To:** Rambo, Carolyn (DTMB) <[RamboC1@michigan.gov](mailto:RamboC1@michigan.gov)>

**Cc:** Tim Hocutt <[Tim.Hocutt@palmettohealth.org](mailto:Tim.Hocutt@palmettohealth.org)>

**Subject:** Water or MI from SC

Hi Carrie,

Tim Hocutt will be your POC from Palmetto Health so I just wanted to make the introduction. Tim, Carrie's number is 517-241-4947.

If I can help in any way, please let me know!

Best Regards,

Kelly Hawsey, MA, BSN, CFRN, CCEMT-P

*Director*

Medical Transport

10 Medical Park

Columbia, SC 29203

Office: 803-434-7918

Cell: 803-312-1692

<image001.png>

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**From:** VanCoevering, Joyce (DTMB)  
**Sent:** Wednesday, February 03, 2016 7:21 PM  
**To:** Stevens, Deb (DTMB)  
**Subject:** Re: MIRS Capitol Capsule, Tuesday, February 2, 2016 == Goodness! A confusing mix if you ask me.

Interesting huh ?

On Feb 3, 2016, at 6:11 PM, Stevens, Deb (DTMB) <[stevensd4@michigan.gov](mailto:stevensd4@michigan.gov)> wrote:

*Snyder Issues E.O. Creating Office Of Performance And Transformation*

The Office of Performance and Transformation was created today by Gov. Rick SNYDER to streamline and improve the delivery of government services.

The Office was created under Executive Order 2016-4, which housed the new entity within the State Budget Office. The Office will be responsible for working with all state departments to establish a more effective system of customer service, performance measurement and regulatory and business practices.

"This reorganization builds a stronger network that will allow offices and departments with similar goals to better work together," Snyder said. "By creating a venue for these groups to support each other, it ultimately helps ensure both Michigan residents and state employees have improved access to accountable and effective government services."

E.O. 2016-4 also transfers to the new office the Office of Regulatory Reinvention and the Office of Good Government. In addition, the Office is charged with creating the Center for Reinventing Performance in Michigan. The Center will facilitate lean process initiatives and serve as a place for state and agency employees to receive coaching, mentoring and performance management feedback.

The directors of the OPT, Budget Office and Department of Licensing and Regulatory Affairs will work together to establish OPT protocols and operations.

**From:** MIRS Delivery [<mailto:mirsdelivery@mirsnews.com>]  
**Sent:** Tuesday, February 02, 2016 8:21 PM  
**To:** Stevens, Deb (DTMB) <[stevensd4@michigan.gov](mailto:stevensd4@michigan.gov)>  
**Subject:** MIRS Capitol Capsule, Tuesday, February 2, 2016



Right-click here to download pictures. To help protect your privacy, Outlook prevented automatic download of this picture from the Internet.

## **MIRS Capitol Capsule, Tuesday, February 2, 2016**

<http://www.mirsnews.com/capsule.php?gid=4762>

### **PDA Friendly Web Version:**

<http://www.mirsnews.com/handheld/>

### **HOUSE ACTION REPORT**

[http://www.mirsnews.com/house\\_action\\_report/show/917](http://www.mirsnews.com/house_action_report/show/917)

### **SENATE ACTION REPORT**

[http://www.mirsnews.com/senate\\_action\\_report/show/916](http://www.mirsnews.com/senate_action_report/show/916)

### **PUBLIC ACTS**

[http://www.mirsnews.com/public\\_acts/all](http://www.mirsnews.com/public_acts/all)

### **INSIDE TODAY'S MIRS:**

#### **Miller Calls For \$1B In Federal Money For Flint**

We've had \$400 and \$600 million proposed as the federal government's dollar commitment to tearing Flint's lead water pipes out of the ground and replacing them with pipes that won't leach toxins into the municipal water supply.

<http://www.mirsnews.com/capsule.php?gid=4762#45675>

#### **Earley To Depart From DPS, Won't Testify Before Congressional Panel**

Darnell EARLEY, emergency manager of Detroit Public Schools (DPS), told Gov. Rick SNYDER today he is leaving his post by the end of February.

<http://www.mirsnews.com/capsule.php?gid=4762#45667>

#### **State's First Academics CEO Placed in East Detroit Schools**

Michigan's first state-appointed chief executive officer (CEO) for an academically struggling district will go into the East Detroit School District, Gov. Rick SNYDER's office announced today.

<http://www.mirsnews.com/capsule.php?gid=4762#45669>

#### **Some Freeways Could Go 80 mph Under Bills Cruising To House Floor**

An 80 mph speed limit sign in Michigan? Under legislation that moved out of the House Transportation



Committee this morning, it's a possibility on low-traffic rural freeways.

<http://www.mirsnews.com/capsule.php?cid=4762#45666>

### **Ananich Says Flint Has 'Lost Total Faith' In Snyder**

Senate Minority Leader Jim ANANICH (D-Flint) said today he and his community have "lost total faith" in Gov. Rick SNYDER's administration's ability to deal with the Flint water crisis.

<http://www.mirsnews.com/capsule.php?cid=4762#45674>

### **Clinton 'Survives' Iowa; Maintains Flint Presence**

One of Hillary Clinton's most loyal and ardent Michigan supporters, former Michigan Gov. Jim Blanchard, said he's glad Clinton "survived" a 49.8- to 48.6-percent victory over U.S. Sen. Bernie SANDERS (I-VT) Monday night.

<http://www.mirsnews.com/capsule.php?cid=4762#45684>

### **Bills Targeting DPS Sick Out Participants Voted Out Of Committee**

The state could move more quickly to strip teachers of their teaching certificates and decertify unions representing those employees for an illegal teacher strike or "sick-out" under legislation reported out of the Senate Education Committee today.

<http://www.mirsnews.com/capsule.php?cid=4762#45688>

### **Court Approves Reduced Monitoring Of State's Child Welfare System**

After at least seven months of negotiations, the state and a children's advocacy group have settled on a new agreement allowing for less stringent federal oversight of the state's child welfare system.

<http://www.mirsnews.com/capsule.php?cid=4762#45689>

### **DTE Seeks \$344M Electric Rate Hike 2 Months After Getting \$238M**

A couple months after being granted \$238 million in electric rate increases, DTE Energy asked the state today for another \$344 million in additional revenue.

<http://www.mirsnews.com/capsule.php?cid=4762#45671>

### **GOP Lawmakers Question \$2M Spent Promoting \$3B Healthy MI**

A bill that would bar the state from paying to advertise the Healthy Michigan plan received some scrutiny from Republican lawmakers, but also an avalanche of opposition from various health interest groups during a committee hearing today.

<http://www.mirsnews.com/capsule.php?cid=4762#45670>

### **\$100 Fine Considered For 'Aggressive Panhandling'**

Panhandlers who intimidate, swear or use any other perceived aggressive tactic when shaking down

another person for money could be hit with a \$100 civil infraction, under legislation debated in a House committee this morning.

<http://www.mirsnews.com/capsule.php?gid=4762#45663>

### **Knezek Calls For Full Repeal Of EM Law**

Legislation repealing Michigan's emergency manager law once and for all was dropped today by Sen. David KNEZEK (D-Dearborn Heights), who argued situations in Flint and Detroit have proven its inadequacy.

<http://www.mirsnews.com/capsule.php?gid=4762#45672>

### **Great Lakes Fish Farming Panned In Trout Unlimited Commissioned Poll**

Conservation organizations and two lawmakers rolled out a new poll today that shows opposition to allowing floating net-pen fish farms in the Great Lakes.

<http://www.mirsnews.com/capsule.php?gid=4762#45673>

### **Bits And Tidbits**

Snyder Issues E.O. Creating Office Of Performance And Transformation

<http://www.mirsnews.com/capsule.php?gid=4762#45676>

### **On This Day In Michigan History**

On Feb. 2, 1846, the first regular train service between Kalamazoo and Detroit began on the Michigan Central Railroad.

<http://www.mirsnews.com/capsule.php?gid=4762#45677>

### **Updated Calendar Events:**

[http://www.mirsnews.com/capsule.php?gid=4762#updated\\_events](http://www.mirsnews.com/capsule.php?gid=4762#updated_events)

### **House Committee Calendar Events**

#### **WEDNESDAY, FEBRUARY 3, 2016**

10:30 AM - **Agriculture**

Lauwers, Dan; Rm: 519 HOB

#### **WEDNESDAY, FEBRUARY 3, 2016**

12:00 PM - **Regulatory Reform**

Franz, Ray; Rm: 519 HOB

#### **WEDNESDAY, FEBRUARY 3, 2016**

12:00 PM - **Tourism and Outdoor Recreation**

Rendon, Bruce; Rm: 326 HOB

#### **THURSDAY, FEBRUARY 4, 2016**

10:30 AM - **Military and Veterans Affairs**

Barrett, Tom; Rm: 308 HOB

**TUESDAY, FEBRUARY 9, 2016**

9:00 AM - **Health Policy**

Callton, Mike; Rm: 519 HOB

**TUESDAY, FEBRUARY 16, 2016**

3:00 PM - **Community Colleges**

Muxlow, Paul; Rm: 426 CB

**WEDNESDAY, FEBRUARY 3, 2016**

12:00 PM - **Elections**

Lyons, Lisa Posthumus; Rm: 308 HOB

## **Senate Committee Calendar Events**

**THURSDAY, FEBRUARY 4, 2016**

8:30 AM - **Transportation**

Casperson, Tom; Rm: 210 FB

**TUESDAY, FEBRUARY 2, 2016**

8:30 AM - **Education**

Pavlov, Phil; Rm: SENATE HEARING ROOM, GROUND FLOOR, BOJI TOWER

**WEDNESDAY, FEBRUARY 3, 2016**

12:30 PM - **Judiciary**

Proos, John; Rm: 405 CB

**WEDNESDAY, FEBRUARY 3, 2016**

12:30 PM - **JOINT MEETING-APPROPS: SUB CMTE ON CORRECTIONS WITH APPROPS: SUB SMTE ON JUDICIARY|John Proos**

Proos, John; Rm: 405 CB

**TUESDAY, MARCH 1, 2016**

1:00 PM - **Government Operations**

Meekhof, Arlan B.; Rm: SENATE HEARING ROOM, GROUND FLOOR, BOJI TOWER

**WEDNESDAY, FEBRUARY 3, 2016**

1:00 PM - **Regulatory Reform**

Rocca, Tory; Rm: SENATE HEARING ROOM, GROUND FLOOR, BOJI TOWER

**WEDNESDAY, FEBRUARY 3, 2016**

2:00 PM - **Appropriations**

Hildenbrand, Dave; Rm: HARRY T. GAST APPROPRIATIONS ROOM, CB

## **Capitol Calendar Events**

**TUESDAY, FEBRUARY 2, 2016**

2:00 PM

Rep. Brenda Lawrence Press Conference - Regarding the Committee on Oversight and Government Reform Hearing on Flint's water crisis(Sponsored by Rep. Brenda Lawrence)

**Guest Speakers:** Rep. Elijah Cummings (MD-07), Ranking Member of the Committee on Oversight and Government Reform; Rep. G.K. Butterfield (NC-01), Chair of the Congressional Black Caucus;

Rep. Keith Ellison (MN-5), Co-Chair of the Congressional Progressive Caucus; Rep. Da

**Location:** Capitol Visitor Center studios, HVC 114, House Studio A

**Contact:** Tracy Manzer 202-225-5802

[tracy.manzer@mail.house.gov](mailto:tracy.manzer@mail.house.gov)

**TUESDAY, FEBRUARY 2, 2016**

12:00 PM

Press conference on new EPIC-MRA poll results on Great Lakes aquaculture

**Guest Speakers:** Sen. Rick Jones, R-Grand Ledge; Rep. Jon Bumstead, R-Newaygo; Michigan United Conservation Clubs; Michigan Trout Unlimited; Michigan Environmental Council

**Location:** Michigan Capitol, Room 402/403

**Contact:** Sen. Rick Jones (517) 410-9495

[senrjones@senate.michigan.gov](mailto:senrjones@senate.michigan.gov)

**TUESDAY, FEBRUARY 2, 2016**

9:30 AM

Senate Minority Leader Jim Ananich to Hold Media Avail, Will Address Recent Lead Testing Results, Lack of Action on Flint Water Crisis

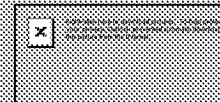
**Location:** Senate Democratic Caucus Room, Capitol Building

**Contact:** Angela Wittrock (517) 775-1430

[awittrock@senate.mi.gov](mailto:awittrock@senate.mi.gov)

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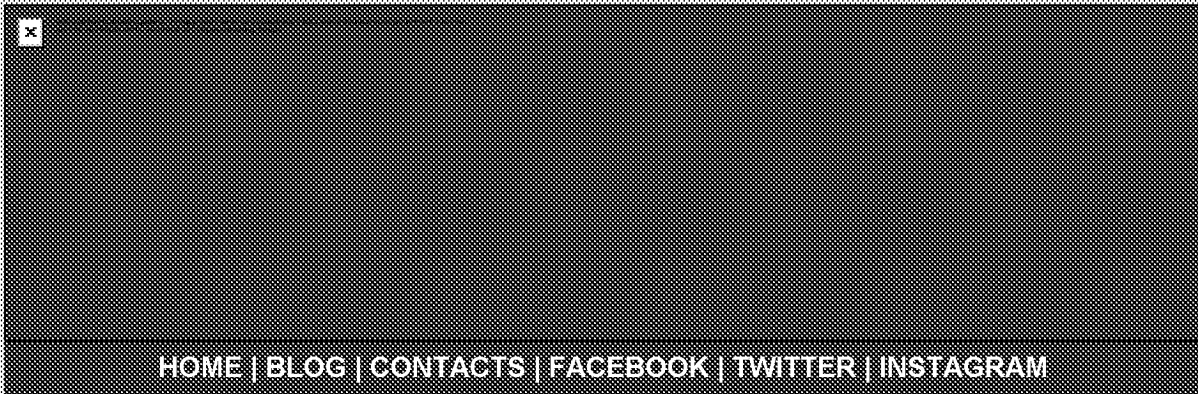
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**From:** Governor's Office <governorsoffice@govsubscriptions.michigan.gov>  
**Sent:** Thursday, February 11, 2016 5:44 PM  
**To:** Aprill, Brian (DTMB)  
**Subject:** What this year's budget means for Michigan...



## VIDEO: What Governor Snyder's FY17 budget means for Michigan

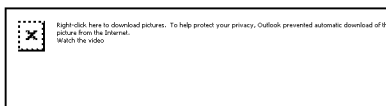


Gov. Rick Snyder's FY 2017 budget calls for critical investments for the Flint water crisis, statewide infrastructure and the Detroit Public Schools. The governor's recommendation also addresses the skyrocketing costs of specialty medications that Michigan residents depend on for better health outcomes.

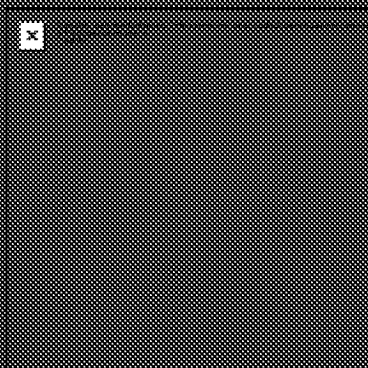
This budget also stays committed to the Governor's core statewide priorities of education, talent and economic development, health and human services, and public safety.

The proposed FY 2017 budget makes key investments to strengthen the state for all of Michigan's families. [Click here to learn more about the top 6 takeaways from the](#)

## Governor's FY 2017 state budget.



### Click a tweet to tweet it out:



The #MiBudget @OneToughNerd proposed yesterday makes key investments to strengthen Michigan for all families --> [www.mi.gov/MiBudget](http://www.mi.gov/MiBudget)

--> @OneToughNerd's #MiBudget includes \$72 million a year for Detroit Public Schools. It is time to act now --> [www.mi.gov/MiBudget](http://www.mi.gov/MiBudget)

--> @onetoughnerd's significant investment in #Flint families is the right thing to do. #FlintFWD #MiBudget [www.mi.gov/MiBudget](http://www.mi.gov/MiBudget)

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This email was sent to [aprilb@michigan.gov](mailto:aprilb@michigan.gov) on behalf of: The Executive Office of the Governor · 111 South Capitol Avenue · Lansing, MI 48906 · 517-335-7858

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**From:** Wonn, Michael (DTMB)  
**Sent:** Thursday, February 04, 2016 8:47 AM  
**To:** Aprill, Brian (DTMB);Hodge, Greg (DTMB)  
**Cc:** Anway, Rodney (DTMB)  
**Subject:** Transporting Flint Water

Brian and Greg,

We're looking for drivers to transport water in Flint starting Saturday, Feb 6<sup>th</sup>. You would be working 7 days a week, approximately 10-12 hours per day. They would prefer that anyone who works would work at least a two-week shift. You have the option to drive from VTS each morning to the warehouse in Flint or stay at a local hotel. Breakfast is paid if you start prior to 6:00 am, lunch is paid and dinner if you work past 8 pm or stay at a hotel.

Please contact me as soon as possible if you are interested.

*Michael Wonn*

VTS Garage Superintendent  
DTMB-Vehicle & Travel Services  
Ph 517-322-5137  
Cell 517-908-6597  
FAX 517-322-5100  
[wonnm@michigan.gov](mailto:wonnm@michigan.gov)

**DTMB**  
**HELP. CONNECT. SOLVE.**



# **MPSCS**

## **Bi-Weekly Status Report**

### ***Weeks of January 25<sup>th</sup> 2016 & February 1st, 2016***

#### **System Status:**

- 01/18/2016: Site 5105- At 14:27 Life EMS - (Out of Grand Rapids) Contacted the NCC. Said that 2 out of his 10 ambulances that operate in and near Kalamazoo have loss of audio from their dispatch center in Grand Rapids. It was later found the problem was limited to 700mHz radios, which lead NCC technicians to a system level programming change to be the root cause.
- 01/17/2016: Site 7110- At 04:42 The T1 connection via the point to point became unstable and as time passed the connection was lost and the dispatch equipment went off line. A problem with the point to point was found and resolved. The Grand Traverse dispatch is still in the installation stage.
- 01/27/2016: Site 2403- From 09:53 to 09:59 All odd channels from the site went off line. It was later discovered that not all the channels went off line, but the management switch did. The switch had re-booted due to a glitch in A/C Power. Investigation of the switch and the inverter power system is still in progress.

#### **MAJOR ACTIVITIES:**

##### **NCC/TDU/RPU/Site Maintenance:**

- Microwave Remediation is continuing to take place. Sites 6408, 6504, 6204, 6205, 5404, and 5406 were upgraded successfully.
- MPSCS Technician has continued to work with Verizon on the on-going Inter-Mod problem at site 8608 in Iron Mountain
- NCC Relocation is still in progress. ATP is scheduled for January 29, 2016
- The KMF Server was relocated at Site 1102 on January 26, 2016



# **MPSCS**

## **Bi-Weekly Status Report**

### ***Weeks of January 25<sup>th</sup> & February 1<sup>st</sup>, 2016***

- A total of 6 A/C units failed this week. They were all supported by site generators and caused no interruptions.
- The RPU has 2050.62 estimated man-hours of work across 388 work-orders identified in EAM.
- The TDU has 424.6 estimated man-hours of work across 49 work-orders identified in EAM.
- 6 Generator repair at sites: 3402, 6602, 7203, 7804, 8305, 9106.
- 6 Strobe repairs at sites: 2407, 2806, 5404, 7204, 7706, 8001.
- 1 Dehydrator alarm at site 2802
- 1 Low temperature alarm at site 2605.
- 1 Smoke alarm at site 5404.
- Kalamazoo Co inspection at site 5109.
- Replaced 800 MHz antennas at site 6206.
- Moved the control station antenna at MDOT Grand Rapids Traffic Safety.

#### **Engineering:**

##### **PSESU**

- No update.

##### **LMR R&D**

#### **Support Services:**

- Admin- No Update
- Service Center updates
  - CRSC
    - Steve Goodman is working on the Microwave Remediation project.
    - 2/5: Kevin Burbanks' last day. He will be leaving MPSCS to begin a job with the Federal Government.
    - Bill Selleck drove the truck to deliver water to Flint.
  - MRSC- No Update
  - BRSC-No Update
  - SWRSC

# **MPSCS**

## **Bi-Weekly Status Report**

### ***Weeks of January 25<sup>th</sup> & February 1<sup>st</sup>, 2016***

- Site 5109 inspection of punch list completed on 1/20/2016. All issues that need addressing have been sent to Catherine Henning and Eric Sudekum in Engineering.
- Site 5109 equipment inventory completed on 1/21/2016. Some of the equipment did not match the inventory provided by Motorola. Currently this is being sorted out for accuracy.
- In conjunction with the GRSC, FRD Plainwell Management Unit programming completed with the exception of 1 vehicle that is on temporary assignment in the northern region. This includes the following offices: Allegan, Yankee Springs, Muskegon, Oceana and Flat River.
- 5<sup>th</sup> District Home Town Security Team reprogramming was completed on January 27, 2016.
- Rich Melbow attended the Region 5 Homeland Security meeting on January 28, 2016.
- Brent Sovjak has been assisting with the Remediation project.
- GRSC
  - Osceola County was concerned about poor coverage. Klay Watson swept the antennas at 6206 and determined that Tx #1 was questionable. Klay was able to swap antennas with Tx#2 at the combiners.
  - In conjunction with the SWRSC, FRD Plainwell Management Unit programming completed with the exception of 1 vehicle that is on temporary assignment in the northern region. This includes the following offices: Allegan, Yankee Springs, Muskegon, Oceana and Flat River.
  - Remediation is back to taking place heavily, 4 hot cuts took place this week.
- NRSC- No Update
- SRSC- No Update
- LIS- No Update

# **MPSCS**

## **Bi-Weekly Status Report**

### ***Weeks of January 25<sup>th</sup> & February 1<sup>st</sup>, 2016***

#### **STAFFING INFORMATION:**

##### **NCC/TDU/RPU/Site Maintenance:**

- Lanny Bugg, Ralph Liddle, Marty Gillis, Norm Dawson, Dan Robinson, and Al Mellon were in Session 1 of the MCC7500 Console Workshop 1/25-1/29
- 2/1-2/5: Marty Gillis will be OOO for ASTRO 25 Core Workshop Session 1
- 2/9-2/12: Steve Leaming, Joel Starrak, Dave Dawley, Larry Johnston, Chuck Thomas and Todd Velderman will be OOO for Session 2 of the MCC7500 Console Workshop

##### **Support Services:**

- Megan Winans started January 25, 2016
- Rich Winters, Bob Olson and Keith Campbell were in Session 1 of the MCC7500 Console Workshop 1/25-1/29
- 2/1-2/5: Alan Iho, Jim Mileski, Rich Melbow, Dave Barnett, Kevin Davis, Curt Benjamin, TJ Essenmacher and Mike Kelley will be OOO for ASTRO 25 Core Workshop Session 1
- 2/9-2/12: Gray Page, Curt Benjamin, Joe Bertram, Chris Shanks, Keith Bradshaw and Joe Cilia will be OOO for Session 2 of the MCC7500 Console Workshop
- 2/10-2/11: Rich Winters, Dave Muter, Ken Baker, Jerry Ylitalo, Rick Lewis, Joe Wassa, Dave Peck, Mike White, Keith Campbell, Gary Laysell, Charles Smith, Jason Weidman, Klay Watson, Dennis Fountain, Steve Goodman, Kevin Burbank, Russ Hamilton and TJ Essenmacher will be OOO for Motorola Test Equipment and Training.

##### **Engineering:**

- Catherine Henning, Tobechi Ogbonna and Greg Farrer were in Session 1 of the MCC7500 Console Workshop 1/25-1/29
- 2/1-2/5: Mike McCarty and Jerry Nummer will be OOO for ASTRO 25 Core Workshop Session 1

# MPSCS

## Bi-Weekly Status Report

### *Weeks of January 25<sup>th</sup> & February 1<sup>st</sup>, 2016*

#### MISC. INFORMATION:

#### MPSCS Moves to the GOB

New Location Information:

Physical Address: 7150 Harris Drive  
Dimondale MI 48821  
2nd Floor Wing A

Mailing Address: P.O. Box 30631 Lansing MI 48909

Main Office Line: 517-284-4100  
Main Office Fax Line: 517-284-4066

\*Thank you to Sue Mote, Jennyl Simon and Linda Villareal for coordinating the move and being available for questions and changes throughout the process.

#### MPSCS PROJECT STATUS








Status	Symbol
On Track	G
Progress Inhibited	Y
Progress Severely Inhibited / Halted	R

	<u>Project Name</u>	<u>MPSCS Lead</u>	<u>Project Status</u>	<u>Last Project Update</u>	<u>Notes, Go-Live Date</u>
1	<b>CAD (P140052)</b>	<b>Williams</b>	G	<b>11/30/15</b>	CAD system upgraded to 3.3.1 CU5F. Working with Motorola to resolve issues. New Database servers installed and security vulnerabilities have been remediated. Prepping for CU7F upgrade to address issues.
2	<b>DNR Mobile Data Pilot (P140053)</b>	<b>Williams</b>	G	<b>11/30/15</b>	DNR is using MPSCS AVL/ARL. PMDC migration scheduled to start in Mid-December.

# MPSCS

## Bi-Weekly Status Report







### *Weeks of January 25<sup>th</sup> & February 1<sup>st</sup>, 2016*

3	<b>MSP AVL (P140042)</b>	<b>Williams</b>		<b>11/30/15</b>	Motorola provided revised design for the AVL/ARL system to address issues and meet MSP business needs on 10/28/15. MPSCS team reviewed the proposed design and submitted changes back to Motorola on 11/18.
4	<b>U of M/MPSCS CAD (IP150002)</b>	<b>Williams</b>		<b>11/30/15</b>	U of M Public Safety and Hospital Security live on CAD. U of M still working on P1 Mobile configuration. ANI/ALI and alarm interface work underway. P1 Handheld server install scheduled. U of M Public Safety has P1 Mobile installed and working.
5	<b>2104 MA Relocation (IP160001)</b>	<b>Sandberg</b>		<b>12/7/2015</b>	Design is complete. Macomb has been contacted. Need to schedule site walk and gather parts.
6	<b>Rebanding (P120000002) Rebanding Phase 2 (P130020)</b>	<b>Kenealy</b>		<b>01/21/16</b>	Early Partial payment RX'd - \$60,174.93 on 9/30/15. True-up CO submitted by Motorola. Sprint and Motorola in negotiation Oct 2015. RCC submitted true up CO under review 01-21-16. Per SPRINT: On the equipment front, still pushing ERT. They resolved some items but have not completed their reconciliation.
7	<b>Unication Fire Paging Deployment (IP150004)</b>	<b>Hayhurst</b>		<b>01/26/16</b>	This needs 859537 ticket closed by engineering.
8	<b>Remediation Project (P150000)</b>	<b>Shinew</b>		<b>11/30/15</b>	Phase 1 ASR / Mutual Aid install work scheduled for completion by 11/13/16. Phase 1 MW install work ongoing-to be completed by 12/31/15. Phase 1 MW cutover of services scheduled for completion by 1/30/16. Spares list 95% finalized. Test Equipment list finalized, Motorola is in process of purchasing. Remediation training for MPSCS staff ongoing.
9	<b>MPSCS Relocation to GOB (IP160003)</b>	<b>Hayhurst</b>		<b>11/23/15</b>	Discussion in Operations Meeting

# MPSCS

## Bi-Weekly Status Report









### *Weeks of January 25<sup>th</sup> & February 1<sup>st</sup>, 2016*

10	<b>Decommissioning the 128-bit PMDC message switch (IP150022)</b>	<b>Williams</b>		<b>08/28/15</b>	Payment # 2 @ \$29,142.00 Training of MPSCS Staff; Payment # 3 @ \$10,134,692.00. Completion of the MCC7500 Console upgrades.
11	<b>Kalamazoo Twp. Site Integration and dispatch PTP (P140039)</b>	<b>Melbow</b>		<b>1/22/2016</b>	Programming completed for Kalamazoo County, Township, City and outlying police departments on 12/19/15. Kalamazoo PD still needs to have the MPSCS key and Calhoun County encryption key loaded in their radios. They are going to wait to have these keys loaded until they make a change to their template. MSP and DNR will need to be updated due to 39P911 is now an encrypted talkgroup. Post 51 programming almost complete. Site 5109 went live on December 31st. There are still several remaining punchlist items that need to be resolved. The PTP was cut-over on December 29th. There are several items on punch list that still need to be resolved. Inventory completed.
12	<b>Iron County Dispatch MCC7500 (IP150006)</b>	<b>Mileski</b>		<b>01/26/16</b>	Waiting on Modifications of console configuration to align/allow draft Storm Plan implementation. 1-26-16 Looking for Update from Mike McCarthy.
13	<b>Canton/Wayne Dispatch Project Co-Location (P140073)</b>	<b>Bradshaw</b>		<b>1/22/2016</b>	4/27/15: Co-Location License agreement is completed. ATT contractors installed fiber at HEMS and 2504 but installation is poor and not complete. Meet with contractor 5/8 to discuss a remedy. No update. This project was discussed at the Sync meeting on 12/9 and no one seems to be able to recall what this is for. Toney Casey stated this should be closed. Sent Buzz an email to close.
14	<b>Cass County Integration Co-Location (P140037)</b>	<b>Melbow</b>		<b>1/22/2016</b>	A change order is needed to upgrade the existing tower. The upgraded tower will not be able to support the microwave dish. The plan is to run fiber to 5302. A site walk was done on November 18th with Merit. They will be providing the fiber for the county. County is still waiting on a quote for fiber connection. Tower upgraded completed. County is working to get templates finalized. Subscriber units are at Tele-Rad. Fiber install scheduled for end of February
15	<b>DDC7 Gaylord Dispatch Move (IP150011)</b>	<b>Olson</b>		<b>1/15/2016</b>	Move is complete; consoles and CAD computers all working. MA work completed. Waiting on new KVM switches to finish wiring cleanup then project complete. Fire wall work advancing

# MPSCS

## Bi-Weekly Status Report





### *Weeks of January 25<sup>th</sup> & February 1<sup>st</sup>, 2016*

16	<b>Grand Traverse County Integration and New 7500 Console (IP160004)</b>	<b>Olson</b>		<b>01/15/16</b>	Consoles in and staged. Tower work approved at 7108. tower work at 911 done. Work at 7108 done and BER test in progress on PTP. ATP on PTP complete.
17	<b>Macomb Add-On (IP160002)</b>	<b>Bradshaw</b>		<b>1/22/2016</b>	Contract to be presented to Board of Commissioners at the December meeting for approval. Attending 1st of three meetings today (12/10) for Board approval. Macomb Board approved project in December 2015. Project is moving forward. No Update.
18	<b>Ottawa County Integration (IP160008)</b>	<b>Fountain</b>		<b>1/22/2016</b>	Equipment was shipped from Moto to Michigan.
19	<b>SBA Co-Locations</b>	<b>Leach</b>		<b>1/25/2016</b>	10/29/15: Met with SBA to discuss Small Cell DAS for State of Michigan. SBA to produce a proposal with three options.
20	<b>7609 Wexford (P140072)</b>	<b>Olson</b>		<b>1/15/2016</b>	Boon tower repairs done. Waiting on confirmation that Mesick tower repairs are complete. Waiting for site maintenance to inspect line grounding. Waiting for Telrad to repair ground install. Should be yet this week just talked to Mike O'Reilly. Still waiting for telrad to complete ground kit.
21	<b>5102, 5304 Kalamazoo/MSP Races Region 5 (P140075)</b>	<b>Melbow</b>		<b>1/22/2016</b>	Submitted for Site 5304 by Pat Wright. Rich provided Region 5 This co-location is approved and will not have a fee. It was determined that Sites 5102 and 5304 will be the best locations for the project. A Part 1&2 was with the site information needed to complete the Environmental and Historical Preservation Screening required by FEMA. No update.
22	<b>New CCE Mackinaw City tower (IP150017)</b>	<b>Olson</b>		<b>1/15/2016</b>	CCE doing prop studies. Tower is up. Setting up meeting to finalize commitments. MPSCS site requirements went to CCE. Project proceeding for building/equipment. Waiting Part 1 and 2's from CCE. 11/9/15 Buzz working with Greg Clark to send Part 1 and Part 2 to enable opening a project with AG. meeting planned in Feb.
23	<b>SBA-149-3604-Damon, (IP150013)</b>	<b>Leach</b>		<b>1/25/2016</b>	4/2/15: MPSCS gave internal review and opened EAM Project. 4/9/15: Rodney is reviewing tower site. 4/13/15: Site walk completed. 4/24/15: Approved preliminary application. Waiting for formal application. Formal Application submitted to MSP and DTMB. Construction started.

# MPSCS

## Bi-Weekly Status Report

### *Weeks of January 25<sup>th</sup> & February 1<sup>st</sup>, 2016*

24	<b>SBA-150-3204-Oscoda, (IP150014)</b>	<b>Leach</b>		<b>1/25/2016</b>	4/2/15: MPSCS gave internal review and opened EAM Project. 4/9/15: Rodney is reviewing tower site. 4/13/15: Site walk completed. 4/24/15: Approved preliminary application. Waiting for formal application. Formal Application submitted to MSP and DTMB. Construction started.
25	<b>MDOT Co-Lo on 1102 (IP150016)</b>	<b>Leach</b>		<b>1/25/2016</b>	Buzz is going to make contact with MDOT to find out where the colocation forms are at.
26	<b>MPSCS Subscriber Lifecycle Project 2015 (SP150001)</b>	<b>leach</b>		<b>1/25/2016</b>	This covers the first two allocations. All agencies are moving through the purchasing and documentation phases of the project. DEQ wrote a letter assigning their mobiles to DNR to assume their allocation.
27	<b>MPSCS Subscriber Radio Replacement 2016 (SP160001)</b>	<b>Leach</b>		<b>1/25/2016</b>	1/4/16: MPSCS has begun to notify agencies of funds available for their 2016 allocation. 4 agencies have purchased radios and issued Purchase Orders.

#### Lifecycle Remediation Project Schedule

#### Date

Global Design Plan (GDP Closure)

Complete

MCC 7500 GPIOM Replacement with VPMs

Complete

Phase 1 800 RF – Zones 1, 2 & 3

February – December 2015

Scheduled Field Work

Aug 10<sup>th</sup> – Nov 2<sup>nd</sup>

Phase 1 MW – Zone 3

April – December 2015

Scheduled Field Work

Oct 12<sup>th</sup> – Dec 4<sup>th</sup>

7.15 Lifecycle Upgrade

March 24<sup>th</sup> – April 7<sup>th</sup>, 2016

#### Next Steps

Phase 2: 800 MHz – Zone 4

January 2016 – November 2016

Phase 3: 800 MHz – Zones 5 and 6

January 2017 – November 2017

Phase 2: MW – Zone 4

December 2015 – December 2016

Phase 3: MW – Zones 5 and 6

January 2017 – November 2017

Phase 4: MW – Zones 1, 2, and 7

March 2018 – September 2019

Master Site UPS or DC supply

May 2018 – July 2019

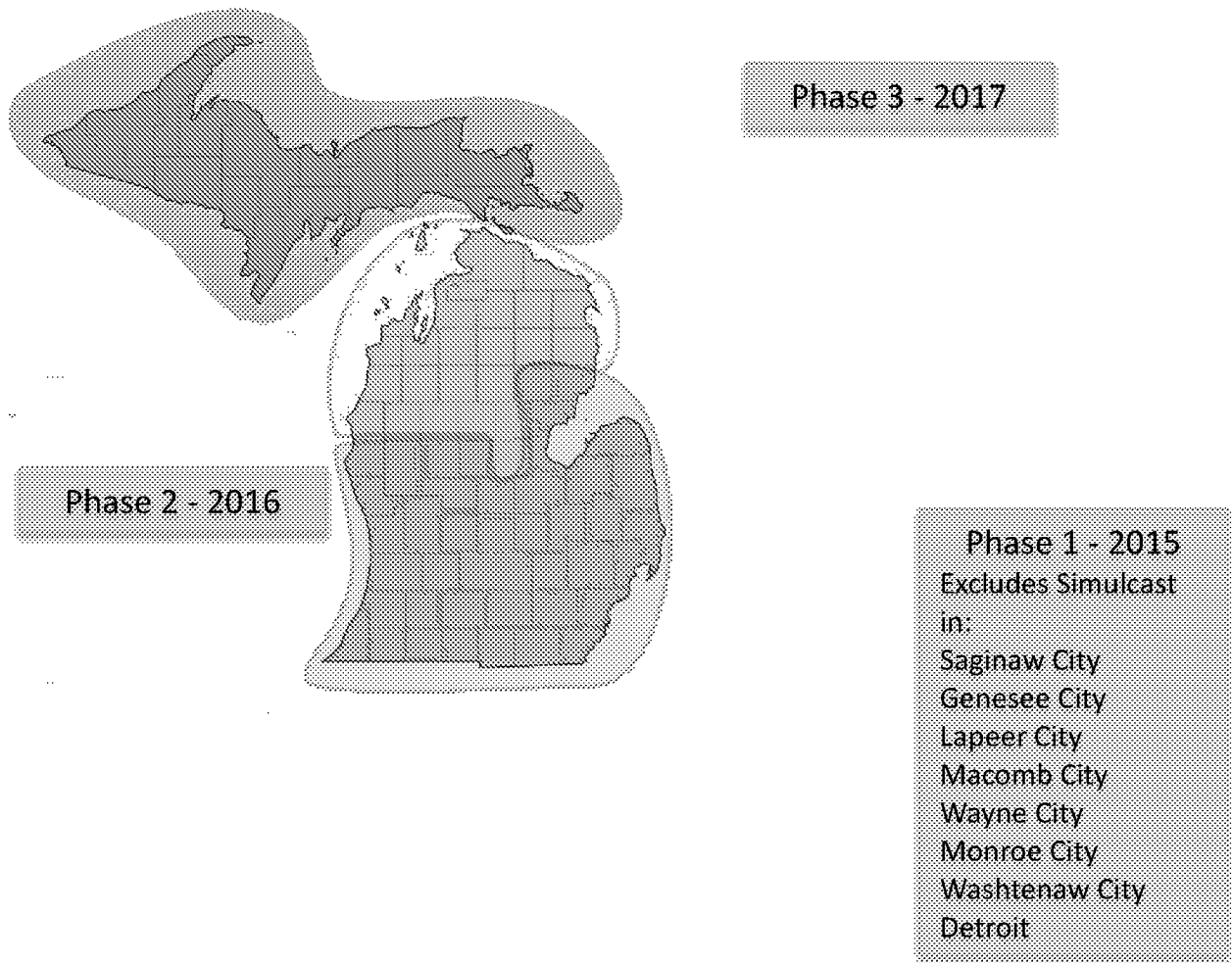
Simulcast 800 MHz

June 2019 – October 2019



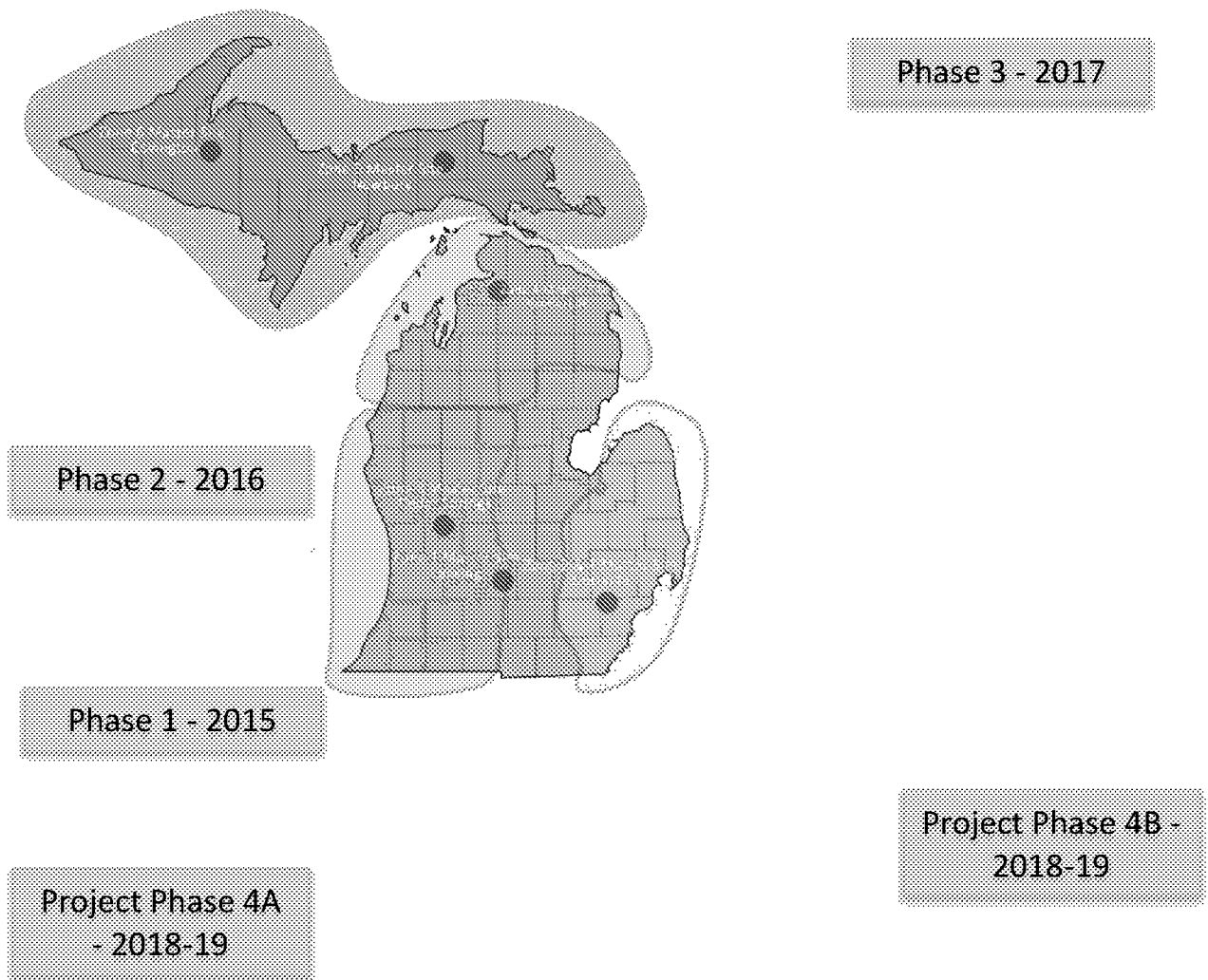
**MPSCS**  
**Bi-Weekly Status Report**  
*Weeks of January 25<sup>th</sup> & February 1<sup>st</sup>, 2016*

# System Map 800



**MPSCS**  
**Bi-Weekly Status Report**  
*Weeks of January 25<sup>th</sup> & February 1<sup>st</sup>, 2016*

# System Map



# MPSCS

## Bi-Weekly Status Report

### Weeks of January 25<sup>th</sup> & February 1<sup>st</sup>, 2016

#### METRICS:

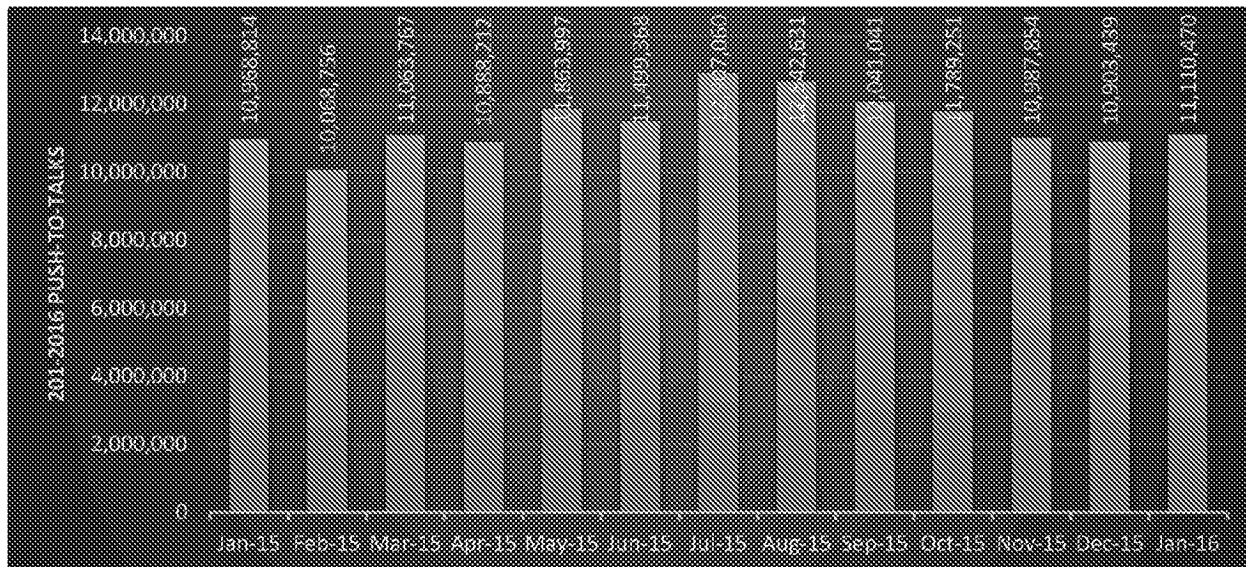
#### JANUARY 2016 MISCORECARD

MIScorecard Performance Summary

Business Unit:	Michigan Public Safety Communications System	Target:	+62% of target
Executive Director Name:	Brad Stoddard	Value:	+76% - 60% of target
Reporting Period:	Jan 2016	Dev:	+73% of target
		Date Approved:	2/2/2016

KPIs									
KPIB Goal 2: Achieve a Culture of Excellence and Accountability									
MPSCS 2A	MPSCS System-Up-Time	Goal	=	99.99	99.99	99.99	Monthly	Measure the MPSCS System Total Site Availability.	
MPSCS 2B	Number of Sites exceeding 5% Grade of Service (GOS)	Goal	=	5	5	5	Monthly	Grade of Service - Probability that a radio call will receive a busy signal. Exceeding the call. This may happen during the busiest hours of operation or emergencies. Exceeding delays are less than 1 second.	
MPSCS 2C	Average Subscriber Repair Time	Goal	=	5.0	5.25	5.75	Monthly	Average number of days for open "breakdown" (PSD report) work order times. Target is to have all work orders resolved within 5 days with a priority of 5 or greater.	
KPIB Goal 4: Lead, Innovate and Deliver Solutions									
MPSCS 4A	Percentage of critical components in microwave system within 3 years of being outsupported for repair or replacement.	Goal	=	5	5.5	5.5	Monthly	This KPIB measures the percentage of critical microwave system components that are currently unsupported or will be unsupported within the next 3 years. An unsupported component or component, available parts for repair or technical support from the manufacturer. A failure or loss of these components would result in loss or reduction in public safety communications.	

#### 2015 MONTHLY PUSH-TO-TALKS



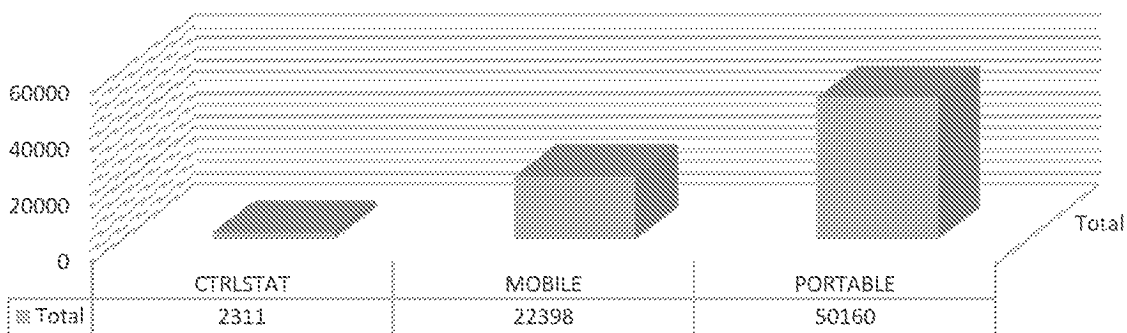
# MPSCS

## Bi-Weekly Status Report

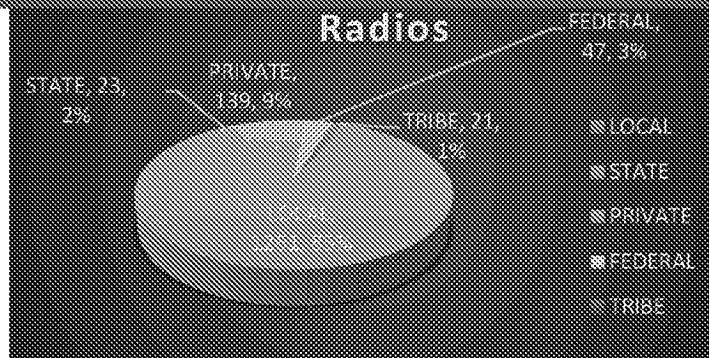
*Weeks of January 25<sup>th</sup> & February 1<sup>st</sup>, 2016*

### RADIOS CURRENTLY IN SERVICE ON MPSCS SYSTEM 2016

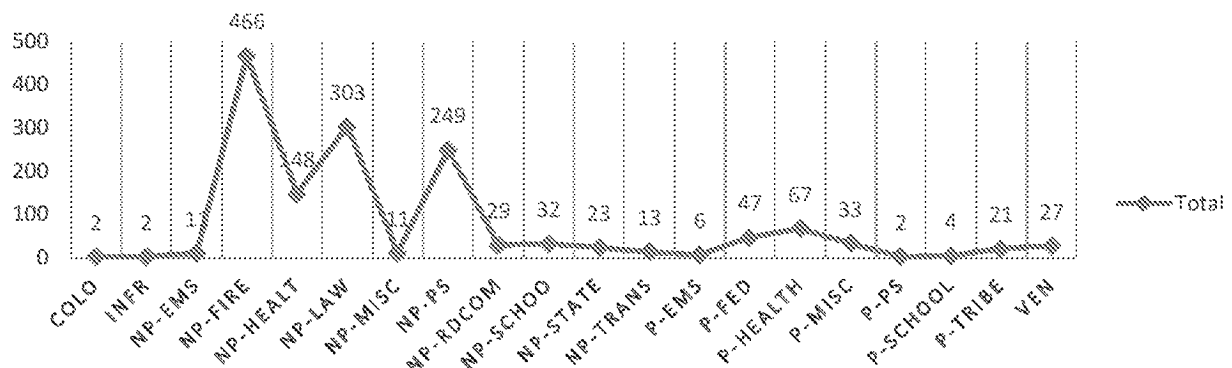
#### RADIOS CURRENTLY IN SERVICE



### RADIOS AND AGENCY BREAKDOWN



#### NUMBER OF RADIOS BY CLASS



# MPSCS

## Bi-Weekly Status Report

### Weeks of January 25<sup>th</sup> & February 1<sup>st</sup>, 2016

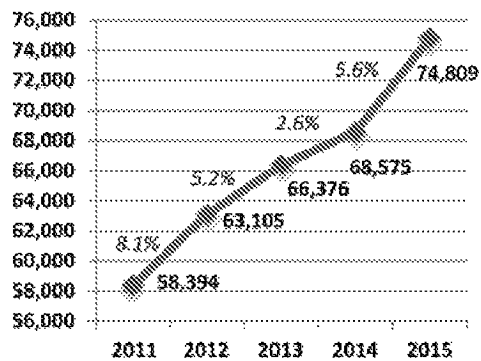
#### NEW AGENCIES IN 2016

JANUARY

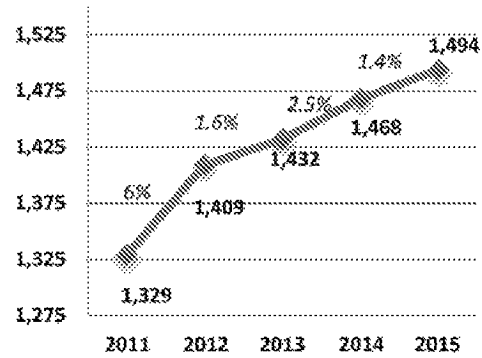
VILLAGE OF MORLEY POLICE DEPARTMENT

## MPSCS HISTORICAL DATA

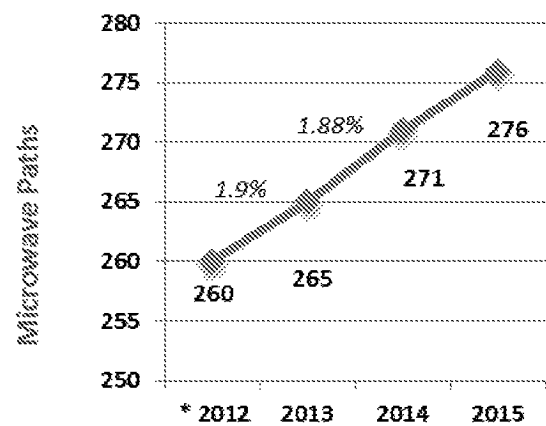
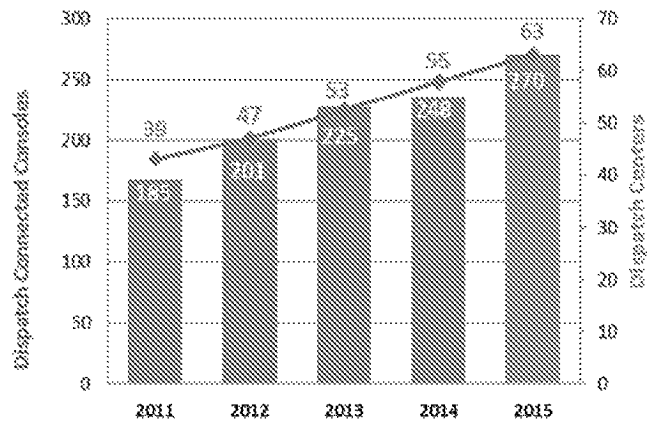
RADIOS



AGENCIES



#### DISPATCH CONNECTED CONSOLES/CENTERS AND MICROWAVE PATHS



# MPSCS

## Bi-Weekly Status Report

### *Weeks of January 25<sup>th</sup> & February 1<sup>st</sup>, 2016*

SYNC MEETING March 2, 2016, 9:30 AM –

More details to come.

February 2016						
Sun	Mon	Tue	Wed	Thu	Fri	Sat
	<b>1</b> MPSCS MOVES TO GOB	<b>2</b> Groundhog Day	<b>3</b>	<b>4</b>	<b>5</b>	<b>6</b>
<b>7</b> Super Bowl	<b>8</b>	<b>9</b>	<b>10</b> DCDS	<b>11</b>	<b>12</b>	<b>13</b>
<b>14</b> Valentine's Day	<b>15</b> SOM HOLIDAY PRESIDENTS DAY	<b>16</b>	<b>17</b>	<b>18</b>	<b>19</b>	<b>20</b>
<b>21</b>	<b>22</b>	<b>23</b>	<b>24</b> DCDS	<b>25</b>	<b>26</b>	<b>27</b>
<b>28</b>	<b>29</b>	<b>Notes:</b>				

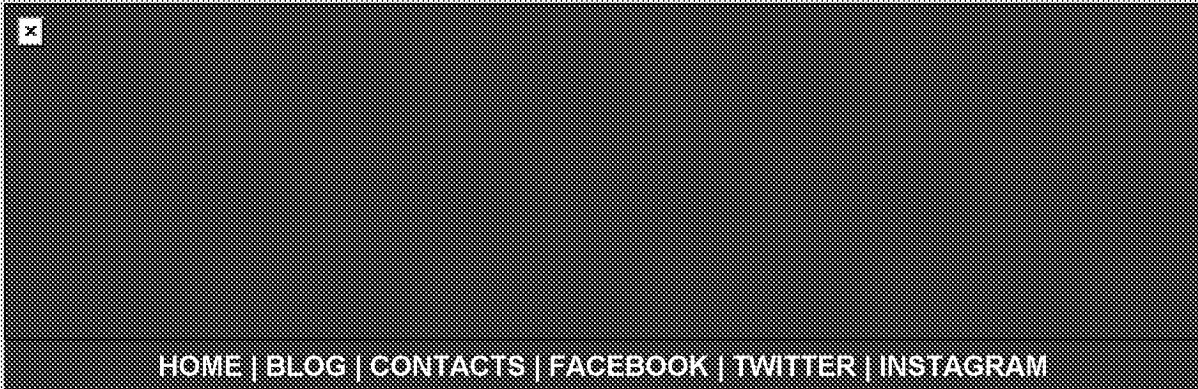
**MPSCS / Regional / State of Michigan**

☐ = Payday

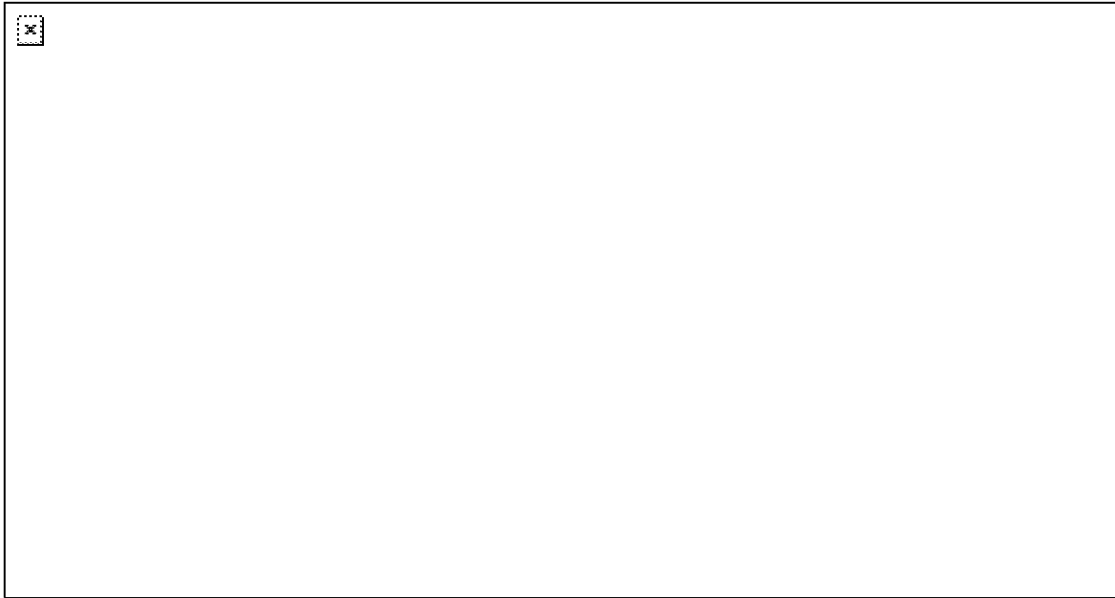
Federal / Associations / Private / Resources Required \*

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**From:** Governor's Office <governorsoffice@govsubscriptions.michigan.gov>  
**Sent:** Tuesday, February 16, 2016 5:09 PM  
**To:** Aprill, Brian (DTMB)  
**Subject:** VIDEO: Volunteering in Flint



## VIDEO: How volunteers are helping Flint



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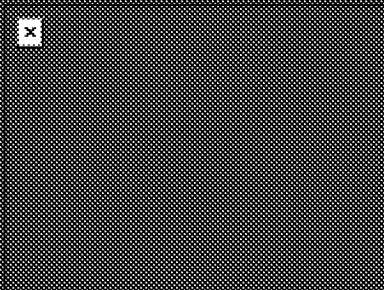
Volunteers at the Food Bank of Eastern Michigan are working hard to collect donations in order to help the families of Flint. Last Thursday, Governor Snyder visited with the many dedicated volunteers and helped sort cans of food.

Good nutrition is critically important for Flint's children. Foods that are high in calcium, vitamin C, and iron can help limit the effects of lead exposure. To donate or volunteer at the Food Bank of Eastern Michigan, visit [www.fbem.org](http://www.fbem.org).

[Click here to watch the video and learn more about how the Food Bank of Eastern Michigan is helping Flint's families.](#)



## LISTEN IN: Governor Snyder's tele-town hall with Flint residents



Governor Snyder hosted his third town hall with Flint residents on Thursday, Feb. 11, answering their questions directly. [Click here to listen to the call.](#)

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---

**From:** DTMB Director and CIO David Behen <dtmb@govsubscriptions.michigan.gov>  
**Sent:** Wednesday, February 17, 2016 10:10 AM  
**To:** Aprill, Brian (DTMB)  
**Subject:** The Gov. Snyder's Budget Proposal



Right-click here to download pictures. To help protect your privacy, Outlook prevented automatic download of this picture from the Internet.  
DTMB Header 022216

Good morning everyone. I hope everyone had a great holiday weekend.

I had the good fortune to travel to Marquette on Monday with Chad Laidlaw, DTMB's policy and planning analyst, to meet with city, business and university leaders and to address the Economic Club of Marquette. I told them about the many things DTMB does, placing special emphasis on our work in mobility and cybersecurity. Marquette is really developing and making its mark as an innovative and entrepreneurial community.

Now work.

The executive budget Gov. Snyder presented last week outlined his investment plan for Michigan. Yes, the proposal for fiscal year 2017-18 outlined a strategy to address the critical challenges of addressing the Flint water crisis and turning around Detroit's Public Schools, but the \$54.9 billion plan also includes investment in four key areas:

- **Education.** The budget increases investment to K-12 schools, community colleges and the state's public universities. Additional funds are proposed to expand career, technical, science, technology, engineering and math programs.
- **Protecting the Public.** The governor's plan expands the Secure Cities program, which has reduced violent crime in four major Michigan cities. Funds also would support an additional trooper recruit school and an academy to train corrections officers, among other initiatives.
- **Putting People First.** The governor recommends continued expansion of the Healthy Kids Dental Program and funding efforts to ensure residents have access to affordable health care. His proposal boosts funds to help cover new higher cost specialty medications to treat conditions such as hepatitis C and cystic fibrosis, among others.
- **Investing in Infrastructure.** The proposal allocates \$1.2 billion to maintain and repair Michigan roads, bridges and other critical infrastructure.

The budget proposal also includes FY 2017-18 funding recommendations for DTMB. Gov. Snyder recommends ongoing funding of \$1.3 billion for department operations and a one-time allocation of \$32.4 million.

A few highlights include:

- \$502 million for information technology support for all state agencies and \$132.8 million for 14 high-priority IT projects in seven agencies. He recommends increasing the Information Technology Investment Fund by \$7 million, from \$65 million to \$72 million. This fund supports several major multiyear IT projects and upgrades, including the replacement of outdated legacy systems.
- An additional \$5 million to support cybersecurity improvements to safeguard citizens' personal information and protect critical infrastructure and government services.
- IT support of \$6.5 million to modernize the Office of Retirement Services' systems and enhance customer service for more than 530,000 current and future retirees.

You can see the full executive budget recommendations, which are posted on the Budget Office website. Details of DTMB's proposed budget begin on page B-75.

We can expect to see many changes before the budgets are signed and become effective Oct. 1. The executive budget will be used by the House and Senate Appropriations Committees as they work on their own budgets and hold committee hearings on the proposals. I'll keep you posted as the process moves ahead.

As always, I welcome your notes, whether about the budget process or any other topic. Please send them to me at [behend@michigan.gov](mailto:behend@michigan.gov).

Thank you again for all the good work you do. I hope you have a great week ahead.

David

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**From:** State of Michigan <MISOM@govsubscriptions.michigan.gov>  
**Sent:** Thursday, January 14, 2016 5:22 PM  
**To:** Aprill, Brian (DTMB)  
**Subject:** Volunteer Opportunity in Flint



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Michigan State Employees banner image

The State Emergency Operations Center (SEOC) is coordinating a response to the ongoing health and safety issues in the city of Flint's drinking water. Teams from the Michigan State Police, Genesee County Sheriff's Department, Michigan Department of Health and Human Services, and volunteer organizations have been delivering bottled water, water filters, replacement cartridges and water testing kits at homes in the city of Flint since Tuesday.

To help with this critical work, the SEOC is looking for volunteers to expand this effort and continue this distribution during the upcoming holiday weekend. Teams are being assembled for shifts on Saturday, January 16; Sunday, January 17; and Monday, January 18, 2016. If you are interested in volunteering your time for this critical work, please complete the information in one of the attached surveys (depending on which day you are volunteering).

To volunteer on Saturday, January 16, <https://www.surveymonkey.com/r/28NVJBL>

To volunteer on Sunday, January 17, <https://www.surveymonkey.com/r/26NMJJK>

To volunteer on Monday, January 18, <https://www.surveymonkey.com/r/26P7P5G>

Volunteers will begin their assignment at the Local Emergency Operations Center located in the Genesee County Administration Building located at 1101 Beach St, Flint at 9 a.m. and end by 4 p.m. Parking is available at the corner of Beach Street and 8th Street. Lunch will be provided. This is strictly a volunteer effort, as all three days will be unpaid. Volunteers are responsible for their own transportation; mileage reimbursement for personal vehicles is not authorized. Volunteers should dress for working outdoors and wear foot attire appropriate for walking.

This opportunity is for state employees and their immediate family members 16 years of age or older only, others looking to assist should volunteer through the American Red Cross in Flint. The volunteer coordination center for the Red Cross is located at 1401 S. Grand Traverse, Flint, MI. They are open from 9 a.m. to 7 p.m.

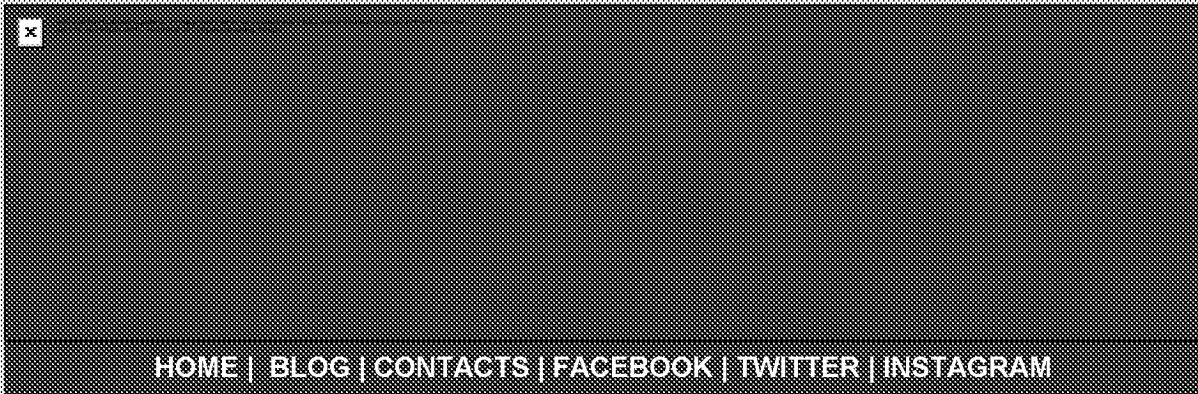
For more information on the state's response efforts, visit [www.michigan.gov/flintwater](http://www.michigan.gov/flintwater).

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Capitol Ave., Lansing, MI. *You are receiving this message because you are a State of Michigan employee.*

**From:** Governor's Office <governorsoffice@govsubscriptions.michigan.gov>  
**Sent:** Friday, January 22, 2016 12:39 PM  
**To:** Aprill, Brian (DTMB)  
**Subject:** "He's his own best spokesman"

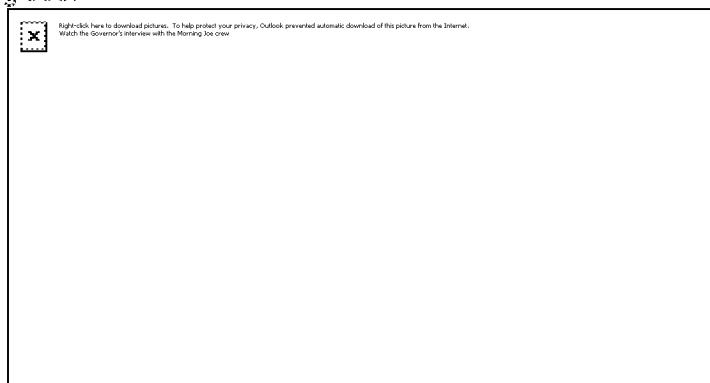


## How we are fixing the Flint water crisis

Governor Rick Snyder has committed to spending the rest of his time as Governor to fixing the Flint water crisis. Over the last few days, he has sat down to explain what happened and how we're fixing the Flint water crisis. Watch the interviews below and be sure to read the Governor's Op-Ed in the USA Today.

### Governor Snyder on Morning Joe

"What is so frustrating and what makes you so angry is you have a handful of experts who were career civil servants that made terrible decisions, in my view. We have to live with the consequences, and they worked for me, so I accept that responsibility. We are going to fix this problem." Watch Governor Snyder address how we are fixing the Flint water crisis on Morning Joe.



### Governor Snyder with Charlie LeDuff on Fox 2 Detroit

"I feel awful about this. These are people. They've been harmed. You can't feel good about that. The people of Flint have been harmed and a major influence of that harm came from people who worked for me, and I feel responsible for that. But I am committed

to solving the problem and addressing the damage as much as possible for the rest of the time I'm Governor." Watch Governor Snyder address the Flint water crisis with Charlie LeDuff on Fox 2 News.



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## Governor Snyder's 2016 State of the State

"Michiganders don't quit, we don't give up, instead we will work with even more passion and commitment to truly improve our state. For everyone who's chosen to make Michigan their home, this is more than a promise, this is my commitment." Watch Governor Snyder's full closing statement from his 2016 State of the State address.



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## Governor in USA Today: "I will fix this, and I mean it."



"Residents in one of Michigan's proud cities cannot drink their water. That's unacceptable. The crisis in Flint arose from missteps at all levels of government — local, state and federal. But as governor, I take responsibility for what these families are going through, and I'm holding people in my administration accountable for their failures." Click [here](#) to read the Governor's full op-ed.

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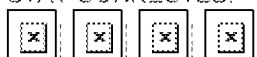
## Washington Post: "Michigan Gov. Rick Snyder is in a tough spot, but he's his own best spokesman"

Snyder has born the brunt of criticism in the local health crisis that has turned into a national scandal. But unlike many other politicians facing crises of leadership, Snyder may also be his own best counter-programming. [Click here to read the full story in the Washington Post.](#)



**Visit [HelpForFlint.com](http://HelpForFlint.com) to learn how you can help Flint residents.**

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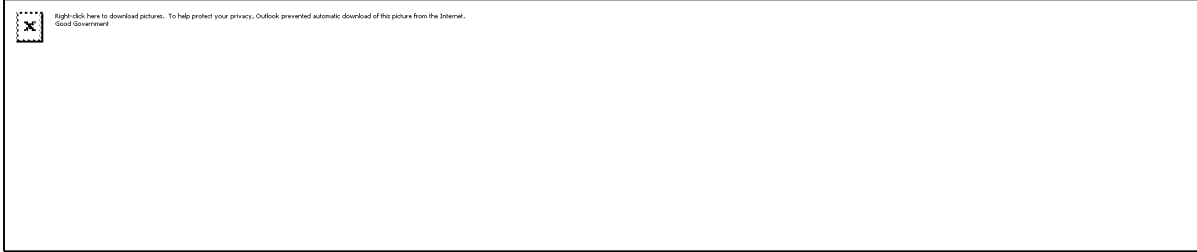
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**From:** State of Michigan <MISOM@govsubscriptions.michigan.gov>  
**Sent:** Friday, January 22, 2016 4:28 PM  
**To:** Aprill, Brian (DTMB)  
**Subject:** Flint Volunteer Efforts



Dear State Employees,

Gov. Rick Snyder and I want to thank everyone who donated their time during the holiday weekend to deliver bottled water, water filters, replacement cartridges and water testing kits to families in the city of Flint. We are working hard to ensure all residents are provided with the safe water resources they need, and each donation and hour of your time volunteered goes a long way.

For employees who would like to help the residents of Flint, there are several opportunities to do so. Please visit [www.helpforflint.com](http://www.helpforflint.com) to learn how you can help.

For additional information and updates, visit [www.michigan.gov/flintwater](http://www.michigan.gov/flintwater).

Again, thank you for all your support.

Sincerely, Mike Zimmer  
Office of Good Government Director  
Dept. of Licensing and Regulatory Affairs Director

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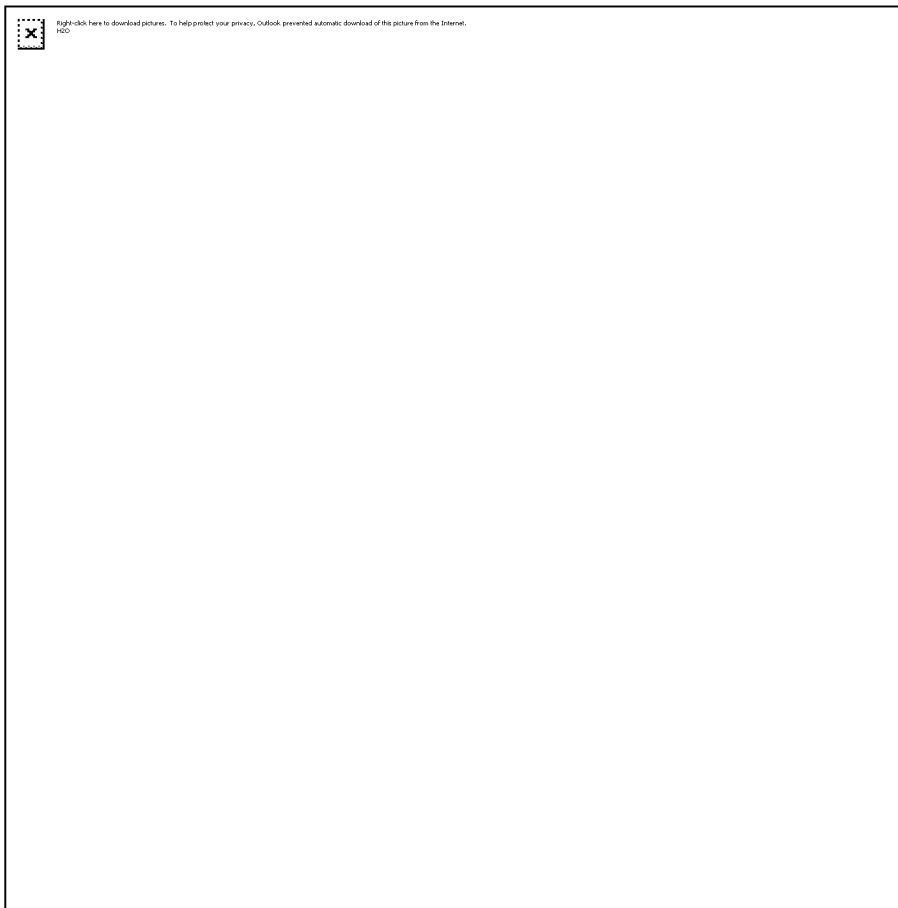
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**From:** Dept. Technology, Management & Budget <dtmb@govsubscriptions.michigan.gov>  
**Sent:** Tuesday, January 26, 2016 8:39 AM  
**To:** Aprill, Brian (DTMB)  
**Subject:** Contributing time, muscle and money



During this month's Martin Luther King Jr. holiday weekend, some state employees turned their "day off" into a "day on" in Flint. There, they delivered bottled water, water filters, replacement cartridges and water testing kits to families. The volunteers joined other Michiganders, turning Dr. King's birthday observance into a day of service.



Mike Zimmer, director of the Office of Good Government and the Department of Licensing and Regulatory Affairs, has shared a link – [www.helpforflint.com](http://www.helpforflint.com) – that offers other opportunities to contribute time, muscle and money to bring clean drinking water to the community. Here in DTMB, some of our employees didn't wait for an invitation to lend a hand. Office of Retirement Services staff contributed funds that were used to buy 31 cases and 23 gallons of water, which a local organization transported to Flint.

Autumn Hubbard, Ambrea Mack and Sarah Esquivel, who are in the photo at the left, nearly emptied the shelves at their local grocery store. Thanks for your efforts.

everyone.

Now work.

Last week, I signed a new policy that formalizes the annual employee review process and sets expectations for employees and managers. Administrative Policy 200.37 establishes consistent standards for implementing performance plans and reviews. Some of the standards are practices we have followed for years. Others are new. Some of particular note include:

- The mandatory use of HRMN
- A standard Feb. 1-Jan. 31 rating period for all employees
- An Individual Development Plan that specifies training or development programs for each employee
- Competencies and objectives that align to DTMB goals or scorecard metrics
- Consequences for managers and supervisors who do not complete the review process as required

A fundamental role of each DTMB manager or supervisor is to provide employees with direction and feedback on their performance. Employees also are expected to take an active role in pursuing professional development opportunities and achieving their competencies and objectives. I encourage you to review the new policy and talk with your manager or supervisor if you have questions. Of course, I welcome your questions and input as well. Please send your comments and ideas to me at [behend@michigan.gov](mailto:behend@michigan.gov).

I know these have been busy weeks for many of you as you take on additional responsibilities and work hard to provide resources and services for our customers and citizens across the state. Please know that your hard work has not gone unnoticed. Thank you for everything you do, every day.

Have a great week,

David



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**From:** Anway, Rodney (DTMB)  
**Sent:** Wednesday, January 27, 2016 9:31 AM  
**To:** Wonn, Michael (DTMB)  
**Cc:** Aprill, Brian (DTMB);Hodge, Greg (DTMB);Warner, John (DTMB);Sandberg, Mark (DTMB)  
**Subject:** MPSCS CDL Drivers For Flint

Mike,

I have 2 drives to help with hauling water.

Greg Hodge [hodges@michigan.gov](mailto:hodges@michigan.gov) CDL class B  
Brian Aprill [aprillb@michigan.gov](mailto:aprillb@michigan.gov) CDL class A

*Rodney Anway*

DTMB MPSCS  
Site Maintenance Supervisor  
4000 Collins Rd.  
Lansing, MI. 48910  
Office (517) 336-2028  
Cell (517) 242-0575  
Fax (517) 336-6222  
[anwayr@michigan.gov](mailto:anwayr@michigan.gov)

**PLEASE NOTE:** Effective **February 1, 2016**, the **MPSCS main offices** are moving.

My new contact information will be:  
Phone: (517) 284-4074  
Cell: (517) 242-0575 (unchanged)  
Fax: (517) 284-4066

New Address:  
7150 Harris Drive,  
PO Box #30631  
Dimondale Michigan 48821

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**From:** Wonn, Michael (DTMB)  
**Sent:** Wednesday, January 27, 2016 12:48 PM  
**To:** Anway, Rodney (DTMB)  
**Cc:** Aprill, Brian (DTMB);Hodge, Greg (DTMB);Warner, John (DTMB);Sandberg, Mark (DTMB)  
**Subject:** RE: MPSCS CDL Drivers For Flint

Rodney,

It appears the first opening for a driver would be starting on Feb 7<sup>th</sup> assuming they still need drivers. I would prefer that anyone interested be able to drive for at least an entire 7-day week. I'll let you know more as that date arrives.

Thanks,

*Michael Wonn*

VTS Garage Superintendent  
DTMB-Vehicle & Travel Services  
Ph 517-322-5137  
Cell 517-908-6597  
FAX 517-322-5100  
[wonnm@michigan.gov](mailto:wonnm@michigan.gov)

**DTMB**  
**HELP. CONNECT. SOLVE.**

---

**From:** Anway, Rodney (DTMB)  
**Sent:** Wednesday, January 27, 2016 9:31 AM  
**To:** Wonn, Michael (DTMB) <[wonnm@michigan.gov](mailto:wonnm@michigan.gov)>  
**Cc:** Aprill, Brian (DTMB) <[aprillb@michigan.gov](mailto:aprillb@michigan.gov)>; Hodge, Greg (DTMB) <[HodgeG@michigan.gov](mailto:HodgeG@michigan.gov)>; Warner, John (DTMB) <[WarnerJ@michigan.gov](mailto:WarnerJ@michigan.gov)>; Sandberg, Mark (DTMB) <[SandbergM@michigan.gov](mailto:SandbergM@michigan.gov)>  
**Subject:** MPSCS CDL Drivers For Flint

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Greg Hodge [hodges@michigan.gov](mailto:hodges@michigan.gov) CDL class B  
Brian Aprill [aprillb@michigan.gov](mailto:aprillb@michigan.gov) CDL class A

*Rodney Anway*

DTMB MPSCS  
Site Maintenance Supervisor  
4000 Collins Rd.  
Lansing, MI. 48910  
Office (517) 336-2028  
Cell (517) 242-0575

Fax (517) 336-6222  
[anwayr@michigan.gov](mailto:anwayr@michigan.gov)

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Phone: (517) 284-4074  
Cell: (517) 242-0575 (unchanged)  
Fax: (517) 284-4066

New Address:

7150 Harris Drive,  
PO Box #30631  
Dimondale Michigan 48821

---

**From:** Aprill, Brian (DTMB)  
**Sent:** Wednesday, January 27, 2016 2:24 PM  
**To:** Wonn, Michael (DTMB);Anway, Rodney (DTMB)  
**Cc:** Hodge, Greg (DTMB);Warner, John (DTMB);Sandberg, Mark (DTMB)  
**Subject:** RE: MPSCS CDL Drivers For Flint

I would be willing to help out on the 7<sup>th</sup> if need for the seven days.

Brian Aprill

Engineering Assistant  
Michigan's Public Safety Communication System  
4000 Collins Rd.  
Lansing, MI 48910  
Office: 517-336-6212  
Fax: 517-336-6222  
[aprillb@michigan.gov](mailto:aprillb@michigan.gov)

**PLEASE NOTE:** Effective **February 1, 2016**, the **MPSCS / Engineering** is moving. My new contact information will be:

Phone: (517) 284-4087  
Fax: (517) XXX-XXXX  
Address: 7150 Harris Drive, PO Box #30634, Dimondale Michigan 48821

---

**From:** Wonn, Michael (DTMB)  
**Sent:** Wednesday, January 27, 2016 12:48 PM  
**To:** Anway, Rodney (DTMB) <[AnwayR@michigan.gov](mailto:AnwayR@michigan.gov)>  
**Cc:** Aprill, Brian (DTMB) <[aprillb@michigan.gov](mailto:aprillb@michigan.gov)>; Hodge, Greg (DTMB) <[HodgeG@michigan.gov](mailto:HodgeG@michigan.gov)>; Warner, John (DTMB) <[WarnerJ@michigan.gov](mailto:WarnerJ@michigan.gov)>; Sandberg, Mark (DTMB) <[SandbergM@michigan.gov](mailto:SandbergM@michigan.gov)>  
**Subject:** RE: MPSCS CDL Drivers For Flint

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VTS Garage Superintendent  
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Ph 517-322-5137  
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**From:** Anway, Rodney (DTMB)  
**Sent:** Wednesday, January 27, 2016 9:31 AM  
**To:** Wonn, Michael (DTMB) <[wonnm@michigan.gov](mailto:wonnm@michigan.gov)>  
**Cc:** Aprill, Brian (DTMB) <[aprillb@michigan.gov](mailto:aprillb@michigan.gov)>; Hodge, Greg (DTMB) <[HodgeG@michigan.gov](mailto:HodgeG@michigan.gov)>; Warner, John (DTMB) <[WarnerJ@michigan.gov](mailto:WarnerJ@michigan.gov)>; Sandberg, Mark (DTMB) <[SandbergM@michigan.gov](mailto:SandbergM@michigan.gov)>  
**Subject:** MPSCS CDL Drivers For Flint

Mike,

I have 2 drives to help with hauling water.

Greg Hodge [hodgeg@michigan.gov](mailto:hodgeg@michigan.gov) CDL class B  
Brian Aprill [aprillb@michigan.gov](mailto:aprillb@michigan.gov) CDL class A

*Rodney Anway*

DTMB MPSCS  
Site Maintenance Supervisor  
4000 Collins Rd.  
Lansing, MI. 48910  
Office (517) 336-2028  
Cell (517) 242-0575  
Fax (517) 336-6222  
[anwayr@michigan.gov](mailto:anwayr@michigan.gov)

**PLEASE NOTE:** Effective **February 1, 2016**, the **MPSCS main offices** are moving.

My new contact information will be:

Phone: (517) 284-4074  
Cell: (517) 242-0575 (unchanged)  
Fax: (517) 284-4066

New Address:

7150 Harris Drive,  
PO Box #30631  
Dimondale Michigan 48821

---

**From:** Wonn, Michael (DTMB)  
**Sent:** Thursday, January 28, 2016 7:30 AM  
**To:** Aprill, Brian (DTMB);Anway, Rodney (DTMB)  
**Cc:** Hodge, Greg (DTMB);Warner, John (DTMB);Sandberg, Mark (DTMB)  
**Subject:** RE: MPSCS CDL Drivers For Flint

Thanks Brian, I'll notify you as more information is passed along to me.

---

**From:** Aprill, Brian (DTMB)  
**Sent:** Wednesday, January 27, 2016 2:24 PM  
**To:** Wonn, Michael (DTMB) <[wonnm@michigan.gov](mailto:wonnm@michigan.gov)>; Anway, Rodney (DTMB) <[AnwayR@michigan.gov](mailto:AnwayR@michigan.gov)>  
**Cc:** Hodge, Greg (DTMB) <[HodgeG@michigan.gov](mailto:HodgeG@michigan.gov)>; Warner, John (DTMB) <[WarnerJ@michigan.gov](mailto:WarnerJ@michigan.gov)>; Sandberg, Mark (DTMB) <[SandbergM@michigan.gov](mailto:SandbergM@michigan.gov)>  
**Subject:** RE: MPSCS CDL Drivers For Flint

I would be willing to help out on the 7<sup>th</sup> if need for the seven days.

Brian Aprill

Engineering Assistant  
Michigan's Public Safety Communication System  
4000 Collins Rd.  
Lansing, MI 48910  
Office: 517-336-6212  
Fax: 517-336-6222  
[aprillb@michigan.gov](mailto:aprillb@michigan.gov)

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Phone: (517) 284-4087  
Fax: (517) XXX-XXXX  
Address: 7150 Harris Drive, PO Box #30634, Dimondale Michigan 48821

---

**From:** Wonn, Michael (DTMB)  
**Sent:** Wednesday, January 27, 2016 12:48 PM  
**To:** Anway, Rodney (DTMB) <[AnwayR@michigan.gov](mailto:AnwayR@michigan.gov)>  
**Cc:** Aprill, Brian (DTMB) <[aprillb@michigan.gov](mailto:aprillb@michigan.gov)>; Hodge, Greg (DTMB) <[HodgeG@michigan.gov](mailto:HodgeG@michigan.gov)>; Warner, John (DTMB) <[WarnerJ@michigan.gov](mailto:WarnerJ@michigan.gov)>; Sandberg, Mark (DTMB) <[SandbergM@michigan.gov](mailto:SandbergM@michigan.gov)>  
**Subject:** RE: MPSCS CDL Drivers For Flint

Rodney,

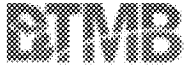
It appears the first opening for a driver would be starting on Feb 7<sup>th</sup> assuming they still need drivers. I would prefer that anyone interested be able to drive for at least an entire 7-day week. I'll let you know more as that date arrives.

Thanks,



*Michael Wonn*

VTS Garage Superintendent  
DTMB-Vehicle & Travel Services  
Ph 517-322-5137  
Cell 517-908-6597  
FAX 517-322-5100  
[wonnm@michigan.gov](mailto:wonnm@michigan.gov)



**HELP. CONNECT. SOLVE.**

---

**From:** Anway, Rodney (DTMB)  
**Sent:** Wednesday, January 27, 2016 9:31 AM  
**To:** Wonn, Michael (DTMB) <[wonnm@michigan.gov](mailto:wonnm@michigan.gov)>  
**Cc:** Aprill, Brian (DTMB) <[aprillb@michigan.gov](mailto:aprillb@michigan.gov)>; Hodge, Greg (DTMB) <[HodgeG@michigan.gov](mailto:HodgeG@michigan.gov)>; Warner, John (DTMB) <[WarnerJ@michigan.gov](mailto:WarnerJ@michigan.gov)>; Sandberg, Mark (DTMB) <[SandbergM@michigan.gov](mailto:SandbergM@michigan.gov)>  
**Subject:** MPSCS CDL Drivers For Flint

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Brian Aprill [aprillb@michigan.gov](mailto:aprillb@michigan.gov) CDL class A

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[anwayr@michigan.gov](mailto:anwayr@michigan.gov)

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Phone: (517) 284-4074  
Cell: (517) 242-0575 (unchanged)  
Fax: (517) 284-4066

New Address:  
7150 Harris Drive,  
PO Box #30631  
Dimondale Michigan 48821

**From:** Governor's Office <governorsoffice@govsubscriptions.michigan.gov>  
**Sent:** Friday, January 29, 2016 9:39 AM  
**To:** Aprill, Brian (DTMB)  
**Subject:** Thank you for your service



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## THANK YOU!

Fellow employees,

Each day, more than 46,000 state of Michigan employees come to work with the confidence and commitment to make Michigan a better place to live, work and play. I appreciate the way you care about the citizens we serve, and how it is reflected in the work that you do.

As you have heard from me and the media, our reputation and trust can be severely impacted when people do not make good decisions, or use good judgment in solving problems. That principle is universal, but never more so than when public health is at stake. What happened in Flint can never be allowed to happen again anywhere in our state.

I know that you want to work in a place where employee input is valued, efforts are recognized, and teams are always striving for continuous improvement. That's why we introduced employee surveys, Bureaucracy Busters and other reinvention initiatives. We want and deserve a culture of innovation, continuous improvement and employee engagement at every level. We can never take for granted how important the people are who depend on us to do our jobs, and I am asking you not to let the situation in Flint negatively impact your motivation to excel every day.

Many of you have taken an interest in helping the citizens of Flint on your own time, and I'd like to take this opportunity to recognize and thank those who have volunteered over the last couple of weekends. You have worked tirelessly to deliver cases of bottled water, water filters, replacement cartridges and water testing kits to the families in need. I appreciate you donating your time to help our fellow Michiganders. To date, more than 37,000 homes have been visited by one of our water resource teams.

For employees who would like to further help the people of Flint, please visit [www.HelpForFlint.com](http://www.HelpForFlint.com) to learn how you can do so. For additional information and to sign up for daily updates, please visit [www.mi.gov/FlintWater](http://www.mi.gov/FlintWater). I am committed to ensuring that all residents have access to safe and clean water.

Again, I'd like to express my gratitude for the work you do every day to continuously improve our state and earn the trust of those you serve. You make a real difference.

Thanks,



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Governor Snyder Signature

Governor Rick Snyder



Right-click here to download pictures. To help protect your privacy, Outlook prevented automatic download of this picture from the Internet.  
Photos of state employees volunteering

STAY CONNECTED:



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This email was sent to [aprilb@michigan.gov](mailto:aprilb@michigan.gov) on behalf of, The Executive Office of the Governor - 111 South Capitol Avenue - Lansing, MI 48906 - 517-335-7858

---

**From:** Sandberg, Mark (DTMB)  
**Sent:** Friday, January 29, 2016 10:20 AM  
**To:** Wonn, Michael (DTMB);Anway, Rodney (DTMB)  
**Cc:** Aprill, Brian (DTMB);Hodge, Greg (DTMB);Warner, John (DTMB)  
**Subject:** RE: MPSCS CDL Drivers For Flint

Michael,

I just received some finalized dates that Brian Aprill will be unavailable for driving. Please see the list below and let me know if you have questions.

- \* 2/3/16
- \* 2/10/16
- \* 2/17/16

Thanks,

*Mark Sandberg*

Engineering R&D Manager  
Michigan's Public Safety Communications System  
Office: 517-284-4086  
Fax: 517-284-4066  
[SandbergM@michigan.gov](mailto:SandbergM@michigan.gov)

**Physical Address:**  
7150 Harris Drive, Dimondale, MI 48821  
**Mailing Address:**  
P.O. Box 30631, Lansing, MI 48909

---

**From:** Wonn, Michael (DTMB)  
**Sent:** Wednesday, January 27, 2016 12:48 PM  
**To:** Anway, Rodney (DTMB) <[AnwayR@michigan.gov](mailto:AnwayR@michigan.gov)>  
**Cc:** Aprill, Brian (DTMB) <[aprillb@michigan.gov](mailto:aprillb@michigan.gov)>; Hodge, Greg (DTMB) <[HodgeG@michigan.gov](mailto:HodgeG@michigan.gov)>; Warner, John (DTMB) <[WarnerJ@michigan.gov](mailto:WarnerJ@michigan.gov)>; Sandberg, Mark (DTMB) <[SandbergM@michigan.gov](mailto:SandbergM@michigan.gov)>  
**Subject:** RE: MPSCS CDL Drivers For Flint

Rodney,

It appears the first opening for a driver would be starting on Feb 7<sup>th</sup> assuming they still need drivers. I would prefer that anyone interested be able to drive for at least an entire 7-day week. I'll let you know more as that date arrives.

Thanks,

*Michael Wonn*

VTS Garage Superintendent  
DTMB-Vehicle & Travel Services  
Ph 517-322-5137  
Cell 517-908-6597

FAX 517-322-5100  
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---

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**Sent:** Wednesday, January 27, 2016 9:31 AM  
**To:** Wonn, Michael (DTMB) <[wonnm@michigan.gov](mailto:wonnm@michigan.gov)>  
**Cc:** Aprill, Brian (DTMB) <[aprillb@michigan.gov](mailto:aprillb@michigan.gov)>; Hodge, Greg (DTMB) <[HodgeG@michigan.gov](mailto:HodgeG@michigan.gov)>; Warner, John (DTMB) <[WarnerJ@michigan.gov](mailto:WarnerJ@michigan.gov)>; Sandberg, Mark (DTMB) <[SandbergM@michigan.gov](mailto:SandbergM@michigan.gov)>  
**Subject:** MPSCS CDL Drivers For Flint

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I have 2 drives to help with hauling water.

Greg Hodge [hodgeg@michigan.gov](mailto:hodgeg@michigan.gov) CDL class B  
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**PLEASE NOTE:** Effective **February 1, 2016**, the **MPSCS main offices** are moving.

My new contact information will be:  
Phone: (517) 284-4074  
Cell: (517) 242-0575 (unchanged)  
Fax: (517) 284-4066

New Address:  
7150 Harris Drive,  
PO Box #30631  
Dimondale Michigan 48821

---

**From:** Anway, Rodney (DTMB)  
**Sent:** Monday, February 01, 2016 3:59 PM  
**To:** Aprill, Brian (DTMB);Hodge, Greg (DTMB)  
**Subject:** FW: MPSCS CDL Drivers For Flint

Can either one of do this?

---

**From:** Wonn, Michael (DTMB)  
**Sent:** Monday, February 01, 2016 3:53 PM  
**To:** Anway, Rodney (DTMB) <[AnwayR@michigan.gov](mailto:AnwayR@michigan.gov)>  
**Subject:** RE: MPSCS CDL Drivers For Flint

Rodney,

Is there someone available to start this week and work until at least Feb 14<sup>th</sup>?

---

**From:** Anway, Rodney (DTMB)  
**Sent:** Wednesday, January 27, 2016 9:31 AM  
**To:** Wonn, Michael (DTMB) <[wonnm@michigan.gov](mailto:wonnm@michigan.gov)>  
**Cc:** Aprill, Brian (DTMB) <[aprillb@michigan.gov](mailto:aprillb@michigan.gov)>; Hodge, Greg (DTMB) <[HodgeG@michigan.gov](mailto:HodgeG@michigan.gov)>; Warner, John (DTMB) <[WarnerJ@michigan.gov](mailto:WarnerJ@michigan.gov)>; Sandberg, Mark (DTMB) <[SandbergM@michigan.gov](mailto:SandbergM@michigan.gov)>  
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New Address:

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Dimondale Michigan 48821

---

**From:** Aprill, Brian (DTMB)  
**Sent:** Monday, February 01, 2016 4:01 PM  
**To:** Anway, Rodney (DTMB);Hodge, Greg (DTMB)  
**Subject:** RE: MPSCS CDL Drivers For Flint

I was volunteered to go to LRS to accept test equipment so I am out. sorry

Brian Aprill

Engineering Assistant  
Michigan's Public Safety Communication System  
4000 Collins Rd.  
Lansing, MI 48910  
Office: 517-336-6212  
Fax: 517-336-6222  
[aprillb@michigan.gov](mailto:aprillb@michigan.gov)

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---

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**Sent:** Monday, February 01, 2016 3:59 PM  
**To:** Aprill, Brian (DTMB) <[aprillb@michigan.gov](mailto:aprillb@michigan.gov)>; Hodge, Greg (DTMB) <[HodgeG@michigan.gov](mailto:HodgeG@michigan.gov)>  
**Subject:** FW: MPSCS CDL Drivers For Flint

Can either one of do this?

---

**From:** Wonn, Michael (DTMB)  
**Sent:** Monday, February 01, 2016 3:53 PM  
**To:** Anway, Rodney (DTMB) <[AnwayR@michigan.gov](mailto:AnwayR@michigan.gov)>  
**Subject:** RE: MPSCS CDL Drivers For Flint

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**Sent:** Wednesday, January 27, 2016 9:31 AM  
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**Cc:** Aprill, Brian (DTMB) <[aprillb@michigan.gov](mailto:aprillb@michigan.gov)>; Hodge, Greg (DTMB) <[HodgeG@michigan.gov](mailto:HodgeG@michigan.gov)>; Warner, John (DTMB) <[WarnerJ@michigan.gov](mailto:WarnerJ@michigan.gov)>; Sandberg, Mark (DTMB) <[SandbergM@michigan.gov](mailto:SandbergM@michigan.gov)>  
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Brian Aprill [aprillb@michigan.gov](mailto:aprillb@michigan.gov) CDL class A

*Rodney Anway*

DTMB MPSCS

Site Maintenance Supervisor

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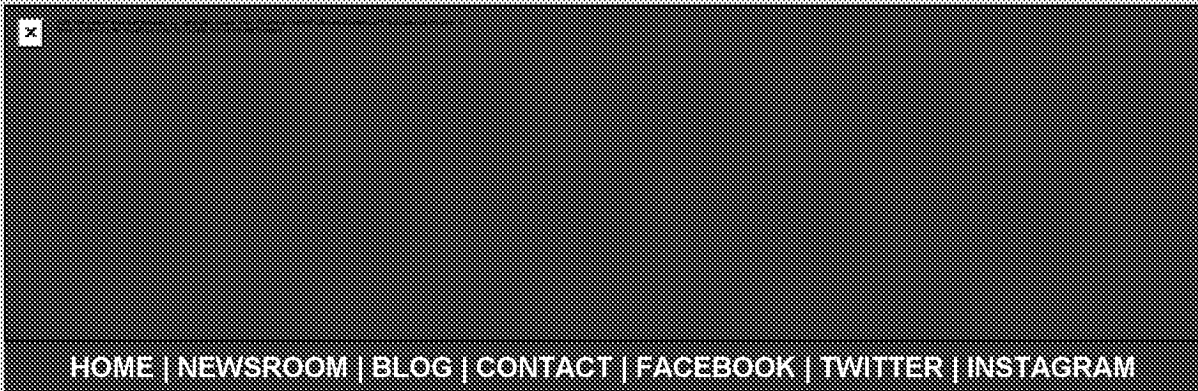
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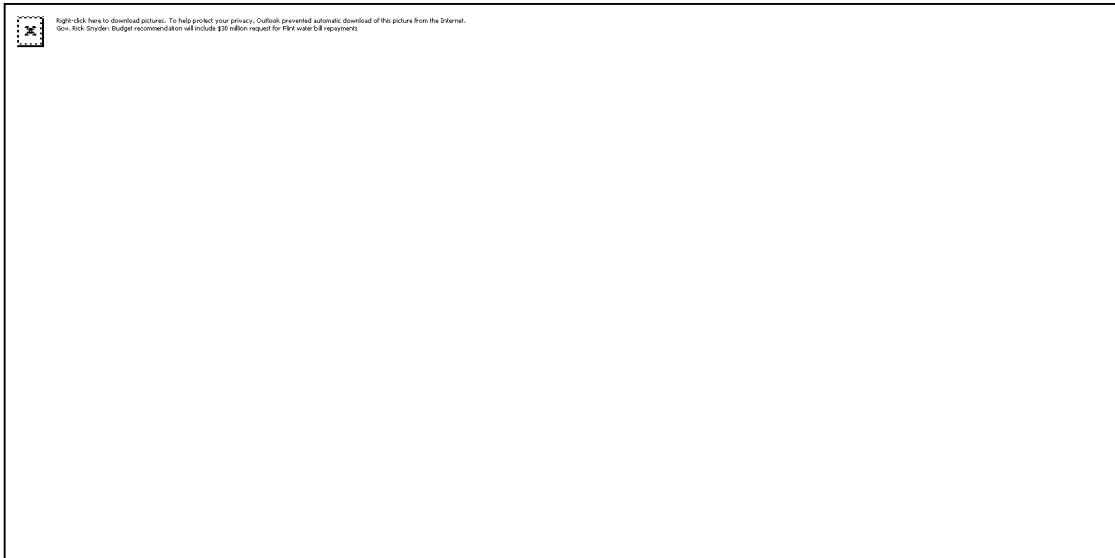
Dimondale Michigan 48821

**From:** Governor's Office <governorsoffice@govsubscriptions.michigan.gov>  
**Sent:** Wednesday, February 03, 2016 6:02 PM  
**To:** Aprill, Brian (DTMB)  
**Subject:** "Flint residents should not have to pay for water they cannot drink"



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## Budget recommendation will include \$30 million request for Flint water bill repayments



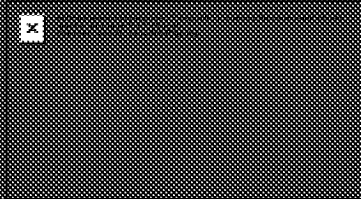
When Governor Rick Snyder presents his budget recommendation next Wednesday, Feb. 10, he will include a \$30 million request for the residents of Flint to keep their water service on and eliminate the need to pay for water they cannot completely trust to drink.

Under the governor's ask, the funding would enable the city of Flint to apply credits for customers on future bills. Estimates show water is roughly 47 percent of billing and sewer costs are around 53 percent. The credit would be applied to consumption usage (roughly 65 percent) of a resident's water portion of the bill, such as for bathing, drinking, cooking, and washing your hands. Residents still would be responsible for paying the sewer portion

of their water bills.

Professor Marc Edwards of Virginia Tech said, "This essentially refunds all the money associated with consumption or consumer use. I think it's an amazing gesture of common sense and good will and it corrects an injustice. I don't think there's a precedent for this. I feel so encouraged by the direction this is going."

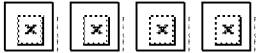
[Click here to learn more about the budget request.](#)



We spoke with Staff Sgt. Thomas Vega about the critical resources they're providing to Flint families every day. He also encouraged residents to pick up and return their water testing kits to Flint fire stations. Test results will be posted online at [www.mi.gov/flintwater](http://www.mi.gov/flintwater). **Click here to watch the video.**

[www.mi.gov/FlintWater](http://www.mi.gov/FlintWater) | [www.HelpForFlint.com](http://www.HelpForFlint.com)

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---

**From:** Aprill, Brian (DTMB)  
**Sent:** Thursday, February 04, 2016 9:01 AM  
**To:** Wonn, Michael (DTMB);Hodge, Greg (DTMB)  
**Cc:** Anway, Rodney (DTMB)  
**Subject:** RE: Transporting Flint Water

Mike,

I will be able to help you out... please send me any and all information that I might need to start.

Thanks,

Brian Aprill

Engineering Assistant  
Michigan's Public Safety Communication System  
7150 Harris Drive  
Dimondale Michigan 48821  
Office: 517-284-4087  
Fax: 517-284-4066  
[aprillb@michigan.gov](mailto:aprillb@michigan.gov)

---

**From:** Wonn, Michael (DTMB)  
**Sent:** Thursday, February 04, 2016 8:47 AM  
**To:** Aprill, Brian (DTMB) <[aprillb@michigan.gov](mailto:aprillb@michigan.gov)>; Hodge, Greg (DTMB) <[HodgeG@michigan.gov](mailto:HodgeG@michigan.gov)>  
**Cc:** Anway, Rodney (DTMB) <[AnwayR@michigan.gov](mailto:AnwayR@michigan.gov)>  
**Subject:** Transporting Flint Water

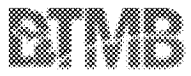
Brian and Greg,

We're looking for drivers to transport water in Flint starting Saturday, Feb 6<sup>th</sup>. You would be working 7 days a week, approximately 10-12 hours per day. They would prefer that anyone who works would work at least a two-week shift. You have the option to drive from VTS each morning to the warehouse in Flint or stay at a local hotel. Breakfast is paid if you start prior to 6:00 am, lunch is paid and dinner if you work past 8 pm or stay at a hotel.

Please contact me as soon as possible if you are interested.

*Michael Wonn*

VTS Garage Superintendent  
DTMB-Vehicle & Travel Services  
Ph 517-322-5137  
Cell 517-908-6597  
FAX 517-322-5100  
[wonnm@michigan.gov](mailto:wonnm@michigan.gov)



HELP. CONNECT. SOLVE.

---

**From:** State of Michigan <MISOM@govsubscriptions.michigan.gov>  
**Sent:** Thursday, January 14, 2016 5:22 PM  
**To:** Armstrong, Mike (DTMB)  
**Subject:** Volunteer Opportunity in Flint



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Michigan State Employees banner image

The State Emergency Operations Center (SEOC) is coordinating a response to the ongoing health and safety issues in the city of Flint's drinking water. Teams from the Michigan State Police, Genesee County Sheriff's Department, Michigan Department of Health and Human Services, and volunteer organizations have been delivering bottled water, water filters, replacement cartridges and water testing kits at homes in the city of Flint since Tuesday.

To help with this critical work, the SEOC is looking for volunteers to expand this effort and continue this distribution during the upcoming holiday weekend. Teams are being assembled for shifts on Saturday, January 16; Sunday, January 17; and Monday, January 18, 2016. If you are interested in volunteering your time for this critical work, please complete the information in one of the attached surveys (depending on which day you are volunteering).

To volunteer on Saturday, January 16, <https://www.surveymonkey.com/r/28NVJBL>

To volunteer on Sunday, January 17, <https://www.surveymonkey.com/r/26NMJJK>

To volunteer on Monday, January 18, <https://www.surveymonkey.com/r/26P7P5G>

Volunteers will begin their assignment at the Local Emergency Operations Center located in the Genesee County Administration Building located at 1101 Beach St, Flint at 9 a.m. and end by 4 p.m. Parking is available at the corner of Beach Street and 8th Street. Lunch will be provided. This is strictly a volunteer effort, as all three days will be unpaid. Volunteers are responsible for their own transportation; mileage reimbursement for personal vehicles is not authorized. Volunteers should dress for working outdoors and wear foot attire appropriate for walking.

This opportunity is for state employees and their immediate family members 16 years of age or older only, others looking to assist should volunteer through the American Red Cross in Flint. The volunteer coordination center for the Red Cross is located at 1401 S. Grand Traverse, Flint, MI. They are open from 9 a.m. to 7 p.m.

For more information on the state's response efforts, visit [www.michigan.gov/flintwater](http://www.michigan.gov/flintwater).

---

This e-mail was sent to [armstrongm@michigan.gov](mailto:armstrongm@michigan.gov) using GovDelivery on behalf of: the State of Michigan, 111

S. Capitol Ave., Lansing, MI. *You are receiving this message because you are a State of Michigan employee.*

---

**From:** State of Michigan <MISOM@govsubscriptions.michigan.gov>  
**Sent:** Friday, January 22, 2016 4:28 PM  
**To:** Armstrong, Mike (DTMB)  
**Subject:** Flint Volunteer Efforts



Dear State Employees,

Gov. Rick Snyder and I want to thank everyone who donated their time during the holiday weekend to deliver bottled water, water filters, replacement cartridges and water testing kits to families in the city of Flint. We are working hard to ensure all residents are provided with the safe water resources they need, and each donation and hour of your time volunteered goes a long way.

For employees who would like to help the residents of Flint, there are several opportunities to do so. Please visit [www.helpforflint.com](http://www.helpforflint.com) to learn how you can help.

For additional information and updates, visit [www.michigan.gov/flintwater](http://www.michigan.gov/flintwater).

Again, thank you for all your support.

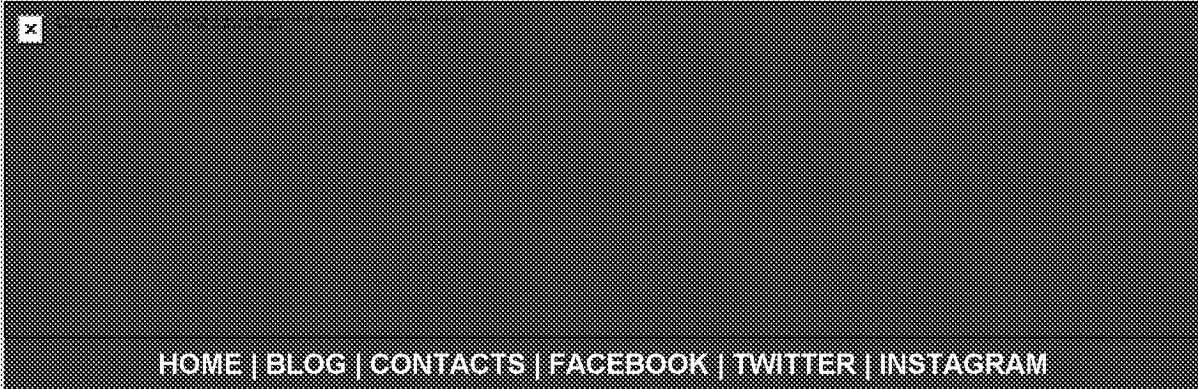
Sincerely, Mike Zimmer  
Office of Good Government Director  
Dept. of Licensing and Regulatory Affairs Director

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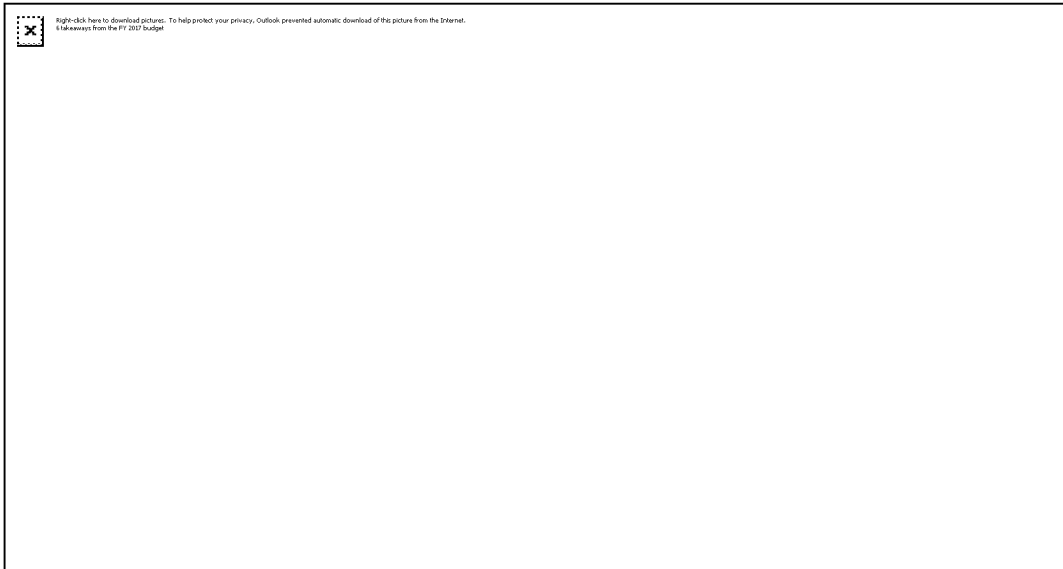
This e-mail was sent to [armstrongm@michigan.gov](mailto:armstrongm@michigan.gov) using GovDelivery on behalf of: the State of Michigan, 111 S. Capitol Ave., Lansing, MI. *You are receiving this message because you are a State of Michigan employee.*



**From:** Governor's Office <governorsoffice@govsubscriptions.michigan.gov>  
**Sent:** Thursday, February 11, 2016 5:47 PM  
**To:** Armstrong, Mike (DTMB)  
**Subject:** What this year's budget means for Michigan...



## VIDEO: What Governor Snyder's FY17 budget means for Michigan

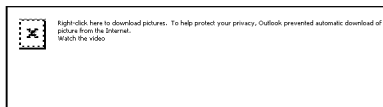


Gov. Rick Snyder's FY 2017 budget calls for critical investments for the Flint water crisis, statewide infrastructure and the Detroit Public Schools. The governor's recommendation also addresses the skyrocketing costs of specialty medications that Michigan residents depend on for better health outcomes.

This budget also stays committed to the Governor's core statewide priorities of education, talent and economic development, health and human services, and public safety.

The proposed FY 2017 budget makes key investments to strengthen the state for all of

Michigan's families. Click here to learn more about the top 6 takeaways from the Governor's FY 2017 state budget.



### Click a tweet to tweet it out:



The #MiBudget @OneToughNerd proposed yesterday makes key investments to strengthen Michigan for all families --> [www.mi.gov/MiBudget](http://www.mi.gov/MiBudget)

--> @OneToughNerd's #MiBudget includes \$72 million a year for Detroit Public Schools. It is time to act now --> [www.mi.gov/MiBudget](http://www.mi.gov/MiBudget)

--> @onetoughnerd's significant investment in #Flint families is the right thing to do. #FlintFWD #MiBudget [www.mi.gov/MiBudget](http://www.mi.gov/MiBudget)

#### STAY CONNECTED:



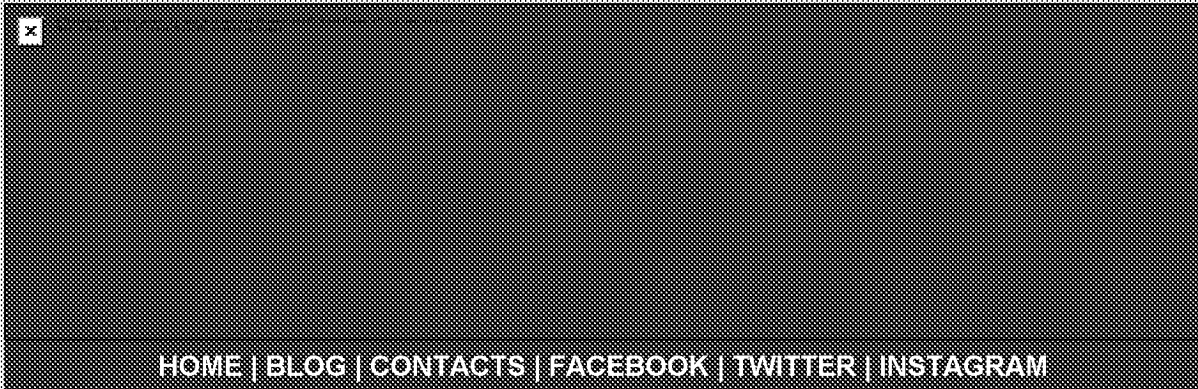
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**From:** Governor's Office <governorsoffice@govsubscriptions.michigan.gov>  
**Sent:** Tuesday, February 16, 2016 5:21 PM  
**To:** Armstrong, Mike (DTMB)  
**Subject:** VIDEO: Volunteering in Flint



## VIDEO: How volunteers are helping Flint



Volunteers at the Food Bank of Eastern Michigan are working hard to collect donations in order to help the families of Flint. Last Thursday, Governor Snyder visited with the many dedicated volunteers and helped sort cans of food.

Good nutrition is critically important for Flint's children. Foods that are high in calcium, vitamin C, and iron can help limit the effects of lead exposure. To donate or volunteer at the Food Bank of Eastern Michigan, visit [www.fbern.org](http://www.fbern.org).

[Click here to watch the video and learn more about how the Food Bank of Eastern Michigan is helping Flint's families.](#)



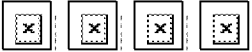
Right-click here to download pictures. To help protect your privacy, Outlook prevented automatic download of this picture from the Internet.  
Click here to watch the video.

## LISTEN IN: Governor Snyder's tele-town hall with Flint residents



Governor Snyder hosted his third town hall with Flint residents on Thursday, Feb. 11, answering their questions directly. [Click here to listen to the call.](#)

### STAY CONNECTED:



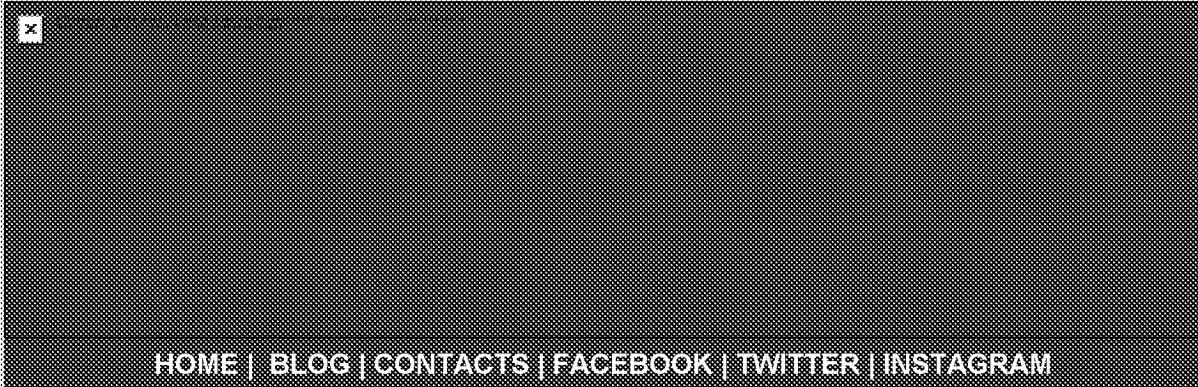
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**From:** Governor's Office <governorsoffice@govsubscriptions.michigan.gov>  
**Sent:** Friday, January 22, 2016 12:39 PM  
**To:** Armstrong, Mike (DTMB)  
**Subject:** "He's his own best spokesman"



## How we are fixing the Flint water crisis

Governor Rick Snyder has committed to spending the rest of his time as Governor to fixing the Flint water crisis. Over the last few days, he has sat down to explain what happened and how we're fixing the Flint water crisis. Watch the interviews below and be sure to read the Governor's Op-Ed in the USA Today.

### Governor Snyder on Morning Joe

"What is so frustrating and what makes you so angry is you have a handful of experts who were career civil servants that made terrible decisions, in my view. We have to live with the consequences, and they worked for me, so I accept that responsibility. We are going to fix this problem." Watch Governor Snyder address how we are fixing the Flint water crisis on Morning Joe.



### Governor Snyder with Charlie LeDuff on Fox 2 Detroit

"I feel awful about this. These are people. They've been harmed. You can't feel good about that. The people of Flint have been harmed and a major influence of that harm came from people who worked for me, and I feel responsible for that. But I am committed

to solving the problem and addressing the damage as much as possible for the rest of the time I'm Governor." Watch Governor Snyder address the Flint water crisis with Charlie LeDuff on Fox 2 News.



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## Governor Snyder's 2016 State of the State

"Michiganders don't quit, we don't give up, instead we will work with even more passion and commitment to truly improve our state. For everyone who's chosen to make Michigan their home, this is more than a promise, this is my commitment." Watch Governor Snyder's full closing statement from his 2016 State of the State address.



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## Governor in USA Today: "I will fix this, and I mean it."



"Residents in one of Michigan's proud cities cannot drink their water. That's unacceptable. The crisis in Flint arose from missteps at all levels of government — local, state and federal. But as governor, I take responsibility for what these families are going through, and I'm holding people in my administration accountable for their failures." Click [here](#) to read the Governor's full op-ed.

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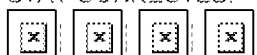
## Washington Post: "Michigan Gov. Rick Snyder is in a tough spot, but he's his own best spokesman"

Snyder has born the brunt of criticism in the local health crisis that has turned into a national scandal. But unlike many other politicians facing crises of leadership, Snyder may also be his own best counter-programming. [Click here to read the full story in the Washington Post.](#)



**Visit [HelpForFlint.com](http://HelpForFlint.com) to learn how you can help Flint residents.**

STAY CONNECTED:



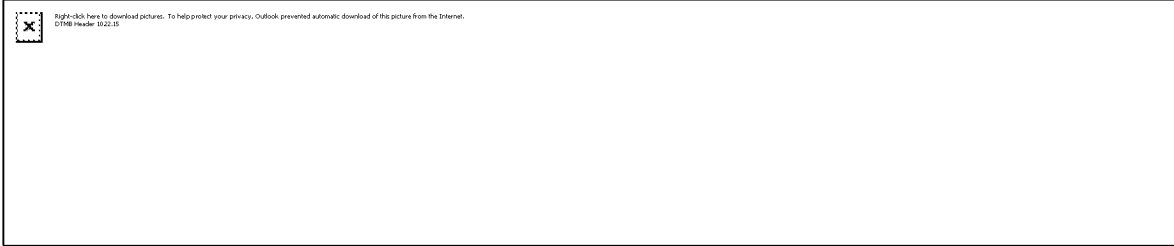
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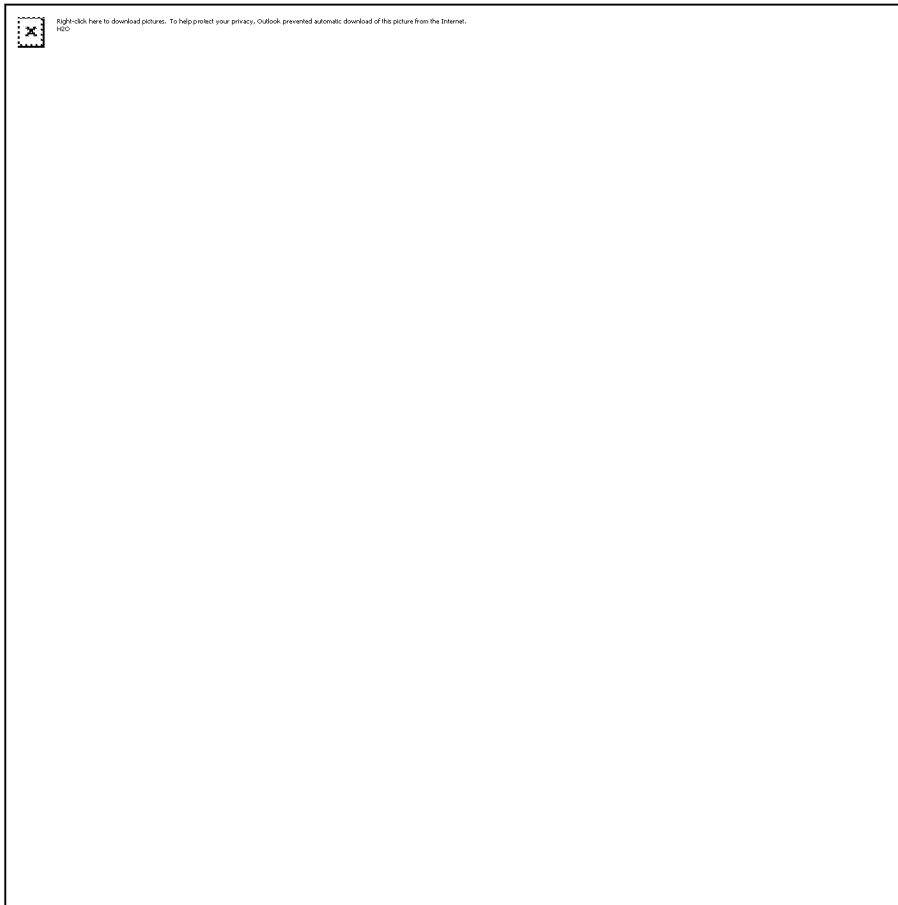
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This email was sent to [armstrongm@michigan.gov](mailto:armstrongm@michigan.gov) on behalf of: The Executive Office of the Governor · 111 South Capitol Avenue · Lansing, MI 48909 · 517-335-7858

**From:** Dept. Technology, Management & Budget <dtmb@govsubscriptions.michigan.gov>  
**Sent:** Tuesday, January 26, 2016 8:39 AM  
**To:** Armstrong, Mike (DTMB)  
**Subject:** Contributing time, muscle and money



During this month's Martin Luther King Jr. holiday weekend, some state employees turned their "day off" into a "day on" in Flint. There, they delivered bottled water, water filters, replacement cartridges and water testing kits to families. The volunteers joined other Michiganders, turning Dr. King's birthday observance into a day of service.



Mike Zimmer, director of the Office of Good Government and the Department of Licensing and Regulatory Affairs, has shared a link – [www.helpforflint.com](http://www.helpforflint.com) – that offers other opportunities to contribute time, muscle and money to bring clean drinking water to the community. Here in DTMB, some of our employees didn't wait for an invitation to lend a hand. Office of Retirement Services staff contributed funds that were used to buy 31 cases and 23 gallons of water, which a local organization transported to Flint.

Autumn Hubbard, Ambrea Mack and Sarah Esquivel, who are in the photo at the left, nearly emptied the shelves at their local grocery store. Thanks for your efforts.



everyone.

Now work.

Last week, I signed a new policy that formalizes the annual employee review process and sets expectations for employees and managers. [Administrative Policy 200.37](#) establishes consistent standards for implementing performance plans and reviews. Some of the standards are practices we have followed for years. Others are new. Some of particular note include:

- The mandatory use of HRMN
- A standard Feb. 1-Jan. 31 rating period for all employees
- An Individual Development Plan that specifies training or development programs for each employee
- Competencies and objectives that align to DTMB goals or scorecard metrics
- Consequences for managers and supervisors who do not complete the review process as required

A fundamental role of each DTMB manager or supervisor is to provide employees with direction and feedback on their performance. Employees also are expected to take an active role in pursuing professional development opportunities and achieving their competencies and objectives. I encourage you to review the new policy and talk with your manager or supervisor if you have questions. Of course, I welcome your questions and input as well. Please send your comments and ideas to me at [behend@michigan.gov](mailto:behend@michigan.gov).

I know these have been busy weeks for many of you as you take on additional responsibilities and work hard to provide resources and services for our customers and citizens across the state. Please know that your hard work has not gone unnoticed. Thank you for everything you do, every day.

Have a great week,

David



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The Department of Technology, Management and Budget

You are receiving this email because you are an employee of the Department of Technology, Management and Budget. If you have questions about your subscription, please contact [DTMB-Communications@michigan.gov](mailto:DTMB-Communications@michigan.gov).

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Lansing, MI 48933 517-373-1004

**From:** Governor's Office <governorsoffice@govsubscriptions.michigan.gov>  
**Sent:** Friday, January 29, 2016 9:39 AM  
**To:** Armstrong, Mike (DTMB)  
**Subject:** Thank you for your service



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## THANK YOU!

Fellow employees,

Each day, more than 46,000 state of Michigan employees come to work with the confidence and commitment to make Michigan a better place to live, work and play. I appreciate the way you care about the citizens we serve, and how it is reflected in the work that you do.

As you have heard from me and the media, our reputation and trust can be severely impacted when people do not make good decisions, or use good judgment in solving problems. That principle is universal, but never more so than when public health is at stake. What happened in Flint can never be allowed to happen again anywhere in our state.

I know that you want to work in a place where employee input is valued, efforts are recognized, and teams are always striving for continuous improvement. That's why we introduced employee surveys, Bureaucracy Busters and other reinvention initiatives. We want and deserve a culture of innovation, continuous improvement and employee engagement at every level. We can never take for granted how important the people are who depend on us to do our jobs, and I am asking you not to let the situation in Flint negatively impact your motivation to excel every day.

Many of you have taken an interest in helping the citizens of Flint on your own time, and I'd like to take this opportunity to recognize and thank those who have volunteered over the last couple of weekends. You have worked tirelessly to deliver cases of bottled water, water filters, replacement cartridges and water testing kits to the families in need. I appreciate you donating your time to help our fellow Michiganders. To date, more than 37,000 homes have been visited by one of our water resource teams.

For employees who would like to further help the people of Flint, please visit [www.HelpForFlint.com](http://www.HelpForFlint.com) to learn how you can do so. For additional information and to sign up for daily updates, please visit [www.mi.gov/FlintWater](http://www.mi.gov/FlintWater). I am committed to ensuring that all residents have access to safe and clean water.

Again, I'd like to express my gratitude for the work you do every day to continuously improve our state and earn the trust of those you serve. You make a real difference.

Thanks,

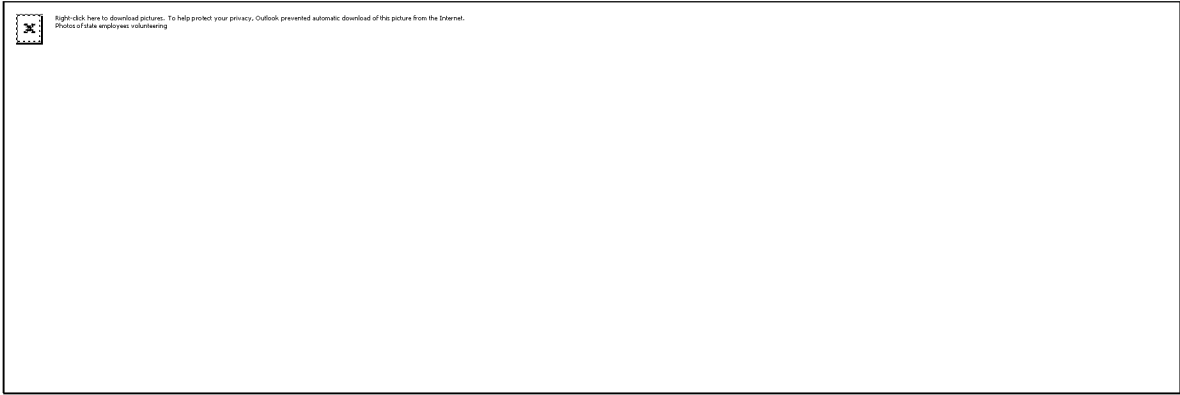


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Governor Snyder signature

Governor Rick Snyder



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Photos of state employees volunteering



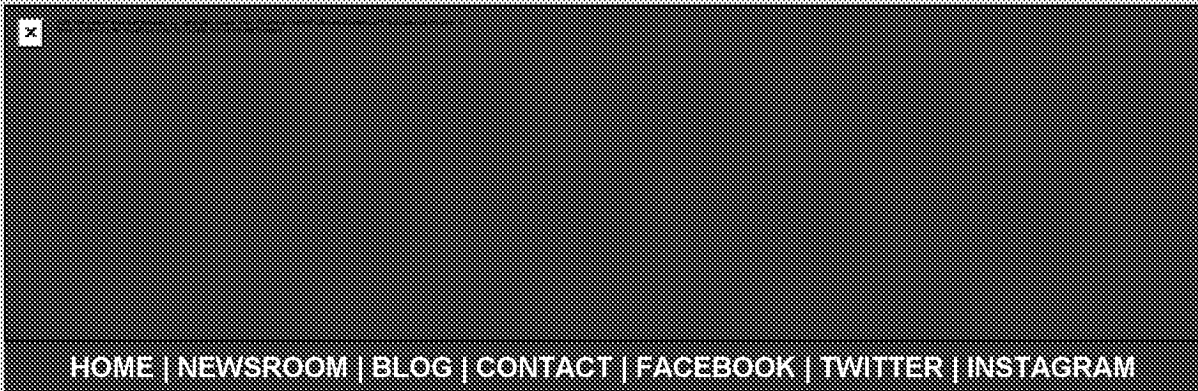
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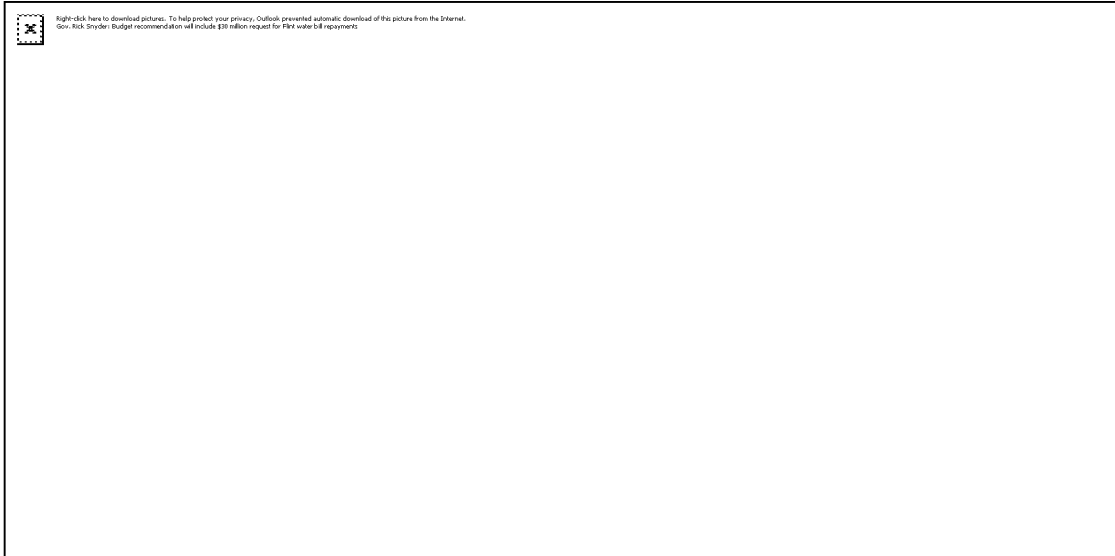
This email was sent to armstrongn@michigan.gov on behalf of: The Executive Office of the Governor · 111 South Capitol Avenue · Lansing, MI 48909 · 517-335-7356

**From:** Governor's Office <governorsoffice@govsubscriptions.michigan.gov>  
**Sent:** Wednesday, February 03, 2016 6:02 PM  
**To:** Armstrong, Mike (DTMB)  
**Subject:** "Flint residents should not have to pay for water they cannot drink"



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## Budget recommendation will include \$30 million request for Flint water bill repayments



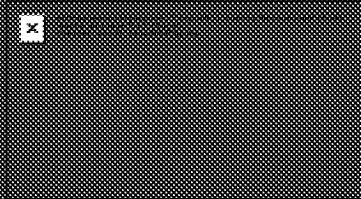
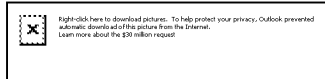
When Governor Rick Snyder presents his budget recommendation next Wednesday, Feb. 10, he will include a \$30 million request for the residents of Flint to keep their water service on and eliminate the need to pay for water they cannot completely trust to drink.

Under the governor's ask, the funding would enable the city of Flint to apply credits for customers on future bills. Estimates show water is roughly 47 percent of billing and sewer costs are around 53 percent. The credit would be applied to consumption usage (roughly 65 percent) of a resident's water portion of the bill, such as for bathing, drinking, cooking, and washing your hands. Residents still would be responsible for paying the sewer portion

of their water bills.

Professor Marc Edwards of Virginia Tech said, "This essentially refunds all the money associated with consumption or consumer use. I think it's an amazing gesture of common sense and good will and it corrects an injustice. I don't think there's a precedent for this. I feel so encouraged by the direction this is going."

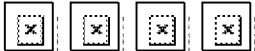
[Click here to learn more about the budget request.](#)



We spoke with Staff Sgt. Thomas Vega about the critical resources they're providing to Flint families every day. He also encouraged residents to pick up and return their water testing kits to Flint fire stations. Test results will be posted online at [www.mi.gov/flintwater](http://www.mi.gov/flintwater). **Click here to watch the video.**

[www.mi.gov/FlintWater](http://www.mi.gov/FlintWater) | [www.HelpForFlint.com](http://www.HelpForFlint.com)

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**From:** Reisner, Bob (DEQ)  
**Sent:** Tuesday, February 09, 2016 11:23 AM  
**To:** Armstrong, Mike (DTMB)  
**Subject:** FW: 7611611253 Quote for Mass Mailing Job for Michigan Underground Storage Tank Authority  
**Attachments:** 7611611253.docx

Hi Mike,

I know that the DEQ has been calling you quite a bit today regarding a mailing for the Flint water situation.

My letters are to Underground Storage Tank owners and operators. The letters should come to you from printing services and I put the envelopes in ID mail today. Just want to make sure the jobs don't get crossed-up.

Thanks for all of your efforts.

---

**From:** DTMB-Mail-Services  
**Sent:** Tuesday, February 09, 2016 9:05 AM  
**To:** Armstrong, Mike (DTMB); DTMB-Mail-Services; Reisner, Bob (DEQ)  
**Cc:** Armstrong, Mike (DTMB); Doyle, James (DTMB)  
**Subject:** RE:7611611253 Quote for Mass Mailing Job for Michigan Underground Storage Tank Authority

Order received. See attached for your work order number. Please use this number on any and all materials that are sent related to this order.

Furthermore, the Mailing Order System will be generating an automatic e-mail informing you that a postal account number has been assigned. This is for a new automated billing system. You do not need to do anything further.

Please use the new 530 form that can be found on our web site.

<http://inside.michigan.gov/wr/maildelivery/Documents/DTMB-0530%20Requisition%20For%20Service.aspx>

If you have questions on your order please call Jim Doyle at 517-636-4685 or 517-322-1899. Thank you.



**HELP. CONNECT. SOLVE.**

---

**From:** Armstrong, Mike (DTMB)  
**Sent:** Tuesday, February 09, 2016 8:38 AM  
**To:** DTMB-Mail-Services <[DTMB-Mail-Services@michigan.gov](mailto:DTMB-Mail-Services@michigan.gov)>  
**Subject:** FW: Quote for Mass Mailing Job for Michigan Underground Storage Tank Authority

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**From:** Reisner, Bob (DEQ)  
**Sent:** Tuesday, February 09, 2016 7:47 AM  
**To:** Armstrong, Mike (DTMB) <[armstrongm@michigan.gov](mailto:armstrongm@michigan.gov)>  
**Subject:** RE: Quote for Mass Mailing Job for Michigan Underground Storage Tank Authority

Please see attached.

---

**From:** Armstrong, Mike (DTMB)  
**Sent:** Tuesday, February 09, 2016 7:10 AM  
**To:** Reisner, Bob (DEQ)  
**Subject:** RE: Quote for Mass Mailing Job for Michigan Underground Storage Tank Authority

Have you completed the DTMB530? I have attached a copy if you need it.

---

**From:** Reisner, Bob (DEQ)  
**Sent:** Tuesday, February 09, 2016 7:03 AM  
**To:** Armstrong, Mike (DTMB) <[armstrongm@michigan.gov](mailto:armstrongm@michigan.gov)>  
**Subject:** FW: Quote for Mass Mailing Job for Michigan Underground Storage Tank Authority

Please let me know how to get the envelopes to you and we'll take care of it right away.

Thank you

---

**From:** Reisner, Bob (DEQ)  
**Sent:** Friday, February 05, 2016 10:44 AM  
**To:** Armstrong, Mike (DTMB)  
**Subject:** RE: Quote for Mass Mailing Job for Michigan Underground Storage Tank Authority

The print job is expected to be completed by printing services by the 9<sup>th</sup>. What is the best way for us to get the envelopes to you?

---

**From:** Armstrong, Mike (DTMB)  
**Sent:** Wednesday, February 03, 2016 8:28 AM  
**To:** Reisner, Bob (DEQ)  
**Subject:** RE: Quote for Mass Mailing Job for Michigan Underground Storage Tank Authority

That's fine.

---

**From:** Reisner, Bob (DEQ)  
**Sent:** Wednesday, February 03, 2016 7:42 AM  
**To:** Armstrong, Mike (DTMB) <[armstrongm@michigan.gov](mailto:armstrongm@michigan.gov)>  
**Subject:** RE: Quote for Mass Mailing Job for Michigan Underground Storage Tank Authority

Printing services is going to fold the letters, is that OK?

---

**From:** Armstrong, Mike (DTMB)  
**Sent:** Tuesday, February 02, 2016 4:03 PM  
**To:** Reisner, Bob (DEQ)  
**Subject:** RE: Quote for Mass Mailing Job for Michigan Underground Storage Tank Authority

We can fold them.

---

**From:** Reisner, Bob (DEQ)  
**Sent:** Tuesday, February 02, 2016 3:41 PM  
**To:** Armstrong, Mike (DTMB) <[armstrongm@michigan.gov](mailto:armstrongm@michigan.gov)>  
**Subject:** RE: Quote for Mass Mailing Job for Michigan Underground Storage Tank Authority

Do you require the letters to be folded? I need to provide that information for a request for an estimate from Printing Services.

---

**From:** Armstrong, Mike (DTMB)  
**Sent:** Tuesday, February 02, 2016 3:04 PM  
**To:** Reisner, Bob (DEQ)  
**Subject:** RE: Quote for Mass Mailing Job for Michigan Underground Storage Tank Authority

We are in the same building as printing services if they are doing the printing have it sent to us.

---

**From:** Reisner, Bob (DEQ)  
**Sent:** Tuesday, February 02, 2016 3:01 PM  
**To:** Armstrong, Mike (DTMB) <[armstrongm@michigan.gov](mailto:armstrongm@michigan.gov)>  
**Subject:** RE: Quote for Mass Mailing Job for Michigan Underground Storage Tank Authority

Do we have the copies made and send those as well along with the envelopes?

---

**From:** Armstrong, Mike (DTMB)  
**Sent:** Tuesday, February 02, 2016 2:42 PM  
**To:** Reisner, Bob (DEQ)  
**Subject:** RE: Quote for Mass Mailing Job for Michigan Underground Storage Tank Authority

Please complete the attached form and return to the e-mail address on the bottom of the form.

Send materials to Mailing Services, GSB

Let me know if you have any questions.

---

**From:** Reisner, Bob (DEQ)  
**Sent:** Tuesday, February 02, 2016 11:33 AM  
**To:** Armstrong, Mike (DTMB) <[armstrongm@michigan.gov](mailto:armstrongm@michigan.gov)>  
**Subject:** RE: Quote for Mass Mailing Job for Michigan Underground Storage Tank Authority

Hi Mike,

I just got the envelopes. We would like to have you do the mailing.

The accounting codes are Index 17620 and PCA 10060.



Please let me know how to proceed.

Thank you

---

**From:** Armstrong, Mike (DTMB)  
**Sent:** Friday, January 29, 2016 8:41 AM  
**To:** Doyle, James (DTMB)  
**Cc:** Reisner, Bob (DEQ)  
**Subject:** RE: Quote for Mass Mailing Job for Michigan Underground Storage Tank Authority

Attached is a quote for the processing and mailing of this job.

Let me know if you have any questions.

---

**From:** DTMB-Mail-Services  
**Sent:** Friday, January 29, 2016 8:09 AM  
**To:** Armstrong, Mike (DTMB) <[armstrongm@michigan.gov](mailto:armstrongm@michigan.gov)>; Doyle, James (DTMB) <[DoyleJ1@michigan.gov](mailto:DoyleJ1@michigan.gov)>  
**Cc:** Reisner, Bob (DEQ) <[REISNERR@michigan.gov](mailto:REISNERR@michigan.gov)>  
**Subject:** FW: Quote for Mass Mailing Job for Michigan Underground Storage Tank Authority

Mike and Jim, could you please help Bob with his questions in email below.

Thanks, Dave

---

**From:** Reisner, Bob (DEQ)  
**Sent:** Friday, January 29, 2016 7:41 AM  
**To:** DTMB-Mail-Services <[DTMB-Mail-Services@michigan.gov](mailto:DTMB-Mail-Services@michigan.gov)>  
**Subject:** Quote for Mass Mailing Job for Michigan Underground Storage Tank Authority

Hello,

We plan on sending the attached letter (no address block or date needed) to each of the Petroleum Underground Storage Tank owners and operators listed as "Addressee" on the attached spreadsheet. There are approximately 4,000 addressees. We would need to have mailing labels made and the letters sent. We would be providing our Division-specific envelopes.

I am looking for the process to follow to potentially have this done through DTMB. Is there a quote involved etc....?

Please let me know at your convenience.

Thank you

*Robert Reisner, Administrator  
Michigan Underground Storage Tank Authority  
Administration Division  
Department of Environmental Quality  
(517) 284-5141*



---

**From:** Reisner, Bob (DEQ)  
**Sent:** Tuesday, February 09, 2016 11:34 AM  
**To:** Armstrong, Mike (DTMB)  
**Subject:** RE: 7611611253 Quote for Mass Mailing Job for Michigan Underground Storage Tank Authority  
**Attachments:** Active UST Owner List.xlsx

See attached.

Thanks

---

**From:** Armstrong, Mike (DTMB)  
**Sent:** Tuesday, February 09, 2016 11:27 AM  
**To:** Reisner, Bob (DEQ)  
**Subject:** RE: 7611611253 Quote for Mass Mailing Job for Michigan Underground Storage Tank Authority

I have the letters, is there an address file for this job?

---

**From:** Reisner, Bob (DEQ)  
**Sent:** Tuesday, February 09, 2016 11:23 AM  
**To:** Armstrong, Mike (DTMB) <[armstrongm@michigan.gov](mailto:armstrongm@michigan.gov)>  
**Subject:** FW: 7611611253 Quote for Mass Mailing Job for Michigan Underground Storage Tank Authority

Hi Mike,

I know that the DEQ has been calling you quite a bit today regarding a mailing for the Flint water situation.

My letters are to Underground Storage Tank owners and operators. The letters should come to you from printing services and I put the envelopes in ID mail today. Just want to make sure the jobs don't get crossed-up.

Thanks for all of your efforts.

---

**From:** DTMB-Mail-Services  
**Sent:** Tuesday, February 09, 2016 9:05 AM  
**To:** Armstrong, Mike (DTMB); DTMB-Mail-Services; Reisner, Bob (DEQ)  
**Cc:** Armstrong, Mike (DTMB); Doyle, James (DTMB)  
**Subject:** RE:7611611253 Quote for Mass Mailing Job for Michigan Underground Storage Tank Authority

Order received. See attached for your work order number. Please use this number on any and all materials that are sent related to this order.

Furthermore, the Mailing Order System will be generating an automatic e-mail informing you that a postal account number has been assigned. This is for a new automated billing system. You do not need to do anything further.

Please use the new 530 form that can be found on our web site.

<http://inside.michigan.gov/wr/maildelivery/Documents/DTMB-0530%20Requisition%20For%20Service.aspx>

If you have questions on your order please call Jim Doyle at 517-636-4685 or 517-322-1899. Thank you.



**HELP. CONNECT. SOLVE.**

---

**From:** Armstrong, Mike (DTMB)  
**Sent:** Tuesday, February 09, 2016 8:38 AM  
**To:** DTMB-Mail-Services <[DTMB-Mail-Services@michigan.gov](mailto:DTMB-Mail-Services@michigan.gov)>  
**Subject:** FW: Quote for Mass Mailing Job for Michigan Underground Storage Tank Authority

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**From:** Reisner, Bob (DEQ)  
**Sent:** Tuesday, February 09, 2016 7:47 AM  
**To:** Armstrong, Mike (DTMB) <[armstrongm@michigan.gov](mailto:armstrongm@michigan.gov)>  
**Subject:** RE: Quote for Mass Mailing Job for Michigan Underground Storage Tank Authority

Please see attached.

---

**From:** Armstrong, Mike (DTMB)  
**Sent:** Tuesday, February 09, 2016 7:10 AM  
**To:** Reisner, Bob (DEQ)  
**Subject:** RE: Quote for Mass Mailing Job for Michigan Underground Storage Tank Authority

Have you completed the DTMB530? I have attached a copy if you need it.

---

**From:** Reisner, Bob (DEQ)  
**Sent:** Tuesday, February 09, 2016 7:03 AM  
**To:** Armstrong, Mike (DTMB) <[armstrongm@michigan.gov](mailto:armstrongm@michigan.gov)>  
**Subject:** FW: Quote for Mass Mailing Job for Michigan Underground Storage Tank Authority

Please let me know how to get the envelopes to you and we'll take care of it right away.

Thank you

---

**From:** Reisner, Bob (DEQ)  
**Sent:** Friday, February 05, 2016 10:44 AM  
**To:** Armstrong, Mike (DTMB)  
**Subject:** RE: Quote for Mass Mailing Job for Michigan Underground Storage Tank Authority

The print job is expected to be completed by printing services by the 9<sup>th</sup>. What is the best way for us to get the envelopes to you?

---

**From:** Armstrong, Mike (DTMB)  
**Sent:** Wednesday, February 03, 2016 8:28 AM  
**To:** Reisner, Bob (DEQ)  
**Subject:** RE: Quote for Mass Mailing Job for Michigan Underground Storage Tank Authority

That's fine.

---

**From:** Reisner, Bob (DEQ)  
**Sent:** Wednesday, February 03, 2016 7:42 AM  
**To:** Armstrong, Mike (DTMB) <[armstrongm@michigan.gov](mailto:armstrongm@michigan.gov)>  
**Subject:** RE: Quote for Mass Mailing Job for Michigan Underground Storage Tank Authority

Printing services is going to fold the letters, is that OK?

---

**From:** Armstrong, Mike (DTMB)  
**Sent:** Tuesday, February 02, 2016 4:03 PM  
**To:** Reisner, Bob (DEQ)  
**Subject:** RE: Quote for Mass Mailing Job for Michigan Underground Storage Tank Authority

We can fold them.

---

**From:** Reisner, Bob (DEQ)  
**Sent:** Tuesday, February 02, 2016 3:41 PM  
**To:** Armstrong, Mike (DTMB) <[armstrongm@michigan.gov](mailto:armstrongm@michigan.gov)>  
**Subject:** RE: Quote for Mass Mailing Job for Michigan Underground Storage Tank Authority

Do you require the letters to be folded? I need to provide that information for a request for an estimate from Printing Services.

---

**From:** Armstrong, Mike (DTMB)  
**Sent:** Tuesday, February 02, 2016 3:04 PM  
**To:** Reisner, Bob (DEQ)  
**Subject:** RE: Quote for Mass Mailing Job for Michigan Underground Storage Tank Authority

We are in the same building as printing services if they are doing the printing have it sent to us.

---

**From:** Reisner, Bob (DEQ)  
**Sent:** Tuesday, February 02, 2016 3:01 PM  
**To:** Armstrong, Mike (DTMB) <[armstrongm@michigan.gov](mailto:armstrongm@michigan.gov)>  
**Subject:** RE: Quote for Mass Mailing Job for Michigan Underground Storage Tank Authority

Do we have the copies made and send those as well along with the envelopes?

---

**From:** Armstrong, Mike (DTMB)  
**Sent:** Tuesday, February 02, 2016 2:42 PM  
**To:** Reisner, Bob (DEQ)  
**Subject:** RE: Quote for Mass Mailing Job for Michigan Underground Storage Tank Authority

Please complete the attached form and return to the e-mail address on the bottom of the form.

Send materials to Mailing Services, GSB

Let me know if you have any questions.

---

**From:** Reisner, Bob (DEQ)  
**Sent:** Tuesday, February 02, 2016 11:33 AM  
**To:** Armstrong, Mike (DTMB) <[armstrongm@michigan.gov](mailto:armstrongm@michigan.gov)>  
**Subject:** RE: Quote for Mass Mailing Job for Michigan Underground Storage Tank Authority

Hi Mike,

I just got the envelopes. We would like to have you do the mailing.

The accounting codes are Index 17620 and PCA 10060.

Please let me know how to proceed.

Thank you

---

**From:** Armstrong, Mike (DTMB)  
**Sent:** Friday, January 29, 2016 8:41 AM  
**To:** Doyle, James (DTMB)  
**Cc:** Reisner, Bob (DEQ)  
**Subject:** RE: Quote for Mass Mailing Job for Michigan Underground Storage Tank Authority

Attached is a quote for the processing and mailing of this job.

Let me know if you have any questions.

---

**From:** DTMB-Mail-Services  
**Sent:** Friday, January 29, 2016 8:09 AM  
**To:** Armstrong, Mike (DTMB) <[armstrongm@michigan.gov](mailto:armstrongm@michigan.gov)>; Doyle, James (DTMB) <[Doyle11@michigan.gov](mailto:Doyle11@michigan.gov)>  
**Cc:** Reisner, Bob (DEQ) <[REISNERR@michigan.gov](mailto:REISNERR@michigan.gov)>  
**Subject:** FW: Quote for Mass Mailing Job for Michigan Underground Storage Tank Authority

Mike and Jim, could you please help Bob with his questions in email below.  
Thanks, Dave

---

**From:** Reisner, Bob (DEQ)  
**Sent:** Friday, January 29, 2016 7:41 AM  
**To:** DTMB-Mail-Services <[DTMB-Mail-Services@michigan.gov](mailto:DTMB-Mail-Services@michigan.gov)>  
**Subject:** Quote for Mass Mailing Job for Michigan Underground Storage Tank Authority

Hello,

We plan on sending the attached letter (no address block or date needed) to each of the Petroleum Underground Storage Tank owners and operators listed as "Addressee" on the attached spreadsheet. There are approximately 4,000 addressees. We would need to have mailing labels made and the letters sent. We would be providing our Division-specific envelopes.

I am looking for the process to follow to potentially have this done through DTMB. Is there a quote involved etc...?

Please let me know at your convenience.

Thank you

*Robert Reisner, Administrator  
Michigan Underground Storage Tank Authority  
Administration Division  
Department of Environmental Quality  
(517) 284-5141*

---

**From:** Best, Bradley (DTMB)  
**Sent:** Wednesday, February 10, 2016 3:21 PM  
**To:** Armstrong, Mike (DTMB)  
**Subject:** RE: Flint Project  
**Attachments:** Flint.PDF

---

**From:** Armstrong, Mike (DTMB)  
**Sent:** Wednesday, February 10, 2016 3:11 PM  
**To:** Best, Bradley (DTMB) <[bestb1@michigan.gov](mailto:bestb1@michigan.gov)>  
**Subject:** FW: Flint Project

---

**From:** Smith, Carol (DEQ)  
**Sent:** Wednesday, February 10, 2016 3:00 PM  
**To:** Armstrong, Mike (DTMB) <[armstrongm@michigan.gov](mailto:armstrongm@michigan.gov)>  
**Cc:** Hampton, Kristen (DTMB) <[HamptonK@michigan.gov](mailto:HamptonK@michigan.gov)>  
**Subject:** RE: Flint Project

You are receiving a second copy of your drinking water report. This copy shows the results in parts per billion and has information on what the results mean.

Carol Smith  
MDEQ Laboratory  
Organic Unit Manager  
517-335-9550  
[smithc@mi.gov](mailto:smithc@mi.gov)

---

**From:** Armstrong, Mike (DTMB)  
**Sent:** Tuesday, February 09, 2016 12:32 PM  
**To:** Smith, Carol (DEQ); Hagerman, Lisa (DEQ); Pieper, Julia (DEQ); Shane, Kirby (DEQ)  
**Cc:** Goodine, Tom (DTMB); Wilcox, Candra (DEQ); Hampton, Kristen (DTMB); Millimaki, Shelly (DTMB)  
**Subject:** Flint Project

Attached is the DTMB 530, please review and let me know if there are any changes needed.

DTMB contact information

Tom Goodine, Manager, Mailing Services  
[goodinet@michigan.gov](mailto:goodinet@michigan.gov)  
322-6469  
Mike Armstrong, Supervisor, Mailing Services  
[armstrongm@michigan.gov](mailto:armstrongm@michigan.gov)  
322-6984



Shelly Millimaki, Supervisor, Delivery Services

[millimackis@michigan.gov](mailto:millimackis@michigan.gov)

322-6788

Chris Murphy, Supervisor, Delivery Services

[murphyc2@michigan.gov](mailto:murphyc2@michigan.gov)

322-5116

Kristen Hampton, Manager, Printing Services

[hamptonk@michigan.gov](mailto:hamptonk@michigan.gov)

322-5488

Mike Armstrong

Logistics & Operational Support, Mailing Services

Department of Technology, Management & Budget

[armstrongm@michigan.gov](mailto:armstrongm@michigan.gov)

517-322-6984



**HELP. CONNECT. SOLVE.**

You are receiving a second copy of your drinking water report. This copy shows the results in parts per billion and has information on what the results mean.

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---

**From:** Pieper, Julia (DEQ)  
**Sent:** Wednesday, February 10, 2016 3:32 PM  
**To:** Armstrong, Mike (DTMB)  
**Subject:** RE: Flint Project

This is fine. Thanks for your help.

Julia Pieper  
Drinking Water Coordinator  
Organic Sub-Unit Manager  
DEQ-RRD-Laboratory Services  
[pieperi2@michigan.gov](mailto:pieperi2@michigan.gov)  
(517)-335-8076 phone  
(517)-335-8562 fax

---

**From:** Armstrong, Mike (DTMB)  
**Sent:** Wednesday, February 10, 2016 3:30 PM  
**To:** Pieper, Julia (DEQ)  
**Subject:** FW: Flint Project

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**From:** Best, Bradley (DTMB)  
**Sent:** Wednesday, February 10, 2016 3:21 PM  
**To:** Armstrong, Mike (DTMB) <[armstrongm@michigan.gov](mailto:armstrongm@michigan.gov)>  
**Subject:** RE: Flint Project

---

**From:** Armstrong, Mike (DTMB)  
**Sent:** Wednesday, February 10, 2016 3:11 PM  
**To:** Best, Bradley (DTMB) <[bestb1@michigan.gov](mailto:bestb1@michigan.gov)>  
**Subject:** FW: Flint Project

---

**From:** Smith, Carol (DEQ)  
**Sent:** Wednesday, February 10, 2016 3:00 PM  
**To:** Armstrong, Mike (DTMB) <[armstrongm@michigan.gov](mailto:armstrongm@michigan.gov)>  
**Cc:** Hampton, Kristen (DTMB) <[HamptonK@michigan.gov](mailto:HamptonK@michigan.gov)>  
**Subject:** RE: Flint Project

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Carol Smith

MDEQ Laboratory  
Organic Unit Manager  
517-335-9550  
[smithc@mi.gov](mailto:smithc@mi.gov)

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**From:** Armstrong, Mike (DTMB)  
**Sent:** Tuesday, February 09, 2016 12:32 PM  
**To:** Smith, Carol (DEQ); Hagerman, Lisa (DEQ); Pieper, Julia (DEQ); Shane, Kirby (DEQ)  
**Cc:** Goodine, Tom (DTMB); Wilcox, Candra (DEQ); Hampton, Kristen (DTMB); Millimaki, Shelly (DTMB)  
**Subject:** Flint Project

Attached is the DTMB 530, please review and let me know if there are any changes needed.

DTMB contact information

Tom Goodine, Manager, Mailing Services  
[goodinet@michigan.gov](mailto:goodinet@michigan.gov)  
322-6469  
Mike Armstrong, Supervisor, Mailing Services  
[armstrongm@michigan.gov](mailto:armstrongm@michigan.gov)  
322-6984

Shelly Millimaki, Supervisor, Delivery Services  
[millimackis@michigan.gov](mailto:millimackis@michigan.gov)  
322-6788

Chris Murphy, Supervisor, Delivery Services  
[murphyc2@michigan.gov](mailto:murphyc2@michigan.gov)  
322-5116

Kristen Hampton, Manager, Printing Services  
[hamptonk@michigan.gov](mailto:hamptonk@michigan.gov)  
322-5488

Mike Armstrong  
Logistics & Operational Support, Mailing Services  
Department of Technology, Management & Budget  
[armstrongm@michigan.gov](mailto:armstrongm@michigan.gov)  
517-322-6984



**HELP. CONNECT. SOLVE.**

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**From:** DTMB Director and CIO David Behen <dtmb@govsubscriptions.michigan.gov>  
**Sent:** Wednesday, February 17, 2016 10:10 AM  
**To:** Armstrong, Mike (DTMB)  
**Subject:** The Gov. Snyder's Budget Proposal



Right-click here to download pictures. To help protect your privacy, Outlook prevented automatic download of this picture from the Internet.  
DTMB Header 022216

Good morning everyone. I hope everyone had a great holiday weekend.

I had the good fortune to travel to Marquette on Monday with Chad Laidlaw, DTMB's policy and planning analyst, to meet with city, business and university leaders and to address the Economic Club of Marquette. I told them about the many things DTMB does, placing special emphasis on our work in mobility and cybersecurity. Marquette is really developing and making its mark as an innovative and entrepreneurial community.

Now work.

The executive budget Gov. Snyder presented last week outlined his investment plan for Michigan. Yes, the proposal for fiscal year 2017-18 outlined a strategy to address the critical challenges of addressing the Flint water crisis and turning around Detroit's Public Schools, but the \$54.9 billion plan also includes investment in four key areas:

- **Education.** The budget increases investment to K-12 schools, community colleges and the state's public universities. Additional funds are proposed to expand career, technical, science, technology, engineering and math programs.
- **Protecting the Public.** The governor's plan expands the Secure Cities program, which has reduced violent crime in four major Michigan cities. Funds also would support an additional trooper recruit school and an academy to train corrections officers, among other initiatives.
- **Putting People First.** The governor recommends continued expansion of the Healthy Kids Dental Program and funding efforts to ensure residents have access to affordable health care. His proposal boosts funds to help cover new higher cost specialty medications to treat conditions such as hepatitis C and cystic fibrosis, among others.
- **Investing in Infrastructure.** The proposal allocates \$1.2 billion to maintain and repair Michigan roads, bridges and other critical infrastructure.

The budget proposal also includes FY 2017-18 funding recommendations for DTMB. Gov. Snyder recommends ongoing funding of \$1.3 billion for department operations and a one-time allocation of \$32.4 million.

A few highlights include:

- \$502 million for information technology support for all state agencies and \$132.8 million for

14 high-priority IT projects in seven agencies. He recommends increasing the Information Technology Investment Fund by \$7 million, from \$65 million to \$72 million. This fund supports several major multiyear IT projects and upgrades, including the replacement of outdated legacy systems.

- An additional \$5 million to support cybersecurity improvements to safeguard citizens' personal information and protect critical infrastructure and government services.
- IT support of \$6.5 million to modernize the Office of Retirement Services' systems and enhance customer service for more than 530,000 current and future retirees.

You can see the full executive budget recommendations, which are posted on the Budget Office website. Details of DTMB's proposed budget begin on page B-75.

We can expect to see many changes before the budgets are signed and become effective Oct. 1. The executive budget will be used by the House and Senate Appropriations Committees as they work on their own budgets and hold committee hearings on the proposals. I'll keep you posted as the process moves ahead.

As always, I welcome your notes, whether about the budget process or any other topic. Please send them to me at behend@michigan.gov.

Thank you again for all the good work you do. I hope you have a great week ahead.

David

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The Department of Technology, Management and Budget

You are receiving this email because you are an employee of the Department of Technology, Management and Budget. If you have questions about your subscription, please contact DTMB-Communications@michigan.gov.

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This email was sent to armstrongm@michigan.gov using GovDelivery, on behalf of DTMB - Lewis Cass Building - 320 South Walnut Street - Lansing, MI 48903 517-373-1004

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**From:** Hausler, Jeanne (MDARD)  
**Sent:** Friday, February 19, 2016 8:17 AM  
**To:** Armstrong, Mike (DTMB)  
**Subject:** Re: ServSafe

Hi, Mike,

I apologize for the confusion. It is a job we need you to address and mail. Our admin support person received the mailing list from our licensing unit but it was a mess. She has been working on cleaning it up, but she has been pulled into the Flint Water Response. She has made progress but it has taken a lot longer than expected. She also has the form completed. She should have everything ready in the next few business days.

Thank you for checking.

Sent from my iPhone

On Feb 19, 2016, at 7:22 AM, Armstrong, Mike (DTMB) <[armstrongm@michigan.gov](mailto:armstrongm@michigan.gov)> wrote:

I received 26,000 ServSafe postcards and do not see an order for them. If this is a job for us to do I will need an address file and a completed DTMB530 (attached).

Let me know if you have any questions.

<530 Requisition For Service.dot>

**State of Michigan  
Department of Environmental Quality**

Water Resources Division  
Lansing District Office  
525 West Allegan Street, 1st Floor-South  
Lansing, Michigan 48909  
517-284-6665

File Number 13-25-0060-P

Date: December 5, 2013

**PUBLIC NOTICE**

The Genesee County Drain Commissioner, 4610 Beecher Road, Flint, Michigan 48532, has applied to this office for a permit under authority of Part 301, Inland Lakes and Streams, of the Natural Resources and Environmental Protection Act, 1994 PA 451, as amended (NREPA), to construct an 80-mile long raw water pipeline for the Lake Huron Water Initiative project. The purpose of the project is to supply drinking water from Lake Huron to the City of Flint Water Treatment Plant for the Karegnondi Water Authority. The majority of the pipeline will be located under or parallel to existing roads or within road right of ways. Beginning at Lake Huron and heading westward the principle roads along the pipeline route are Fisher, Clear Lake, Kings Mill, Norway Lake, Klam, Stanley, Coldwater, Elba and Millville Roads. The proposed pipeline size changes over the length of the project starting at Lake Huron as a 66-inch diameter pipe and reducing as it continues westward to a 60, 48, and then 36-inch diameter pipe, where it terminates at the water treatment plant.

The project is located in Lapeer, St. Clair, Sanilac, and Genesee Counties of Michigan, in accordance with plans located at the following internet link:  
[http://www.michigan.gov/deq/0,4561,7-135-3307\\_29692\\_24403-317220--,00.html](http://www.michigan.gov/deq/0,4561,7-135-3307_29692_24403-317220--,00.html).

The pipeline will be constructed across 55 waterways using open trench construction. At 41 waterway locations existing culverts will be replaced with new box culverts, corrugated metal pipe (CMP) culverts or CMP arch culverts that meet or exceed the flow capacity of the existing structures. The spoils material will be temporarily stockpiled for up to two weeks in wetland or flood plain and excess materials will be disposed of in upland areas. Cofferdams and pump around systems will be installed for a maximum of two weeks to provide dry work areas within waterways.

At 16 locations the pipeline will permanently impact 0.077 acre of wetland with 484.63-cubic yards of fill associated with culverts or road widening.

There are 34 wetland areas, unassociated with culverts, where the pipeline will be installed by open trench construction impacting a total of 31.18 acres which will be restored to pre-construction grades. No mitigation is proposed

The pipeline crossing of the South Branch of the Flint River in Lapeer County and the Cullen and Powers Extension Drain in Genesee County will be installed using a jack and bore construction with bore pits located a minimum of 30 feet from the river bank and the pipeline casing set at a depth of six feet below the river bed.

Impacts identified as A1-A9 in the application in Lapeer County represent a possible alternate route as of this printing.



The project is located in the following counties and townships.

Genesee County: City of Flint, T08N, R07E, Section 34; Genesee Township, T08N, R07E, Sections 13, 14, 15, 16, 21, 22, 23, 24, 27, 28, 33; Richfield Township, T08N, R08E, Sections 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 20, 21, 22, 23.

Lapeer County: Arcadia Township, T08N, R11E, Sections 1, 2, 3, 4, 5, 6; Burnside Township, T09N, R12E, Sections 31, 32, 33, 34, 35, 36; Deerfield Township, T09N, R10E, Sections 31, 32, 33, 34, 35; Goodland Township, T08N, R12E, Sections 1, 2, 3, 4, 5, 6; Marathon Township, T09N, R09E, Sections 34, 35, 36; Mayfield Township, T08N, R10E, Sections 1, 2, 3, 4, 5, 6; North Branch Township, T09N, R11E, Sections 33, 34, 35, 36; Oregon Township, T08N, R09E, Sections 1, 2, 3, 8, 9, 10, 11, 14, 15, 16, 17, 18.

Sanilac County: Fremont Township, T09N, R15E, Sections 31, 32, 33, 34, 35, 36; Maple Valley Township, T09N, R13E, Sections 31, 32, 33, 34, 35, 36; Speaker Township, T09N, R14E, Sections 31, 32, 33, 34, 35, 36; Worth Township, T09N, R17E, Sections 31, 31, 32, 33, 34, 35, 36.

St. Clair County: Brockway Township, T08N, R14E, Sections 1, 2, 3, 4, 5, 6, 7, 8; Burtchville Township, T08N, R16E, Sections 1, 6; Grant Township, T08N, R16E, Sections 2, 3, 4, 5, 6; Greenwood Township, T08N, R15E, Sections 1, 2, 3, 4, 5; Lynn Township, T08N, R13E, Sections 1, 2, 3, 4, 5, 6, 7, 8, 9, 10, 11, 12.

**PUBLIC HEARINGS ARE SCHEDULED AT THE FOLLOWING LOCATIONS:**

Genesee County-January 9, 2014, at Richfield Township Hall, 5381 N. State Street, Davison, Michigan 48423, at 7:00 p.m.

Lapeer County-January 7, 2014, at Mayfield Township Hall, 1900 N. Saginaw Street, Lapeer, Michigan 48446, at 7:00 p.m.

Sanilac County-January 8, 2014, at Worth Township Hall, 6903 S. Lakeshore Road, Lexington, Michigan 48450, at 7:00 p.m.

St. Clair County-January 14, 2014, at Grant Township Hall, 7942 Wildcat Road, Grant Township, Michigan 48032, at 7:00 p.m.

**THIS NOTICE IS NOT A PERMIT**

The proposed project may also be regulated by one or more additional parts of the NREPA that are administered by the Water Resources Division (WRD). The requirements of all applicable parts are considered in determining if it is in the public interest to issue a permit.

When a permit application is received requesting authorization to work in or over the inland waters of the State of Michigan, pursuant to Part 301, Inland Lakes and Streams, of the NREPA, the NREPA provides that the department submit copies for review to the department of public health, the city, village or township, and the county where the project is to be located, the local soil conservation district, any local watershed council organized under Part 311, Local River Management, and the local port commission. Additional notification is provided to certain persons as required by statute or determined by the department.

Those persons wanting to make comments on the proposed project shall furnish this office with their written comments no later than 20 days from the date of this notice to the address at the top of this document. Written comments will be made part of the record and should reference the above file number. Objections must be factual, specific, and fully describe the reasons upon which any objection is founded. Unless a written request is filed with the department within the 20-day public comment period, the department may make a decision on the application without a public hearing. The determination as to whether a permit will be issued or a public hearing held will be based on evaluation of all relevant factors defined in Sections 30106 and 30311, or permit criteria defined by other appropriate parts of the NREPA. These Sections address the effect of the proposed work on the public trust or interest including navigation, fish, wildlife, and water quality among other criteria. Public comments received will also be considered.

This application will be reviewed by federal agencies in accordance with an agreement with the U.S. Environmental Protection Agency, under provisions of Section 404 of the Federal Clean Water Act Amendments of 1977.

The entire copy of the public notice package may be viewed at the Department of Environmental Quality (DEQ) office (address listed on the top of this public notice). To access the public notice package on-line, please enter the following web address [http://www.michigan.gov/deq/0,4561,7-135-3307\\_29692\\_24403-317220--,00.html](http://www.michigan.gov/deq/0,4561,7-135-3307_29692_24403-317220--,00.html).

cc:

GCDC-WWS Lake Huron, Applicant  
Genesee County Clerk  
Genesee County Drain Commissioner  
Genesee County Health Department  
Genesee Conservation District  
Richfield Township Clerk  
City of Flint Clerk  
Genesee Township Clerk  
Lapeer County Clerk  
Lapeer County Drain Commissioner  
Lapeer County Health Department  
Lapeer County Conservation District  
Arcadia Township Clerk  
Burnside Township Clerk  
Deerfield Township Clerk  
Goodland Township Clerk  
Marathon Township Clerk  
Mayfield Township Clerk  
North Branch Township Clerk  
Oregon Township Clerk  
Sanilac County Clerk  
Sanilac County Drain Commissioner  
Sanilac County Health Department  
Sanilac County Conservation District  
Freemont Township Clerk  
Maple Valley Township Clerk  
Speaker Township Clerk  
Worth Township Clerk  
St. Clair County Clerk

Brockway Township Clerk  
Burtchville Township Clerk  
Grant Township Clerk  
Greenwood Township Clerk  
Lynn Township Clerk  
Mr. Jim Baker, DNR Fisheries  
Mr. Jeff Braunscheidel, DNR Fisheries  
Mr. Tim Payne, DNR Wildlife  
Mr. Chris Hoving, DNR Wildlife  
Mr. Jamie Betso, U.S. Fish and Wildlife  
Ms. Melanie Haveman U.S. EPA  
Ms. Donna Cervelli, WRD  
Ms. Colleen O'Keefe, DEQ  
Mr. Ron Hansen, Spicer Group, Inc.  
Adjacent Land Owners, See File  
Local Postmaster

Public Notice, File Number: 13-25-0060-P  
Lake Huron Water Initiative  
Page 4

St. Clair County Drain Commissioner  
St. Clair County Health Department  
St. Clair County Conservation District

	A	B	C	D	E	F	G
1	2015						
2		County	Contact	Agency	Address	Address2	City
3		Alcona	Mia Welscott	Alcona County Commission on Aging	207 Church St		Lincoln
4		Alger	Kristine Lindquist	Alger County Commission on Aging	1604 Sand Point Rd		Munising
5		Allegan	Janet VanDyk	Allegan Co Resource Development Committee	323 Water St		Allegan
6		Alpena	Kitty Glomski	Alpena Area Senior Citizens Council, Inc	501 River St		Alpena
7		Antrim	Elizabeth Springer	Commission on Aging	308 E Cayuga	PO Box 614	Bellaire
8		Arenac	Karen Pitylak	Sunrise Side Senior Services	131 N Clyde St		Omer MI
9		Baraga	Lynn Krahn	MSU Extension-Marquette Co	184 US Hwy 41		Negaunee
10		Barry	Tammy Pennington	Barry County Commission on Aging	320 W Woodlawn Ave		Hastings
11		Bay	Doug Rise	Bay City Housing Commission	1200 N Madison Ave		Bay City
12		Benzie	Sabra Boyle	Benzie Co. Council on Aging	10542 Main St		Honor MI
13		Berrien	Zelda Felix-Motley	MSU Extension-Berrien Co	100 Church St.		St. Joseph
14		Branch	Belinda Whitely	Branch-St Joseph Area Agency on Aging	570 Marshall Rd		Coldwater
15		Calhoun	Luann Sommers	Region 3B Area Agency on Aging	200 W Michigan Ave Suite 102		Battle Creek
16		Cass	Lucienne Lafontant	Cass Co Council on Aging	60525 Decatur Rd		Cassopolis
17		Charlevoix	Theresa Graham	Charlevoix Co. Commission on Aging	218 W Garfield Ave		Charlevoix
18		Cheboygan	Brian Turbin	Wolverine Senior Center	6260 Wolverine Rd		Wolverine
19		Chippewa	Michelle Jarvie	MSU Extension-Chippewa & Mackinac	749 Hombach St		Sault Ste Marie
20		Clare	Carol Majewski	Clare Co Senior Services	225 W Main St		Harrison MI
21		Clinton	Roxanne White	MSU Extension-Clinton Co.	100 E State St. Suite G100		St Johns MI
22		Crawford	Alice Snyder	Crawford Co Commission on Aging	308 Lawndale St		Grayling MI
23		Delta	Sally Kidd	M-D-S Community Action Agency	507 First Ave North		Escanaba
24		Dickinson	Stephanie Bruno	MSU Extension-Menominee Co	5904 US Hwy 41		Stephenson
25		Eaton	Serenia Beals	CACS-Eaton County	1370 N Clinton Trail		Charlotte
26		Emmet	Christine Scott	Friendship Centers of Emmet Co	1322 Anderson Rd		Petoskey
27		Genesee	Deb McCrackin	Genesee County	1101 Beech St	Room 223	Flint
28		Gladwin	Coral Beth Rowley	MSU Extension-Gladwin County	555 W Cedar St		Gladwin
29		Grand Traverse	Lori Wells	Grand Traverse Co Commission on Aging	801 E Front St		Traverse City
30		Gratiot	Sarah McClung	Gratiot County Commission on Aging	515 S Pine River St		Ithaca
31		Hillsdale	Jean Nickles	Hillsdale Co Senior Services Center	320 W Bacon		Hillsdale
32		Houghton	Jennifer Szubielak	Portage Health Resources	821 Water St		Hancock
33		Huron	Mltzi Koroleski	Huron County Health Department	1142 S Van Dyke		Bad Axe
34		Ingham	Marion Miller	Tri-County Office on Aging	5303 S Cedar St		Lansing
35		Ionia	Lynette Seiler	Ionia Co Commission on Aging	115 Hudson St		Ionia
36		Iosco	Dale Evilsizer	Iosco County Commission on Aging	314 E Main	PO Box 160	Hale
37		Iron	Stephanie Bruno	MSU Extension-Menominee Co	5904 US Hwy 41		Stephenson
38		Isabella	Marcy Hosking	Isabella Co Commission on Aging	2200 S Lincoln Rd		Mt Pleasant
39		Jackson	Danielle Pequet	Jackson County Department on Aging	1715 Lansing St Suite 672		Jackson
40		Kalamazoo	Dan Pontius	Senior Services	918 Jasper St		Kalamazoo
41		Kalkaska	Cindy Ingalls	Kalkaska Co Commission on Aging	303 S Coral St	PO Box 28	Kalkaska
42		Kent	Danielle Simmons	Senior Meals on Wheels	2900 Wilson SW Suite 500		Grandville

	H	I	J
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38	48858	989-772-0748	marcyhosking@isabellacounty.org
39	49202	517-768-8678	dpequet@co.jackson.mi.us
40	49001	269-382-0515	dpontius@SeniorServices1.org
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42	49418	616-459-3111	DSimmons@seniormealsonwheels.org

	A	B	C	D	E	F	G
43	Keweenaw	Jennifer Szubielak	Portage Health Resources	821 Water St			Hancock
44	Lake	Shelly Shafer	St. Ann's Senior Center	690 W Ninth St.			Baldwin
45	Lapeer	Chris Venema	MSU Extension-Lapeer Co	1800 Imlay City Rd	Suite 1		Lapeer
46	Leelanau	April Missias	Leelanau County Senior Services	8527 E Government Center Dr	Suite 106		Suttons Bay
47	Lenawee	Cari Rebottaro	Lenawee Dept on Aging	1040 S Winter St			Adrian
48	Livingston	Allison Kryss-Kelley	Oakland Livingston Human Svcs Agency	2300 E Grand River	Suite 107		Howell MI
49	Luce	Marie Nicholson	Chippewa-Luce-Mackinac Community Service Agency	207 Newberry Ave			Newberry
50	Mackinac	Michelle Jarvie	MSU Extension-Chippewa & Mackinac	749 Hombach St			Sault Ste Marie
51	Macomb	Nicole Urban	Macomb Co Dept of Senior Citizen Services	21885 Dunham Rd	Suite 8		Clinton Township
52	Manistee	Sara Howard	Manistee Co Council on Aging	457 River St			Manistee
53	Marquette	Lynn Krahn	MSU Extension-Marquette Co	184 US Hwy 41			Negaunee
54	Mason-Scottville	Marcia Visser	Scottville Senior Center	140 S Main St			Scottville
55	Mason-Ludington	Vickie Collins	Ludington Senior Center	308 S Rowe St			Ludington
56	Mecosta	Annette Coles	Mecosta County Commission on Aging	12524 80th Ave			Mecosta
57	Menominee	Stephanie Bruno	MSU Extension-Menominee Co	5904 US Hwy 41			Stephenson
58	Midland	Marilyn Rease	Mid-Michigan Community Action Agency	1521 Washington St			Midland
59	Missaukee	Shannon Scarborough	Missaukee Commission on Aging	105 S Canal St			Lake City
60	Monroe	Brandon Roof	Macomb County Opportunity Program	1140 South Telegraph Rd			Monroe
61	Montcalm	Tammy McCracken	Montcalm County Commission on Aging	613 N State Street			Stanton
62	Montmorency	Anna Rogers	Montmorency Commission on Aging	11463 McArthur Rd			Atlanta
63	Muskegon	Mary Gherardi	AgeWell Services at Tanglewood Park	560 Seminole Road			Muskegon
64	Newaygo	Theresa Lindsay	Newaygo Co. Commission on Aging	93 S Gibbs St.			White Cloud
65	Oakland	Robin Danto	MSU Extension-Oakland Co.	1200 N Telegraph Rd	Dept 416		Pontiac
66	Oceana	Mary Gherardi	AgeWell Services at Tanglewood Park	560 Seminole Road			Muskegon
67	Ogemaw	Janith Mayhew	Ogemaw County Commission on Aging	1528 South M-33			West Branch
68	Ontonagon	Kathie Preiss	MSU Extension-Ontonagon Co	725 Greenland Rd			Ontonagon
69	Osceola	Brenda Henry	Osceola County Commission on Aging	732 W US 10			Evart
70	Oscoda	Mark Grantner	Oscoda County Council on Aging	429 N Mt Tom Rd			Mio
71	Otsego	Wanda Chervinski	Otsego Co Commission on Aging	120 Grandview Blvd			Gaylord
72	Ottawa-North	Martha Cook	Four Pointes	1051 S Beacon Blvd.			Grand Haven
73	Ottawa-South	Judy Brown	Evergreen Commons	480 State Street			Holland
74	Presque Isle	Denise Parrott/Sue Flewelling	Presque Isle Council on Aging	6520 Darga Hwy			Posen
75	Roscommon	Tom Pettit	Roscommon County Commission on Aging	2625 S. Townline Rd			Houghton Lake
76	Saginaw	Karen Courneya	Commission on Aging	2355 Schust Rd			Saginaw
77	St. Clair	Laura Nestle	The Council on Aging	600 Grand River Ave			Port Huron
78	St. Joseph	Belinda Whitely	Branch-St Joseph Area Agency on Aging	570 Marshall Rd			Coldwater
79	Sanilac	Laurie Messing	MSU Extension	1142 S Van Dyke Rd			Bad Axe MI
80	Schoolcraft	Connie Frenette	Manistique Senior Center	101 Main St			Manistique
81	Shiawassee	Cynthia Mayhew	Shiawassee Co Council on Aging	300 N Washington			Owosso
82	Tuscola	Kris Swartzendruber	MSU Extension	362 Green St.			Caro
83	Van Buren	Erin Watson	Universal Home Health Care, LLC	1210 Phoenix St	Suite 6		South Haven
84	Washtenaw	Amanda Ng	Washtenaw County Health Dept.	555 Townner HS I			Ypsilanti

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56	49332	231-972-2884	annette.coles@mccoasc.org
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59	49651	231-839-7839	COAInformation@missaukee.org
60	48161	734-241-2775	Broof1140@gmail.com
61	48888	989-831-3542	tmcracken@co.montcalm.mi.us
62	49709	989-785-2580	arogers@montmorencycoa.org
63	49444	231-733-8641	Maryg@agewellservices.org
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84	48197	734-544-2973	nga@ewashtenaw.org

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85		Wayne 1A	Anita Kanakaris	Detroit Area Agency on Aging	1333 Brewery Park		Detroit
86		Wayne 1C	Janice Newton	The Senior Alliance	3850 Second St.	Suite 200	Wayne
87		Wexford	Diane Patterson	Council on Aging	117 W Cass St	Ste. 201	Cadillac
88		WW Kent	Karen Kaashoek	Catherine's Health Center	1211 Lafayette Ave NE		Grand Rapids
89		WW Alcona	Connie Stasiak	District Health Department #2	630 Progress St		West Branch
90		WW Iosco	Connie Stasiak	District Health Department #2	630 Progress St		West Branch
91		WW Ogemaw	Connie Stasiak	District Health Department #2	630 Progress St		West Branch
92		WW Oscoda	Connie Stasiak	District Health Department #2	630 Progress St		West Branch
93		WW Crawford	Joni Sholtey	District Health Department #10	3986 N Oceana Dr		Hart
94		WW Kalkaska	Joni Sholtey	District Health Department #10	3986 N Oceana Dr		Hart
95		WW Lake	Joni Sholtey	District Health Department #10	3986 N Oceana Dr		Hart
96		WW Manistee	Joni Sholtey	District Health Department #10	3986 N Oceana Dr		Hart
97		WW Mason	Joni Sholtey	District Health Department #10	3986 N Oceana Dr		Hart
98		WW Mecosta	Joni Sholtey	District Health Department #10	3986 N Oceana Dr		Hart
99		WW Missaukee	Joni Sholtey	District Health Department #10	3986 N Oceana Dr		Hart
100		WW Newaygo	Joni Sholtey	District Health Department #10	3986 N Oceana Dr		Hart
101		WW Oceana	Joni Sholtey	District Health Department #10	3986 N Oceana Dr		Hart
102		WW Wexford	Joni Sholtey	District Health Department #10	3986 N Oceana Dr		Hart
103		WW Genesee		Genesee County Health Department	G-3373 S Saginaw St		Burton
104		WW Huron	Mitzi Koroleski	Huron County Health Department	1142 South Van Dyke		Bad Axe
105		WW Saginaw	Mitzi Koroleski	Huron County Health Department	1142 South Van Dyke		Bad Axe
106		WW Tuscola	Mitzi Koroleski	Huron County Health Department	1142 South Van Dyke		Bad Axe
107		WW Lenawee	Elaine McDonald	Lenawee County Health Department	1040 S Winter St	Suite 2328	Adrian
108		WW Wayne McAuley	Beth Nagle	McAuley Health Center	5555 Connor Ave	Suite 2691	Detroit
109		WW Antrim	Joy Klooster	Health Department of Northwest Michigan	220 W Garfield		Charlevoix
110		WW Charlevoix	Joy Klooster	Health Department of Northwest Michigan	220 W Garfield		Charlevoix
111		WW Emmet	Joy Klooster	Health Department of Northwest Michigan	220 W Garfield		Charlevoix
112		WW Otsego	Joy Klooster	Health Department of Northwest Michigan	220 W Garfield		Charlevoix
113		WW Delta	Shanna Hammond	Public Health Delta-Menominee Counties	2920 College Avenue		Escanaba
114		WW Menominee	Shanna Hammond	Public Health Delta-Menominee Counties	2920 College Avenue		Escanaba
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85	48207	313-446-4444 ext. 5840	<a href="mailto:kanakarisadaaa1a.org">kanakarisadaaa1a.org</a>
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122			<a href="mailto:BCole@ci.ludington.mi.us">BCole@ci.ludington.mi.us</a>
123			<a href="mailto:chartesvelt@co.leelanau.mi.us">chartesvelt@co.leelanau.mi.us</a>
124			<a href="mailto:ksteger@phdm.org">ksteger@phdm.org</a>
125			<a href="mailto:fortined@benziecoa.org">fortined@benziecoa.org</a>

---

**From:** Armstrong, Mike (DTMB)  
**Sent:** Friday, January 29, 2016 11:19 AM  
**To:** Doyle, James (DTMB); Edgley, Leanne (DTMB)  
**Subject:** FW: Merchant Tobacco Mailer  
**Attachments:** Master Retailer List as of December 2015 Final.xlsx

**Importance:** High

Please delete the file sent the other day.

---

**From:** Foxall, Carolyn (DHHS)  
**Sent:** Friday, January 29, 2016 11:00 AM  
**To:** Armstrong, Mike (DTMB) <[armstrongm@michigan.gov](mailto:armstrongm@michigan.gov)>  
**Cc:** Schell, Kelsey (DHHS) <[SchellK@michigan.gov](mailto:SchellK@michigan.gov)>; Oh, Su Min (DHHS) <[ohs@michigan.gov](mailto:ohs@michigan.gov)>; Scott, Larry P. (DHHS) <[scottl11@michigan.gov](mailto:scottl11@michigan.gov)>  
**Subject:** Fw: Merchant Tobacco Mailer  
**Importance:** High

Mr. Armstrong:

Per our telephone conversation today, for safety's sake I am attaching the most current tobacco Master Retail List (MRL). I have copied Jim Doyle on this e-mail so that he can discard any previous transmissions. The list was updated during December 2015. If you need further assistance feel free to continue to contact me via cell 517-980-4027. I expect to return to the office on Monday, February 1st.

I understand that the Flint water crisis has required priority focus. We are optimistic that the week of February 1st, is your estimated target for the tobacco mailing. We will await your confirmation.

Thank you for your communication and personal attention to this matter.

Kind Regards,

Carolyn Foxall  
517-980-4027 (cell)  
517-335-0176 (Office)

---

**From:** Oh, Su Min (DHHS)  
**Sent:** Thursday, January 28, 2016 3:48 PM  
**To:** Foxall, Carolyn (DHHS)  
**Subject:** RE: Merchant Tobacco Mailer

These two are the latest.

There were saved on the same day (12/22) within an hour difference.  
CF working file at 1:54 pm, Final at 12:11 pm.

---

**From:** Foxall, Carolyn (DHHS)  
**Sent:** Wednesday, January 27, 2016 7:21 PM  
**To:** Doyle, James (DTMB) <DoyleJ1@michigan.gov>  
**Cc:** Oh, Su Min (DHHS) <ohs@michigan.gov>  
**Subject:** Fw: Merchant Tobacco Mailer  
**Importance:** High

Hello Again,

Since I am out of the office, I thought I'd send you the MRL, just to be safe. If you have it already, pardon my redundancy. I will try to personally connect with you on Thursday morning. Please send me

Carolyn  
517-980-4027

---

**From:** Foxall, Carolyn (DHHS)  
**Sent:** Wednesday, January 27, 2016 6:43 PM  
**To:** Doyle, James (DTMB)  
**Cc:** Holben, Jason (DHHS); Miller, Mark (DTMB); Oh, Su Min (DHHS)  
**Subject:** Merchant Tobacco Mailer

Hello Jim,

1. All of the regular tobacco staff has been out this week, however, I am trying to track the status of the master retail list (MRL) mailer. Can you advise me if you have received the documents and if you have the MRL list?
2. Since the time line has changed, I need to inform the PIHP Directors when they should expect the merchants to receive the packet.

I am **available by cell 517-980-4027**. If you do not have the master retailer list, let me know and I will contact the office to make sure you have everything you need.

Thank you.

Carolyn Foxall

---

**From:** Armstrong, Mike (DTMB)  
**Sent:** Tuesday, February 02, 2016 9:18 AM  
**To:** Foxall, Carolyn (DHHS)  
**Cc:** Schell, Kelsey (DHHS); Oh, Su Min (DHHS); Scott, Larry P. (DHHS)  
**Subject:** RE: Merchant Tobacco Mailer

What return address would you like on the envelopes?

---

**From:** Foxall, Carolyn (DHHS)  
**Sent:** Friday, January 29, 2016 11:00 AM  
**To:** Armstrong, Mike (DTMB) <[armstrongm@michigan.gov](mailto:armstrongm@michigan.gov)>  
**Cc:** Schell, Kelsey (DHHS) <[SchellK@michigan.gov](mailto:SchellK@michigan.gov)>; Oh, Su Min (DHHS) <[ohs@michigan.gov](mailto:ohs@michigan.gov)>; Scott, Larry P. (DHHS) <[scottl11@michigan.gov](mailto:scottl11@michigan.gov)>  
**Subject:** Fw: Merchant Tobacco Mailer  
**Importance:** High

Mr. Armstrong:

Per our telephone conversation today, for safety's sake I am attaching the most current tobacco Master Retail List (MRL). I have copied Jim Doyle on this e-mail so that he can discard any previous transmissions. The list was updated during December 2015. If you need further assistance feel free to continue to contact me via cell 517-980-4027. I expect to return to the office on Monday, February 1st.

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Carolyn Foxall  
517-980-4027 (cell)  
517-335-0176 (Office)

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**From:** Oh, Su Min (DHHS)  
**Sent:** Thursday, January 28, 2016 3:48 PM  
**To:** Foxall, Carolyn (DHHS)  
**Subject:** RE: Merchant Tobacco Mailer

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CF working file at 1:54 pm, Final at 12:11 pm.

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**Sent:** Wednesday, January 27, 2016 7:21 PM  
**To:** Doyle, James (DTMB) <[DoyleJ1@michigan.gov](mailto:DoyleJ1@michigan.gov)>  
**Cc:** Oh, Su Min (DHHS) <[ohs@michigan.gov](mailto:ohs@michigan.gov)>  
**Subject:** Fw: Merchant Tobacco Mailer  
**Importance:** High

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Carolyn  
517-980-4027

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**From:** Foxall, Carolyn (DHHS)  
**Sent:** Wednesday, January 27, 2016 6:43 PM  
**To:** Doyle, James (DTMB)  
**Cc:** Holben, Jason (DHHS); Miller, Mark (DTMB); Oh, Su Min (DHHS)  
**Subject:** Merchant Tobacco Mailer

Hello Jim,

1. All of the regular tobacco staff has been out this week, however, I am trying to track the status of the master retail list (MRL) mailer. Can you advise me if you have received the documents and if you have the MRL list?
2. Since the time line has changed, I need to inform the PIHP Directors when they should expect the merchants to receive the packet.

I am **available by cell 517-980-4027**. If you do not have the master retailer list, let me know and I will contact the office to make sure you have everything you need.

Thank you.

Carolyn Foxall

---

**From:** Armstrong, Mike (DTMB)  
**Sent:** Tuesday, February 09, 2016 11:27 AM  
**To:** Reisner, Bob (DEQ)  
**Subject:** RE: 7611611253 Quote for Mass Mailing Job for Michigan Underground Storage Tank Authority

I have the letters, is there an address file for this job?

---

**From:** Reisner, Bob (DEQ)  
**Sent:** Tuesday, February 09, 2016 11:23 AM  
**To:** Armstrong, Mike (DTMB) <armstrongm@michigan.gov>  
**Subject:** FW: 7611611253 Quote for Mass Mailing Job for Michigan Underground Storage Tank Authority

Hi Mike,

I know that the DEQ has been calling you quite a bit today regarding a mailing for the Flint water situation.

My letters are to Underground Storage Tank owners and operators. The letters should come to you from printing services and I put the envelopes in ID mail today. Just want to make sure the jobs don't get crossed-up.

Thanks for all of your efforts.

---

**From:** DTMB-Mail-Services  
**Sent:** Tuesday, February 09, 2016 9:05 AM  
**To:** Armstrong, Mike (DTMB); DTMB-Mail-Services; Reisner, Bob (DEQ)  
**Cc:** Armstrong, Mike (DTMB); Doyle, James (DTMB)  
**Subject:** RE:7611611253 Quote for Mass Mailing Job for Michigan Underground Storage Tank Authority

Order received. See attached for your work order number. Please use this number on any and all materials that are sent related to this order.

Furthermore, the Mailing Order System will be generating an automatic e-mail informing you that a postal account number has been assigned. This is for a new automated billing system. You do not need to do anything further.

Please use the new 530 form that can be found on our web site.

<http://inside.michigan.gov/wr/maildelivery/Documents/DTMB-0530%20Requisition%20For%20Service.aspx>

If you have questions on your order please call Jim Doyle at 517-636-4685 or 517-322-1899. Thank you.



**HELP. CONNECT. SOLVE.**

---

**From:** Armstrong, Mike (DTMB)  
**Sent:** Tuesday, February 09, 2016 8:38 AM  
**To:** DTMB-Mail-Services <[DTMB-Mail-Services@michigan.gov](mailto:DTMB-Mail-Services@michigan.gov)>  
**Subject:** FW: Quote for Mass Mailing Job for Michigan Underground Storage Tank Authority

---

**From:** Reisner, Bob (DEQ)  
**Sent:** Tuesday, February 09, 2016 7:47 AM  
**To:** Armstrong, Mike (DTMB) <[armstrongm@michigan.gov](mailto:armstrongm@michigan.gov)>  
**Subject:** RE: Quote for Mass Mailing Job for Michigan Underground Storage Tank Authority

Please see attached.

---

**From:** Armstrong, Mike (DTMB)  
**Sent:** Tuesday, February 09, 2016 7:10 AM  
**To:** Reisner, Bob (DEQ)  
**Subject:** RE: Quote for Mass Mailing Job for Michigan Underground Storage Tank Authority

Have you completed the DTMB530? I have attached a copy if you need it.

---

**From:** Reisner, Bob (DEQ)  
**Sent:** Tuesday, February 09, 2016 7:03 AM  
**To:** Armstrong, Mike (DTMB) <[armstrongm@michigan.gov](mailto:armstrongm@michigan.gov)>  
**Subject:** FW: Quote for Mass Mailing Job for Michigan Underground Storage Tank Authority

Please let me know how to get the envelopes to you and we'll take care of it right away.

Thank you

---

**From:** Reisner, Bob (DEQ)  
**Sent:** Friday, February 05, 2016 10:44 AM  
**To:** Armstrong, Mike (DTMB)  
**Subject:** RE: Quote for Mass Mailing Job for Michigan Underground Storage Tank Authority

The print job is expected to be completed by printing services by the 9<sup>th</sup>. What is the best way for us to get the envelopes to you?

---

**From:** Armstrong, Mike (DTMB)  
**Sent:** Wednesday, February 03, 2016 8:28 AM  
**To:** Reisner, Bob (DEQ)  
**Subject:** RE: Quote for Mass Mailing Job for Michigan Underground Storage Tank Authority

That's fine.

---

**From:** Reisner, Bob (DEQ)  
**Sent:** Wednesday, February 03, 2016 7:42 AM

**To:** Armstrong, Mike (DTMB) <[armstrongm@michigan.gov](mailto:armstrongm@michigan.gov)>  
**Subject:** RE: Quote for Mass Mailing Job for Michigan Underground Storage Tank Authority

Printing services is going to fold the letters, is that OK?

---

**From:** Armstrong, Mike (DTMB)  
**Sent:** Tuesday, February 02, 2016 4:03 PM  
**To:** Reisner, Bob (DEQ)  
**Subject:** RE: Quote for Mass Mailing Job for Michigan Underground Storage Tank Authority

We can fold them.

---

**From:** Reisner, Bob (DEQ)  
**Sent:** Tuesday, February 02, 2016 3:41 PM  
**To:** Armstrong, Mike (DTMB) <[armstrongm@michigan.gov](mailto:armstrongm@michigan.gov)>  
**Subject:** RE: Quote for Mass Mailing Job for Michigan Underground Storage Tank Authority

Do you require the letters to be folded? I need to provide that information for a request for an estimate from Printing Services.

---

**From:** Armstrong, Mike (DTMB)  
**Sent:** Tuesday, February 02, 2016 3:04 PM  
**To:** Reisner, Bob (DEQ)  
**Subject:** RE: Quote for Mass Mailing Job for Michigan Underground Storage Tank Authority

We are in the same building as printing services if they are doing the printing have it sent to us.

---

**From:** Reisner, Bob (DEQ)  
**Sent:** Tuesday, February 02, 2016 3:01 PM  
**To:** Armstrong, Mike (DTMB) <[armstrongm@michigan.gov](mailto:armstrongm@michigan.gov)>  
**Subject:** RE: Quote for Mass Mailing Job for Michigan Underground Storage Tank Authority

Do we have the copies made and send those as well along with the envelopes?

---

**From:** Armstrong, Mike (DTMB)  
**Sent:** Tuesday, February 02, 2016 2:42 PM  
**To:** Reisner, Bob (DEQ)  
**Subject:** RE: Quote for Mass Mailing Job for Michigan Underground Storage Tank Authority

Please complete the attached form and return to the e-mail address on the bottom of the form.

Send materials to Mailing Services, GSB

Let me know if you have any questions.

---

**From:** Reisner, Bob (DEQ)  
**Sent:** Tuesday, February 02, 2016 11:33 AM  
**To:** Armstrong, Mike (DTMB) <[armstrongm@michigan.gov](mailto:armstrongm@michigan.gov)>  
**Subject:** RE: Quote for Mass Mailing Job for Michigan Underground Storage Tank Authority

Hi Mike,



I just got the envelopes. We would like to have you do the mailing.

The accounting codes are Index 17620 and PCA 10060.

Please let me know how to proceed.

Thank you

---

**From:** Armstrong, Mike (DTMB)  
**Sent:** Friday, January 29, 2016 8:41 AM  
**To:** Doyle, James (DTMB)  
**Cc:** Reisner, Bob (DEQ)  
**Subject:** RE: Quote for Mass Mailing Job for Michigan Underground Storage Tank Authority

Attached is a quote for the processing and mailing of this job.

Let me know if you have any questions.

---

**From:** DTMB-Mail-Services  
**Sent:** Friday, January 29, 2016 8:09 AM  
**To:** Armstrong, Mike (DTMB) <[armstrongm@michigan.gov](mailto:armstrongm@michigan.gov)>; Doyle, James (DTMB) <[DoyleJ1@michigan.gov](mailto:DoyleJ1@michigan.gov)>  
**Cc:** Reisner, Bob (DEQ) <[REISNERR@michigan.gov](mailto:REISNERR@michigan.gov)>  
**Subject:** FW: Quote for Mass Mailing Job for Michigan Underground Storage Tank Authority

Mike and Jim, could you please help Bob with his questions in email below.

Thanks, Dave

---

**From:** Reisner, Bob (DEQ)  
**Sent:** Friday, January 29, 2016 7:41 AM  
**To:** DTMB-Mail-Services <[DTMB-Mail-Services@michigan.gov](mailto:DTMB-Mail-Services@michigan.gov)>  
**Subject:** Quote for Mass Mailing Job for Michigan Underground Storage Tank Authority

Hello,

We plan on sending the attached letter (no address block or date needed) to each of the Petroleum Underground Storage Tank owners and operators listed as "Addressee" on the attached spreadsheet. There are approximately 4,000 addressees. We would need to have mailing labels made and the letters sent. We would be providing our Division-specific envelopes.

I am looking for the process to follow to potentially have this done through DTMB. Is there a quote involved etc....?

Please let me know at your convenience.

Thank you

*Robert Reisner, Administrator  
Michigan Underground Storage Tank Authority*

*Administration Division  
Department of Environmental Quality  
(517) 284-5141*

---

**From:** Armstrong, Mike (DTMB)  
**Sent:** Tuesday, February 09, 2016 12:23 PM  
**To:** Edgley, Leanne (DTMB)  
**Subject:** FW: 7611611253 Quote for Mass Mailing Job for Michigan Underground Storage Tank Authority  
**Attachments:** Active UST Owner List.xlsx

---

**From:** Reisner, Bob (DEQ)  
**Sent:** Tuesday, February 09, 2016 11:34 AM  
**To:** Armstrong, Mike (DTMB) <armstrongm@michigan.gov>  
**Subject:** RE: 7611611253 Quote for Mass Mailing Job for Michigan Underground Storage Tank Authority

See attached.

Thanks

---

**From:** Armstrong, Mike (DTMB)  
**Sent:** Tuesday, February 09, 2016 11:27 AM  
**To:** Reisner, Bob (DEQ)  
**Subject:** RE: 7611611253 Quote for Mass Mailing Job for Michigan Underground Storage Tank Authority

I have the letters, is there an address file for this job?

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**From:** Reisner, Bob (DEQ)  
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Hi Mike,

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My letters are to Underground Storage Tank owners and operators. The letters should come to you from printing services and I put the envelopes in ID mail today. Just want to make sure the jobs don't get crossed-up.

Thanks for all of your efforts.

---

**From:** DTMB-Mail-Services  
**Sent:** Tuesday, February 09, 2016 9:05 AM  
**To:** Armstrong, Mike (DTMB); DTMB-Mail-Services; Reisner, Bob (DEQ)  
**Cc:** Armstrong, Mike (DTMB); Doyle, James (DTMB)  
**Subject:** RE:7611611253 Quote for Mass Mailing Job for Michigan Underground Storage Tank Authority

Order received. See attached for your work order number. Please use this number on any and all materials that are sent related to this order.

Furthermore, the Mailing Order System will be generating an automatic e-mail informing you that a postal account number has been assigned. This is for a new automated billing system. You do not need to do anything further.

Please use the new 530 form that can be found on our web site.

<http://inside.michigan.gov/wr/maildelivery/Documents/DTMB-0530%20Requisition%20For%20Service.aspx>

If you have questions on your order please call Jim Doyle at 517-636-4685 or 517-322-1899. Thank you.



**HELP. CONNECT. SOLVE.**

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**From:** Armstrong, Mike (DTMB)  
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**Subject:** FW: Quote for Mass Mailing Job for Michigan Underground Storage Tank Authority

---

**From:** Reisner, Bob (DEQ)  
**Sent:** Tuesday, February 09, 2016 7:47 AM  
**To:** Armstrong, Mike (DTMB) <[armstrongm@michigan.gov](mailto:armstrongm@michigan.gov)>  
**Subject:** RE: Quote for Mass Mailing Job for Michigan Underground Storage Tank Authority

Please see attached.

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Please let me know how to get the envelopes to you and we'll take care of it right away.

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**To:** Armstrong, Mike (DTMB)

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**Sent:** Wednesday, February 03, 2016 8:28 AM

**To:** Reisner, Bob (DEQ)

**Subject:** RE: Quote for Mass Mailing Job for Michigan Underground Storage Tank Authority

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**From:** Reisner, Bob (DEQ)

**Sent:** Wednesday, February 03, 2016 7:42 AM

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**From:** Armstrong, Mike (DTMB)

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**To:** Reisner, Bob (DEQ)

**Subject:** RE: Quote for Mass Mailing Job for Michigan Underground Storage Tank Authority

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**From:** Reisner, Bob (DEQ)

**Sent:** Tuesday, February 02, 2016 3:41 PM

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**Sent:** Friday, January 29, 2016 8:41 AM

**To:** Doyle, James (DTMB)

**Cc:** Reisner, Bob (DEQ)

**Subject:** RE: Quote for Mass Mailing Job for Michigan Underground Storage Tank Authority

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**To:** Armstrong, Mike (DTMB) <[armstrongm@michigan.gov](mailto:armstrongm@michigan.gov)>; Doyle, James (DTMB) <[Doylej1@michigan.gov](mailto:Doylej1@michigan.gov)>

**Cc:** Reisner, Bob (DEQ) <[REISNERR@michigan.gov](mailto:REISNERR@michigan.gov)>

**Subject:** FW: Quote for Mass Mailing Job for Michigan Underground Storage Tank Authority

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**Sent:** Friday, January 29, 2016 7:41 AM

**To:** DTMB-Mail-Services <[DTMB-Mail-Services@michigan.gov](mailto:DTMB-Mail-Services@michigan.gov)>

**Subject:** Quote for Mass Mailing Job for Michigan Underground Storage Tank Authority

Hello,

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Please let me know at your convenience.

Thank you

*Robert Reisner, Administrator  
Michigan Underground Storage Tank Authority  
Administration Division  
Department of Environmental Quality  
(517) 284-5141*

---

**From:** Armstrong, Mike (DTMB)  
**Sent:** Wednesday, February 10, 2016 3:11 PM  
**To:** Best, Bradley (DTMB)  
**Subject:** FW: Flint Project

---

**From:** Smith, Carol (DEQ)  
**Sent:** Wednesday, February 10, 2016 3:00 PM  
**To:** Armstrong, Mike (DTMB) <[armstrongm@michigan.gov](mailto:armstrongm@michigan.gov)>  
**Cc:** Hampton, Kristen (DTMB) <[HamptonK@michigan.gov](mailto:HamptonK@michigan.gov)>  
**Subject:** RE: Flint Project

You are receiving a second copy of your drinking water report. This copy shows the results in parts per billion and has information on what the results mean.

Carol Smith  
MDEQ Laboratory  
Organic Unit Manager  
517-335-9550  
[smithc@michigan.gov](mailto:smithc@michigan.gov)

---

**From:** Armstrong, Mike (DTMB)  
**Sent:** Tuesday, February 09, 2016 12:32 PM  
**To:** Smith, Carol (DEQ); Hagerman, Lisa (DEQ); Pieper, Julia (DEQ); Shane, Kirby (DEQ)  
**Cc:** Goodine, Tom (DTMB); Wilcox, Candra (DEQ); Hampton, Kristen (DTMB); Millimaki, Shelly (DTMB)  
**Subject:** Flint Project

Attached is the DTMB 530, please review and let me know if there are any changes needed.

DTMB contact information

Tom Goodine, Manager, Mailing Services  
[goodinet@michigan.gov](mailto:goodinet@michigan.gov)  
322-6469  
Mike Armstrong, Supervisor, Mailing Services  
[armstrongm@michigan.gov](mailto:armstrongm@michigan.gov)  
322-6984

Shelly Millimaki, Supervisor, Delivery Services  
[millimackis@michigan.gov](mailto:millimackis@michigan.gov)  
322-6788

Chris Murphy, Supervisor, Delivery Services  
[murphyc2@michigan.gov](mailto:murphyc2@michigan.gov)  
322-5116

Kristen Hampton, Manager, Printing Services  
[hamptonk@michigan.gov](mailto:hamptonk@michigan.gov)



322-5488

Mike Armstrong

Logistics & Operational Support, Mailing Services

Department of Technology, Management & Budget

[armstrongm@michigan.gov](mailto:armstrongm@michigan.gov)

517-322-6984



---

**From:** Armstrong, Mike (DTMB)  
**Sent:** Wednesday, February 10, 2016 3:24 PM  
**To:** Smith, Carol (DEQ)  
**Subject:** FW: Flint Project  
**Attachments:** Flint.PDF  
  
**Importance:** High

Will this work for you.

---

**From:** Best, Bradley (DTMB)  
**Sent:** Wednesday, February 10, 2016 3:21 PM  
**To:** Armstrong, Mike (DTMB) <[armstrongm@michigan.gov](mailto:armstrongm@michigan.gov)>  
**Subject:** RE: Flint Project

---

**From:** Armstrong, Mike (DTMB)  
**Sent:** Wednesday, February 10, 2016 3:11 PM  
**To:** Best, Bradley (DTMB) <[bestb1@michigan.gov](mailto:bestb1@michigan.gov)>  
**Subject:** FW: Flint Project

---

**From:** Smith, Carol (DEQ)  
**Sent:** Wednesday, February 10, 2016 3:00 PM  
**To:** Armstrong, Mike (DTMB) <[armstrongm@michigan.gov](mailto:armstrongm@michigan.gov)>  
**Cc:** Hampton, Kristen (DTMB) <[HamptonK@michigan.gov](mailto:HamptonK@michigan.gov)>  
**Subject:** RE: Flint Project

You are receiving a second copy of your drinking water report. This copy shows the results in parts per billion and has information on what the results mean.

Carol Smith  
MDEQ Laboratory  
Organic Unit Manager  
517-335-9550  
[smithc@mi.gov](mailto:smithc@mi.gov)

---

**From:** Armstrong, Mike (DTMB)  
**Sent:** Tuesday, February 09, 2016 12:32 PM  
**To:** Smith, Carol (DEQ); Hagerman, Lisa (DEQ); Pieper, Julia (DEQ); Shane, Kirby (DEQ)  
**Cc:** Goodine, Tom (DTMB); Wilcox, Candra (DEQ); Hampton, Kristen (DTMB); Millimaki, Shelly (DTMB)  
**Subject:** Flint Project

Attached is the DTMB 530, please review and let me know if there are any changes needed.

## DTMB contact information

Tom Goodine, Manager, Mailing Services

[goodinet@michigan.gov](mailto:goodinet@michigan.gov)

322-6469

Mike Armstrong, Supervisor, Mailing Services

[armstrongm@michigan.gov](mailto:armstrongm@michigan.gov)

322-6984

Shelly Millimaki, Supervisor, Delivery Services

[millimackis@michigan.gov](mailto:millimackis@michigan.gov)

322-6788

Chris Murphy, Supervisor, Delivery Services

[murphyc2@michigan.gov](mailto:murphyc2@michigan.gov)

322-5116

Kristen Hampton, Manager, Printing Services

[hamptonk@michigan.gov](mailto:hamptonk@michigan.gov)

322-5488

Mike Armstrong

Logistics & Operational Support, Mailing Services

Department of Technology, Management & Budget

[armstrongm@michigan.gov](mailto:armstrongm@michigan.gov)

517-322-6984



**HELP. CONNECT. SOLVE.**

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**From:** Armstrong, Mike (DTMB)  
**Sent:** Wednesday, February 10, 2016 3:49 PM  
**To:** Pieper, Julia (DEQ); Smith, Carol (DEQ)  
**Cc:** Hampton, Kristen (DTMB)  
**Subject:** RE: Flint Project

We will have the insert as approved printed on yellow stock ready in morning for processing.

---

**From:** Pieper, Julia (DEQ)  
**Sent:** Wednesday, February 10, 2016 3:32 PM  
**To:** Armstrong, Mike (DTMB) <[armstrongm@michigan.gov](mailto:armstrongm@michigan.gov)>  
**Subject:** RE: Flint Project

This is fine. Thanks for your help.

Julia Pieper  
Drinking Water Coordinator  
Organic Sub-Unit Manager  
DEQ-RRD-Laboratory Services  
[pieperj2@michigan.gov](mailto:pieperj2@michigan.gov)  
(517)-335-8076 phone  
(517)-335-8562 fax

---

**From:** Armstrong, Mike (DTMB)  
**Sent:** Wednesday, February 10, 2016 3:30 PM  
**To:** Pieper, Julia (DEQ)  
**Subject:** FW: Flint Project

---

**From:** Best, Bradley (DTMB)  
**Sent:** Wednesday, February 10, 2016 3:21 PM  
**To:** Armstrong, Mike (DTMB) <[armstrongm@michigan.gov](mailto:armstrongm@michigan.gov)>  
**Subject:** RE: Flint Project

---

**From:** Armstrong, Mike (DTMB)  
**Sent:** Wednesday, February 10, 2016 3:11 PM  
**To:** Best, Bradley (DTMB) <[bestb1@michigan.gov](mailto:bestb1@michigan.gov)>  
**Subject:** FW: Flint Project

---

**From:** Smith, Carol (DEQ)  
**Sent:** Wednesday, February 10, 2016 3:00 PM  
**To:** Armstrong, Mike (DTMB) <[armstrongm@michigan.gov](mailto:armstrongm@michigan.gov)>

**Cc:** Hampton, Kristen (DTMB) <[HamptonK@michigan.gov](mailto:HamptonK@michigan.gov)>

**Subject:** RE: Flint Project

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Carol Smith  
MDEQ Laboratory  
Organic Unit Manager  
517-335-9550  
[smithc@mi.gov](mailto:smithc@mi.gov)

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**From:** Armstrong, Mike (DTMB)

**Sent:** Tuesday, February 09, 2016 12:32 PM

**To:** Smith, Carol (DEQ); Hagerman, Lisa (DEQ); Pieper, Julia (DEQ); Shane, Kirby (DEQ)

**Cc:** Goodine, Tom (DTMB); Wilcox, Candra (DEQ); Hampton, Kristen (DTMB); Millimaki, Shelly (DTMB)

**Subject:** Flint Project

Attached is the DTMB 530, please review and let me know if there are any changes needed.

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Tom Goodine, Manager, Mailing Services

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[murphyc2@michigan.gov](mailto:murphyc2@michigan.gov)

322-5116

Kristen Hampton, Manager, Printing Services

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322-5488

Mike Armstrong

Logistics & Operational Support, Mailing Services

Department of Technology, Management & Budget

[armstrongm@michigan.gov](mailto:armstrongm@michigan.gov)

517-322-6984



HELP. CONNECT. SOLVE.

---

**From:** Armstrong, Mike (DTMB)  
**Sent:** Friday, February 19, 2016 8:28 AM  
**To:** Hausler, Jeanne (MDARD)  
**Subject:** RE: ServSafe

Thank you for the info I just wanted to make sure I didn't miss something.

---

**From:** Hausler, Jeanne (MDARD)  
**Sent:** Friday, February 19, 2016 8:17 AM  
**To:** Armstrong, Mike (DTMB)  
**Subject:** Re: ServSafe

Hi, Mike,

I apologize for the confusion. It is a job we need you to address and mail. Our admin support person received the mailing list from our licensing unit but it was a mess. She has been working on cleaning it up, but she has been pulled into the Flint Water Response. She has made progress but it has taken a lot longer than expected. She also has the form completed. She should have everything ready in the next few business days.

Thank you for checking.

Sent from my iPhone

On Feb 19, 2016, at 7:22 AM, Armstrong, Mike (DTMB) <[armstrongm@michigan.gov](mailto:armstrongm@michigan.gov)> wrote:

I received 26,000 ServSafe postcards and do not see an order for them. If this is a job for us to do I will need an address file and a completed DTMB530 (attached).

Let me know if you have any questions.

<530 Requisition For Service.dot>

**Department of Technology, Management & Budget  
Financial Services**

**REQUEST FOR PURCHASE ORDERS OR DIRECT VOUCHERS**

**CHECK BOX FOR DV OR REQUISITION/PURCHASE ORDER**

☐ **Direct Voucher – Attach Invoice**

**Date: 1/13/2016**

☐ **Requisition/Purchase Order – Attach Quote(s)**

<b>Agency Contact:</b>		<b>Phone #</b>	
Steve Rigg		517-284-7043	
<b>Division Name:</b>		<b>Title of Work/Project:</b>	
DTMB		Supplies for Flint	
<b>Vendor:</b>	Home Depot – David Khanuja	<b>Index #</b>	
<b>Email Address:</b>	David_Khanuja@homedepot.com	<b>Ship To:</b>	Genesee County Community Action Resource Department 2727 Lippincott Blvd. Flint, MI 48507
<b>Street Address:</b>	Home Depot U.S.A. Inc Home Depot 2455 Paces Ferry Rd. – Floor D15 Atlanta, GA 30339-4024		Matt Purcell 810-762-4922 mpurcell@co.genesee.mi.us

***ALL Areas Must Be Completed***

**Description of Purchase:**

**This is for the purchase of items necessary to support the efforts of the State of Emergency that was declared in the City of Flint.**

**Brita faucet water filters and replacement cartridges.  
PUR faucet water filters and replacement cartridges.  
Bottled water.  
Plumbing materials.**

**Comments:**

**APPROVALS REQUIRED:**

<b>TOTAL COST:</b>	<b>\$4,217,214.45</b>
------------------------	-----------------------

**\$0-\$2,500** (Can be paid on Direct Voucher)

Supervisor's Signature: \_\_\_\_\_

**\$2,501-\$10,000** (Needs 3 quotes for Purchase Order)

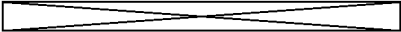
Manager's Signature: \_\_\_\_\_

**\$10,001-\$24,999** (Needs specifications to post on Buy4Michigan)

Division Director's Signature: \_\_\_\_\_



Message

**From:** Ballard, Denise (DTMB) [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=49B74C76E38A4BA4A9133560034D6880-BALLARD DENICE]  
**Sent:** 1/14/2016 6:13:39 PM  
**To:**   
**Subject:** FW: Volunteer Opportunity in Flint

fyi

**From:** State of Michigan [mailto:MISOM@govsubscriptions.michigan.gov]  
**Sent:** Thursday, January 14, 2016 5:22 PM  
**To:** Ballard, Denise (DTMB) <ballardd@michigan.gov>  
**Subject:** Volunteer Opportunity in Flint



The State Emergency Operations Center (SEOC) is coordinating a response to the ongoing health and safety issues in the city of Flint's drinking water. Teams from the Michigan State Police, Genesee County Sheriff's Department, Michigan Department of Health and Human Services, and volunteer organizations have been delivering bottled water, water filters, replacement cartridges and water testing kits at homes in the city of Flint since Tuesday.

To help with this critical work, the SEOC is looking for volunteers to expand this effort and continue this distribution during the upcoming holiday weekend. Teams are being assembled for shifts on Saturday, January 16; Sunday, January 17; and Monday, January 18, 2016. If you are interested in volunteering your time for this critical work, please complete the information in one of the attached surveys (depending on which day you are volunteering).

To volunteer on Saturday, January 16, <https://www.surveymonkey.com/r/28NVJBL>

To volunteer on Sunday, January 17, <https://www.surveymonkey.com/r/26NMJJK>

To volunteer on Monday, January 18, <https://www.surveymonkey.com/r/26P7P5G>

Volunteers will begin their assignment at the Local Emergency Operations Center located in the Genesee County Administration Building located at 1101 Beach St, Flint at 9 a.m. and end by 4 p.m. Parking is available at the corner of Beach Street and 8th Street. Lunch will be provided. This is strictly a volunteer effort, as all three days will be unpaid. Volunteers are responsible for their own transportation; mileage reimbursement for personal vehicles is not authorized. Volunteers should

dress for working outdoors and wear foot attire appropriate for walking.

This opportunity is for state employees and their immediate family members 16 years of age or older only, others looking to assist should volunteer through the American Red Cross in Flint. The volunteer coordination center for the Red Cross is located at 1401 S. Grand Traverse, Flint, MI. They are open from 9 a.m. to 7 p.m.

For more information on the state's response efforts, visit [www.michigan.gov/flintwater](http://www.michigan.gov/flintwater).

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This e-mail was sent to [ballardd@michigan.gov](mailto:ballardd@michigan.gov) using GovDelivery on behalf of: the State of Michigan, 111 S. Capitol Ave., Lansing, MI. *You are receiving this message because you are a State of Michigan employee.*

---

**From:** State of Michigan <MISOM@govsubscriptions.michigan.gov>  
**Sent:** Friday, January 22, 2016 4:28 PM  
**To:** Ballard, Denice (DTMB)  
**Subject:** Flint Volunteer Efforts



Dear State Employees,

Gov. Rick Snyder and I want to thank everyone who donated their time during the holiday weekend to deliver bottled water, water filters, replacement cartridges and water testing kits to families in the city of Flint. We are working hard to ensure all residents are provided with the safe water resources they need, and each donation and hour of your time volunteered goes a long way.

For employees who would like to help the residents of Flint, there are several opportunities to do so. Please visit [www.helpforflint.com](http://www.helpforflint.com) to learn how you can help.

For additional information and updates, visit [www.michigan.gov/flintwater](http://www.michigan.gov/flintwater).

Again, thank you for all your support.

Sincerely, Mike Zimmer  
Office of Good Government Director  
Dept. of Licensing and Regulatory Affairs Director

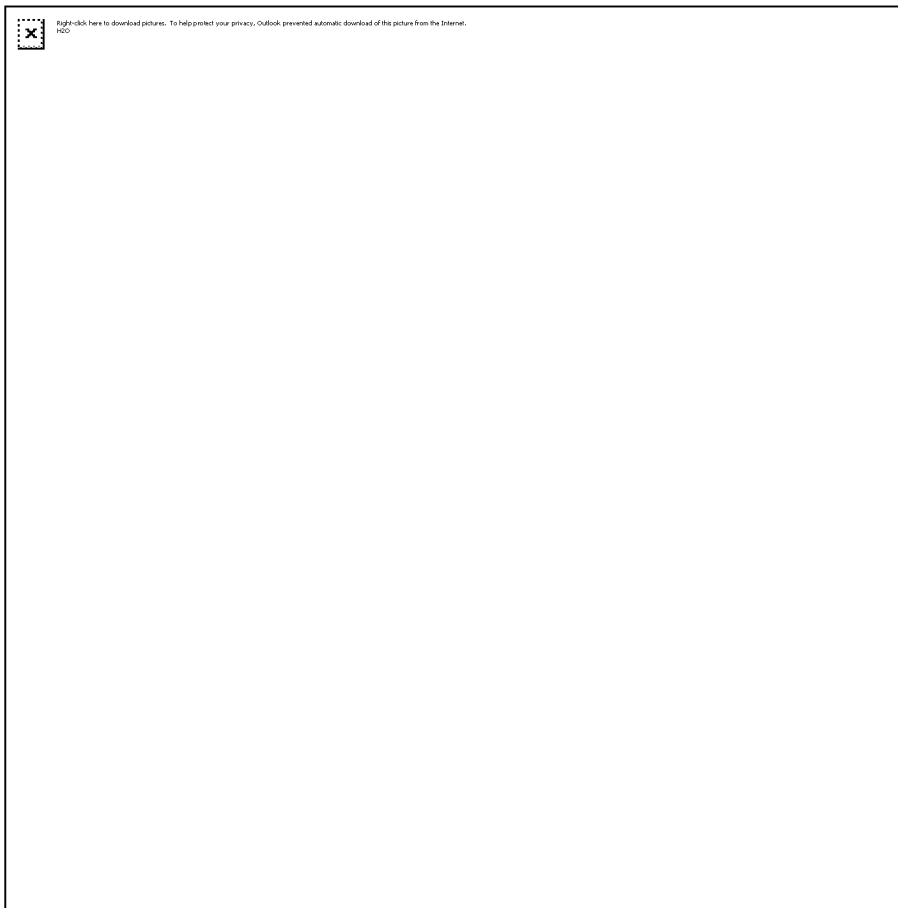
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**From:** Dept. Technology, Management & Budget <dtmb@govsubscriptions.michigan.gov>  
**Sent:** Tuesday, January 26, 2016 8:39 AM  
**To:** Ballard, Denice (DTMB)  
**Subject:** Contributing time, muscle and money



During this month's Martin Luther King Jr. holiday weekend, some state employees turned their "day off" into a "day on" in Flint. There, they delivered bottled water, water filters, replacement cartridges and water testing kits to families. The volunteers joined other Michiganders, turning Dr. King's birthday observance into a day of service.



Mike Zimmer, director of the Office of Good Government and the Department of Licensing and Regulatory Affairs, has shared a link – [www.helpforflint.com](http://www.helpforflint.com) – that offers other opportunities to contribute time, muscle and money to bring clean drinking water to the community. Here in DTMB, some of our employees didn't wait for an invitation to lend a hand. Office of Retirement Services staff contributed funds that were used to buy 31 cases and 23 gallons of water, which a local organization transported to Flint.

Autumn Hubbard, Ambrea Mack and Sarah Esquivel, who are in the photo at the left, nearly emptied the shelves at their local grocery store. Thanks for your efforts.

everyone.

Now work.

Last week, I signed a new policy that formalizes the annual employee review process and sets expectations for employees and managers. [Administrative Policy 200.37](#) establishes consistent standards for implementing performance plans and reviews. Some of the standards are practices we have followed for years. Others are new. Some of particular note include:

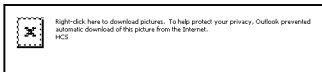
- The mandatory use of HRMN
- A standard Feb. 1-Jan. 31 rating period for all employees
- An Individual Development Plan that specifies training or development programs for each employee
- Competencies and objectives that align to DTMB goals or scorecard metrics
- Consequences for managers and supervisors who do not complete the review process as required

A fundamental role of each DTMB manager or supervisor is to provide employees with direction and feedback on their performance. Employees also are expected to take an active role in pursuing professional development opportunities and achieving their competencies and objectives. I encourage you to review the new policy and talk with your manager or supervisor if you have questions. Of course, I welcome your questions and input as well. Please send your comments and ideas to me at [behend@michigan.gov](mailto:behend@michigan.gov).

I know these have been busy weeks for many of you as you take on additional responsibilities and work hard to provide resources and services for our customers and citizens across the state. Please know that your hard work has not gone unnoticed. Thank you for everything you do, every day.

Have a great week,

David



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The Department of Technology, Management and Budget

You are receiving this email because you are an employee of the Department of Technology, Management and Budget. If you have questions about your subscription, please contact [DTMB-Communications@michigan.gov](mailto:DTMB-Communications@michigan.gov).

---

This email was sent to [baltardd@michigan.gov](mailto:baltardd@michigan.gov) using GovDelivery, on behalf of DTMB · Lewis Cass Building · 520 South Walnut Street · Lansing, MI 48933 · 517-373-1004

---

**From:** Telesz, Robert (DTMB)  
**Sent:** Tuesday, January 26, 2016 4:03 PM  
**To:** Ballard, Denice (DTMB)  
**Subject:** RE: 071S6600001

Thank you Denice!

I will send an email to Dwight letting him know about both CS138's.

---

**From:** Ballard, Denice (DTMB)  
**Sent:** Tuesday, January 26, 2016 3:57 PM  
**To:** Telesz, Robert (DTMB) <[teleszr1@michigan.gov](mailto:teleszr1@michigan.gov)>  
**Subject:** RE: 071S6600001

Approved. Let's wait to notify Dwight until the emergency CS138 for Flint is also in his approval path. Thanks!

---

**From:** Telesz, Robert (DTMB)  
**Sent:** Tuesday, January 26, 2016 12:16 PM  
**To:** Ballard, Denice (DTMB) <[ballardd@michigan.gov](mailto:ballardd@michigan.gov)>  
**Subject:** 071S6600001

Hi Denice,

CS138, 071S6600001, is in your approval path. Can you please approve it when you have a moment.

Thanks Denice!!

Thanks,  
Rob Telesz  
DTMB -- Financial Services  
Office (517) 373-2394  
Fax (517) 241-4856  
Email: [teleszr1@michigan.gov](mailto:teleszr1@michigan.gov)



**HELP. CONNECT. SOLVE.**

---

**From:** Telesz, Robert (DTMB)  
**Sent:** Tuesday, January 26, 2016 4:07 PM  
**To:** Thomas, Dwight (DTMB)  
**Cc:** Ballard, Denice (DTMB)  
**Subject:** CS138's in Approval Path

**Importance:** High

Good afternoon Dwight,

Please review and approve CS138, 071S6600046, for after-hours armed security services requested by Michigan State Police to safeguard the supplies needed to support the State of Emergency Operations in Flint.

Could you also please review and approve CS138, 071S6600001, for building occupancy cost allocation plans.

Thanks Dwight!

Have a good evening!!!

---

**From:** Ballard, Denice (DTMB)  
**Sent:** Tuesday, January 26, 2016 3:50 PM  
**To:** Telesz, Robert (DTMB) <[teleszr1@michigan.gov](mailto:teleszr1@michigan.gov)>  
**Subject:** CS138 for Flint State of Emergency Operations  
**Importance:** High

Hi Rob,

Please review and approve CS138, 071S6600046, for after-hours armed security services requested by Michigan State Police to safeguard the supplies needed to support the State of Emergency Operations in Flint.

Please notify Dwight once the CS138 is in his approval path. Thank you!

Denice Ballard  
Financial Services – Delegated Procurement  
Department of Technology, Management & Budget  
[ballarddd@michigan.gov](mailto:ballarddd@michigan.gov)  
517.373.7567  
Try our **NEW** online bidding website: [www.buy4michigan.com](http://www.buy4michigan.com)



HELP. CONNECT. SOLVE.

---

**From:** Telesz, Robert (DTMB)  
**Sent:** Thursday, January 28, 2016 8:33 AM  
**To:** Thomas, Dwight (DTMB)  
**Cc:** Ballard, Denice (DTMB)  
**Subject:** FW: CS138's in Approval Path

**Importance:** High

Good morning Dwight,

Please review and approve CS138, 071S6600046, for after-hours armed security services requested by Michigan State Police to safeguard the supplies needed to support the State of Emergency Operations in Flint.

Could you also please review and approve CS138, 071S6600001, for building occupancy cost allocation plans.

Thanks Dwight!

Have a good day!!!

---

**From:** Telesz, Robert (DTMB)  
**Sent:** Tuesday, January 26, 2016 4:07 PM  
**To:** Thomas, Dwight (DTMB) <[ThomasD??@michigan.gov](mailto:ThomasD??@michigan.gov)>  
**Cc:** Ballard, Denice (DTMB) <[ballardd@michigan.gov](mailto:ballardd@michigan.gov)>  
**Subject:** CS138's in Approval Path  
**Importance:** High

Good afternoon Dwight,

Please review and approve CS138, 071S6600046, for after-hours armed security services requested by Michigan State Police to safeguard the supplies needed to support the State of Emergency Operations in Flint.

Could you also please review and approve CS138, 071S6600001, for building occupancy cost allocation plans.

Thanks Dwight!

Have a good evening!!!

---

**From:** Ballard, Denice (DTMB)  
**Sent:** Tuesday, January 26, 2016 3:50 PM  
**To:** Telesz, Robert (DTMB) <[teleszr1@michigan.gov](mailto:teleszr1@michigan.gov)>  
**Subject:** CS138 for Flint State of Emergency Operations  
**Importance:** High

Hi Rob,



Please review and approve CS138, 071S6600046, for after-hours armed security services requested by Michigan State Police to safeguard the supplies needed to support the State of Emergency Operations in Flint.

Please notify Dwight once the CS138 is in his approval path. Thank you!

Denice Ballard  
Financial Services – Delegated Procurement  
Department of Technology, Management & Budget  
[ballardd@michigan.gov](mailto:ballardd@michigan.gov)  
517.373.7567  
Try our **NEW** online bidding website: [www.buy4michigan.com](http://www.buy4michigan.com)

**BTMB**  
**HELP. CONNECT. SOLVE.**

---

**From:** Thomas, Dwight (DTMB)  
**Sent:** Thursday, January 28, 2016 9:18 AM  
**To:** Telesz, Robert (DTMB)  
**Cc:** Ballard, Denice (DTMB)  
**Subject:** RE: CS138's in Approval Path

Good morning all,

All CS-138's have been processed. Have a great day.

---

**From:** Telesz, Robert (DTMB)  
**Sent:** Thursday, January 28, 2016 8:33 AM  
**To:** Thomas, Dwight (DTMB)  
**Cc:** Ballard, Denice (DTMB)  
**Subject:** FW: CS138's in Approval Path  
**Importance:** High

Good morning Dwight,

Please review and approve CS138, 071S6600046, for after-hours armed security services requested by Michigan State Police to safeguard the supplies needed to support the State of Emergency Operations in Flint.

Could you also please review and approve CS138, 071S6600001, for building occupancy cost allocation plans.

Thanks Dwight!

Have a good day!!!

---

**From:** Telesz, Robert (DTMB)  
**Sent:** Tuesday, January 26, 2016 4:07 PM  
**To:** Thomas, Dwight (DTMB) <[ThomasD22@michigan.gov](mailto:ThomasD22@michigan.gov)>  
**Cc:** Ballard, Denice (DTMB) <[ballardd@michigan.gov](mailto:ballardd@michigan.gov)>  
**Subject:** CS138's in Approval Path  
**Importance:** High

Good afternoon Dwight,

Please review and approve CS138, 071S6600046, for after-hours armed security services requested by Michigan State Police to safeguard the supplies needed to support the State of Emergency Operations in Flint.

Could you also please review and approve CS138, 071S6600001, for building occupancy cost allocation plans.

Thanks Dwight!

Have a good evening!!!

---

**From:** Ballard, Denice (DTMB)  
**Sent:** Tuesday, January 26, 2016 3:50 PM

**To:** Telesz, Robert (DTMB) <[teleszr1@michigan.gov](mailto:teleszr1@michigan.gov)>  
**Subject:** CS138 for Flint State of Emergency Operations  
**Importance:** High

Hi Rob,

Please review and approve CS138, 071S6600046, for after-hours armed security services requested by Michigan State Police to safeguard the supplies needed to support the State of Emergency Operations in Flint.

Please notify Dwight once the CS138 is in his approval path. Thank you!

Denice Ballard  
Financial Services – Delegated Procurement  
Department of Technology, Management & Budget  
[ballardd@michigan.gov](mailto:ballardd@michigan.gov)  
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**DTMB**  
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---

**From:** Telesz, Robert (DTMB)  
**Sent:** Thursday, January 28, 2016 9:27 AM  
**To:** Thomas, Dwight (DTMB)  
**Cc:** Ballard, Denice (DTMB)  
**Subject:** RE: CS138's in Approval Path

Thank you Dwight!

---

**From:** Thomas, Dwight (DTMB)  
**Sent:** Thursday, January 28, 2016 9:18 AM  
**To:** Telesz, Robert (DTMB) <[teleszr1@michigan.gov](mailto:teleszr1@michigan.gov)>  
**Cc:** Ballard, Denice (DTMB) <[ballardd@michigan.gov](mailto:ballardd@michigan.gov)>  
**Subject:** RE: CS138's in Approval Path

Good morning all,

All CS-138's have been processed. Have a great day.

---

**From:** Telesz, Robert (DTMB)  
**Sent:** Thursday, January 28, 2016 8:33 AM  
**To:** Thomas, Dwight (DTMB)  
**Cc:** Ballard, Denice (DTMB)  
**Subject:** FW: CS138's in Approval Path  
**Importance:** High

Good morning Dwight,

Please review and approve CS138, 071S6600046, for after-hours armed security services requested by Michigan State Police to safeguard the supplies needed to support the State of Emergency Operations in Flint.

Could you also please review and approve CS138, 071S6600001, for building occupancy cost allocation plans.

Thanks Dwight!

Have a good day!!!

---

**From:** Telesz, Robert (DTMB)  
**Sent:** Tuesday, January 26, 2016 4:07 PM  
**To:** Thomas, Dwight (DTMB) <[ThomasD22@michigan.gov](mailto:ThomasD22@michigan.gov)>  
**Cc:** Ballard, Denice (DTMB) <[ballardd@michigan.gov](mailto:ballardd@michigan.gov)>  
**Subject:** CS138's in Approval Path  
**Importance:** High

Good afternoon Dwight,

Please review and approve CS138, 071S6600046, for after-hours armed security services requested by Michigan State Police to safeguard the supplies needed to support the State of Emergency Operations in Flint.

Could you also please review and approve CS138, 071S6600001, for building occupancy cost allocation plans.

Thanks Dwight!

Have a good evening!!!

---

**From:** Ballard, Denice (DTMB)  
**Sent:** Tuesday, January 26, 2016 3:50 PM  
**To:** Telesz, Robert (DTMB) <[teleszr1@michigan.gov](mailto:teleszr1@michigan.gov)>  
**Subject:** CS138 for Flint State of Emergency Operations  
**Importance:** High

Hi Rob,

Please review and approve CS138, 071S6600046, for after-hours armed security services requested by Michigan State Police to safeguard the supplies needed to support the State of Emergency Operations in Flint.

Please notify Dwight once the CS138 is in his approval path. Thank you!

Denice Ballard  
Financial Services – Delegated Procurement  
Department of Technology, Management & Budget  
[ballardd@michigan.gov](mailto:ballardd@michigan.gov)  
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**DTMB**  
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---

**From:** Spaniolo, Natalie (DTMB)  
**Sent:** Monday, February 01, 2016 3:46 PM  
**To:** Ballard, Denice (DTMB)  
**Subject:** Automatic reply: Flint Water Expenditure and Activity Tracking

Hello-

I will be out of the office until Monday, February 8th.

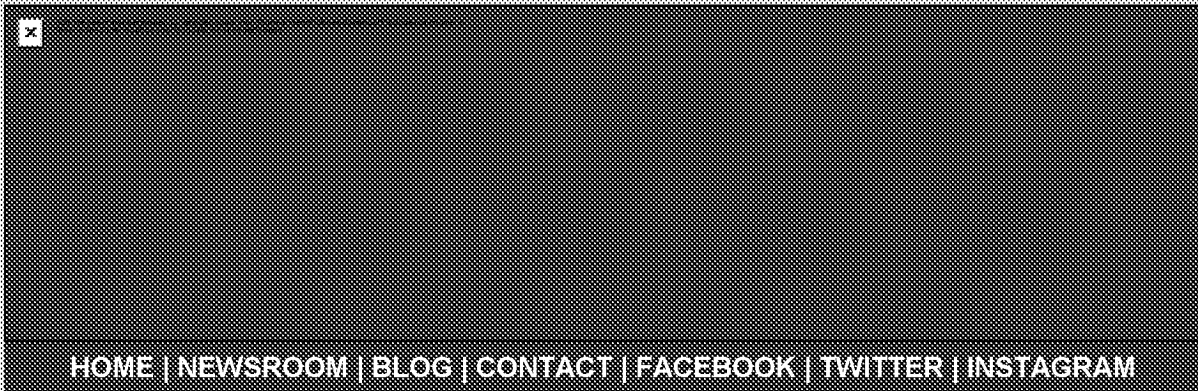
If this is an urgent matter please contact:

Lacey Wilke at [wilke@michigan.gov](mailto:wilke@michigan.gov) or 517 241-0023 (Monday-Thursday)

or Uday Malavia at [malavia@michigan.gov](mailto:malavia@michigan.gov) or 517 335-1567

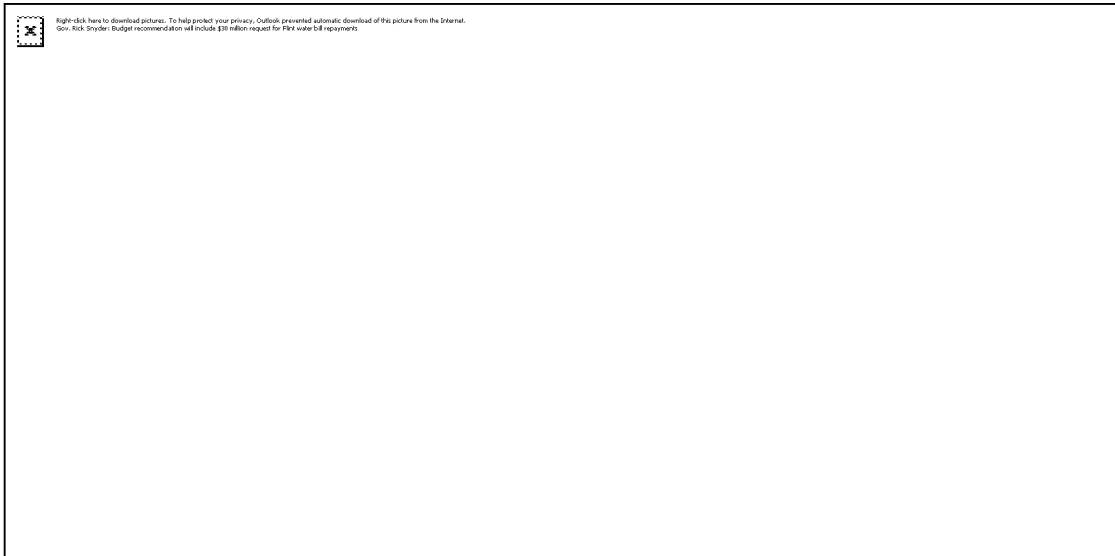
Thanks,  
Natalie  
517 373-3696

**From:** Governor's Office <governorsoffice@govsubscriptions.michigan.gov>  
**Sent:** Wednesday, February 03, 2016 6:01 PM  
**To:** Ballard, Denice (DTMB)  
**Subject:** "Flint residents should not have to pay for water they cannot drink"



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## Budget recommendation will include \$30 million request for Flint water bill repayments



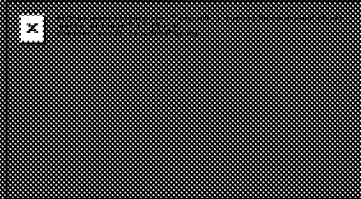
When Governor Rick Snyder presents his budget recommendation next Wednesday, Feb. 10, he will include a \$30 million request for the residents of Flint to keep their water service on and eliminate the need to pay for water they cannot completely trust to drink.

Under the governor's ask, the funding would enable the city of Flint to apply credits for customers on future bills. Estimates show water is roughly 47 percent of billing and sewer costs are around 53 percent. The credit would be applied to consumption usage (roughly 65 percent) of a resident's water portion of the bill, such as for bathing, drinking, cooking, and washing your hands. Residents still would be responsible for paying the sewer portion

of their water bills.

Professor Marc Edwards of Virginia Tech said, "This essentially refunds all the money associated with consumption or consumer use. I think it's an amazing gesture of common sense and good will and it corrects an injustice. I don't think there's a precedent for this. I feel so encouraged by the direction this is going."

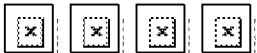
[Click here to learn more about the budget request.](#)



We spoke with Staff Sgt. Thomas Vega about the critical resources they're providing to Flint families every day. He also encouraged residents to pick up and return their water testing kits to Flint fire stations. Test results will be posted online at [www.mi.gov/flintwater](http://www.mi.gov/flintwater). **Click here to watch the video.**

[www.mi.gov/FlintWater](http://www.mi.gov/FlintWater) | [www.HelpForFlint.com](http://www.HelpForFlint.com)

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---

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---

**From:** Telesz, Robert (DTMB)  
**Sent:** Wednesday, February 10, 2016 3:56 PM  
**To:** Ballard, Denice (DTMB)  
**Subject:** RE: AOC for an Emergency CS138

Hi Denice,

I approved it. Please let me know if you would like for me to send an email to Dwight.

Thanks!

---

**From:** Ballard, Denice (DTMB)  
**Sent:** Wednesday, February 10, 2016 3:47 PM  
**To:** Telesz, Robert (DTMB) <[teleszr1@michigan.gov](mailto:teleszr1@michigan.gov)>  
**Subject:** AOC for an Emergency CS138  
**Importance:** High

Hi Rob,

Please approve the Advice of Change to 071S6600046 for afterhours armed guard services to patrol two warehouses where water supplies needed for Flint are being stored. We are adding a second warehouse location and an additional 28 days allowed by Civil Service for this emergency request.

Please let me know if you have any questions. Thank you!

Denice Ballard  
Financial Services – Delegated Procurement  
Department of Technology, Management & Budget  
[ballardd@michigan.gov](mailto:ballardd@michigan.gov)  
517.373.7567  
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---

**From:** Thomas, Dwight (DTMB)  
**Sent:** Thursday, February 11, 2016 9:13 AM  
**To:** Telesz, Robert (DTMB)  
**Cc:** Ballard, Denice (DTMB)  
**Subject:** RE: AOC for an Emergency CS138

All set, have a great day.

---

**From:** Telesz, Robert (DTMB)  
**Sent:** Wednesday, February 10, 2016 4:16 PM  
**To:** Thomas, Dwight (DTMB)  
**Cc:** Ballard, Denice (DTMB)  
**Subject:** FW: AOC for an Emergency CS138

Hey Dwight,

Please approve the Advice of Change to 071S6600046 for afterhours armed guard services to patrol two warehouses where water supplies needed for Flint are being stored. We are adding a second warehouse location and an additional 28 days allowed by Civil Service for this emergency request.

Thanks Dwight!

Thanks,  
Rob Telesz  
DTMB – Financial Services  
Office (517) 373-2394  
Fax (517) 241-4856  
Email: [teleszr1@michigan.gov](mailto:teleszr1@michigan.gov)



**HELP. CONNECT. SOLVE.**

---

**From:** Ballard, Denice (DTMB)  
**Sent:** Wednesday, February 10, 2016 3:47 PM  
**To:** Telesz, Robert (DTMB) <[teleszr1@michigan.gov](mailto:teleszr1@michigan.gov)>  
**Subject:** AOC for an Emergency CS138  
**Importance:** High

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Financial Services – Delegated Procurement  
Department of Technology, Management & Budget  
[ballardd@michigan.gov](mailto:ballardd@michigan.gov)  
517.373.7567  
Try our **NEW** online bidding website: [www.buy4michigan.com](http://www.buy4michigan.com)



**HELP. CONNECT. SOLVE.**

---

**From:** Telesz, Robert (DTMB)  
**Sent:** Thursday, February 11, 2016 9:17 AM  
**To:** Thomas, Dwight (DTMB)  
**Cc:** Ballard, Denice (DTMB)  
**Subject:** RE: AOC for an Emergency CS138

Thank you Dwight and you also have a great day!

---

**From:** Thomas, Dwight (DTMB)  
**Sent:** Thursday, February 11, 2016 9:13 AM  
**To:** Telesz, Robert (DTMB) <[teleszr1@michigan.gov](mailto:teleszr1@michigan.gov)>  
**Cc:** Ballard, Denice (DTMB) <[ballardd@michigan.gov](mailto:ballardd@michigan.gov)>  
**Subject:** RE: AOC for an Emergency CS138

All set, have a great day.

---

**From:** Telesz, Robert (DTMB)  
**Sent:** Wednesday, February 10, 2016 4:16 PM  
**To:** Thomas, Dwight (DTMB)  
**Cc:** Ballard, Denice (DTMB)  
**Subject:** FW: AOC for an Emergency CS138

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Rob Telesz  
DTMB – Financial Services  
Office (517) 373-2394  
Fax (517) 241-4856  
Email: [teleszr1@michigan.gov](mailto:teleszr1@michigan.gov)



**HELP. CONNECT. SOLVE.**

---

**From:** Ballard, Denice (DTMB)  
**Sent:** Wednesday, February 10, 2016 3:47 PM  
**To:** Telesz, Robert (DTMB) <[teleszr1@michigan.gov](mailto:teleszr1@michigan.gov)>  
**Subject:** AOC for an Emergency CS138  
**Importance:** High

Hi Rob,

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Please let me know if you have any questions. Thank you!

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**HELP. CONNECT. SOLVE.**

**From:** Governor's Office <governoroffice@govsubscriptions.michigan.gov>  
**Sent:** Friday, January 29, 2016 9:39 AM  
**To:** Ballard, Denice (DTMB)  
**Subject:** Thank you for your service



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## THANK YOU!

Fellow employees,

Each day, more than 46,000 state of Michigan employees come to work with the confidence and commitment to make Michigan a better place to live, work and play. I appreciate the way you care about the citizens we serve, and how it is reflected in the work that you do.

As you have heard from me and the media, our reputation and trust can be severely impacted when people do not make good decisions, or use good judgment in solving problems. That principle is universal, but never more so than when public health is at stake. What happened in Flint can never be allowed to happen again anywhere in our state.

I know that you want to work in a place where employee input is valued, efforts are recognized, and teams are always striving for continuous improvement. That's why we introduced employee surveys, Bureaucracy Busters and other reinvention initiatives. We want and deserve a culture of innovation, continuous improvement and employee engagement at every level. We can never take for granted how important the people are who depend on us to do our jobs, and I am asking you not to let the situation in Flint negatively impact your motivation to excel every day.

Many of you have taken an interest in helping the citizens of Flint on your own time, and I'd like to take this opportunity to recognize and thank those who have volunteered over the last couple of weekends. You have worked tirelessly to deliver cases of bottled water, water filters, replacement cartridges and water testing kits to the families in need. I appreciate you donating your time to help our fellow Michiganders. To date, more than 37,000 homes have been visited by one of our water resource teams.

For employees who would like to further help the people of Flint, please visit [www.HelpForFlint.com](http://www.HelpForFlint.com) to learn how you can do so. For additional information and to sign up for daily updates, please visit [www.mi.gov/FlintWater](http://www.mi.gov/FlintWater). I am committed to ensuring that all residents have access to safe and clean water.

Again, I'd like to express my gratitude for the work you do every day to continuously improve our state and earn the trust of those you serve. You make a real difference.

Thanks,



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Governor Rick Snyder

Governor Rick Snyder



Right-click here to download pictures. To help protect your privacy, Outlook prevented automatic download of this picture from the Internet.  
Photos of state employees volunteering

#### STAY CONNECTED:



---

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---

**From:** Rankin, Chris (DTMB)  
**Sent:** Friday, February 05, 2016 1:23 PM  
**To:** Ballard, Denice (DTMB)  
**Subject:** FW: Approved Rental Agreement

Denice,

Please read below. Could you add the current pricing to the Lab contract. DTMB is leasing the house next to the Lab for Flint's water testing (storage facility for the water?). It will be part of the Lab's 24/7 that HTA holds.

If you have any questions give me a call Monday.

Thank you.

**From:** Kyle Harkins [<mailto:kyleharkins1@hotmail.com>]  
**Sent:** Friday, February 05, 2016 1:00 PM  
**To:** Rankin, Chris (DTMB) <[RankinC1@michigan.gov](mailto:RankinC1@michigan.gov)>  
**Subject:** additional snow removal

Chris

snow removal services for the house and barn south of the state lab will be as follows

plow lot 2-6" \$85.00  
plow lot 6"+ \$ 100.00  
sidewalks 2-6" \$ 55.00  
sidewalks 6"+ \$ 65.00  
Deice walks \$ 25.00  
salt lot \$ 85.00

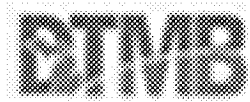
Thanks

Kyle Harkins  
Parking Lot Division Superintendent  
HTA Companies Inc.  
5855 N. Michigan Road  
Dimondale, MI 48821  
Office 517-482-2007  
Fax 517-482-2008  
Cell 517-719-1292

Chris



Chris D. Rankin  
Grounds Supervisor Capital & Secondary Complex's  
Facility Administration  
Cell - 517.712.1686  
Office - 517.322.1189



Help. Connect. Solve

---

**From:** Paasch, Keith (DTMB)  
**Sent:** Friday, February 05, 2016 8:23 AM  
**To:** Scates, Larry (DTMB) <[scatesl@michigan.gov](mailto:scatesl@michigan.gov)>  
**Cc:** Rankin, Chris (DTMB) <[RankinC1@michigan.gov](mailto:RankinC1@michigan.gov)>  
**Subject:** RE: Approved Rental Agreement

Thank you!

*Keith M. Paasch*  
Director, Building Operations  
DTMB - FBSA  
State of Michigan  
(517) 284-7947



HELP. CONNECT. SOLVE.

---

**From:** Scates, Larry (DTMB)  
**Sent:** Thursday, February 04, 2016 4:29 PM  
**To:** Paasch, Keith (DTMB) <[paaschk@michigan.gov](mailto:paaschk@michigan.gov)>  
**Cc:** Rankin, Chris (DTMB) <[RankinC1@michigan.gov](mailto:RankinC1@michigan.gov)>  
**Subject:** RE: Approved Rental Agreement

Keith --

Talked to Chris this afternoon. We will add to the HTA contract and will have them start service today.

Larry Scates  
Building Operations Division  
Secondary Complex/Outstates  
Department of Technology, Management & Budget  
[scatesl@michigan.gov](mailto:scatesl@michigan.gov)  
Phone (517) 284-7957



Help. Connect. Solve.

---

**From:** Paasch, Keith (DTMB)  
**Sent:** Wednesday, February 03, 2016 8:57 AM  
**To:** Scates, Larry (DTMB) <[scatesl@michigan.gov](mailto:scatesl@michigan.gov)>  
**Cc:** Rankin, Chris (DTMB) <[RankinC1@michigan.gov](mailto:RankinC1@michigan.gov)>  
**Subject:** FW: Approved Rental Agreement

Larry and Chris

We will need to handle this just like the lab.

*Keith M. Paasch*  
Director, Building Operations  
DTMB - FBSA  
State of Michigan  
(517) 284-7947



---

**From:** Bailey, Maureen (DTMB)  
**Sent:** Tuesday, February 02, 2016 3:45 PM  
**To:** Paasch, Keith (DTMB) <[paaschK@michigan.gov](mailto:paaschK@michigan.gov)>  
**Cc:** Doxie, William (DTMB) <[DoxieW@michigan.gov](mailto:DoxieW@michigan.gov)>  
**Subject:** RE: Approved Rental Agreement

Keith,  
Before I answer Mary Kay's request below, I wanted to make sure you remembered the conversation we had last week regarding snow plowing and lawn maintenance for the space right outside the State Lab on MLK, the actual address is 3306 N. MLK. I have attached the rental agreement for you also.  
Please let me know if you will have DTMB handle the snow removal and lawn maintenance.  
Thanks,  
Maureen

---

**From:** Hawes, Mary Kay (DEQ)  
**Sent:** Tuesday, February 02, 2016 3:34 PM  
**To:** Bailey, Maureen (DTMB) <[baileym1@michigan.gov](mailto:baileym1@michigan.gov)>  
**Cc:** Lundy, Anastasia (DEQ) <[LundyA1@michigan.gov](mailto:LundyA1@michigan.gov)>  
**Subject:** RE: Approved Rental Agreement

Hi Maureen

Couple of questions:

1. Will you to respond in this email so it's in writing that DTMB is going to handle the snow removal and lawn maintenance at 3306 N. MLK and put it under our BOA for the Lab?
2. Do you know if the landlord provided EFT information so we can pay him electronically or should I contact Jim directly for that answer?

Thanks

MK

Mary Kay Hawes  
Department of Environmental Quality  
Administration Division  
Field Operations and Facilities Management  
517-881-0768  
[hawesm@michigan.gov](mailto:hawesm@michigan.gov)

---

**From:** Bailey, Maureen (DTMB)  
**Sent:** Friday, January 29, 2016 4:12 PM  
**To:** James Stoll; King, Kevin (DEQ)  
**Cc:** Hawes, Mary Kay (DEQ); Sullivan, Bernice (DTMB)  
**Subject:** Approved Rental Agreement

Good afternoon,

I am pleased to be able to send you a copy of the fully executed Rental Agreement and a letter from Bob Burns which authorizes rent to be paid for the space occupied.

If you need a hard copy of these documents mailed to you please let me know.

Thanks again for your patience during the State's approval process.

Maureen S. Bailey  
Property Specialist  
Real Estate Division  
Department of Technology, Management & Budget  
Phone-517-284-7929

---

**From:** Dept. Technology, Management & Budget <dtmb@govsubscriptions.michigan.gov>  
**Sent:** Friday, February 05, 2016 2:42 PM  
**To:** Ballard, Denice (DTMB)  
**Subject:** Enterprise Procurement: Vendor Sales for Flint Purchases



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EP Banner Landscape

Enterprise Procurement,

Vendors who are interested in selling goods or services to the state to assist in the Flint water emergency should be referred to the "[Flint Emergency Purchasing](#)" portal found on the Contract Connect website.

By submitting their information through the portal, we ensure that all solutions are collected and reviewed by the appropriate parties. Vendors should also register their businesses on [www.Buy4Michigan.com](http://www.Buy4Michigan.com) and on the Contract and Payment Express at [www.michigan.gov/cpexpress](http://www.michigan.gov/cpexpress).

We're Better Together;

Better Enterprise Wide

---

**Enterprise Procurement \* We're Better Together; Better Enterprise Wide**

You are receiving this email because you are directly or indirectly involved in procurement functions at the State of Michigan. If you have questions about your subscription, please contact [Riehlej2@michigan.gov](mailto:Riehlej2@michigan.gov)

---

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---

**From:** Michigan Ag Council <elaine@miagcouncil.org>  
**Sent:** Sunday, February 07, 2016 7:00 AM  
**To:** Ballard, Denice (DTMB)  
**Subject:** Sweet Notes: MI Foodie News

If this email does not display properly, please view our [online version](#).  
To ensure receipt of our email, please add '<mailto:info@miagcouncil.org>' to your address book.  
[Click here to send this email to a friend](#) or choose to [subscribe](#) and receive future MI Foodie Newsletters



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Foodie News

## Michigan Milk Producers, Kroger deliver 12,000 gallons of milk to help Flint families



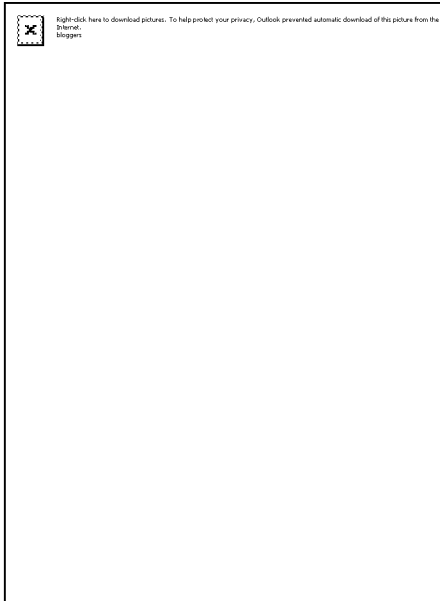
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mi

Last month Michigan Milk Producers Association (MMPA) and The Kroger Co. of Michigan, in conjunction with the Pediatric Public Health Initiative, delivered 12,000 gallons of milk to the Food Bank of Eastern Michigan for distribution to families impacted by the Flint water crisis. Foods rich in calcium, iron, and vitamin C, including calcium-rich dairy products, can help protect children and families from the harmful effects of lead poisoning. Read more about this dairy good deed on the [Dairy Foods Magazine website...](#)



## #MIFood Tour Recap: How Better Made Potato Chips Are Made

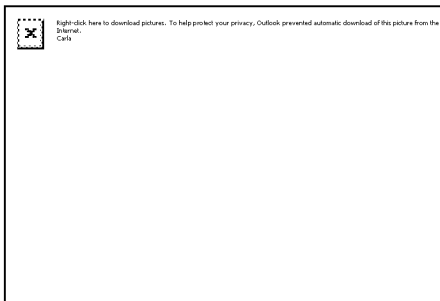


*By Deb Thompson, Just Short of Crazy lifestyle blog*

Since 1940 Better Made has been making one of America's favorite snacks, potato chips. Located in Detroit it is one of the industries that has stood the test of time and is still going strong today. I was lucky enough to get a behind the scenes look at how Better Made chips are made on a recent Detroit Agriculture press trip. What better way to answer the question "How are potato chips made?" then with a factory tour? Sadly, Better Made doesn't offer tours to the general public, but come along with me as I take you on a little photo journey and show you the magic of making potato chips. [Read more...](#)



## What's our CommonGround? Language! 5 words that have a totally different meaning on the farm



*By Carla Wardin, Truth or Dairy blog*

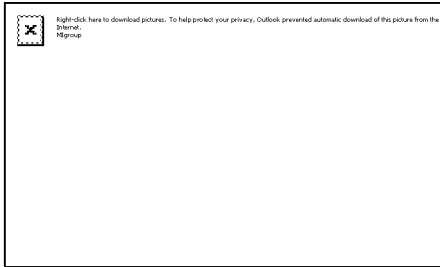
CommonGround is an all-volunteer, all-women organization with the goal to "share our personal experiences, as well as science and research, to help consumers sort through the myths and misinformation surrounding food and farming."

I attended my first conference for them - they just opened a Michigan chapter - at the Smithsonian in Washington, D.C.! We toured the sights, attended training workshops and socialized with funny, interesting and enthusiastic farmers from around the country. Dairy, crop, sheep, bees...you name it.

A theme we focused on were words we use in farming that mean nothing to anyone else - even other farmers. Since I love talking about farming, and I love words...here's installment two ([here's one](#)) of words that mean something different on a farm! [Read more...](#)



## From the Farmer Feature: Michigan farmers visit Washington, D.C.



*By Jody Sharrard*

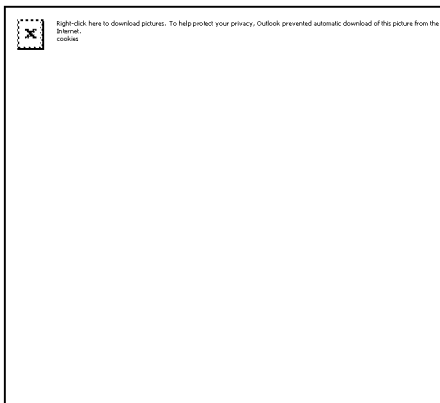
It's 6:30 a.m. on a Friday. Normally I would still be happily sleeping in my bed at home. Today, I have already taken a taxi ride, been on a train, a shuttle bus and finally a plane. I have been away from my family and farm since Tuesday night. My husband drove me to Lexington, Mich., to meet with two Michigan farm women, whom I had never met face-to-face, to ride with to Detroit Metro Airport.

After we parked the vehicle, the shuttle bus driver asked if we were sisters. We laughed and answered "No. First time friends going to Washington, D.C., for a conference." Those three little words, first time friends, were a resounding theme over the last couple days. [Read more...](#)



---

## Michigan-grown recipes



*By Melanie Block*

Do you associate all things pumpkin with the fall season? And then peppermint can only be enjoyed in conjunction with Christmas? Now that it's Valentine's season, we should be moving onto all things hearts and flowers, right? *WRONG!*

**I'm not a traditionalist when it comes to putting a time limit on good food.** And besides that, if you're like my family, there's no better way to express your love than making a homemade treat from your kitchen. Pumpkins are not in season right now, but good food never goes out of style. Head over to my Great Aunt's blog to find [the recipe](#) for these awesome pumpkin cookies and more!



---

## Upcoming foodie events in Michigan

Keep yourself up-to-date this year by visiting [our events page](#) on the MichiganAgriculture website, and [email us](#) if you'd like the Michigan Ag Council to publish something about a foodie event in your area!





## Contact Info

Michigan Ag Council | 7373 West Saginaw Highway | P.O. Box 30960 | Lansing, MI 48909 | (517) 679-5573

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---

**From:** Telesz, Robert (DTMB)  
**Sent:** Wednesday, February 10, 2016 4:16 PM  
**To:** Thomas, Dwight (DTMB)  
**Cc:** Ballard, Denice (DTMB)  
**Subject:** FW: AOC for an Emergency CS138

Hey Dwight,

Please approve the Advice of Change to 071S6600046 for afterhours armed guard services to patrol two warehouses where water supplies needed for Flint are being stored. We are adding a second warehouse location and an additional 28 days allowed by Civil Service for this emergency request.

Thanks Dwight!

Thanks,  
Rob Telesz  
DTMB – Financial Services  
Office (517) 373-2394  
Fax (517) 241-4856  
Email: [teleszr1@michigan.gov](mailto:teleszr1@michigan.gov)



**HELP. CONNECT. SOLVE.**

---

**From:** Ballard, Denice (DTMB)  
**Sent:** Wednesday, February 10, 2016 3:47 PM  
**To:** Telesz, Robert (DTMB) <[teleszr1@michigan.gov](mailto:teleszr1@michigan.gov)>  
**Subject:** AOC for an Emergency CS138  
**Importance:** High

Hi Rob,

Please approve the Advice of Change to 071S6600046 for afterhours armed guard services to patrol two warehouses where water supplies needed for Flint are being stored. We are adding a second warehouse location and an additional 28 days allowed by Civil Service for this emergency request.

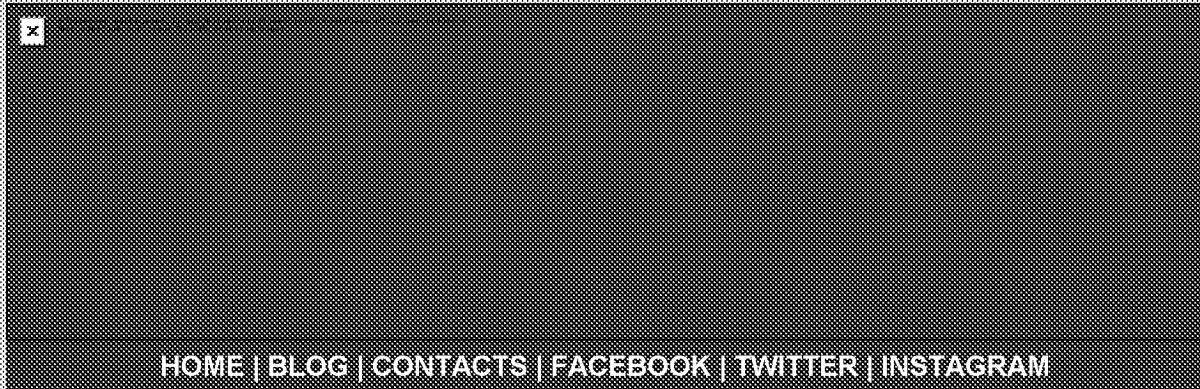
Please let me know if you have any questions. Thank you!

Denice Ballard  
Financial Services – Delegated Procurement  
Department of Technology, Management & Budget  
[ballarddd@michigan.gov](mailto:ballarddd@michigan.gov)  
517.373.7567  
Try our **NEW** online bidding website: [www.buy4michigan.com](http://www.buy4michigan.com)

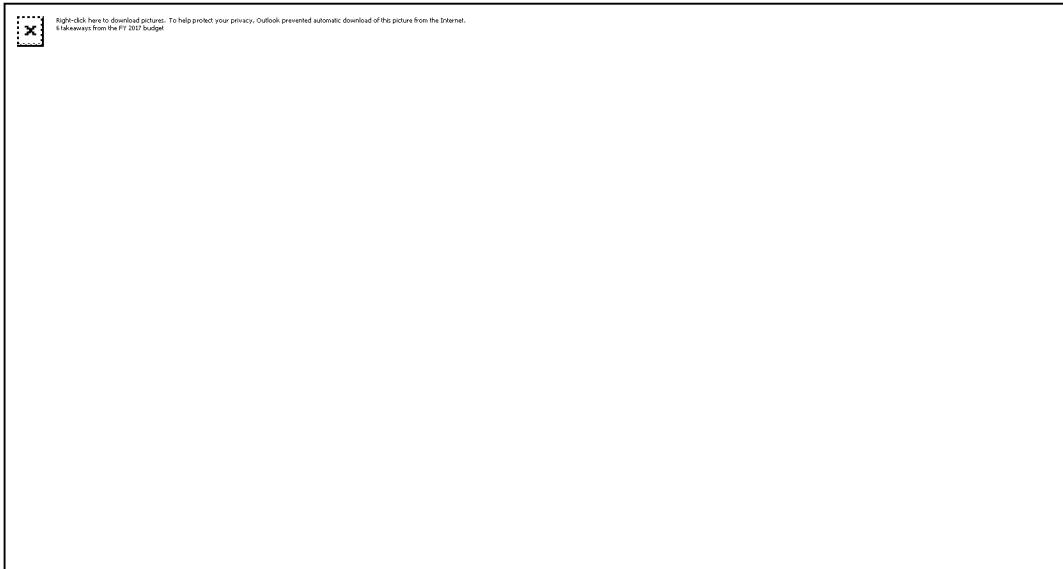


HELP. CONNECT. SOLVE.

**From:** Governor's Office <governorsoffice@govsubscriptions.michigan.gov>  
**Sent:** Thursday, February 11, 2016 5:44 PM  
**To:** Ballard, Denice (DTMB)  
**Subject:** What this year's budget means for Michigan...



## VIDEO: What Governor Snyder's FY17 budget means for Michigan



Gov. Rick Snyder's FY 2017 budget calls for critical investments for the Flint water crisis, statewide infrastructure and the Detroit Public Schools. The governor's recommendation also addresses the skyrocketing costs of specialty medications that Michigan residents depend on for better health outcomes.

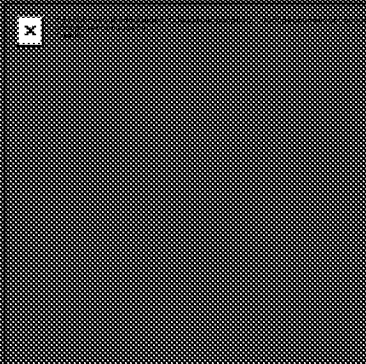
This budget also stays committed to the Governor's core statewide priorities of education, talent and economic development, health and human services, and public safety.

The proposed FY 2017 budget makes key investments to strengthen the state for all of

Michigan's families. Click here to learn more about the top 6 takeaways from the Governor's FY 2017 state budget.



### Click a tweet to tweet it out:

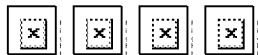


The #MiBudget @OneToughNerd proposed yesterday makes key investments to strengthen Michigan for all families --> [www.mi.gov/MiBudget](http://www.mi.gov/MiBudget)

--> @OneToughNerd's #MiBudget includes \$72 million a year for Detroit Public Schools. It is time to act now --> [www.mi.gov/MiBudget](http://www.mi.gov/MiBudget)

--> @onetoughnerd's significant investment in #Flint families is the right thing to do. #FlintFWD #MiBudget [www.mi.gov/MiBudget](http://www.mi.gov/MiBudget)

#### STAY CONNECTED:



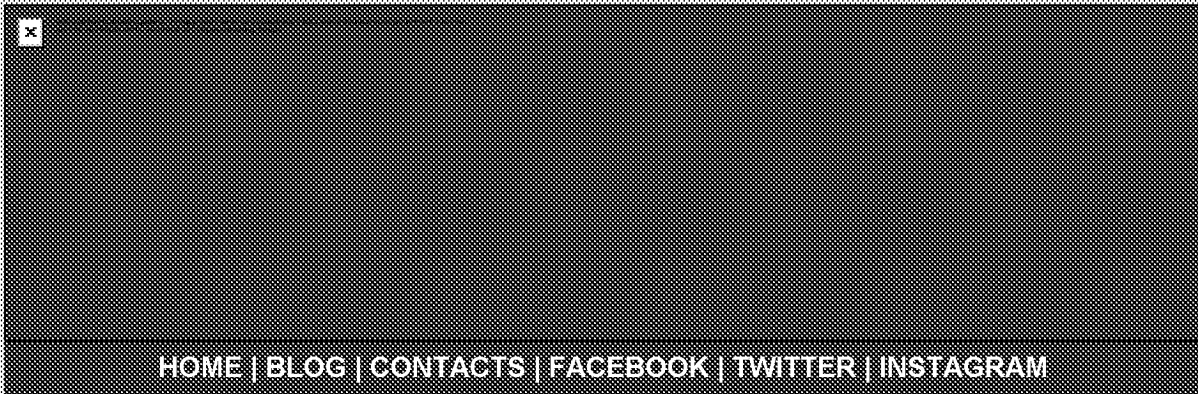
#### SUBSCRIBER SERVICES:

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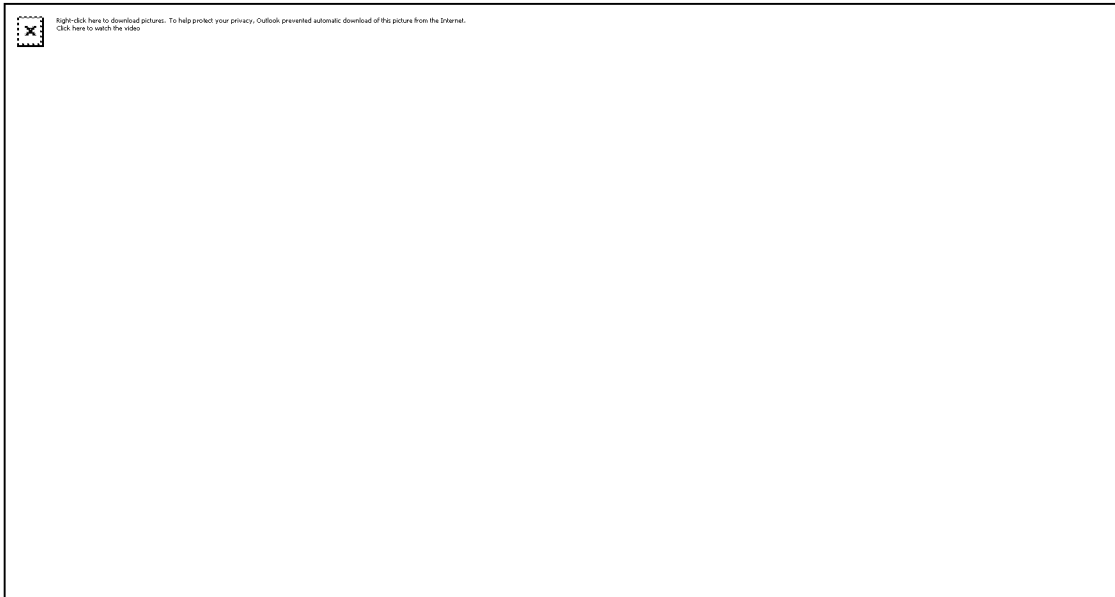
---

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**From:** Governor's Office <governorsoffice@govsubscriptions.michigan.gov>  
**Sent:** Tuesday, February 16, 2016 5:22 PM  
**To:** Ballard, Denice (DTMB)  
**Subject:** VIDEO: Volunteering in Flint



## VIDEO: How volunteers are helping Flint



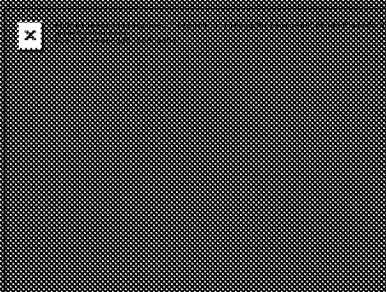
Volunteers at the Food Bank of Eastern Michigan are working hard to collect donations in order to help the families of Flint. Last Thursday, Governor Snyder visited with the many dedicated volunteers and helped sort cans of food.

Good nutrition is critically important for Flint's children. Foods that are high in calcium, vitamin C, and iron can help limit the effects of lead exposure. To donate or volunteer at the Food Bank of Eastern Michigan, visit [www.fbem.org](http://www.fbem.org).

**Click here to watch the video and learn more about how the Food Bank of Eastern Michigan is helping Flint's families.**

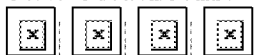


## LISTEN IN: Governor Snyder's tele-town hall with Flint residents



Governor Snyder hosted his third town hall with Flint residents on Thursday, Feb. 11, answering their questions directly. [Click here to listen to the call.](#)

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---

**From:** DTMB Director and CIO David Behen <dtmb@govsubscriptions.michigan.gov>  
**Sent:** Wednesday, February 17, 2016 10:10 AM  
**To:** Ballard, Denice (DTMB)  
**Subject:** The Gov. Snyder's Budget Proposal



Right-click here to download pictures. To help protect your privacy, Outlook prevented automatic download of this picture from the Internet.  
DTMB Header 022216

Good morning everyone. I hope everyone had a great holiday weekend.

I had the good fortune to travel to Marquette on Monday with Chad Laidlaw, DTMB's policy and planning analyst, to meet with city, business and university leaders and to address the Economic Club of Marquette. I told them about the many things DTMB does, placing special emphasis on our work in mobility and cybersecurity. Marquette is really developing and making its mark as an innovative and entrepreneurial community.

Now work.

The executive budget Gov. Snyder presented last week outlined his investment plan for Michigan. Yes, the proposal for fiscal year 2017-18 outlined a strategy to address the critical challenges of addressing the Flint water crisis and turning around Detroit's Public Schools, but the \$54.9 billion plan also includes investment in four key areas:

- **Education.** The budget increases investment to K-12 schools, community colleges and the state's public universities. Additional funds are proposed to expand career, technical, science, technology, engineering and math programs.
- **Protecting the Public.** The governor's plan expands the Secure Cities program, which has reduced violent crime in four major Michigan cities. Funds also would support an additional trooper recruit school and an academy to train corrections officers, among other initiatives.
- **Putting People First.** The governor recommends continued expansion of the Healthy Kids Dental Program and funding efforts to ensure residents have access to affordable health care. His proposal boosts funds to help cover new higher cost specialty medications to treat conditions such as hepatitis C and cystic fibrosis, among others.
- **Investing in Infrastructure.** The proposal allocates \$1.2 billion to maintain and repair Michigan roads, bridges and other critical infrastructure.

The budget proposal also includes FY 2017-18 funding recommendations for DTMB. Gov. Snyder recommends ongoing funding of \$1.3 billion for department operations and a one-time allocation of \$32.4 million.

A few highlights include:

- \$502 million for information technology support for all state agencies and \$132.8 million for

14 high-priority IT projects in seven agencies. He recommends increasing the Information Technology Investment Fund by \$7 million, from \$65 million to \$72 million. This fund supports several major multiyear IT projects and upgrades, including the replacement of outdated legacy systems.

- An additional \$5 million to support cybersecurity improvements to safeguard citizens' personal information and protect critical infrastructure and government services.
- IT support of \$6.5 million to modernize the Office of Retirement Services' systems and enhance customer service for more than 530,000 current and future retirees.

You can see the full executive budget recommendations, which are posted on the Budget Office website. Details of DTMB's proposed budget begin on page B-75.

We can expect to see many changes before the budgets are signed and become effective Oct. 1. The executive budget will be used by the House and Senate Appropriations Committees as they work on their own budgets and hold committee hearings on the proposals. I'll keep you posted as the process moves ahead.

As always, I welcome your notes, whether about the budget process or any other topic. Please send them to me at behend@michigan.gov.

Thank you again for all the good work you do. I hope you have a great week ahead.

David

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**Sent:** Friday, January 22, 2016 2:11 PM  
**To:** Spaniolo, Natalie (DTMB)  
**Cc:** Wilke, Lacey (DTMB)  
**Subject:** RE: Flint Emergency Guard Request

**Importance:** High

I have a little more information when you get a chance to talk about this. For now the armed guard is needed on week-to-week/month-to-month basis. Jeff said this is DEFINITELY being paid out of the special funding for the Flint water emergency.

From: Cook, Rebecca (DTMB)  
Sent: Thursday, January 21, 2016 9:55 PM  
To: Pratt, Jeff (DTMB) <[prattj@michigan.gov](mailto:prattj@michigan.gov)>; Spaniolo, Natalie (DTMB) <[spaniolon@michigan.gov](mailto:spaniolon@michigan.gov)>; Ballard, Denise (DTMB) <[ballardd@michigan.gov](mailto:ballardd@michigan.gov)>  
Cc: Christensen, Chris (DTMB) <[christensenc4@michigan.gov](mailto:christensenc4@michigan.gov)>  
Subject: RE: Flint Emergency Guard Request

Jeff

I'm asking this question after the fact I know. The rate seems outside of what DK normally charges. As a PO is created for the go forward, should we take a look at this? The other DK 071B contracts seem to be in the \$17 - \$35 range. Do we typically pay for drive time, or in certain scenarios? (Our security guard services buyer, Lymon, is on vacation this week, through Monday...) Are there aspects about this scope that drive the higher rate? If so, let's capture them in the file. Denise, please let me know if you need anything from me.

Rebecca

From: Pratt, Jeff (DTMB)  
Sent: Thursday, January 21, 2016 9:40 PM  
To: Spaniolo, Natalie (DTMB) <[spaniolon@michigan.gov](mailto:spaniolon@michigan.gov)>; Ballard, Denise (DTMB) <[ballardd@michigan.gov](mailto:ballardd@michigan.gov)>  
Cc: Cook, Rebecca (DTMB) <[CookR6@michigan.gov](mailto:CookR6@michigan.gov)>; Christensen, Chris (DTMB) <[christensenc4@michigan.gov](mailto:christensenc4@michigan.gov)>  
Subject: Flint Emergency Guard Request

Ladies,

On Sunday Jan. 17th we received a request from the State Emergency Operation Center to deploy an armed security guard in support of State emergency operations in Flint. The details of the deployment are contained in the attached MOU provided by DK Security. I am requesting your assistance with the creation and issuance of an emergency purchase order. We informed DK Security that the deployment would be on a month-to-month basis to start. The deployment commenced on Jan. 17th at 3:30pm. The hours of operations are 7p to 7a Sunday through Saturday.

Hopeful I have provided you with the appropriate details required for the PO. Please contact me if there is anything further you need or actions that I need to take.

Thanks,

Jeff

Jeff Pratt

Michigan Department of Technology, Management & Budget Cybersecurity and Infrastructure Protection Office of Infrastructure Protection

Cell: (517) 202-4146

Office: (517) 241-4391

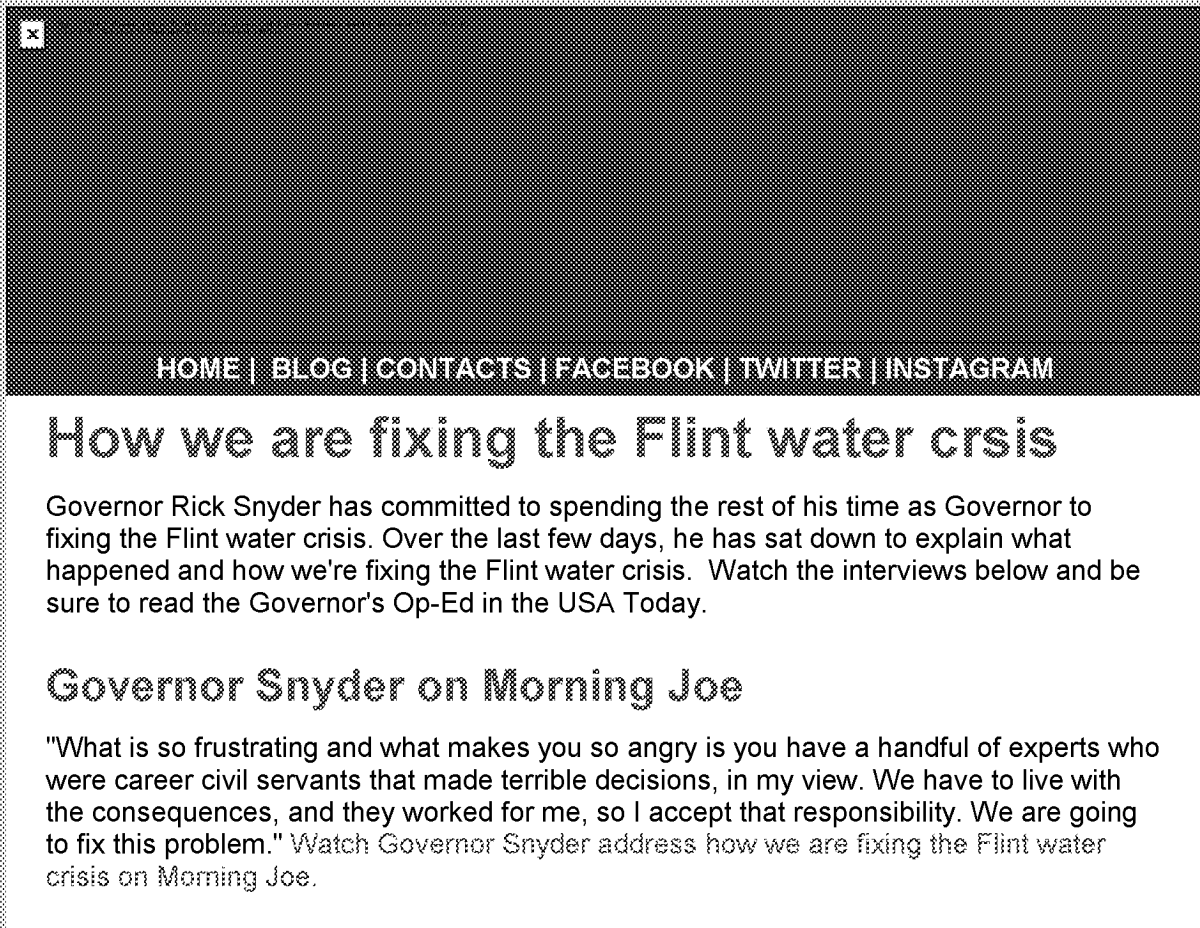
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**From:** Ballard, Denise (DTMB)  
**Sent:** Friday, January 22, 2016 2:14 PM  
**To:** Ed2;'deballard@att.net'  
**Subject:** Gov's Office FW: "He's his own best spokesman"

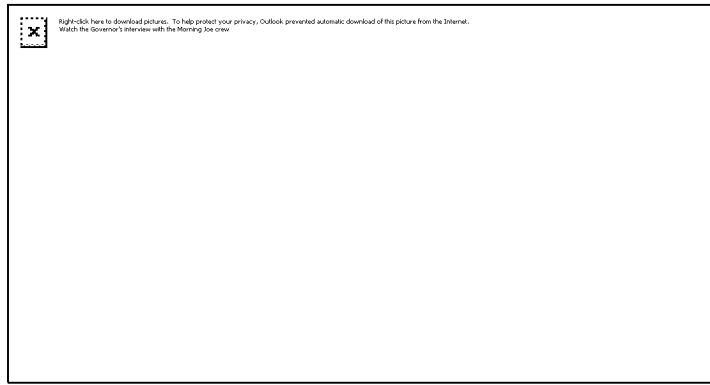
fyi

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**From:** Governor's Office [mailto:governoroffice@govsubscriptions.michigan.gov]  
**Sent:** Friday, January 22, 2016 12:31 PM  
**To:** Ballard, Denise (DTMB) <ballardd@michigan.gov>  
**Subject:** "He's his own best spokesman"



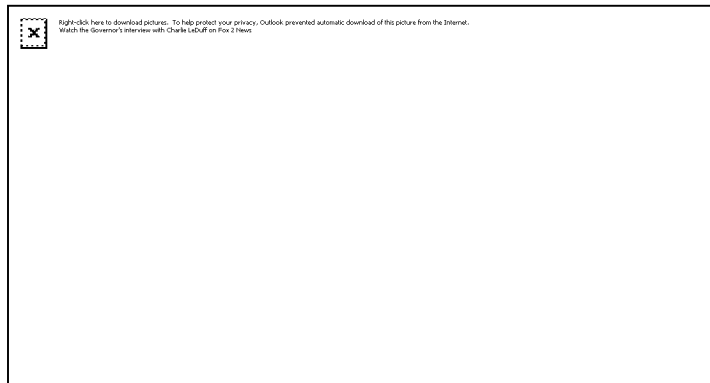
The screenshot shows a website with a dark navigation bar at the top containing links: HOME | BLOG | CONTACTS | FACEBOOK | TWITTER | INSTAGRAM. Below the navigation bar is a large white section with the heading "How we are fixing the Flint water crisis". The text in this section reads: "Governor Rick Snyder has committed to spending the rest of his time as Governor to fixing the Flint water crisis. Over the last few days, he has sat down to explain what happened and how we're fixing the Flint water crisis. Watch the interviews below and be sure to read the Governor's Op-Ed in the USA Today." Below this text is another heading, "Governor Snyder on Morning Joe", followed by a quote: "What is so frustrating and what makes you so angry is you have a handful of experts who were career civil servants that made terrible decisions, in my view. We have to live with the consequences, and they worked for me, so I accept that responsibility. We are going to fix this problem." Watch Governor Snyder address how we are fixing the Flint water crisis on Morning Joe.



---

## Governor Snyder with Charlie LeDuff on Fox 2 Detroit

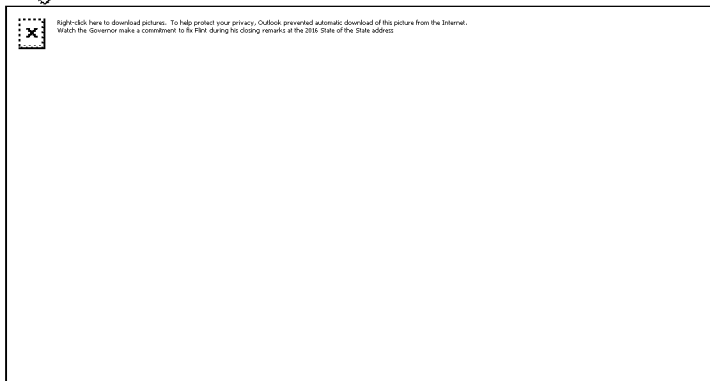
"I feel awful about this. These are people. They've been harmed. You can't feel good about that. The people of Flint have been harmed and a major influence of that harm came from people who worked for me, and I feel responsible for that. But I am committed to solving the problem and addressing the damage as much as possible for the rest of the time I'm Governor." Watch Governor Snyder address the Flint water crisis with Charlie LeDuff on Fox 2 News.



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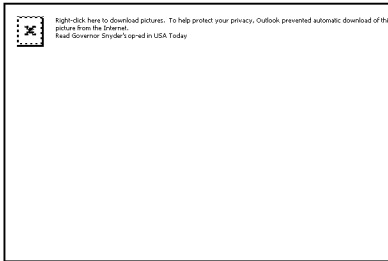
## Governor Snyder's 2016 State of the State

"Michiganders don't quit, we don't give up, instead we will work with even more passion and commitment to truly improve our state. For everyone who's chosen to make Michigan their home, this is more than a promise, this is my commitment." Watch Governor Snyder's full closing statement from his 2016 State of the State address.



---

## Governor in USA Today: "I will fix this, and I mean it."



"Residents in one of Michigan's proud cities cannot drink their water. That's unacceptable. The crisis in Flint arose from missteps at all levels of government — local, state and federal. But as governor, I take responsibility for what these families are going through, and I'm holding people in my administration accountable for their failures." [Click here to read the Governor's full op-ed.](#)

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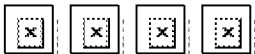
## Washington Post: "Michigan Gov. Rick Snyder is in a tough spot, but he's his own best spokesman"

Snyder has born the brunt of criticism in the local health crisis that has turned into a national scandal. But unlike many other politicians facing crises of leadership, Snyder may also be his own best counter-programming. [Click here to read the full story in the Washington Post.](#)



**Visit [HelpForFlint.com](http://HelpForFlint.com) to learn how you can help Flint residents.**

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---

**Sent:** Tuesday, January 26, 2016 3:46 PM  
**To:** Ted O'Dell  
**Subject:** CS138 for Flint State of Emergency Operations  
**Importance:** High

Hi Rob,

Please review and approve CS138, 071S6600046, for after-hours security services requested by Michigan State Police to safeguard the supplies needed to support the State of Emergency Operations in Flint.

Please notify Dwight once the CS138 is in his approval path. Thank you!

Denice Ballard

Financial Services – Delegated Procurement Department of Technology, Management & Budget [ballardd@michigan.gov](mailto:ballardd@michigan.gov)  
517.373.7567

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---

**Sent:** Monday, February 01, 2016 1:59 PM  
**To:** Cook, Rebecca (DTMB)  
**Cc:** Pratt, Jeff (DTMB); Hunter, Lymon (DTMB); Wilke, Lacey (DTMB)  
**Subject:** FW: Emergency - Flint Warehouse Guard  
**Attachments:** SOM Armed2.doc; ATT00001.htm; Flint Emergency Guard Request  
  
**Importance:** High

Rebecca,

MSP made an emergency request for an armed guard for after-hours patrols of the warehouse where supplies for the Flint water emergency are being stored. Attached is revised pricing for the armed guard in support of the State emergency operations in Flint. Jeff Pratt's original email with the previous pricing is also attached.

My understanding is Jeff Pratt spoke to you on Sunday, January 17th and you instructed him to contact DK security for emergency deployment of an armed guard.

I estimate the 4 week cost on the previous MOU to be \$25,676 and the 4 week cost for the revised pricing to be \$16,573.60. Do you approve the revised pricing for this emergency purchase order?

Thank you,  
Denice  
373-7567

From: Pratt, Jeff (DTMB)  
Sent: Wednesday, January 27, 2016 8:57 PM  
To: Ballard, Denice (DTMB) <[ballardd@michigan.gov](mailto:ballardd@michigan.gov)>  
Subject: Flint Warehouse Guard

Denice

Attached is the revised pricing for the DK armed guard. Call if you have any questions.

Thanks,  
Jeff

Begin forwarded message:

From: Matt Rockwell <[mattrockwell@dksecurity.com](mailto:mattrockwell@dksecurity.com)>  
Date: January 26, 2016 at 14:24:46 EST  
To: "Pratt, Jeff (DTMB)" <[prattj@michigan.gov](mailto:prattj@michigan.gov)>

Matt Rockwell  
Sr. Operations Manager  
DK Security, SE Division  
3011 West Grand Blvd., Suite 571  
Detroit, MI 48202  
616-656-0123-Office

313-502-5394-Fax  
616-443-2271-Cell



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**From:** Pratt, Jeff (DTMB)  
**Sent:** Thursday, January 21, 2016 9:40 PM  
**To:** Spaniolo, Natalie (DTMB);Ballard, Denice (DTMB)  
**Cc:** Cook, Rebecca (DTMB);Christensen, Chris (DTMB)  
**Subject:** Flint Emergency Guard Request  
**Attachments:** SOM Armed.doc

Ladies,

On Sunday Jan. 17<sup>th</sup> we received a request from the State Emergency Operation Center to deploy an armed security guard in support of State emergency operations in Flint. The details of the deployment are contained in the attached MOU provided by DK Security. I am requesting your assistance with the creation and issuance of an emergency purchase order. We informed DK Security that the deployment would be on a month-to-month basis to start. The deployment commenced on Jan. 17<sup>th</sup> at 3:30pm. The hours of operations are 7p to 7a Sunday through Saturday.

Hopeful I have provided you with the appropriate details required for the PO. Please contact me if there is anything further you need or actions that I need to take.

Thanks,

Jeff

Jeff Pratt  
Michigan Department of Technology, Management & Budget  
Cybersecurity and Infrastructure Protection  
Office of Infrastructure Protection  
Cell: (517) 202-4146  
Office: (517) 241-4391

---

**Sent:** Wednesday, February 10, 2016 3:47 PM  
**To:** Telesz, Robert (DTMB)  
**Subject:** AOC for an Emergency CS138

**Importance:** High

Hi Rob,

Please approve the Advice of Change to 071S6600046 for afterhours armed guard services to patrol two warehouses where water supplies needed for Flint are being stored. We are adding a second warehouse location and an additional 28 days allowed by Civil Service for this emergency request.

Please let me know if you have any questions. Thank you!

Denice Ballard

Financial Services – Delegated Procurement Department of Technology, Management & Budget [ballardd@michigan.gov](mailto:ballardd@michigan.gov)  
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Message

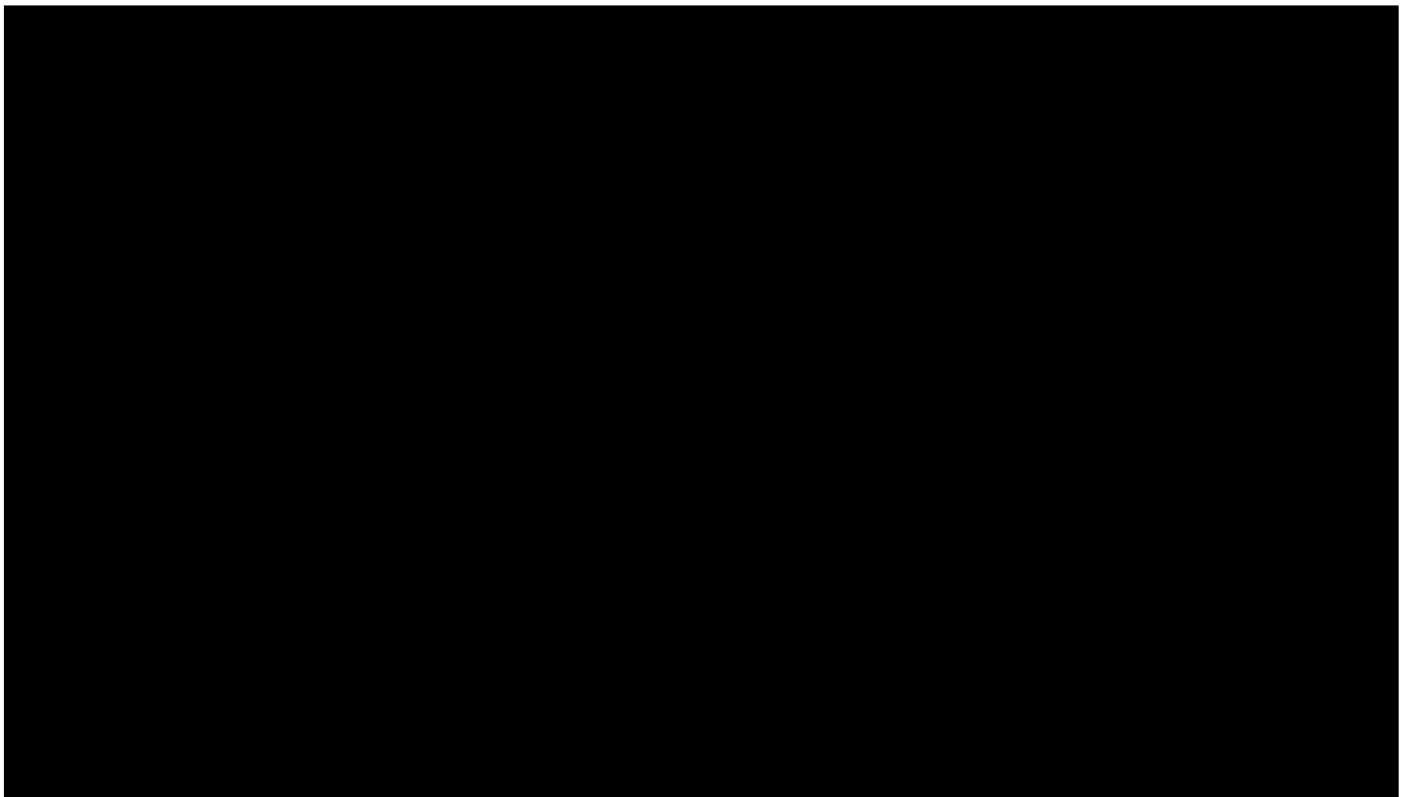
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**To:** Gallagher, Carla (MCSC) [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=97e8464935724c8e8f547daf70c743b3-Gallagher Carla]; Hazard, Carol (MCSC) [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=6450c834c63341d7952e5ccc8f9dd3ff-Hazard Carol]  
**CC:** Spaniolo, Natalie (DTMB) [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=e748f714ec434f80807a66a53239b2d6-Spaniolo Natalie]; Thomas, Dwight (DTMB) [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=0629942fe05d4c459fbd66b9f2606747-Thomas Dwight J]  
**Subject:** 071S6600046

Carla & Carol,

Emergency CS138, 071S6600046, was amended to add another a 28 days and \$50,000 to accommodate MSP's request for armed guard service at a second warehouse to support the state of emergency operations in Flint.

So far we have been told this service is needed on a month-to-month basis. We will enter a short term CS138, not to exceed 832 hours, if the service will continue.



Thank you,

Denice Ballard

Financial Services – Delegated Procurement

Department of Technology, Management & Budget

[ballardd@michigan.gov](mailto:ballardd@michigan.gov)

517.373.7567

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---

**From:** Ballard, Denice (DTMB)  
**Sent:** Thursday, April 04, 2013 11:06 AM  
**To:** Gyorkos, Frank (DTMB)  
**Subject:** RE: JLL Misc. Operating Expenses - \$30,375.36

Hi Frank,

I'm just double checking...at a minimum you need \$28,229.46 added to 071N3200158, and \$7,120.75 of that amount needs to be in the bill back index?

Thank you!

---

**From:** Gyorkos, Frank (DTMB)  
**Sent:** Wednesday, April 03, 2013 3:29 PM  
**To:** Ballard, Denice (DTMB)  
**Subject:** RE: JLL Misc. Operating Expenses - \$30,375.36  
**Importance:** High

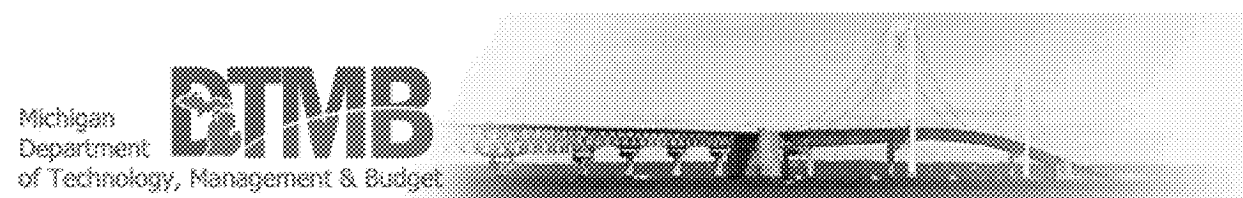
Denice,

There is \$8,346.26 remaining on the PO 071N3200158. I currently have 5 outstanding invoices totaling \$36,575.72. I need to have \$28,229.46 added to cover those invoices. I also have 4 bill back invoices that total \$7,120.75.

If you have any other questions let me know.

Thanks

**Frank Gyorkos**  
Calculations Assistant  
Department of Technology, Management & Budget  
Financial Services – P.O. Box 30026 – Lansing, MI 48909  
2<sup>nd</sup>. Floor – Lewis Cass Building  
Office: (517) 241-6932  
Fax: (517) 241-4856  
[gyorkosf@michigan.gov](mailto:gyorkosf@michigan.gov)  
[dtmb-accounts-payable@michigan.gov](mailto:dtmb-accounts-payable@michigan.gov)



---

**From:** Ballard, Denice (DTMB)  
**Sent:** Wednesday, April 03, 2013 3:18 PM  
**To:** Gyorkos, Frank (DTMB)  
**Subject:** RE: JLL Misc. Operating Expenses - \$30,375.36

Frank,

Please include the attached email concerning the LaDuke roof repairs and the KVM door repairs with the documentation for this payment. Please let me know how much you need added to the PO to cover your current invoices. Thanks!

Denice

---

**From:** Noonan, Michael (DTMB)

**Sent:** Wednesday, April 03, 2013 10:38 AM

**To:** Ballard, Denice (DTMB)

**Cc:** Scates, Larry (DTMB); Gyorkos, Frank (DTMB); Gyorkos, Laura (DTMB)

**Subject:** Re: JLL Misc. Operating Expenses - \$30,375.36

Thanks Denice,

I am getting you the info needed.

I can tell you the following:

There was no other vendor called about the trane invoice as all of the units are are Trane units with trane controls.

The Diamond Recovery I know there was two vendors called this was an emergency call as it was water clean up and we had to move fast to prevent damage to the judges area, however diamond recovery was more than the other route. The other company did not account for the possibility of lead paint or asbestos in their clean. Fortunately this was not an issue but they provided air samples to insure everyone's safety.

The La Duke roofing I think is. Specialty issue because of the old copper flashing on the roof edge.

When I get the requested info I will let you know.

Michael Noonan

Facility Supervisor East Zone

517-373-6227

Flint Saginaw State Fair Cadillac Place

On Apr 3, 2013, at 9:52 AM, "Ballard, Denice (DTMB)" <[ballarddd@michigan.gov](mailto:ballarddd@michigan.gov)> wrote:

Mike,

Frank brought me a JLL invoice for \$30,375.36 for miscellaneous operating expenses. Four of the vendor invoices JLL is seeking reimbursement for exceed \$2,500. Per the terms of the contract, repairs over \$2,500 require prior approval from the CCI or their designee. Page 16 of the contract, 071B2200087, says:

**1.031 Contractor Staff, Roles, and Responsibilities**

**I**

**Contractor's Responsibilities:**

13. As needed, the Contractor shall procure one-time Maintenance and Repair Operation (MRO) services and/or materials for daily activities (not otherwise assigned through State of Michigan service contracts or personnel) for the Cadillac Place Building. Authority in these situations shall not exceed 2,500.00 in any single occurrence to any one party except in the event of an emergency. Emergency repairs over \$2,500.00 should not be procured without prior approval from the Contract Compliance Inspector or DTMB-Central Control, and the nature of the emergency must be documented. Minor construction repairs and construction upgrades that are

under \$15,000.00, may be performed by Facilities Management with prior approval from the Contract Compliance Inspector or their designee.

We need documentation that prior approval was given for the following invoices:

- Diamond Recovery Property Restoration – Invoice # SI-10798 for \$4,565.50
- KVM Door Systems – Invoice # 241200 for \$2,916.00
- LaDuke Roofing and Sheet Metal – Application #1 for \$11,800.00
- Trane – Invoice # 31658707 for \$3,280.46

Thank you,

Denice  
517.373.7567

---

**From:** Ballard, Denice (DTMB)  
**Sent:** Wednesday, January 13, 2016 6:15 PM  
**To:** Rigg, Steve (DTMB)  
**Subject:** RE: PO request  
**Attachments:** LARA CustomerOrder#503896.pdf; DTMB937 Jan2015 Home Depot PO Request.rtf

What's up with the sales tax of \$106.16 on page 2 of the LARA customer order?

---

**From:** Rigg, Steve (DTMB)  
**Sent:** Wednesday, January 13, 2016 4:41 PM  
**To:** Ballard, Denice (DTMB) <ballardd@michigan.gov>  
**Cc:** Doll, Jeanette (DTMB) <dollj@michigan.gov>  
**Subject:** PO request

Denise,

Attached is the plumbing materials quote for the items the LARA needs. Apparently they are going to need more than what was originally ordered, but I don't have that yet. Below is the filters that will be ordered to also fall under the same PO. I also attached the request for PO. Thank you.

The estimate cost of these items below is \$4,215,339 and the attached quoted total is \$1,875.45 for a total of \$4,217,214.45.

**Faucet Mounts – Delivering direct to GCCARD on 1/14/16 (Ordered against new DTMB PO)**

11,000 – PUR vertical faucet mount - \$29.97  
1,500 – PUR Horizontal faucet mount - \$29.97  
5,000 – Brita faucet mount - \$17.47  
10,000 – Brita adv faucet mount white - \$25.97  
12,000 – Brita adv faucet mount chrome - \$25.97

**Replacement Filters – Delivering direct to GCCARD on 1/14/16 (Ordered against new DTMB PO)**

15,000 – PUR replacement filter - \$14.37  
45,000 – PUR replacement filter - \$35.97  
40,000 – PUR replacement filter - \$25.98  
16,000 – PUR replacement filter - \$16.47  
1,600 – Brita replacement filter - \$28.19

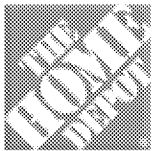
*Steve Rigg*

Buyer, Commodities Division  
DTMB-Procurement  
(517)284-7043  
[RiggS@michigan.gov](mailto:RiggS@michigan.gov)



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# QUOTE

Store 2701 PONTIAC  
545 S TELEGRAPH  
PONTIAC, MI 48341

Phone: (248) 253-8900  
Salesperson: GTO838  
Reviewer:

Page 1 of 2

No. [REDACTED]

## QUOTE

2016-01-13 13:53

Prices Valid Thru: 01/20/2016

SOLD TO

Name	LARADTMB			Home Phone	(517) 335-0002
Address	2104 S BRIGGS RD		Work Phone	(269) 795-9081	
	Company Name STATE OF MICHIGAN				
City	MIDDLEVILLE		Job Description	PILOT PROGRAM MATERIAL	
State	MI	Zip	49333	County	BARRY

### CARRY OUT MERCHANDISE

### MERCHANDISE AND SERVICE SUMMARY

We reserve the right to limit the quantities of merchandise sold to customers

REF # W20 SKU # 0000-515-664 The items listed in this section will be carried out of the store by the customer at time of sale.

#### STOCK MERCHANDISE CARRIED OUT:

REF #	SKU	QTY	UM	DESCRIPTION	PI	TAX	PRICE EACH	EXTENSION
R01	0000-361-833	3.00	EA	CLASSIC 1HDL KITCH FAUCET W/SPRAY CH /	A	Y	\$79.00	\$237.00
R02	0000-867-926	5.00	EA	1/2INX10FT RDG TYPE L BLUE COPPER /	A	Y	\$10.98	\$54.90
R03	0000-187-437	10.00	EA	1/2" COP EL 90 DEG CXC /	A	Y	\$0.36	\$3.60
R04	0000-138-607	1.00	EA	1/2" COP COUPLING W/STOP CXC 10 PACK /	A	Y	\$4.25	\$4.25
R05	0000-332-987	1.00	BG	1/2" COP TEE CXCXC 10 PACK /	A	Y	\$8.29	\$8.29
R06	1000-042-725	6.00	EA	1/2" CPVC X FIP SOC ADAPTER LF /	A	Y	\$3.94	\$23.64
R07	0000-745-645	15.00	EA	1/2" SB X 3/8" OD COMP ANGLE STOP /	A	Y	\$9.72	\$145.80
R08	0000-275-155	10.00	EA	1/2" PEX X 3/8" COMP OD STRT STOP /	A	Y	\$6.48	\$64.80
R09	0000-182-532	1.00	EA	1/2"X6" GAL NIPPLE /	A	Y	\$1.34	\$1.34
R10	0000-187-356	4.00	EA	3/4" COP COUPLING W/STOP CXC /	A	Y	\$0.88	\$3.52
R11	0000-867-934	1.00	EA	3/4INX10FT RDG TYPE L BLUE COPPER /	A	Y	\$16.26	\$16.26
R12	0000-187-534	1.00	EA	3/4"X1/2"X3/4" COP TEE CXCXC /	A	Y	\$4.45	\$4.45
R13	0000-555-313	2.00	EA	1.7 OZ H2O5 WATER SOLUBLE FLUX /	A	Y	\$4.20	\$8.40
R14	0000-507-019	1.00	EA	3/8"X3/8"X60" DISHWASHER SUPPLY LINE /	A	Y	\$0.01	\$0.01
R15	0000-395-984	4.00	EA	3/8"ODX3/8"X20" TLT CHR M SUPPLY LINE /	A	Y	\$4.46	\$17.84
R16	0000-868-317	6.00	EA	1/2" GATE VALVE SWEAT NL /	A	Y	\$6.92	\$41.52

\*\*\* CONTINUED ON NEXT PAGE \*\*\*

CARRY OUT MERCHANDISE #1 (Continued)				REF #W20					
R17	0000-187-399	6.00	EA	1/2" COP MALE ADPTR CXMPT /	A	Y	\$0.88	\$5.28	
R18	0000-923-699	1.00	EA	GENERIC CLEARANCE SKU / Central Brass Bubbler 3" tall with 1/2" shank	A	Y	\$89.30	\$89.30	
R19	0000-160-184	8.00	EA	3/8"X1/2"X30" BRAID FCT SUPPLY LINE /	A	Y	\$5.11	\$40.88*	
					MERCHANDISE TOTAL:			\$771.08	
					END OF CARRY OUT MERCHANDISE - REF #W20				

CARRY OUT MERCHANDISE				REF # W23   SKU # 0000-515-664   The items listed in this section will be carried out of the store by the customer at time of sale.					
STOCK MERCHANDISE CARRIED OUT:									
REF #	SKU	QTY	UM	DESCRIPTION	PI	TAX	PRICE EACH	EXTENSION	
R21	0000-923-680	3.00	EA	GENERIC CLEARANCE SKU / Central Brass 0364-L 5 1/2" bubbler with 1/2" shank	A	Y	\$163.40	\$490.20	
R22	0000-923-672	2.00	EA	GENERIC CLEARANCE SKU / Central Brass bubble with built in faucet drinking fountain wallmount PN 0366-HX8	A	Y	\$254.00	\$508.00	
					MERCHANDISE TOTAL:				\$1,769.28
					END OF CARRY OUT MERCHANDISE - REF #W23				

TOTAL CHARGES OF ALL MERCHANDISE & SERVICES		
<div>Policy Id (PI):</div> <div>A: 90 DAYS DEFAULT POLICY.....;</div> <div>'The Home Depot reserves the right to limit / deny returns. Please see the return policy sign in stores for details.'</div>	ORDER TOTAL	\$1,769.28
	SALES TAX	\$106.16
	TOTAL	\$1,875.44
	BALANCE DUE	\$1,875.44
END OF ORDER No. [REDACTED]		

**Department of Technology, Management & Budget  
Financial Services**

**REQUEST FOR PURCHASE ORDERS OR DIRECT VOUCHERS**

**CHECK BOX FOR DV OR REQUISITION/PURCHASE ORDER**

☐ **Direct Voucher – Attach Invoice**

**Date: 1/13/2016**

☐ **Requisition/Purchase Order – Attach Quote(s)**

<b>Agency Contact:</b>		<b>Phone #</b>	
Steve Rigg		517-284-7043	
<b>Division Name:</b>		<b>Title of Work/Project:</b>	
DTMB		Supplies for Flint	
<b>Vendor:</b>	Home Depot – David Khanuja	<b>Index #</b>	
<b>Email Address:</b>	David_Khanuja@homedepot.com	<b>Ship To:</b>	Genesee County Community Action Resource Department 2727 Lippincott Blvd. Flint, MI 48507
<b>Street Address:</b>	Home Depot U.S.A. Inc Home Depot 2455 Paces Ferry Rd. – Floor D15 Atlanta, GA 30339-4024		Matt Purcell 810-762-4922 mpurcell@co.genesee.mi.us

***ALL Areas Must Be Completed***

**Description of Purchase:**

**This is for the purchase of items necessary to support the efforts of the State of Emergency that was declared in the City of Flint.**

**Brita faucet water filters and replacement cartridges.  
PUR faucet water filters and replacement cartridges.  
Bottled water.  
Plumbing materials.**

**Comments:**

**APPROVALS REQUIRED:**

<b>TOTAL COST:</b>	<b>\$4,217,214.45</b>
------------------------	-----------------------

**\$0-\$2,500** (Can be paid on Direct Voucher)

Supervisor's Signature: \_\_\_\_\_

**\$2,501-\$10,000** (Needs 3 quotes for Purchase Order)

Manager's Signature: \_\_\_\_\_

**\$10,001-\$24,999** (Needs specifications to post on Buy4Michigan)

Division Director's Signature: \_\_\_\_\_

---

**From:** Ballard, Denice (DTMB)  
**Sent:** Tuesday, January 26, 2016 3:57 PM  
**To:** Telesz, Robert (DTMB)  
**Subject:** RE: 071S6600001

Approved. Let's wait to notify Dwight until the emergency CS138 for Flint is also in his approval path. Thanks!

---

**From:** Telesz, Robert (DTMB)  
**Sent:** Tuesday, January 26, 2016 12:16 PM  
**To:** Ballard, Denice (DTMB) <[ballardd@michigan.gov](mailto:ballardd@michigan.gov)>  
**Subject:** 071S6600001

Hi Denice,

CS138, 071S6600001, is in your approval path. Can you please approve it when you have a moment.

Thanks Denice!!

Thanks,  
Rob Telesz  
DTMB -- Financial Services  
Office (517) 373-2394  
Fax (517) 241-4856  
Email: [teleszr1@michigan.gov](mailto:teleszr1@michigan.gov)



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---

**From:** Ballard, Denice (DTMB)  
**Sent:** Thursday, January 28, 2016 10:48 AM  
**To:** Thomas, Dwight (DTMB); Telesz, Robert (DTMB)  
**Subject:** RE: CS138's in Approval Path

Thank you Dwight!

---

**From:** Thomas, Dwight (DTMB)  
**Sent:** Thursday, January 28, 2016 9:18 AM  
**To:** Telesz, Robert (DTMB) <[teleszr1@michigan.gov](mailto:teleszr1@michigan.gov)>  
**Cc:** Ballard, Denice (DTMB) <[ballardd@michigan.gov](mailto:ballardd@michigan.gov)>  
**Subject:** RE: CS138's in Approval Path

Good morning all,

All CS-138's have been processed. Have a great day.

---

**From:** Telesz, Robert (DTMB)  
**Sent:** Thursday, January 28, 2016 8:33 AM  
**To:** Thomas, Dwight (DTMB)  
**Cc:** Ballard, Denice (DTMB)  
**Subject:** FW: CS138's in Approval Path  
**Importance:** High

Good morning Dwight,

Please review and approve CS138, 071S6600046, for after-hours armed security services requested by Michigan State Police to safeguard the supplies needed to support the State of Emergency Operations in Flint.

Could you also please review and approve CS138, 071S6600001, for building occupancy cost allocation plans.

Thanks Dwight!

Have a good day!!!

---

**From:** Telesz, Robert (DTMB)  
**Sent:** Tuesday, January 26, 2016 4:07 PM  
**To:** Thomas, Dwight (DTMB) <[ThomasD22@michigan.gov](mailto:ThomasD22@michigan.gov)>  
**Cc:** Ballard, Denice (DTMB) <[ballardd@michigan.gov](mailto:ballardd@michigan.gov)>  
**Subject:** CS138's in Approval Path  
**Importance:** High

Good afternoon Dwight,

Please review and approve CS138, 071S6600046, for after-hours armed security services requested by Michigan State Police to safeguard the supplies needed to support the State of Emergency Operations in Flint.

Could you also please review and approve CS138, 071S6600001, for building occupancy cost allocation plans.

Thanks Dwight!

Have a good evening!!!

---

**From:** Ballard, Denice (DTMB)

**Sent:** Tuesday, January 26, 2016 3:50 PM

**To:** Telesz, Robert (DTMB) <[teleszr1@michigan.gov](mailto:teleszr1@michigan.gov)>

**Subject:** CS138 for Flint State of Emergency Operations

**Importance:** High

Hi Rob,

Please review and approve CS138, 071S6600046, for after-hours armed security services requested by Michigan State Police to safeguard the supplies needed to support the State of Emergency Operations in Flint.

Please notify Dwight once the CS138 is in his approval path. Thank you!

Denice Ballard

Financial Services – Delegated Procurement

Department of Technology, Management & Budget

[ballardd@michigan.gov](mailto:ballardd@michigan.gov)

517.373.7567

Try our **NEW** online bidding website: [www.buy4michigan.com](http://www.buy4michigan.com)



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**From:** Ballard, Denice (DTMB)  
**Sent:** Thursday, February 11, 2016 9:39 AM  
**To:** Thomas, Dwight (DTMB); Telesz, Robert (DTMB)  
**Subject:** RE: AOC for an Emergency CS138

Thank you Dwight. I will notify Civil Service of the amendment to this emergency CS138.

---

**From:** Thomas, Dwight (DTMB)  
**Sent:** Thursday, February 11, 2016 9:13 AM  
**To:** Telesz, Robert (DTMB) <[teleszr1@michigan.gov](mailto:teleszr1@michigan.gov)>  
**Cc:** Ballard, Denice (DTMB) <[ballardd@michigan.gov](mailto:ballardd@michigan.gov)>  
**Subject:** RE: AOC for an Emergency CS138

All set, have a great day.

---

**From:** Telesz, Robert (DTMB)  
**Sent:** Wednesday, February 10, 2016 4:16 PM  
**To:** Thomas, Dwight (DTMB)  
**Cc:** Ballard, Denice (DTMB)  
**Subject:** FW: AOC for an Emergency CS138

Hey Dwight,

Please approve the Advice of Change to 07156600046 for afterhours armed guard services to patrol two warehouses where water supplies needed for Flint are being stored. We are adding a second warehouse location and an additional 28 days allowed by Civil Service for this emergency request.

Thanks Dwight!

Thanks,  
Rob Telesz  
DTMB -- Financial Services  
Office (517) 373-2394  
Fax (517) 241-4856  
Email: [teleszr1@michigan.gov](mailto:teleszr1@michigan.gov)

**DTMB**  
**HELP. CONNECT. SOLVE.**

---

**From:** Ballard, Denice (DTMB)  
**Sent:** Wednesday, February 10, 2016 3:47 PM  
**To:** Telesz, Robert (DTMB) <[teleszr1@michigan.gov](mailto:teleszr1@michigan.gov)>  
**Subject:** AOC for an Emergency CS138  
**Importance:** High

Hi Rob,

Please approve the Advice of Change to 071S6600046 for afterhours armed guard services to patrol two warehouses where water supplies needed for Flint are being stored. We are adding a second warehouse location and an additional 28 days allowed by Civil Service for this emergency request.

Please let me know if you have any questions. Thank you!

Denice Ballard  
Financial Services – Delegated Procurement  
Department of Technology, Management & Budget  
[ballardd@michigan.gov](mailto:ballardd@michigan.gov)  
517.373.7567  
Try our **NEW** online bidding website: [www.buy4michigan.com](http://www.buy4michigan.com)



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---

**From:** Stephen @ LaFontaine Ford of Lansing <lafontaine@familydeal.ccsend.com> on behalf of Stephen @ LaFontaine Ford of Lansing <news@lafontaine.com>  
**Sent:** Thursday, February 18, 2016 5:37 PM  
**To:** Bergan, Kristin (DTMB)  
**Subject:** See What's Going on This Month @ LaFontaine Ford of Lansing

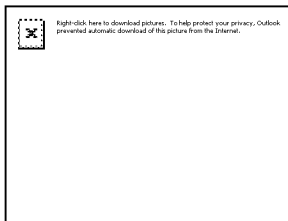
Having trouble viewing this email? [Click here](#)

See what's going on this Month here at LaFontaine Ford of Lansing!



## HERE'S WHAT'S NEW AT LAFONTAINE FORD OF LANSING

Welcome to the February edition of the LaFontaine Ford of Lansing Newsletter. This month you will see our latest commercial, you will find out how you can help the good people of Flint and as always our Monthly Service Coupons and much more. Read on and enjoy!

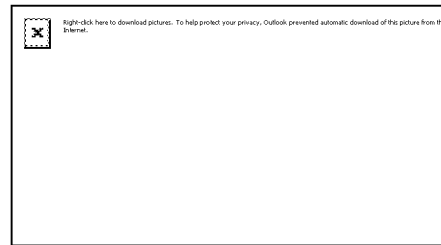
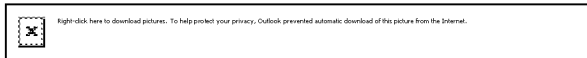


**Stephen Pengelly**  
General Sales Manager  
LaFontaine Ford of Lansing  
(888) 709-4369

## Flint Water Crisis

As you all know there is a water crisis happening in Flint and we, here at LaFontaine, are ready to make our contribution. We are collecting bottled water donations at all 16 of our locations for the whole month of February! If you can help, in any way, that would be greatly appreciated.

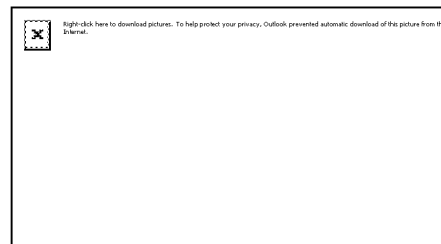
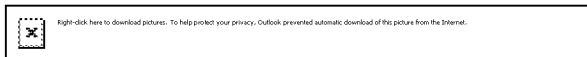
We hope to see you soon.



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## eAutoAppraise - Instant Trade In Value

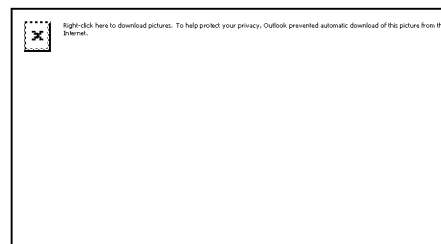
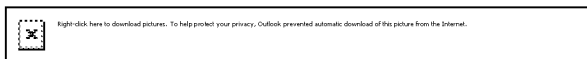
Are you looking to trade in your current vehicle and get into something new? If so check out our eAutoAppraise tool where you can get the instant trade in value of your vehicle and get information on a new vehicle at the same time with 2 simple steps.



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## Our Latest Commercial | #MAXMYTAX

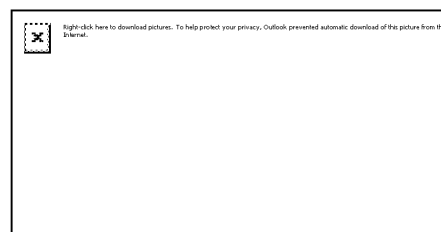
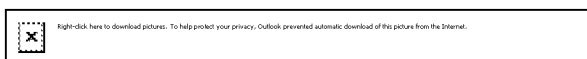
We are going to match your tax return up to \$1,000 down payment or additional trade in value with the purchase of any pre-owned vehicle. So turn your \$1,000 into \$2,000 right here at LaFontaine! You have until the end of the month to take advantage so hurry in.



---

## Ford Early Bird Special

If you haven't heard yet the Ford Early Bird offer is back! This offer is a great for anyone who is looking to get out of their current Ford lease up to three months early. Have questions on whether or not you may qualify? Click on the link below for all the details.

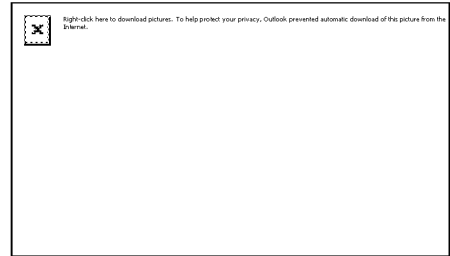


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## Make Us Your Tire Headquarters

We know that most customers don't consider the dealership when looking for tires and we are hoping to change all that.

We are now offering a Tire Price Match Guarantee! This new program guarantees that you are getting the best possible price on tires because we will meet or beat any competitors pricing. With this program, the price you pay for tires is the same price we pay. Which means, you can now purchase your replacement tires at our dealer cost.



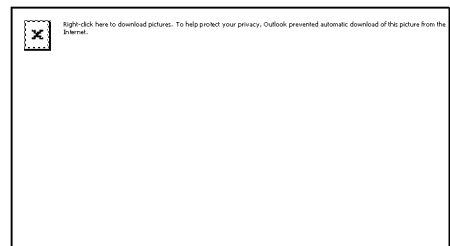
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## February Ford Lansing Specials

LaFontaine is committed to going the Extra Mile for our customers. We do this by Building Lifelong Relationships, Connecting Families, Strengthen Communities and Personalizing the Automotive Experience.

To start the New Year, I am going the extra mile for you by offering up some amazing lease offers.

Take a look!



---

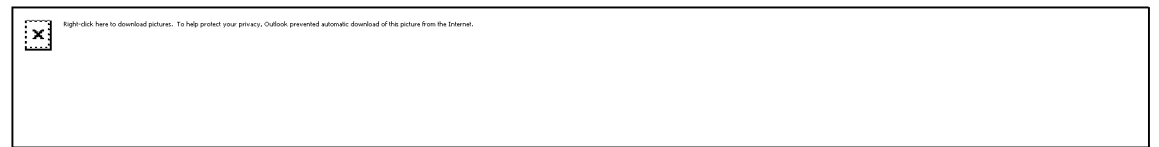
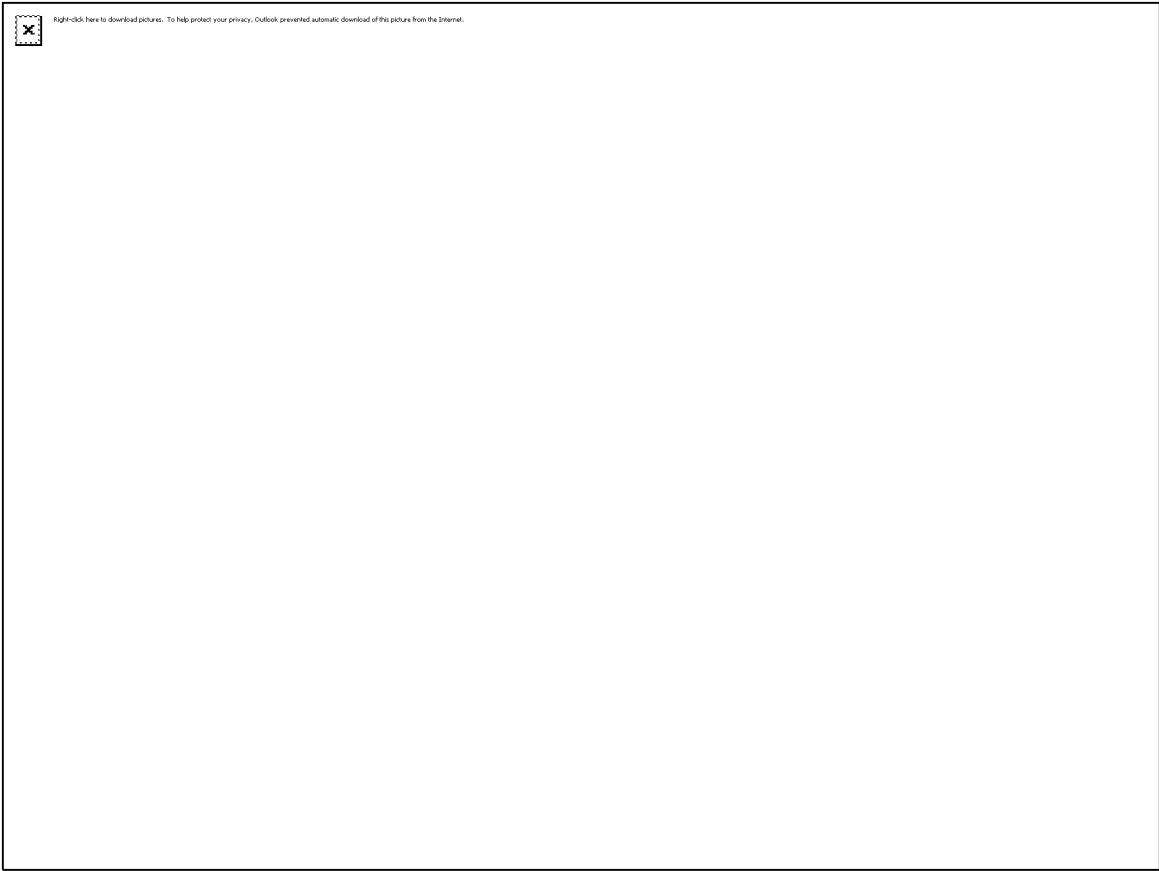
## February Service Coupons

Every month we have some service specials available for you to go along with our awesome Oil Change prices.

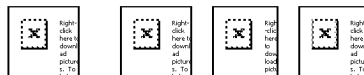
All you have to do is print the coupons out or just have the page handy on your mobile device upon arrival.

These specials are a great way to save money on the routine maintenance needed to keep your vehicle in tip-top shape. Click on the link below to unveil the offers





STAY CONNECTED:



LaFontaine Ford of Lansing, 5103 S. Cedar St, Lansing, MI 48911

[SafeUnsubscribe™ bergank@michigan.gov](#)

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**From:** Governor's Office <governorsoffice@govsubscriptions.michigan.gov>  
**Sent:** Friday, January 29, 2016 9:39 AM  
**To:** Bergan, Kristin (DTMB)  
**Subject:** Thank you for your service



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## THANK YOU!

Fellow employees,

Each day, more than 46,000 state of Michigan employees come to work with the confidence and commitment to make Michigan a better place to live, work and play. I appreciate the way you care about the citizens we serve, and how it is reflected in the work that you do.

As you have heard from me and the media, our reputation and trust can be severely impacted when people do not make good decisions, or use good judgment in solving problems. That principle is universal, but never more so than when public health is at stake. What happened in Flint can never be allowed to happen again anywhere in our state.

I know that you want to work in a place where employee input is valued, efforts are recognized, and teams are always striving for continuous improvement. That's why we introduced employee surveys, Bureaucracy Busters and other reinvention initiatives. We want and deserve a culture of innovation, continuous improvement and employee engagement at every level. We can never take for granted how important the people are who depend on us to do our jobs, and I am asking you not to let the situation in Flint negatively impact your motivation to excel every day.

Many of you have taken an interest in helping the citizens of Flint on your own time, and I'd like to take this opportunity to recognize and thank those who have volunteered over the last couple of weekends. You have worked tirelessly to deliver cases of bottled water, water filters, replacement cartridges and water testing kits to the families in need. I appreciate you donating your time to help our fellow Michiganders. To date, more than 37,000 homes have been visited by one of our water resource teams.

For employees who would like to further help the people of Flint, please visit [www.HelpForFlint.com](http://www.HelpForFlint.com) to learn how you can do so. For additional information and to sign up for daily updates, please visit [www.mi.gov/FlintWater](http://www.mi.gov/FlintWater). I am committed to ensuring that all residents have access to safe and clean water.

Again, I'd like to express my gratitude for the work you do every day to continuously improve our state and earn the trust of those you serve. You make a real difference.

Thanks,

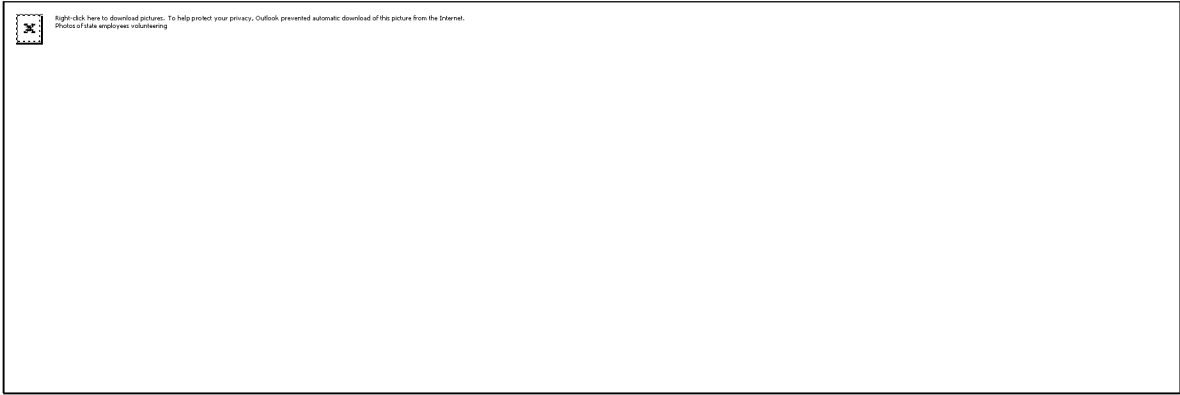


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Governor Rick Snyder

Governor Rick Snyder



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Photos of state employees volunteering



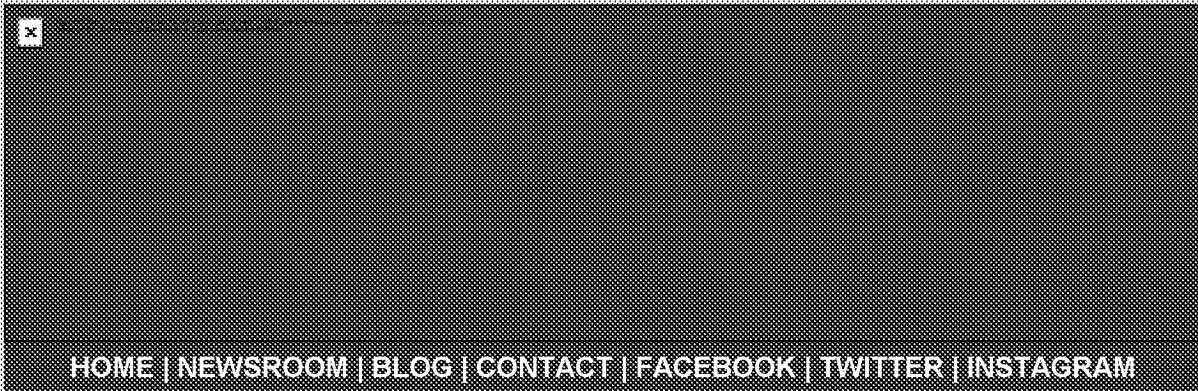
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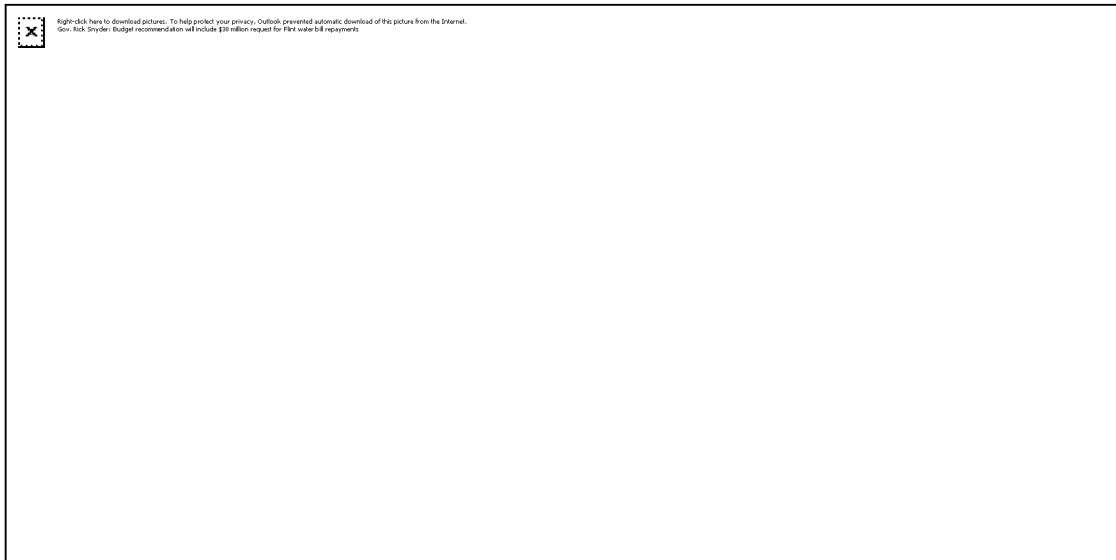
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This email was sent to [bergank@michigan.gov](mailto:bergank@michigan.gov) on behalf of The Executive Office of the Governor - 111 South Capitol Avenue - Lansing, MI 48909 - 517-335-7858

**From:** Governor's Office <governorsoffice@govsubscriptions.michigan.gov>  
**Sent:** Wednesday, February 03, 2016 6:02 PM  
**To:** Bergan, Kristin (DTMB)  
**Subject:** "Flint residents should not have to pay for water they cannot drink"



## Budget recommendation will include \$30 million request for Flint water bill repayments



When Governor Rick Snyder presents his budget recommendation next Wednesday, Feb. 10, he will include a \$30 million request for the residents of Flint to keep their water service on and eliminate the need to pay for water they cannot completely trust to drink.


Under the governor's ask, the funding would enable the city of Flint to apply credits for customers on future bills. Estimates show water is roughly 47 percent of billing and sewer costs are around 53 percent. The credit would be applied to consumption usage (roughly

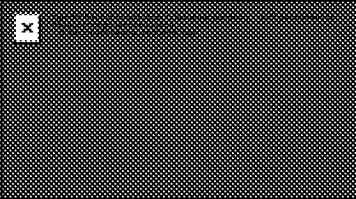


65 percent) of a resident's water portion of the bill, such as for bathing, drinking, cooking, and washing your hands. Residents still would be responsible for paying the sewer portion of their water bills.

Professor Marc Edwards of Virginia Tech said, "This essentially refunds all the money associated with consumption or consumer use. I think it's an amazing gesture of common sense and good will and it corrects an injustice. I don't think there's a precedent for this. I feel so encouraged by the direction this is going."

[Click here to learn more about the budget request.](#)

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[Learn more about the \\$30 million request](#)



We spoke with Staff Sgt. Thomas Vega about the critical resources they're providing to Flint families every day. He also encouraged residents to pick up and return their water testing kits to Flint fire stations. Test results will be posted online at [www.mi.gov/flintwater](http://www.mi.gov/flintwater). [Click here to watch the video.](#)

[www.mi.gov/FlintWater](http://www.mi.gov/FlintWater) | [www.HelpForFlint.com](http://www.HelpForFlint.com)

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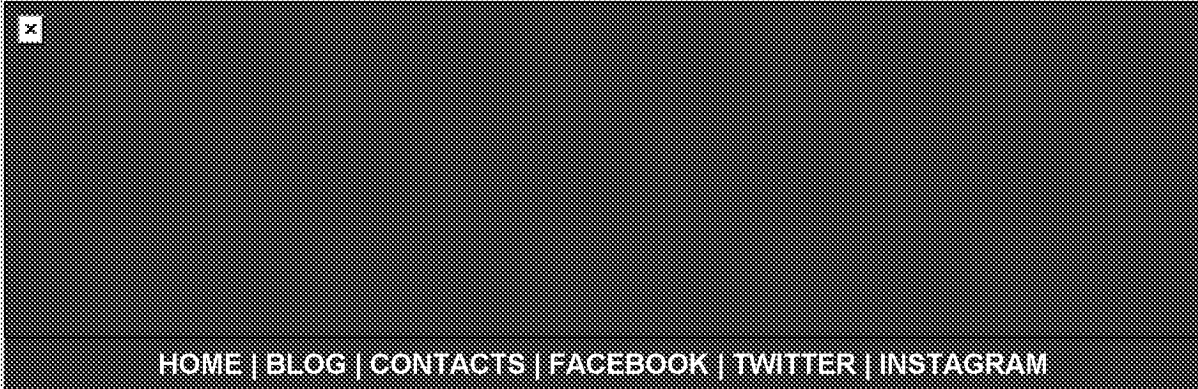
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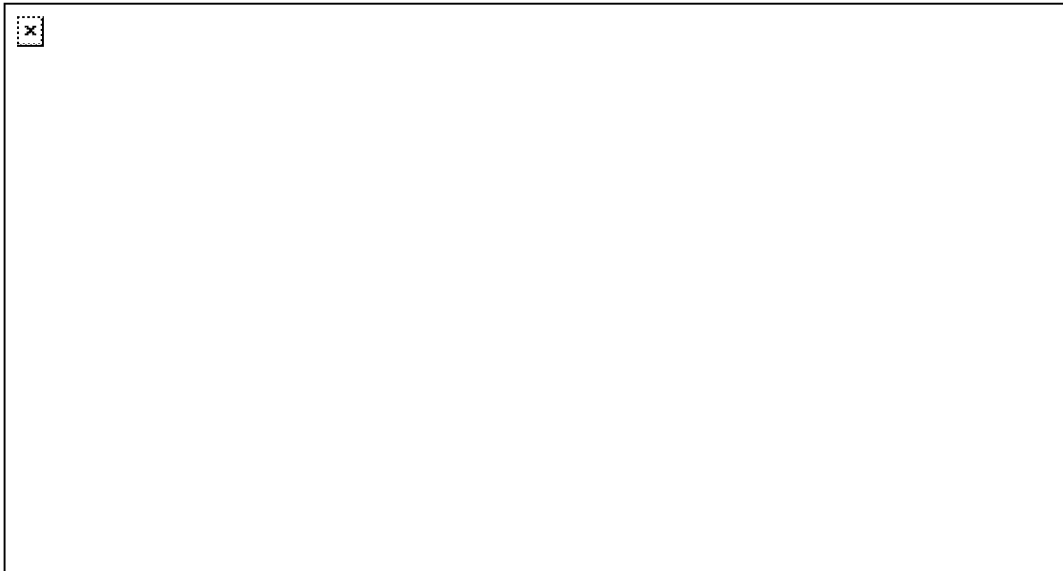
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**From:** Governor's Office <governorsoffice@govsubscriptions.michigan.gov>  
**Sent:** Thursday, February 11, 2016 5:44 PM  
**To:** Bergan, Kristin (DTMB)  
**Subject:** What this year's budget means for Michigan...



## VIDEO: What Governor Snyder's FY17 budget means for Michigan



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Gov. Rick Snyder's FY 2017 budget calls for critical investments for the Flint water crisis, statewide infrastructure and the Detroit Public Schools. The governor's recommendation also addresses the skyrocketing costs of specialty medications that Michigan residents depend on for better health outcomes.

This budget also stays committed to the Governor's core statewide priorities of education, talent and economic development, health and human services, and public safety.

The proposed FY 2017 budget makes key investments to strengthen the state for all of

Michigan's families. Click here to learn more about the top 6 takeaways from the Governor's FY 2017 state budget.



### Click a tweet to tweet it out:

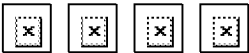


The #MiBudget @OneToughNerd proposed yesterday makes key investments to strengthen Michigan for all families --> [www.mi.gov/MiBudget](http://www.mi.gov/MiBudget)

--> @OneToughNerd's #MiBudget includes \$72 million a year for Detroit Public Schools. It is time to act now --> [www.mi.gov/MiBudget](http://www.mi.gov/MiBudget)

--> @onetoughnerd's significant investment in #Flint families is the right thing to do. #FlintFWD #MiBudget [www.mi.gov/MiBudget](http://www.mi.gov/MiBudget)

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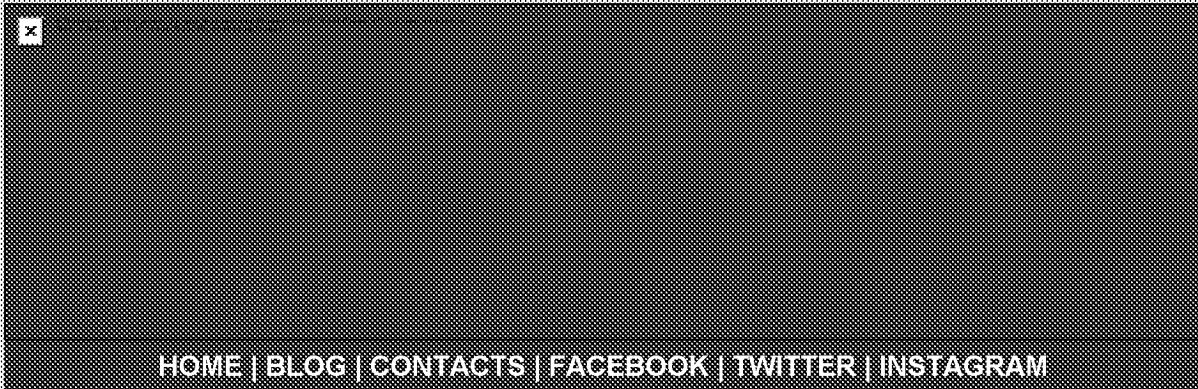
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**From:** Governor's Office <governorsoffice@govsubscriptions.michigan.gov>  
**Sent:** Tuesday, February 16, 2016 5:22 PM  
**To:** Bergan, Kristin (DTMB)  
**Subject:** VIDEO: Volunteering in Flint



## VIDEO: How volunteers are helping Flint



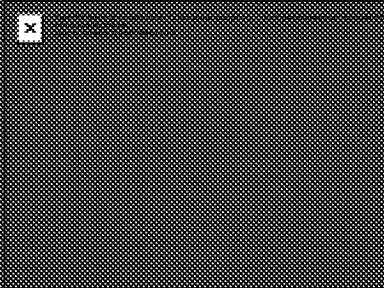
Volunteers at the Food Bank of Eastern Michigan are working hard to collect donations in order to help the families of Flint. Last Thursday, Governor Snyder visited with the many dedicated volunteers and helped sort cans of food.

Good nutrition is critically important for Flint's children. Foods that are high in calcium, vitamin C, and iron can help limit the effects of lead exposure. To donate or volunteer at the Food Bank of Eastern Michigan, visit [www.fbern.org](http://www.fbern.org).

[Click here to watch the video and learn more about how the Food Bank of Eastern Michigan is helping Flint's families.](#)

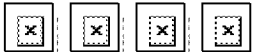


## LISTEN IN: Governor Snyder's tele-town hall with Flint residents



Governor Snyder hosted his third town hall with Flint residents on Thursday, Feb. 11, answering their questions directly. [Click here to listen to the call.](#)

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**From:** DTMB Director and CIO David Behen <dtmb@govsubscriptions.michigan.gov>  
**Sent:** Wednesday, February 17, 2016 10:10 AM  
**To:** Bergan, Kristin (DTMB)  
**Subject:** The Gov. Snyder's Budget Proposal



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DTMB Header 022216

Good morning everyone. I hope everyone had a great holiday weekend.

I had the good fortune to travel to Marquette on Monday with Chad Laidlaw, DTMB's policy and planning analyst, to meet with city, business and university leaders and to address the Economic Club of Marquette. I told them about the many things DTMB does, placing special emphasis on our work in mobility and cybersecurity. Marquette is really developing and making its mark as an innovative and entrepreneurial community.

Now work.

The executive budget Gov. Snyder presented last week outlined his investment plan for Michigan. Yes, the proposal for fiscal year 2017-18 outlined a strategy to address the critical challenges of addressing the Flint water crisis and turning around Detroit's Public Schools, but the \$54.9 billion plan also includes investment in four key areas:

- **Education.** The budget increases investment to K-12 schools, community colleges and the state's public universities. Additional funds are proposed to expand career, technical, science, technology, engineering and math programs.
- **Protecting the Public.** The governor's plan expands the Secure Cities program, which has reduced violent crime in four major Michigan cities. Funds also would support an additional trooper recruit school and an academy to train corrections officers, among other initiatives.
- **Putting People First.** The governor recommends continued expansion of the Healthy Kids Dental Program and funding efforts to ensure residents have access to affordable health care. His proposal boosts funds to help cover new higher cost specialty medications to treat conditions such as hepatitis C and cystic fibrosis, among others.
- **Investing in Infrastructure.** The proposal allocates \$1.2 billion to maintain and repair Michigan roads, bridges and other critical infrastructure.

The budget proposal also includes FY 2017-18 funding recommendations for DTMB. Gov. Snyder recommends ongoing funding of \$1.3 billion for department operations and a one-time allocation of \$32.4 million.

A few highlights include:

- \$502 million for information technology support for all state agencies and \$132.8 million for

14 high-priority IT projects in seven agencies. He recommends increasing the Information Technology Investment Fund by \$7 million, from \$65 million to \$72 million. This fund supports several major multiyear IT projects and upgrades, including the replacement of outdated legacy systems.

- An additional \$5 million to support cybersecurity improvements to safeguard citizens' personal information and protect critical infrastructure and government services.
- IT support of \$6.5 million to modernize the Office of Retirement Services' systems and enhance customer service for more than 530,000 current and future retirees.

You can see the full executive budget recommendations, which are posted on the Budget Office website. Details of DTMB's proposed budget begin on page B-75.

We can expect to see many changes before the budgets are signed and become effective Oct. 1. The executive budget will be used by the House and Senate Appropriations Committees as they work on their own budgets and hold committee hearings on the proposals. I'll keep you posted as the process moves ahead.

As always, I welcome your notes, whether about the budget process or any other topic. Please send them to me at behend@michigan.gov.

Thank you again for all the good work you do. I hope you have a great week ahead.

David

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The Department of Technology, Management and Budget

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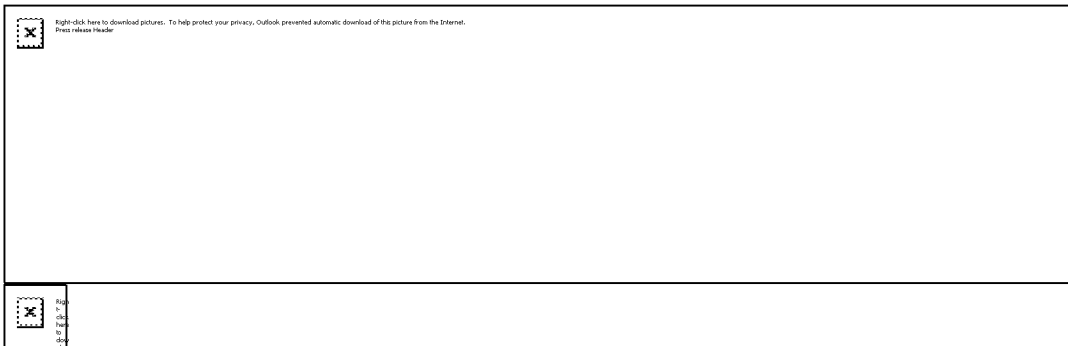
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**From:** Michigan Department of Treasury <MITreasury@govsubscriptions.michigan.gov>  
**Sent:** Friday, February 19, 2016 12:54 PM  
**To:** Bergan, Kristin (DTMB)  
**Subject:** Gov. Snyder announces grants for distressed municipalities

--- **PRESS RELEASE** ---

*For Immediate Release*



**Feb. 19, 2016**

**Contacts: Terry Stanton, Treasury (517) 335-2167**

**Dave Murray, Governor (517) 335-6397**

***Gov. Snyder announces grants for distressed municipalities***  
*\$5.4 million awarded for service and quality of life projects*



Gov. Rick Snyder will award \$5.4 million to eleven municipalities to help fund various improvement projects, including water system and public safety enhancements as well as technology upgrades through the Financially Distressed Cities, Villages, and Townships (FDCVT) grant program. Snyder previously announced a \$2 million award for the City of Flint.

Municipalities are eligible to apply for a FDCVT grant if they are experiencing one or more conditions indicative of “probable financial stress,” as defined by Public Act 436 of 2012, the Local Financial Stability and Choice Act.

“The municipalities that applied for and have now been approved for this special funding are among those that have faced significant financial challenges in recent years,” Snyder said. “These grants will go a long way to ensure these cities can improve the public services their residents expect and deserve.”



Under the grant program, funding may be used to pay for specific projects, services, or strategies that move a city, village, or township toward financial stability. There was \$5 million appropriated for the program with a \$400,000 carryover from the previous fiscal year. The FDCVT program has a \$2 million cap, per local unit.

The following communities will receive funding this year, with projects and amounts noted (alphabetical order):

City of Allen Park

\$270,187

Provide an emergency generator for public safety.

City of Benton Harbor

\$25,000

Public safety enhancement through replacement and upgrade of police camera system.

\$400,000

Water system enhancement through water main replacements.

City of Ecorse

\$30,000

Public safety enhancement through police body cameras.

City of Flint

\$2,000,000

Water system enhancement through reconnection to Detroit Water and Sewer Department.

City of Hamtramck

\$90,000

Public safety enhancement through replacement and upgrade of police camera system.

City of Highland Park

\$1,505,000

Water system enhancement through maintenance to water system.

City of Inkster

\$244,968

Public safety enhancement through deployment of a community relations police officer.

\$318,993

Public safety enhancement through replacement and upgrade of police and fire radios.

\$218,367

Public safety enhancement through fleet replacement of police vehicles.

City of Lincoln Park

\$21,000

Public safety enhancement through replacement and upgrade of fire technology.

City of Melvindale

\$94,800

Public safety enhancement through fleet replacement of police vehicles and replacement and upgrade of technology.

City of River Rouge

\$171,833

Public safety enhancement of dispatch and jail services.

City of Wayne

\$25,389

Public safety enhancement through fleet replacement of police vehicle.

All appropriated funding has been spent. No future rounds will occur in FY 2016.

**# # # #**



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**From:** State of Michigan <MISOM@govsubscriptions.michigan.gov>  
**Sent:** Thursday, January 14, 2016 5:22 PM  
**To:** Bergan, Kristin (DTMB)  
**Subject:** Volunteer Opportunity in Flint



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Michigan State Employee banner image

The State Emergency Operations Center (SEOC) is coordinating a response to the ongoing health and safety issues in the city of Flint's drinking water. Teams from the Michigan State Police, Genesee County Sheriff's Department, Michigan Department of Health and Human Services, and volunteer organizations have been delivering bottled water, water filters, replacement cartridges and water testing kits at homes in the city of Flint since Tuesday.

To help with this critical work, the SEOC is looking for volunteers to expand this effort and continue this distribution during the upcoming holiday weekend. Teams are being assembled for shifts on Saturday, January 16; Sunday, January 17; and Monday, January 18, 2016. If you are interested in volunteering your time for this critical work, please complete the information in one of the attached surveys (depending on which day you are volunteering).

To volunteer on Saturday, January 16, <https://www.surveymonkey.com/r/28NVJBL>

To volunteer on Sunday, January 17, <https://www.surveymonkey.com/r/26NMJKK>

To volunteer on Monday, January 18, <https://www.surveymonkey.com/r/26P7P5G>

Volunteers will begin their assignment at the Local Emergency Operations Center located in the Genesee County Administration Building located at 1101 Beach St, Flint at 9 a.m. and end by 4 p.m. Parking is available at the corner of Beach Street and 8th Street. Lunch will be provided. This is strictly a volunteer effort, as all three days will be unpaid. Volunteers are responsible for their own transportation; mileage reimbursement for personal vehicles is not authorized. Volunteers should dress for working outdoors and wear foot attire appropriate for walking.

This opportunity is for state employees and their immediate family members 16 years of age or older only, others looking to assist should volunteer through the American Red Cross in Flint. The volunteer coordination center for the Red Cross is located at 1401 S. Grand Traverse, Flint, MI. They are open from 9 a.m. to 7 p.m.

For more information on the state's response efforts, visit [www.michigan.gov/flintwater](http://www.michigan.gov/flintwater).

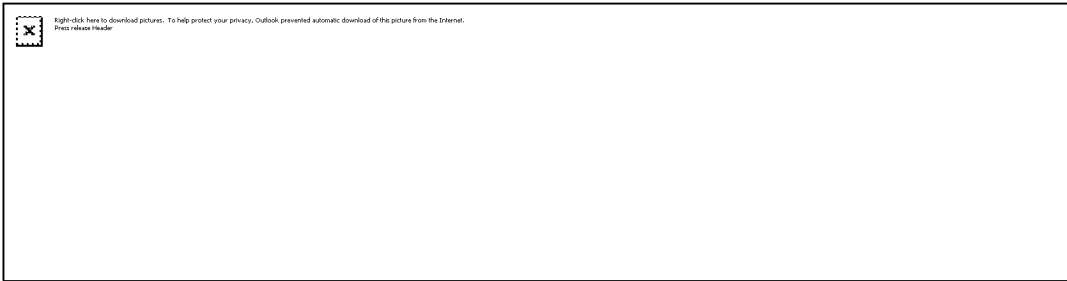
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**From:** Michigan Department of Treasury <MITreasury@govsubscriptions.michigan.gov>  
**Sent:** Friday, January 22, 2016 4:21 PM  
**To:** Bergan, Kristin (DTMB)  
**Subject:** State Treasurer approves changes to Flint governance structure

--- PRESS RELEASE ---

*For Immediate Release*



January 22, 2016

Contact: Terry Stanton, (517) 335-2167

## ***State Treasurer approves changes to Flint governance structure***

***Follows recommendation from RTAB***



State Treasurer Nick Khouri today, signed off on amendments to two existing emergency manager orders that will provide additional authority to the city's mayor, following a recommendation approved by members of the city's receivership transition advisory board (RTAB) today.

Effective immediately, the mayor has authority to appoint the city administrator and all department heads, including the police and fire chiefs, who will serve at the pleasure of the mayor. The city administrator will now serve as the city's chief administrative officer, pursuant to the city's charter.

Flint began the transition to local control in April, when Gov. Snyder accepted former emergency manager Jerry Ambrose's recommendation that the city's financial emergency had been sufficiently addressed and appointed the RTAB. Today's action further continues the process of transitioning to full local control

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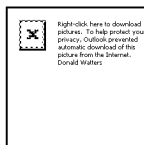
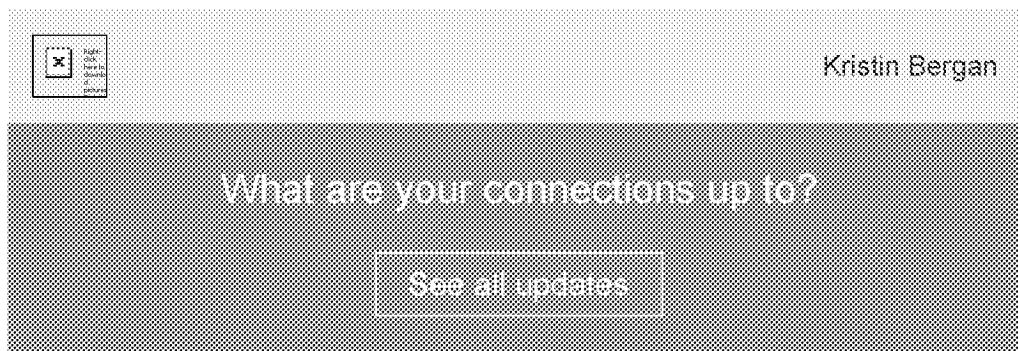
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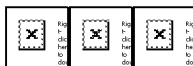
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**From:** LinkedIn Updates <messages-noreply@linkedin.com>  
**Sent:** Wednesday, December 30, 2015 1:07 PM  
**To:** Bergan, Kristin (DTMB)  
**Subject:** Donald Watters added connections you may know



**Donald Watters** has 3 new connections



## NEW CONNECTIONS



**Larry Austin** is now connected to **Nancy Kapp**



**Nancy Kapp**  
Fund Development Coordinator at Hospice of Lansing



**Arturo Adan** is now connected to **Brian Balleria**



**Brian Balleria**  
Global Marketing Manager



**Kevin R. Donley** has 2 new connections



**Rich Zemovich is now connected to Robert Schaeffer**



**Robert Schaeffer**  
Sales Process Manager at MLive Media Group



**Ken Daly has 6 new connections**

## WHAT YOUR NETWORK IS SAYING



**Donald Watters shared an article**

*"Check out MSNBC Rachel Maddows report from Dec 18 on Flint, Michigan's water crisis. "*



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Snyder apologizes, Wyant resigns in Flint water crisis

### Snyder apologizes, Wyant resigns in...

Michigan Gov. Rick Snyder said: "I want the Flint community to know how very sorry I am that this has happened."

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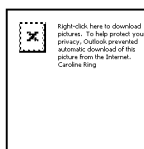
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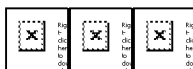
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**From:** LinkedIn Updates <messages-noreply@linkedin.com>  
**Sent:** Wednesday, January 06, 2016 1:24 PM  
**To:** Bergan, Kristin (DTMB)  
**Subject:** Caroline Ring added connections you may know



**Caroline Ring** has 3 new connections



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## NEW CONNECTIONS



**Lorraine Hickman, CAP** is now connected to **Gilbert Derek**



**Gilbert Derek**  
Military at US Army



**Deb Biggs Thomas** is now connected to **Paula Singer**



**Paula Singer**  
CEO/Chief Strategist at The Singer Group, Inc



**Melanie Conran** is now connected to **Bryan Laviolette**



**Bryan Laviolette**  
technical writer/designer at Air Lift Company





Melissa Mirkin DeVine is now connected to Terry Cratiz Cannon



**Terry Cratiz Cannon**

Drone Pilot | Content Creator | Graphic Designer | Recording Engineer | Executive Producer | Producer | Motivational Coach | Firearms Instructor | Customer Relations Management | Cameraman



Dan Stiles has 3 new connections

## WHAT YOUR NETWORK IS SAYING



Donald Watters shared an article



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Governor declares emergency in Flint over water problem

### Governor declares emergency in Flint...

The declaration came the same day federal officials confirmed they're investigating the issue.

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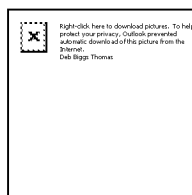
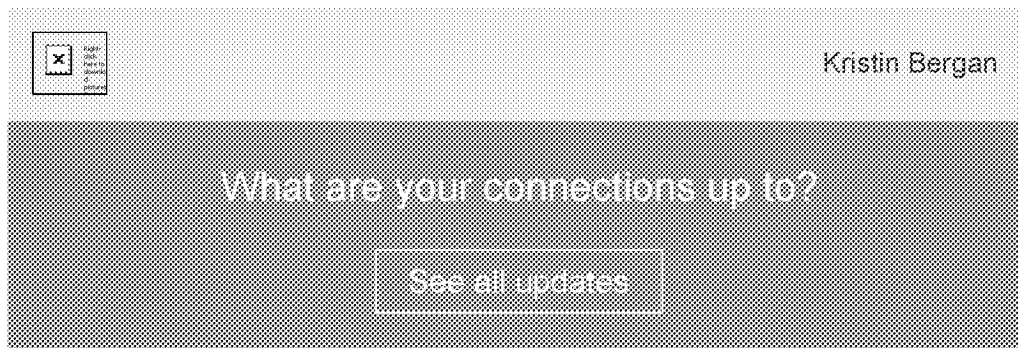
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**From:** LinkedIn Updates <messages-noreply@linkedin.com>  
**Sent:** Wednesday, January 13, 2016 1:51 PM  
**To:** Bergan, Kristin (DTMB)  
**Subject:** Check out Deb Biggs Thomas's new skills



**Deb Biggs Thomas** added new skills: Academic Libraries, Higher Education, LibGuides, Editing, Public Libraries, Librarians

[View profile](#)

## NEW CONNECTIONS



**Donald Watters** has 3 new connections



**Al Reijmer** is now connected to **Bernhard Heiligtag**



**Bernhard Heiligtag**  
Senior Director Corporate Development



**Deb Biggs Thomas** is now connected to **Patty Higgins**



**Patty Higgins**  
Parent Education Consultant & Presenter at Parenting with Love & Logic



Eric Kriesant has 6 new connections



Dan Stiles has 3 new connections



Kevin R. Donley is now connected to Whitney Adair



Whitney Adair  
Purchasing at Adair Graphic Communications

## WHAT YOUR NETWORK IS SAYING



Donald Watters shared an article

*"Share an update or mention someone using @..."*



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Cher tweets: Firing squad for Snyder for water crisis

### Cher tweets: Firing squad for Snyder...

Music superstar decries poisonous lead in Flint water. Snyder's office criticizes her language in tweet.  
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**From:** LinkedIn Pulse <news@linkedin.com>  
**Sent:** Tuesday, January 26, 2016 6:02 AM  
**To:** Bergan, Kristin (DTMB)  
**Subject:** How low oil prices went from blessing to curse



LinkedIn Pulse  
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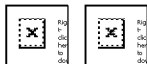
Mohamed El-Erian, chief economic advisor, Allianz

How low oil prices went from blessing to curse



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Recommended for you



Jack Welch

Why I Love Micromanaging and You Should Too

By Jack Welch Not long ago, I co-hosted CNBC's Squawk Box with Under Armour CEO Kevin Plank. A lot...



Hillary Clinton

What's happening with the water in Flint, Michigan, is an outrage.

"There is no excuse for what's happening in Flint." The drinking water in Flint, Michigan, is...



Christian Dillstrom - Unlimited Sales Conversion Improvement

Unlimited Online Sales Conversion Improvement

THE PROBLEM Most Visitors Won't Buy Online stores and company websites are losing more sales...



Mark Weinberger

Let's Not Wait a Century. Here Are Ways We Can Close the Gender Gap Now.

Last year, the World Economic Forum released an unsettling report: based on current trends, it...



Devin Wenig

Davos 2016: Five ways technology will further disrupt commerce

In the final flurry of Christmas shopping last year, a buyer in Miami snapped up a new, 18-carat...

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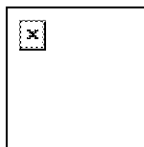
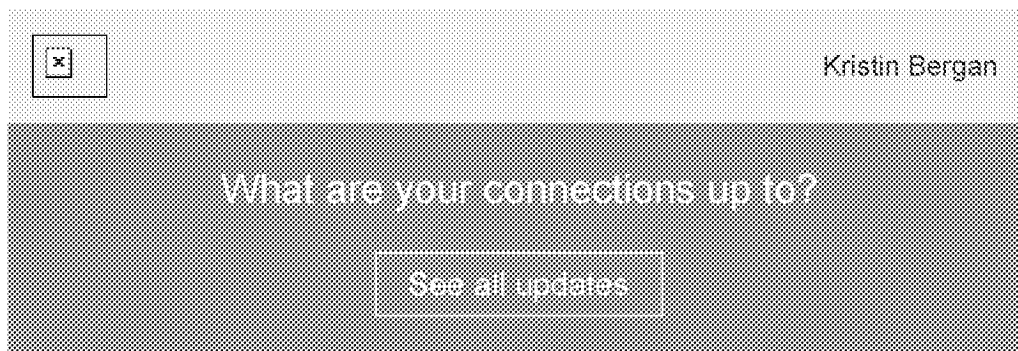
This email was intended for Kristin Bergan (Printing Consultant at State of Michigan). Learn why we included this.  
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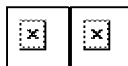


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**From:** LinkedIn Updates <messages-noreply@linkedin.com>  
**Sent:** Wednesday, January 27, 2016 4:47 PM  
**To:** Bergan, Kristin (DTMB)  
**Subject:** Nancy Kapp added connections you may know



**Nancy Kapp** has 2 new connections



[See all connections](#)

---

## NEW CONNECTIONS



**Melanie Conran** is now connected to **Justin Caine**



**Justin Caine**  
President & CEO at Beyond Our Barriers



**Al Reijmer** is now connected to **Larry Goetz**



**Larry Goetz**  
Owner, Goetzcraft Printers, Inc.



**Eric Kriesant** has 6 new connections



Melissa Mirkin DeVine is now connected to Val Frankfort



Val Frankfort  
Director of Marketing at Coverys/MHA Insurance Company



Dan Stiles has 2 new connections

---

## WHAT YOUR NETWORK IS SAYING



Donald Watters shared an article

*"In case it's not broadcast in your area."*



### Snyder to address Flint water shut-offs...

The governor will pledge help for city utilities to make water shut-offs unnecessary, sources tell the Free Press.

[View post](#)

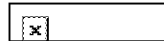
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This email was intended for Kristin Bergan (Printing Consultant at State of Michigan).

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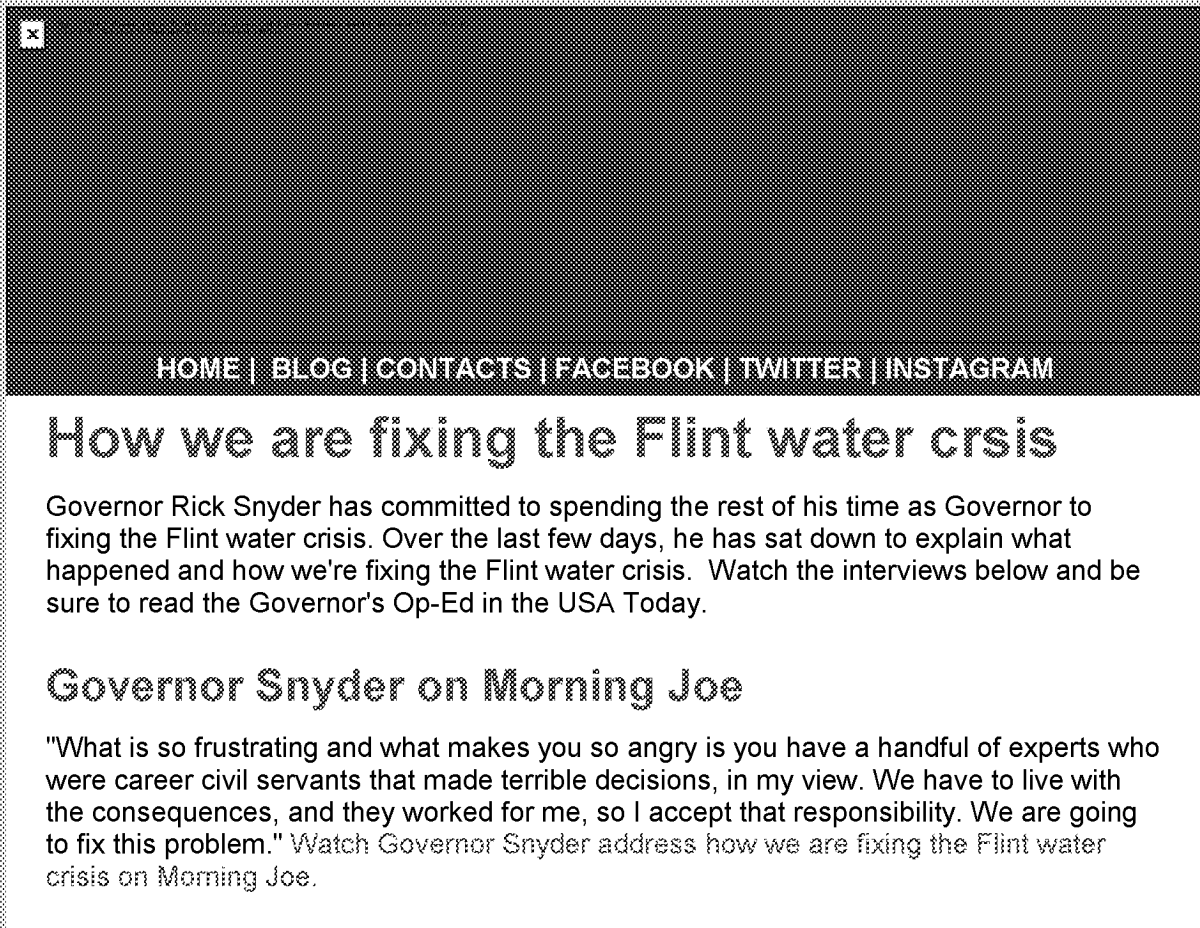


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**From:** Bergan, Kristin (DTMB)  
**Sent:** Friday, January 22, 2016 12:54 PM  
**To:** Ruhstorfer, Amy (DTMB)  
**Subject:** FW: "He's his own best spokesman"

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**From:** Governor's Office [mailto:govsubscriptions@michigan.gov]  
**Sent:** Friday, January 22, 2016 12:41 PM  
**To:** Bergan, Kristin (DTMB) <bergank@michigan.gov>  
**Subject:** "He's his own best spokesman"



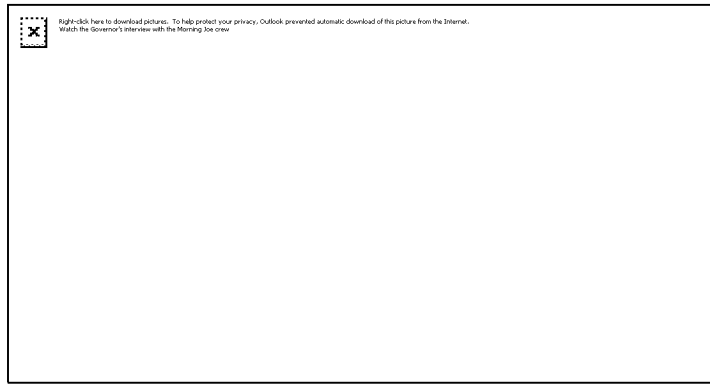
The screenshot shows a website with a dark header area containing a small 'x' icon in the top left corner. Below the header is a navigation bar with the following links: [HOME](#) | [BLOG](#) | [CONTACTS](#) | [FACEBOOK](#) | [TWITTER](#) | [INSTAGRAM](#). The main content area features a large heading: 

## How we are fixing the Flint water crisis

. Below the heading is a paragraph: "Governor Rick Snyder has committed to spending the rest of his time as Governor to fixing the Flint water crisis. Over the last few days, he has sat down to explain what happened and how we're fixing the Flint water crisis. Watch the interviews below and be sure to read the Governor's Op-Ed in the USA Today." Below this paragraph is another heading: 

### Governor Snyder on Morning Joe

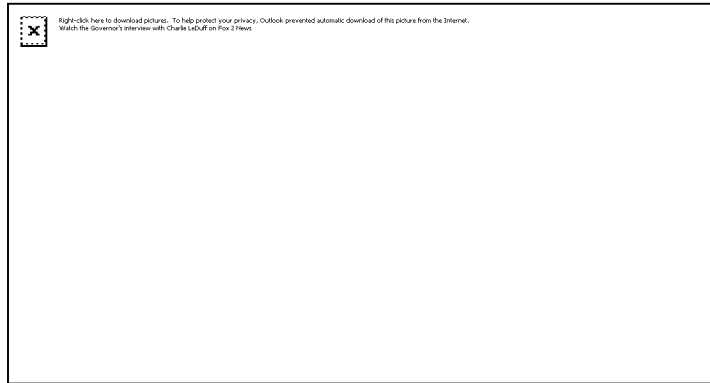
. At the bottom of the content area is a quote: "What is so frustrating and what makes you so angry is you have a handful of experts who were career civil servants that made terrible decisions, in my view. We have to live with the consequences, and they worked for me, so I accept that responsibility. We are going to fix this problem." Watch Governor Snyder address how we are fixing the Flint water crisis on Morning Joe.



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## Governor Snyder with Charlie LeDuff on Fox 2 Detroit

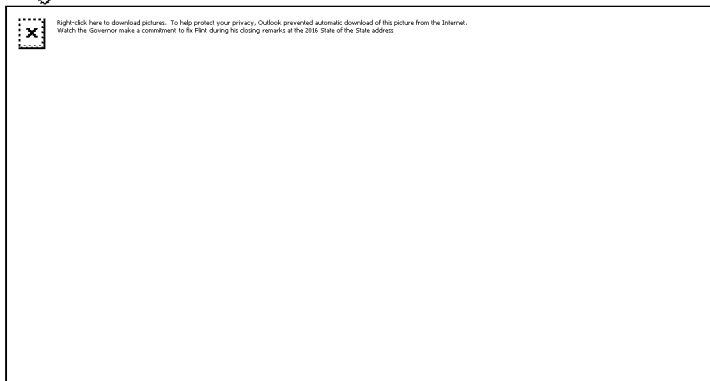
"I feel awful about this. These are people. They've been harmed. You can't feel good about that. The people of Flint have been harmed and a major influence of that harm came from people who worked for me, and I feel responsible for that. But I am committed to solving the problem and addressing the damage as much as possible for the rest of the time I'm Governor." Watch Governor Snyder address the Flint water crisis with Charlie LeDuff on Fox 2 News.



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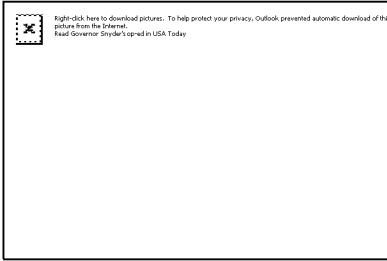
## Governor Snyder's 2016 State of the State

"Michiganders don't quit, we don't give up, instead we will work with even more passion and commitment to truly improve our state. For everyone who's chosen to make Michigan their home, this is more than a promise, this is my commitment." Watch Governor Snyder's full closing statement from his 2016 State of the State address.



---

## Governor in USA Today: "I will fix this, and I mean it."



"Residents in one of Michigan's proud cities cannot drink their water. That's unacceptable. The crisis in Flint arose from missteps at all levels of government — local, state and federal. But as governor, I take responsibility for what these families are going through, and I'm holding people in my administration accountable for their failures." [Click here to read the Governor's full op-ed.](#)

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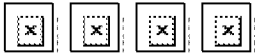
## Washington Post: "Michigan Gov. Rick Snyder is in a tough spot, but he's his own best spokesman"

Snyder has born the brunt of criticism in the local health crisis that has turned into a national scandal. But unlike many other politicians facing crises of leadership, Snyder may also be his own best counter-programming. [Click here to read the full story in the Washington Post.](#)



**Visit [HelpForFlint.com](http://HelpForFlint.com) to learn how you can help Flint residents.**

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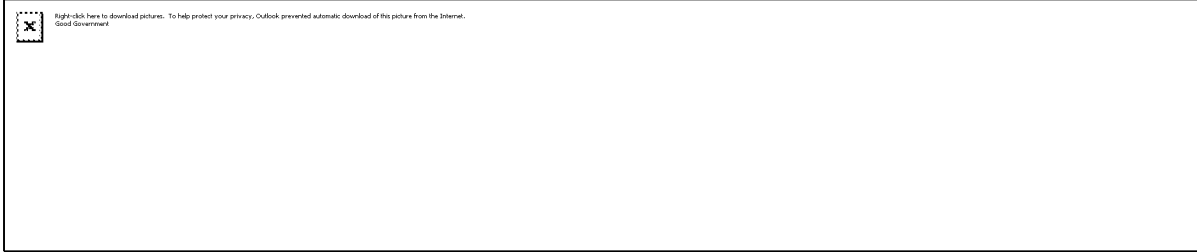
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**From:** State of Michigan <MISOM@govsubscriptions.michigan.gov>  
**Sent:** Friday, January 22, 2016 4:28 PM  
**To:** Bergan, Kristin (DTMB)  
**Subject:** Flint Volunteer Efforts



Dear State Employees,

Gov. Rick Snyder and I want to thank everyone who donated their time during the holiday weekend to deliver bottled water, water filters, replacement cartridges and water testing kits to families in the city of Flint. We are working hard to ensure all residents are provided with the safe water resources they need, and each donation and hour of your time volunteered goes a long way.

For employees who would like to help the residents of Flint, there are several opportunities to do so. Please visit [www.helpforflint.com](http://www.helpforflint.com) to learn how you can help.

For additional information and updates, visit [www.michigan.gov/flintwater](http://www.michigan.gov/flintwater).

Again, thank you for all your support.

Sincerely, Mike Zimmer  
Office of Good Government Director  
Dept. of Licensing and Regulatory Affairs Director

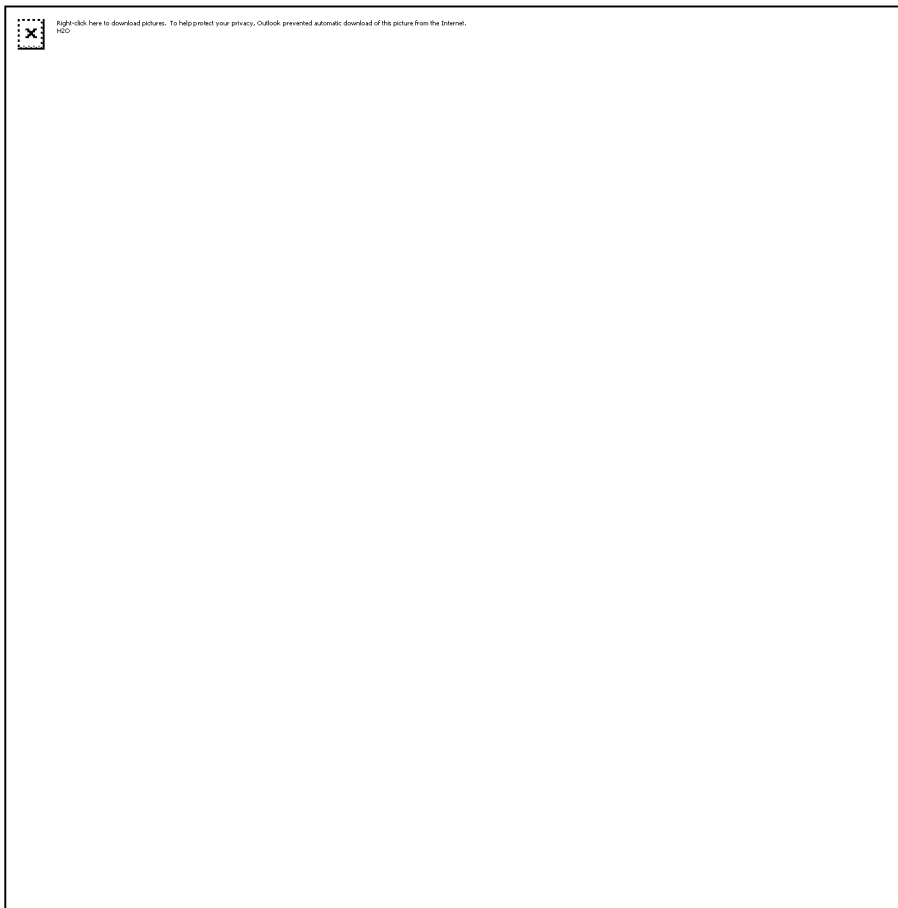
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**From:** Dept. Technology, Management & Budget <dtmb@govsubscriptions.michigan.gov>  
**Sent:** Tuesday, January 26, 2016 8:39 AM  
**To:** Bergan, Kristin (DTMB)  
**Subject:** Contributing time, muscle and money



During this month's Martin Luther King Jr. holiday weekend, some state employees turned their "day off" into a "day on" in Flint. There, they delivered bottled water, water filters, replacement cartridges and water testing kits to families. The volunteers joined other Michiganders, turning Dr. King's birthday observance into a day of service.



Mike Zimmer, director of the Office of Good Government and the Department of Licensing and Regulatory Affairs, has shared a link – [www.helpforflint.com](http://www.helpforflint.com) – that offers other opportunities to contribute time, muscle and money to bring clean drinking water to the community. Here in DTMB, some of our employees didn't wait for an invitation to lend a hand. Office of Retirement Services staff contributed funds that were used to buy 31 cases and 23 gallons of water, which a local organization transported to Flint.

Autumn Hubbard, Ambrea Mack and Sarah Esquivel, who are in the photo at the left, nearly emptied the shelves at their local grocery store. Thanks for your efforts.

everyone.

Now work.

Last week, I signed a new policy that formalizes the annual employee review process and sets expectations for employees and managers. [Administrative Policy 200.37](#) establishes consistent standards for implementing performance plans and reviews. Some of the standards are practices we have followed for years. Others are new. Some of particular note include:

- The mandatory use of HRMN
- A standard Feb. 1-Jan. 31 rating period for all employees
- An Individual Development Plan that specifies training or development programs for each employee
- Competencies and objectives that align to DTMB goals or scorecard metrics
- Consequences for managers and supervisors who do not complete the review process as required

A fundamental role of each DTMB manager or supervisor is to provide employees with direction and feedback on their performance. Employees also are expected to take an active role in pursuing professional development opportunities and achieving their competencies and objectives. I encourage you to review the new policy and talk with your manager or supervisor if you have questions. Of course, I welcome your questions and input as well. Please send your comments and ideas to me at [behend@michigan.gov](mailto:behend@michigan.gov).

I know these have been busy weeks for many of you as you take on additional responsibilities and work hard to provide resources and services for our customers and citizens across the state. Please know that your hard work has not gone unnoticed. Thank you for everything you do, every day.

Have a great week,

David



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The Department of Technology, Management and Budget

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**From:** Ragsdale, Aimee (DTMB)  
**Sent:** Tuesday, January 26, 2016 5:17 PM  
**To:** Blastic, Laura (DTMB)  
**Subject:** CSS Staff Efforts to support City of Flint Water Crisis  
**Attachments:** CSS Staff Efforts to support City of Flint Water Crisis.docx

This is the Staff I have already tracked on response to City of Flint.

I know that I can track Josh and Joel's time by their activity reporting. I am unsure if anyone else is billing for their services.

Talk to you soon.

Thanks,

Aimee

---

**From:** Ragsdale, Aimee (DTMB)  
**Sent:** Friday, January 29, 2016 12:34 PM  
**To:** Blastic, Laura (DTMB)  
**Subject:** Emailing: CSS Staff Efforts to support City of Flint Water Crisis  
**Attachments:** CSS Staff Efforts to support City of Flint Water Crisis.docx

Laura,

This is what I have gathered for staff supporting Flint.

I will follow up on Monday with Jeanette Doll on reporting our staff participation through her.

I wanted you to have this prior to sitting with Eric at 1:00 (well, more because I have to leave).

I saw that you have compiled the Eric Behen 1:1 agenda. I was going to help if you needed it....

=)

Talk to you soon,

Aimee



## CSS Staff Efforts to support City of Flint Water Crisis

Staff member	Office/Manager	Task	Notes
Suzanne Pauley	eMichigan, Eric Swanson	Monitored state website activity for interference, breakage, etc.	Worked over the weekend
John Thompson	eMichigan, Suzanne Pauley	Monitored state website activity for interference, breakage, etc	Worked over the weekend
John Estill	eMichigan, Suzanne Pauley	Supported JIC in person	Two days
Michelle Stiffler	eMichigan, Suzanne Pauley	Converted City of Flint Water page to Mi.gov	
Josh Ross	Service Delivery, Mark Holmes	Back up to SEOC	Completed work after hours, over the weekend and on MLK Holiday
Joel Locke	Service Delivery, Mark Holmes	Back up to SEOC	Completed work after hours, over the weekend and on MLK Holiday
John Clark	Service Delivery, Mark Holmes	Support to DNR, Plumber's Union/MSP with data collection, address validation consulting, and App suggestions	
Flint Field Services Tech	Field Services, Vicki Meyer	Supported staff at the Flint State Office Building by stopping in and ensuring a presence.	
Dan Conlin	Field Services, Eric Swanson	Attending FS regional meeting in Flint to support staff and reiterate message.	
Laurie Prange	Service Delivery, Rob Surber	Volunteered personal time to SEOC	over the weekend, and MLK Holiday
Alden Leatherman	Enterprise Electronic Document Management, Rich DeMello	Volunteered personal time to SEOC	over the weekend, and MLK Holiday

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**From:** Ragsdale, Aimee (DTMB)  
**Sent:** Thursday, January 14, 2016 9:22 AM  
**To:** Blastic, Laura (DTMB)  
**Subject:** DRAFT INPUT PLEASE RE: SEOC - City of Flint Response

Good Morning Managers,

On Monday Eric discussed the importance of CSS's response in anything Flint related and I wanted to take a minute to reiterate that statement. Since Monday we have had a few staff members activated in assisting the Governor's and MSP's response in the City of Flint. Anything our team can do to support this effort needs to be put as the highest importance, as you know. Please Let Eric know any staff who are asked to participate in this response (and share with me for tracking). Eric will need to know who is working on the response and what activities/services they are providing. Additionally, any barriers to aligning staff involvement need to be brought to Eric and Laura so that they can remove those barriers.

If you have anything to offer this emergency response Eric would like you to bring that to him so that we may offer a proactive hand to this endeavor. This emergency is being looked at under a high power microscope.

Thank you for understanding the urgency and importance.

Aimee

Aimee Ragsdale  
Senior Executive Management Assistant to  
Eric Swanson, Director, Center for Shared Solutions  
Romney Building, 10<sup>th</sup> Floor  
111 S. Capitol Avenue  
Lansing, MI 48933  
(517) 241-4457

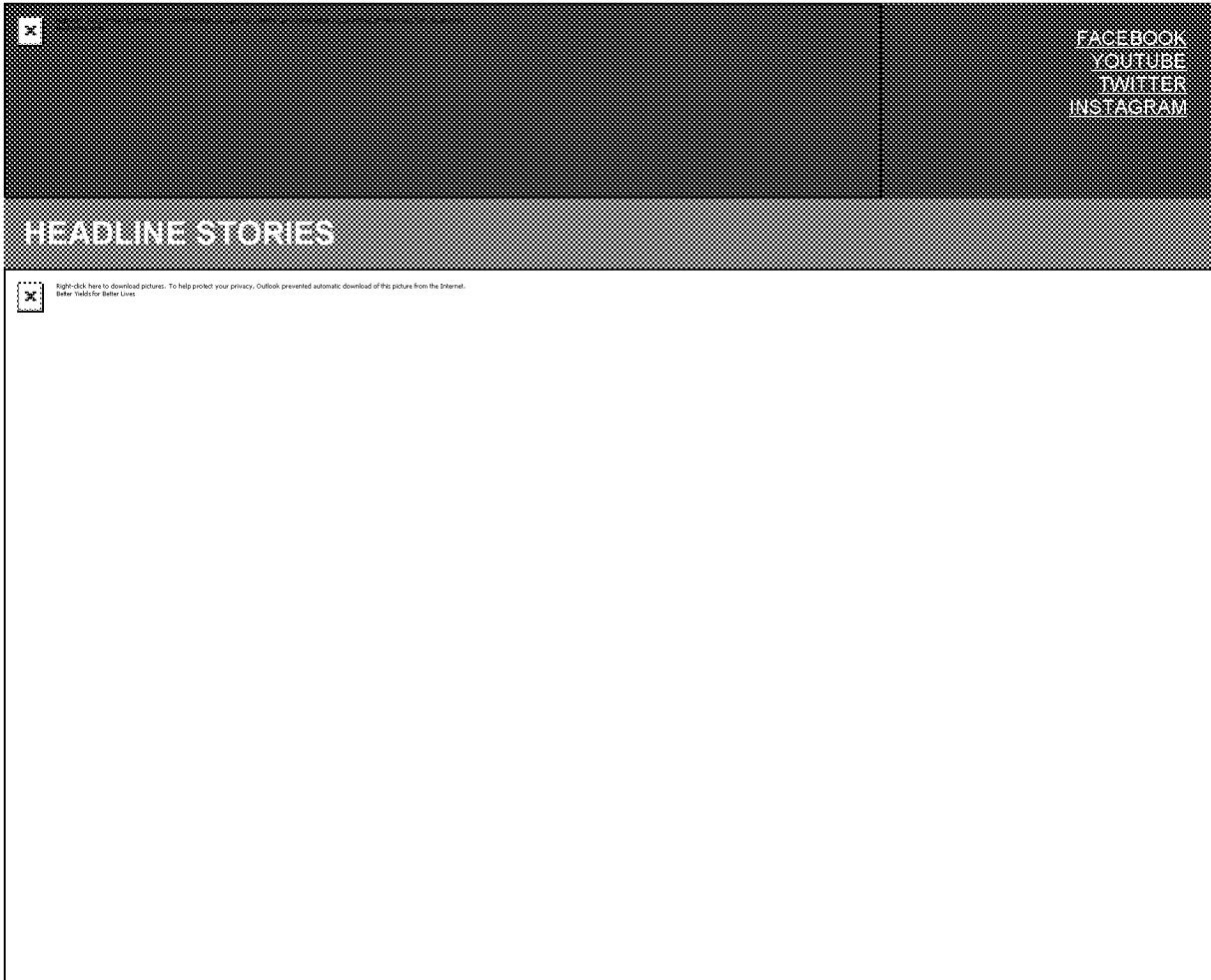
*My standard working hours are 7:30am -- 4:30pm  
Monday through Friday*



**HELP. CONNECT. SOLVE.**

---

**From:** MSUToday <msutoday@cabs.msu.edu>  
**Sent:** Wednesday, January 20, 2016 3:26 PM  
**To:** Blastic, Laura (DTMB)  
**Subject:** Better yields for better lives. Read the MSUToday Weekly Update.



## Better yields for better lives

How does a country ensure a future powered by healthy citizens? It starts with making sure young children are properly nourished. MSU researcher and Guatemala native Luis Flores is partnering to bring new farming practices to his homeland to help reverse the trend of staggering malnutrition.



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New Pediatric Public Health Initiative to support the health of Flint's children

## Supporting Flint's children

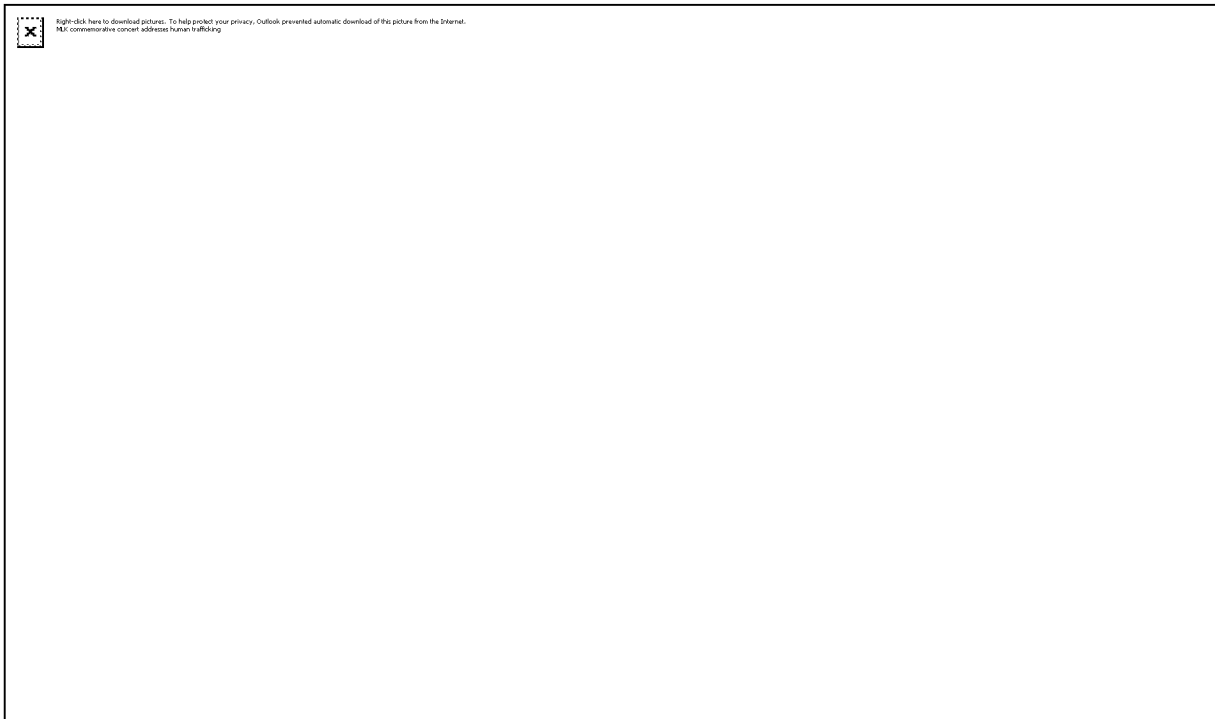
MSU and Hurley Children's Hospital have announced a new Pediatric Public Health Initiative to address the Flint community's population-wide lead exposure and help all Flint children grow up healthy and strong.



**FORBES LISTS BLACK PINE ENGINEERING, WHICH BEGAN IN THE LAB OF MECHANICAL ENGINEERING PROFESSOR NORBERT MUELLER, AMONG THE COUNTRY'S 15 INNOVATIVE COLLEGE STARTUPS.**



Arts



## MLK commemorative concert addresses human trafficking

On Jan. 17, as part of the annual commemorative concert celebrating the life of Martin Luther King Jr., MSU's Jazz Orchestra I performed the world premiere of "Do You Know My Name?" which is the first major jazz work to address human trafficking.

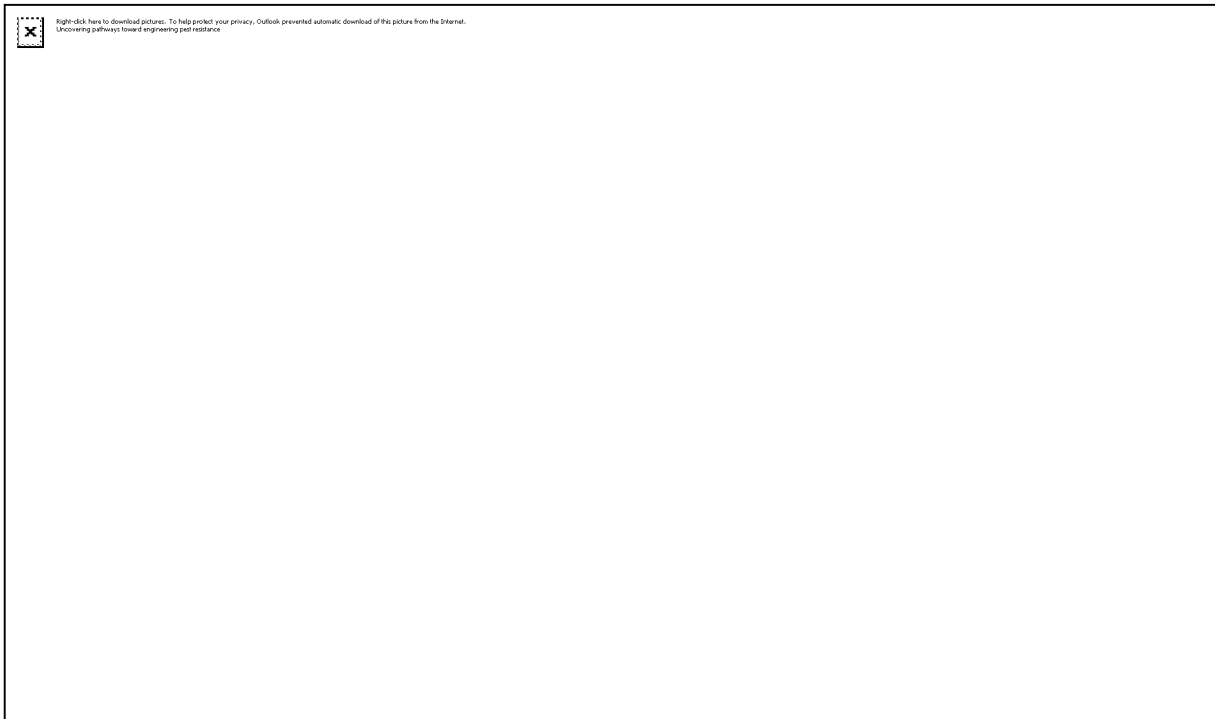
### Business

## Helping with tech projects

More than 15 teams of MSU undergraduates are ready and waiting to help mid-Michigan businesses and nonprofits solve their digital problems. As part of the final course in their Information Technology minor, the students are required to work in cross-functional teams on a real-world IT project. They just need more "clients."



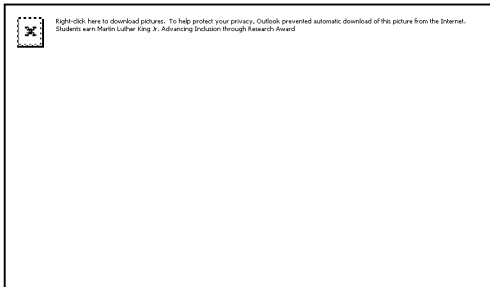
### Environment



## Uncovering pathways toward engineering pest resistance

MSU scientists are examining the biochemistry of plants in research that could lead to advancements in the production of plants that are less susceptible to insect pests.

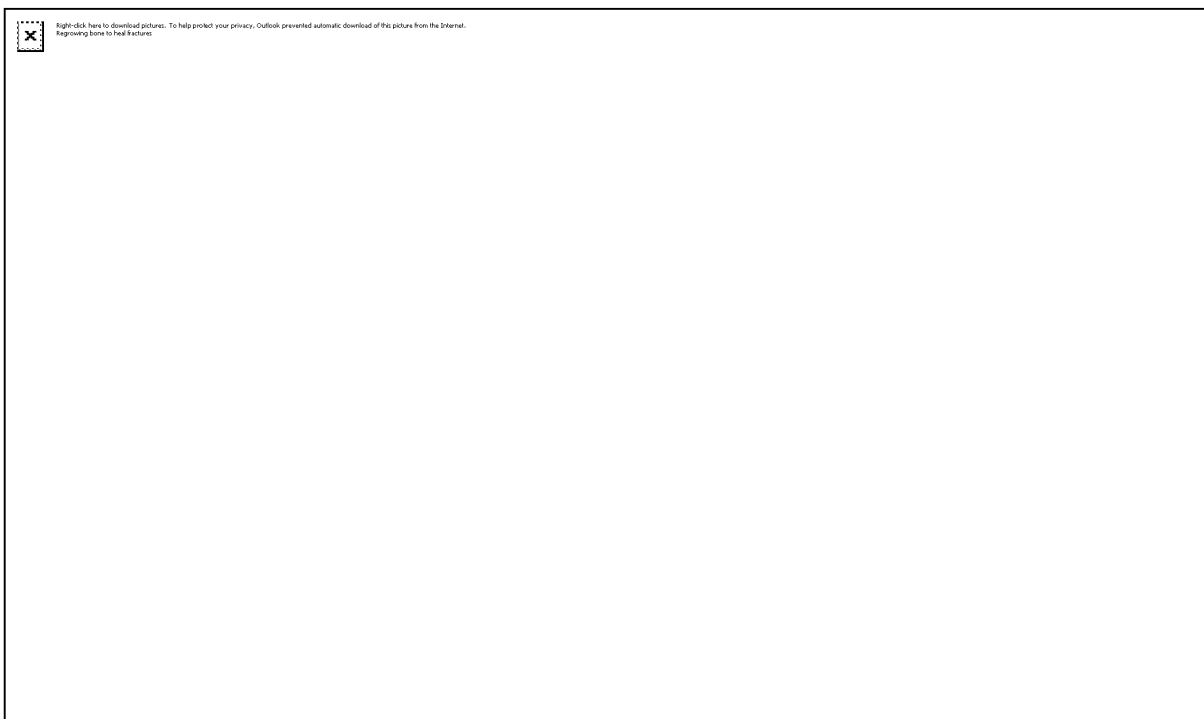
### Life



## Students earn research award

The research and creative works of seven MSU students has earned them the Martin Luther King Jr. Advancing Inclusion through Research Award. The award builds the body of work authored by students that supports the ideals of inclusive excellence through topics of inclusion, diversity and marginalized populations.

### Health



## Regrowing bone to heal fractures

Kurt Hankenson, an MSU veterinary scientist and expert in bone regeneration, is finding ways to improve the healing process when it comes to fractured bones.

### Science and Technology

## Highlighting African astronomy

MSU's Abrams Planetarium is now featuring "Skywatchers of Africa," a new show that examines African cultural uses of the sky that developed throughout history. "Skywatchers of Africa" celebrates our shared human experience with astronomy.

Right-click here to download pictures. To help protect your privacy, Outlook prevented automatic download of this picture from the Internet. MSU's Abrams Planetarium now show highlights African astronomy

### Sports

Right-click here to download pictures. To help protect your privacy, Outlook prevented automatic download of this picture from the Internet. Valentine named candidate for Senior CLASS Award

## Valentine up for national award

MSU senior guard Denzel Valentine has been named a candidate for the Senior CLASS Award. To be eligible for the award, a student-athlete must be classified as an NCAA Division I senior and have notable achievements in four areas of excellence: community, classroom, character and competition.

### Campus



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Department of CSD receives Seven Seals Award

## Department of CSD receives Seven Seals Award

The Seven Seals Award was presented to the MSU Department of Communicative Sciences and Disorders on Jan. 12 after its nomination by Blake Donovan, a CSD master's student and captain in the Michigan Army National Guard where he serves as a company commander.

### 360 Perspective

## The Path Isn't Always Clear

Guatemalan beans, goals from a dean and a three-legged lion showed up in my inbox this week. Nope — this isn't the start of some joke; it's just my life. My job, like everyone's, has its challenges. For me, one can be coming up with a way to tie some very dissimilar things together into something that makes sense. It's a blessing and a curse, really.



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The Path Isn't Always Clear

### Good Will

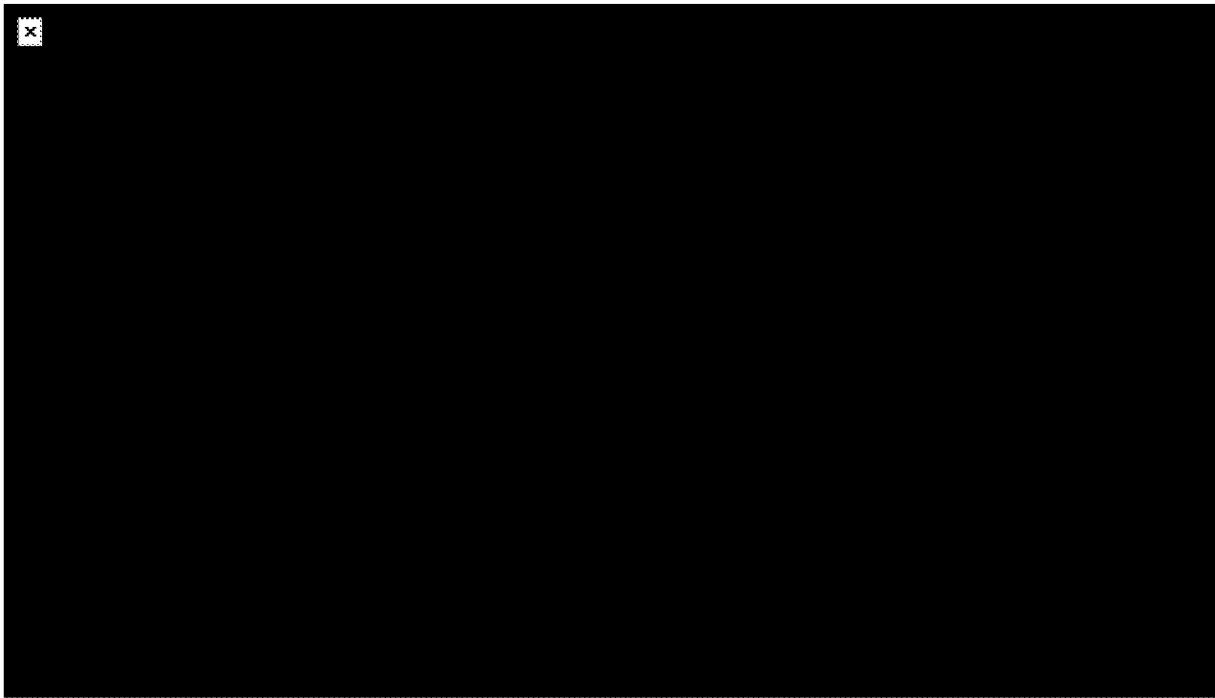


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Leading vision for women's health

## Leading vision for women's health

When Asgi Fazleabas came to MSU in 2009, the Center for Women's Health was only a dream. There was no building and only a small staff of researchers. But what began with a vision has grown exponentially.





#### GREENING OF THE GREAT LAKES

MSU and News/Talk 760 WJR collaborate on the weekly sustainability-focused Greening of the Great Lakes radio show, heard every Sunday at 7 p.m. on News/Talk 760 WJR and around the state each weekend on the Michigan Talk Network. [Learn More »](#)

#### FEATURED VIDEO

Student app



#### FEATURED VIDEO

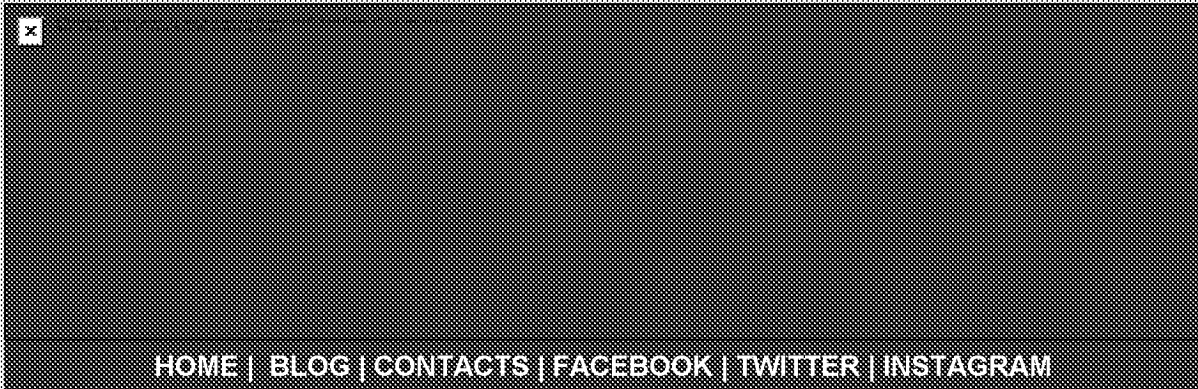
Overcoming the odds



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**From:** Governor's Office <governorsoffice@govsubscriptions.michigan.gov>  
**Sent:** Friday, January 22, 2016 12:41 PM  
**To:** Blastic, Laura (DTMB)  
**Subject:** "He's his own best spokesman"



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### Governor Snyder on Morning Joe

"What is so frustrating and what makes you so angry is you have a handful of experts who were career civil servants that made terrible decisions, in my view. We have to live with the consequences, and they worked for me, so I accept that responsibility. We are going to fix this problem." Watch Governor Snyder address how we are fixing the Flint water crisis on Morning Joe.



### Governor Snyder with Charlie LeDuff on Fox 2 Detroit

"I feel awful about this. These are people. They've been harmed. You can't feel good about that. The people of Flint have been harmed and a major influence of that harm

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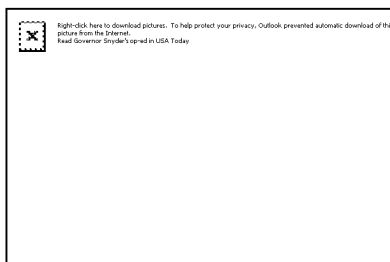
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## Governor in USA Today: "I will fix this, and I mean it."



"Residents in one of Michigan's proud cities cannot drink their water. That's unacceptable. The crisis in Flint arose from missteps at all levels of government — local, state and federal. But as governor, I take responsibility for what these families are going through, and I'm holding people in my administration accountable for their failures." Click [here](#) to read the Governor's full op-ed.

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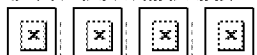
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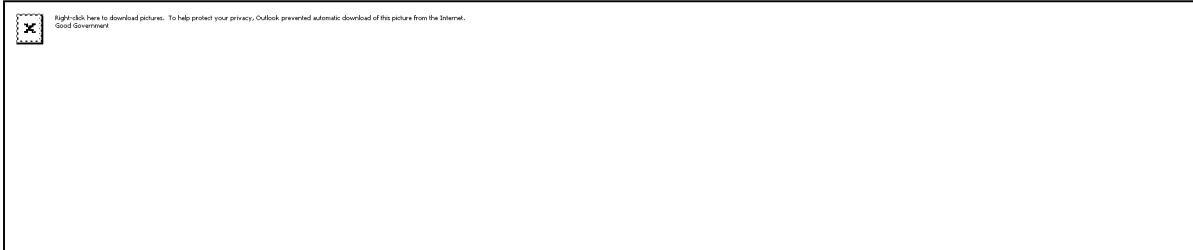
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Dear State Employees,

Gov. Rick Snyder and I want to thank everyone who donated their time during the holiday weekend to deliver bottled water, water filters, replacement cartridges and water testing kits to families in the city of Flint. We are working hard to ensure all residents are provided with the safe water resources they need, and each donation and hour of your time volunteered goes a long way.

For employees who would like to help the residents of Flint, there are several opportunities to do so. Please visit [www.helpforflint.com](http://www.helpforflint.com) to learn how you can help.

For additional information and updates, visit [www.michigan.gov/flintwater](http://www.michigan.gov/flintwater).

Again, thank you for all your support.

Sincerely, Mike Zimmer  
Office of Good Government Director  
Dept. of Licensing and Regulatory Affairs Director

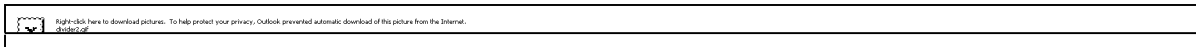
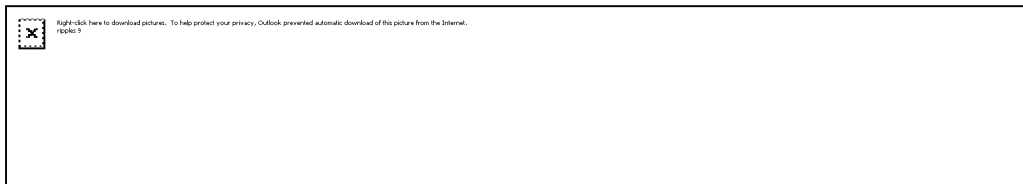
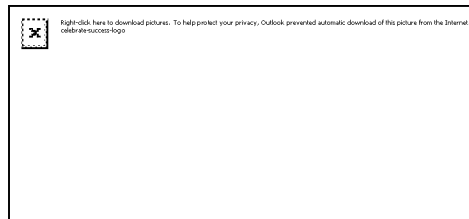
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**Sent:** Monday, January 25, 2016 10:20 AM  
**To:** Blastic, Laura (DTMB)  
**Subject:** RSVP for Annual Celebration & Vote in "Golden Glove" Poll



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January 25, 2016



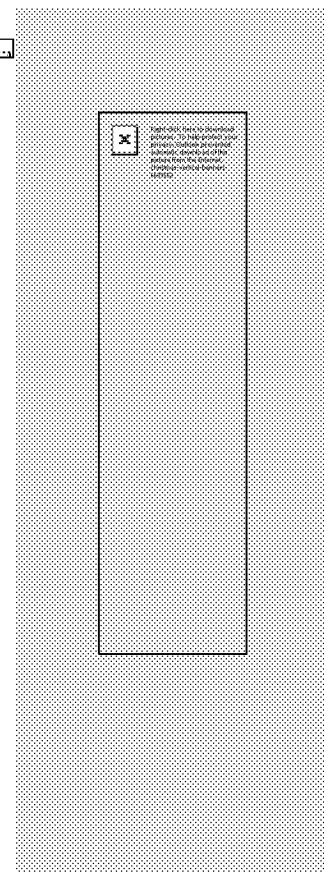
**RSVP TODAY and CELEBRATE with us  
Thursday, January 28th, at the Sloan  
Museum**

**Join in the  
Celebration!**

It is that time of year again, and we are looking forward to a evening of warm fellowship and fun, delicious food and fabulous artwork as we celebrate our Flint River Watershed and all the people who make it great.



**2015 Voice of the River Annual Celebration  
Thursday, January 28, 2016  
6:00 pm to 9:00 pm**



Sloan Museum  
1221 E Kearsley Street  
Flint, Michigan 48503  
**RSVP REQUIRED**

\$25 per person (Mail Check or Online Credit)

**RSVP TODAY at (810) 767-6490 or [info@FlintRiver.org](mailto:info@FlintRiver.org)**  
**OR**



There will be raffles, hors d'oeuvres, and a silent auction with exciting experience packages on which to bid, including:

- US Flag flown over the US Capital
- Guided Kayak Tour on Flint River
- Symphony tickets
- Tickets to the Whiting
- Framed art
- Aerial photography of your home or business
- And more!



## To our Award Winners

**Tom Jones**, Genesee County Drain Commission is award the Dr. Gary Pace Volunteer of the Year award for his dedication to the Flint River GREEN program, including building a data collection and compilation website for the program.

**Art Wenzlaf**, International Academy is awarded the Joe Leonardi Leadership award for his dedication and tireless effort to improve and protect the Thread Creek and Thread Lake.

## Golden Gloves!

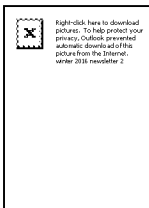
Voting continues in the highly anticipated Golden Glove Award competition, but there is still time for you to weigh in. Cast your vote for the most unusual item retrieved during the 2015 Annual River and Community Clean-up.



**You won't want to miss the 2015 Voice of the River Annual Celebration, so RSVP TODAY at (810) 767-6490 or [info@FlintRiver.org](mailto:info@FlintRiver.org) and we look forward to seeing you soon!**



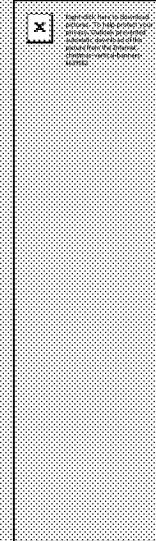
## Response to Flint Drinking Water Crisis



### #itsnottheriver

This year's event is happening during a time of significant hardship for Flint residents. Lead contamination in the City's drinking water supply has many questioning the quality and health of the Flint River. The FRWC is appalled at the condition of the City's drinking water, and dismayed that the local, state, and federal agencies that are meant to protect our citizens and our drinking water all seemed to fail so completely.

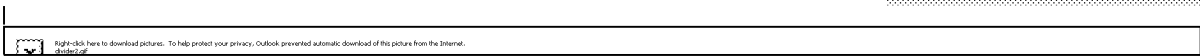
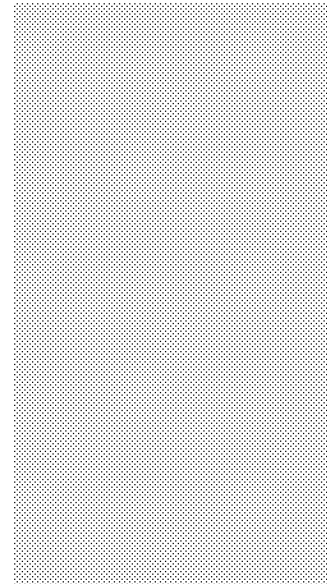
Our message to the world is simple. It's not the river.





The Flint River is a vibrant ecosystem that supports growing populations of pollution intolerant species such as eagles and ospreys. Recreational opportunities in and along the Flint River are abundant, and we're seeing higher numbers of users each and every year. Local support for the protection, preservation, and improvement of the river has never been stronger.

[Read more about the FRWC's response](#) and the work we do every day to Protect, Preserve, and Improve OUR Flint River.



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## Issues

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### Public School, Library Partnership Program Lends Wi-Fi Hotspots to Rural South Carolina Families

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### How to Use Telematics to Control Fleet Costs

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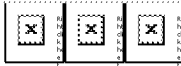
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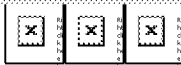
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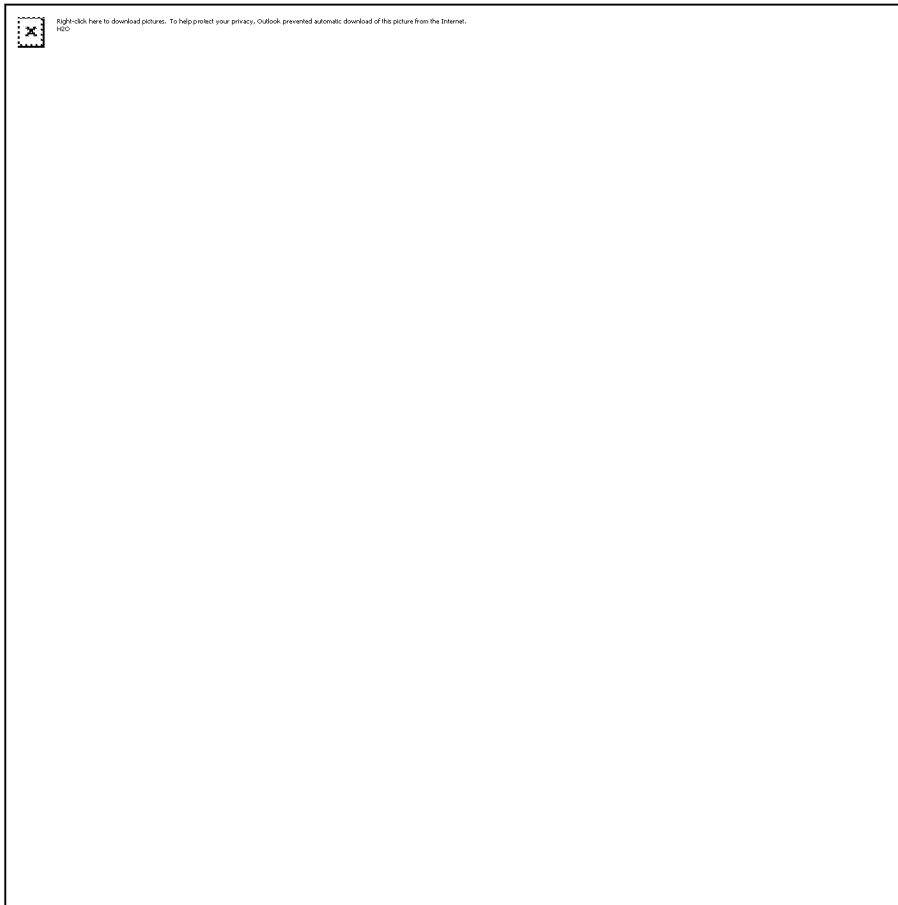
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**Sent:** Tuesday, January 26, 2016 8:39 AM  
**To:** Blastic, Laura (DTMB)  
**Subject:** Contributing time, muscle and money



During this month's Martin Luther King Jr. holiday weekend, some state employees turned their "day off" into a "day on" in Flint. There, they delivered bottled water, water filters, replacement cartridges and water testing kits to families. The volunteers joined other Michiganders, turning Dr. King's birthday observance into a day of service.



Mike Zimmer, director of the Office of Good Government and the Department of Licensing and Regulatory Affairs, has shared a link – [www.helpforflint.com](http://www.helpforflint.com) – that offers other opportunities to contribute time, muscle and money to bring clean drinking water to the community. Here in DTMB, some of our employees didn't wait for an invitation to lend a hand. Office of Retirement Services staff contributed funds that were used to buy 31 cases and 23 gallons of water, which a local organization transported to Flint.

Autumn Hubbard, Ambrea Mack and Sarah Esquivel, who are in the photo at the left, nearly emptied the shelves at their local grocery store. Thanks for your efforts.



everyone.

Now work.

Last week, I signed a new policy that formalizes the annual employee review process and sets expectations for employees and managers. [Administrative Policy 200.37](#) establishes consistent standards for implementing performance plans and reviews. Some of the standards are practices we have followed for years. Others are new. Some of particular note include:

- The mandatory use of HRMN
- A standard Feb. 1-Jan. 31 rating period for all employees
- An Individual Development Plan that specifies training or development programs for each employee
- Competencies and objectives that align to DTMB goals or scorecard metrics
- Consequences for managers and supervisors who do not complete the review process as required

A fundamental role of each DTMB manager or supervisor is to provide employees with direction and feedback on their performance. Employees also are expected to take an active role in pursuing professional development opportunities and achieving their competencies and objectives. I encourage you to review the new policy and talk with your manager or supervisor if you have questions. Of course, I welcome your questions and input as well. Please send your comments and ideas to me at [behend@michigan.gov](mailto:behend@michigan.gov).

I know these have been busy weeks for many of you as you take on additional responsibilities and work hard to provide resources and services for our customers and citizens across the state. Please know that your hard work has not gone unnoticed. Thank you for everything you do, every day.

Have a great week,

David



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**To:** Blastic, Laura (DTMB)  
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### [Should Silicon Valley Be Nervous About Another Tech Bubble?](#)

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Plus, the Reveal RS2-X2L body camera allows for 34 hours of audio and video to be recorded.

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The biggest school district in the nation is preparing its students with big investments in broadband connectivity and device support.

#### Illinois Announces Consolidated Department of Innovation and Technology

The state's hodgepodge of overlapping IT desks will consolidate under the control of CIO Hardik Bhatt.

#### Former Philadelphia Mayor Michael Nutter Tapped as Adviser to Homeland Security Council

Nutter will be on a special committee making recommendations on a wide range of issues from local governments to private-sector defense.

#### What Stands in the Way of Getting 60 Million Americans Connected to Broadband?

Relying on your smartphone as a sole source of connecting to the Internet is a reality for many low income earners and students.

#### Wyoming Bill Would Normalize Bitcoin in Money Transfers

Bitcoin is the most prominent cryptocurrency, but there actually are more than 650 such currencies available for trade in online markets.

#### Obama Seeks Nearly \$100 Million for Cyberdefense

The funds will be put toward creating a new agency to oversee security clearances for government workers and contractors run by the Defense Department.

#### Top Cybersecurity Firm in U.S. Named

According to Cybersecurity Ventures, root9B is the world's most sophisticated company combating hackers and other cybercriminals.

#### Cities' Bandwidth Capabilities Increasingly Important in Attracting Businesses

General Electric relocating its headquarters from Fairfield, Conn., to Boston earlier this year is described as being digitally driven and advantageous thanks to Boston's higher bandwidth capabilities.

#### Hyperloop Tech Race Comes Down to Two Companies

The two companies, Hyperloop Technologies and Hyperloop Transportation Technologies, are in a close race to complete the first hyperloop.

#### Iowa's Upgraded DOT: Ready for Increased Traffic and Road Hazards

Operators attentively monitor the screens, watching for backups or traffic incidents, and communicate with local authorities and the public at the new Iowa traffic 'Nerve Center.'

#### Face-Detecting Cameras Sought in San Francisco's 'SF Go'

#### After He Doesn't Get Technology Job

#### Fashion Meets STEM at Iowa State University

### Industry Resources from Our Partners

#### Trouble Managing Cloud Environments?

#### The Platform of Tomorrow

#### Sustainable Security

#### Solving the Security Puzzle

#### Cisco Mid-Year Security Report

### Traffic Improvement Program

Although the program is meant to ease traffic congestion and claims the cameras will not be used to track people, many are still skeptical about the possible invasion of privacy.

### The Heavy Price We Pay for 'Free' Wi-Fi

New York City is developing a "free" public Wi-Fi network to be deployed throughout the city, but the poorly appreciated price is our privacy.

### Ironically, Government Planners Don't Have Plans for Autonomous Vehicles

New research indicates that metropolitan planning organizations aren't doing much to get ready for autonomous cars.

### Albany, N.Y. to Conduct Citywide Broadband Access Study

The study is the first step in figuring out how to deliver broadband to all residents.

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### **5 Reasons Why It's Time to Transition to NG9-1-1**

This handbook explains the reasons why it's time for the nation's 9-1-1 centers to adopt Next Generation 9-1-1 (NG9-1-1) technology. It also includes information on how to start the planning process and fund the transition.

[DOWNLOAD NOW](#)

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#### Former Philadelphia Mayor Michael Nutter Tapped as Adviser to Homeland Security Council

Nutter will be on a special committee making recommendations on a wide range of issues from local governments to private-sector defense.

#### What Stands in the Way of Getting 60 Million Americans Connected to Broadband?

Relying on your smartphone as a sole source of connecting to the Internet is a reality for many low income earners and students.

#### Wyoming Bill Would Normalize Bitcoin in Money Transfers

Bitcoin is the most prominent cryptocurrency, but there actually are more than 650 such currencies available for trade in online markets.

#### Obama Seeks Nearly \$100 Million for Cyberdefense

The funds will be put toward creating a new agency to oversee security clearances for government workers and contractors run by the Defense Department.

#### Top Cybersecurity Firm in U.S. Named

According to Cybersecurity Ventures, root9B is the world's most sophisticated company combating hackers and other cybercriminals.

#### Cities' Bandwidth Capabilities Increasingly Important in Attracting Businesses

General Electric relocating its headquarters from Fairfield, Conn., to Boston earlier this year is described as being digitally driven and advantageous thanks to Boston's higher bandwidth capabilities.

#### Hyperloop Tech Race Comes Down to Two Companies

The two companies, Hyperloop Technologies and Hyperloop Transportation Technologies, are in a close race to complete the first hyperloop.

#### Iowa's Upgraded DOT: Ready for Increased Traffic and Road Hazards

Operators attentively monitor the screens, watching for backups or traffic incidents, and communicate with local authorities and the public at the new Iowa traffic 'Nerve Center.'

#### Face-Detecting Cameras Sought in San Francisco's 'SF Go'

#### After He Doesn't Get Technology Job

#### Fashion Meets STEM at Iowa State University

### Industry Resources from Our Partners

#### Trouble Managing Cloud Environments?

#### The Platform of Tomorrow

#### Sustainable Security

#### Solving the Security Puzzle

#### Cisco Mid-Year Security Report

### Traffic Improvement Program

Although the program is meant to ease traffic congestion and claims the cameras will not be used to track people, many are still skeptical about the possible invasion of privacy.

### The Heavy Price We Pay for 'Free' Wi-Fi

New York City is developing a "free" public Wi-Fi network to be deployed throughout the city, but the poorly appreciated price is our privacy.

### Ironically, Government Planners Don't Have Plans for Autonomous Vehicles

New research indicates that metropolitan planning organizations aren't doing much to get ready for autonomous cars.

### Albany, N.Y. to Conduct Citywide Broadband Access Study

The study is the first step in figuring out how to deliver broadband to all residents.

ADVERTISEMENT

### **5 Reasons Why It's Time to Transition to NG9-1-1**

This handbook explains the reasons why it's time for the nation's 9-1-1 centers to adopt Next Generation 9-1-1 (NG9-1-1) technology. It also includes information on how to start the planning process and fund the transition.

[DOWNLOAD NOW](#)

## Editor's Choice

### 'Anonymous' Targets Michigan, Activates #OpFlint

#OpFlint promises online attacks against Michigan Gov. Rick Snyder's administration in response to the water emergency in the city of Flint.

### MIT Research Project Aims to Corral, Enrich Live Streaming Video

"Deepstream" seeks to iron the creases on one of the Internet's fastest growing trends.

## Most Popular

### Using Data Analytics to Deliver Better Outcomes for At-Risk Youth

### NYC's Amen Ra Mashariki on Putting Analytics, Open Data to Use to Improve City Operations

### Will Jet Aircraft of the Future be Powered by Electricity?



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**From:** Doll, Jeanette (DTMB)  
**Sent:** Wednesday, January 27, 2016 8:28 AM  
**To:** Blastic, Laura (DTMB)  
**Subject:** Automatic reply: Tracking Resources

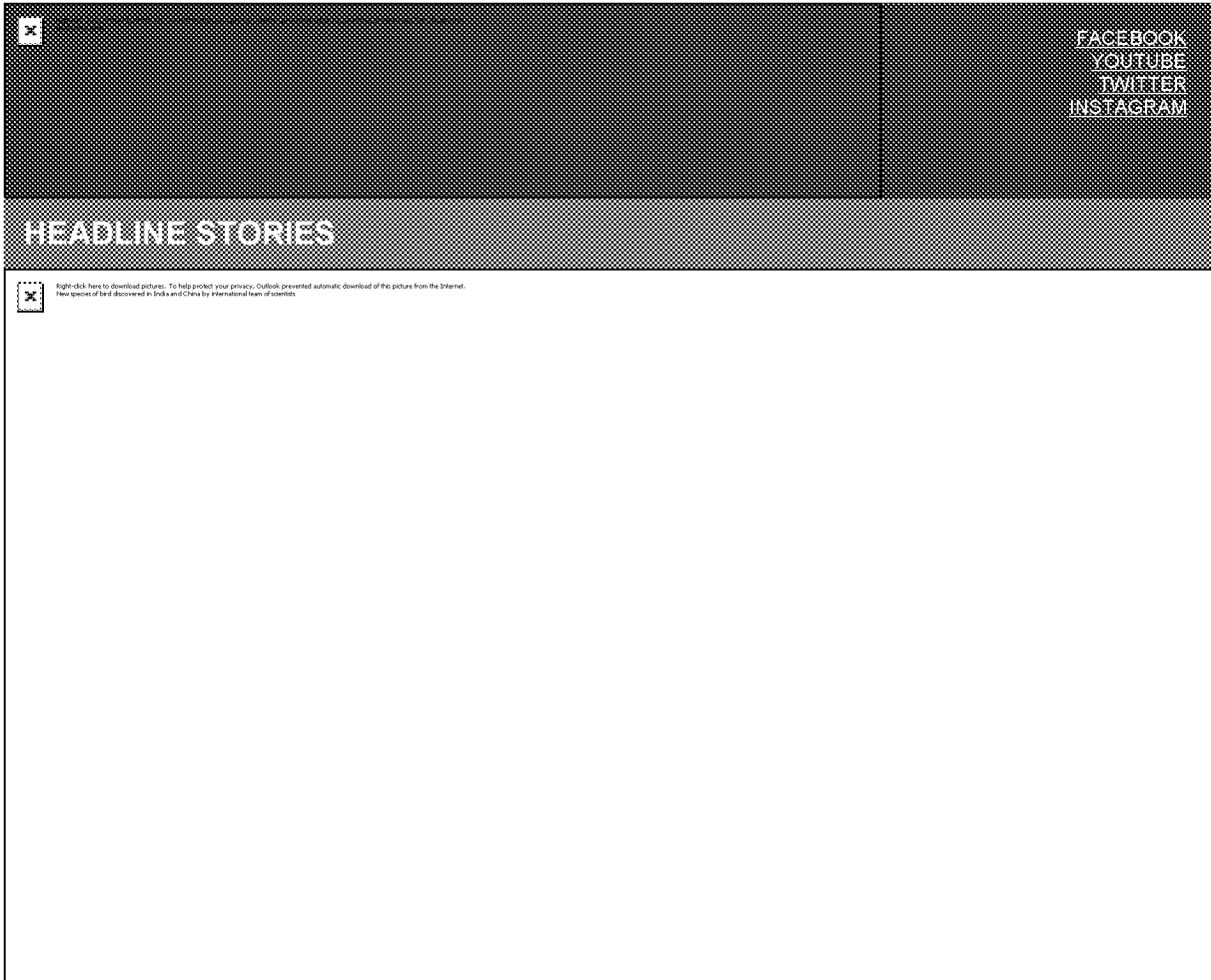
I am currently on special assignment and have limited ability to respond to requests that are not associated with the Flint Water Response.

If you need assistance with a building closure, please contact Central Control at (517) 373-0196 for immediate assistance.

Jeanette

---

**From:** MSUToday <msutoday@cabs.msu.edu>  
**Sent:** Wednesday, January 27, 2016 3:58 PM  
**To:** Blastic, Laura (DTMB)  
**Subject:** Birds, Brains and (Super) Bowls. Read the MSUToday Weekly Update.



## **Tweet, tweet! New species of bird discovered**

A new species of bird has been discovered in northeastern India and adjacent parts of China by a team of scientists from Sweden, China, the U.S., India and Russia. Pamela Rasmussen, of MSU's Department of Integrative Biology and the MSU Museum, and coordinator of MSU's global bird sounds website AVoCet, was part of the team.



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Research IQ increase state economy report

## Growing the state's economy

Michigan's University Research Corridor – MSU, the University of Michigan and Wayne State University – continues to be a growing driver of the state's knowledge economy, a new report shows.

## Studying IQ, brain size

Why do humans and dolphins evolve large brains relative to the size of their bodies while blue whales and hippos have brains that are relatively puny? While there has been much speculation regarding brain size and intelligence, MSU's Kay Holekamp is a senior author of a new paper that confirms species with brains that are large relative to their body are more intelligent.



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Larger (relative) brains = higher IQ



**THE THREE UNIVERSITY RESEARCH CORRIDOR MEMBERS CONTRIBUTE \$17.5 BILLION TO MICHIGAN'S ECONOMY.**



### Arts



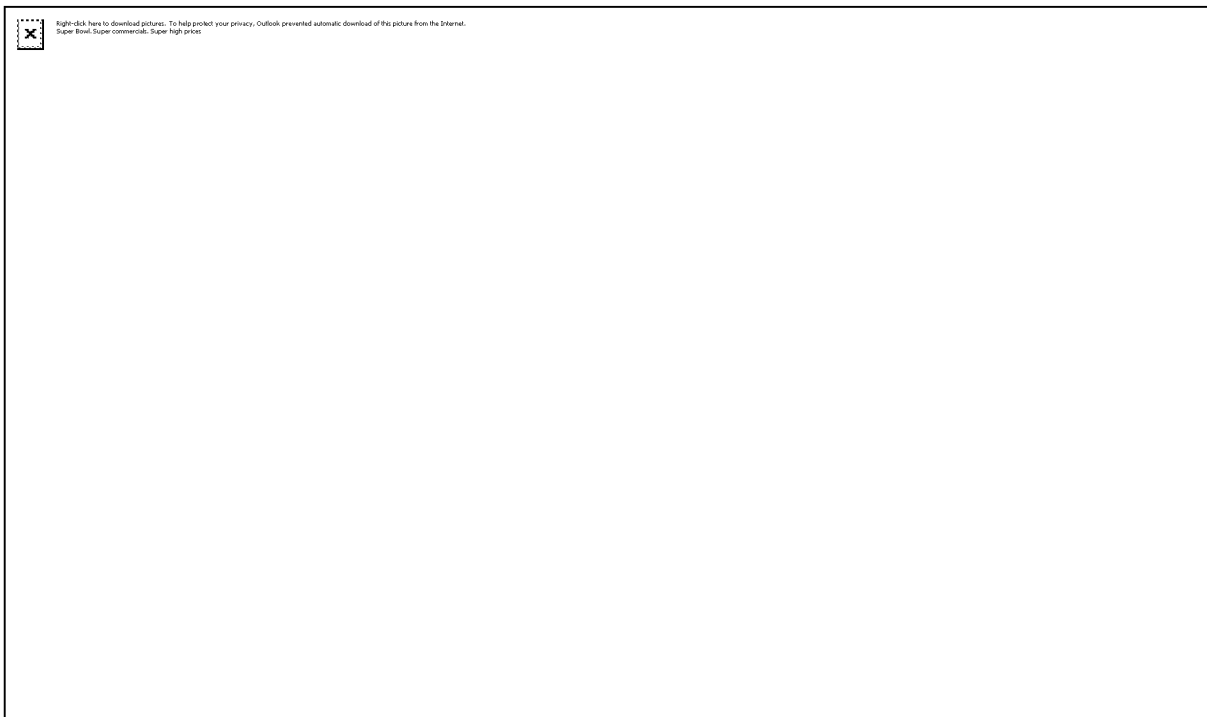
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YouTube star Tyler Oakley comes to MSU

## Tyler Oakley returns to MSU

MSU alumnus and YouTube star Tyler Oakley will take part in the Innovate State Speaker Series Feb. 17 at Wharton Center's Pasant Theatre. Established as one of the most influential LGBT vloggers, Oakley is an A-Lister in the digital age.

### Business



## Super Bowl. Super commercials. Super high prices

When MSU advertising instructor Robert Kolt says the 2016 Super Bowl is going to be a good game, he's not talking football. He's talking the commercials that air during the game.

### Environment

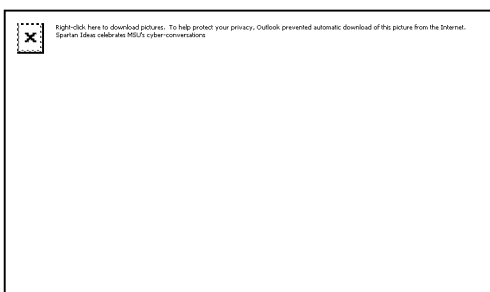
## New CANR dean recommended

Ronald L. Hendrick will be recommended as dean of MSU's College of Agriculture and Natural Resources. If approved by the MSU Board of Trustees, Hendrick's appointment will be effective July 1.



Right-click here to download pictures. To help protect your privacy, Outlook prevented automatic download of this picture from the Internet. Hendrick recommended as new College of Agriculture and Natural Resources Dean at MSU

### Life



## Celebrating cyber-conversations

Spartan Ideas, a collection of thoughts, ideas and opinions independently written by members of the MSU community, now boasts more than 2,000 blog posts from some 100 MSU authors. Curated by the MSU Libraries, authors blog on their respective sites giving them the academic freedom to write on various topics and share their personal thoughts.

### Health

## Responding to Flint water crisis

Mona Hanna-Attisha, assistant professor of pediatrics in the College of Human Medicine and director of the pediatric residency program at Hurley Medical Center, has been named a member of Gov. Rick Snyder's Flint Water Interagency Coordinating Committee.

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MSU pediatrician named to committee responding to Flint water crisis.

## Science and Technology

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Using artificial intelligence and evolution to take gaming to the next level

## Applying Darwin and artificial intelligence to video games

MSU assistant professor Arend Hintze developed an artificial intelligence system for video games that adapts to the player's behavior by Darwinian evolution.

## Sports

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Dave Carrier to receive the Jim Fullerton Award

## Supporting MSU athletes

MSU associate head athletic trainer Dave Carrier has been named the recipient of the 2016 Jim Fullerton Award, it has been announced by the American Hockey Coaches Association. Named in honor of the former Brown University hockey coach and AHCA spiritual leader, the Fullerton Award recognizes an individual who loves the purity of hockey.

## Campus



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## STEM students nominated for national award

Four undergraduate researchers studying STEM-related fields have been nominated by MSU for the nationally competitive Barry M. Goldwater Scholarship.

### 360 Perspective

## Blocked

In the last hour I've refilled my water glass, gotten a new box of tissues, eaten an orange, texted with my daughter about her hair, washed my hands, put on hand lotion, read some email, monitored my heart rate and stared at my computer screen — a lot. Yep — I've got a serious case of writer's block.



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Blocked

### Good Will



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MSU Foundation Professorships awarded to four researchers

## MSU Foundation Professorships awarded to four researchers

MSU, with support from the MSU Foundation, will honor four faculty members with the designation of MSU Foundation Professor, in recognition of their exceptional contributions to research and instruction.



#### GREENING OF THE GREAT LAKES

MSU and News/Talk 760 WJR collaborate on the weekly sustainability-focused Greening of the Great Lakes radio show, heard every Sunday at 7 p.m. on News/Talk 760 WJR and around the state each weekend on the Michigan Talk Network. [Learn More »](#)

#### FEATURED VIDEO

Analytics training



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#### FEATURED VIDEO

Women's health



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**From:** McIntyre, Michael R <Michael.Mcintyre@GDIT.com>  
**Sent:** Thursday, January 28, 2016 11:01 AM  
**To:** Blastic, Laura (DTMB)  
**Cc:** McIntyre, Michael R  
**Subject:** RE: Reintroduction of General Dyanmics IT to Laura Blastic

Thanks Laura, the update is very much appreciated.

---

**From:** Blastic, Laura (DTMB) [<mailto:blastidl@michigan.gov>]  
**Sent:** Thursday, January 28, 2016 10:35 AM  
**To:** McIntyre, Michael R  
**Subject:** RE: Reintroduction of General Dyanmics IT to Laura Blastic

Good Morning Mike,

There have been several high profile items that our legislator has been focused on over the past year, including transportation funding, the state budget and most recently the City of Flint water. Unfortunately, the legislation for the State 911 funding has not been introduced yet. I spoke with our State 911 Administrator before the 1<sup>st</sup> of the year and the State 911 Office is working to identify a sponsor for the bill. They were hoping to be much further along in the process. I am not sure when this will be moving forward.

I can keep you posted if I hear anything. Please feel free to reach out if you haven't heard anything from me in a few months.

Sincerely,

*Laura Blastic*

State Assistant Administrator to  
Eric Swanson, Director, Center for Shared Solutions  
Michigan Department of Technology, Management and Budget  
Ph: 517.241.1577 | Cell: 517.242.7372

---

**From:** McIntyre, Michael R [<mailto:Michael.Mcintyre@GDIT.com>]  
**Sent:** Thursday, January 28, 2016 9:30 AM  
**To:** Blastic, Laura (DTMB) <[blastidl@michigan.gov](mailto:blastidl@michigan.gov)>  
**Cc:** McIntyre, Michael R <[Michael.Mcintyre@GDIT.com](mailto:Michael.Mcintyre@GDIT.com)>  
**Subject:** RE: Reintroduction of General Dyanmics IT to Laura Blastic

Hello Laura,

Sorry for my persistence but if this question would be better directed elsewhere can you please provide the name and email address of that individual? Thanks.

Mike McIntyre  
General Dynamics Information Technology  
(248) 224-8406

---

**From:** McIntyre, Michael R  
**Sent:** Monday, January 25, 2016 9:42 AM  
**To:** Blastic, Laura (DTMB)  
**Cc:** McIntyre, Michael R  
**Subject:** RE: Reintroduction of General Dyanmics IT to Laura Blastic

Hello Laura,

I realize that this may not fall under your purview any more, but I would be grateful for any insight you might be able to offer with regard to the prospects for a 911 related RFP forthcoming from the State. Thank you.

Regards,

Mike McIntyre  
General Dynamics Information Technology  
(248) 224-8406

---

**From:** McIntyre, Michael R  
**Sent:** Tuesday, January 19, 2016 11:00 PM  
**To:** Blastic, Laura (DTMB)  
**Cc:** McIntyre, Michael R  
**Subject:** Reintroduction of General Dyanmics IT to Laura Blastic

Hello Laura,

It's been awhile since we last spoke. We met at the Michigan Digital Government Summit well over a year ago. Shortly thereafter, I was assigned to an out-of-state project and have been working on that almost exclusively until just recently. I'm now back on the State account and am endeavoring to get up-to-speed on all things Michigan. When we spoke at the Summit, you indicated that you were focused on FirstNet and the Michigan Public Safety Broadband program. You also mentioned that the State RFP was pretty far along, but likely wouldn't be released until some legislative matters could be addressed. I was hoping that you might be able to let me know if the State is still intending on releasing an NG9-1-1 RFP and whether there is any kind of target release date for same.

Any insight you could offer would be greatly appreciated. Thanks in advance for your assistance.

Best regards,

Mike McIntyre  
GDIT Account Manager  
Mobile (248) 224-8406  
[michael.mcintyre@gdit.com](mailto:michael.mcintyre@gdit.com)

---

**From:** Blastic, Laura (DTMB) [<mailto:blasticl@michigan.gov>]  
**Sent:** Wednesday, September 10, 2014 2:19 PM  
**To:** McIntyre, Michael R  
**Subject:** Contact Information

Good Afternoon Mike,

It was great meeting you today at the Michigan Digital Government Summit. Please feel free to contact me anytime.

Sincerely,

*Laura Blastic*

*MiPSB Program Manager*

*Center for Shared Solution*

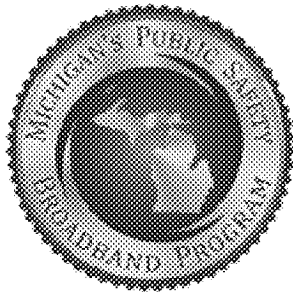
*Michigan Department of Technology, Management & Budget*

Desk: 517.373.7910

Cell: 517.242.7372

[blasticl@michigan.gov](mailto:blasticl@michigan.gov)

*Michigan's Public Safety Broadband Program*



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**From:** Wolf, Jennifer (DNR)  
**Sent:** Monday, February 01, 2016 12:53 PM  
**To:** Blastic, Laura (DTMB)  
**Subject:** Automatic reply: DNR Use Case Mentioned in FirstNet Blog Today

I am currently on special assignment and have limited ability to respond to requests that are not associated with the Flint Water Response.

If you need immediate assistance.

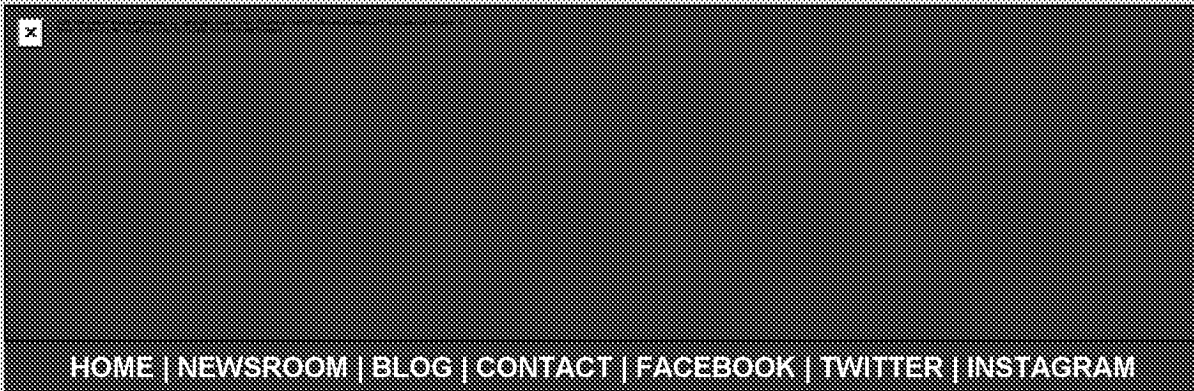
LED Communications Section  
517-241-6902

or

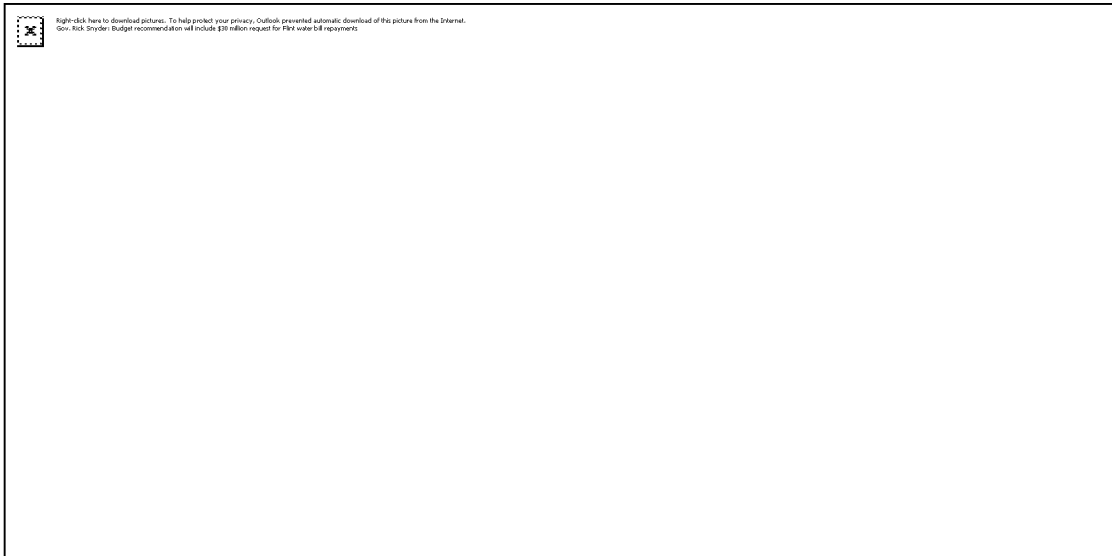
F/Lt. Steve Burton  
517-284-5993  
[burtons1@michigan.gov](mailto:burtons1@michigan.gov)

Thank you,  
*F/Lt. Jen Wolf*

**From:** Governor's Office <governorsoffice@govsubscriptions.michigan.gov>  
**Sent:** Wednesday, February 03, 2016 6:02 PM  
**To:** Blastic, Laura (DTMB)  
**Subject:** "Flint residents should not have to pay for water they cannot drink"



## Budget recommendation will include \$30 million request for Flint water bill repayments



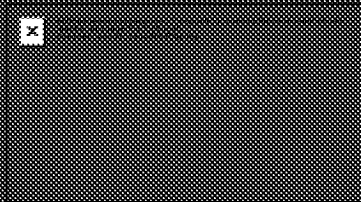
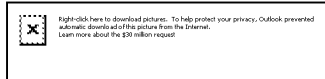
When Governor Rick Snyder presents his budget recommendation next Wednesday, Feb. 10, he will include a \$30 million request for the residents of Flint to keep their water service on and eliminate the need to pay for water they cannot completely trust to drink.

Under the governor's ask, the funding would enable the city of Flint to apply credits for customers on future bills. Estimates show water is roughly 47 percent of billing and sewer costs are around 53 percent. The credit would be applied to consumption usage (roughly 65 percent) of a resident's water portion of the bill, such as for bathing, drinking, cooking, and washing your hands. Residents still would be responsible for paying the sewer portion

of their water bills.

Professor Marc Edwards of Virginia Tech said, "This essentially refunds all the money associated with consumption or consumer use. I think it's an amazing gesture of common sense and good will and it corrects an injustice. I don't think there's a precedent for this. I feel so encouraged by the direction this is going."

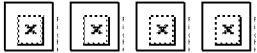
[Click here to learn more about the budget request.](#)



We spoke with Staff Sgt. Thomas Vega about the critical resources they're providing to Flint families every day. He also encouraged residents to pick up and return their water testing kits to Flint fire stations. Test results will be posted online at [www.mi.gov/flintwater](http://www.mi.gov/flintwater). **Click here to watch the video.**

[www.mi.gov/FlintWater](http://www.mi.gov/FlintWater) | [www.HelpForFlint.com](http://www.HelpForFlint.com)

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This email was sent to [blastiol@michigan.gov](mailto:blastiol@michigan.gov) on behalf of: The Executive Office of the Governor · 111 South Capitol Avenue · Lansing, MI 48909 · 517-335-7858

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**Sent:** Monday, February 08, 2016 1:59 PM  
**To:** Holmes, Mark (DTMB)  
**Cc:** Surber, Rob (DTMB)  
**Subject:** RE: SEOC support update

Joel,

I wanted to take a few minutes to personally thank you for your help in DTMB's response to the Flint Water Crisis. I understand that you have been putting many long hours in at the SEOC in support of our MSP partners. Your knowledge and experience in GIS data development and mapping has been a valuable asset in our response. Please know that your efforts have not gone unnoticed or unappreciated.

Thanks again for your dedication and commitment to DTMB and our partners,

David

From: Holmes, Mark (DTMB)  
Sent: Monday, February 8, 2016 1:53 PM  
To: Blastic, Laura (DTMB) <[blasticl@michigan.gov](mailto:blasticl@michigan.gov)>  
Cc: Surber, Rob (DTMB) <[SurberR@michigan.gov](mailto:SurberR@michigan.gov)>  
Subject: SEOC support update

Good afternoon,

Just wanted to provide an update on our SEOC support for the Flint response. We are now down to 8 hours shifts from 12 hour shifts for the next two weeks. You can see the schedule below. We met today to looking spreading these hours across Tony, Josh, Steven and Joel to give Joel and Josh a bit of a break since they have been covering much of the workload over the past 3 weeks. All four of them have been over there at least once and they all have the SEOC training so James has been pleased with the support so far.

Joel is there today, Steven is going on Wed, Tony on Fri., Josh on Saturday and Steven on Monday. Most tasks involved developing maps, geocoding and digitizing.

We will schedule the remainder of next week tomorrow and we are not sure what the CSS schedule will be past the 21st at this point.

Mark

Mark Holmes, GISP, ENP  
Geospatial Services Manager  
Center for Shared Solutions  
Michigan Department of Technology, Management, & Budget [holmesm3@michigan.gov](mailto:holmesm3@michigan.gov)  
517-241-6469 – office

814-421-2210 - mobile

517-373-2939 - fax



Message

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**From:** Wolf, Jennifer (DNR) [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=082E43E0C06B4F7D906CD208D3591242-WOLF JENNIFER]  
**Sent:** 2/10/2016 2:48:46 PM  
**To:** Stoddard, Bradley (DTMB) [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=13a1e50bc3f34ef5b4feaefd64dc5b56-Stoddard Bradley L.]; Mote, Sue (DTMB) [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=bafa2f75ca3e4f9893a6d480b1aea839-Mote Sue]; Simon, Jennyl (DTMB) [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=4a577030e3ad4e52bd8b481306c51166-Simon Jennyl]; Blastic, Laura (DTMB) [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=1a96be737384480bb140c5239583b32d-Blastic Laura]  
**CC:** Short, Terry (DNR) [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=cfd3f3bd35684f23a1919fd8afa25fc2-Short Frank]  
**Subject:** RE: Information Request: Michigan's Statewide Interoperable Communication Training Conference

Good Afternoon,

Lt Terry Short will be stepping in for me at the conference to conduct the DNR presentation. He will follow up with you with his information. My apologies as my duties with the Flint Water Response have consumed my time. Please transfer my room to Terry for his lodging needs.

Thank you,

*F/LT JEN WOLF*

MI DEPT. OF NATURAL RESOURCES

LAW ENFORCEMENT DIVISION

COMMUNICATIONS, EMERGENCY MANAGEMENT & HOMELAND SECURITY

DESK: 517-284-6231

CELL: 517-719-0028



REPORT ALL POACHING

1-800-292-7800

**From:** Mote, Sue (DTMB) **On Behalf Of** Stoddard, Bradley (DTMB)

**Sent:** Tuesday, January 12, 2016 1:36 PM

**To:** Etue, Kriste (MSP); 'alan.choutka@fema.dhs.gov'; Timothy.Pierce@Firstnet.gov; Wolf, Jennifer (DNR); Hinz, Dale (MSP); mcd@is-sixsigma.com; wd8mwd@att.net; Blastic, Laura (DTMB); Kelenske, Chris (MSP); Adam Carroll (adamcarroll6@me.com); Jeff Friedland (jfriedland@stclaircounty.org); Bouffard, Donald (MSP); Bryce Tracy; Porcello, James (MSP); Robinson, Daniel (DTMB); Mellon, Al (DTMB); sskinner@ipsc.in.gov; 'Hewitt, Ronald'

**Cc:** Klotz, Josephine (MSP); Garza, Oralya (MSP); Spence, James; Simon, Jennyl (DTMB)

**Subject:** Information Request: Michigan's Statewide Interoperable Communication Training Conference

Good afternoon.

Thank you for agreeing to speak at this year's Michigan's Statewide Interoperable Communication Training Conference at the Great Wolf Lodge in Traverse City. We are greatly appreciative to each of you for the knowledge and expertise that you bring to the table.

As you know, the conference is a month away which means we are finalizing all the last minute details to ensure a successful event. If you have not registered as a speaker, I encourage you to do so through MI-TRAIN at <https://mi.train.org>. Registration closes on February 5. Step-by-step registration instructions are attached to register as a speaker. After you complete the registration portion, you will be asked for a code. Please enter [REDACTED] which is case sensitive.

**Accommodations:** A block of rooms has been reserved at the Great Wolf Lodge (231-941-3600) for Monday, February 22, to Thursday, February 25. To receive the conference rate, reference group code [REDACTED]. After February 1, the rooms will be released, and the conference rate will not be available. You must reserve your hotel room separately from the conference registration in MI-TRAIN.

**\*You are responsible for making your own hotel reservations.** You will be asked to hold your room with a credit card but the conference will pay for your room.

**Key dates:**

- Monday, February 2<sup>nd</sup> - Please email a short bio, a picture of yourself, your presentation title and a short summary of your presentation to [simonj5@michigan.gov](mailto:simonj5@michigan.gov)
- Tuesday, February 12<sup>th</sup> - Please email your presentation to [simonj5@michigan.gov](mailto:simonj5@michigan.gov)

In terms of the technical logistics of the conference, we will provide a laptop, projector (using a 4:3 screen format), microphone, presenter and internet access. Be sure to alert me if you have videos embedded in your presentation. Also, if you do not want your presentation duplicated for distribution, let me know prior to February 12<sup>th</sup> along with any other additional needs you may have.

Again, thank you for agreeing to be a part of this year's conference. I look forward to seeing you.

-Brad

---

**From:** MSUToday <msutoday@cabs.msu.edu>  
**Sent:** Wednesday, February 10, 2016 2:59 PM  
**To:** Blastic, Laura (DTMB)  
**Subject:** Guilty? Or just tired? Read the MSUToday Weekly Update



## Sleep deprivation linked to false confessions

Sleep-deprived people are much more likely to sign false confessions than rested individuals, according to an MSU-led study that has important implications for police interrogation practices.



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New MSU police and focus on anti-bias, inclusion

## Focusing on anti-bias, inclusion

As part of its continued effort to improve police community relations, the MSU Police Department has formed an Inclusion and Anti-Bias Unit, committed to proactively addressing police and community-related issues associated with bias.

## Earning national prestige

Anil Jain, a University Distinguished Professor of computer science and engineering at MSU, has been elected to the National Academy of Engineering, one of the highest professional distinctions accorded to an engineer.



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MSU's Jain elected to National Academy of Engineering



**IN 1970, CLIFTON WHARTON WAS ELECTED MSU'S 14TH PRESIDENT, MAKING HIM THE FIRST AFRICAN AMERICAN PRESIDENT OF ANY MAJOR UNIVERSITY IN THE UNITED STATES.**



## Arts

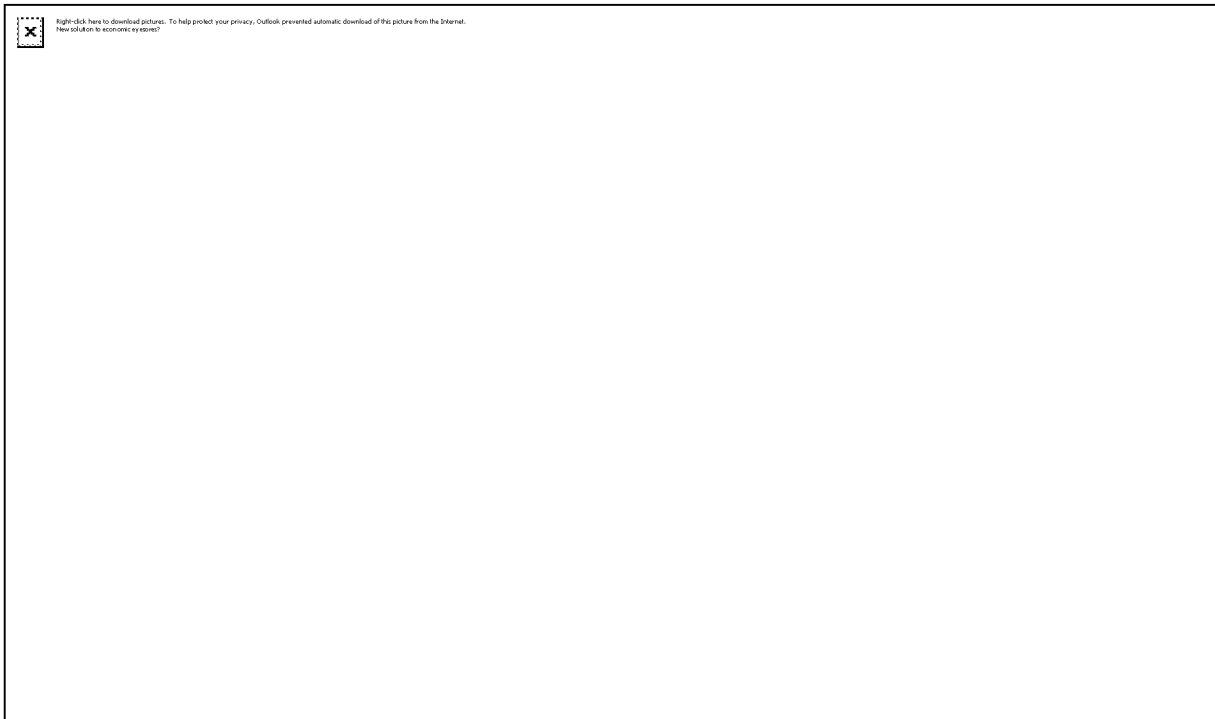


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MSU graduate students named 2016 HWW Pre-Doctoral Workshop Fellows

## Paving the way in humanities

MSU College of Arts and Letters graduate students Jennifer Gohlke, German studies, and Sophia Pavlos, philosophy, have been named Humanities Without Walls 2016 Pre-Doctoral Workshop Fellows.

## Business



## New solution to economic eyesores?

MSU researchers will use nearly \$250,000 from the U.S. Department of Commerce to test whether recycling and repurposing building materials is an effective solution to economic blight.

### Environment

## Studying produce, food safety

MSU AgBioResearch scientist Hui Li has been awarded a \$475,000 grant from the U.S. Department of Agriculture to study human exposure to the harmful chemicals present in fresh produce.

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MSU researcher awarded USDA grant to study fresh produce food safety



### Life

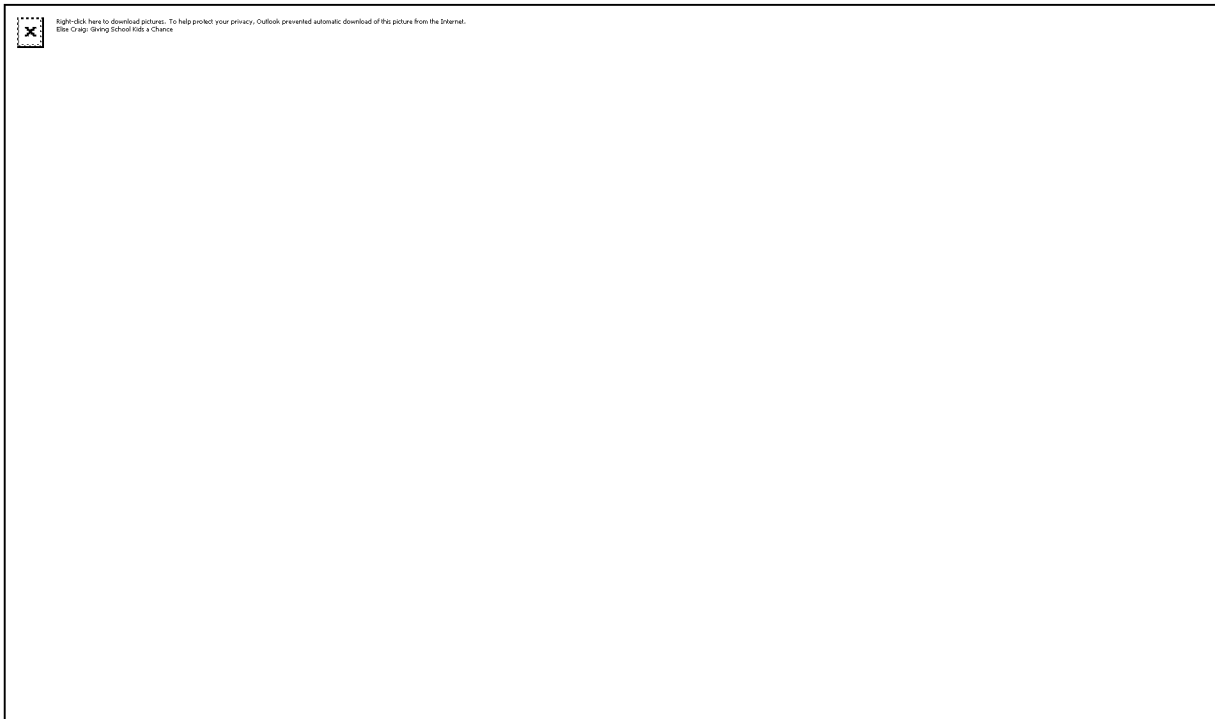
Right-click here to download pictures. To help protect your privacy, Outlook prevented automatic download of this picture from the Internet.  
Please visited this 1 commercial by MSU faculty



## Grading the Super Bowl ads

A commercial for Prius in which a team of bank robbers used the car to elude police earned the top grade in the MSU Department of Advertising and Public Relations' list of best commercials aired during this year's Super Bowl.

### Health



## Giving school kids a chance

In 2014, student Elise Craig traveled to Peru to help administer medical care to those in need. While there, she discovered schoolchildren in the village of Carancas were drinking water from a well contaminated with high levels of arsenic.

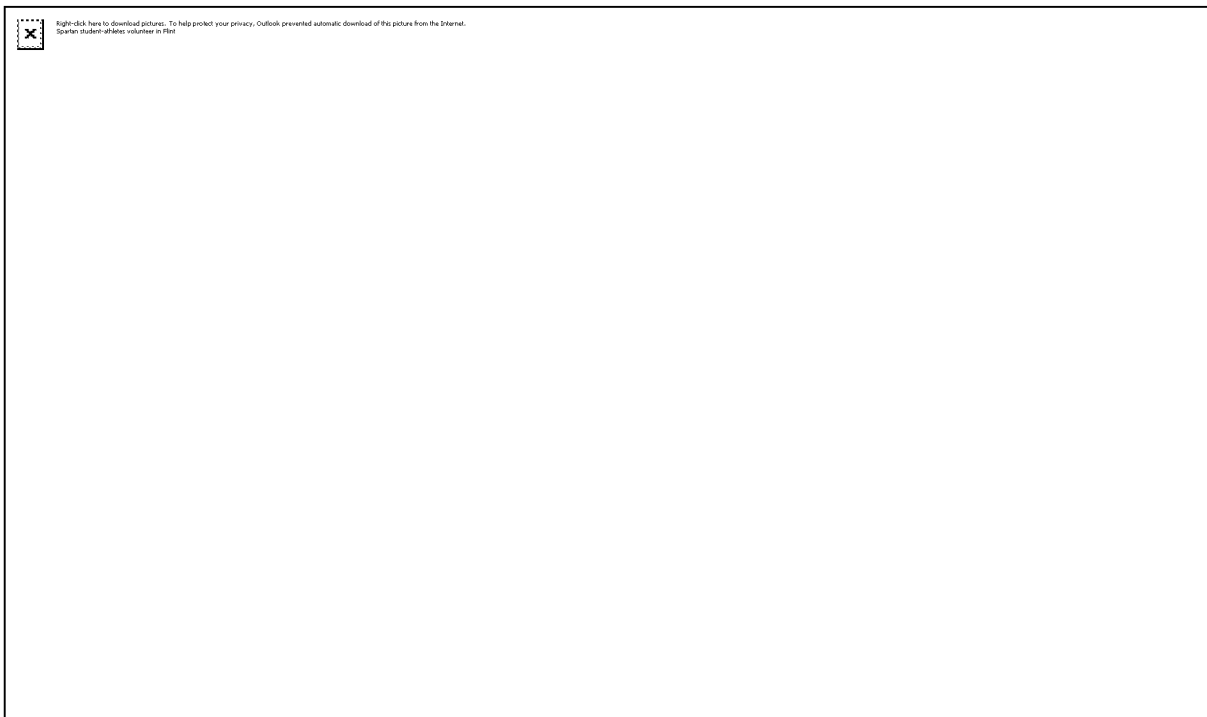
### Science and Technology

## Celebrating renewal of support

GE renewed its relationship with MSU and celebrated a \$200,000 gift in support of the College of Engineering during ribbon-cutting ceremonies Feb. 5.



### Sports



## Volunteering in Flint

More than 30 volunteers from the MSU sports community joined Spartan Marching Band members, student group leaders and athletics department staff in distributing water and recycling bags in Flint.

### Campus



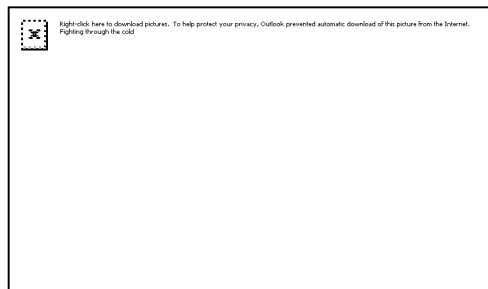
## Hosting annual math conference

The Connected Mathematics Project at MSU will be hosting its 19th annual CMP Users' Conference on Feb. 19 and 20 at the Kellogg Hotel and Conference Center.

### 360 Perspective

## Fighting through the cold

Ugh. I avoided it for a long time. Then it hit me – the turtle flu. What's the turtle flu you ask? It's what a bunch of my colleagues call the crud that's going around the office, otherwise known as the common cold. It's not a real affliction by any means, just a nickname that stuck. Last year, when a colleague came down with a nasty cold, somehow she said something about liking turtles and somehow that morphed into catching her cold from a turtle, and that morphed into the turtle flu and it stuck. I blame the fact that most of us were on cold medicine at the time.





## Good Will



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Research leader embodies Spartan spirit

## Embodying Spartan spirit

Beneath a jet black lab coat is a researcher who is a Spartan in every sense. Jack Lipton embodies the spirit of relentlessly pursuing solutions to problems — neurological diseases like Alzheimer's and Parkinson's — which affect millions of people.



### GREENING OF THE GREAT LAKES

MSU and News/Talk 760 WJR collaborate on the weekly sustainability-focused Greening of the Great Lakes radio show, heard every Sunday at 7 p.m. on News/Talk 760 WJR and around the state each weekend on the Michigan Talk Network. [Learn More »](#)

### FEATURED VIDEO

Healing bone fractures



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### FEATURED VIDEO

Student stories



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**From:** Holmes, Mark (DTMB)  
**Sent:** Tuesday, February 16, 2016 10:51 AM  
**To:** Ragsdale, Aimee (DTMB); Prange, Laurie (DTMB)  
**Cc:** Blastic, Laura (DTMB)  
**Subject:** RE: NEW DEADLINE - Time Sensitive Request

Aimee,

The following staff have been providing GIS staffing support at the SEOC for the Flint Water response: Josh Ross, Joel Locke, Tony Olkowski, Steven Cross.

The Michigan Geographic Framework is a publicly available GIS data framework of GIS layers on the GIS Open Data Portal. To my knowledge CSS staff have not had any specific requests for rivers, streams or lakes data during this Flint response.

Mark

---

**From:** Ragsdale, Aimee (DTMB)  
**Sent:** Tuesday, February 16, 2016 10:22 AM  
**To:** Holmes, Mark (DTMB) <HolmesM3@michigan.gov>; Prange, Laurie (DTMB) <prangel@michigan.gov>  
**Subject:** FW: NEW DEADLINE - Time Sensitive Request  
**Importance:** High

Mark and Laurie,

Can you give me a list of names of staff who have had any requests in the past or for the current Flint Water response? Today by noon is my cut off for the director's office.

Thank you,  
Aimee

---

**From:** Blastic, Laura (DTMB)  
**Sent:** Tuesday, February 16, 2016 8:56 AM  
**To:** Swanson, Eric (DTMB) <[swansone@michigan.gov](mailto:swansone@michigan.gov)>; Ragsdale, Aimee (DTMB) <[RagsdaleA@michigan.gov](mailto:RagsdaleA@michigan.gov)>  
**Subject:** Re: NEW DEADLINE - Time Sensitive Request

*OTP Staff and topics with Flint or Genesee: County  
Laura Blastic - FirstNet and IT Director  
Paul Harmon - FirstNet and IT Director  
Everett Root - MiSAIL*

*Make sure to include all staff that have been involved with the response.*

*Check with Laurie and Mark on any DEQ applications that we have built or supported such as MiSWIM and Ground Water.*

*The MGF staff many have been contacted for data or questions relating to water, hydrography, or rivers.*

*MGF has several layers for water and would have Flint water in the data.*

*EPMO staff that support DEQ should also be added to our list.*

*Sent from my Verizon Wireless 4G LTE DROID*

"Swanson, Eric (DTMB)" <[swansone@michigan.gov](mailto:swansone@michigan.gov)> wrote:

We need to do this Tuesday.

Sent from my iPad

Begin forwarded message:

**From:** "Stibitz, Brom (DTMB)" <[StibitzB@michigan.gov](mailto:StibitzB@michigan.gov)>  
**Date:** February 12, 2016 at 3:57:18 PM EST  
**To:** "Allen, Charlotte (DTMB)" <[AllenC1@michigan.gov](mailto:AllenC1@michigan.gov)>, "Behen, David (DTMB)" <[Behend@michigan.gov](mailto:Behend@michigan.gov)>, "Best, Marcy (DTMB)" <[BestM@michigan.gov](mailto:BestM@michigan.gov)>, "Brownlee, Jeff (DTMB)" <[BrownleeJ@michigan.gov](mailto:BrownleeJ@michigan.gov)>, "Buhs, Caleb (DTMB)" <[BuhsC@michigan.gov](mailto:BuhsC@michigan.gov)>, "Davenport, Rodney (DTMB)" <[DavenportR1@michigan.gov](mailto:DavenportR1@michigan.gov)>, "Donnan, Chanda (DTMB)" <[DonnanC@michigan.gov](mailto:DonnanC@michigan.gov)>, "Fortino, Diane (DTMB)" <[FortinoD@michigan.gov](mailto:FortinoD@michigan.gov)>, "Gelisse, Ashley (DTMB)" <[GelisseA@michigan.gov](mailto:GelisseA@michigan.gov)>, "Gilliland, Michael (DTMB)" <[gillilandm@michigan.gov](mailto:gillilandm@michigan.gov)>, "Gonzalez, Tonyia (DTMB)" <[GonzalezT1@michigan.gov](mailto:GonzalezT1@michigan.gov)>, "Griswold, Kim (DTMB)" <[GRISWOLDK@michigan.gov](mailto:GRISWOLDK@michigan.gov)>, "Ingersoll, Jean (DHHS)" <[IngersollJ@michigan.gov](mailto:IngersollJ@michigan.gov)>, "Jeffery, Phillip (DTMB)" <[JefferyP@michigan.gov](mailto:JefferyP@michigan.gov)>, "King, Susan (MCSC)" <[KingS5@michigan.gov](mailto:KingS5@michigan.gov)>, "Kopacsi, Christian (DTMB)" <[KopacsiC@michigan.gov](mailto:KopacsiC@michigan.gov)>, "Lowe, Richard (DTMB)" <[lower@michigan.gov](mailto:lower@michigan.gov)>, "Manning, Kelly (DTMB)" <[ManningK4@michigan.gov](mailto:ManningK4@michigan.gov)>, "Mathews, Jamie (DTMB)" <[MathewsJ@michigan.gov](mailto:MathewsJ@michigan.gov)>, "McFarlane, James (DTMB)" <[mcfarlanej@michigan.gov](mailto:mcfarlanej@michigan.gov)>, "Nixon, Ruth (DTMB)" <[NixonR@michigan.gov](mailto:NixonR@michigan.gov)>, "Palmer, Jason (DTMB)" <[PalmerJ2@michigan.gov](mailto:PalmerJ2@michigan.gov)>, "Rabidoux, Jill (DTMB)" <[RabidouxJ@michigan.gov](mailto:RabidouxJ@michigan.gov)>, "Ragsdale, Aimee (DTMB)" <[RagsdaleA@michigan.gov](mailto:RagsdaleA@michigan.gov)>, "Schafer, Dana (DTMB)" <[schaferd1@michigan.gov](mailto:schaferd1@michigan.gov)>, "Swanson, Eric (DTMB)" <[swansone@michigan.gov](mailto:swansone@michigan.gov)>, "Sweeney, Matthew (DTMB)" <[SweeneyM1@michigan.gov](mailto:SweeneyM1@michigan.gov)>, "Taylor, Beverly (DTMB)" <[TaylorB8@michigan.gov](mailto:TaylorB8@michigan.gov)>, "Trakul, Pamela (DTMB)" <[TrakulP@michigan.gov](mailto:TrakulP@michigan.gov)>, "Turnquist, Michael (DTMB)" <[TurnquistM@michigan.gov](mailto:TurnquistM@michigan.gov)>, "VanCoevering, Joyce (DTMB)" <[VancoeveringJ1@michigan.gov](mailto:VancoeveringJ1@michigan.gov)>, "Vanden Bosch, Kerrie (DTMB)" <[vandenboschk@michigan.gov](mailto:vandenboschk@michigan.gov)>, "Wellman, Jeff (DTMB)" <[WellmanJ1@michigan.gov](mailto:WellmanJ1@michigan.gov)>  
**Cc:** "Baker, Natasha (SRO)" <[BakerN5@michigan.gov](mailto:BakerN5@michigan.gov)>, "Hawks, Orlene (DTMB)" <[HawksO@michigan.gov](mailto:HawksO@michigan.gov)>  
**Subject:** NEW DEADLINE - Time Sensitive Request

Senior Management Team,

We just received the search terms for the document production. (See below.) Given the lateness of this email, we are asking you send your list of custodians to Jean Ingersoll **no later than noon on Tuesday, February 16.**

We are not asking you to conduct any searches right now. Further directions will come from Jean.

Search terms:

Legionnaire  
Legionella  
“boil water order” & “Flint” (anywhere in document)  
“coli” & Flint (anywhere in document)  
“bacteria” & “Flint” (anywhere in document)  
“microb” & “Flint” (anywhere in document)  
“TTHM” & “Flint” (anywhere in document)  
“Lead” & “Flint” (anywhere in document)  
“emergency” & “Flint” (anywhere in document)  
Karegnondi  
“Genesee County Health Department”  
“Flint” (within sentence) “utilities”  
“Lead and Copper Rule”  
“Detroit Water and Sewerage Department” & “Flint” (anywhere in document)  
“DWSD” & “Flint” (anywhere in document)  
“Flint River”  
“Pb” & “water” (anywhere in document)  
“KWA”

Please call me or Jean if you have any questions.

Brom

---

**From:** Stibitz, Brom (DTMB)

**Sent:** Thursday, February 11, 2016 4:40 PM

**To:** Allen, Charlotte (DTMB) <[AllenC1@michigan.gov](mailto:AllenC1@michigan.gov)>; Behen, David (DTMB) <[Behend@michigan.gov](mailto:Behend@michigan.gov)>; Best, Marcy (DTMB) <[BestM@michigan.gov](mailto:BestM@michigan.gov)>; Brownlee, Jeff (DTMB) <[BrownleeJ@michigan.gov](mailto:BrownleeJ@michigan.gov)>; Buhs, Caleb (DTMB) <[BuhsC@michigan.gov](mailto:BuhsC@michigan.gov)>; Davenport, Rodney (DTMB) <[DavenportR1@michigan.gov](mailto:DavenportR1@michigan.gov)>; Donnan, Chanda (DTMB) <[DonnanC@michigan.gov](mailto:DonnanC@michigan.gov)>; Fortino, Diane (DTMB) <[FortinoD@michigan.gov](mailto:FortinoD@michigan.gov)>; Gelisse, Ashley (DTMB) <[GelisseA@michigan.gov](mailto:GelisseA@michigan.gov)>; Gilliland, Michael (DTMB) <[gillilandm@michigan.gov](mailto:gillilandm@michigan.gov)>; Gonzalez, Tonyia (DTMB) <[GonzalezT1@michigan.gov](mailto:GonzalezT1@michigan.gov)>; Griswold, Kim (DTMB) <[GRISWOLDK@michigan.gov](mailto:GRISWOLDK@michigan.gov)>; Ingersoll, Jean (DHHS) <[ingersollJ@michigan.gov](mailto:ingersollJ@michigan.gov)>; Jeffery, Phillip (DTMB) <[JefferyP@michigan.gov](mailto:JefferyP@michigan.gov)>; King, Susan (MCSC) <[KingS5@michigan.gov](mailto:KingS5@michigan.gov)>; Kopacsi, Christian (DTMB) <[KopacsiC@michigan.gov](mailto:KopacsiC@michigan.gov)>; Lowe, Richard (DTMB) <[lower@michigan.gov](mailto:lower@michigan.gov)>; Manning, Kelly (DTMB) <[ManningK4@michigan.gov](mailto:ManningK4@michigan.gov)>; Mathews, Jamie (DTMB) <[MathewsJ@michigan.gov](mailto:MathewsJ@michigan.gov)>; McFarlane, James (DTMB) <[mcfarlaneJ@michigan.gov](mailto:mcfarlaneJ@michigan.gov)>; Nixon, Ruth (DTMB) <[NixonR@michigan.gov](mailto:NixonR@michigan.gov)>; Palmer, Jason (DTMB) <[PalmerJ2@michigan.gov](mailto:PalmerJ2@michigan.gov)>; Rabidoux, Jill (DTMB) <[RabidouxJ@michigan.gov](mailto:RabidouxJ@michigan.gov)>; Ragsdale, Aimee (DTMB) <[RagsdaleA@michigan.gov](mailto:RagsdaleA@michigan.gov)>; Schafer, Dana (DTMB) <[schaferd1@michigan.gov](mailto:schaferd1@michigan.gov)>; Stibitz, Brom (DTMB) <[StibitzB@michigan.gov](mailto:StibitzB@michigan.gov)>; Swanson, Eric (DTMB) <[swansone@michigan.gov](mailto:swansone@michigan.gov)>; Sweeney, Matthew (DTMB) <[SweeneyM1@michigan.gov](mailto:SweeneyM1@michigan.gov)>; Taylor, Beverly (DTMB) <[TaylorB8@michigan.gov](mailto:TaylorB8@michigan.gov)>; Trakul, Pamela (DTMB) <[TrakulP@michigan.gov](mailto:TrakulP@michigan.gov)>; Turnquist, Michael (DTMB) <[TurnquistM@michigan.gov](mailto:TurnquistM@michigan.gov)>; VanCoevery, Joyce (DTMB) <[VanCoeveryJ1@michigan.gov](mailto:VanCoeveryJ1@michigan.gov)>; Vanden Bosch, Kerrie (DTMB) <[vandenboschk@michigan.gov](mailto:vandenboschk@michigan.gov)>; Wellman, Jeff (DTMB) <[WellmanJ1@michigan.gov](mailto:WellmanJ1@michigan.gov)>

**Subject:** Time Sensitive Request

SMT,

Jean Ingersoll is leading DTMB's effort to comply with document production requests related to freedom of information requests and certain lawsuits against the state.

At some point during the day tomorrow, Jean will share with you a list of standard “search terms” which we will use to compile documents related to this lawsuit.

**Within 2 hours of receiving this email from Jean, you need to respond with a list of likely custodians from your work area.** Jean may have more information on this tomorrow, but generally speaking a custodian will be a staff member who might reasonably be expected to have documents (electronic or otherwise) that correspond to the issues identified in the search terms.

If you have any questions, please call me or Jean. This is an important issue and I thank you in advance for your attention to this matter.

Brom Stibitz  
Chief Deputy Director  
Michigan Department of Technology, Management and Budget  
[stibitzb@michigan.gov](mailto:stibitzb@michigan.gov)  
517-373-1004



**HELP. CONNECT. SOLVE.**

**From:** Government Technology <newsletters@govtech.com>  
**Sent:** Tuesday, February 16, 2016 11:15 AM  
**To:** Blastic, Laura (DTMB)  
**Subject:** California to Pilot Statewide Open Data Portal | Is Twitter's New 'Moments' Feature Worth the Hype?

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## Top Stories

FEBRUARY 16, 2016

[California to Pilot Statewide Open Data Portal](#)  
Officials announce plans for a next-gen open data portal for agencies and departments.

[Is Twitter's New 'Moments' Feature Worth the Hype for Government?](#)

Twitter's new feature will voluntarily move posts to the top of a users' newsfeed, which may be a valuable feature for organizations trying to push a message to its followers.

[Bringing Innovation into Cyberdefense Technologies](#)  
Hackers use innovative thinking when breaching systems, why can't government?

## More Headlines

[Google Patents Self-Driving Delivery Truck Idea](#)  
The company has won protection for the concept of using its autonomous vehicle technology, currently under development, to deliver packages to customers in the future.

[Massachusetts IT Nabs Boston's Data Scientist for State-Level Position](#)  
Boston's principal data scientist announced a move to MassIT and hinted at a transformation of his past work into something grander.

[Occupation Near Burns, Ore., Served as Nation's First Facebook Faceoff](#)  
With the Oregon occupation coming to an end, we are able to look back at how events unfolded on social media platforms.

[Waze Partners With Local Governments to Enhance Mobility](#)  
The Google-owned community-based traffic and navigation app has

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## Question of the Day

***Where can scientists illegally download more than 47 million research papers?***

[ANSWER](#)

## Eye on Education

***Read the latest headlines from the Center for Digital Education.***

[Rhode Island Questions the Effects of Taking Tests Online](#)

[Wyoming Considers Bill to Protect Students' Social Media, Email Accounts](#)

been growing steadily and providing congestion data to city governments to help ease commutes.

[Google Search Nailed the New Hampshire Primary](#)  
This is the first U.S. presidential election in which Google is releasing the real-time results of trending search queries -- and it has been accurate for both Iowa and New Hampshire.

[Data Protection, Privacy Bills Make their Way Through Wyoming State House](#)

A bill that legislates what to do with your social media profiles postmortem and another that requires state agencies to outline acceptable social media behavior are being discussed in the legislature.

[10 Skills Necessary to Launch a Startup](#)

When launching a startup, not everyone realizes all the different hats necessary to run a successful business. Here's a list of important skills vital for success.

[Washington Water Basin Bill Held up in Congress](#)

Disagreements about how to address the poisoned water crisis in Flint, Mich., has stalled previously promising negotiations on the energy bill.

[ACLU Sues Tacoma, Wash., Police for Secret Data Collection](#)

Local residents are bothered that the Stingray devices -- which allow police to track cell phones -- were not disclosed to the public before implementation.

[Why Are So Many Tech Companies Moving to Kansas City, Mo.?](#)

Missouri has offered economic incentives and an environment for young businesses to thrive. Owners of recently emigrated companies have been impressed by the welcome it has received.

[Nevada Holds Steadfast to Solar Rate Hikes](#)

Since the decision in December, solar advocates have waged a vocal campaign against the commission, urging it to reconsider its decision.

[Will Bus Rapid Transit Replace Light Rails Across the Country?](#)

Hampton Roads, Va., will conduct a study to measure the effectiveness of a rapid bus system rather than a light rail system.

[from Schools](#)

[University in Tulsa, Okla., Promotes Healthy Lifestyle by Requiring Students to Buy, Wear Fitbit Trackers](#)

[Regional Computer Network Cuts School District Costs](#)

## Industry Resources from Our Partners

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[Legacy ERP Systems Are Struggling to Meet Government Needs](#)

[Public Sector Organizations Benefit from FLASH Storage](#)

[The Platform of Tomorrow](#)

### ADVERTISEMENT

#### **Implementing a Body Camera Program: A Guide for Public Safety Officials**

This handbook highlights key planning questions as well as insights from agencies initiating their own programs. Checklists and resources help further an agency's exploration in each planning area.

[DOWNLOAD NOW](#)

## Editor's Choice

### [National Police Crime Database Houses Arrests, Shootings, In-Custody Deaths](#)

The Sunlight Foundation has launched the "Hall of Justice," a state-by-state repository of criminal justice data that cumulatively indicates a need for major policy reforms.

### [Early Ideas for Smart City Challenge Include Self-Driving Shuttles, Adaptive Traffic Lights](#)

Though the U.S. Department of Transportation isn't releasing details of any of the 77 applications it's received for its Smart City Challenge until March 12, city officials have divulged pieces of their plans to local media outlets across the country.

## Most Popular

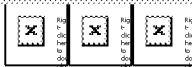
### [Startup Helps Cities Launch Crowdfunding Campaigns](#)

### [Feds to Google: Software Could be Considered a 'Driver' for Regulatory Purposes](#)

### [Internet of Things Devices: Intelligence-Gathering Opportunity?](#)

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**From:** Surber, Rob (DTMB)  
**Sent:** Tuesday, February 16, 2016 11:49 AM  
**To:** Blastic, Laura (DTMB)  
**Subject:** Fwd: NEW DEADLINE - Time Sensitive Request

I was not aware that you reached out to my area. I was compiling stuff in parallel.

Sent from my iPhone

Begin forwarded message:

**From:** "Ragsdale, Aimee (DTMB)" <[RagsdaleA@michigan.gov](mailto:RagsdaleA@michigan.gov)>  
**Date:** February 16, 2016 at 8:45:38 AM EST  
**To:** "Swanson, Eric (DTMB)" <[swansone@michigan.gov](mailto:swansone@michigan.gov)>, "Bauman, Shawn (DTMB)" <[BaumanS@michigan.gov](mailto:BaumanS@michigan.gov)>, "Beauchamp, Ward (DTMB)" <[BeauchampW1@michigan.gov](mailto:BeauchampW1@michigan.gov)>, "Blastic, Laura (DTMB)" <[blastid@michigan.gov](mailto:blastid@michigan.gov)>, "Conlin, Dan (DTMB)" <[conlind@michigan.gov](mailto:conlind@michigan.gov)>, "DeMello, Richard (DTMB)" <[DeMelloR@michigan.gov](mailto:DeMelloR@michigan.gov)>, "Matelski, Pamela (DTMB)" <[MatelskiP1@michigan.gov](mailto:MatelskiP1@michigan.gov)>, "Pagratis, Brad (DTMB)" <[pagratisb@michigan.gov](mailto:pagratisb@michigan.gov)>, "Pauley, Suzanne (DTMB)" <[PauleyS@michigan.gov](mailto:PauleyS@michigan.gov)>, "Stoddard, Bradley (DTMB)" <[StoddardB@michigan.gov](mailto:StoddardB@michigan.gov)>, "Surber, Rob (DTMB)" <[SurberR@michigan.gov](mailto:SurberR@michigan.gov)>, "Tomich, Zak (DTMB)" <[TomichZ@michigan.gov](mailto:TomichZ@michigan.gov)>, "Verevko, Andrey (DTMB)" <[VerevkoA@michigan.gov](mailto:VerevkoA@michigan.gov)>, "Thompson, John (DTMB)" <[thompsonj@michigan.gov](mailto:thompsonj@michigan.gov)>, "Morrison, Yvonne (DTMB)" <[MorrisonY@michigan.gov](mailto:MorrisonY@michigan.gov)>  
**Subject:** RE: NEW DEADLINE - Time Sensitive Request

My apologies, Eric did not send this, Aimee did.

---

**From:** Swanson, Eric (DTMB)  
**Sent:** Tuesday, February 16, 2016 8:45 AM  
**To:** Bauman, Shawn (DTMB) <[BaumanS@michigan.gov](mailto:BaumanS@michigan.gov)>; Beauchamp, Ward (DTMB) <[BeauchampW1@michigan.gov](mailto:BeauchampW1@michigan.gov)>; Blastic, Laura (DTMB) <[blastid@michigan.gov](mailto:blastid@michigan.gov)>; Conlin, Dan (DTMB) <[conlind@michigan.gov](mailto:conlind@michigan.gov)>; DeMello, Richard (DTMB) <[DeMelloR@michigan.gov](mailto:DeMelloR@michigan.gov)>; Matelski, Pamela (DTMB) <[MatelskiP1@michigan.gov](mailto:MatelskiP1@michigan.gov)>; Pagratis, Brad (DTMB) <[pagratisb@michigan.gov](mailto:pagratisb@michigan.gov)>; Pauley, Suzanne (DTMB) <[PauleyS@michigan.gov](mailto:PauleyS@michigan.gov)>; Stoddard, Bradley (DTMB) <[StoddardB@michigan.gov](mailto:StoddardB@michigan.gov)>; Surber, Rob (DTMB) <[SurberR@michigan.gov](mailto:SurberR@michigan.gov)>; Tomich, Zak (DTMB) <[TomichZ@michigan.gov](mailto:TomichZ@michigan.gov)>; Verevko, Andrey (DTMB) <[VerevkoA@michigan.gov](mailto:VerevkoA@michigan.gov)>; Thompson, John (DTMB) <[thompsonj@michigan.gov](mailto:thompsonj@michigan.gov)>; Morrison, Yvonne (DTMB) <[MorrisonY@michigan.gov](mailto:MorrisonY@michigan.gov)>  
**Subject:** FW: NEW DEADLINE - Time Sensitive Request  
**Importance:** High

Morning all,

We need to supply the director's office a list of names of any staff who would have been a part of the Flint Water response. Anything in the past and current efforts are important to know. In the emails from Brom it is requested that we give this information to them today by noon. To coordinate this effort can you please reply to me your area's list of names so that I can compile one response.

Suzanne, I am including John and Yvonne on this so that they can respond while you are away at training.

Please let me know if you have any questions.  
Thank you,  
Aimee

---

**From:** Stibitz, Brom (DTMB)  
**Sent:** Friday, February 12, 2016 3:57 PM  
**To:** Allen, Charlotte (DTMB) <AllenC1@michigan.gov>; Behen, David (DTMB) <Behend@michigan.gov>; Best, Marcy (DTMB) <BestM@michigan.gov>; Brownlee, Jeff (DTMB) <BrownleeJ@michigan.gov>; Buhs, Caleb (DTMB) <BuhsC@michigan.gov>; Davenport, Rodney (DTMB) <DavenportR1@michigan.gov>; Donnan, Chanda (DTMB) <DonnanC@michigan.gov>; Fortino, Diane (DTMB) <FortinoD@michigan.gov>; Gelisse, Ashley (DTMB) <GelisseA@michigan.gov>; Gilliland, Michael (DTMB) <gillilandm@michigan.gov>; Gonzalez, Tonyia (DTMB) <GonzalezT1@michigan.gov>; Griswold, Kim (DTMB) <GRISWOLDK@michigan.gov>; Ingersoll, Jean (DHHS) <ingersollJ@michigan.gov>; Jeffery, Phillip (DTMB) <JefferyP@michigan.gov>; King, Susan (MCSC) <KingS5@michigan.gov>; Kopacsi, Christian (DTMB) <KopacsiC@michigan.gov>; Lowe, Richard (DTMB) <lower@michigan.gov>; Manning, Kelly (DTMB) <ManningK4@michigan.gov>; Mathews, Jamie (DTMB) <MathewsJ@michigan.gov>; McFarlane, James (DTMB) <mcfarlanej@michigan.gov>; Nixon, Ruth (DTMB) <NixonR@michigan.gov>; Palmer, Jason (DTMB) <PalmerJ2@michigan.gov>; Rabidoux, Jill (DTMB) <RabidouxJ@michigan.gov>; Ragsdale, Aimee (DTMB) <RagsdaleA@michigan.gov>; Schafer, Dana (DTMB) <schaferd1@michigan.gov>; Swanson, Eric (DTMB) <swansone@michigan.gov>; Sweeney, Matthew (DTMB) <SweeneyM1@michigan.gov>; Taylor, Beverly (DTMB) <TaylorB8@michigan.gov>; Trakul, Pamela (DTMB) <TrakulP@michigan.gov>; Turnquist, Michael (DTMB) <TurnquistM@michigan.gov>; VanCoevering, Joyce (DTMB) <VancoeveringJ1@michigan.gov>; Vanden Bosch, Kerrie (DTMB) <vandenboschk@michigan.gov>; Wellman, Jeff (DTMB) <WellmanJ1@michigan.gov>  
**Cc:** Baker, Natasha (SRO) <BakerN5@michigan.gov>; Hawks, Orlene (DTMB) <HawksO@michigan.gov>  
**Subject:** NEW DEADLINE - Time Sensitive Request

Senior Management Team,

We just received the search terms for the document production. (See below.) Given the lateness of this email, we are asking you send your list of custodians to Jean Ingersoll **no later than noon on Tuesday, February 16.**

We are not asking you to conduct any searches right now. Further directions will come from Jean.

Search terms:

- Legionnaire
- Legionella
- “boil water order” & “Flint” (anywhere in document)
- “coli” & Flint (anywhere in document)
- “bacteria” & “Flint” (anywhere in document)
- “microb” & “Flint” (anywhere in document)
- “TTHM” & “Flint” (anywhere in document)
- “Lead” & “Flint” (anywhere in document)
- “emergency” & “Flint” (anywhere in document)
- Karegnondi
- “Genesee County Health Department”
- “Flint” (within sentence) “utilities”
- “Lead and Copper Rule”
- “Detroit Water and Sewerage Department” & “Flint” (anywhere in document)

“DWSD” & “Flint” (anywhere in document)  
“Flint River”  
“Pb” & “water” (anywhere in document)  
“KWA”

Please call me or Jean if you have any questions.

Brom

---

**From:** Stibitz, Brom (DTMB)

**Sent:** Thursday, February 11, 2016 4:40 PM

**To:** Allen, Charlotte (DTMB) <AllenC1@michigan.gov>; Behen, David (DTMB) <Behend@michigan.gov>; Best, Marcy (DTMB) <BestM@michigan.gov>; Brownlee, Jeff (DTMB) <BrownleeJ@michigan.gov>; Buhs, Caleb (DTMB) <BuhsC@michigan.gov>; Davenport, Rodney (DTMB) <DavenportR1@michigan.gov>; Donnan, Chanda (DTMB) <DonnanC@michigan.gov>; Fortino, Diane (DTMB) <FortinoD@michigan.gov>; Gelisse, Ashley (DTMB) <GelisseA@michigan.gov>; Gilliland, Michael (DTMB) <gillilandm@michigan.gov>; Gonzalez, Tonyia (DTMB) <GonzalezT1@michigan.gov>; Griswold, Kim (DTMB) <GRISWOLDK@michigan.gov>; Ingersoll, Jean (DHHS) <ingersollJ@michigan.gov>; Jeffery, Phillip (DTMB) <JefferyP@michigan.gov>; King, Susan (MCSC) <KingS5@michigan.gov>; Kopacsi, Christian (DTMB) <KopacsiC@michigan.gov>; Lowe, Richard (DTMB) <lower@michigan.gov>; Manning, Kelly (DTMB) <ManningK4@michigan.gov>; Mathews, Jamie (DTMB) <MathewsJ@michigan.gov>; McFarlane, James (DTMB) <mcfarlanej@michigan.gov>; Nixon, Ruth (DTMB) <NixonR@michigan.gov>; Palmer, Jason (DTMB) <PalmerJ2@michigan.gov>; Rabidoux, Jill (DTMB) <RabidouxJ@michigan.gov>; Ragsdale, Aimee (DTMB) <RagsdaleA@michigan.gov>; Schafer, Dana (DTMB) <schaferd1@michigan.gov>; Stibitz, Brom (DTMB) <StibitzB@michigan.gov>; Swanson, Eric (DTMB) <swansone@michigan.gov>; Sweeney, Matthew (DTMB) <SweeneyM1@michigan.gov>; Taylor, Beverly (DTMB) <TaylorB8@michigan.gov>; Trakul, Pamela (DTMB) <TrakulP@michigan.gov>; Turnquist, Michael (DTMB) <TurnquistM@michigan.gov>; VanCoevering, Joyce (DTMB) <VanCoeveringJ1@michigan.gov>; Vanden Bosch, Kerrie (DTMB) <vandenboschk@michigan.gov>; Wellman, Jeff (DTMB) <WellmanJ1@michigan.gov>

**Subject:** Time Sensitive Request

SMT,

Jean Ingersoll is leading DTMB's effort to comply with document production requests related to freedom of information requests and certain lawsuits against the state.

At some point during the day tomorrow, Jean will share with you a list of standard “search terms” which we will use to compile documents related to this lawsuit.

**Within 2 hours of receiving this email from Jean, you need to respond with a list of likely custodians from your work area.** Jean may have more information on this tomorrow, but generally speaking a custodian will be a staff member who might reasonably be expected to have documents (electronic or otherwise) that correspond to the issues identified in the search terms.

If you have any questions, please call me or Jean. This is an important issue and I thank you in advance for your attention to this matter.

Brom Stibitz  
Chief Deputy Director  
Michigan Department of Technology, Management and Budget  
[stibitzb@michigan.gov](mailto:stibitzb@michigan.gov)

517-373-1004



HELP. CONNECT. SOLVE.

---

**From:** Surber, Rob (DTMB)  
**Sent:** Tuesday, February 16, 2016 3:36 PM  
**To:** Blastic, Laura (DTMB)  
**Subject:** Re: NEW DEADLINE - Time Sensitive Request

Ok. We are good with the info sent. Thx.

Sent from my iPad

On Feb 16, 2016, at 12:20 PM, Blastic, Laura (DTMB) <[blastici@michigan.gov](mailto:blastici@michigan.gov)> wrote:

I did not reach out. I just sent some areas for Aimee to reach out on. It was not intended to be comprehensive or official.

*Sent from my Verizon Wireless 4G LTE DROID*

"Surber, Rob (DTMB)" <[SurberR@michigan.gov](mailto:SurberR@michigan.gov)> wrote:

I was not aware that you reached out to my area. I was compiling stuff in parallel.

Sent from my iPhone

Begin forwarded message:

**From:** "Ragsdale, Aimee (DTMB)" <[RagsdaleA@michigan.gov](mailto:RagsdaleA@michigan.gov)>  
**Date:** February 16, 2016 at 8:45:38 AM EST  
**To:** "Swanson, Eric (DTMB)" <[swansone@michigan.gov](mailto:swansone@michigan.gov)>, "Bauman, Shawn (DTMB)" <[BaumanS@michigan.gov](mailto:BaumanS@michigan.gov)>, "Beauchamp, Ward (DTMB)" <[BeauchampW1@michigan.gov](mailto:BeauchampW1@michigan.gov)>, "Blastic, Laura (DTMB)" <[blastici@michigan.gov](mailto:blastici@michigan.gov)>, "Conlin, Dan (DTMB)" <[conlind@michigan.gov](mailto:conlind@michigan.gov)>, "DeMello, Richard (DTMB)" <[DeMelloR@michigan.gov](mailto:DeMelloR@michigan.gov)>, "Matelski, Pamela (DTMB)" <[MatelskiP1@michigan.gov](mailto:MatelskiP1@michigan.gov)>, "Pagratis, Brad (DTMB)" <[pagratisb@michigan.gov](mailto:pagratisb@michigan.gov)>, "Pauley, Suzanne (DTMB)" <[PauleyS@michigan.gov](mailto:PauleyS@michigan.gov)>, "Stoddard, Bradley (DTMB)" <[StoddardB@michigan.gov](mailto:StoddardB@michigan.gov)>, "Surber, Rob (DTMB)" <[SurberR@michigan.gov](mailto:SurberR@michigan.gov)>, "Tomich, Zak (DTMB)" <[TomichZ@michigan.gov](mailto:TomichZ@michigan.gov)>, "Verevko, Andrey (DTMB)" <[VerevkoA@michigan.gov](mailto:VerevkoA@michigan.gov)>, "Thompson, John (DTMB)" <[thompsonj@michigan.gov](mailto:thompsonj@michigan.gov)>, "Morrison, Yvonne (DTMB)" <[MorrisonY@michigan.gov](mailto:MorrisonY@michigan.gov)>  
**Subject:** RE: NEW DEADLINE - Time Sensitive Request

My apologies, Eric did not send this, Aimee did.

---

**From:** Swanson, Eric (DTMB)  
**Sent:** Tuesday, February 16, 2016 8:45 AM  
**To:** Bauman, Shawn (DTMB) <[BaumanS@michigan.gov](mailto:BaumanS@michigan.gov)>; Beauchamp, Ward (DTMB) <[BeauchampW1@michigan.gov](mailto:BeauchampW1@michigan.gov)>; Blastic, Laura (DTMB) <[blastici@michigan.gov](mailto:blastici@michigan.gov)>; Conlin, Dan (DTMB) <[conlind@michigan.gov](mailto:conlind@michigan.gov)>; DeMello, Richard (DTMB) <[DeMelloR@michigan.gov](mailto:DeMelloR@michigan.gov)>; Matelski, Pamela (DTMB) <[MatelskiP1@michigan.gov](mailto:MatelskiP1@michigan.gov)>;

Pagratis, Brad (DTMB) <[pagratisb@michigan.gov](mailto:pagratisb@michigan.gov)>; Pauley, Suzanne (DTMB) <[PauleyS@michigan.gov](mailto:PauleyS@michigan.gov)>; Stoddard, Bradley (DTMB) <[StoddardB@michigan.gov](mailto:StoddardB@michigan.gov)>; Surber, Rob (DTMB) <[SurberR@michigan.gov](mailto:SurberR@michigan.gov)>; Tomich, Zak (DTMB) <[TomichZ@michigan.gov](mailto:TomichZ@michigan.gov)>; Verevko, Andrey (DTMB) <[VerevkoA@michigan.gov](mailto:VerevkoA@michigan.gov)>; Thompson, John (DTMB) <[thompsonj@michigan.gov](mailto:thompsonj@michigan.gov)>; Morrison, Yvonne (DTMB) <[MorrisonY@michigan.gov](mailto:MorrisonY@michigan.gov)>

**Subject:** FW: NEW DEADLINE - Time Sensitive Request

**Importance:** High

Morning all,

We need to supply the director's office a list of names of any staff who would have been a part of the Flint Water response. Anything in the past and current efforts are important to know. In the emails from Brom it is requested that we give this information to them today by noon. To coordinate this effort can you please reply to me your area's list of names so that I can compile one response.

Suzanne, I am including John and Yvonne on this so that they can respond while you are away at training.

Please let me know if you have any questions.

Thank you,

Aimee

---

**From:** Stibitz, Brom (DTMB)

**Sent:** Friday, February 12, 2016 3:57 PM

**To:** Allen, Charlotte (DTMB) <[AllenC1@michigan.gov](mailto:AllenC1@michigan.gov)>; Behen, David (DTMB) <[Behend@michigan.gov](mailto:Behend@michigan.gov)>; Best, Marcy (DTMB) <[BestM@michigan.gov](mailto:BestM@michigan.gov)>; Brownlee, Jeff (DTMB) <[BrownleeJ@michigan.gov](mailto:BrownleeJ@michigan.gov)>; Buhs, Caleb (DTMB) <[BuhsC@michigan.gov](mailto:BuhsC@michigan.gov)>; Davenport, Rodney (DTMB) <[DavenportR1@michigan.gov](mailto:DavenportR1@michigan.gov)>; Donnan, Chanda (DTMB) <[DonnanC@michigan.gov](mailto:DonnanC@michigan.gov)>; Fortino, Diane (DTMB) <[FortinoD@michigan.gov](mailto:FortinoD@michigan.gov)>; Gelisse, Ashley (DTMB) <[GelisseA@michigan.gov](mailto:GelisseA@michigan.gov)>; Gilliland, Michael (DTMB) <[gillilandm@michigan.gov](mailto:gillilandm@michigan.gov)>; Gonzalez, Tonyia (DTMB) <[GonzalezT1@michigan.gov](mailto:GonzalezT1@michigan.gov)>; Griswold, Kim (DTMB) <[GRISWOLDK@michigan.gov](mailto:GRISWOLDK@michigan.gov)>; Ingersoll, Jean (DHHS) <[IngersollJ@michigan.gov](mailto:IngersollJ@michigan.gov)>; Jeffery, Phillip (DTMB) <[JefferyP@michigan.gov](mailto:JefferyP@michigan.gov)>; King, Susan (MCSC) <[KingSS@michigan.gov](mailto:KingSS@michigan.gov)>; Kopacsi, Christian (DTMB) <[KopacsiC@michigan.gov](mailto:KopacsiC@michigan.gov)>; Lowe, Richard (DTMB) <[lower@michigan.gov](mailto:lower@michigan.gov)>; Manning, Kelly (DTMB) <[ManningK4@michigan.gov](mailto:ManningK4@michigan.gov)>; Mathews, Jamie (DTMB) <[MathewsJ@michigan.gov](mailto:MathewsJ@michigan.gov)>; McFarlane, James (DTMB) <[mcfarlanej@michigan.gov](mailto:mcfarlanej@michigan.gov)>; Nixon, Ruth (DTMB) <[NixonR@michigan.gov](mailto:NixonR@michigan.gov)>; Palmer, Jason (DTMB) <[PalmerJ2@michigan.gov](mailto:PalmerJ2@michigan.gov)>; Rabidoux, Jill (DTMB) <[RabidouxJ@michigan.gov](mailto:RabidouxJ@michigan.gov)>; Ragsdale, Aimee (DTMB) <[RagsdaleA@michigan.gov](mailto:RagsdaleA@michigan.gov)>; Schafer, Dana (DTMB) <[schaferd1@michigan.gov](mailto:schaferd1@michigan.gov)>; Swanson, Eric (DTMB) <[swansone@michigan.gov](mailto:swansone@michigan.gov)>; Sweeney, Matthew (DTMB) <[SweeneyM1@michigan.gov](mailto:SweeneyM1@michigan.gov)>; Taylor, Beverly (DTMB) <[TaylorB8@michigan.gov](mailto:TaylorB8@michigan.gov)>; Trakul, Pamela (DTMB) <[TrakulP@michigan.gov](mailto:TrakulP@michigan.gov)>; Turnquist, Michael (DTMB) <[TurnquistM@michigan.gov](mailto:TurnquistM@michigan.gov)>; VanCoevering, Joyce (DTMB) <[Vancoeveringj1@michigan.gov](mailto:Vancoeveringj1@michigan.gov)>; Vanden Bosch, Kerrie (DTMB) <[vandenboschk@michigan.gov](mailto:vandenboschk@michigan.gov)>; Wellman, Jeff (DTMB) <[WellmanJ1@michigan.gov](mailto:WellmanJ1@michigan.gov)>

**Cc:** Baker, Natasha (SRO) <[BakerN5@michigan.gov](mailto:BakerN5@michigan.gov)>; Hawks, Orlene (DTMB) <[HawksO@michigan.gov](mailto:HawksO@michigan.gov)>

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Brom

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Eric (DTMB) <[swansone@michigan.gov](mailto:swansone@michigan.gov)>; Sweeney, Matthew (DTMB) <[SweeneyM1@michigan.gov](mailto:SweeneyM1@michigan.gov)>; Taylor, Beverly (DTMB) <[TaylorBS@michigan.gov](mailto:TaylorBS@michigan.gov)>; Trakul, Pamela (DTMB) <[TrakulP@michigan.gov](mailto:TrakulP@michigan.gov)>; Turnquist, Michael (DTMB) <[TurnquistM@michigan.gov](mailto:TurnquistM@michigan.gov)>; VanCoevering, Joyce (DTMB) <[Vancoeveringj1@michigan.gov](mailto:Vancoeveringj1@michigan.gov)>; Vanden Bosch, Kerrie (DTMB) <[vandenboschk@michigan.gov](mailto:vandenboschk@michigan.gov)>; Wellman, Jeff (DTMB) <[WellmanJ1@michigan.gov](mailto:WellmanJ1@michigan.gov)>  
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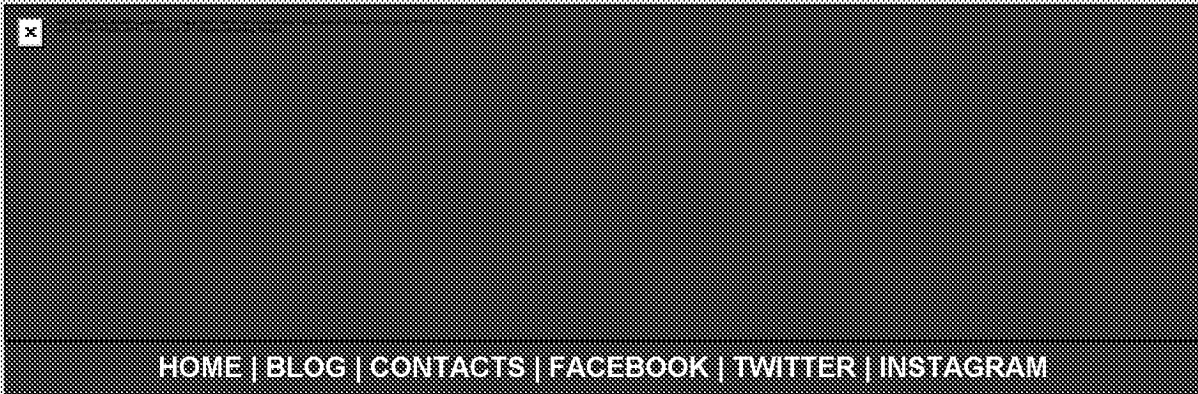
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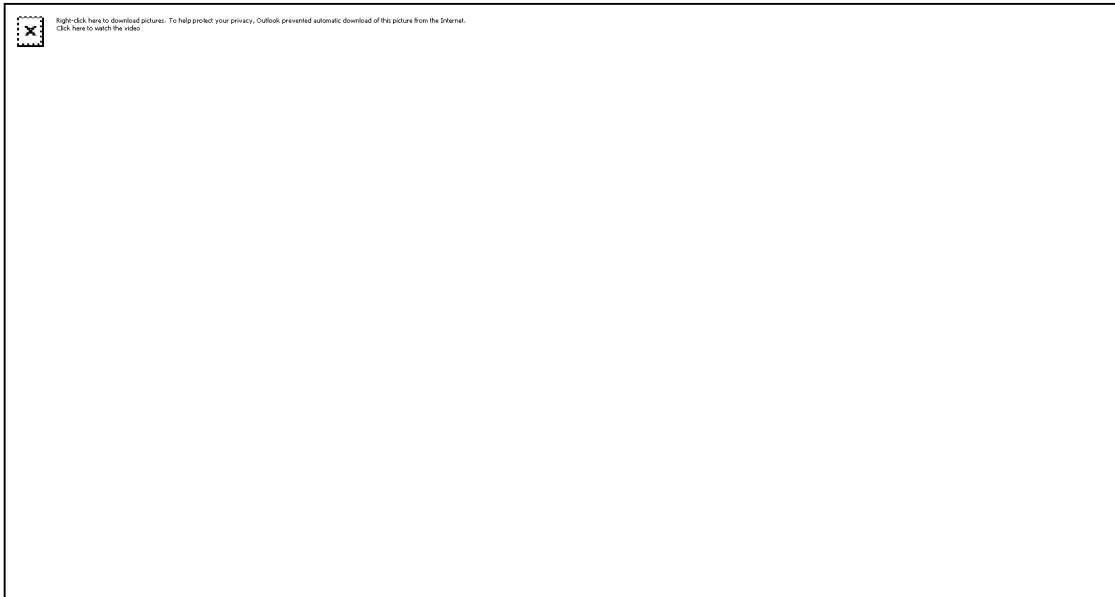
Brom Stibitz  
Chief Deputy Director  
Michigan Department of Technology, Management and Budget  
[stibitzb@michigan.gov](mailto:stibitzb@michigan.gov)  
517-373-1004  
<image001.gif>



**From:** Governor's Office <governorsoffice@govsubscriptions.michigan.gov>  
**Sent:** Tuesday, February 16, 2016 5:32 PM  
**To:** Blastic, Laura (DTMB)  
**Subject:** VIDEO: Volunteering in Flint




## VIDEO: How volunteers are helping Flint



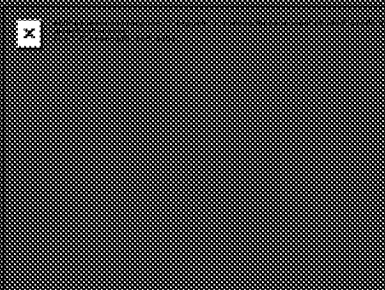
Volunteers at the Food Bank of Eastern Michigan are working hard to collect donations in order to help the families of Flint. Last Thursday, Governor Snyder visited with the many dedicated volunteers and helped sort cans of food.

Good nutrition is critically important for Flint's children. Foods that are high in calcium, vitamin C, and iron can help limit the effects of lead exposure. To donate or volunteer at the Food Bank of Eastern Michigan, visit [www.fbem.org](http://www.fbem.org).

**Click here to watch the video and learn more about how the Food Bank of Eastern Michigan is helping Flint's families.**

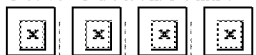
 Right-click here to download pictures. To help protect your privacy, Outlook prevented automatic download of this picture from the Internet.  
[Click here to watch the video.](#)

## LISTEN IN: Governor Snyder's tele-town hall with Flint residents



Governor Snyder hosted his third town hall with Flint residents on Thursday, Feb. 11, answering their questions directly. [Click here to listen to the call.](#)

### STAY CONNECTED:



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---

This email was sent to [blast1cl@michigan.gov](mailto:blast1cl@michigan.gov) on behalf of, The Executive Office of the Governor • 111 South Capitol Avenue • Lansing, MI 48908 • 517-335-7658

---

**Sent:** Wednesday, February 17, 2016 3:18 PM  
**To:** MSP-SEOCGIS  
**Subject:** RE: CAD address data for City of Flint

Hi Walter,

I sent a request to Harriet Miller-Brown, MSP State 9-1-1 Office to determine the process to get you access. The data is protected under an MOA so I need to get her sign off in it before we can move forward.

From: MSP-SEOCGIS  
Sent: Wednesday, February 17, 2016 11:37 AM  
To: Blastic, Laura (DTMB) <[blastid@michigan.gov](mailto:blastid@michigan.gov)>  
Subject: CAD address data for City of Flint

Laura:

I have been working on the City of Flint water emergency for the past several weeks and the city parcel data sets are not adequate for field data collection and geocoding. We would like access to the 911 CAD address data sets for the Flint water emergency. Can you help me get access to that data? Thank you.

Walter Chomentowski  
517-243-3106

---

**From:** Harmon, Paul (DTMB)  
**Sent:** Thursday, January 28, 2016 3:48 PM  
**To:** Blastic, Laura (DTMB)  
**Subject:** Gap Analysis Document  
**Attachments:** Michigan Draft Gap Analysis and Plan Moving Forward\_26OCT2015\_FINAL.DOCX

Laura, I have reviewed this document and it is ready for Final Approval.

-Paul

Paul K. Harmon  
Departmental Analyst  
DTMB – Center for Shared Solutions  
Office: 517-373-4079  
Cell: 517-243-5011  
[harmonp@michigan.gov](mailto:harmonp@michigan.gov)



# **Data Collection Gap Analysis and Plan Moving Forward**

**DRAFT REPORT**

**SUBMITTED OCTOBER 2015 TO:  
Michigan Department of Technology, Management and Budget**



# AN PUBLIC SAFETY BROADBAND PROGRAM

## TABLE OF CONTENTS

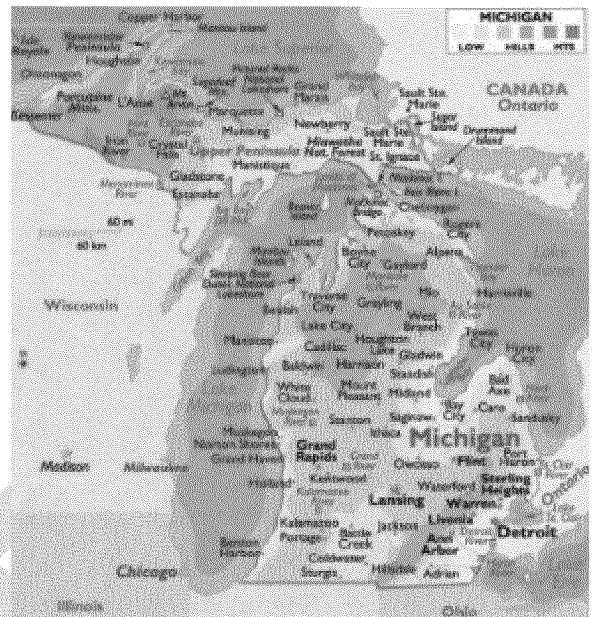
<b>EXECUTIVE SUMMARY .....</b>	<b>1</b>
<b>1. BACKGROUND .....</b>	<b>4</b>
<b>2. GAP ANALYSIS .....</b>	<b>5</b>
2.1. COVERAGE OF OBJECTIVES .....	7
2.2. USERS AND OPERATIONAL AREAS .....	7
2.3. CAPACITY PLANNING .....	7
2.4. CURRENT SERVICE .....	7
<b>3. RECOMMENDATIONS .....</b>	<b>9</b>
3.1. COVERAGE OBJECTIVES .....	9
3.2. USERS AND OPERATIONAL AREAS .....	9
3.3. CAPACITY PLANNING .....	9
3.4. CURRENT SERVICE .....	9



# AN PUBLIC SAFETY BROADBAND PROGRAM

## EXECUTIVE SUMMARY

In February 2012, the Middle Class Tax Relief and Job Creation Act (Act) was signed into law. The Act, among other things, created the First Responder Network Authority (FirstNet) as an independent authority within the National Telecommunications and Information Administration (NTIA). FirstNet was given the license to 20 MHz of spectrum within the 700 MHz band and charged with constructing a nationwide public safety broadband network (NPSBN) dedicated to the data needs of public safety. The network is to be built across all 50 states, plus six territories, and is to be completely interoperable from one jurisdiction to the next. The massive planning efforts for the network have been taking place since the date of the Act, and are expected to continue for several years until the network is built and functional.



The Act requires FirstNet requires to consult with local, state/territory, tribal, and federal public safety entities to ensure that the NPSBN is designed to meet the needs of public safety across the country, and that the network is financially self-sustaining. The law requires FirstNet to deliver a state plan to each governor regarding FirstNet's strategy for deploying the NPSBN's radio access network (RAN) within the respective state or territory. In order to carry out this consultation-and-planning process, each state and territory was asked to designate a single point of contact (SPOC) for the project. The SPOC for Michigan is David Behen, State Chief Information Officer and Director of the Michigan Department of Technology, Management, and Budget. The SPOCs are responsible for coordinating the planning efforts in their respective state/territory, and for being the primary interface with FirstNet throughout the planning process.

The planning process is divided into two phases: Phase 1, which is ongoing, consists largely of education and outreach efforts to inform and educate as many stakeholders as possible about the network and its purpose, as well as to gather stakeholder feedback regarding their requirements for the network; Phase 2 was initiated in March 2015 and consists of data collection for elements identified by FirstNet as being essential to planning the network. FirstNet is working through the SPOCs to gather inputs and data from key stakeholders in order to accurately define user requirements and to develop accurate information regarding users' current and future wireless broadband needs, as well as network adoption rates.

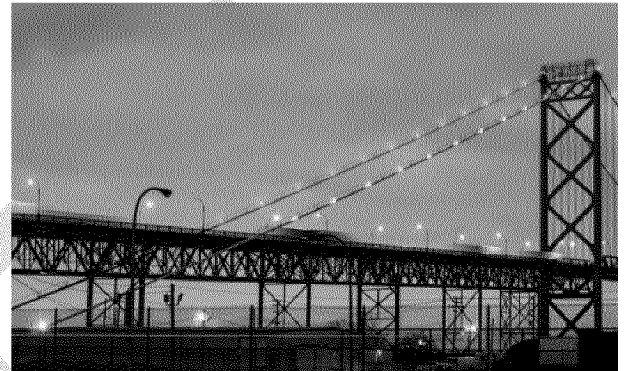
It initially was anticipated that a substantial amount of Phase 2 information-gathering efforts would be focused on developing a database of existing state/local, carrier, and other infrastructure and resources that might be leveraged to construct the NPSBN. The Act itself included the provision that FirstNet "enter into agreements to utilize, to the maximum extent economically desirable, existing (A) commercial or other communications infrastructure; and (B) Federal, State, tribal, or local infrastructure." However, FirstNet examined the practicality and usefulness of existing state and local infrastructure, and recently reached the conclusion that in many cases this may not be the most



## AN PUBLIC SAFETY BROADBAND PROGRAM

practical approach to network development. In April 2015, FirstNet released specific guidance regarding the information and inputs it is requesting from each state, in order to develop the RAN design for each state, as well as the associated coverage and capacity provided by that design.

FirstNet has identified four categories of data that it wants to collect from each state and territory. The first category is **Coverage Objectives**. This data would be used to determine the areas where the state/territory would require coverage. This data would consist of elements such as population centers, critical infrastructure, highways, public safety calls-for-service locations, schools, hospitals, and any other elements deemed by state or local officials important enough to be considered for NPSBN coverage. This information can be utilized to establish the plan for the phased construction of the network; FirstNet has stated that the network construction will take place in multiple phases. How those phases will be developed could be strongly influenced by the coverage objectives collected and documented by the state.



The second category is **Users and Operational Areas**.

This data consists of the potential number of public safety users of the NPSBN, the areas in which those users operate, and the number of broadband devices those users currently utilize and could potentially utilize on the NPSBN.

The third category is **Capacity Planning**, which is critical for networks in areas of high-density users. This typically would be in the urban and suburban areas, but also in areas that see a foreseeable spike in user density for special events, such as professional or college sporting events, tourist areas, and seasonal events such as festivals. In addition to the number of users in a particular area, it is also important to ascertain the types of applications they currently use, as well as the amount of data they currently utilize. This information will help network designers to determine the appropriate amount of infrastructure to deploy in particular locations, in order to ensure not only coverage, but also adequate capacity.

The final category consists of the **Current Services** being utilized by public safety agencies, and the procurement methods they use to obtain them. This will provide insight into the number of agencies currently utilizing commercial mobile broadband, as well as the structure and costs of those plans. FirstNet and the states/territories can leverage this information to formulate a business model for plan and price offerings, in order to be competitive with the current commercial offerings.

FirstNet established an initial data submission deadline of September 30, 2015. This deadline was established for states to submit data to FirstNet that could be included in the FirstNet request for proposal (RFP), which is scheduled for release near the end of calendar year 2015.

The Michigan Public Safety Broadband (MiPSB) planning team has engaged with its consultant partners, Consolidated Telecom Services (CTS) and Mission Critical Partners, Inc. (MCP), to collect data from the Michigan public safety community. A summary document of the collected data and related analysis was prepared and submitted to FirstNet on September 30, 2015. Additionally, a complete set of Geographic Information System (GIS) files, containing several million data points, also was submitted.





## AN PUBLIC SAFETY BROADBAND PROGRAM

The data-collection effort was consistent with the strategy developed and delineated in the Data Collection Strategy document prepared in September 2015. The data was collected utilizing various means, including electronic surveys and direct outreach. The data points consisted of more than 7 million calls for service for a recent 12-month period, critical infrastructure, communications infrastructure, schools, hospitals/medical facilities, population density, transportation infrastructure (highways, railroads, etc.), correctional facilities, etc. Data elements collected through surveys were related to the data categories identified above, i.e., Coverage Objectives, Users and Operational Areas, Capacity Planning, and Current Services.

Even though the initial deadline has been met, the data-collection effort is not concluded. The MiPSB planning team will continue collecting data until a final state deployment plan has been developed. The remainder of this document will examine the data-collection effort to date and will identify gaps in the effort, which together will formulate the foundation for the data-collection plan moving forward.

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# AN PUBLIC SAFETY BROADBAND PROGRAM

## 1. BACKGROUND

The MiPSB team conducted the data-collection effort in accordance with the strategy developed in the aforementioned Data Collection Strategy document, which was formulated within the guidelines established by FirstNet. The collection effort was conducted by online surveys, research into available GIS data, and solicitation of calls-for-service location information.

Three online surveys were utilized for the collection effort. The first survey was developed by the MiPSB team in March 2015 and consisted of questions from the Mobile Data Survey Tool (MDST), which was developed by the Department of Homeland Security (DHS) Office of Emergency Communications (OEC) Interoperable Communications Technical Assistance Program (ICTAP). The survey questions specifically were directed toward the collection of data that FirstNet deemed necessary for the RAN design, aligned with the four categories described above.

In addition to the MDST questions, the MiPSB survey contained questions concerning the current status of technology and capabilities of Michigan's public safety answering points (PSAPs) regarding potential future migration to Next Generation 9-1-1 (NG9-1-1) technology. This survey was sent to all PSAPs within the state, with each PSAP director being requested to provide responses to the MDST questions, not only for his/her PSAP but also for the public safety agencies that it serves. There were 118 responses received from this survey.

The second survey contained just the MDST questions and was disseminated to public safety agencies that utilize the Michigan Public Safety Communications System (MPSCS) and whose data was not included in the submissions to the survey described above.

Lastly, a supplemental survey was developed and disseminated to agencies that contained questions designed to elicit information concerning phased deployment priorities, local coverage objective information, current data usage, and current levels of land mobile radio (LMR) coverage.

A total of 175 agencies responded to the MDST-questions-only survey, while 32 agencies responded to the supplemental survey. Survey respondents represented all population areas of the state: urban, suburban, and rural. There were several areas of the state from which no responses were received, and there were some data elements for which either no data, or minimal data was received. These areas will be examined in more detail below.

In addition to electronic surveys, requests were disseminated to all PSAPs requesting calls-for-service location information for a recent 12-month period for placement on a GIS map. There were 50 responses to this request, resulting in more than 7 million calls for service being plotted. Once again, the responses reflected urban, suburban, and rural areas; however, there were areas of the state for which no data was received, which will be addressed below.

The final data elements collected concern critical infrastructure and other relevant elements to be placed on a GIS map, in addition to the calls for service, for determining coverage requirements. The State was able to collect information concerning transportation infrastructure, critical infrastructure, schools, hospitals/medical facilities, public safety agencies, communications infrastructure (i.e., MPSCS



## AN PUBLIC SAFETY BROADBAND PROGRAM

towers), and correctional facilities. All of this information was submitted to FirstNet in the form of GIS files.

As previously stated, this information submitted to FirstNet on September 30 was for inclusion in the FirstNet RFP soliciting national or regional partnerships to build the network. However, data-collection efforts should continue throughout the development process for the final State deployment plan. The information collected by the State can be utilized during the iterative engagement with FirstNet to develop the final deployment plan. The remainder of this document will examine that data elements that the State currently lacks, and where the collection efforts should be concentrated moving forward.

## 2. GAP ANALYSIS

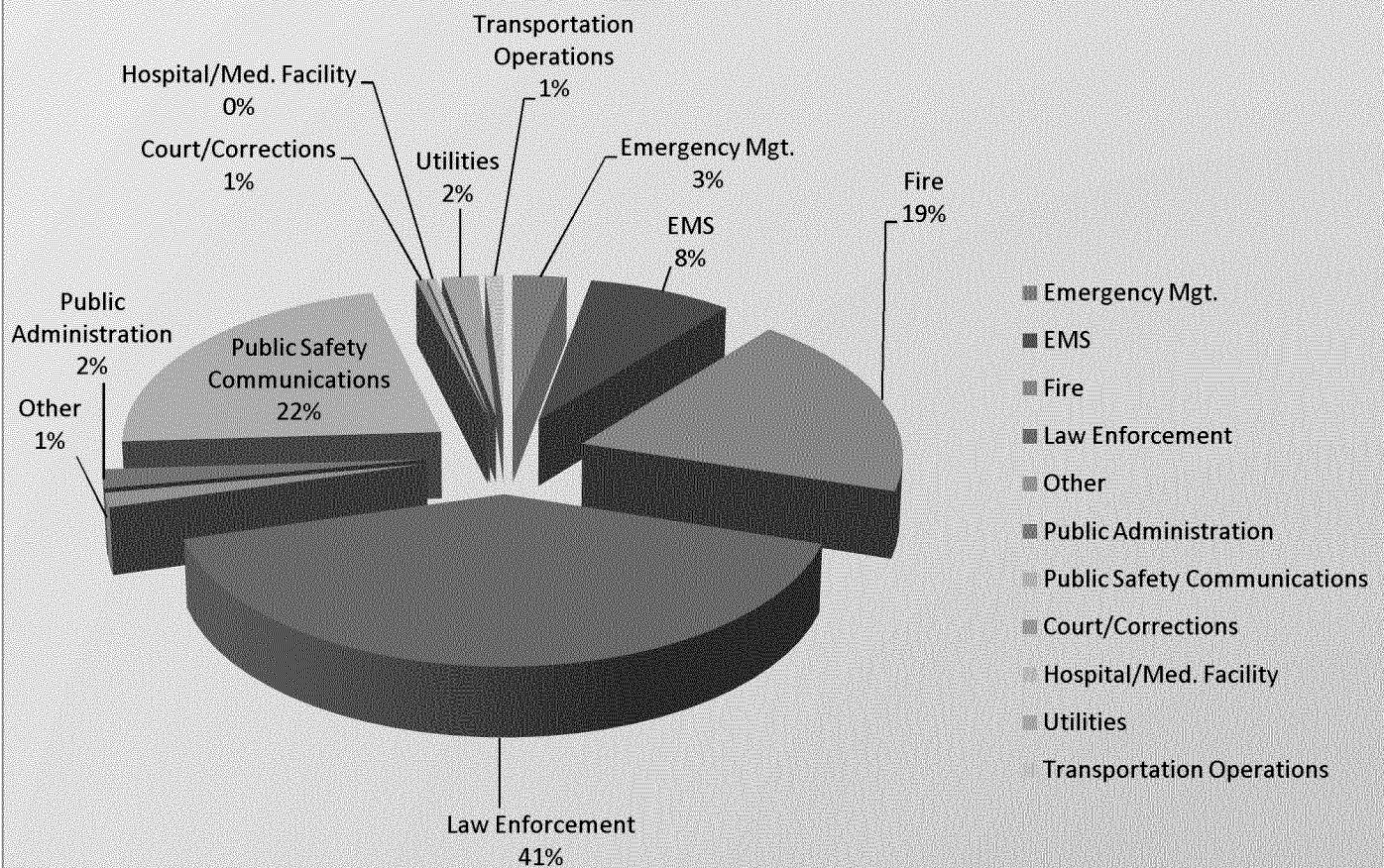
Figure 1 below depicts the locations of the counties and agencies that responded to the surveys, and the calls-for-service requests. The shaded areas indicate whether the county's PSAP responded to the survey and/or submitted calls-for-service information. Counties shaded in blue submitted both calls-for-service data and a survey response; counties shaded in beige submitted only a survey; green-shaded counties submitted only calls-for-service information; and counties shaded in white submitted nothing. A blue dot indicates a local agency that submitted both a survey and calls-for-service information, while a green dot indicates a local agency that only submitted a survey.

As can be seen from the map, there are numerous areas within the state from which no data has been received, specifically, the rural areas of the northern Lower Peninsula and the western Upper Peninsula. Data from these areas would be very important to demonstrating the need for coverage in these areas where FirstNet may not be planning terrestrial coverage. This data would further support the State's position that NPSBN coverage is needed first and foremost in the rural areas currently unserved or underserved by commercial providers.

The collection effort largely was successful in obtaining a representative sample of responses from primary first responders in law enforcement and the fire service; however, emergency medical service (EMS) responses was somewhat lacking. Additionally, responses were either minimal or non-existent from utilities, public works, and tribal agencies. The chart below depicts the responses received to the surveys by agency type.



## Combined MDST Survey Responses (175 Agencies)





## AN PUBLIC SAFETY BROADBAND PROGRAM

### 2.1. COVERAGE OF OBJECTIVES

The supplemental survey asked local agencies to examine the FirstNet coverage map and determine whether they or any of their infrastructure are located in an area where FirstNet is not anticipating providing terrestrial coverage, but where a need for such coverage exists. They also were asked to indicate the nature of the infrastructure/area on a map and upload it. Only two agencies uploaded data of this nature. This could be a result of low response from the very rural areas that are not included in the NPSBN's terrestrial coverage footprint.

In addition to the elements described above, a great many seasonal festivals occur in Michigan at various times throughout the summer and fall. Some of these events attract extremely large crowds to areas of normally sparse population. Attempts were made during the data- collection effort to identify the locations and sizes of the most significant of these events; however, the data submission deadline arrived prior to achieving a great deal of success in this area.

Calls-for-service data had been requested from all PSAPs and agencies that provide dispatch services. Approximately 50 agencies responded with this data, which provided an adequate sample but could be greatly improved upon moving forward. This data is invaluable in demonstrating the areas where public safety currently respond to provide critical services.

### 2.2. USERS AND OPERATIONAL AREAS

The collected data represented a significant sample of the number of potential users of the NPSBN. Statistical extrapolations based upon the collected data were conducted to provide an estimate of the potential number of users and devices on the network. The device estimates, however, were in all likelihood low as they only took into account the number of devices currently deployed by agencies currently utilizing commercial wireless broadband services. This information was what was requested by FirstNet, but does not take into account the fact that nearly all responders have their own devices that they use for work purposes; consequently, whenever the NPSBN is deployed, those devices will need to have access to the network, or the agencies will begin issuing network devices to all personnel so that they can access their critical data. The estimates also do not take into account that some research indicates that each person today accounts for more than three wireless devices, and that number possibly could rise to more than six devices by 2020.

### 2.3. CAPACITY PLANNING

The supplemental survey also asked agencies to submit their current cumulative data usage per month. This would be important in urban areas for capacity-planning purposes. However, no agencies provided a response to this request. Also, a need exists to identify high-crime areas within the urban and suburban areas to ensure that these locations receive adequate coverage and capacity. The specific urban areas that should be targeted include Detroit, Flint, Ann Arbor, Midland, Lansing, Grand Rapids, Kalamazoo/Portage, Traverse City, and Pontiac.

### 2.4. CURRENT SERVICE

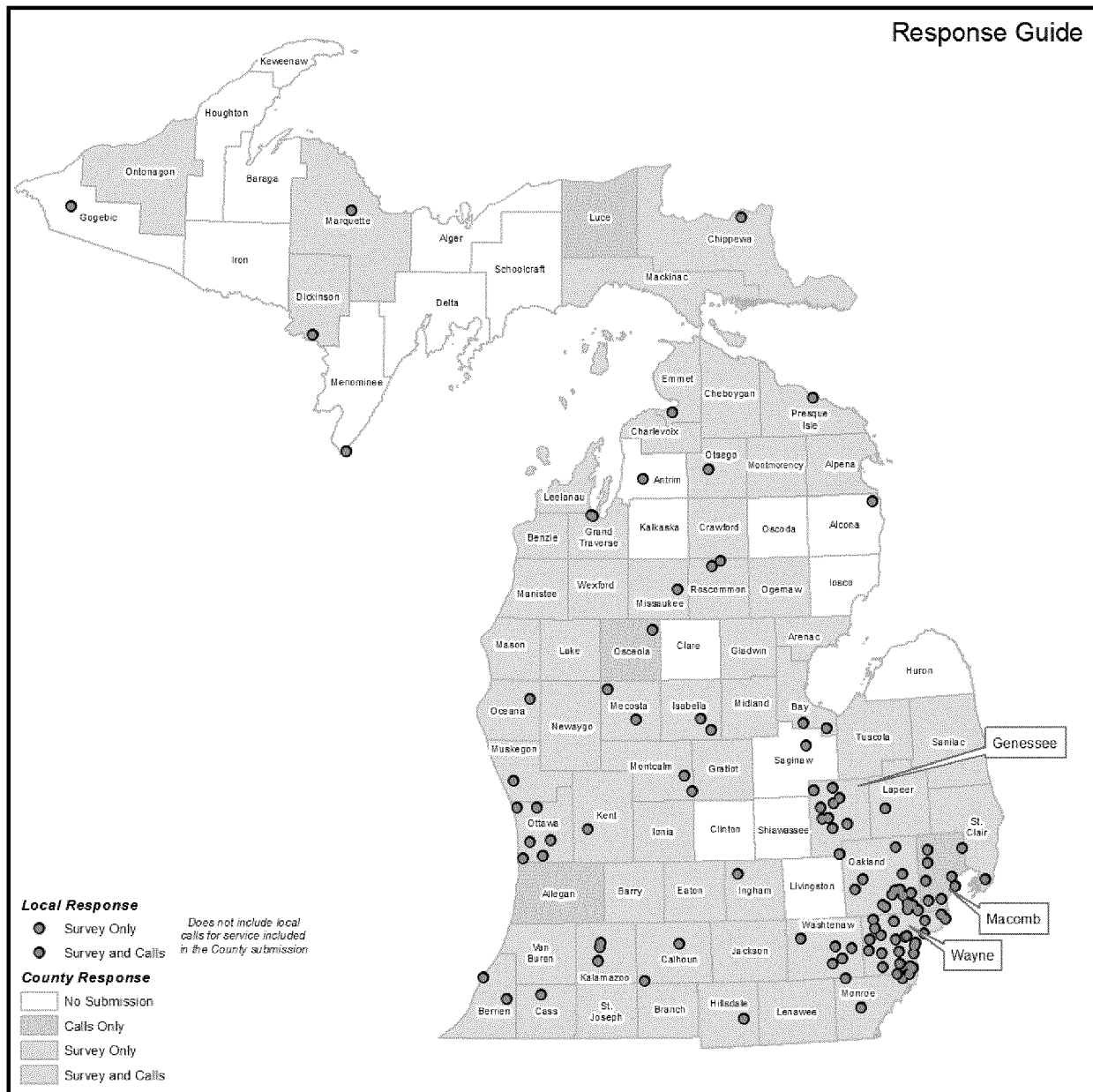
The collected data concerning current services and procurement methods was representative of most agencies. The data was consistent with other states' findings, in that agencies utilize a variety of



## AN PUBLIC SAFETY BROADBAND PROGRAM

methods to procure their current services, but the most prevalent are some type of master contract or a local RFP/bid. Information concerning barriers to adoption also was consistent in that cost is the most

prevalent barrier. This category will be further refined with the submission of data from additional agencies.



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**Figure 1 – Michigan Survey and Calls for Service Responses**





## AN PUBLIC SAFETY BROADBAND PROGRAM

### 3. RECOMMENDATIONS

Collection efforts moving forward should continue to target primary first responder agencies from which data has not been received, and should emphasize EMS agencies. Efforts also should target utility companies, public works agencies, and tribal agencies.

Below are recommendations for each of the data categories moving forward.

#### 3.1. COVERAGE OBJECTIVES

Data-collection efforts should continue with an emphasis on the rural counties in the western portion of the Upper Peninsula and the northern portion of the Lower Peninsula to collect survey and calls-for-service data. Direct outreach to the PSAPs and public safety agencies may assist in collecting the data needed from these areas.

Efforts to identify the size and locations of the various seasonal festivals around the state should continue. Identifying these locations is important to ensuring that the NPSBN provides adequate coverage and capacity for these events.

#### 3.2. USERS AND OPERATIONAL AREAS

Data-collection efforts should continue in this area to further refine and validate the data already collected. Device user estimates for future deployment on the network should be updated to reflect current industry estimates concerning the number of wireless devices attributed to an individual moving into the future. There are currently an estimated 51,000 primary first responders within Michigan. This just accounts for the primary disciplines of fire, law enforcement, and EMS. Some current estimates indicate that each person currently uses three wireless devices, which would put the device estimate for Michigan's primary first responders at approximately 150,000. This number of devices per person is expected to increase over the next few years, which will result in even more devices potentially on the NPSBN.

#### 3.3. CAPACITY PLANNING

Capacity-planning efforts should concentrate on collecting current data usage, especially for the urban area agencies. Information concerning current application usage and desired application usage is consistent across agencies for the data already collected.

#### 3.4. CURRENT SERVICE

Information concerning current service and procurement methods should continue to be collected for refinement; however, the information collected in this area to date is very consistent across the responding agencies.

	A	B	C	D	E	F	G	H	I	J
1	RespondentID	CollectorID	StartDate	EndDate	IP Address	Email Address	First Name	Last Name	Custom Data	Select your organization type.
2										Response
3	3708005008	59268897	01/22/2015	01/22/2015	75.133.75.18					County
4	3663056227	59268897	12/22/2014	12/22/2014	12.229.11.62					County
5	3891851428	59268897	04/13/2015	04/13/2015	67.36.16.21					Local or City TBD
6	3728127573	59268897	01/30/2015	01/30/2015	69.14.231.254					Local or City TBD
7	3625013606	59268897	12/03/2014	12/03/2014	173.167.237.201					Local or City TBD
8	3722561070	59268897	01/28/2015	01/28/2015	12.218.56.183					Local or City TBD
9	3664300562	59268897	12/23/2014	12/23/2014	173.13.19.242					Local or City TBD
10	3672931380	59268897	01/02/2015	01/02/2015	173.13.5.93					Local or City TBD
11	3748817680	59268897	02/10/2015	02/10/2015	50.232.16.26					Local or City TBD
12	4026766646	59268897	06/12/2015	06/12/2015	66.231.56.19					County
13	3641921565	59268897	12/11/2014	12/11/2014	75.144.78.21					Local or City TBD
14	3634425039	59268897	12/08/2014	12/08/2014	50.201.2.50					Local or City TBD
15	3622795837	59268897	12/02/2014	12/02/2014	141.209.150.163					Other
16	3665521244	59268897	12/24/2014	12/24/2014	198.108.59.146					Local or City TBD
17	3677825017	59268897	01/06/2015	01/07/2015	70.88.125.138					Local or City TBD
18	3689820711	59268897	01/13/2015	01/13/2015	50.245.120.249					Local or City TBD
19	3725325512	59268897	01/29/2015	01/29/2015	173.10.39.217					Local or City TBD
20	3789818812	59268897	02/24/2015	02/24/2015	50.249.163.189					Local or City TBD
21	3705952061	59268897	01/21/2015	01/21/2015	12.219.232.158					Local or City TBD
22	3725109477	59268897	01/29/2015	01/29/2015	50.253.230.105					Local or City TBD
23	3777052916	59268897	02/19/2015	02/19/2015	198.110.215.162					County
24	3722904252	59268897	01/28/2015	01/28/2015	164.76.116.42					Other
25	3882635045	59268897	04/08/2015	04/08/2015	173.13.26.225					Local or City TBD
26	3765177968	59268897	02/16/2015	02/18/2015	12.218.56.154					Local or City TBD
27	3648486662	59268897	12/15/2014	12/15/2014	67.149.81.150					Local or City TBD
28	3719425017	59268897	01/27/2015	01/27/2015	207.74.79.210					County
29	4027069566	59268897	06/12/2015	06/12/2015	216.111.203.210					County
30	3677005255	59268897	01/06/2015	01/06/2015	50.247.13.97					Local or City TBD
31	3725141104	59268897	01/29/2015	01/29/2015	12.218.56.175					Local or City TBD
32	3724320104	59268897	01/29/2015	01/29/2015	67.167.176.113					Local or City TBD
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37	3719450327	59268897	01/27/2015	01/27/2015	175.133.66.210					Local or City TBD
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45	3729099449	59268897	01/31/2015	01/31/2015	173.13.31.185					Local or City TBD
46	3638916148	59268897	12/10/2014	12/10/2014	12.218.56.150					Local or City TBD
47	3687591289	59268897	01/12/2015	01/12/2015	205.204.55.227					State
48	3722283927	59268897	01/28/2015	01/28/2015	66.188.45.182					County



K			L		M	
	Please select the discipline that best describes your agency or division.		In what state or U.S. territory do you live?		Enter agency information	
1	Response		Response		Agency Name	
2	Emergency Management		Michigan		Leelanau County 9-1-1	
3	Emergency Management		Michigan		Wayne County Dept. of Homeland Security & Emergency Management	
4	Emergency Medical Services		Michigan		Downriver Central Dispatch	
5	Fire Service		Michigan		Redford Township Fire Dept.	
6	Law Enforcement (Municipal Police, State Police, Sheriff, Highway Patrol)		Michigan		Auburn Hills Police Department	
7	Law Enforcement (Municipal Police, State Police, Sheriff, Highway Patrol)		Michigan		Berkley Dept. of Public Safety	
8	Law Enforcement (Municipal Police, State Police, Sheriff, Highway Patrol)		Michigan		Birmingham Police Department	
9	Law Enforcement (Municipal Police, State Police, Sheriff, Highway Patrol)		Michigan		Bloomfield Hills Public Safety Department	
10	Law Enforcement (Municipal Police, State Police, Sheriff, Highway Patrol)		Michigan		Bloomfield Township Police & Fire	
11	Law Enforcement (Municipal Police, State Police, Sheriff, Highway Patrol)		Michigan		Branch County Sheriff's Office	
12	Law Enforcement (Municipal Police, State Police, Sheriff, Highway Patrol)		Michigan		Brownstown Police Department	
13	Law Enforcement (Municipal Police, State Police, Sheriff, Highway Patrol)		Michigan		Canton Department of Public Safety	
14	Law Enforcement (Municipal Police, State Police, Sheriff, Highway Patrol)		Michigan		Central Michigan University Police Dept.	
15	Law Enforcement (Municipal Police, State Police, Sheriff, Highway Patrol)		Michigan		Chelsea Police Department	
16	Law Enforcement (Municipal Police, State Police, Sheriff, Highway Patrol)		Michigan		Chesterfield Township Police Department	
17	Law Enforcement (Municipal Police, State Police, Sheriff, Highway Patrol)		Michigan		City of Milan Police Department	
18	Law Enforcement (Municipal Police, State Police, Sheriff, Highway Patrol)		Michigan		City of Troy Police Department	
19	Law Enforcement (Municipal Police, State Police, Sheriff, Highway Patrol)		Michigan		Clay Township Police Department	
20	Law Enforcement (Municipal Police, State Police, Sheriff, Highway Patrol)		Michigan		Dearborn Heights Police Department	
21	Law Enforcement (Municipal Police, State Police, Sheriff, Highway Patrol)		Michigan		Dearborn Police Department	
22	Law Enforcement (Municipal Police, State Police, Sheriff, Highway Patrol)		Michigan		Dickinson County Sheriff's Office	
23	Law Enforcement (Municipal Police, State Police, Sheriff, Highway Patrol)		Michigan		Eastern MI University PD	
24	Law Enforcement (Municipal Police, State Police, Sheriff, Highway Patrol)		Michigan		Ecorse Police Department	
25	Law Enforcement (Municipal Police, State Police, Sheriff, Highway Patrol)		Michigan		Fenton Police Department	
26	Law Enforcement (Municipal Police, State Police, Sheriff, Highway Patrol)		Michigan		Gibraltar Police	
27	Law Enforcement (Municipal Police, State Police, Sheriff, Highway Patrol)		Michigan		gladwin county sheriff deot	
28	Law Enforcement (Municipal Police, State Police, Sheriff, Highway Patrol)		Michigan		Gratiot County Sheriff's Office	
29	Law Enforcement (Municipal Police, State Police, Sheriff, Highway Patrol)		Michigan		Grosse Ile Police Department	
30	Law Enforcement (Municipal Police, State Police, Sheriff, Highway Patrol)		Michigan		Grosse Pointe Farms D.P.S.	
31	Law Enforcement (Municipal Police, State Police, Sheriff, Highway Patrol)		Michigan		Hamtramck Police	
32	Law Enforcement (Municipal Police, State Police, Sheriff, Highway Patrol)		Michigan		Harper Woods Public Safety Department	
33	Law Enforcement (Municipal Police, State Police, Sheriff, Highway Patrol)		Michigan		HAZEL PARK POLICE	
34	Law Enforcement (Municipal Police, State Police, Sheriff, Highway Patrol)		Michigan		Huron Twp Police Dept	
35	Law Enforcement (Municipal Police, State Police, Sheriff, Highway Patrol)		Michigan		Jackson County Office of the Sheriff	
36	Law Enforcement (Municipal Police, State Police, Sheriff, Highway Patrol)		Michigan		Kalamazoo Public Safety	
37	Law Enforcement (Municipal Police, State Police, Sheriff, Highway Patrol)		Michigan		Kent County Sheriff Office	
38	Law Enforcement (Municipal Police, State Police, Sheriff, Highway Patrol)		Michigan		Michigan State Police	
39	Law Enforcement (Municipal Police, State Police, Sheriff, Highway Patrol)		Michigan		Milford Police Department	
40	Law Enforcement (Municipal Police, State Police, Sheriff, Highway Patrol)		Michigan		Montmorency County	
41	Law Enforcement (Municipal Police, State Police, Sheriff, Highway Patrol)		Michigan		Northville Township Dept of Public Safety	
42	Law Enforcement (Municipal Police, State Police, Sheriff, Highway Patrol)		Michigan		Oakland County Sheriff's Office	
43	Law Enforcement (Municipal Police, State Police, Sheriff, Highway Patrol)		Michigan		Oxford Police Department	
44	Law Enforcement (Municipal Police, State Police, Sheriff, Highway Patrol)		Michigan		Pittsfield Dept of Public Safety	
45	Law Enforcement (Municipal Police, State Police, Sheriff, Highway Patrol)		Michigan		Plymouth Township Police Department	
46	Law Enforcement (Municipal Police, State Police, Sheriff, Highway Patrol)		Michigan		Portage Department of Public Safety	
47	Law Enforcement (Municipal Police, State Police, Sheriff, Highway Patrol)		Michigan		Presque Isle County	
48	Law Enforcement (Municipal Police, State Police, Sheriff, Highway Patrol)		Michigan			

N		O		P	
1					
2	Address	Latitude	Longitude		
3	8525 E. Government Center Dr., Suttons Bay, MI 49682	45.993825		-85.689245	
4	33030 Van Born Rd.				
5	2015 Biddle Wyandotte MI 48192				
6	15145 Beech Daly Redford, MI 48239	unk	unk		
7	1899 N. Squirrel Rd.			-83.222285	
8	2395 W. Twelve Mile, Berkley MI 48072				
9	151 Martin				
10	45 E Long Lake Rd	42.584504		-83.243634	
11	4200 Telegraph Rd Bloomfield Hills, MI 48302	42.577794		83.283598	
12	580 Marshall rd Coldwater, Michigan 49036	41.932933		-85.028687	
13	23125 King Rd, Brownstown, MI 48183				
14	1150 S. Canton Center Rd, Canton, MI 48188				
15	1720 S. East Campus Dr.				
16	311 S. Main Street	42.315394		84.02038	
17	46525 Continental Drive Chesterfield, MI. 48047	42.64182		82.835047	
18	35 Neckel Court	42o04'52.50"N	83o41'03.52"W		
19	500 W Big Beaver Road	42.564656		-83.1554	
20	4710 Pointe Tremble Rd	42.6227656		-82.57230858	
21	25637 Michigan Avenue				
22	16099 Michigan	42.31391		-83.203222	
23	PO Box 609, 300 East "D" St., Iron Mountain	45degree 48' 56"N	88degree 3' 50"W		
24	1200 Oakwood St., Ypsilanti, MI 48197	42.254007		-83.628173	
25	3869 W. Jefferson Ecorse Mi. 48229				
26	311 S. Leroy St, Fenton MI 48430				
27	29450 Munro				
28	501 w cedar ave				
29	226 E. Center Street, Ithaca, Mi 48847				
30	24525 Meridian Road	42.129167		-83.159167	
31	90 Kerby Rd, Grosse Pointe Farms, MI 48236				
32	3401 Evaline				
33	19617 Harper, Harper Woods MI 48225	42.433553		-82.92371	
34	111 E NINE MILE RD 48030	42.461706		-83.103844	
35	35600 S. Huron Rd, New Boston, MI				
36	212 W. Wesley St. Jackson, MI. 49201				
37	150 E. Crosstown Pkwy, Suite A	42.281421		-85.581651	
38	701 Ball Ave NE	42.975		-85.631	
39	4000 Collins Road, Lansing, MI 48910				
40	1100 Atlantic Street Milford, MI 48381				
41	11045 M-32 W., Atlanta, MI 49709				
42	41600 Six Mile Rd, Northville MI 48167				
43	1200 North Telegraph, Pontiac	42.654402		-83.330666	
44	22 W Burdick	42.823176		83.266776	
45	6227 West Michigan Ave	42.197174		-83.703077	
46	9955 N. Haggerty Road				
47	7810 Shaver Road Portage, MI 49024	42-21-40.8 N	083-26-44.6 W		
48	267 N 2nd St. Rogers City, Mi. 49779				

Q				R		S		T	
1	How many of the following types of employees are in your agency?			Part time		Volunteers		How many vehicles assigned to operational tasks are in your fleet?	
2	Full time					Open-Ended Response			
3	11	1	0	1	0				1
4	4	6	5	6	5				8
5	8	9	0	9	0				20
6	33	1		1					9
7	63	2	12	2	12				23
8	28	1	8	1	8				13
9	40	13	18	13	18				21
10	24	4	0	4	0				14
11	89	0	0	0	0				35
12	38	9	75	9	75				22
13	44	0	0	0	0				18
14	170	1	0	1	0				55
15	35		0		0				25
16	14	10	4	10	4				6
17	45								14
18	13	2	10	2	10				
19	172	18	180	18	180				43
20	17	8	8	8	8				9
21	100	13		13					46
22	210	40	85	40	85				62
23	31	20		20					10
24	50	65	1	65	1				20
25	19	2		2					14
26	17	3	0	3	0				5
27	9	1		1					6
28	39	2		2					7
29	25	8		8					15
30	24	1	20	1	20				13
31	35	3		3					9
32	34	15	42	15	42				35
33	25	7		7					10
34	37	8	29	8	29				20
35	17	11		11					8
36	129	3	17	3	17				26
37	256	3	0	3	0				47
38	550	30	130	30	130				58
39	1500							1100	
40	23	2	8	2	8				13
41	29	7	0	7	0				8
42	41	1	0	1	0				12
43	1000	100	150	100	150				250
44	7	12	17	12	17				4
45	73	2	0	2	0				30
46	43	2		2					12
47	70	19	19	19	19				28
48	25	0	0	0	0				8

	U				V	W	X	Y	Z	AA
1	Survey Respondent Contact Information									
2	Prefix	First Name	Middle Initial	Last Name	Suffix	Title	Phone			
3	Mr.	Tom	L.	Skowronski		Director	(231) 256-8775			
4	Mr.	Richard	D.	Cramb	Jr.	Communications System Administrator	313.967.1384			
5										
6		Scott		Allen		Batt. Chief	313-387-2639			
7	Mr.	Ryan		Gagnon		Lieutenant	248-364-6851			
8	Mr.	Paul		Combs		Sgt.	248 658 3380			
9		Terry		Kiernan		Patrol Commander	248-530-1865			
10		Dustin		Lockard		Technical Services Officer	2485301406			
11	Ms	MaryKay		Barnes		Dispatch Supervisor	248-433-7755			
12	Undersheriff	Keith		Eichler		Undersheriff	517-278-2325			
13		Craig		Bielecki		Admin. Lieutenant	734-675-1300			
14		Anastacia	L	Reynolds		Public Safety Systems Administrator	734-394-5439			
15		Cameron	D	Wassman		Lieutenant	9897747696			
16	Mr.	Dan	T	Whitesall		Dispatcher	734-475-9122			
17	Mr.	James	F.	O'Connor	III	Sergeant	586-949-3149			
18	Chief	Gerard	S	Scherlinck		Chief	734-439-1551			
19		Curt		Reynolds		Communications Supervisor	248-524-3477			
20		Michael	L	Koach		Lieutenant	810-794-9381			
21	Sergeant	Mark		Meyers		Systems Administrator	313-277-7409			
22	Lt	Ron		Beggs		Lieutenant	313-943-3011			
23		Scott	A	Cello		Sheriff	(906)774-6262			
24		Jeff		Nesmith		Deputy Chief	734-487-0892			
25	Mr.	Michael	A.	Moore		Chief	313-381-0900			
26		Jason		Slater		Lieutenant	8106295311			
27	Mr	Larry	O	Williams		Chief of Police	7346761022			
28		Ray		Hartwell		undersheriff	989-426-9284			
29		Douglas		Wright		Sheriff	989-533-1299			
30		Robert	J.	Bow		Lieutenant	7346766611			
31		J.	L	Bruno		Sgt	313-885-2100			
32		Max	T	Garbarino		Chief of Police	313-876-7820			
33	Sergeant	Jason	M	Hammerle			313-343-2530			
34		BRIAN	F	FORRESTER		DISPATCHER	248-542-6161 EXT 254			
35	Ms	Terri	L	Lindnemuth		Communications Administrator	734-753-4411			
36		Wayne	S	Bisard		Captain	517-768-7966			
37	Mr.	David	T	Thomas		Sergeant	(269)337-8099			
38		Matt	J	Grosser		Emergency Communication Center Manager	616-632-6086			
39	Ms.	Pamela	L	Matelski		Communications Section Manager	517-336-3428			
40		Matthew	J	Brumm		Lieutenant	248-684-1815			
41	Mrs.	Donna	J	Baranyai		Admin Asst/911 Coordinator	989-785-4238			
42		Kelly	S	Pigeon		Dispatch Supervisor	248-449-5198			
43	Mr	Melvin	W	Maier		Chief	248-858-1645			
44		Debbie	J	O'Farrell		Communications Director	248-628-2581			
45		Craig	D	Swenson		Supervisor	734.822.4924			
46		Jon	T	Brothers		Lieutenant	734-354-3272			
47		Victoria	J	Rose		Communications Supervisor	(269) 329-4447			
48		Renee	J	Szymanski		911 Coordinator	989-734-2156			

AB		AC		AD	
1		What types of systems are used by your agency for wireless data?	Do you use the wireless commercial provider AT&T?	Response	
2	Email	Response	Yes	Yes	
3		Commercial data services (cellular)	Yes	Yes	
4	rcramb@waynecounty.com	None	No	No	
5		Commercial data services (cellular)	No	No	
6	bconduty@redfordtwp.com	Commercial data services (cellular)	No	No	
7	rgagnon@auburnhills.org	Private data services (systems owned or operated by units of government)	No	No	
8	pcombs@berkeleypublicsafety.net	Private data services (systems owned or operated by units of government)	Yes	Yes	
9	ikiernan@bhamgov.org	Commercial data services (cellular)	Yes	Yes	
10	dlockard@bloomfieldhillspolice.com	Commercial data services (cellular)	Yes	Yes	
11	mkbarnes@bloomfieldtwp.org	Commercial data services (cellular)	Yes	Yes	
12	keichler@countyofbranch.com	Commercial data services (cellular)	Yes	Yes	
13	brownstownpolice@gmail.com	Commercial data services (cellular)	No	No	
14	areynolds@canton-mi.org	Commercial data services (cellular)	Yes	Yes	
15	wassem1cd@cmich.edu	Commercial data services (cellular)	No	No	
16	dawhitesall@chelseapd.org	Commercial data services (cellular)	Yes	Yes	
17	jocornor@chesterfieldpolice.org	Commercial data services (cellular)	Yes	Yes	
18	gerards@ci.milan.mi.us	Commercial data services (cellular)	Yes	Yes	
19	reynoldscjr@troy.mi.gov	Commercial data services (cellular)	No	No	
20	lftkoach@claytownship.org	Commercial data services (cellular)	No	No	
21	pdsa@ci.dearborn-heights.mi.us	Commercial and Private	Yes	Yes	
22	rbeggs@ci.dearborn.mi.us	Commercial data services (cellular)	Yes	Yes	
23	sheriff@dickinsoncountymi.gov	Commercial data services (cellular)	No	No	
24	jnesmith@emich.edu	Commercial and Private	Yes	Yes	
25		Commercial and Private	No	No	
26	slaterj@fentonpolice.org	Commercial data services (cellular)	Yes	Yes	
27	williams@cityofgibraltar.net	Private data services (systems owned or operated by units of government)	Yes	Yes	
28	undersheriff@gladwinco.com	Commercial data services (cellular)	No	No	
29	dwright@gratiotmi.com	Commercial and Private	No	No	
30	rbow@grosseille.com	Commercial data services (cellular)	No	No	
31	jbruno@gpfdps.com	Commercial data services (cellular)	Yes	Yes	
32	mgarbarino@hamtramckcity.com	Private data services (systems owned or operated by units of government)	Yes	Yes	
33	hammerle@harperwoodspolice.org	Commercial and Private	No	No	
34	BFORRESTER@HAZELPARKPD.US	Commercial data services (cellular)	Yes	Yes	
35	Tlindennuth@comcast.net	Commercial data services (cellular)	Yes	Yes	
36	wbisard@co.jackson.mi.us	Commercial data services (cellular)	No	No	
37	thomasdt@kalamazoozoocty.org	Commercial data services (cellular)	No	No	
38	matt.groesser@kentcountymi.gov	Commercial data services (cellular)	No	No	
39	matelskip1@michigan.gov	Commercial and Private	Yes	Yes	
40	mbrumm@milfordpolice.com	Commercial and Private	Yes	Yes	
41	donna@montmorencysheriff.com	Commercial and Private	No	No	
42	kpigeon@twp.northville.mi.us	Commercial and Private	No	No	
43	malem@oakgov.com	Commercial data services (cellular)	Yes	Yes	
44	ofarrell@villageofoxford.org	Commercial and Private	Yes	Yes	
45	swensonc@pittsfield-mi.gov	Commercial and Private	Yes	Yes	
46	jbrothers@plymouthwppd.org	Commercial and Private	Yes	Yes	
47	rosev@portagemi.gov	Commercial data services (cellular)	No	No	
48	picosheriff@i2k.net	None	No	No	

	AE	AF	AG	AH
1	What procurement process was utilized by your agency to select your commercial carrier (check all that apply)?			
2	Master contract - GSA/Federal	Master contract - State	Master contract - Other entity	Local RFP/Bid
3				Local RFP/Bid
4				
5				
6				
7				
8				
9				
10			Master contract - Other entity	
11		Master contract - State	Master contract - Other entity	Local RFP/Bid
12			Master contract - Other entity	
13				
14				
15				
16				
17				
18			Master contract - Other entity	
19				
20				
21				
22				
23				
24			Master contract - Other entity	
25				
26				
27				
28				
29				
30				
31				
32				
33				Local RFP/Bid
34				
35		Master contract - State		
36		Master contract - State		Local RFP/Bid
37				
38				
39				
40		Master contract - State		
41			Master contract - Other entity	
42				
43				
44			Master contract - Other entity	
45			Master contract - Other entity	
46			Master contract - Other entity	
47				
48				

	AI	AJ	AK	AL	AM
1					
2	Based on price quotes	Not governed by a formal procurement process	Carrier selected by other agency/organization	Other	Unknown
3					
4					Unknown
5					
6					
7					
8					
9					
10	Based on price quotes	Not governed by a formal procurement process	Carrier selected by other agency/organization		
11					
12					
13					
14			Carrier selected by other agency/organization		
15					
16			Carrier selected by other agency/organization		
17		Not governed by a formal procurement process			
18					
19					
20					
21			Carrier selected by other agency/organization		
22			Carrier selected by other agency/organization		
23					
24					
25					
26			Carrier selected by other agency/organization		
27					
28					
29					
30					
31					
32					
33					
34					
35	Based on price quotes				
36					
37					
38					
39					
40					
41					
42			Carrier selected by other agency/organization		
43					
44					
45					
46			Carrier selected by other agency/organization		
47					
48					

AN	
1	Please describe how the reliability of your existing wireless data capabilities has impacted your agency's operational capabilities:
2	Response
3	System is generally reliable with little or no impact on network uptime
4	Other
5	
6	
7	
8	
9	System is generally reliable with little or no impact on network uptime
10	System is generally reliable with little or no impact on network uptime
11	System is generally reliable with little or no impact on network uptime
12	
13	
14	System is generally reliable with little or no impact on network uptime
15	
16	Infrequent, short term outages/issue with minor impact on network uptime
17	System is generally reliable with little or no impact on network uptime
18	Infrequent, short term outages/issue with minor impact on network uptime
19	
20	
21	Occasional outages/issues with moderate impact on network uptime
22	System is generally reliable with little or no impact on network uptime
23	
24	System is generally reliable with little or no impact on network uptime
25	
26	Infrequent, short term outages/issue with minor impact on network uptime
27	
28	
29	
30	
31	
32	System is generally reliable with little or no impact on network uptime
33	
34	System is generally reliable with little or no impact on network uptime
35	Occasional outages/issues with moderate impact on network uptime
36	
37	
38	
39	System is generally reliable with little or no impact on network uptime
40	System is generally reliable with little or no impact on network uptime
41	
42	System is generally reliable with little or no impact on network uptime
43	System is generally reliable with little or no impact on network uptime
44	System is generally reliable with little or no impact on network uptime
45	Occasional outages/issues with moderate impact on network uptime
46	System is generally reliable with little or no impact on network uptime
47	
48	



AO		AP
	Please describe the quality of coverage of your existing wireless data system in your operational area:	Identify the initial point of contact for system or device support issues:
1	Response	Response
2	Numerous dead spots throughout our operational area	Internal support person/team
3	Do not know	Unknown
4		
5		
6		
7		
8		
9	Coverage through most of the area with few dead spots	Internal support person/team
10	Coverage through most of the area with few dead spots	Internal support person/team
11	Coverage through most of the area with few dead spots	Internal support person/team
12		
13		
14	Do not know	Service provider help desk
15		
16	Coverage through most of the area with few dead spots	Service provider help desk
17	Coverage through most of the area with few dead spots	Internal support person/team
18	Coverage through most of the area with few dead spots	Internal support person/team
19		
20		
21	Coverage through most of the area with few dead spots	Internal support person/team
22	Coverage through most of the area with few dead spots	Internal support person/team
23		
24	Full coverage throughout the area	Service provider help desk
25		
26	Full coverage throughout the area	Service provider help desk
27		
28		
29		
30		
31		
32	Full coverage throughout the area	Internal support person/team
33		
34	Coverage through most of the area with few dead spots	Service provider help desk
35	Coverage through most of the area with few dead spots	Service provider help desk
36		
37		
38		
39	Numerous dead spots throughout our operational area	Internal support person/team
40	Coverage through most of the area with few dead spots	Internal support person/team
41		
42	Full coverage throughout the area	Service provider help desk
43	Coverage through most of the area with few dead spots	Internal support person/team
44	Coverage through most of the area with few dead spots	Internal support person/team
45	Coverage through most of the area with few dead spots	Internal support person/team
46	Coverage through most of the area with few dead spots	Service provider help desk
47		
48		

AQ		AR	AS	AT
1	What types of commercial wireless devices are used by your agency?			
2	USB/Sidecar Modem	Vehicular modem	Air card or computer/tables with integrated wireless modem	Smart phone
3				Smart phone
4				Smart phone
5				
6				
7				
8				
9	USB/Sidecar Modem	Vehicular modem	Air card or computer/tables with integrated wireless modem	
10	USB/Sidecar Modem	Vehicular modem	Air card or computer/tables with integrated wireless modem	
11	USB/Sidecar Modem	Vehicular modem	Air card or computer/tables with integrated wireless modem	
12				
13				
14	USB/Sidecar Modem	Vehicular modem	Air card or computer/tables with integrated wireless modem	
15				
16		Vehicular modem		
17		Vehicular modem		
18		Vehicular modem		
19				
20				
21		Vehicular modem		
22		Vehicular modem	Air card or computer/tables with integrated wireless modem	Smart phone
23				
24		Vehicular modem		
25				
26		Vehicular modem		
27				
28				
29				
30				
31				
32		Vehicular modem	Air card or computer/tables with integrated wireless modem	Smart phone
33				
34	USB/Sidecar Modem	Vehicular modem	Air card or computer/tables with integrated wireless modem	
35	USB/Sidecar Modem	Vehicular modem	Air card or computer/tables with integrated wireless modem	
36				
37				
38				
39		Vehicular modem	Air card or computer/tables with integrated wireless modem	Smart phone
40	USB/Sidecar Modem	Vehicular modem	Air card or computer/tables with integrated wireless modem	
41				
42		Vehicular modem	Air card or computer/tables with integrated wireless modem	Smart phone
43	USB/Sidecar Modem	Vehicular modem	Air card or computer/tables with integrated wireless modem	
44	USB/Sidecar Modem	Vehicular modem	Air card or computer/tables with integrated wireless modem	Smart phone
45		Vehicular modem		
46				Smart phone
47				
48				

	AU	AV	AW	AX	AY
1		What types of services from this provider are used by this device?			
2	Cell phone (voice only, no data)	3G data	4G data (WiMAX, HSPA+)	4G data (LTE)	Other
3		3G data		4G data (LTE)	
4	Cell phone (voice only, no data)			4G data (LTE)	
5					
6					
7					
8					
9		3G data	4G data (WiMAX, HSPA+)	4G data (LTE)	
10		3G data	4G data (WiMAX, HSPA+)	4G data (LTE)	
11		3G data	4G data (WiMAX, HSPA+)	4G data (LTE)	
12					
13					
14	Cell phone (voice only, no data)	3G data	4G data (WiMAX, HSPA+)	4G data (LTE)	
15					
16		3G data			
17		3G data			
18			4G data (WiMAX, HSPA+)		
19					
20					
21		3G data			
22	Cell phone (voice only, no data)	3G data			
23					
24				4G data (LTE)	
25					
26		3G data			
27					
28					
29					
30					
31					
32					
33					
34		3G data	4G data (WiMAX, HSPA+)	4G data (LTE)	Other
35					
36					
37					
38					
39	Cell phone (voice only, no data)			4G data (LTE)	
40		3G data	4G data (WiMAX, HSPA+)	4G data (LTE)	
41					
42					
43		3G data	4G data (WiMAX, HSPA+)	4G data (LTE)	
44		3G data	4G data (WiMAX, HSPA+)	4G data (LTE)	
45				4G data (LTE)	Other
46					
47					
48					

AZ		BA	
1	Enter the number of these devices provided by the selected provider that are used by your agency.	How many of these devices are issued to individual agency employees?	
2	Open-Ended Response	Open-Ended Response	
3		150	150
4		4	4
5			
6			
7			
8			
9		13	2
10		6	0
11		31	0
12			
13			
14		60	24
15			
16		4	0
17		14	0
18		5	0
19			
20			
21		40	0
22		62	0
23			
24		11	0
25			
26		5	0
27			
28			
29			
30			
31			
32			
33			
34		13	1
35			
36			
37			
38			
39		300	300
40		10	2
41			
42			
43		400	150
44		9	0
45		15	0
46		10	0
47			
48			

	BB	BC	BD	BE
	How many of these devices are issued to or mounted in agency vehicles?	Initial purchase price (ea.):	Monthly service fee:	Monthly data usage cap:
	Open-Ended Response	Open-Ended Response	Open-Ended Response	Response
1				
2				
3	0	250	100	Unknown
4	0			
5				
6				
7				
8				
9	11	3076	91	No cap - unlimited data
10	6	800	91	No cap - unlimited data
11	13			No cap - unlimited data
12				
13				
14	36			
15				
16	4	0	0	No cap - unlimited data
17	14	900	0	No cap - unlimited data
18	5	0	227.91	No cap - unlimited data
19				
20				
21	40	0	0	No cap - unlimited data
22	62			No cap - unlimited data
23				
24	11	5000	50	Unknown
25				
26	5	5225	455.83	No cap - unlimited data
27				
28				
29				
30				
31				
32				
33				
34	12	51	91	No cap - unlimited data
35				
36				
37				
38				
39	0		45	No cap - unlimited data
40	9	4000	91	No cap - unlimited data
41				
42				
43	150		91	No cap - unlimited data
44	3	3000	91	No cap - unlimited data
45	15	5000		No cap - unlimited data
46	10			No cap - unlimited data
47				
48				

BF		BG		BH
1	Who is responsible for the cost of the initial device purchase?	Who is responsible for the wireless service fees?	Device replacement schedule:	
2	Response	Response	Response	
3	Full cost paid by this agency	Full cost paid by this agency	No replacement schedule, replaced when outdated or inoperative	
4	Full cost paid by this agency	Full cost paid by this agency	No replacement schedule, replaced when outdated or inoperative	
5				
6				
7				
8				
9	Full cost paid by this agency	Full cost paid by this agency	No replacement schedule, replaced when outdated or inoperative	
10	Full cost paid by this agency	Full cost paid by this agency	No replacement schedule, replaced when outdated or inoperative	
11	Full cost paid by this agency	Full cost paid by this agency	No replacement schedule, replaced when outdated or inoperative	
12				
13				
14		Full cost paid by this agency	No replacement schedule, replaced when outdated or inoperative	
15				
16	Full cost paid by other agency or entity	Full cost paid by other agency or entity	No replacement schedule, replaced when outdated or inoperative	
17	Full cost paid by this agency	Full cost paid by this agency	No replacement schedule, replaced when outdated or inoperative	
18	Included with wireless service plan	Full cost paid by this agency	No replacement schedule, replaced when outdated or inoperative	
19				
20				
21	Partial cost paid by this agency	Partial cost paid by this agency	No replacement schedule, replaced when outdated or inoperative	
22	Partial cost paid by this agency	Partial cost paid by this agency	No replacement schedule, replaced when outdated or inoperative	
23				
24	Full cost paid by other agency or entity	Full cost paid by this agency	No replacement schedule, replaced when outdated or inoperative	
25				
26	Full cost paid by this agency	Full cost paid by this agency	No replacement schedule, replaced when outdated or inoperative	
27				
28				
29				
30				
31				
32				
33				
34	Full cost paid by this agency	Full cost paid by this agency	No replacement schedule, replaced when outdated or inoperative	
35	Full cost paid by this agency	Full cost paid by this agency	No replacement schedule, replaced when outdated or inoperative	
36				
37				
38				
39	Full cost paid by this agency	Full cost paid by this agency	No replacement schedule, replaced when outdated or inoperative	
40	Full cost paid by this agency	Full cost paid by this agency	No replacement schedule, replaced when outdated or inoperative	
41				
42				
43	Full cost paid by this agency	Full cost paid by this agency	No replacement schedule, replaced when outdated or inoperative	
44	Full cost paid by this agency	Full cost paid by this agency	No replacement schedule, replaced when outdated or inoperative	
45	Full cost paid by this agency	Full cost paid by this agency	No replacement schedule, replaced when outdated or inoperative	
46	Full cost paid by this agency	Partial cost paid by this agency	No replacement schedule, replaced when outdated or inoperative	
47				
48				

BI		BJ	
1	What wireless device accessories (e.g., Bluetooth headset, holster, vehicle power adapter) are typically used for this device?	Do you use the wireless commercial provider Metro PCS?	Response
2	Open-Ended Response	No	No
3		No	No
4	none	No	No
5		No	No
6		No	No
7		No	No
8		No	No
9	Printers	No	No
10	printers	No	No
11		No	No
12			
13		No	No
14	vehicle adapter	No	No
15		No	No
16	None	No	No
17	None	No	No
18		0 No	
19		No	No
20		No	No
21		No	No
22	none	No	No
23		No	No
24	bluetooth	No	No
25		No	No
26	MDC docking station	No	No
27			
28		No	No
29		No	No
30		No	No
31			
32		No	No
33		No	No
34	NONE	No	No
35		No	No
36		No	No
37		No	No
38		No	No
39		No	No
40	Printers	No	No
41		No	No
42		No	No
43	bluetooth headset, printers	No	No
44	Printers	No	No
45	None	No	No
46	vehicle adapters	No	No
47		No	No
48		No	No

BK		BL	BM	BN
1	What procurement process was utilized by your agency to select your commercial carrier (check all that apply)?	Master contract - State	Master contract - Other entity	Local RFP/Bid
2	Master contract - GSA/Federal			
3				
4				
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48				



	BO	BP	BQ	BR	BS
1					
2	Based on price quotes	Not governed by a formal procurement process	Carrier selected by other agency/organization	Other	Unknown
3					
4					
5					
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	BT
1	Please describe how the reliability of your existing wireless data capabilities has impacted your agency's operational capabilities:
2	Response
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	BU	BV
1	Please describe the quality of coverage of your existing wireless data system in your operational area:	Identify the initial point of contact for system or device support issues:
2	Response	Response
3		
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15		
16		
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	BW	BX	BY	BZ
1	What types of commercial wireless devices are used by your agency?			
2	USB/Sidecar Modem			Smart phone
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	CA	CB	CC	CD	CE
1		What types of services from this provider are used by this device?			
2	Cell phone (voice only, no data)	3G data	4G data (WiMAX, HSPA+)	4G data (LTE)	Other
3					
4					
5					
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7					
8					
9					
10					
11					
12					
13					
14					
15					
16					
17					
18					
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CF		CG
1	Enter the number of these devices provided by the selected provider that are used by your agency.	How many of these devices are issues to individual agency employees?
2	Open-Ended Response	Open-Ended Response
3		
4		
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8		
9		
10		
11		
12		
13		
14		
15		
16		
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	CH	CI	CJ	CK
1	How many of these devices are issued to or mounted in agency vehicles?	Initial purchase price (ea.):	Monthly service fee:	Monthly data usage cap:
2	Open-Ended Response	Open-Ended Response	Open-Ended Response	Response
3				
4				
5				
6				
7				
8				
9				
10				
11				
12				
13				
14				
15				
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18				
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44				
45				
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48				

	CL	CM	CN
1	Who is responsible for the cost of the initial device purchase?	Who is responsible for the wireless service fees?	Device replacement schedule:
2	Response	Response	Response
3			
4			
5			
6			
7			
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11			
12			
13			
14			
15			
16			
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45			
46			
47			
48			



CO		CP
	What wireless device accessories (e.g., Bluetooth headset, holster, vehicle power adapter) are typically used for this device?	Do you use the wireless commercial provider Sprint?
1	Open-Ended Response	Response
2		No
3		No
4		No
5		No
6		No
7		No
8		No
9		No
10		No
11		No
12		No
13		No
14		No
15		No
16		No
17		No
18		No
19		No
20		Yes
21		No
22		Yes
23		No
24		No
25		No
26		No
27		No
28		No
29		No
30		No
31		No
32		Yes
33		Yes
34		No
35		Yes
36		No
37		Yes
38		No
39		No
40		No
41		No
42		No
43		No
44		No
45		No
46		No
47		Yes
48		No

	CQ	CR	CS	CT
1	What procurement process was utilized by your agency to select your commercial carrier (check all that apply)?			
2	Master contract - GSA/Federal	Master contract - State	Master contract - Other entity	Local RFP/Bid
3				
4				
5				
6				
7				
8				
9				
10				
11				
12				
13				
14				
15				
16				
17				
18				
19				
20				
21				
22				Local RFP/Bid
23				
24				
25				
26				
27				
28				
29				
30				
31				
32				Local RFP/Bid
33				
34				
35				Local RFP/Bid
36				
37		Master contract - State		
38				
39				
40				
41				
42				
43				
44				
45				
46				
47				
48				

	CU	CV	CW	CX	CY
1					
2	Based on price quotes	Not governed by a formal procurement process	Carrier selected by other agency/organization	Other	Unknown
3					
4					
5					
6					
7					
8					
9					
10					
11					
12					
13					
14					
15					
16					
17					
18					
19					
20	Based on price quotes				
21					
22					
23					
24					
25					
26					
27					
28					
29					
30					
31					
32					
33	Based on price quotes				
34					
35					
36					
37					
38					
39					
40					
41					
42					
43					
44					
45					
46					
47	Based on price quotes				
48					

	CZ
1	Please describe how the reliability of your existing wireless data capabilities has impacted your agency's operational capabilities:
2	Response
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13	
14	
15	
16	
17	
18	
19	
20	Occasional outages/issues with moderate impact on network uptime
21	
22	System is generally reliable with little or no impact on network uptime
23	
24	
25	
26	
27	
28	
29	
30	
31	
32	System is generally reliable with little or no impact on network uptime
33	System is generally reliable with little or no impact on network uptime
34	
35	System is generally reliable with little or no impact on network uptime
36	
37	Infrequent, short term outages/issue with minor impact on network uptime
38	
39	
40	
41	
42	
43	
44	
45	
46	System is generally reliable with little or no impact on network uptime
47	
48	

DA		DB
1	Please describe the quality of coverage of your existing wireless data system in your operational area:	Identify the initial point of contact for system or device support issues:
2	Response	Response
3		
4		
5		
6		
7		
8		
9		
10		
11		
12		
13		
14		
15		
16		
17		
18		
19		
20	Numerous dead spots throughout our operational area	Internal support person/team
21		
22	Coverage through most of the area with few dead spots	Internal support person/team
23		
24		
25		
26		
27		
28		
29		
30		
31		
32	Full coverage throughout the area	
33	Full coverage throughout the area	Service provider account manager
34		
35	Coverage through most of the area with few dead spots	Service provider help desk
36		
37	Coverage through most of the area with few dead spots	Internal support person/team
38		
39		
40		
41		
42		
43		
44		
45		
46		
47	Full coverage throughout the area	Unknown
48		

	DC	DD	DE	DF
1	What types of commercial wireless devices are used by your agency?			
2	USB/Sidecar Modem	Vehicular modem	Air card or computer/tables with integrated wireless modem	Smart phone
3				
4				
5				
6				
7				
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11				
12				
13				
14				
15				
16				
17				
18				
19				
20		Vehicular modem		Smart phone
21				
22			Air card or computer/tables with integrated wireless modem	Smart phone
23				
24				
25				
26				
27				
28				
29				
30				
31				
32				Smart phone
33				Smart phone
34				
35	USB/Sidecar Modem	Vehicular modem	Air card or computer/tables with integrated wireless modem	
36				
37	USB/Sidecar Modem		Air card or computer/tables with integrated wireless modem	Smart phone
38				
39				
40				
41				
42				
43				
44				
45				
46				
47			Air card or computer/tables with integrated wireless modem	
48				

	DG	DH	DI	DJ	DK
1		What types of services from this provider are used by this device?			
2	Cell phone (voice only, no data)	3G data	4G data (WiMAX, HSPA+)	4G data (LTE)	Other
3					
4					
5					
6					
7					
8					
9					
10					
11					
12					
13					
14					
15					
16					
17					
18					
19					
20		3G data		4G data (LTE)	
21					
22	Cell phone (voice only, no data)	3G data		4G data (LTE)	
23					
24					
25					
26					
27					
28					
29					
30					
31					
32					
33				4G data (LTE)	
34					
35					
36					
37	Cell phone (voice only, no data)	3G data	4G data (WiMAX, HSPA+)	4G data (LTE)	
38					
39					
40					
41					
42					
43					
44					
45					
46					
47		3G data			
48					

DL		DM	
1	Enter the number of these devices provided by the selected provider that are used by your agency.	How many of these devices are issues to individual agency employees?	
2	Open-Ended Response	Open-Ended Response	
3			
4			
5			
6			
7			
8			
9			
10			
11			
12			
13			
14			
15			
16			
17			
18			
19			
20			2
21	7		
22	76		76
23			
24			
25			
26			
27			
28			
29			
30			
31			
32			
33	8		8
34			
35			
36			
37	30		0
38			
39			
40			
41			
42			
43			
44			
45			
46			
47	4		0
48			



	DN	DO	DP	DQ
	How many of these devices are issued to or mounted in agency vehicles?	Initial purchase price (ea.):	Monthly service fee:	Monthly data usage cap:
1	Open-Ended Response	Open-Ended Response	Open-Ended Response	Response
2				
3				
4				
5				
6				
7				
8				
9				
10				
11				
12				
13				
14				
15				
16				
17				
18				
19				
20	5	0	350	No cap - unlimited data
21				
22	9			No cap - unlimited data
23				
24				
25				
26				
27				
28				
29				
30				
31				
32				
33	0	200		Unknown
34				
35				No cap - unlimited data
36				
37	30	0	37.99	No cap - unlimited data
38				
39				
40				
41				
42				
43				
44				
45				
46				
47	4	1	40	No cap - unlimited data
48				

	DR	DS	DT
	Who is responsible for the cost of the initial device purchase?	Who is responsible for the wireless service fees?	Device replacement schedule:
1	Response	Response	Response
2			
3			
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11			
12			
13			
14			
15			
16			
17			
18			
19			
20	Full cost paid by this agency	Full cost paid by this agency	No replacement schedule, replaced when outdated or inoperative
21			
22	Full cost paid by this agency	Full cost paid by this agency	Every 2 years
23			
24			
25			
26			
27			
28			
29			
30			
31			
32	Full cost paid by this agency	Full cost paid by this agency	Unknown
33			
34			
35	Full cost paid by other agency or entity	Full cost paid by other agency or entity	No replacement schedule, replaced when outdated or inoperative
36	Included with wireless service plan	Full cost paid by this agency	No replacement schedule, replaced when outdated or inoperative
37			
38			
39			
40			
41			
42			
43			
44			
45			
46	Included with wireless service plan	Full cost paid by this agency	No replacement schedule, replaced when outdated or inoperative
47			
48			

DU		DV
1	What wireless device accessories (e.g., Bluetooth headset, holster, vehicle power adapter) are typically used for this device?	Do you use the wireless commercial provider T-Mobile?
2	Open-Ended Response	Response
3		No
4		No
5		No
6		No
7		No
8		
9		No
10		No
11		No
12		
13		No
14		No
15		No
16		No
17		No
18		No
19		No
20	Vehicle power adapter, holster	No
21		No
22	holster, charger, case	No
23		No
24		No
25		No
26		No
27		
28		No
29		No
30		No
31		
32		Yes
33		No
34		No
35		No
36		No
37	vehicle ppower adapter or usb power	No
38		No
39		No
40		No
41		No
42		No
43		No
44		No
45		No
46		No
47	None	No
48		No

	DW	DX	DY	DZ
1	What procurement process was utilized by your agency to select your commercial carrier (check all that apply)?			
2	Master contract - GSA/Federal	Master contract - State	Master contract - Other entity	Local RFP/Bid
3				
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24				
25				
26				
27				
28				
29				
30				
31				
32				Local RFP/Bid
33				
34				
35				
36				
37				
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39				
40				
41				
42				
43				
44				
45				
46				
47				
48				

	EA	EB	EC	ED	EE
1					
2	Based on price quotes	Not governed by a formal procurement process	Carrier selected by other agency/organization	Other	Unknown
3					
4					
5					
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	EF
1	Please describe how the reliability of your existing wireless data capabilities has impacted your agency's operational capabilities:
2	Response
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18	
19	
20	
21	
22	
23	
24	
25	
26	
27	
28	
29	
30	
31	
32	System is generally reliable with little or no impact on network uptime
33	
34	
35	
36	
37	
38	
39	
40	
41	
42	
43	
44	
45	
46	
47	
48	

EG		EH
1	Please describe the quality of coverage of your existing wireless data system in your operational area:	Identify the initial point of contact for system or device support issues:
2	Response	Response
3		
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16		
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28		
29		
30		
31		
32	Full coverage throughout the area	
33		
34		
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	EI	EJ	EK	EL
1	What types of commercial wireless devices are used by your agency?			
2	USB/Sidecar Modem			Smart phone
3		Vehicular modem	Air card or computer/tables with integrated wireless modem	
4				
5				
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11				
12				
13				
14				
15				
16				
17				
18				
19				
20				
21				
22				
23				
24				
25				
26				
27				
28				
29				
30				
31				
32				Smart phone
33				
34				
35				
36				
37				
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41				
42				
43				
44				
45				
46				
47				
48				



	EM	EN	EO	EP	EQ
1					
2	Cell phone (voice only, no data)	What types of services from this provider are used by this device?			
3		3G data	4G data (WiMAX, HSPA+)	4G data (LTE)	Other
4					
5					
6					
7					
8					
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13					
14					
15					
16					
17					
18					
19					
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ER		ES
1	Enter the number of these devices provided by the selected provider that are used by your agency.	How many of these devices are issues to individual agency employees?
2	Open-Ended Response	Open-Ended Response
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47		
48		

	ET	EU	EV	EW
1	How many of these devices are issued to or mounted in agency vehicles?	Initial purchase price (ea.):	Monthly service fee:	Monthly data usage cap:
2	Open-Ended Response	Open-Ended Response	Open-Ended Response	Response
3				
4				
5				
6				
7				
8				
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10				
11				
12				
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48				

	EX	EY	EZ
1	Who is responsible for the cost of the initial device purchase?	Who is responsible for the wireless service fees?	Device replacement schedule:
2	Response	Response	Response
3			
4			
5			
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7			
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14			
15			
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44			
45			
46			
47			
48			

FA		FB	
	What wireless device accessories (e.g., Bluetooth headset, holster, vehicle power adapter) are typically used for this device?		Do you use the wireless commercial provider TracFone?
1	Open-Ended Response	Response	
2		No	
3		No	
4		No	
5		No	
6		No	
7		No	
8		No	
9		No	
10		No	
11		No	
12		No	
13		No	
14		No	
15		No	
16		No	
17		No	
18		No	
19		No	
20		No	
21		No	
22		No	
23		No	
24		No	
25		No	
26		No	
27		No	
28		No	
29		No	
30		No	
31		No	
32		No	
33		No	
34		No	
35		No	
36		No	
37		No	
38		No	
39		No	
40		No	
41		No	
42		No	
43		No	
44		No	
45		No	
46		No	
47		No	
48		No	

	FC	FD	FE	FF
1	What procurement process was utilized by your agency to select your commercial carrier (check all that apply)?			
2	Master contract - GSA/Federal	Master contract - State	Master contract - Other entity	Local RFP/Bid
3				
4				
5				
6				
7				
8				
9				
10				
11				
12				
13				
14				
15				
16				
17				
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32				
33				
34				
35				
36				
37				
38				
39				
40				
41				
42				
43				
44				
45				
46				
47				
48				

	FG	FH	FI	FJ	FK
1					
2	Based on price quotes	Not governed by a formal procurement process	Carrier selected by other agency/organization	Other	Unknown
3					
4					
5					
6					
7					
8					
9					
10					
11					
12					
13					
14					
15					
16					
17					
18					
19					
20					
21					
22					
23					
24				Other	
25					
26					
27					
28					
29					
30					
31					
32					
33					
34					
35					
36					
37					
38					
39					
40					
41					
42					
43					
44					
45					
46					
47					
48					

	FL
1	Please describe how the reliability of your existing wireless data capabilities has impacted your agency's operational capabilities:
2	Response
3	
4	
5	
6	
7	
8	
9	
10	
11	
12	
13	
14	
15	
16	
17	
18	
19	
20	
21	
22	
23	
24	
25	Unknown
26	
27	
28	
29	
30	
31	
32	
33	
34	
35	
36	
37	
38	
39	
40	
41	
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43	
44	
45	
46	
47	
48	



FM		FN
1	Please describe the quality of coverage of your existing wireless data system in your operational area:	Identify the initial point of contact for system or device support issues:
2	Response	Response
3		
4		
5		
6		
7		
8		
9		
10		
11		
12		
13		
14		
15		
16		
17		
18		
19		
20		
21		
22		
23		
24		
25	Do not know	Unknown
26		
27		
28		
29		
30		
31		
32		
33		
34		
35		
36		
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39		
40		
41		
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44		
45		
46		
47		
48		

	FO	FP	FQ	FR
1	What types of commercial wireless devices are used by your agency?			
2	USB/Sidecar Modem	Vehicular modem	Air card or computer/tables with integrated wireless modem	Smart phone
3				
4				
5				
6				
7				
8				
9				
10				
11				
12				
13				
14				
15				
16				
17				
18				
19				
20				
21				
22				
23				
24				
25	USB/Sidecar Modem			
26				
27				
28				
29				
30				
31				
32				
33				
34				
35				
36				
37				
38				
39				
40				
41				
42				
43				
44				
45				
46				
47				
48				

	FS	FT	FU	FV	FW
1					
2	Cell phone (voice only, no data)	What types of services from this provider are used by this device?			
3		3G data	4G data (WiMAX, HSPA+)	4G data (LTE)	Other
4					
5					
6					
7					
8					
9					
10					
11					
12					
13					
14					
15					
16					
17					
18					
19					
20					
21					
22					
23					
24					
25					Other
26					
27					
28					
29					
30					
31					
32					
33					
34					
35					
36					
37					
38					
39					
40					
41					
42					
43					
44					
45					
46					
47					
48					

	FY
1	Enter the number of these devices provided by the selected provider that are used by your agency.
2	Open-Ended Response
3	
4	
5	
6	
7	
8	
9	
10	
11	
12	
13	
14	
15	
16	
17	
18	
19	
20	
21	
22	
23	
24	
25	10
26	6
27	
28	
29	
30	
31	
32	
33	
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35	
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39	
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41	
42	
43	
44	
45	
46	
47	
48	

	FZ	GA	GB	GC
	How many of these devices are issued to or mounted in agency vehicles?	Initial purchase price (ea.):	Monthly service fee:	Monthly data usage cap:
	Open-Ended Response	Open-Ended Response	Open-Ended Response	Response
1				
2				
3				
4				
5				
6				
7				
8				
9				
10				
11				
12				
13				
14				
15				
16				
17				
18				
19				
20				
21				
22				
23				
24				
25				Unknown
26				
27				
28				
29				
30				
31				
32				
33				
34				
35				
36				
37				
38				
39				
40				
41				
42				
43				
44				
45				
46				
47				
48				

	GD	GE	GF
1	Who is responsible for the cost of the initial device purchase?	Who is responsible for the wireless service fees?	Device replacement schedule:
2	Response	Response	Response
3			
4			
5			
6			
7			
8			
9			
10			
11			
12			
13			
14			
15			
16			
17			
18			
19			
20			
21			
22			
23			
24			
25			Unknown
26			
27			
28			
29			
30			
31			
32			
33			
34			
35			
36			
37			
38			
39			
40			
41			
42			
43			
44			
45			
46			
47			
48			

GG		GH	
1	What wireless device accessories (e.g., Bluetooth headset, holster, vehicle power adapter) are typically used for this device?	Do you use the wireless commercial provider US Cellular?	
2	Open-Ended Response	Response	
3		No	
4		No	
5		No	
6		No	
7		No	
8			
9		No	
10		No	
11		No	
12			
13		No	
14		No	
15		No	
16		No	
17		No	
18		No	
19		No	
20		No	
21		No	
22		No	
23		No	
24		No	
25	Vehicle	No	
26		No	
27			
28		No	
29		No	
30		No	
31			
32		No	
33		No	
34		No	
35		No	
36		No	
37		No	
38		No	
39		No	
40		No	
41		No	
42		No	
43		No	
44		No	
45		No	
46		No	
47		No	
48		No	

	GI	GJ	GK	GL
1	What procurement process was utilized by your agency to select your commercial carrier (check all that apply)?			
2	Master contract - GSA/Federal	Master contract - State	Master contract - Other entity	Local RFP/Bid
3				
4				
5				
6				
7				
8				
9				
10				
11				
12				
13				
14				
15				
16				
17				
18				
19				
20				
21				
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31				
32				
33				
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35				
36				
37				
38				
39				
40				
41				
42				
43				
44				
45				
46				
47				
48				



	GM	GN	GO	GP	GQ
1					
2	Based on price quotes	Not governed by a formal procurement process	Carrier selected by other agency/organization	Other	Unknown
3					
4					
5					
6					
7					
8					
9					
10					
11					
12					
13					
14					
15					
16					
17					
18					
19					
20					
21					
22					
23					
24					
25					
26					
27					
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41					
42					
43					
44					
45					
46					
47					
48					

	GR
1	Please describe how the reliability of your existing wireless data capabilities has impacted your agency's operational capabilities:
2	Response
3	
4	
5	
6	
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11	
12	
13	
14	
15	
16	
17	
18	
19	
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35	
36	
37	
38	
39	
40	
41	
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43	
44	
45	
46	
47	
48	

GS		GT
1	Please describe the quality of coverage of your existing wireless data system in your operational area:	Identify the initial point of contact for system or device support issues:
2	Response	Response
3		
4		
5		
6		
7		
8		
9		
10		
11		
12		
13		
14		
15		
16		
17		
18		
19		
20		
21		
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41		
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43		
44		
45		
46		
47		
48		

	GU	GV	GW	GX
1	What types of commercial wireless devices are used by your agency?			
2	USB/Sidecar Modem			Smart phone
3				
4				
5				
6				
7				
8				
9				
10				
11				
12				
13				
14				
15				
16				
17				
18				
19				
20				
21				
22				
23				
24				
25				
26				
27				
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31				
32				
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37				
38				
39				
40				
41				
42				
43				
44				
45				
46				
47				
48				

	GY	GZ	HA	HB	HC
1					
2	Cell phone (voice only, no data)	What types of services from this provider are used by this device?			
3		3G data	4G data (WiMAX, HSPA+)	4G data (LTE)	Other
4					
5					
6					
7					
8					
9					
10					
11					
12					
13					
14					
15					
16					
17					
18					
19					
20					
21					
22					
23					
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31					
32					
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34					
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39					
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41					
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43					
44					
45					
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47					
48					

	HD	HE
1	Enter the number of these devices provided by the selected provider that are used by your agency.	How many of these devices are issues to individual agency employees?
2	Open-Ended Response	Open-Ended Response
3		
4		
5		
6		
7		
8		
9		
10		
11		
12		
13		
14		
15		
16		
17		
18		
19		
20		
21		
22		
23		
24		
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38		
39		
40		
41		
42		
43		
44		
45		
46		
47		
48		

	HF	HG	HH	HI
1	How many of these devices are issued to or mounted in agency vehicles?	Initial purchase price (ea.):	Monthly service fee:	Monthly data usage cap:
2	Open-Ended Response	Open-Ended Response	Open-Ended Response	Response
3				
4				
5				
6				
7				
8				
9				
10				
11				
12				
13				
14				
15				
16				
17				
18				
19				
20				
21				
22				
23				
24				
25				
26				
27				
28				
29				
30				
31				
32				
33				
34				
35				
36				
37				
38				
39				
40				
41				
42				
43				
44				
45				
46				
47				
48				

	HJ	HK	HL
	Who is responsible for the cost of the initial device purchase?	Who is responsible for the wireless service fees?	Device replacement schedule:
1	Response	Response	Response
2			
3			
4			
5			
6			
7			
8			
9			
10			
11			
12			
13			
14			
15			
16			
17			
18			
19			
20			
21			
22			
23			
24			
25			
26			
27			
28			
29			
30			
31			
32			
33			
34			
35			
36			
37			
38			
39			
40			
41			
42			
43			
44			
45			
46			
47			
48			



	HM	HN
1	What wireless device accessories (e.g., Bluetooth headset, holster, vehicle power adapter) are typically used for this device?	Do you use the wireless commercial provider Verizon?
2	Open-Ended Response	Response
3		No
4		No
5		Yes
6		Yes
7		Yes
8		
9		No
10		No
11		Yes
12		
13		Yes
14		Yes
15		Yes
16		No
17		No
18		Yes
19		Yes
20		No
21		Yes
22		No
23		Yes
24		No
25		Yes
26		Yes
27		
28		Yes
29		Yes
30		Yes
31		
32		No
33		No
34		Yes
35		No
36		Yes
37		Yes
38		Yes
39		Yes
40		No
41		Yes
42		Yes
43		No
44		No
45		Yes
46		Yes
47		Yes
48		No

	HO	HP	HQ	HR
1	What procurement process was utilized by your agency to select your commercial carrier (check all that apply)?			
2	Master contract - GSA/Federal	Master contract - State	Master contract - Other entity	Local RFP/Bid
3				
4				
5	Master contract - GSA/Federal			
6				
7				
8				
9				
10				
11				
12				
13	Master contract - GSA/Federal	Master contract - State		Local RFP/Bid
14				
15				
16				
17				
18	Master contract - GSA/Federal	Master contract - State		
19	Master contract - GSA/Federal			
20				
21				
22				
23				
24				
25				
26				
27				Local RFP/Bid
28				
29				
30				
31				
32				
33				
34		Master contract - State		
35				
36		Master contract - State		Local RFP/Bid
37		Master contract - State		
38	Master contract - GSA/Federal	Master contract - State		
39	Master contract - GSA/Federal	Master contract - State		
40				
41				
42				
43				
44				
45		Master contract - State		
46	Master contract - GSA/Federal	Master contract - State		
47				
48				

	HS	HT	HU	HV	HW
1					
2	Based on price quotes	Not governed by a formal procurement process	Carrier selected by other agency/organization	Other	Unknown
3					
4					
5					
6		Not governed by a formal procurement process	Carrier selected by other agency/organization		
7					
8					
9					
10					
11	Based on price quotes				
12					
13					
14					
15	Based on price quotes				
16					
17					
18					
19					
20					
21	Based on price quotes				
22					
23		Not governed by a formal procurement process			
24					
25				Other	
26			Carrier selected by other agency/organization		
27					
28					
29					
30	Based on price quotes				
31					
32					
33					
34					
35					
36					
37					
38					
39					
40					
41				Other	
42					Unknown
43					
44					
45					
46					
47	Based on price quotes				
48					

	HX
1	Please describe how the reliability of your existing wireless data capabilities has impacted your agency's operational capabilities:
2	Response
3	
4	
5	System is generally reliable with little or no impact on network uptime
6	System is generally reliable with little or no impact on network uptime
7	
8	
9	
10	
11	System is generally reliable with little or no impact on network uptime
12	
13	System is generally reliable with little or no impact on network uptime
14	Frequent or long term outages/issues with major impact on network uptime
15	System is generally reliable with little or no impact on network uptime
16	
17	
18	Infrequent, short term outages/issue with minor impact on network uptime
19	System is generally reliable with little or no impact on network uptime
20	
21	System is generally reliable with little or no impact on network uptime
22	
23	System is generally reliable with little or no impact on network uptime
24	
25	Unknown
26	System is generally reliable with little or no impact on network uptime
27	
28	Unknown
29	
30	System is generally reliable with little or no impact on network uptime
31	
32	
33	
34	Infrequent, short term outages/issue with minor impact on network uptime
35	
36	System is generally reliable with little or no impact on network uptime
37	System is generally reliable with little or no impact on network uptime
38	Infrequent, short term outages/issue with minor impact on network uptime
39	System is generally reliable with little or no impact on network uptime
40	
41	Infrequent, short term outages/issue with minor impact on network uptime
42	System is generally reliable with little or no impact on network uptime
43	
44	
45	System is generally reliable with little or no impact on network uptime
46	System is generally reliable with little or no impact on network uptime
47	System is generally reliable with little or no impact on network uptime
48	

HY		HZ	
1	Please describe the quality of coverage of your existing wireless data system in your operational area:	Identify the initial point of contact for system or device support issues:	
2	Response	Response	
3			
4			
5	Coverage through most of the area with few dead spots	Internal support person/team	
6	Coverage through most of the area with few dead spots	Internal support person/team	
7			
8			
9			
10			
11	Full coverage throughout the area	Internal support person/team	
12			
13	Full coverage throughout the area	Internal support person/team	
14	Coverage through most of the area with few dead spots		
15	Full coverage throughout the area	Internal support person/team	
16			
17			
18	Coverage through most of the area with few dead spots	Internal support person/team	
19	Full coverage throughout the area	Internal support person/team	
20			
21	Full coverage throughout the area	Service provider help desk	
22			
23	Coverage through most of the area with few dead spots	Service provider help desk	
24			
25	Coverage through most of the area with few dead spots	Unknown	
26	Full coverage throughout the area		
27			
28	Do not know	Internal support person/team	
29			
30	Coverage through most of the area with few dead spots	Internal support person/team	
31			
32			
33			
34	Coverage through most of the area with few dead spots	Internal support person/team	
35			
36	Coverage through most of the area with few dead spots	Internal support person/team	
37	Full coverage throughout the area	Internal support person/team	
38	Coverage through most of the area with few dead spots	Internal support person/team	
39	Coverage through most of the area with few dead spots	Internal support person/team	
40			
41	Coverage through most of the area with few dead spots	Service provider help desk	
42	Full coverage throughout the area	Service provider account manager	
43			
44			
45	Full coverage throughout the area	Internal support person/team	
46	Full coverage throughout the area	Internal support person/team	
47	Full coverage throughout the area	Other	
48			

	IA	IB	IC	ID
1	What types of commercial wireless devices are used by your agency?			
2	USB/Sidecar Modem	Vehicular modem	Air card or computer/tables with integrated wireless modem	Smart phone
3				
4				
5	USB/Sidecar Modem	Vehicular modem	Air card or computer/tables with integrated wireless modem	Smart phone
6		Vehicular modem		
7				
8				
9				
10				
11			Air card or computer/tables with integrated wireless modem	Smart phone
12				
13			Air card or computer/tables with integrated wireless modem	Smart phone
14				Smart phone
15			Air card or computer/tables with integrated wireless modem	
16				
17				
18			Air card or computer/tables with integrated wireless modem	Smart phone
19		Vehicular modem	Air card or computer/tables with integrated wireless modem	Smart phone
20				
21				Smart phone
22				
23				Smart phone
24				
25				Smart phone
26				Smart phone
27				
28			Air card or computer/tables with integrated wireless modem	
29				
30	USB/Sidecar Modem		Air card or computer/tables with integrated wireless modem	Smart phone
31				
32				
33				
34				Smart phone
35				
36		Vehicular modem		Smart phone
37	USB/Sidecar Modem			
38	USB/Sidecar Modem	Vehicular modem	Air card or computer/tables with integrated wireless modem	Smart phone
39	USB/Sidecar Modem	Vehicular modem	Air card or computer/tables with integrated wireless modem	Smart phone
40				
41			Air card or computer/tables with integrated wireless modem	Smart phone
42			Air card or computer/tables with integrated wireless modem	Smart phone
43				
44				
45			Air card or computer/tables with integrated wireless modem	Smart phone
46			Air card or computer/tables with integrated wireless modem	Smart phone
47		Vehicular modem		Smart phone
48				

IE		IF			IG	IH	II
		What types of services from this provider are used by this device?					
1							
2	Cell phone (voice only, no data)	3G data					4G data (WiMAX, HSPA+)
3							4G data (LTE)
4							Other
5	Cell phone (voice only, no data)	3G data					
6							4G data (WiMAX, HSPA+)
7							4G data (LTE)
8							
9							
10							
11	Cell phone (voice only, no data)	3G data					4G data (WiMAX, HSPA+)
12							4G data (LTE)
13		3G data					4G data (LTE)
14							4G data (LTE)
15		3G data					4G data (LTE)
16							
17							
18	Cell phone (voice only, no data)						4G data (LTE)
19	Cell phone (voice only, no data)	3G data					4G data (LTE)
20							
21	Cell phone (voice only, no data)						4G data (LTE)
22							
23							4G data (LTE)
24							
25		3G data					
26	Cell phone (voice only, no data)	3G data					4G data (LTE)
27							
28							4G data (LTE)
29							
30		3G data					4G data (LTE)
31							
32							
33							
34		3G data					4G data (LTE)
35							
36							4G data (LTE)
37							4G data (LTE)
38	Cell phone (voice only, no data)	3G data					4G data (LTE)
39	Cell phone (voice only, no data)						4G data (LTE)
40							4G data (LTE)
41		3G data					4G data (LTE)
42							4G data (LTE)
43							
44							
45	Cell phone (voice only, no data)	3G data					4G data (LTE)
46	Cell phone (voice only, no data)						4G data (LTE)
47							4G data (LTE)
48							

J		K	
1	Enter the number of these devices provided by the selected provider that are used by your agency.	How many of these devices are issues to individual agency employees?	
2	Open-Ended Response	Open-Ended Response	
3			
4			
5	16		4
6	9		0
7			
8			
9			
10			
11	29		29
12			
13	23		11
14	15		15
15	9		0
16			
17			
18	9		4
19	163		120
20			
21	15		15
22			
23	3		3
24			
25	4		4
26	6		5
27			
28	10		10
29			
30	0		19
31			
32			
33			
34	9		8
35			
36	31		11
37	80		15
38	78		30
39			2300
40			
41	5		5
42	15		15
43			
44			
45	23		21
46	30		30
47	50		20
48			



	IL		IM		IN		IO	
	How many of these devices are issued to or mounted in agency vehicles?		Initial purchase price (ea.):		Monthly service fee:		Monthly data usage cap:	
	Open-Ended Response		Open-Ended Response		Open-Ended Response		Response	
1								
2								
3								
4								
5		12		1			1	No cap - unlimited data
6		9		783			38.45	No cap - unlimited data
7								
8								
9								
10								
11		0		99				No cap - unlimited data
12								
13		12		200			40	No cap - unlimited data
14		0						Usage capped, no pooling
15		9		0			35	No cap - unlimited data
16								
17								
18		0		0			232	Usage capped, but pooled with other units
19		43		350			28	Usage capped, but pooled with other units
20								
21		0		50			60	Usage capped, but pooled with other units
22								
23		0						No cap - unlimited data
24								
25		0						No cap - unlimited data
26		0		200			300	Unknown
27								
28		7						Usage capped, but pooled with other units
29								
30		0		34			31	No cap - unlimited data
31								
32								
33								
34		0		99			45	Usage capped, but pooled with other units
35								
36		20		800			25	No cap - unlimited data
37		65		0			82.6	Usage capped, but pooled with other units
38		48		1100			38	No cap - unlimited data
39		1100					45	No cap - unlimited data
40								
41		3		10			35	
42		0		400			68	No cap - unlimited data
43								
44								
45		0		0			50	No cap - unlimited data
46		0						No cap - unlimited data
47		30		500			45	No cap - unlimited data
48								

	IP	IQ	IR
	Who is responsible for the cost of the initial device purchase?	Who is responsible for the wireless service fees?	Device replacement schedule:
1	Response	Response	Response
2			
3			
4			
5	Included with wireless service plan	Full cost paid by this agency	Unknown
6	Full cost paid by this agency	Full cost paid by this agency	No replacement schedule, replaced when outdated or inoperative
7			
8			
9			
10			
11	Included with wireless service plan	Full cost paid by this agency	Every 2 years
12			
13	Full cost paid by this agency	Full cost paid by this agency	No replacement schedule, replaced when outdated or inoperative
14			
15	Full cost paid by this agency	Full cost paid by this agency	No replacement schedule, replaced when outdated or inoperative
16			
17			
18	Full cost paid by this agency	Full cost paid by this agency	Every 2 years
19	Full cost paid by this agency	Full cost paid by this agency	3-5 years
20			
21	Full cost paid by this agency	Full cost paid by this agency	No replacement schedule, replaced when outdated or inoperative
22			
23	Full cost paid by this agency	Full cost paid by this agency	No replacement schedule, replaced when outdated or inoperative
24			
25	Full cost paid by this agency	Full cost paid by this agency	3-5 years
26	Full cost paid by this agency	Full cost paid by this agency	Every 2 years
27			
28	Full cost paid by other agency or entity	Partial cost paid by this agency	No replacement schedule, replaced when outdated or inoperative
29			
30	Full cost paid by this agency	Full cost paid by this agency	No replacement schedule, replaced when outdated or inoperative
31			
32			
33			
34	Full cost paid by this agency	Full cost paid by this agency	Every 2 years
35			
36	Full cost paid by this agency	Full cost paid by this agency	Every 2 years
37	Included with wireless service plan	Full cost paid by this agency	No replacement schedule, replaced when outdated or inoperative
38	Full cost paid by this agency	Full cost paid by this agency	No replacement schedule, replaced when outdated or inoperative
39	Full cost paid by this agency	Full cost paid by this agency	No replacement schedule, replaced when outdated or inoperative
40			
41		Full cost paid by this agency	>5 years
42	Full cost paid by this agency	Full cost paid by this agency	Every 2 years
43			
44			
45	Included with wireless service plan	Full cost paid by this agency	Every 2 years
46	Full cost paid by this agency	Full cost paid by this agency	No replacement schedule, replaced when outdated or inoperative
47	Full cost paid by this agency	Full cost paid by this agency	No replacement schedule, replaced when outdated or inoperative
48			

IS		IT	
	What wireless device accessories (e.g., Bluetooth headset, holster, vehicle power adapter) are typically used for this device?		Do you use any other wireless commercial provider?
1	Open-Ended Response	Response	
2		No	
3		No	
4		No	
5		No	
6	None	No	
7		No	
8			
9		No	
10		No	
11	Holster and vehicle power adapter	No	
12			
13	Bluetooth headset, holster, veh power adapter	No	
14	POWER ADAPTER	No	
15	None.	No	
16		No	
17		No	
18	holsters,clips,blue-tooth headsets	No	
19	Varies by device	No	
20		No	
21		No	
22		No	
23		No	
24		No	
25	None	No	
26	holster, vehicle adapters	No	
27			
28	none	No	
29			
30	wall charger	No	
31			
32		No	
33		No	
34	HOLSTERVEHICLE POWER ADAPTOR	No	
35		No	
36		No	
37	vehicle power adapter	No	
38	Vehicle Power	No	
39		No	
40		Yes	
41	vehicle adapter or 110	No	
42	bluetooth, holster, vehicle power adapter	No	
43		No	
44		No	
45	holster, headset, charger	No	
46	all of the above	No	
47	Holsters	No	
48		No	

1	
2	Other (please specify)
3	
4	
5	
6	
7	
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11	
12	
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40	AT&T
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	IV
1	What procurement process was utilized by your agency to select your commercial carrier (check all that apply)?
2	Master contract - GSA/Federal
3	
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	A	B	C	D	E	F	G	H	I	J
49	3710665276	59268897	01/23/2015	01/23/2015	69.14.231.254					Local or City TBD
50	3705080540	59268897	01/21/2015	01/21/2015	173.167.29.153					Local or City TBD
51	3887446143	59268897	04/10/2015	04/10/2015	75.144.73.233					Local or City TBD
52	3624191826	59268897	12/03/2014	12/03/2014	75.147.241.225					Local or City TBD
53	3705015884	59268897	01/21/2015	01/21/2015	67.36.78.182					Local or City TBD
54	3798891355	59268897	02/28/2015	02/28/2015	198.111.166.18					Local or City TBD
55	3651342540	59268897	12/16/2014	12/16/2014	70.90.34.105					Local or City TBD
56	3891598708	59268897	04/13/2015	04/13/2015	198.111.162.210					Local or City TBD
57	3797343893	59268897	02/27/2015	02/27/2015	12.47.83.14					County
58	3625073536	59268897	12/03/2014	12/03/2014	69.47.66.66					Local or City TBD
59	3798805490	59268897	02/28/2015	02/28/2015	141.211.235.33					Other
60	3722820399	59268897	01/28/2015	01/28/2015	12.218.56.152					Local or City TBD
61	3664149149	59268897	12/23/2014	12/23/2014	12.154.154.158					Local or City TBD
62	3751969577	59268897	02/11/2015	02/11/2015	173.10.53.97					Local or City TBD
63	3642527978	59268897	12/11/2014	01/30/2015	198.108.51.11					County
64	3702811567	59268897	01/20/2015	01/20/2015	50.201.165.200					Local or City TBD
65	3671303580	59268897	12/31/2014	12/31/2014	173.15.236.198					Local or City TBD
66	3776839387	59268897	02/19/2015	02/19/2015	24.213.11.34					County
67	3722378022	59268897	01/28/2015	01/28/2015	173.13.11.234					Local or City TBD
68	3882761493	59268897	04/08/2015	04/13/2015	173.15.235.221					Local or City TBD
69	3798933396	59268897	02/28/2015	02/28/2015	12.219.232.180					Local or City TBD
70	3891559755	59268897	04/13/2015	04/13/2015	207.74.72.18					County
71	3648190445	59268897	12/15/2014	12/15/2014	207.74.77.37					County
72	3624641977	59268897	12/03/2014	01/07/2015	204.38.40.34					County
73	3687200306	59268897	01/12/2015	01/12/2015	12.204.133.162					County
74	3622804593	59268897	12/02/2014	12/02/2014	64.119.49.60					County
75	3728072831	59268897	01/30/2015	01/30/2015	24.247.19.114					County
76	3656329923	59268897	12/18/2014	12/18/2014	173.161.3.163					County
77	3721828911	59268897	01/28/2015	01/28/2015	64.20.192.222					Other
78	3884811884	59268897	04/09/2015	04/09/2015	207.72.49.18					County
79	3717281554	59268897	01/26/2015	01/26/2015	71.89.129.194					County
80	3711568451	59268897	01/23/2015	01/23/2015	67.212.215.19					County
81	3749941992	59268897	02/10/2015	02/10/2015	64.118.148.90					Local or City TBD
82	3683627529	59268897	01/09/2015	01/09/2015	75.75.209.181					County
83	3768203218	59268897	02/17/2015	02/26/2015	12.168.57.98					Local or City TBD
84	3658638659	59268897	12/19/2014	12/19/2014	75.147.244.202					Local or City TBD
85	3629723508	59268897	12/05/2014	12/05/2014	173.14.59.177					County
86	3742034254	59268897	02/06/2015	02/06/2015	75.100.175.2					Local or City TBD
87	3722851114	59268897	01/28/2015	01/28/2015	68.188.135.184					County
88	3935422895	59268897	04/30/2015	04/30/2015	216.111.203.210					County
89	3629791637	59268897	12/05/2014	12/05/2014	74.41.132.166					County
90	3725432162	59268897	01/29/2015	01/29/2015	64.85.153.162					County
91	3722702306	59268897	01/28/2015	01/28/2015	66.39.252.14					County
92	3719363541	59268897	01/27/2015	01/27/2015	70.210.74.92					County
93	3648324577	59268897	12/15/2014	12/15/2014	23.118.200.57					County
94	3642905675	59268897	12/11/2014	12/12/2014	207.72.70.10					County
95	3720342268	59268897	01/27/2015	01/27/2015	50.197.121.29					County

	K	L	M
49	Law Enforcement (Municipal Police, State Police, Sheriff, Highway Patrol)	Michigan	Redford Township Police
50	Law Enforcement (Municipal Police, State Police, Sheriff, Highway Patrol)	Michigan	Richmond Police Department
51	Law Enforcement (Municipal Police, State Police, Sheriff, Highway Patrol)	Michigan	RIVER ROUGE POLICE DEPARTMENT
52	Law Enforcement (Municipal Police, State Police, Sheriff, Highway Patrol)	Michigan	Rockwood Police / Fire Department
53	Law Enforcement (Municipal Police, State Police, Sheriff, Highway Patrol)	Michigan	ROME POLICE DEPT
54	Law Enforcement (Municipal Police, State Police, Sheriff, Highway Patrol)	Michigan	Royal Oak Police Department
55	Law Enforcement (Municipal Police, State Police, Sheriff, Highway Patrol)	Michigan	Saline Police Department
56	Law Enforcement (Municipal Police, State Police, Sheriff, Highway Patrol)	Michigan	South Downriver Communications, Trenton/Riverview
57	Law Enforcement (Municipal Police, State Police, Sheriff, Highway Patrol)	Michigan	St Clair County Central Dispatch
58	Law Enforcement (Municipal Police, State Police, Sheriff, Highway Patrol)	Michigan	Taylor Police Department
59	Law Enforcement (Municipal Police, State Police, Sheriff, Highway Patrol)	Michigan	University of Michigan Division of Public Safety and Security
60	Law Enforcement (Municipal Police, State Police, Sheriff, Highway Patrol)	Michigan	Utica Police Department
61	Law Enforcement (Municipal Police, State Police, Sheriff, Highway Patrol)	Michigan	Van Buren Township Department of Public Safety
62	Law Enforcement (Municipal Police, State Police, Sheriff, Highway Patrol)	Michigan	Warren Police Department
63	Law Enforcement (Municipal Police, State Police, Sheriff, Highway Patrol)	Michigan	Washtenaw County Sheriff's Office
64	Law Enforcement (Municipal Police, State Police, Sheriff, Highway Patrol)	Michigan	West Bloomfield Police Department
65	Law Enforcement (Municipal Police, State Police, Sheriff, Highway Patrol)	Michigan	Westland Police Department
66	Law Enforcement (Municipal Police, State Police, Sheriff, Highway Patrol)	Michigan	Wexford County Central Dispatch
67	Law Enforcement (Municipal Police, State Police, Sheriff, Highway Patrol)	Michigan	White Lake Township Police Department
68	Law Enforcement (Municipal Police, State Police, Sheriff, Highway Patrol)	Michigan	Woodhaven Police Department
69	Other Non-Specified	Michigan	Oak Park Public Safety
70	Public Administration and Support Services	Michigan	Crawford County
71	Public Safety Communications	Michigan	Alpena County Central Dispatch
72	Public Safety Communications	Michigan	Arenac County Central Dispatch
73	Public Safety Communications	Michigan	Barry County Central Dispatch
74	Public Safety Communications	Michigan	Bay County 911 Central Dispatch
75	Public Safety Communications	Michigan	Benzie County Central Dispatch
76	Public Safety Communications	Michigan	Berrien County Public Safety Communication Center
77	Public Safety Communications	Michigan	Calhoun County Consolidated Dispatch Authority
78	Public Safety Communications	Michigan	Cass County Sheriff's Office (911)
79	Public Safety Communications	Michigan	CCE Central Dispatch
80	Public Safety Communications	Michigan	Chippewa County Central Dispatch
81	Public Safety Communications	Michigan	City of Romulus Department of Public Safety
82	Public Safety Communications	Michigan	Eaton County Central Dispatch
83	Public Safety Communications	Michigan	Farmington Hills Police Department
84	Public Safety Communications	Michigan	Flat Rock Police Department
85	Public Safety Communications	Michigan	Genesee County 9-1-1
86	Public Safety Communications	Michigan	Grand Rapids Communications
87	Public Safety Communications	Michigan	Grand Traverse Central Dispatch/911
88	Public Safety Communications	Michigan	Griott County Central Dispatch
89	Public Safety Communications	Michigan	Hillsdale County Central Dispatch
90	Public Safety Communications	Michigan	Ingham County 9-1-1
91	Public Safety Communications	Michigan	Ionia County Central Dispatch
92	Public Safety Communications	Michigan	Isabella County Central Dispatch
93	Public Safety Communications	Michigan	Lake County Central Dispatch
94	Public Safety Communications	Michigan	Lapeer County Central Dispatch
95	Public Safety Communications	Michigan	Lenawee County Sheriff's Office Central Dispatch

	N	O	P
49	25833 Elsinore, Redford, MI 48239	N 42° 23' 53.45"	W 83° 17' 49.49"
50	36725 Division Road	42.81 North	-82.75 West
51	10600 WEST JEFFERSON AVENUE		
52	32409 Fort St		
53	121 W ST CLAIR ROMEO MI 48065		
54	221 E Third Royal Oak MI 48067		
55	100 N. Harris Saline, MI. 48176		
56	2872 W. Jefferson		
57	1170 Michigan Road		
58	23515 Goddard, Taylor, MI 48180		
59	1239 Kipke Ann Arbor MI 48109		
60	7550 Auburn Rd		
61	46425 Tyler Road, Van Buren Township, Michigan 48111		
62	29900 S. Civic Center Blvd., Warren, MI 48093	42.512979	-83.02388
63	2201 Hogback Road		
64	4530 Walnut Lake Road West Bloomf	42.559563	-83.372589
65	36701 Ford Rd. Westlad, MI 48185	42.323677	-83.403778
66	820 S. Carmel St.	44.2457895	85.38696956
67	7525 Highland Road, White Lake, MI 48383		
68	21869 West Rd.		
69	13800 Oak Park Blvd Oak Park, MI 48237		
70	200 W. Michigan Ave.		
71	720 W Chisholm, suite 13, Alpena MI 49707	45.068	-83.44
72	126 N. Grove, PO Box 747		
73	2600 Nashville Rd		
74	1228 Washington Ave, Bay City MI 48708		
75	505 S. Michigan Ave Beulah, MI 49617	44.62458243	-86.09329458
76	2100 E. Empire Avenue	42.101	-86.407
77	315 W. Green St. Marshall, MI 49068	42.27046967	-84.96247101
78	130 N Broadway Cassopolis, MI 49031	41 deg 54' 45"	86 deg 0' 44"
79	1694 US-131 Hwy, Petoskey, MI 49770		
80	4657 W. Industrial Park Drive	46.2513504	-84.45967865
81	11165 Olive Street	42-13-52.1N	083-22-13.8W
82	911 Courthouse Dr	42.5821306	84.84869385
83	31655 W. Eleven Mile Road	42.4840921	-83.3602354
84	25500 Gibraltar	42.10 N	83.27 W
85	4481 Corunna Rd.		
86	1 Monroe Center NW	42.963662	-5.668877
87	400 Boardman Ave		
88	1375 County Farm Drive- Ithaca, MI 48847		
89	6973 Hudson Road, Osseo, MI 49266	41-52-11.2 N	084-30-48.8 W
90	710 E. Jolly Rd, Lansing MI 48910		
91	545 Apple Tree Drive, Ionia, MI 48846	42.9966	-85.07358
92	2010 E Preston St		
93	800 Tenth Street, Suite 120, Baldwin, MI 49304		
94	2332 W GENESEE ST Lapeer, Mi		
95	405 N. Winter St. Adrian, MI 49221	41.902599	-84.03569



Q						R		S	T	
49		65		2	14					19
50		11		45						6
51		17		7	10					14
52		7		7						5
53		11		2	0					4
54		83		18	19					21
55		16		5	6					8
56		64		21	14					16
57		200		45	136					108
58		92		1	1					24
59		320								50
60		15		5						7
61		48		2	3					21
62		233		4	0					128
63		299		87	50					120
64		100		7	0					50
65		98		21	0					33
66		9								0
67		36								14
68		28		5	6					14
69		56			4					26
70		94		16	10					3
71		10		1	0					1
72		9		2						50
73		16								
74										
75		9								0
76		33		7	0					0
77		34		2	0					165
78		10		2						
79		19		4						1
80		12		3						1
81		64		9						36
82		30								2
83		137		19	6					67
84		19		0	1					6
85		43		0	0					0
86		51		5	0					151
87		22								
88		9		2						0
89		8		8	0					1
90		65		1						0
91		14		1	0					0
92		13								0
93		10		2						0
94		19		0	0					47
95		18								2

	U	V	W	X	Y	Z	AA
49		Eric		Pahl		Chief	313-387-2585
50	David	A		Teske		Chief of Police	586-727-4000
51 MS	EBORAH	K		PRICE		CHIEF OF POLICE	313 842-0069
52	Stephen	P		Rowe		Chief of Police	734-379-5323
53	GREG			PADUCH		CHIEF	586 752-3587
54 Sgt	Chris	N		Annetta			2482463500
55 Sgt	Jay			Basso		Sergeant	734-429-7911
56 Director	James	R		Nardone		Director of Police and Fire Services	734-676-7095
57	Tim			Conger		Director	810-966-1691
58	Anthony	C		Chicko		Sergeant	734-374-4016 opt 1
59	Jesse	D		Lewit		Lieutenant	734.763.3434
60	David	A		Faber		Chief of Police	586-731-2345
61	Jason	J		Wright		Deputy Director of Police Operations	734-699-8912
62	Fred			Shapiro		MIS Administrator	586.574.4833
63 Mr.	David			Halteman		Washtenaw Metro Dispatch Operations Manager	734-794-6900 ext 49111
64 Sgt.	Dawn	K		Ferguson		Administrative Sergeant	248-975-8986
65	Steve			Bird		Lieutenant	734-467-7915
66	Trent	J		Taylor		Undersheriff	231-779-9211
67	Daniel	T.		Keller		Lieutenant	248-698-4400
68	Duane			Ratliff		Deputy Chief	734-675-4905
69	Ted	C		Kozlowski		Administrative Supervisor	248 691-7527
70	Paul	C		Compo		Administrator/Controller	989-348-3202
71	Mark	F		Gurisko		911 Director	989-354-9821
72 Mr	Chris			Barbb		911 Director	989-846-9077
73	Phyllis			Fuller		Director	269-948-4825
74							
75	Ronald	C		Berns		Director	231-882-4487
76	David			Agens		Director	269-983-3060 x4958
77	Jeff			Troyer		Executive Director	2697819713
78 Mr	Douglas			Westrick		Lieutenant	269-445-2956
79 MR	Greg	L		Clark		Assistant Director	231-347-3911
80 Mr.	Tim	I.		McKee		Director	906-495-7488
81 Sergeant	Rodger			Salwa		Sargeant	734-941-8400
82	April	T		Heinze		Director	517-543-4924
83 Sergeant	Brian	T		Bastianelli		Administrative Sergeant	(248) 871-2602
84	John	L		Leacher		Chief of Police	734-782-0636
85	Dave			Ackley		Deputy Director	810 732-4720
86	Karen			Chadwick		Communications Manager	616 456-3840
87 Mr.	Jason			Torrey		Deputy Director	2319224751
88 Mr	Mark	W		Duflo		Director	989-875-5212
89	Doug			Sanford		Director	517.523.9911
90 Mr	Lance			Langdon		Director	5172448100
91	James	B.		Valentine		Director	(616) 527-5611
92	Robert			Jerman		Deputy Director	9897731000
93 Mr.	David	L		Sanders		911 Director	231-745-6249
94 Mr.	Jeffery	J		Satkowski		System Administrator	8106670217 ext 4
95	David	E		Aungst		Lieutenant/9-1-1 Director	517-264-5378

	AB	AC	AD
49	epahl@redfordpd.org	Commercial data services (cellular)	No
50	richmondchief@comcast.net	Commercial and Private	No
51	dprice-allen@riverougepd.com	Commercial and Private	Yes
52	pdchief@rockwoodmi.org	Commercial data services (cellular)	No
53	romeopd@sbcglobal.net	Private data services (systems owned or operated by units of government)	Yes
54	chrisa@romi.gov	Commercial and Private	Yes
55	ibasso@cityofsaline.org	Commercial and Private	Yes
56	jnardone@trenton-mi.com	Private data services (systems owned or operated by units of government)	No
57	tronger@stclaircounty.org	Commercial and Private	Yes
58	achicko@ci.taylor.mi.us	Commercial data services (cellular)	Yes
59	jlewit@umich.edu	Commercial and Private	Yes
60	dfaber@uticapd.org	Private data services (systems owned or operated by units of government)	No
61	jwright@vanburen-mi.org	Commercial and Private	Yes
62	fshapiro@warrenpd.org	Commercial data services (cellular)	Yes
63	haltemad@ewashtenaw.org	Commercial and Private	No
64	dferguson@wbpolice.org	Commercial data services (cellular)	Yes
65	sbird@wlpd.net	Private data services (systems owned or operated by units of government)	Yes
66	ttaylor@wexfordcounty.org	Commercial and Private	No
67	dkeller@whitelakepolice.com	Commercial data services (cellular)	Yes
68	dratliff@woodhavenmi.org	Commercial and Private	No
69	tkozlowski@ci.oak-park.mi.us	Commercial data services (cellular)	Yes
70	pcompo@crawfordco.org	Commercial data services (cellular)	No
71	guriskom@alpenacounty.org	None	No
72	911@arenacountygov.com	None	No
73	fuller@barry911.org	Commercial data services (cellular)	No
74		Commercial data services (cellular)	No
75	rbarns@benzieco.net	Commercial data services (cellular)	No
76	dagens@berriencounty.org	Commercial data services (cellular)	No
77	jtroyer@calhouncountymi.gov	Commercial data services (cellular)	Yes
78	dougw@cassco.org	Commercial data services (cellular)	Yes
79	gclark@cce911.com	Commercial and Private	No
80	tmckee@chippewacountymi.gov	Commercial data services (cellular)	No
81	rsalwa@ci.romulus.mi.us	Commercial data services (cellular)	No
82	ahainze@eatoncounty.org	Commercial data services (cellular)	No
83	bbastianelli@fhgov.com	Commercial and Private	No
84	chief@flatrockmi.org	Private data services (systems owned or operated by units of government)	Yes
85	dca@geneseeconomy911.org	Commercial and Private	No
86	kchadwick@grcity.us	Commercial data services (cellular)	No
87	jtorrey@grandtraverse.org	Commercial and Private	Yes
88	mdulfo@gratiotmi.com	Private data services (systems owned or operated by units of government)	No
89	d.sanford@co.hillsdale.mi.us	Commercial and Private	Yes
90	llangdon@ingham.org	Private data services (systems owned or operated by units of government)	No
91	jvalentine@ioniacounty.org	Commercial data services (cellular)	No
92	ijerman@isabellacounty.org	Commercial data services (cellular)	No
93	dsanders@co.lake.mi.us	Commercial data services (cellular)	No
94	jsatkowski@lapeercounty.org	Commercial and Private	No
95	david.aungst@lenawee.mi.us	Commercial data services (cellular)	No

	AE	AF	AG	AH
49				
50				Local RFP/Bid
51				
52				Local RFP/Bid
53				
54	Master contract - GSA/Federal			
55				
56				
57				
58				
59				Local RFP/Bid
60				
61				
62				
63				
64			Master contract - Other entity	
65				
66				
67				
68				
69			Master contract - Other entity	
70				
71				
72				
73				
74				
75				
76				
77				
78				
79				
80				
81				
82				
83				
84				
85				
86				
87	Master contract - GSA/Federal			
88				
89		Master contract - State		Local RFP/Bid
90				
91				
92				
93				
94				
95				

	AI	AJ	AK	AL	AM
49					
50					
51					
52					
53		Not governed by a formal procurement process			
54					
55					
56					
57					
58		Not governed by a formal procurement process	Carrier selected by other agency/organization		
59					
60					
61			Carrier selected by other agency/organization		
62			Carrier selected by other agency/organization		
63					
64					
65					Unknown
66					
67					
68					
69					
70					
71					
72					
73					
74					
75					
76					
77					Unknown
78		Not governed by a formal procurement process			
79					
80					
81					
82					
83					
84	Based on price quotes		Carrier selected by other agency/organization		
85					
86					
87					
88					
89				Other	
90					
91					
92					
93					
94					
95					

	AN
49	
50	
51	Infrequent, short term outages/issue with minor impact on network uptime
52	
53	System is generally reliable with little or no impact on network uptime
54	System is generally reliable with little or no impact on network uptime
55	
56	
57	
58	System is generally reliable with little or no impact on network uptime
59	Infrequent, short term outages/issue with minor impact on network uptime
60	
61	Infrequent, short term outages/issue with minor impact on network uptime
62	Occasional outages/issues with moderate impact on network uptime
63	
64	System is generally reliable with little or no impact on network uptime
65	Infrequent, short term outages/issue with minor impact on network uptime
66	
67	
68	
69	System is generally reliable with little or no impact on network uptime
70	
71	
72	
73	
74	
75	
76	
77	Infrequent, short term outages/issue with minor impact on network uptime
78	Occasional outages/issues with moderate impact on network uptime
79	
80	
81	
82	
83	
84	Unknown
85	
86	
87	System is generally reliable with little or no impact on network uptime
88	
89	Occasional outages/issues with moderate impact on network uptime
90	
91	
92	
93	
94	
95	

	AO	AP
49		
50		
51	Coverage through most of the area with few dead spots	Service provider help desk
52		
53	Coverage through most of the area with few dead spots	Service provider help desk
54	Coverage through most of the area with few dead spots	Service provider help desk
55		
56		
57		
58	Full coverage throughout the area	Internal support person/team
59	Numerous dead spots throughout our operational area	Internal support person/team
60		
61	Coverage through most of the area with few dead spots	Internal support person/team
62	Coverage through most of the area with few dead spots	Internal support person/team
63		
64	Coverage through most of the area with few dead spots	Internal support person/team
65	Coverage through most of the area with few dead spots	Internal support person/team
66		
67		
68		
69	Coverage through most of the area with few dead spots	Internal support person/team
70		
71		
72		
73		
74		
75		
76		
77	Coverage through most of the area with few dead spots	Unknown
78	Coverage through most of the area with few dead spots	Internal support person/team
79		
80		
81		
82		
83		
84	Coverage through most of the area with few dead spots	Internal support person/team
85		
86		
87	Coverage through most of the area with few dead spots	Internal support person/team
88		
89	Numerous dead spots throughout our operational area	Service provider help desk
90		
91		
92		
93		
94		
95		

	AQ	AR	AS	AT
49				
50				
51		Vehicular modem		Smart phone
52				
53		Vehicular modem	Air card or computer/tables with integrated wireless modem	
54		Vehicular modem	Air card or computer/tables with integrated wireless modem	Smart phone
55				
56				
57				
58		Vehicular modem		
59			Air card or computer/tables with integrated wireless modem	
60				
61				
62	USB/Sidecar Modem	Vehicular modem	Air card or computer/tables with integrated wireless modem	Smart phone
63		Vehicular modem	Air card or computer/tables with integrated wireless modem	Smart phone
64	USB/Sidecar Modem	Vehicular modem	Air card or computer/tables with integrated wireless modem	
65		Vehicular modem	Air card or computer/tables with integrated wireless modem	Smart phone
66				
67				
68				
69	USB/Sidecar Modem	Vehicular modem	Air card or computer/tables with integrated wireless modem	
70				
71				
72				
73				
74				
75				
76				
77	USB/Sidecar Modem	Vehicular modem		
78	USB/Sidecar Modem	Vehicular modem		Smart phone
79				
80				
81				
82				
83				
84		Vehicular modem	Air card or computer/tables with integrated wireless modem	Smart phone
85				
86				
87				Smart phone
88				
89			Air card or computer/tables with integrated wireless modem	
90				
91				
92				
93				
94				
95				



	AU	AV	AW	AX	AY
49					
50				4G data (LTE)	
51					
52					
53		3G data		4G data (LTE)	
54					
55					
56					
57					
58		3G data			
59	Cell phone (voice only, no data)	3G data	4G data (WiMAX, HSPA+)	4G data (LTE)	
60					
61		3G data	4G data (WiMAX, HSPA+)	4G data (LTE)	
62	Cell phone (voice only, no data)	3G data			
63					
64		3G data	4G data (WiMAX, HSPA+)	4G data (LTE)	
65			4G data (WiMAX, HSPA+)		
66					
67					
68					
69		3G data	4G data (WiMAX, HSPA+)	4G data (LTE)	
70					
71					
72					
73					
74					
75					
76					
77				4G data (LTE)	
78				4G data (LTE)	
79					
80					
81					
82					
83					
84		3G data		4G data (LTE)	
85					
86					
87	Cell phone (voice only, no data)			4G data (LTE)	
88					
89		3G data			
90					
91					
92					
93					
94					
95					

	AZ	BA
49		
50		
51	4	4
52		
53	2	0
54	23	2
55		
56		
57		
58	24	0
59	24	4
60		
61	18	0
62	75	12
63		
64	25	0
65	59	26
66		
67		
68		
69	0	
70		
71		
72		
73		
74		
75		
76		
77	0	0
78	10	0
79		
80		
81		
82		
83		
84	10	4
85		
86		
87	2	2
88		
89	30	0
90		
91		
92		
93		
94		
95		

	BB	BC	BD	BE
49				
50	10	0		
51				0 Usage capped, but pooled with other units
52				
53	2	50	30	Unknown
54	21	1	1	Usage capped, no pooling
55				
56				
57				
58	24		36	Unknown
59	20	300	45	Usage capped, but pooled with other units
60				
61	18	550	42	No cap - unlimited data
62	63	500	30	No cap - unlimited data
63				
64	23	2200	91	No cap - unlimited data
65	33		400	No cap - unlimited data
66				
67				
68				
69			91	No cap - unlimited data
70				
71				
72				
73				
74				
75				
76				
77	0	0	30	No cap - unlimited data
78	10	1500	35	No cap - unlimited data
79				
80				
81				
82				
83				
84	6	20		Unknown
85				
86				
87		200	120	Usage capped, but pooled with other units
88				
89	30	2500	20	No cap - unlimited data
90				
91				
92				
93				
94				
95				

	BF	BG	BH
49			
50			
51	Full cost paid by this agency	Full cost paid by this agency	3-5 years
52			
53	Full cost paid by this agency	Full cost paid by this agency	No replacement schedule, replaced when outdated or inoperative
54	Full cost paid by this agency	Full cost paid by this agency	Unknown
55			
56			
57			
58	Full cost paid by this agency	Full cost paid by this agency	No replacement schedule, replaced when outdated or inoperative
59	Full cost paid by this agency	Full cost paid by this agency	3-5 years
60			
61	Full cost paid by this agency	Full cost paid by this agency	No replacement schedule, replaced when outdated or inoperative
62	Full cost paid by this agency	Full cost paid by this agency	>5 years
63			
64	Full cost paid by this agency	Full cost paid by this agency	No replacement schedule, replaced when outdated or inoperative
65	Full cost paid by this agency	Full cost paid by this agency	No replacement schedule, replaced when outdated or inoperative
66			
67			
68			
69	Full cost paid by this agency	Full cost paid by this agency	No replacement schedule, replaced when outdated or inoperative
70			
71			
72			
73			
74			
75			
76			
77	Full cost paid by other agency or entity	Full cost paid by other agency or entity	Unknown
78	Full cost paid by this agency	Full cost paid by this agency	No replacement schedule, replaced when outdated or inoperative
79			
80			
81			
82			
83			
84		Full cost paid by this agency	Every 2 years
85			
86			
87	Full cost paid by this agency	Full cost paid by this agency	Every 2 years
88			
89	Partial cost paid by this agency	Full cost paid by this agency	No replacement schedule, replaced when outdated or inoperative
90			
91			
92			
93			
94			
95			

	BI	BJ
49		No
50		No
51	none	No
52		No
53	vehicle adapter	No
54	vehicle power adapter	No
55		
56		No
57		
58	vehicle power adapter	No
59	vehicle mount	No
60		No
61	none	No
62	All of the above	No
63		No
64	Printers	No
65		No
66		No
67		
68		No
69	Printers	No
70		No
71		No
72		No
73		No
74		No
75		No
76		No
77	Unknown	No
78	none	No
79		No
80		No
81		No
82		No
83		No
84	bluetooth	No
85		No
86		No
87	dc adapter	No
88		No
89		No
90		No
91		No
92		No
93		No
94		No
95		No

	A	B	C	D	E	F	G	H	I	J
96	3884789059	59268897	04/09/2015	04/09/2015	198,108,193.58					County
97	3897847100	59268897	04/15/2015	04/15/2015	24,213,58.76					County
98	3716863456	59268897	01/26/2015	01/26/2015	96,36,48,178					Other
99	3637462491	59268897	12/09/2014	12/09/2014	71,89,141.2					County
100	3863303304	59268897	03/30/2015	03/30/2015	136,181,195,221					State
101	3686995873	59268897	01/12/2015	01/12/2015	24,247,161.134					County
102	3753595950	59268897	02/11/2015	02/11/2015	24,247,18.42					County
103	3634189760	59268897	12/08/2014	12/08/2014	50,201,176.19					County
104	3659058096	59268897	12/19/2014	12/23/2014	69,36,51,66					County
105	3772053439	59268897	02/18/2015	02/18/2015	207,74,54.2					Other
106	3728010886	59268897	01/30/2015	01/30/2015	199,176,235.34					County
107	3692259001	59268897	01/14/2015	01/14/2015	71,10,40,122					County
108	3642675688	59268897	12/11/2014	12/11/2014	24,231,244,254					County
109	3703336668	59268897	01/20/2015	01/20/2015	71,83,12,26					County
110	3625106951	59268897	12/03/2014	12/03/2014	64,90,209,215					County
111	3725163623	59268897	01/29/2015	01/29/2015	198,0,107,185					Local or City TBD
112	3725099962	59268897	01/29/2015	01/29/2015	75,147,229,41					County
113	3652269987	59268897	12/16/2014	12/16/2014	64,90,209,194					County

	K	L	M
96	Public Safety Communications	Michigan	Manistee County Central Dispatch 911
97	Public Safety Communications	Michigan	Marquette County Central Dispatch
98	Public Safety Communications	Michigan	Mason-Oceana 9-1-1
99	Public Safety Communications	Michigan	Meceola Consolidated Central Dispatch Authority
100	Public Safety Communications	Michigan	Michigan State Police Negaunee Regional Communications Center
101	Public Safety Communications	Michigan	MIDLAND COUNTY CENTRAL DISPATCH AUTHORITY
102	Public Safety Communications	Michigan	Missaukee County Sheriff's Office
103	Public Safety Communications	Michigan	Monroe County Central Dispatch
104	Public Safety Communications	Michigan	Montcalm County Central Dispatch
105	Public Safety Communications	Michigan	Muskegon Central Dispatch 9-1-1
106	Public Safety Communications	Michigan	NEWAYGO COUNTY 911 CENTRAL DISPATCH
107	Public Safety Communications	Michigan	Ogemaw County Central dispatch
108	Public Safety Communications	Michigan	Ottawa County Central Dispatch Authority
109	Public Safety Communications	Michigan	Roscommon Central Dispatch
110	Public Safety Communications	Michigan	Sanilac County Central Dispatch
111	Public Safety Communications	Michigan	South East Regional Emergency Services Authority
112	Public Safety Communications	Michigan	St. Joseph County 911
113	Public Safety Communications	Michigan	Tuscola County Central Dispatch

	N	O	P
96	1527 E Parkdale Ave	44.27109444	-86.27170556 86W 16' 18.14
97	180 US 41 East		-87.551793
98	9160 N Oceana Dr	46.529275 43.811269	-86.38403
99	20701 Northland Dr Paris, MI 49338		
100	180 US41 East Negaunee	46.529748	-87.551219
101	2727 RODD ST, MIDLAND, MI 48640	43.623961	-84.227727
102	Po Box 800 110 S. Pine Street		
103	987 S. Raisinville Rd.	41deg55'33.59"	83deg27'52.07"
104	657 N. State Street, Stanton, MI 48888		
105	770 Terrace St	43.238	-86.247
106	1018 E NEWELL BOX 885	43-32-52.8 N	085-46-30.2 W
107	205 S Eighth St	44N16'29.52	84W14'42.67
108	12101 Stanton Street	42.936994	-86.083435
109	500 Lake Street		
110	65 N Elk Street Sandusky, MI 48471		
111	18961 Common Rd, Roseville, MI	42.5175539	-82.925882
112	620 E. Main St. P.O. Box 66, Centreville MI 49032		
113	1303 Cleaver Rd Caro, MI 48723		



	Q	R	S	T
96				0
97	12	0	0	0
98	14	0	0	0
99	13	5		1
100	17	1	0	0
101	21	0	0	1
102	20			40
103	5	2	0	0
104	22	0	0	1
105	18			1
106	32	3		0
107	10	2		36
108	9	1		0
109	36	2	0	180
110	12			0
111	7	3		0
112	24	2	0	0
113	13	1	0	0
114	13	1	0	1

	U	V	W	X	Y	Z	AA
96		James	A	Espvik			231-723-2843
97 Mr		Gary	A	Johnson		911 Director	
98		Ray	S	Hasil		Director	2318697911
99		Laurie	B	Smalla		Director	231-796-5765
100 Mr.		Brian	K	McEachern		Director	(906) 475-1121
101		LISA	M	HALL		DIRECTOR	989-839-6464
102 Mr		Edward	L.	Nettle		911 Coordinator	231-839-4338 x 8
103 Mr.		Alan	D	Frank		Director	734-457-6701
104		Timothy	A.	Scott		Director	989-831-3510
105 Mrs		Shawn	M	Grabinski		Executive Director	231-722-3524 ext 222
106 MS		CYNDIE		MILLER		DISPATCH DIRECTOR	231-689-7394
107 Mrs.		Amy	L	Beach		911 Director	989-345-2911
108 Mr.		Mark	A.	Jonge kriig		Data / Radio Manager	616-994-7812
109		Vance	J	Stringham		Director	9892757911
110 Mrs.		Dawn	M	Cubitt		9-1-1 Coordinator/System Technician	(810)648-8336
111		Cherie	L.	Bartram		Executive Director	586-773-7513
112 Mr		Dennis	M	Brandenburg		Director	(269) 467-4195
113 Mrs.		Sandra		Nielsen		Director	989-673-8738 ext 7

	AB	AC	AD
96	jespvik@manisteecountymi.gov	Commercial and Private	No
97		Commercial data services (cellular)	No
98	rhasil@mason-oceana911.org	Commercial and Private	No
99	ismalla@mcd911.org	Commercial data services (cellular)	No
100	McEachernB@michigan.gov	Commercial and Private	No
101	LHALL@MIDLAND911.ORG	Commercial data services (cellular)	No
102	e.nettle@missaukeecounty.net	Commercial and Private	No
103	alan_frank@monroemi.org	Commercial data services (cellular)	Yes
104	tscott@co.montcalm.mi.us	Commercial data services (cellular)	Yes
105	shawn.grabinski@mcd911.net	Commercial and Private	No
106	cyndiem@co.newaygo.mi.us	Commercial data services (cellular)	Yes
107	beacha@ogemawcountymi.gov	None	No
108	mjongekrijg	Commercial data services (cellular)	No
109	stringhamv@roscommoncounty.net	Commercial and Private	No
110	dcubitt@sanilacounty.net	Commercial data services (cellular)	No
111	cbartram@seresa.org	None	No
112	brandenburgd@stjosephcountymi.org	Commercial data services (cellular)	No
113	tccd911@tuscolacounty.org	None	No

	AE	AF	AG	AH
96				
97				
98				
99				
100				
101				
102				
103		Master contract - State	Master contract - Other entity	
104				
105				
106				
107				
108				
109				
110				
111				
112				
113				

	AI	AJ	AK	AL	AM
96					
97					
98					
99					
100					
101					
102					Unknown
103					
104					Unknown
105					
106			Carrier selected by other agency/organization		
107					
108					
109					
110					
111					
112					
113					

	AN
96	
97	
98	
99	
100	
101	
102	Infrequent, short term outages/issue with minor impact on network uptime
103	System is generally reliable with little or no impact on network uptime
104	System is generally reliable with little or no impact on network uptime
105	
106	System is generally reliable with little or no impact on network uptime
107	
108	
109	
110	
111	
112	
113	

	AO	AP
96		
97		
98		
99		
100		
101		
102	Numerous dead spots throughout our operational area	Unknown
103	Full coverage throughout the area	Internal support person/team
104	Full coverage throughout the area	Service provider help desk
105		
106	Coverage through most of the area with few dead spots	Unknown
107		
108		
109		
110		
111		
112		
113		

	AQ	AR	AS	AT
96				
97				
98				
99				
100				
101				
102		Vehicular modem		
103			Air card or computer/tables with integrated wireless modem	
104				Smart phone
105				
106	USB/Sidecar Modem		Air card or computer/tables with integrated wireless modem	Smart phone
107				
108				
109				
110				
111				
112				
113				



	AU	AV	AW	AX	AY
96					
97					
98					
99					
100					
101					
102	3G data				
103				4G data (LTE)	
104				4G data (LTE)	
105					
106	3G data			4G data (LTE)	
107					
108					
109					
110					
111					
112					
113					

	AZ	BA
96		
97		
98		
99		
100		
101		
102		
103	78	0
104	0	0
105		
106	6	0
107		
108		
109		
110		
111		
112		
113		

	BB	BC	BD	BE
96				
97				
98				
99				
100				
101				
102				
103	78	0	40	No cap - unlimited data
104	0	0	0	Unknown
105				
106	6	0	38	No cap - unlimited data
107				
108				
109				
110				
111				
112				
113				

	BF	BG	BH
96			
97			
98			
99			
100			
101			
102			
103	Included with wireless service plan	Partial cost paid by this agency	No replacement schedule, replaced when outdated or inoperative
104	Full cost paid by other agency or entity	Full cost paid by this agency	No replacement schedule, replaced when outdated or inoperative
105			
106	Full cost paid by other agency or entity	Full cost paid by other agency or entity	No replacement schedule, replaced when outdated or inoperative
107			
108			
109			
110			
111			
112			
113			

	BI	BJ
96		No
97		No
98		No
99		No
100		No
101		No
102		No
103	power adapter	No
104	Holster and vehicle/office charger	No
105		No
106	none	No
107		No
108		No
109		No
110		No
111		No
112		No
113		No

	CO	CP
49		Yes
50		No
51		Yes
52		Yes
53		No
54		No
55		
56		No
57		
58		No
59		No
60		No
61		Yes
62		No
63		No
64		Yes
65		No
66		No
67		
68		Yes
69		No
70		Yes
71		No
72		No
73		No
74		No
75		No
76		No
77		Yes
78		No
79		No
80		No
81		No
82		No
83		No
84		No
85		No
86		No
87		No
88		No
89		No
90		No
91		No
92		No
93		No
94		Yes
95		No

	CQ	CR	CS	CT
49				
50				
51				
52		Master contract - State		Local RFP/Bid
53				
54				
55				
56				
57				
58				
59				
60				
61				
62				
63				
64		Master contract - State		
65				
66				
67				
68				
69				
70				
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72				
73				
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93				
94				
95				

	CU	CV	CW	CX	CY
49		Not governed by a formal procurement process			
50					
51					
52					
53					
54					
55					
56					
57					
58					
59					
60					
61	Based on price quotes				
62					
63					
64					
65					
66					
67					
68					Unknown
69					
70					Unknown
71					
72					
73					
74					
75					
76					
77					Unknown
78					
79					
80					
81					
82					
83					
84					
85					
86					
87					
88					
89					
90					
91					
92					
93					
94	Based on price quotes				
95					



	CZ
49	System is generally reliable with little or no impact on network uptime
50	
51	System is generally reliable with little or no impact on network uptime
52	Infrequent, short term outages/issue with minor impact on network uptime
53	
54	
55	
56	
57	
58	
59	
60	
61	Infrequent, short term outages/issue with minor impact on network uptime
62	
63	
64	System is generally reliable with little or no impact on network uptime
65	
66	
67	
68	Infrequent, short term outages/issue with minor impact on network uptime
69	
70	Unknown
71	
72	
73	
74	
75	
76	
77	Infrequent, short term outages/issue with minor impact on network uptime
78	
79	
80	
81	
82	
83	
84	
85	
86	
87	
88	
89	
90	
91	
92	
93	
94	System is generally reliable with little or no impact on network uptime
95	

	DA	DB
49	Full coverage throughout the area	Service provider help desk
50		
51	Full coverage throughout the area	Internal support person/team
52	Coverage through most of the area with few dead spots	Service provider account manager
53		
54		
55		
56		
57		
58		
59		
60		
61	Numerous dead spots throughout our operational area	Internal support person/team
62		
63		
64	Numerous dead spots throughout our operational area	Internal support person/team
65		
66		
67		
68	Full coverage throughout the area	Service provider help desk
69		
70	Do not know	Unknown
71		
72		
73		
74		
75		
76		
77	Coverage through most of the area with few dead spots	Service provider help desk
78		
79		
80		
81		
82		
83		
84		
85		
86		
87		
88		
89		
90		
91		
92		
93		
94	Coverage through most of the area with few dead spots	Internal support person/team
95		

	DC	DD	DE	DF
49				Smart phone
50				
51		Vehicular modem		
52		Vehicular modem	Air card or computer/tables with integrated wireless modem	Smart phone
53				
54				
55				
56				
57				
58				
59				
60				
61			Air card or computer/tables with integrated wireless modem	
62				
63				
64				
65				
66				
67				
68		Vehicular modem		Smart phone
69				
70			Air card or computer/tables with integrated wireless modem	
71				
72				
73				
74				
75				
76				
77	USB/Sidecar Modem	Vehicular modem		Smart phone
78				
79				
80				
81				
82				
83				
84				
85				
86				
87				
88				
89				
90				
91				
92				
93				
94			Air card or computer/tables with integrated wireless modem	
95				

	DG	DH	DI	DJ	DK
49				4G data (LTE)	
50					
51	Cell phone (voice only, no data)		4G data (WiMAX, HSPA+)		
52	Cell phone (voice only, no data)	3G data		4G data (LTE)	
53					
54					
55					
56					
57					
58					
59					
60					
61			4G data (WiMAX, HSPA+)		
62					
63					
64	Cell phone (voice only, no data)			4G data (LTE)	
65					
66					
67					
68			4G data (WiMAX, HSPA+)		
69					
70		3G data			
71					
72					
73					
74					
75					
76					
77		3G data	4G data (WiMAX, HSPA+)	4G data (LTE)	
78					
79					
80					
81					
82					
83					
84					
85					
86					
87					
88					
89					
90					
91					
92					
93					
94				4G data (LTE)	
95					

	DL	DM
49	20	15
50		
51		
52	6	3
53		
54		
55		
56		
57		
58		
59		
60		
61	1	0
62		
63		
64	20	0
65		
66		
67		
68	8	5
69		
70	3	3
71		
72		
73		
74		
75		
76		
77	0	0
78		
79		
80		
81		
82		
83		
84		
85		
86		
87		
88		
89		
90		
91		
92		
93		
94	40	1
95		

	DN	DO	DP	DQ
49	0	100	100 No cap - unlimited data	
50				
51				Unknown
52	1	1000	37 No cap - unlimited data	
53				
54				
55				
56				
57				
58				
59				
60				
61	0	100	30 No cap - unlimited data	
62				
63				
64	0	0	0 Usage capped, but pooled with other units	
65				
66				
67				
68	8	600	35 Usage capped, but pooled with other units	
69				
70	0		Usage capped, but pooled with other units	
71				
72				
73				
74				
75				
76				
77	0	0	30 No cap - unlimited data	
78				
79				
80				
81				
82				
83				
84				
85				
86				
87				
88				
89				
90				
91				
92				
93				
94	35	0	39 No cap - unlimited data	
95				

	DR	DS	DT
49	Full cost paid by this agency	Full cost paid by this agency	3-5 years
50			
51	Full cost paid by this agency	Full cost paid by this agency	Unknown
52	Full cost paid by this agency	Full cost paid by this agency	No replacement schedule, replaced when outdated or inoperative
53			
54			
55			
56			
57			
58			
59			
60			
61	Included with wireless service plan	Full cost paid by this agency	No replacement schedule, replaced when outdated or inoperative
62			
63			
64	Full cost paid by other agency or entity	Full cost paid by this agency	No replacement schedule, replaced when outdated or inoperative
65			
66			
67			
68	Full cost paid by this agency	Full cost paid by this agency	No replacement schedule, replaced when outdated or inoperative
69			
70	Included with wireless service plan	Full cost paid by this agency	3-5 years
71			
72			
73			
74			
75			
76			
77	Full cost paid by other agency or entity	Full cost paid by other agency or entity	Unknown
78			
79			
80			
81			
82			
83			
84			
85			
86			
87			
88			
89			
90			
91			
92			
93			
94	Included with wireless service plan	Full cost paid by this agency	Every 2 years
95			

	DU	DV
49	n/a	No
50		No
51	vehicle power adapter	No
52	vehicle power adapter	No
53		No
54		No
55		
56		No
57		
58		No
59		No
60		No
61	Vehicle power adapter	No
62		No
63		No
64	None	No
65		No
66		No
67		
68	vehicle power adapter	No
69		No
70	unknown	No
71		No
72		No
73		No
74		No
75		No
76		No
77		No
78		
79		No
80		No
81		No
82		No
83		No
84		No
85		No
86		No
87		No
88		No
89		No
90		No
91		No
92		No
93		No
94		No
95		No



	CO	CP
96		No
97		No
98		Yes
99		No
100		No
101		No
102		No
103		No
104		Yes
105		No
106		No
107		No
108		No
109		No
110		No
111		No
112		No
113		No

	CU	CV	CW	CX	CY
96					
97					
98			Carrier selected by other agency/organization		
99					
100					
101					
102					
103					
104	Based on price quotes				
105					
106					
107					
108					
109					
110					
111					
112					
113					

	CZ
96	
97	
98	Infrequent, short term outages/issue with minor impact on network uptime
99	
100	
101	
102	
103	
104	System is generally reliable with little or no impact on network uptime
105	
106	
107	
108	
109	
110	
111	
112	
113	

	DA	DB
96		
97		
98	Numerous dead spots throughout our operational area	Service provider account manager
99		
100		
101		
102		
103		
104	Full coverage throughout the area	Service provider help desk
105		
106		
107		
108		
109		
110		
111		
112		
113		

	DC	DD	DE	DF
96				
97				
98	USB/Sidecar Modem			Smart phone
99				
100				
101				
102				
103				
104				Smart phone
105				
106				
107				
108				
109				
110				
111				
112				
113				

	DG	DH	DI	DJ	DK
96					
97					
98		3G data	4G data (WiMAX, HSPA+)		
99					
100					
101					
102					
103					
104				4G data (LTE)	
105					
106					
107					
108					
109					
110					
111					
112					
113					

	DL	DM
96		
97		
98	3	1
99		
100		
101		
102		
103		
104	2	2
105		
106		
107		
108		
109		
110		
111		
112		
113		

	DN	DO	DP	DQ
96				
97				
98	2	0	40	Unknown
99				
100				
101				
102				
103				
104	0	150	117	No cap - unlimited data
105				
106				
107				
108				
109				
110				
111				
112				
113				



	DR	DS	DT
96			
97			
98	Full cost paid by other agency or entity	Full cost paid by other agency or entity	Unknown
99			
100			
101			
102			
103			
104	Full cost paid by this agency	Full cost paid by this agency	No replacement schedule, replaced when outdated or inoperative
105			
106			
107			
108			
109			
110			
111			
112			
113			

	DU	DV
96		No
97		No
98	unknown	No
99		No
100		No
101		No
102		No
103		No
104		No
105		No
106		No
107		No
108		No
109		No
110		No
111		No
112		No
113		No

	EA	EB	EC	ED	EE
49					
50					
51					
52					
53					
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57					
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61					
62					
63					
64					
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73					
74					
75					
76					
77					
78		Not governed by a formal procurement process			
79					
80					
81					
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93					
94					
95					

	EF
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64	
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73	
74	
75	
76	
77	
78	System is generally reliable with little or no impact on network uptime
79	
80	
81	
82	
83	
84	
85	
86	
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88	
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90	
91	
92	
93	
94	
95	

EG		EH
49		
50		
51		
52		
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64		
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66		
67		
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72		
73		
74		
75		
76		
77		
78	Coverage through most of the area with few dead spots	Internal support person/team
79		
80		
81		
82		
83		
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85		
86		
87		
88		
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90		
91		
92		
93		
94		
95		

	EI	EJ	EK	EL
49				
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51				
52				
53				
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56				
57				
58				
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62				
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67				
68				
69				
70				
71				
72				
73				
74				
75				
76				
77				
78	USB/Sidecar Modem	Vehicular modem		Smart phone
79				
80				
81				
82				
83				
84				
85				
86				
87				
88				
89				
90				
91				
92				
93				
94				
95				

	FA	FB
49		No
50		No
51		No
52		No
53		No
54		No
55		
56		No
57		
58		No
59		No
60		No
61		No
62		No
63		No
64		No
65		No
66		No
67		
68		No
69		No
70		No
71		No
72		No
73		No
74		No
75		No
76		No
77		No
78		No
79		No
80		No
81		No
82		No
83		No
84		No
85		No
86		No
87		No
88		No
89		No
90		No
91		No
92		No
93		No
94		No
95		No

	FA	FB
96	No	No
97	No	No
98	No	No
99	No	No
100	No	No
101	No	No
102	No	No
103	No	No
104	No	No
105	No	No
106	No	No
107	No	No
108	No	No
109	No	No
110	No	No
111	No	No
112	No	No
113	No	No



	GG	GH
49		No
50		No
51		No
52		No
53		No
54		No
55		
56		No
57		
58		No
59		No
60		No
61		No
62		No
63		No
64		No
65		No
66		No
67		
68		No
69		No
70		No
71		No
72		No
73		No
74		No
75		No
76		No
77		No
78		No
79		No
80		No
81		No
82		No
83		No
84		No
85		No
86		No
87		No
88		No
89		No
90		No
91		No
92		No
93		No
94		No
95		No

	GG	GH
96		No
97		No
98		No
99		No
100		No
101		No
102		No
103		No
104		No
105		No
106		No
107		No
108		No
109		No
110		No
111		No
112		No
113		No

	HM	HN
49		Yes
50		Yes
51		No
52		Yes
53		No
54		Yes
55		
56		Yes
57		
58		No
59		Yes
60		Yes
61		Yes
62		No
63		Yes
64		Yes
65		Yes
66		Yes
67		
68		Yes
69		Yes
70		Yes
71		Yes
72		Yes
73		Yes
74		Yes
75		Yes
76		Yes
77		Yes
78		Yes
79		Yes
80		Yes
81		Yes
82		Yes
83		Yes
84		Yes
85		Yes
86		Yes
87		No
88		Yes
89		No
90		Yes
91		Yes
92		Yes
93		Yes
94		No
95		Yes

	HO	HP	HQ	HR
49				
50				Local RFP/Bid
51				
52		Master contract - State		
53				
54	Master contract - GSA/Federal			
55				
56		Master contract - State		
57				
58				
59			Master contract - Other entity	
60				
61	Master contract - GSA/Federal			
62				
63				
64		Master contract - State	Master contract - Other entity	
65				
66				
67				
68				
69				
70				
71				
72				
73				
74				
75				
76				
77		Master contract - State		
78				
79		Master contract - State		
80				Local RFP/Bid
81	Master contract - GSA/Federal			
82				
83	Master contract - GSA/Federal	Master contract - State		
84				
85	Master contract - GSA/Federal			
86	Master contract - GSA/Federal			
87				
88		Master contract - State		
89				
90				
91				Local RFP/Bid
92				
93				
94				
95				

	HS	HT	HU	HV	HW
49			Carrier selected by other agency/organization		
50					
51					
52					
53					
54					
55					
56					
57					
58					
59					
60		Not governed by a formal procurement process			
61					
62					
63					Unknown
64					
65					Unknown
66			Carrier selected by other agency/organization		
67					
68					Unknown
69	Based on price quotes				
70			Carrier selected by other agency/organization		
71					Unknown
72	Based on price quotes				
73				Other	
74	Based on price quotes			Other	
75					Unknown
76			Carrier selected by other agency/organization		
77					
78		Not governed by a formal procurement process			
79					
80					
81					
82					
83					
84	Based on price quotes		Carrier selected by other agency/organization		
85					
86					
87					
88	Based on price quotes				
89					
90			Carrier selected by other agency/organization		
91					
92	Based on price quotes				
93				Other	
94					
95					Unknown

		HX
49	System is generally reliable with little or no impact on network uptime	
50	System is generally reliable with little or no impact on network uptime	
51		
52	System is generally reliable with little or no impact on network uptime	
53		
54	System is generally reliable with little or no impact on network uptime	
55		
56	System is generally reliable with little or no impact on network uptime	
57		
58		
59	System is generally reliable with little or no impact on network uptime	
60	System is generally reliable with little or no impact on network uptime	
61	System is generally reliable with little or no impact on network uptime	
62		
63	Infrequent, short term outages/issue with minor impact on network uptime	
64	System is generally reliable with little or no impact on network uptime	
65	Infrequent, short term outages/issue with minor impact on network uptime	
66	Occasional outages/issues with moderate impact on network uptime	
67		
68	System is generally reliable with little or no impact on network uptime	
69	System is generally reliable with little or no impact on network uptime	
70	System is generally reliable with little or no impact on network uptime	
71	Unknown	
72	System is generally reliable with little or no impact on network uptime	
73	System is generally reliable with little or no impact on network uptime	
74	System is generally reliable with little or no impact on network uptime	
75	System is generally reliable with little or no impact on network uptime	
76	System is generally reliable with little or no impact on network uptime	
77	System is generally reliable with little or no impact on network uptime	
78	Occasional outages/issues with moderate impact on network uptime	
79	System is generally reliable with little or no impact on network uptime	
80	Infrequent, short term outages/issue with minor impact on network uptime	
81	Infrequent, short term outages/issue with minor impact on network uptime	
82	System is generally reliable with little or no impact on network uptime	
83	System is generally reliable with little or no impact on network uptime	
84	Unknown	
85	System is generally reliable with little or no impact on network uptime	
86	Occasional outages/issues with moderate impact on network uptime	
87		
88	Other	
89		
90	System is generally reliable with little or no impact on network uptime	
91	System is generally reliable with little or no impact on network uptime	
92	System is generally reliable with little or no impact on network uptime	
93	Infrequent, short term outages/issue with minor impact on network uptime	
94		
95	System is generally reliable with little or no impact on network uptime	

	HY	HZ
49	Coverage through most of the area with few dead spots	Internal support person/team
50	Coverage through most of the area with few dead spots	Internal support person/team
51		
52	Full coverage throughout the area	Service provider account manager
53		
54	Full coverage throughout the area	Internal support person/team
55		
56	Coverage through most of the area with few dead spots	Internal support person/team
57		
58		
59	Coverage through most of the area with few dead spots	Service provider account manager
60	Full coverage throughout the area	Service provider account manager
61	Coverage through most of the area with few dead spots	Internal support person/team
62		
63	Coverage through most of the area with few dead spots	Service provider account manager
64	Coverage through most of the area with few dead spots	Internal support person/team
65	Coverage through most of the area with few dead spots	Internal support person/team
66	Numerous dead spots throughout our operational area	Service provider account manager
67		
68	Full coverage throughout the area	Service provider help desk
69	Coverage through most of the area with few dead spots	Service provider account manager
70	Coverage through most of the area with few dead spots	Service provider help desk
71	Numerous dead spots throughout our operational area	Internal support person/team
72	Numerous dead spots throughout our operational area	Service provider help desk
73	Coverage through most of the area with few dead spots	Internal support person/team
74	Coverage through most of the area with few dead spots	Service provider help desk
75	Coverage through most of the area with few dead spots	Service provider account manager
76	Full coverage throughout the area	Internal support person/team
77	Coverage through most of the area with few dead spots	Internal support person/team
78	Coverage through most of the area with few dead spots	Internal support person/team
79	Coverage through most of the area with few dead spots	Service provider account manager
80	Coverage through most of the area with few dead spots	Service provider help desk
81	Full coverage throughout the area	Internal support person/team
82	Coverage through most of the area with few dead spots	Internal support person/team
83	Coverage through most of the area with few dead spots	Internal support person/team
84	Coverage through most of the area with few dead spots	Internal support person/team
85	Full coverage throughout the area	Internal support person/team
86	Full coverage throughout the area	Internal support person/team
87		
88	Coverage through most of the area with few dead spots	Internal support person/team
89		
90	Coverage through most of the area with few dead spots	Service provider help desk
91	Coverage through most of the area with few dead spots	Internal support person/team
92	Coverage through most of the area with few dead spots	Service provider help desk
93	Coverage through most of the area with few dead spots	Service provider account manager
94		
95	Coverage through most of the area with few dead spots	Internal support person/team

	IA	IB	IC	ID
49		Vehicular modem		
50			Air card or computer/tables with integrated wireless modem	Smart phone
51				
52				Smart phone
53				
54				Smart phone
55				
56		Vehicular modem	Air card or computer/tables with integrated wireless modem	Smart phone
57				
58				
59			Air card or computer/tables with integrated wireless modem	
60				Smart phone
61				Smart phone
62				
63		Vehicular modem		
64			Air card or computer/tables with integrated wireless modem	Smart phone
65		Vehicular modem	Air card or computer/tables with integrated wireless modem	Smart phone
66		Vehicular modem		Smart phone
67				
68		Vehicular modem		Smart phone
69				Smart phone
70				
71			Air card or computer/tables with integrated wireless modem	Smart phone
72				
73		Vehicular modem		
74			Air card or computer/tables with integrated wireless modem	Smart phone
75		Vehicular modem		
76	USB/Sidecar Modem		Air card or computer/tables with integrated wireless modem	
77	USB/Sidecar Modem			Smart phone
78	USB/Sidecar Modem	Vehicular modem	Air card or computer/tables with integrated wireless modem	Smart phone
79				Smart phone
80		Vehicular modem		
81		Vehicular modem		
82				
83			Air card or computer/tables with integrated wireless modem	Smart phone
84			Air card or computer/tables with integrated wireless modem	Smart phone
85		Vehicular modem	Air card or computer/tables with integrated wireless modem	Smart phone
86		Vehicular modem		
87				
88		Vehicular modem	Air card or computer/tables with integrated wireless modem	
89				
90		Vehicular modem	Air card or computer/tables with integrated wireless modem	
91				Smart phone
92	USB/Sidecar Modem	Vehicular modem	Air card or computer/tables with integrated wireless modem	
93	USB/Sidecar Modem	Vehicular modem		Smart phone
94				
95		Vehicular modem		



	IE	IF	IG	IH	II
49				4G data (LTE)	
50		3G data		4G data (LTE)	
51					
52		3G data		4G data (LTE)	Other
53					
54				4G data (LTE)	
55					
56				4G data (LTE)	
57					
58					
59				4G data (LTE)	
60				4G data (LTE)	
61				4G data (LTE)	
62					
63				4G data (LTE)	
64	Cell phone (voice only, no data)	3G data		4G data (LTE)	
65		3G data		4G data (LTE)	
66	Cell phone (voice only, no data)			4G data (LTE)	Other
67					
68			4G data (WiMAX, HSPA+)		
69				4G data (LTE)	
70	Cell phone (voice only, no data)	3G data			
71				4G data (LTE)	
72	Cell phone (voice only, no data)	3G data			
73				4G data (LTE)	
74	Cell phone (voice only, no data)	3G data		4G data (LTE)	
75		3G data		4G data (LTE)	
76				4G data (LTE)	
77			4G data (WiMAX, HSPA+)	4G data (LTE)	
78				4G data (LTE)	
79	Cell phone (voice only, no data)			4G data (LTE)	
80				4G data (LTE)	
81					
82		3G data		4G data (LTE)	
83	Cell phone (voice only, no data)	3G data		4G data (LTE)	
84		3G data		4G data (LTE)	Other
85				4G data (LTE)	
86		3G data		4G data (LTE)	
87					
88		3G data			
89					
90		3G data		4G data (LTE)	
91				4G data (LTE)	
92		3G data		4G data (LTE)	
93		3G data		4G data (LTE)	
94					
95				4G data (LTE)	

	U	IK
49	25	0
50	10	2
51		
52	3	3
53		
54	22	22
55		
56	20	7
57		
58		
59	4	4
60	4	3
61	40	40
62		
63	100	10
64	49	43
65	59	26
66	14	1
67		
68	8	5
69	10	10
70	3	3
71	1	1
72	1	0
73	40	1
74	110	3
75		
76	25	
77	3	3
78		
79	54	6
80	32	30
81	30	0
82	200	89
83	150	150
84	10	4
85	275	275
86	92	0
87		
88	20	0
89		
90	0	0
91	2	2
92	45	0
93	16	4
94		
95	60	0

	IL	IM	IN	IO
49	25	783	39	No cap - unlimited data
50	6	1	1	No cap - unlimited data
51				
52	0	0	38	No cap - unlimited data
53				
54	0	299	50	No cap - unlimited data
55				
56	11			No cap - unlimited data
57				
58				
59	0	300	45	Usage capped, but pooled with other units
60	0	200	190	No cap - unlimited data
61	0	200	68	No cap - unlimited data
62				
63	100	500	60	Unknown
64	0			Usage capped, but pooled with other units
65	33			No cap - unlimited data
66			200	Unknown
67				
68	8	600	35	Usage capped, but pooled with other units
69	0			No cap - unlimited data
70	0			Usage capped, but pooled with other units
71	0	300	25	No cap - unlimited data
72	0	10	10	No cap - unlimited data
73	39	575	39	Usage capped, but pooled with other units
74	73		37.01	No cap - unlimited data
75	17		38.01	No cap - unlimited data
76	25			No cap - unlimited data
77	0	0	33	No cap - unlimited data
78				
79	0		55	No cap - unlimited data
80	30	4000	35	No cap - unlimited data
81	30			Unknown
82	111	3200	40	Usage capped, but pooled with other units
83	0	50	50	Usage capped, but pooled with other units
84	6	20		Unknown
85	275			Usage capped, but pooled with other units
86	92	300	60	Usage capped, but pooled with other units
87				
88	20	443	37.99	No cap - unlimited data
89				
90	0	0	0	Unknown
91	0		110	No cap - unlimited data
92	42	700	37.99	No cap - unlimited data
93	12	34.99	34.99	No cap - unlimited data
94				
95	60	980	29.99	Unknown

	IP	IQ	IR
49	Full cost paid by this agency	Full cost paid by this agency	No replacement schedule, replaced when outdated or inoperative
50	Full cost paid by this agency	Full cost paid by this agency	No replacement schedule, replaced when outdated or inoperative
51			
52	Included with wireless service plan	Full cost paid by this agency	Every 2 years
53			
54	Full cost paid by this agency	Full cost paid by this agency	Annually
55			
56	Full cost paid by this agency	Full cost paid by this agency	No replacement schedule, replaced when outdated or inoperative
57			
58			
59	Included with wireless service plan	Full cost paid by this agency	3-5 years
60	Full cost paid by this agency	Full cost paid by this agency	Annually
61	Included with wireless service plan	Full cost paid by this agency	No replacement schedule, replaced when outdated or inoperative
62			
63	Full cost paid by other agency or entity	Full cost paid by other agency or entity	Unknown
64	Full cost paid by this agency	Full cost paid by this agency	No replacement schedule, replaced when outdated or inoperative
65	Full cost paid by this agency	Full cost paid by this agency	Unknown
66	Full cost paid by this agency	Full cost paid by this agency	No replacement schedule, replaced when outdated or inoperative
67			
68	Full cost paid by this agency	Full cost paid by this agency	No replacement schedule, replaced when outdated or inoperative
69	Included with wireless service plan	Partial cost paid by this agency	No replacement schedule, replaced when outdated or inoperative
70	Included with wireless service plan	Full cost paid by this agency	3-5 years
71	Full cost paid by this agency	Full cost paid by this agency	3-5 years
72	Full cost paid by this agency	Full cost paid by this agency	No replacement schedule, replaced when outdated or inoperative
73	Full cost paid by this agency	Full cost paid by this agency	No replacement schedule, replaced when outdated or inoperative
74	Full cost paid by this agency	Full cost paid by this agency	3-5 years
75	Partial cost paid by this agency	Partial cost paid by this agency	No replacement schedule, replaced when outdated or inoperative
76	Full cost paid by other agency or entity	Full cost paid by other agency or entity	Every 2 years
77	Full cost paid by this agency	Full cost paid by this agency	No replacement schedule, replaced when outdated or inoperative
78			
79	Full cost paid by this agency	Full cost paid by this agency	Annually
80	Full cost paid by other agency or entity	Full cost paid by other agency or entity	No replacement schedule, replaced when outdated or inoperative
81	Full cost paid by this agency	Full cost paid by this agency	3-5 years
82	Full cost paid by this agency	Full cost paid by this agency	3-5 years
83	Full cost paid by this agency	Full cost paid by this agency	Annually
84	Partial cost paid by this agency	Full cost paid by this agency	No replacement schedule, replaced when outdated or inoperative
85	Full cost paid by this agency	Full cost paid by this agency	No replacement schedule, replaced when outdated or inoperative
86	Full cost paid by other agency or entity	Full cost paid by other agency or entity	No replacement schedule, replaced when outdated or inoperative
87			
88	Full cost paid by this agency	Full cost paid by this agency	3-5 years
89			
90	Full cost paid by other agency or entity	Full cost paid by other agency or entity	No replacement schedule, replaced when outdated or inoperative
91	Included with wireless service plan	Full cost paid by this agency	Annually
92	Full cost paid by this agency	Full cost paid by this agency	No replacement schedule, replaced when outdated or inoperative
93	Full cost paid by other agency or entity	Full cost paid by other agency or entity	No replacement schedule, replaced when outdated or inoperative
94			
95	Full cost paid by this agency	Full cost paid by this agency	Unknown

	IS	IT
49	n/a	No
50	vehicle power adapter	No
51		Yes
52	none	No
53		No
54	NA	No
55		
56		No
57		
58		No
59		No
60	holster, vehicle adapter	No
61	Vehicle pwer, head phones	No
62		No
63	Unknown	Yes
64	Holster or Protective Case, Vehicle Power Adapter	No
65		No
66		No
67		
68		No
69		0 No
70		No
71	vehicle power adapter	No
72		No
73		No
74		No
75		No
76	N/A	No
77		
78		No
79	chargers	No
80	Vehicle Modem, trunk mouted antennas	No
81	none	No
82	variety	No
83	Bluetooth, holster, vehicle power adapter	No
84	blue tooth	No
85		No
86	Inmotion Gateway	No
87		No
88	vehicle power adaptor	No
89		No
90	unknown	Yes
91	Bluetooth	No
92	none	No
93		No
94		No
95	Vehicle Power	No

	IU
49	
50	
51	sprint & comcast
52	
53	
54	
55	
56	
57	
58	
59	
60	
61	
62	
63	L3 for wireless video in patrol cars
64	
65	
66	
67	
68	
69	
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71	
72	
73	
74	
75	
76	
77	Agencies we dispatch for are responsible their own devices and internet service. Individual agencies did not provide enough data to fully respond to many of the questions related to the commercial providers they use and their devices
78	
79	
80	
81	
82	
83	
84	
85	
86	
87	
88	
89	
90	Harris
91	
92	
93	
94	
95	

	HM	HN
96		Yes
97		Yes
98		Yes
99		Yes
100		Yes
101		Yes
102		Yes
103		No
104		No
105		Yes
106		Yes
107		No
108		Yes
109		Yes
110		No
111		No
112		Yes
113		No

	HO	HP	HQ	HR
96				Local RFP/Bid
97				
98				
99				
100				
101		Master contract - State		
102				
103				
104				
105				
106				
107				
108	Master contract - GSA/Federal	Master contract - State		
109				
110				
111				
112		Master contract - State		
113				



	HS	HT	HU	HV	HW
96	Based on price quotes				
97	Based on price quotes				
98			Carrier selected by other agency/organization		
99	Based on price quotes	Not governed by a formal procurement process			
100	Based on price quotes	Not governed by a formal procurement process			
101					
102				Other	
103					
104					
105	Based on price quotes			Other	
106			Carrier selected by other agency/organization		
107					
108				Other	
109					Unknown
110					
111					
112					
113					

		HX
96	System is generally reliable with little or no impact on network uptime	
97	Infrequent, short term outages/issue with minor impact on network uptime	
98	Infrequent, short term outages/issue with minor impact on network uptime	
99	System is generally reliable with little or no impact on network uptime	
100	System is generally reliable with little or no impact on network uptime	
101	System is generally reliable with little or no impact on network uptime	
102	System is generally reliable with little or no impact on network uptime	
103		
104		
105	Infrequent, short term outages/issue with minor impact on network uptime	
106	Infrequent, short term outages/issue with minor impact on network uptime	
107		
108	Occasional outages/issues with moderate impact on network uptime	
109	System is generally reliable with little or no impact on network uptime	
110		
111		
112	System is generally reliable with little or no impact on network uptime	
113		

	HY	HZ
96	Coverage through most of the area with few dead spots	Service provider help desk
97	Coverage through most of the area with few dead spots	Service provider help desk
98	Coverage through most of the area with few dead spots	Service provider account manager
99	Coverage through most of the area with few dead spots	Internal support person/team
100	Coverage through most of the area with few dead spots	Internal support person/team
101	Coverage through most of the area with few dead spots	Service provider help desk
102	Coverage through most of the area with few dead spots	Service provider account manager
103		
104		
105	Coverage through most of the area with few dead spots	Internal support person/team
106	Coverage through most of the area with few dead spots	Service provider account manager
107		
108	Coverage through most of the area with few dead spots	Internal support person/team
109	Full coverage throughout the area	Unknown
110		
111		
112	Coverage through most of the area with few dead spots	Internal support person/team
113		

	IA	IB	IC	ID
96				Smart phone
97		Vehicular modem		
98	USB/Sidecar Modem	Vehicular modem	Air card or computer/tables with integrated wireless modem	Smart phone
99		Vehicular modem		
100		Vehicular modem	Air card or computer/tables with integrated wireless modem	Smart phone
101		Vehicular modem	Air card or computer/tables with integrated wireless modem	Smart phone
102			Air card or computer/tables with integrated wireless modem	Smart phone
103				
104				
105			Air card or computer/tables with integrated wireless modem	
106	USB/Sidecar Modem	Vehicular modem	Air card or computer/tables with integrated wireless modem	Smart phone
107				
108	USB/Sidecar Modem	Vehicular modem		
109				
110				
111				
112			Air card or computer/tables with integrated wireless modem	
113				

	IE	IF	IG	IH	II
96				4G data (LTE)	
97		3G data			
98		3G data		4G data (LTE)	
99		3G data			
100	Cell phone (voice only, no data)	3G data	4G data (WiMAX, HSPA+)	4G data (LTE)	
101		3G data		4G data (LTE)	
102				4G data (LTE)	
103					
104					
105		3G data		4G data (LTE)	
106	Cell phone (voice only, no data)	3G data		4G data (LTE)	
107					
108		3G data		4G data (LTE)	
109	Cell phone (voice only, no data)				Other
110					
111					
112		3G data			
113					

	U	IK
96	2	0
97	30	0
98	55	5
99	43	0
100	530	304
101	31	0
102	10	6
103		
104		
105	176	0
106		
107		
108	180	5
109	3	2
110		
111		
112	43	0
113		

	IL	IM	IN	IO
96	0	600	80	Usage capped, but pooled with other units
97	30	1500	50	Unknown
98	10	0	38	No cap - unlimited data
99	43	900	38	No cap - unlimited data
100	226	275	0	No cap - unlimited data
101	31	650	40	No cap - unlimited data
102	10	0	0	Unknown
103				
104				
105	161		39	No cap - unlimited data
106			38	No cap - unlimited data
107				
108	175	2300	50	No cap - unlimited data
109	0		122	Unknown
110				
111				
112	43	5000		No cap - unlimited data
113				

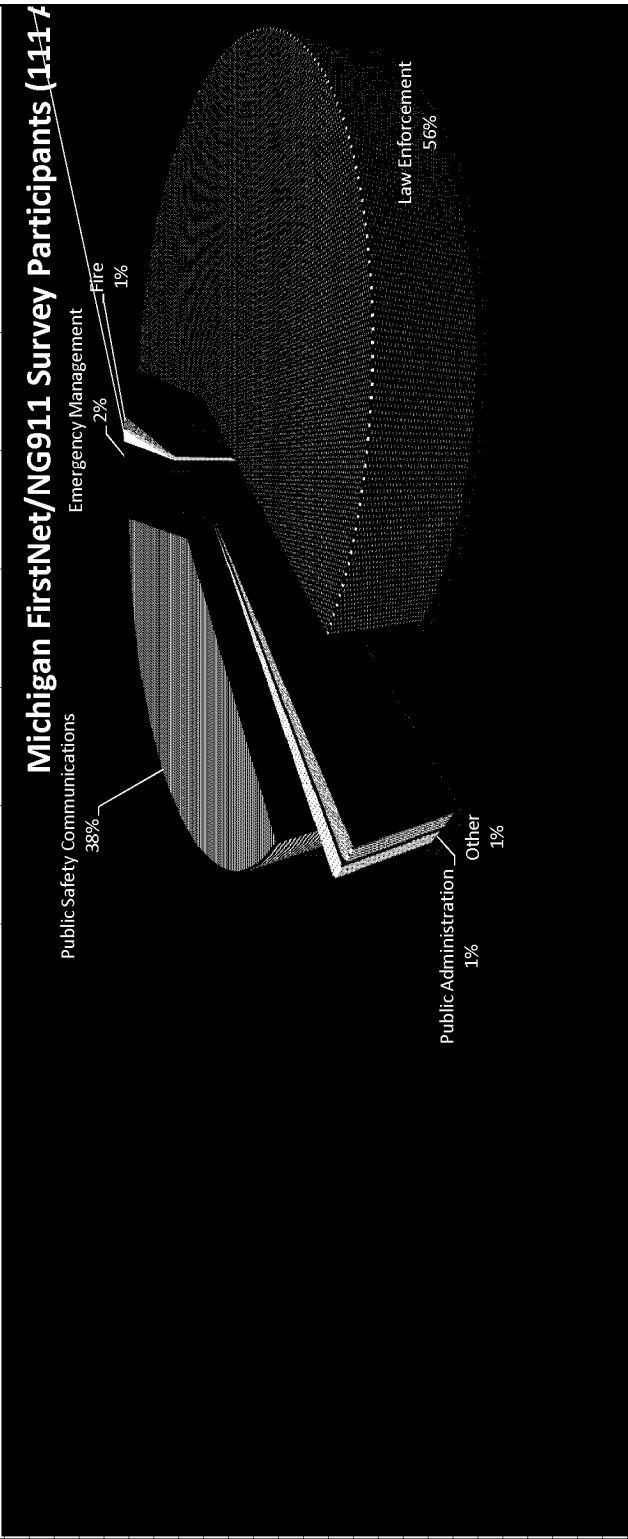
	IP	IQ	IR
96	Full cost paid by this agency	Full cost paid by this agency	No replacement schedule, replaced when outdated or inoperative
97	Full cost paid by other agency or entity	Full cost paid by other agency or entity	No replacement schedule, replaced when outdated or inoperative
98	Full cost paid by other agency or entity	Full cost paid by other agency or entity	No replacement schedule, replaced when outdated or inoperative
99	Full cost paid by this agency	Full cost paid by this agency	No replacement schedule, replaced when outdated or inoperative
100	Partial cost paid by this agency	Partial cost paid by this agency	3-5 years
101	Full cost paid by other agency or entity	Full cost paid by other agency or entity	No replacement schedule, replaced when outdated or inoperative
102	Full cost paid by this agency	Full cost paid by this agency	No replacement schedule, replaced when outdated or inoperative
103			
104			
105	Full cost paid by this agency	Full cost paid by this agency	No replacement schedule, replaced when outdated or inoperative
106	Full cost paid by other agency or entity	Full cost paid by other agency or entity	No replacement schedule, replaced when outdated or inoperative
107			
108	Partial cost paid by this agency	Full cost paid by this agency	No replacement schedule, replaced when outdated or inoperative
109	Full cost paid by this agency	Full cost paid by this agency	No replacement schedule, replaced when outdated or inoperative
110			
111			
112	Full cost paid by this agency	Full cost paid by other agency or entity	>5 years
113			



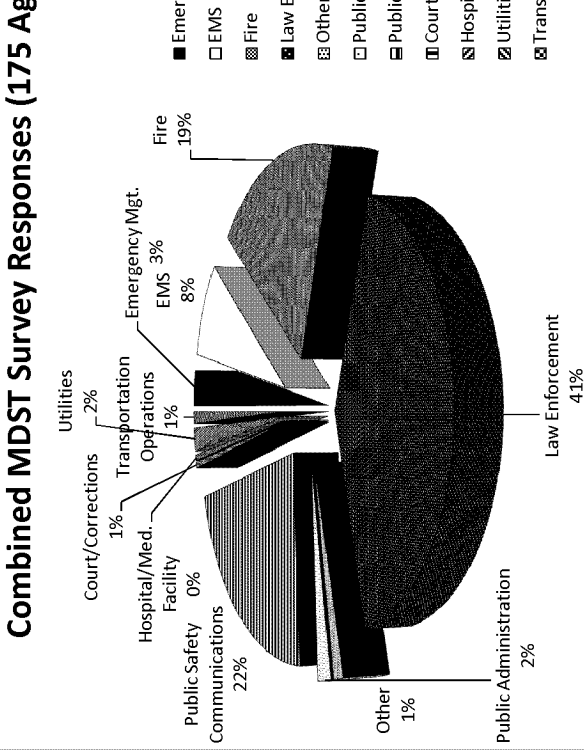
	IS	IT
96	None	No
97	Vehicle power adaptor	Yes
98		No
99	Veh power adapter	No
100	Holster / power Adapter /	No
101	POWER ADAPTER, BLUE TOOTH KEYBOARD	No
102	None	No
103		No
104		No
105	MCT / MDT	No
106	none	No
107		No
108	None	No
109		No
110		Yes
111		No
112		No
113		No

	IU
96	
97	MPSCS
98	
99	
100	
101	
102	
103	
104	
105	
106	
107	
108	
109	
110	Thumb Cellular
111	
112	
113	

A		B					C	D	E	F	G	H
1		Michigan FirstNet/NG911 Survey Participants (111 Agencies)										
2	Emergency Management						2					Emergency Mgt.
3	EMS						1					EMS
4	Fire						1					Fire
5	Law Enforcement						62					Law Enforcement
6	Other						1					Other
7	Public Administration						1					Public Administration
8	Public Safety Communications						43					Public Safety Communications
9												Court/Corrections
10												Hospital/Med. Facility
11												Utilities
12												Transportation Operations
13												
14												
15												
16												
17												
18												
19												
20												
21												
22												
23												
24												
25												
26												
27												
28												
29												
30												
31												
32												
33												
34												
35												
36												
37												
38												
39												
40												
41												
42												
43												



	I	J	K	L	M	N	O	P	Q	R	S	T	U	V
1	Combined MDST Survey Responses (168 Agencies)													
2														
3		6												
4		16												
5		39												
6		83												
7		3												
8		4												
9		45												
10		1												
11		1												
12		4												
13		2												
14														



	W	X	Y
1			
2			
3			
4			
5			
6			
7			
8			
9			
10			
11			
12			
13			
14			
15			
16			
17	<div>Agencies)</div>		
18			
19			
20			
21			
22			
23			
24			
25			
26			
27			
28			
29			
30			
31			
32			
33			
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35			
36			
37			
38			
39			
40			
41			
42			
43			

**From:** Governor's Office <governorsoffice@govsubscriptions.michigan.gov>  
**Sent:** Friday, January 29, 2016 9:41 AM  
**To:** Blastic, Laura (DTMB)  
**Subject:** Thank you for your service



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## THANK YOU!

Fellow employees,

Each day, more than 46,000 state of Michigan employees come to work with the confidence and commitment to make Michigan a better place to live, work and play. I appreciate the way you care about the citizens we serve, and how it is reflected in the work that you do.

As you have heard from me and the media, our reputation and trust can be severely impacted when people do not make good decisions, or use good judgment in solving problems. That principle is universal, but never more so than when public health is at stake. What happened in Flint can never be allowed to happen again anywhere in our state.

I know that you want to work in a place where employee input is valued, efforts are recognized, and teams are always striving for continuous improvement. That's why we introduced employee surveys, Bureaucracy Busters and other reinvention initiatives. We want and deserve a culture of innovation, continuous improvement and employee engagement at every level. We can never take for granted how important the people are who depend on us to do our jobs, and I am asking you not to let the situation in Flint negatively impact your motivation to excel every day.

Many of you have taken an interest in helping the citizens of Flint on your own time, and I'd like to take this opportunity to recognize and thank those who have volunteered over the last couple of weekends. You have worked tirelessly to deliver cases of bottled water, water filters, replacement cartridges and water testing kits to the families in need. I appreciate you donating your time to help our fellow Michiganders. To date, more than 37,000 homes have been visited by one of our water resource teams.

For employees who would like to further help the people of Flint, please visit [www.HelpForFlint.com](http://www.HelpForFlint.com) to learn how you can do so. For additional information and to sign up for daily updates, please visit [www.mi.gov/FlintWater](http://www.mi.gov/FlintWater). I am committed to ensuring that all residents have access to safe and clean water.

Again, I'd like to express my gratitude for the work you do every day to continuously improve our state and earn the trust of those you serve. You make a real difference.

Thanks,



Right-click here to download pictures. To help protect your privacy, Outlook prevented automatic download of this picture from the Internet.  
Governor Snyder Signature

Governor Rick Snyder



Right-click here to download pictures. To help protect your privacy, Outlook prevented automatic download of this picture from the Internet.  
Photos of state employees volunteering

STAY CONNECTED:



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This email was sent to [blastich@michigan.gov](mailto:blastich@michigan.gov) on behalf of: The Executive Office of the Governor - 111 South Capitol Avenue - Lansing, MI 48909 - 517-335-7858

---

**From:** Surber, Rob (DTMB)  
**Sent:** Monday, February 08, 2016 4:39 PM  
**To:** Blastic, Laura (DTMB); Holmes, Mark (DTMB)  
**Subject:** RE: Drafted Email for CSS Staff Supporting the SEOC

Thanks Laura.

---

**From:** Blastic, Laura (DTMB)  
**Sent:** Monday, February 08, 2016 4:38 PM  
**To:** Surber, Rob (DTMB) <[SurberR@michigan.gov](mailto:SurberR@michigan.gov)>; Holmes, Mark (DTMB) <[HolmesM3@michigan.gov](mailto:HolmesM3@michigan.gov)>  
**Subject:** FW: Drafted Email for CSS Staff Supporting the SEOC

FYI - David wants to send Joel and Josh a personal thank you for going above and beyond in the Flint response.

This is what I sent him.

---

**From:** Blastic, Laura (DTMB)  
**Sent:** Monday, February 8, 2016 4:36 PM  
**To:** Gelisse, Ashley (DTMB) <[GelisseA@michigan.gov](mailto:GelisseA@michigan.gov)>; Behen, David (DTMB) <[Behend@michigan.gov](mailto:Behend@michigan.gov)>  
**Cc:** Swanson, Eric (DTMB) <[swansone@michigan.gov](mailto:swansone@michigan.gov)>  
**Subject:** Drafted Email for CSS Staff Supporting the SEOC

Good Afternoon Ashley and David,

As discussed in Eric's 1 X 1 meeting on 2/1, here is a drafted email to be sent to Josh Ross and Joel Locke for their help at the SEOC. They both report to Mark Holmes, [HolmesM3@michigan.gov](mailto:HolmesM3@michigan.gov) within the Geospatial Services team.

Josh Ross, [rossj@michigan.gov](mailto:rossj@michigan.gov)  
Joel Locke, [lockej@michigan.gov](mailto:lockej@michigan.gov)

Joel/Josh,

I wanted to take a few minutes to personally thank you for your help in DTMB's response to the Flint Water Crisis. I understand that you have been putting many long hours in at the SEOC in support of our MSP partners. Your knowledge and experience in GIS data development and mapping has been a valuable asset in our response. Please know that your efforts have not gone unnoticed or unappreciated.

Thanks again for your dedication and commitment to DTMB and our partners,

David Behen

Please let me know if you have any questions,

**Laura Blastic**  
State Assistant Administrator to



Eric Swanson, Director, Center for Shared Solutions  
Michigan Department of Technology, Management and Budget  
Ph: 517.241.1577 | Cell: 517.242.7372

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**From:** DTMB Director and CIO David Behen <dtmb@govsubscriptions.michigan.gov>  
**Sent:** Wednesday, February 17, 2016 10:10 AM  
**To:** Blastic, Laura (DTMB)  
**Subject:** The Gov. Snyder's Budget Proposal



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DTMB Header 9/22/15

Good morning everyone. I hope everyone had a great holiday weekend.

I had the good fortune to travel to Marquette on Monday with Chad Laidlaw, DTMB's policy and planning analyst, to meet with city, business and university leaders and to address the Economic Club of Marquette. I told them about the many things DTMB does, placing special emphasis on our work in mobility and cybersecurity. Marquette is really developing and making its mark as an innovative and entrepreneurial community.

Now work.

The executive budget Gov. Snyder presented last week outlined his investment plan for Michigan. Yes, the proposal for fiscal year 2017-18 outlined a strategy to address the critical challenges of addressing the Flint water crisis and turning around Detroit's Public Schools, but the \$54.9 billion plan also includes investment in four key areas:

- **Education.** The budget increases investment to K-12 schools, community colleges and the state's public universities. Additional funds are proposed to expand career, technical, science, technology, engineering and math programs.
- **Protecting the Public.** The governor's plan expands the Secure Cities program, which has reduced violent crime in four major Michigan cities. Funds also would support an additional trooper recruit school and an academy to train corrections officers, among other initiatives.
- **Putting People First.** The governor recommends continued expansion of the Healthy Kids Dental Program and funding efforts to ensure residents have access to affordable health care. His proposal boosts funds to help cover new higher cost specialty medications to treat conditions such as hepatitis C and cystic fibrosis, among others.
- **Investing in Infrastructure.** The proposal allocates \$1.2 billion to maintain and repair Michigan roads, bridges and other critical infrastructure.

The budget proposal also includes FY 2017-18 funding recommendations for DTMB. Gov. Snyder recommends ongoing funding of \$1.3 billion for department operations and a one-time allocation of \$32.4 million.

A few highlights include:

- \$502 million for information technology support for all state agencies and \$132.8 million for 14 high-priority IT projects in seven agencies. He recommends increasing the Information Technology Investment Fund by \$7 million, from \$65 million to \$72 million. This fund supports several major multiyear IT projects and upgrades, including the replacement of outdated legacy systems.
- An additional \$5 million to support cybersecurity improvements to safeguard citizens' personal information and protect critical infrastructure and government services.
- IT support of \$6.5 million to modernize the Office of Retirement Services' systems and enhance customer service for more than 530,000 current and future retirees.

You can see the full executive budget recommendations, which are posted on the Budget Office website. Details of DTMB's proposed budget begin on page B-75.

We can expect to see many changes before the budgets are signed and become effective Oct. 1. The executive budget will be used by the House and Senate Appropriations Committees as they work on their own budgets and hold committee hearings on the proposals. I'll keep you posted as the process moves ahead.

As always, I welcome your notes, whether about the budget process or any other topic. Please send them to me at [behend@michigan.gov](mailto:behend@michigan.gov).

Thank you again for all the good work you do. I hope you have a great week ahead.

David

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**From:** MSP-SEOCGIS  
**Sent:** Wednesday, February 17, 2016 11:37 AM  
**To:** Blastic, Laura (DTMB)  
**Subject:** CAD address data for City of Flint

Laura:

I have been working on the City of Flint water emergency for the past several weeks and the city parcel data sets are not adequate for field data collection and geocoding. We would like access to the 911 CAD address data sets for the Flint water emergency. Can you help me get access to that data? Thank you.

Walter Chomentowski  
517-243-3106

**From:** Government Technology <newsletters@govtech.com>  
**Sent:** Wednesday, January 13, 2016 11:10 AM  
**To:** Blastic, Laura (DTMB)  
**Subject:** States are Sending Medicaid to the Cloud, Obama Emphasizes Innovation in Final State of the Union Address

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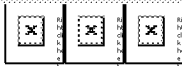
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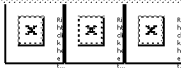
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**Sent:** Friday, January 22, 2016 11:11 AM  
**To:** Blastic, Laura (DTMB)  
**Subject:** How Analytics and Open Data Improve NYC Operations, Will Jet Aircraft of the Future be Powered by Electricity?

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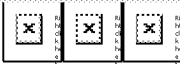
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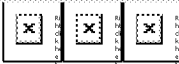
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Top stories in government

## Top Stories

JANUARY 30, 2016

*Welcome to a special Saturday edition of GovTech Today, where we recap our best stories of the week – just in case you missed them. Thanks for spending a little bit of your weekend with us.*

**Anonymous Activates #OpFlint:** According to the hacker group, OpFlint promises online attacks directed toward Michigan Gov. Rick Snyder's administration in response to the Flint water emergency, which has dominated national headlines recently. Though Vocativ.com says the video doesn't explain any specifics of Anonymous' attack plan, it does assure to those affected by the water crisis that, "We will amplify your voice where the mainstream media will surely fail you, as it has in the past." [See what Michigan officials had to say](#) about the threat.

**Speed Up by Slowing Down:** It's becoming increasingly difficult to stay current with emerging technologies while mitigating security vulnerabilities. So what can be done to keep up? Surprisingly, [it may be best to slow down](#), look around and catch your breath. That's right – if you want to speed up innovation, many experts suggest slowing down first.

**Emerging Tech Affects Jobs:** A new study has some worrisome revelations for the future of the global job market: By 2020, more than [5 million jobs could disappear](#) in the wake of advancing technology. And those in the public sector are not immune.

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**Creative Mapping:** As government data collection expands, and as more of that data becomes publicly available, more people are looking to maps as a means of expressing the information. Depending on the type of application, a map can be useful for both the government and its constituents. Here are [7 ways](#) local governments have gotten creative in mapping open data.

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**Civic Innovation's Next Phase:** The public-sector technology market has evolved to be broader and more robust. Now known as the GovTech market, it has come into its own, emerging as a stand-alone industry composed of hundreds of startup companies even after no fewer than 23 acquisitions, and having attracted \$1 billion in private capital investment. Our [GovTech100](#) is a list of the top 100 companies focused on government customers.

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**From:** Government Technology <newsletters@govtech.com>  
**Sent:** Saturday, January 30, 2016 1:14 PM  
**To:** Blastic, Laura (DTMB)  
**Subject:** GovTech's Best of the Week

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## Top Stories

JANUARY 30, 2016

*Welcome to a special Saturday edition of GovTech Today, where we recap our best stories of the week — just in case you missed them. Thanks for spending a little bit of your weekend with us.*

**Anonymous Activates #OpFlint:** According to the hacker group, OpFlint promises online attacks directed toward Michigan Gov. Rick Snyder's administration in response to the Flint water emergency, which has dominated national headlines recently. Though Vocativ.com says the video doesn't explain any specifics of Anonymous' attack plan, it does assure to those affected by the water crisis that, "We will amplify your voice where the mainstream media will surely fail you, as it has in the past." [See what Michigan officials had to say](#) about the threat.

**Speed Up by Slowing Down:** It's becoming increasingly difficult to stay current with emerging technologies while mitigating security vulnerabilities. So what can be done to keep up? Surprisingly, [it may be best to slow down](#), look around and catch your breath. That's right — if you want to speed up innovation, many experts suggest slowing down first.

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Industry Resources from Our

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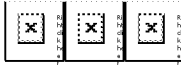
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**From:** Buhs, Caleb (DTMB)  
**Sent:** Monday, January 11, 2016 11:36 AM  
**To:** Blastic, Laura (DTMB)  
**Subject:** Automatic reply: eMichigan Assisting with Flint Emergency

I am working away from my office all day on Monday, Jan. 11. I am checking email as I'm able and will respond to your email as soon as I am able. If this is an urgent request, please call my cell at 517-303-4038.

Regards,

Caleb Buhs  
Department of Technology, Management and Budget  
Public Information Officer  
O: 517-373-2411  
M: 517-303-4038  
[buhs@michigan.gov](mailto:buhs@michigan.gov)

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**From:** State of Michigan <MISOM@govsubscriptions.michigan.gov>  
**Sent:** Thursday, January 14, 2016 5:22 PM  
**To:** Blastic, Laura (DTMB)  
**Subject:** Volunteer Opportunity in Flint



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Michigan State Employees banner image

The State Emergency Operations Center (SEOC) is coordinating a response to the ongoing health and safety issues in the city of Flint's drinking water. Teams from the Michigan State Police, Genesee County Sheriff's Department, Michigan Department of Health and Human Services, and volunteer organizations have been delivering bottled water, water filters, replacement cartridges and water testing kits at homes in the city of Flint since Tuesday.

To help with this critical work, the SEOC is looking for volunteers to expand this effort and continue this distribution during the upcoming holiday weekend. Teams are being assembled for shifts on Saturday, January 16; Sunday, January 17; and Monday, January 18, 2016. If you are interested in volunteering your time for this critical work, please complete the information in one of the attached surveys (depending on which day you are volunteering).

To volunteer on Saturday, January 16, <https://www.surveymonkey.com/r/28NVJBL>

To volunteer on Sunday, January 17, <https://www.surveymonkey.com/r/26NMJJK>

To volunteer on Monday, January 18, <https://www.surveymonkey.com/r/26P7P5G>

Volunteers will begin their assignment at the Local Emergency Operations Center located in the Genesee County Administration Building located at 1101 Beach St, Flint at 9 a.m. and end by 4 p.m. Parking is available at the corner of Beach Street and 8th Street. Lunch will be provided. This is strictly a volunteer effort, as all three days will be unpaid. Volunteers are responsible for their own transportation; mileage reimbursement for personal vehicles is not authorized. Volunteers should dress for working outdoors and wear foot attire appropriate for walking.

This opportunity is for state employees and their immediate family members 16 years of age or older only, others looking to assist should volunteer through the American Red Cross in Flint. The volunteer coordination center for the Red Cross is located at 1401 S. Grand Traverse, Flint, MI. They are open from 9 a.m. to 7 p.m.

For more information on the state's response efforts, visit [www.michigan.gov/flintwater](http://www.michigan.gov/flintwater).

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**From:** McConnell, Krisanne (DTMB)  
**Sent:** Friday, January 15, 2016 12:20 PM  
**To:** Blastic, Laura (DTMB)  
**Subject:** Fwd: Volunteer Opportunity in Flint

What are you doing Monday???

----- Original Message -----

From: State of Michigan <[MISOM@govsubscriptions.michigan.gov](mailto:MISOM@govsubscriptions.michigan.gov)>  
Date: Thu, January 14, 2016 5:45 PM -0500  
To: "McConnell, Krisanne (DTMB)" <[mcconnellk1@michigan.gov](mailto:mcconnellk1@michigan.gov)>  
Subject: Volunteer Opportunity in Flint



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**From:** McConnell, Krisanne (DTMB)  
**Sent:** Friday, January 15, 2016 4:39 PM  
**To:** Blastic, Laura (DTMB)  
**Subject:** RE: Volunteer Opportunity in Flint

Yes, plan on me for a movie, for sure. I'll just pass on the party, Mike doesn't think he'll be home until 3ish.

----- Original Message -----

From: "Blastic, Laura (DTMB)" <blasticl@michigan.gov>  
Date: Fri, January 15, 2016 1:48 PM -0500  
To: "McConnell, Krisanne (DTMB)" <mcconnellk1@michigan.gov>  
Subject: RE: Volunteer Opportunity in Flint

Not sure.

Are we still on for Saturday?

---

**From:** McConnell, Krisanne (DTMB)  
**Sent:** Friday, January 15, 2016 12:20 PM  
**To:** Blastic, Laura (DTMB) <blasticl@michigan.gov>  
**Subject:** Fwd: Volunteer Opportunity in Flint

What are you doing Monday???

----- Original Message -----

From: State of Michigan <[MISOM@govsubscriptions.michigan.gov](mailto:MISOM@govsubscriptions.michigan.gov)>  
Date: Thu, January 14, 2016 5:45 PM -0500  
To: "McConnell, Krisanne (DTMB)" <[mcconnellk1@michigan.gov](mailto:mcconnellk1@michigan.gov)>  
Subject: Volunteer Opportunity in Flint



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**Sent:** Monday, February 08, 2016 4:25 PM  
**To:** Gelisse, Ashley (DTMB); Behen, David (DTMB)  
**Cc:** Swanson, Eric (DTMB)  
**Subject:** Drafted Email for CSS Staff Supporting the SEOC

Good Afternoon Ashley and David,

As discussed in Eric's 1 X 1 meeting on 2/1, here is a drafted email to be sent to Josh Ross and Joel Locke for their help at the SEOC. They both report to Mark Holmes, [HolmesM3@michigan.gov](mailto:HolmesM3@michigan.gov) within the Geospatial Services team.

Josh Ross, [rossj@michigan.gov](mailto:rossj@michigan.gov)  
Joel Locke, [lockej@michigan.gov](mailto:lockej@michigan.gov)

Joel/Josh,

I wanted to take a few minutes to personally thank you for your help in DTMB's response to the Flint Water Crisis. I understand that you have been putting many long hours in at the SEOC in support of our MSP partners. Your knowledge and experience in GIS data development and mapping has been a valuable asset in our response. Please know that your efforts have not gone unnoticed or unappreciated.

Thanks again for your dedication and commitment to DTMB and our partners,

David Behen

Please let me know if you have any questions,

Laura Blastic  
State Assistant Administrator to  
Eric Swanson, Director, Center for Shared Solutions Michigan Department of Technology, Management and Budget  
Ph: 517.241.1577 | Cell: 517.242.7372

---

**Sent:** Wednesday, February 17, 2016 12:47 PM  
**To:** Holmes, Mark (DTMB); Miller-Brown, Harriet (MSP)  
**Subject:** FW: CAD address data for City of Flint

Can we allow access to SEOC for this emergency?

From: MSP-SEOCGIS  
Sent: Wednesday, February 17, 2016 11:37 AM  
To: Blastic, Laura (DTMB) <[blastid@michigan.gov](mailto:blastid@michigan.gov)>  
Subject: CAD address data for City of Flint

Laura:

I have been working on the City of Flint water emergency for the past several weeks and the city parcel data sets are not adequate for field data collection and geocoding. We would like access to the 911 CAD address data sets for the Flint water emergency. Can you help me get access to that data? Thank you.

Walter Chomentowski  
517-243-3106

---

**From:** blasticl@michigan.gov  
**Sent:** Tuesday, February 16, 2016 8:55 AM  
**To:** Swanson, Eric (DTMB);Ragsdale, Aimee (DTMB)  
**Subject:** Re: NEW DEADLINE - Time Sensitive Request

OTP Staff and topics with Flint or Genesee: County Laura Blastic - FirstNet and IT Director Paul Harmon - FirstNet and IT Director Everett Root - MiSAIL

Make sure to include all staff that have been involved with the response.

Check with Laurie and Mark on any DEQ applications that we have built or supported such as MiSWIM and Ground Water.

The MGF staff many have been contacted for data or questions relating to water, hydrography, or rivers.

MGF has several layers for water and would have Flint water in the data.

EPMO staff that support DEQ should also be added to our list.

Sent from my Verizon Wireless 4G LTE DROID

"Swanson, Eric (DTMB)" <[swansone@michigan.gov](mailto:swansone@michigan.gov)> wrote:

## Discussion Topics

- **Rich DeMello**
  - **Change Board – Reduce the amount of LCB**
    - *Not changing the number of boxes to check*
    - *Standardize the language used when notifying the change*
    - *Difficulty in understanding the impacts*
  - **ETL resources space. Looks like we will have 8-10 people**
    - *Need space of SIGMA resources*
    - *Start date is 3 weeks (Capitol View - Ward) – Price is too high*
    - *Looking for free space*
  - **BO service rate development**
    - *Looking to change the rates for BO*
  - **FileNet upgrade**
    - *Still going on*
- **Shawn Bauman/Eric**
  - **IPM completion**
    - *Making great progress (48% to 71%)*
    - *1/15/16 – Need to be complete*
      - *Executive will be looking at the report from 1/15/16, not reviewing the report generated on 1/15/16*
    - *Outstanding Issue – Staff without a Supervisor staff assigned to them*
    - *All other staff should be completed, if there are outstanding know staff – Notify Shawn*
    - *Report is showing data that is two weeks old.*
    - *Eric – Please finish this week.*
      - *If you have outstanding staff, Eric must be able to explain to Executive Team*
      - *Moving to one annual date – February 1*
      - *This is getting a higher level of attention on-going*
  - **Students – Over hours**
    - *Make sure that students do not go over 29 hours / week*
    - *Shawn - Get a communication with clarification of rules to direct reports*
- **Aimee/Eric**
  - **All managers meeting agenda finalization**
    - *Goal to start to get people together to build relationships and to provide an understanding why the organization has come together the way it has. Connect the dots*
    - *Ice Breaker – Meet a colleague – Suggested to assigned a number to meet the person*

- **Around the Room**

- **Brad S – Move to GOB on 2/1/16, Anybody have information on Smartboards**
  - **Host April meeting for the CSS Monthly Meeting**
  - **Tour of the SEOC**
- **Suzanne – MiPAGE 1/20/16**
  - **Self-funded portal**
  - **Flint Water App – Informational Site**
- **Eric**
  - **Flint – Assist with the Flint Issue – Goes to top priority – let Eric know**
  - **Beware of what you are putting in email as they are being FOIA'd**
  - **Accenture – Noon to 3 – Citizen Centric Government**
    - **50 Seat Available (15 to 20 filled)**
- **Brad P – MMCC (2/19/16)**
  - **6 to 9 vendors on the re-bid meeting**
  - **Depot – facility close on 2/1/2016**
- **Ward – Project Review Board – expanding to all projects**
  - **Jody Simon – Seeking feedback on portfolio reviews. Clear that these should continue. Possibility Quarterly**
- **Pam – Rachelle Davis took a CS position**
- **Rob –**
  - **Student position to do cost benefits analysis. Looking for volunteers to start with their service**
  - **Native American locations**
- **Laura – Still working on Pay for Performance guidelines**
  - **Please send Laura questions**



---

**From:** Blastic, Laura (DTMB)  
**Sent:** Thursday, January 14, 2016 9:45 AM  
**To:** Ragsdale, Aimee (DTMB)  
**Subject:** RE: DRAFT INPUT PLEASE RE: SEOC - City of Flint Response

Good Morning Managers,

During the CSS Monthly Managers Meeting on Monday, I discussed the importance of CSS's response in the Flint Water crisis. Several CSS staff members have been activated in assisting the Governor's and MSP's response in the City of Flint. Currently, this is the highest level of priority for DTBM. Anything our team can do to support this effort needs to be handled with a high sense of urgency.

If your staff is involved. I want you to provide a daily status via email (including weekends) for:

- Who is participating and in what capacity
- Barriers preventing your staff for provide the highest quality response possible
- Status of the work and how things are progressing

Immediate communication needs to occur if:

- If anything is failing or has the possibility to fail or have negative impacts

*Contact Laura if you cannot reach me immediately.*

Please include Laura and Aimee on all communication relating to the Flint Water Crisis

Contact information:

Eric's Cell: 517-243-2320  
Laura's Cell: 517-775-0733

If you have anything to offer this emergency response Eric would like you to bring that to him so that we may offer a proactive hand to this endeavor. This emergency is being looked at under a high power microscope.

Thank you for understanding the urgency and importance.

---

**From:** Ragsdale, Aimee (DTMB)  
**Sent:** Thursday, January 14, 2016 9:22 AM  
**To:** Blastic, Laura (DTMB) <[blasticl@michigan.gov](mailto:blasticl@michigan.gov)>  
**Subject:** DRAFT INPUT PLEASE RE: SEOC - City of Flint Response

Good Morning Managers,

On Monday Eric discussed the importance of CSS's response in anything Flint related and I wanted to take a minute to reiterate that statement. Since Monday we have had a few staff members activated in assisting the Governor's and MSP's response in the City of Flint. Anything our team can do to support this effort needs to be put as the highest importance, as you know. Please Let Eric know any staff who are asked to participate in this response (and share with me for tracking). Eric will need to know who is working on the response and what activities/services they are providing.

Additionally, any barriers to aligning staff involvement need to be brought to Eric and Laura so that they can remove those barriers.

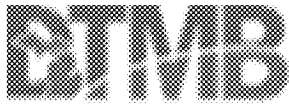
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Thank you for understanding the urgency and importance.

Aimee

Aimee Ragsdale  
Senior Executive Management Assistant to  
Eric Swanson, Director, Center for Shared Solutions  
Romney Building, 10<sup>th</sup> Floor  
111 S. Capitol Avenue  
Lansing, MI 48933  
(517) 241-4457

*My standard working hours are 7:30am – 4:30pm  
Monday through Friday*



**HELP. CONNECT. SOLVE.**

---

**From:** Blastic, Laura (DTMB)  
**Sent:** Friday, January 15, 2016 1:49 PM  
**To:** McConnell, Krisanne (DTMB)  
**Subject:** RE: Volunteer Opportunity in Flint

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---

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**Subject:** Fwd: Volunteer Opportunity in Flint

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**From:** Blastic, Laura (DTMB)  
**Sent:** Thursday, January 28, 2016 10:35 AM  
**To:** McIntyre, Michael R  
**Subject:** RE: Reintroduction of General Dyanmics IT to Laura Blastic

Good Morning Mike,

There have been several high profile items that our legislator has been focused on over the past year, including transportation funding, the state budget and most recently the City of Flint water. Unfortunately, the legislation for the State 911 funding has not been introduced yet. I spoke with our State 911 Administrator before the 1<sup>st</sup> of the year and the State 911 Office is working to identify a sponsor for the bill. They were hoping to be much further along in the process. I am not sure when this will be moving forward.

I can keep you posted if I hear anything. Please feel free to reach out if you haven't heard anything from me in a few months.

Sincerely,

*Laura Blastic*

State Assistant Administrator to  
Eric Swanson, Director, Center for Shared Solutions  
Michigan Department of Technology, Management and Budget  
Ph: 517.241.1577 | Cell: 517.242.7372

---

**From:** McIntyre, Michael R [<mailto:Michael.Mcintyre@GDIT.com>]  
**Sent:** Thursday, January 28, 2016 9:30 AM  
**To:** Blastic, Laura (DTMB) <[blasticl@michigan.gov](mailto:blasticl@michigan.gov)>  
**Cc:** McIntyre, Michael R <[Michael.Mcintyre@GDIT.com](mailto:Michael.Mcintyre@GDIT.com)>  
**Subject:** RE: Reintroduction of General Dyanmics IT to Laura Blastic

Hello Laura,

Sorry for my persistence but if this question would be better directed elsewhere can you please provide the name and email address of that individual? Thanks.

Mike McIntyre  
General Dynamics Information Technology  
(248) 224-8406

---

**From:** McIntyre, Michael R  
**Sent:** Monday, January 25, 2016 9:42 AM  
**To:** Blastic, Laura (DTMB)  
**Cc:** McIntyre, Michael R  
**Subject:** RE: Reintroduction of General Dyanmics IT to Laura Blastic

Hello Laura,

I realize that this may not fall under your purview any more, but I would be grateful for any insight you might be able to offer with regard to the prospects for a 911 related RFP forthcoming from the State. Thank you.

Regards,

Mike McIntyre  
General Dynamics Information Technology  
(248) 224-8406

---

**From:** McIntyre, Michael R  
**Sent:** Tuesday, January 19, 2016 11:00 PM  
**To:** Blastic, Laura (DTMB)  
**Cc:** McIntyre, Michael R  
**Subject:** Reintroduction of General Dyanmics IT to Laura Blastic

Hello Laura,

It's been awhile since we last spoke. We met at the Michigan Digital Government Summit well over a year ago. Shortly thereafter, I was assigned to an out-of-state project and have been working on that almost exclusively until just recently. I'm now back on the State account and am endeavoring to get up-to-speed on all things Michigan. When we spoke at the Summit, you indicated that you were focused on FirstNet and the Michigan Public Safety Broadband program. You also mentioned that the State RFP was pretty far along, but likely wouldn't be released until some legislative matters could be addressed. I was hoping that you might be able to let me know if the State is still intending on releasing an NG9-1-1 RFP and whether there is any kind of target release date for same.

Any insight you could offer would be greatly. Thanks in advance for your assistance.

Best regards,

Mike McIntyre  
GDIT Account Manager  
Mobile (248) 224-8406  
[michael.mcintyre@gdit.com](mailto:michael.mcintyre@gdit.com)

---

**From:** Blastic, Laura (DTMB) [<mailto:blasticl@michigan.gov>]  
**Sent:** Wednesday, September 10, 2014 2:19 PM  
**To:** McIntyre, Michael R  
**Subject:** Contact Information

Good Afternoon Mike,

It was great meeting you today at the Michigan Digital Government Summit. Please feel free to contact me anytime.

Sincerely,

*Laura Blastic*  
MiPSB Program Manager  
Center for Shared Solution  
Michigan Department of Technology, Management & Budget  
Desk: 517.373.7910

Cell: 517.242.7372  
[blastid@michigan.gov](mailto:blastid@michigan.gov)

*Michigan's Public Safety Broadband Program*



---

**From:** Blastic, Laura (DTMB)  
**Sent:** Friday, January 29, 2016 12:47 PM  
**To:** Ragsdale, Aimee (DTMB)  
**Subject:** RE: Emailing: CSS Staff Efforts to support City of Flint Water Crisis

Thanks

-----Original Message-----

From: Ragsdale, Aimee (DTMB)  
Sent: Friday, January 29, 2016 12:34 PM  
To: Blastic, Laura (DTMB) <[blasticl@michigan.gov](mailto:blasticl@michigan.gov)>  
Subject: Emailing: CSS Staff Efforts to support City of Flint Water Crisis

Laura,

This is what I have gathered for staff supporting Flint.  
I will follow up on Monday with Jeanette Doll on reporting our staff participation through her.

I wanted you to have this prior to sitting with Eric at 1:00 (well, more because I have to leave).

I saw that you have compiled the Eric Behen 1:1 agenda. I was going to help if you needed it....

=)  
Talk to you soon,  
Aimee



---

**From:** Blastic, Laura (DTMB)  
**Sent:** Tuesday, February 02, 2016 6:52 PM  
**To:** Bauman, Shawn (DTMB)  
**Subject:** Re: Flint Assistance Offers and SEOC

Thanks.

*Sent from my Verizon Wireless 4G LTE DROID*

"Bauman, Shawn (DTMB)" <BaumanS@michigan.gov> wrote:

Brad, Suzanne and Laura,

I don't know if you are on the ITOT list - in case you didn't get this I'm forwarding it to you as an fyi. Shawn

Sent from my iPad

Begin forwarded message:

**From:** "McFarlane, James (DTMB)" <mcfarlanej@michigan.gov>  
**Date:** February 2, 2016 at 3:42:23 PM EST  
**To:** "DTMB IT Operations Team (DTMB ITOT)" <ITOperationsTeam-ITOT@michigan.gov>  
**Cc:** "Christensen, Chris (DTMB)" <christensenc4@michigan.gov>  
**Subject:** FW: Flint Assistance Offers and SEOC

Hi all, any Flint related requests must be approved by SEOC (Chris Christensen) before we do any work.

Thanks,  
James

James McFarlane  
Department of Technology, Management & Budget  
320 S. Walnut Street  
Lansing, MI 48933  
P: 517-241-1842  
C: 734-891-0517mcfarlanej@michigan.gov



**HELP. CONNECT. SOLVE.**

---

**From:** Stibitz, Brom (DTMB)  
**Sent:** Tuesday, February 02, 2016 7:24 AM  
**To:** Donnan, Chanda (DTMB) <DonnanC@michigan.gov>; Behen, David (DTMB) <Behend@michigan.gov>; Buhs, Caleb (DTMB) <BuhsC@michigan.gov>; Davenport, Rodney (DTMB) <DavenportR1@michigan.gov>; Gelisse, Ashley (DTMB) <GelisseA@michigan.gov>; Ingersoll, Jean (DHHS) <ingersollJ@michigan.gov>; Jeffery, Phillip (DTMB) <jefferyp@michigan.gov>; King, Susan

(MCSC) <KingSS@michigan.gov>; Kopacsi, Christian (DTMB) <KopacsiC@michigan.gov>; Manning, Kelly (DTMB) <ManningK4@michigan.gov>; McFarlane, James (DTMB) <mcfarlanej@michigan.gov>; Sweeney, Matthew (DTMB) <SweeneyM1@michigan.gov>; Swanson, Eric (DTMB) <swansone@michigan.gov>; Wellman, Jeff (DTMB) <WellmanJ1@michigan.gov>

**Cc:** Nixon, Ruth (DTMB) <NixonR@michigan.gov>; Trakul, Pamela (DTMB) <TrakulP@michigan.gov>; Allen, Charlotte (DTMB) <AllenC1@michigan.gov>; Griswold, Kim (DTMB) <GRISWOLDK@michigan.gov>; Ragsdale, Aimee (DTMB) <RagsdaleA@michigan.gov>; Fortino, Diane (DTMB) <FortinoD@michigan.gov>; Christensen, Chris (DTMB) <christensenc4@michigan.gov>

**Subject:** RE: Flint Assistance Offers and SEOC

On this same topic, David and I had a conversation with the Governor's office after our post-EMT meeting this morning. They have agreed that as a general rule, before we do work on anything, it must be approved by the SEOC.

Further, they have agreed that if there is something urgent that the Governor or LG's office needs to get done prior to (or in lieu of) the SEOC approving it, these requests should all come in through me. Beth Clement was going to share this message with Gov's office and LG's office staff.

Procurement should have the new form up today for vendors to use as well. We can share that with you once it is working.

---

**From:** Donnan, Chanda (DTMB)

**Sent:** Monday, February 01, 2016 10:13 PM

**To:** Behen, David (DTMB) <Behend@michigan.gov>; Buhs, Caleb (DTMB) <BuhsC@michigan.gov>; Donnan, Chanda (DTMB) <DonnanC@michigan.gov>; Davenport, Rodney (DTMB) <DavenportR1@michigan.gov>; Gelisse, Ashley (DTMB) <GelisseA@michigan.gov>; Ingersoll, Jean (DHHS) <ingersollj@michigan.gov>; Jeffery, Phillip (DTMB) <jefferyp@michigan.gov>; King, Susan (MCSC) <KingSS@michigan.gov>; Kopacsi, Christian (DTMB) <KopacsiC@michigan.gov>; Manning, Kelly (DTMB) <ManningK4@michigan.gov>; McFarlane, James (DTMB) <mcfarlanej@michigan.gov>; Stibitz, Brom (DTMB) <StibitzB@michigan.gov>; Sweeney, Matthew (DTMB) <SweeneyM1@michigan.gov>; Swanson, Eric (DTMB) <swansone@michigan.gov>; Wellman, Jeff (DTMB) <WellmanJ1@michigan.gov>  
**Cc:** Nixon, Ruth (DTMB) <NixonR@michigan.gov>; Trakul, Pamela (DTMB) <TrakulP@michigan.gov>; Allen, Charlotte (DTMB) <AllenC1@michigan.gov>; Griswold, Kim (DTMB) <GRISWOLDK@michigan.gov>; Ragsdale, Aimee (DTMB) <RagsdaleA@michigan.gov>; Fortino, Diane (DTMB) <FortinoD@michigan.gov>; Christensen, Chris (DTMB) <christensenc4@michigan.gov>

**Subject:** Flint Assistance Offers and SEOC

Per our discussion on Monday at the EMT meeting, Chris Christiansen has provided information on where to refer vendors looking to assist Flint and contact information for DTMB-SEOC. Please see below for the details.

- If you are contacted by a vendor that would like to provide donation for the Flint water problem, please direct them to [Flintdonations@michigan.gov](mailto:Flintdonations@michigan.gov)
- If you have any additional questions relating to the Flint issue please direct them to [DTMBECC@michigan.gov](mailto:DTMBECC@michigan.gov)

Thank you,

Chanda

---

**From:** Blastic, Laura (DTMB)  
**Sent:** Monday, February 08, 2016 4:38 PM  
**To:** Surber, Rob (DTMB); Holmes, Mark (DTMB)  
**Subject:** FW: Drafted Email for CSS Staff Supporting the SEOC

FYI - David wants to send Joel and Josh a personal thank you for going above and beyond in the Flint response.

This is what I sent him.

---

**From:** Blastic, Laura (DTMB)  
**Sent:** Monday, February 8, 2016 4:36 PM  
**To:** Gelisse, Ashley (DTMB) <[GelisseA@michigan.gov](mailto:GelisseA@michigan.gov)>; Behen, David (DTMB) <[Behend@michigan.gov](mailto:Behend@michigan.gov)>  
**Cc:** Swanson, Eric (DTMB) <[swansone@michigan.gov](mailto:swansone@michigan.gov)>  
**Subject:** Drafted Email for CSS Staff Supporting the SEOC

Good Afternoon Ashley and David,

As discussed in Eric's 1 X 1 meeting on 2/1, here is a drafted email to be sent to Josh Ross and Joel Locke for their help at the SEOC. They both report to Mark Holmes, [HolmesM3@michigan.gov](mailto:HolmesM3@michigan.gov) within the Geospatial Services team.

Josh Ross, [rossj@michigan.gov](mailto:rossj@michigan.gov)  
Joel Locke, [lockej@michigan.gov](mailto:lockej@michigan.gov)

Joel/Josh,

I wanted to take a few minutes to personally thank you for your help in DTMB's response to the Flint Water Crisis. I understand that you have been putting many long hours in at the SEOC in support of our MSP partners. Your knowledge and experience in GIS data development and mapping has been a valuable asset in our response. Please know that your efforts have not gone unnoticed or unappreciated.

Thanks again for your dedication and commitment to DTMB and our partners,

David Behen

Please let me know if you have any questions,

**Laura Blastic**  
State Assistant Administrator to  
Eric Swanson, Director, Center for Shared Solutions  
Michigan Department of Technology, Management and Budget  
Ph: 517.241.1577 | Cell: 517.242.7372

---

**From:** Blastic, Laura (DTMB)  
**Sent:** Tuesday, February 16, 2016 12:20 PM  
**To:** Surber, Rob (DTMB)  
**Subject:** Re: NEW DEADLINE - Time Sensitive Request

I did not reach out. I just sent some areas for Aimee to reach out on. It was not intended to be comprehensive or official.

*Sent from my Verizon Wireless 4G LTE DROID*

"Surber, Rob (DTMB)" <SurberR@michigan.gov> wrote:

I was not aware that you reached out to my area. I was compiling stuff in parallel.

Sent from my iPhone

Begin forwarded message:

**From:** "Ragsdale, Aimee (DTMB)" <RagsdaleA@michigan.gov>  
**Date:** February 16, 2016 at 8:45:38 AM EST  
**To:** "Swanson, Eric (DTMB)" <swansone@michigan.gov>, "Bauman, Shawn (DTMB)" <BaumanS@michigan.gov>, "Beauchamp, Ward (DTMB)" <BeauchampW1@michigan.gov>, "Blastic, Laura (DTMB)" <blastid@michigan.gov>, "Conlin, Dan (DTMB)" <conlind@michigan.gov>, "DeMello, Richard (DTMB)" <DeMelloR@michigan.gov>, "Matelski, Pamela (DTMB)" <MatelskiP1@michigan.gov>, "Pagratis, Brad (DTMB)" <pagratisb@michigan.gov>, "Pauley, Suzanne (DTMB)" <PauleyS@michigan.gov>, "Stoddard, Bradley (DTMB)" <StoddardB@michigan.gov>, "Surber, Rob (DTMB)" <SurberR@michigan.gov>, "Tomich, Zak (DTMB)" <TomichZ@michigan.gov>, "Verevko, Andrey (DTMB)" <VerevkoA@michigan.gov>, "Thompson, John (DTMB)" <thompsonj@michigan.gov>, "Morrison, Yvonne (DTMB)" <MorrisonY@michigan.gov>  
**Subject:** RE: NEW DEADLINE - Time Sensitive Request

My apologies, Eric did not send this, Aimee did.

---

**From:** Swanson, Eric (DTMB)  
**Sent:** Tuesday, February 16, 2016 8:45 AM  
**To:** Bauman, Shawn (DTMB) <BaumanS@michigan.gov>; Beauchamp, Ward (DTMB) <BeauchampW1@michigan.gov>; Blastic, Laura (DTMB) <blastid@michigan.gov>; Conlin, Dan (DTMB) <conlind@michigan.gov>; DeMello, Richard (DTMB) <DeMelloR@michigan.gov>; Matelski, Pamela (DTMB) <MatelskiP1@michigan.gov>; Pagratis, Brad (DTMB) <pagratisb@michigan.gov>; Pauley, Suzanne (DTMB) <PauleyS@michigan.gov>; Stoddard, Bradley (DTMB) <StoddardB@michigan.gov>; Surber, Rob (DTMB) <SurberR@michigan.gov>; Tomich, Zak (DTMB) <TomichZ@michigan.gov>; Verevko, Andrey (DTMB) <VerevkoA@michigan.gov>; Thompson, John (DTMB) <thompsonj@michigan.gov>; Morrison, Yvonne (DTMB) <MorrisonY@michigan.gov>  
**Subject:** FW: NEW DEADLINE - Time Sensitive Request  
**Importance:** High

Morning all,

We need to supply the director's office a list of names of any staff who would have been a part of the Flint Water response. Anything in the past and current efforts are important to know. In the emails from Brom it is requested that we give this information to them today by noon. To coordinate this effort can you please reply to me your area's list of names so that I can compile one response.

Suzanne, I am including John and Yvonne on this so that they can respond while you are away at training.

Please let me know if you have any questions.

Thank you,

Aimee

---

**From:** Stibitz, Brom (DTMB)

**Sent:** Friday, February 12, 2016 3:57 PM

**To:** Allen, Charlotte (DTMB) <AllenC1@michigan.gov>; Behen, David (DTMB) <Behend@michigan.gov>; Best, Marcy (DTMB) <BestM@michigan.gov>; Brownlee, Jeff (DTMB) <BrownleeJ@michigan.gov>; Buhs, Caleb (DTMB) <BuhsC@michigan.gov>; Davenport, Rodney (DTMB) <DavenportR1@michigan.gov>; Donnan, Chanda (DTMB) <DonnanC@michigan.gov>; Fortino, Diane (DTMB) <FortinoD@michigan.gov>; Gelisse, Ashley (DTMB) <GelisseA@michigan.gov>; Gilliland, Michael (DTMB) <gillilandm@michigan.gov>; Gonzalez, Tonyia (DTMB) <GonzalezT1@michigan.gov>; Griswold, Kim (DTMB) <GRISWOLDK@michigan.gov>; Ingersoll, Jean (DHHS) <IngersollJ@michigan.gov>; Jeffery, Phillip (DTMB) <JefferyP@michigan.gov>; King, Susan (MCSC) <KingSS@michigan.gov>; Kopacsi, Christian (DTMB) <KopacsiC@michigan.gov>; Lowe, Richard (DTMB) <lower@michigan.gov>; Manning, Kelly (DTMB) <ManningK4@michigan.gov>; Mathews, Jamie (DTMB) <MathewsJ@michigan.gov>; McFarlane, James (DTMB) <mcfarlaneJ@michigan.gov>; Nixon, Ruth (DTMB) <NixonR@michigan.gov>; Palmer, Jason (DTMB) <PalmerJ2@michigan.gov>; Rabidoux, Jill (DTMB) <RabidouxJ@michigan.gov>; Ragsdale, Aimee (DTMB) <RagsdaleA@michigan.gov>; Schafer, Dana (DTMB) <schaferd1@michigan.gov>; Swanson, Eric (DTMB) <swansone@michigan.gov>; Sweeney, Matthew (DTMB) <SweeneyM1@michigan.gov>; Taylor, Beverly (DTMB) <TaylorB3@michigan.gov>; Trakul, Pamela (DTMB) <TrakulP@michigan.gov>; Turnquist, Michael (DTMB) <TurnquistM@michigan.gov>; VanCoevinger, Joyce (DTMB) <VancoeveringJ1@michigan.gov>; Vanden Bosch, Kerrie (DTMB) <vandenboschk@michigan.gov>; Wellman, Jeff (DTMB) <WellmanJ1@michigan.gov>  
**Cc:** Baker, Natasha (SRO) <BakerN5@michigan.gov>; Hawks, Orlene (DTMB) <HawksO@michigan.gov>  
**Subject:** NEW DEADLINE - Time Sensitive Request

Senior Management Team,

We just received the search terms for the document production. (See below.) Given the lateness of this email, we are asking you send your list of custodians to Jean Ingersoll **no later than noon on Tuesday, February 16.**

We are not asking you to conduct any searches right now. Further directions will come from Jean.

Search terms:

- Legionnaire
- Legionella
- "boil water order" & "Flint" (anywhere in document)
- "coli" & Flint (anywhere in document)
- "bacteria" & "Flint" (anywhere in document)
- "microb" & "Flint" (anywhere in document)
- "TTHM" & "Flint" (anywhere in document)

“Lead” & “Flint” (anywhere in document)  
“emergency” & “Flint” (anywhere in document)  
Karegnondi  
“Genesee County Health Department”  
“Flint” (within sentence) “utilities”  
“Lead and Copper Rule”  
“Detroit Water and Sewerage Department” & “Flint” (anywhere in document)  
“DWSD” & “Flint” (anywhere in document)  
“Flint River”  
“Pb” & “water” (anywhere in document)  
“KWA”

Please call me or Jean if you have any questions.

Brom

---

**From:** Stibitz, Brom (DTMB)

**Sent:** Thursday, February 11, 2016 4:40 PM

**To:** Allen, Charlotte (DTMB) <AllenC1@michigan.gov>; Behen, David (DTMB) <Behend@michigan.gov>; Best, Marcy (DTMB) <BestM@michigan.gov>; Brownlee, Jeff (DTMB) <BrownleeJ@michigan.gov>; Buhs, Caleb (DTMB) <BuhsC@michigan.gov>; Davenport, Rodney (DTMB) <DavenportR1@michigan.gov>; Donnan, Chanda (DTMB) <DonnanC@michigan.gov>; Fortino, Diane (DTMB) <FortinoD@michigan.gov>; Gelisse, Ashley (DTMB) <GelisseA@michigan.gov>; Gilliland, Michael (DTMB) <gillilandm@michigan.gov>; Gonzalez, Tonyia (DTMB) <GonzalezT1@michigan.gov>; Griswold, Kim (DTMB) <GRISWOLDK@michigan.gov>; Ingersoll, Jean (DHHS) <ingersollJ@michigan.gov>; Jeffery, Phillip (DTMB) <JefferyP@michigan.gov>; King, Susan (MCSC) <KingS5@michigan.gov>; Kopacsi, Christian (DTMB) <KopacsiC@michigan.gov>; Lowe, Richard (DTMB) <lower@michigan.gov>; Manning, Kelly (DTMB) <ManningK4@michigan.gov>; Mathews, Jamie (DTMB) <MathewsJ@michigan.gov>; McFarlane, James (DTMB) <mcfarlanej@michigan.gov>; Nixon, Ruth (DTMB) <NixonR@michigan.gov>; Palmer, Jason (DTMB) <PalmerJ2@michigan.gov>; Rabidoux, Jill (DTMB) <RabidouxJ@michigan.gov>; Ragsdale, Aimee (DTMB) <RagsdaleA@michigan.gov>; Schafer, Dana (DTMB) <schaferd1@michigan.gov>; Stibitz, Brom (DTMB) <StibitzB@michigan.gov>; Swanson, Eric (DTMB) <swansone@michigan.gov>; Sweeney, Matthew (DTMB) <SweeneyM1@michigan.gov>; Taylor, Beverly (DTMB) <TaylorB8@michigan.gov>; Trakul, Pamela (DTMB) <TrakulP@michigan.gov>; Turnquist, Michael (DTMB) <TurnquistM@michigan.gov>; VanCoevering, Joyce (DTMB) <VanCoeveringJ1@michigan.gov>; Vanden Bosch, Kerrie (DTMB) <vandenboschk@michigan.gov>; Wellman, Jeff (DTMB) <WellmanJ1@michigan.gov>

**Subject:** Time Sensitive Request

SMT,

Jean Ingersoll is leading DTMB’s effort to comply with document production requests related to freedom of information requests and certain lawsuits against the state.

At some point during the day tomorrow, Jean will share with you a list of standard “search terms” which we will use to compile documents related to this lawsuit.

**Within 2 hours of receiving this email from Jean, you need to respond with a list of likely custodians from your work area.** Jean may have more information on this tomorrow, but generally speaking a custodian will be a staff member who might reasonably be expected to have documents (electronic or otherwise) that correspond to the issues identified in the search terms.

If you have any questions, please call me or Jean. This is an important issue and I thank you in advance for your attention to this matter.

Brom Stibitz  
Chief Deputy Director  
Michigan Department of Technology, Management and Budget  
[stibitzb@michigan.gov](mailto:stibitzb@michigan.gov)  
517-373-1004



**HELP. CONNECT. SOLVE.**

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**From:** Blastic, Laura (DTMB)  
**Sent:** Wednesday, February 17, 2016 3:12 PM  
**To:** Holmes, Mark (DTMB); Miller-Brown, Harriet (MSP)  
**Subject:** FW: CAD address data for City of Flint

**Importance:** High

Can we allow access to SEOC for this emergency? I read through the MOA and I did not see whether the data can be shared for an emergency. I remember discussing it but I cannot remember the outcome.

---

**From:** MSP-SEOCGIS  
**Sent:** Wednesday, February 17, 2016 11:37 AM  
**To:** Blastic, Laura (DTMB) <[blasticl@michigan.gov](mailto:blasticl@michigan.gov)>  
**Subject:** CAD address data for City of Flint

Laura:

I have been working on the City of Flint water emergency for the past several weeks and the city parcel data sets are not adequate for field data collection and geocoding. We would like access to the 911 CAD address data sets for the Flint water emergency. Can you help me get access to that data? Thank you.

Walter Chomentowski  
517-243-3106



---

**From:** Blastic, Laura (DTMB)  
**Sent:** Wednesday, February 17, 2016 3:38 PM  
**To:** Miller-Brown, Harriet (MSP); Holmes, Mark (DTMB)  
**Subject:** FW: CAD address data for City of Flint

FYI – Genesee County did not have structure points. Their centerline data has not been uploaded since 2012.

I think this brings up a good use case to encourage the PSAPs to update their data.

Additionally, we need to review the MOA to see if we can provide this data during an emergency and establish a process for requesting it.

---

**From:** MSP-SEOCGIS  
**Sent:** Wednesday, February 17, 2016 11:37 AM  
**To:** Blastic, Laura (DTMB) <[blasticl@michigan.gov](mailto:blasticl@michigan.gov)>  
**Subject:** CAD address data for City of Flint

Laura:

I have been working on the City of Flint water emergency for the past several weeks and the city parcel data sets are not adequate for field data collection and geocoding. We would like access to the 911 CAD address data sets for the Flint water emergency. Can you help me get access to that data? Thank you.

Walter Chomentowski  
517-243-3106

---

**From:** Blastic, Laura (DTMB)  
**Sent:** Wednesday, February 17, 2016 4:18 PM  
**To:** MSP-SEOCGIS  
**Subject:** RE: CAD address data for City of Flint

Hi Walter,

I wanted to follow up from our phone conversation with an email.

The 911 GIS Data Repository does not contain address point information from Genesee County. The road centerline data has not been updated since 2012.

Ken Koleda is our contact Genesee County GIS. This is the same individual that you have been working with to get your data.

Let me know if you need a contact for the PSAP center if Ken cannot provide you with the information.

Please do not hesitate if you have additional questions.

Laura

*Laura Blastic*

State Assistant Administrator to  
Eric Swanson, Director, Center for Shared Solutions  
Michigan Department of Technology, Management and Budget  
Ph: 517.241.1577 | Cell: 517.242.7372

---

**From:** MSP-SEOCGIS  
**Sent:** Wednesday, February 17, 2016 11:37 AM  
**To:** Blastic, Laura (DTMB) <[blasticl@michigan.gov](mailto:blasticl@michigan.gov)>  
**Subject:** CAD address data for City of Flint

Laura:

I have been working on the City of Flint water emergency for the past several weeks and the city parcel data sets are not adequate for field data collection and geocoding. We would like access to the 911 CAD address data sets for the Flint water emergency. Can you help me get access to that data? Thank you.

Walter Chomentowski  
517-243-3106

---

**From:** Pasch, Kami K. (MDOC)  
**Sent:** Thursday, January 07, 2016 9:45 AM  
**To:** Bos, Troy (DTMB)  
**Subject:** FW: FW:  
**Attachments:** water notice.pdf; ATT00001.htm

Please see attached. Is this an issues where we should be providing bottled water like in Flint?

---

**From:** Blakley, James (MDOC)  
**Sent:** Wednesday, January 06, 2016 2:20 PM  
**To:** Pasch, Kami K. (MDOC)  
**Subject:** Fwd: FW:

Can we talk.

Sent from my iPhone

Begin forwarded message:

**From:** "Wilson, Warren (MDOC)" <[wilsonw1@michigan.gov](mailto:wilsonw1@michigan.gov)>  
**Date:** January 6, 2016 at 1:53:38 PM EST  
**To:** "Blakley, James (MDOC)" <[BlakleyJ@michigan.gov](mailto:BlakleyJ@michigan.gov)>  
**Subject:** FW:

James,

Are you ok with us getting water coolers in the Saginaw offices like we do in Flint?

---

**From:** Cilibrise, Charles R. (MDOC)  
**Sent:** Wednesday, January 06, 2016 1:51 PM  
**To:** Wilson, Warren (MDOC)  
**Subject:** FW:

Hi Warren,

Is this something we should consider or should staff just bring in their own water? I suspect you may be dealing with this in Flint as their situation is much more dire.

Thanks

*Russ Cilibrise*  
Field Operations Administration  
Region Manager, Regions 5 & 7  
989-317-4168 or 517-242-6649

---

**From:** Pigott, William (MDOC)  
**Sent:** Wednesday, January 06, 2016 1:23 PM  
**To:** Cilibrise, Charles R. (MDOC)  
**Subject:** FW:

Russ:

Please see attached letter the office received from BV city regarding our water supply. Staff are asking about the possibility of us getting a water cooler for the office.

---

**From:** Massick, Jacqueline (MDOC)  
**Sent:** Tuesday, January 05, 2016 10:47 AM  
**To:** Pigott, William (MDOC)  
**Subject:**

*Jackie Massick  
Word Processing Assistant  
Saginaw Parole Office  
989-754-8661 ext. 50302*

The standard set by the EPA as the safe limit for a contaminant found in a water supply. Each identified element has a different MCL.

**Parts Per Million (ppm)** — The measurement used for identifying the amount of contaminant found in water. Parts per million is milligrams per liter.

Suena Vista Charter Township Water Department  
1160 S. Outer Drive  
Saginaw, MI 48603

DEPARTMENT OF CORRECTIONS  
1835 TREANOR  
SAGINAW, MI 48601

4450134880 0000

# RESEARCH



This notice is being sent to you by:  
Buena Vista Charter Township

**An important message  
about your drinking  
water for customers of  
the Buena Vista Charter  
Township Water**

*This public safety notice is required by the U.S.E.P.A.*

## **IMPORTANT INFORMATION ABOUT YOUR DRINKING WATER**

### **Buena Vista Township Did Not Meet Treatment Requirements and Reporting Requirements**

Our water system recently violated a drinking water standard. Although this incident was not an emergency, as our customers, you have a right to know what happened and what we are doing to correct this situation.

We routinely monitor for the presence of drinking water contaminants. Testing results from October 1, 2015 to December 31, 2015 show that our system exceeds the standard, or maximum contaminant level (MCL), for trihalomethanes (TTHM). The standard for trihalomethanes is 80 pg/L. The level of trihalomethanes in our system was determined by averaging all samples collected by our system for the past 12 months. The average level of trihalomethanes in our system was 83 pg/L. We also missed a deadline to submit an Operational Evaluation Level (OEL) report.

#### **What should I do?**

- There is nothing you need to do unless you have a severely compromised immune system, have an infant, or are elderly. These people may be at increased risk and should seek advice about drinking water from their health care providers.
- You do not need to boil your water or take other corrective actions. If a situation arises where the water is no longer safe to drink, you will be notified within 24 hours.

#### **What does this mean?**

This is not an emergency. If it had been an emergency, you would have been notified within 24 hours.

*People who drink water containing trihalomethanes in excess of the MCL over many years may experience problems with their liver, kidneys, or central nervous system, and may have an increased risk of getting cancer.*

#### **What is being done?**

Our testing has shown that higher levels of trihalomethanes occur in areas with less water circulation in our water mains. We will be using an automatic flushing device to increase water circulation. We expect to have procedure for increased circulation in place by June 29, 2016. We also plan on completing an OEL report by the end of December 2015 to help evaluate the high TTHM's in the system.

Our water is purchased from the City of Saginaw. The elevated levels of TTHM in our water system are not in any way related to lead levels. For more information, please contact Roy Hill at 989-752-1560 or 1160 South Outer Drive, Saginaw, MI 48601.

*Please share this information with all the other people who drink this water, especially those who may not have received this notice directly (for example, people in apartments, nursing homes, schools, and businesses). You can do this by posting this notice in a public place or distributing copies by hand or mail.*

RECEIVED  
SAGINAW COUNTY PAROLE

JAN 04 2016

---

**From:** Bouvy, Mark (MDE)  
**Sent:** Wednesday, September 16, 2015 2:13 PM  
**To:** Bos, Troy (DTMB)  
**Cc:** Chapman, Teri (MDE); Winkler, Cecelia (MDE)  
**Subject:** Michigan School for the Deaf: water quality in leased facility

Good afternoon Troy,

I left you a voice mail about this.

Below is a link showing the recent news regarding findings of lead in the Flint water supply:

[http://www.mlive.com/news/flint/index.ssf/2015/09/new\\_testing\\_shows\\_flint\\_water.html](http://www.mlive.com/news/flint/index.ssf/2015/09/new_testing_shows_flint_water.html)

Since the lease (section 3.1e) makes the landlord responsible for providing potable water, Michigan School for the Deaf is requesting DTMB to ask the landlord to provide safe water for drinking and cooking until the Flint water quality issue is resolved.

To their credit, the landlord has provided a filter at our drinking water dispenser in the cafeteria, but given the recent information about lead contamination and the potential serious impact on children, we're asking for safe drinking water to be made available throughout the school and dorm, in place of the existing drinking fountains.

Please let me know if this is possible.

Thanks.

Mark Bouvy, Administrative Manager  
Michigan School for the Deaf  
Michigan Department of Education  
Flint, MI  
Voice/text: 810-397-2264

---

**From:** Bouvy, Mark (MDE)  
**Sent:** Wednesday, September 16, 2015 5:09 PM  
**To:** Bos, Troy (DTMB)  
**Subject:** FW: Lead found in Flint drinking water

Troy,

FYI -- please see e-mail sent to landlords below. We haven't brought up any possible financial obligation on their part pending direction from your office.

Thanks.

---

**From:** Bouvy, Mark (MDE)  
**Sent:** Wednesday, September 16, 2015 5:05 PM  
**To:** Ridgway H. White (rwhite@mott.org) <rwhite@mott.org>; 'dlurvey@dwilurvey.com' <dlurvey@dwilurvey.com>  
**Cc:** 'Tim Caldwell' <tcaldwell@uptownflint.org>; Tim <tim@uptowndevelopments.com>; Winkler, Cecelia (MDE) (winklerc1@michigan.gov) <winklerc1@michigan.gov>  
**Subject:** Lead found in Flint drinking water

Dave and Ridgway,

Below are links showing the recent news regarding findings of lead in the Flint water supply:

[http://www.mlive.com/news/flint/index.ssf/2015/09/new\\_testing\\_shows\\_flint\\_water.html](http://www.mlive.com/news/flint/index.ssf/2015/09/new_testing_shows_flint_water.html)

[http://www.mlive.com/news/flint/index.ssf/2015/09/flint\\_mayor\\_asks\\_governor\\_for\\_1.html](http://www.mlive.com/news/flint/index.ssf/2015/09/flint_mayor_asks_governor_for_1.html)

We wanted to let you know that in response to this, and the extremely brown-colored water we've been experiencing, we are making arrangements for buying more bottled water and will be asking Bob to shut off the water supply to the drinking fountains.

Thanks.

Mark Bouvy, Administrative Manager  
Michigan School for the Deaf  
Michigan Department of Education  
Flint, MI  
Voice/text: 810-397-2264



---

**From:** Henry, Irene (DTMB)  
**Sent:** Wednesday, September 30, 2015 8:57 AM  
**To:** Bos, Troy (DTMB)  
**Subject:** water filters in Flint story

<http://www.detroitnews.com/story/news/politics/2015/09/29/govs-office-helps-get-water-filters-flint-families/73055442/>

---

**From:** Bos, Troy (DTMB)  
**Sent:** Thursday, October 15, 2015 1:54 PM  
**To:** rboji@bojigroup.com  
**Cc:** 'tfitzpatrick@bojigroup.com'; Darby, Marchan (DTMB)  
**Subject:** Southfield MLCC (Lease #11418) - Emergency Testing Request

**Importance:** High

Ron,

Thank you for taking my call today regarding a (potential) health concern at 25680 W. Eight Mile Road in Southfield (Lease #11418 – MLCC). It was reported to the Department of Technology, Management and Budget, that an employee contracted Legionnaire's Disease from the Southfield MLCC office and was hospitalized.

The Oakland County Health Department have verified it was not found in the employees home and now the work environment is being questioned. **Please immediately have the Southfield MLCC office (Lease #11418) tested for the causes of Legionnaire's Disease.**

Your concern for the health and safety of your tenants is always appreciated. We have been asked by LARA to keep these concerns confidential and not cause panic for the onsite staff. Please provide a timeline via e-mail by 4:30 p.m. today identifying when to expect this emergency testing report/results.

I am available if you have any questions or concerns.

Thank you,

Troy Bos  
Lease Compliance  
DTMB Real Estate Division  
Office: 517.335.6877

---

**From:** Bos, Troy (DTMB)  
**Sent:** Thursday, October 15, 2015 1:58 PM  
**To:** Burns, Robert (DTMB)  
**Subject:** FW: Southfield MLCC (Lease #11418) - Emergency Testing Request

Fyi

---

**From:** Bos, Troy (DTMB)  
**Sent:** Thursday, October 15, 2015 1:54 PM  
**To:** 'rboji@bojigroup.com' <rboji@bojigroup.com>  
**Cc:** 'tfitzpatrick@bojigroup.com' <tfitzpatrick@bojigroup.com>; Darby, Marchan (DTMB) <DarbyM@michigan.gov>  
**Subject:** Southfield MLCC (Lease #11418) - Emergency Testing Request  
**Importance:** High

Ron,

Thank you for taking my call today regarding a (potential) health concern at 25680 W. Eight Mile Road in Southfield (Lease #11418 – MLCC). It was reported to the Department of Technology, Management and Budget, that an employee contracted Legionnaire's Disease from the Southfield MLCC office and was hospitalized.

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I am available if you have any questions or concerns.

Thank you,

Troy Bos  
Lease Compliance  
DTMB Real Estate Division  
Office: 517.335.6877

---

**From:** Droste, LeAnn (LARA)  
**Sent:** Thursday, October 15, 2015 4:49 PM  
**To:** Donley, Mary (LARA)  
**Cc:** Thelen, Ethan (LARA); Bos, Troy (DTMB)  
**Subject:** RE: Southfield MLCC possible bacteria (Lease #11418 and 11471 - LARA)

**Importance:** High

Hi Mary Anne –

I just received a call from Troy Bos, DTMB, informing me a professional company has been contacted to perform tests regarding possible bacteria. It is hopeful they can come tomorrow (Friday), but if not, it will definitely be Monday.

I will keep you updated as I receive more information.

LeAnn Droste  
Acting Director  
Finance and Administrative Services  
Department of Licensing & Regulatory Affairs  
517-373-3847  
517-373-2927 fax

LEGAL NOTICE: This e-mail is for the exclusive use of the intended recipient(s), and may contain privileged and confidential information. If you are not an intended recipient, please notify the sender, delete the e-mail from your computer and do not copy or disclose it to anyone else. Your receipt of this message is not intended to waive any applicable privilege. Neither this e-mail nor any attachment(s) establish an attorney-client relationship, constitute an electronic signature or provide consent to contract electronically, unless expressly so stated by the sender in the body of this e-mail or an attachment.

---

**From:** Donley, Mary (LARA)  
**Sent:** Thursday, October 15, 2015 9:25 AM  
**To:** Darby, Marchan (DTMB); Burns, Robert (DTMB); Bos, Troy (DTMB); Sanchez, Leasa (DTMB)  
**Cc:** Droste, LeAnn (LARA); Thelen, Ethan (LARA); Doxie, William (DTMB)  
**Subject:** RE: Southfield MLCC possible bacteria (Lease #11418 and 11471 - LARA)

In addition to maintaining the privacy of the particular employee, we are asking that any contact with the current staff be limited to contacting Mary Anne Donley (517-242-7760). We do not want to cause panic with the onsite staff regarding the possible bacteria. Thanks.

---

**From:** Darby, Marchan (DTMB)  
**Sent:** Thursday, October 15, 2015 9:17 AM  
**To:** Burns, Robert (DTMB); Bos, Troy (DTMB); Sanchez, Leasa (DTMB)  
**Cc:** Donley, Mary (LARA); Droste, LeAnn (LARA); Thelen, Ethan (LARA); Doxie, William (DTMB)  
**Subject:** RE: Southfield MLCC possible bacteria (Lease #11418 and 11471 - LARA)

Troy and Bob,

Please see the question below for the water issue that we had in Southfield (Lease #11418 and 11471 -- LARA). Bob, can you please ask Leasa to assign a project to Troy to allow him to follow up with the Lessor? Please note that I've removed the employee's name for privacy, as noted below---thanks!

*Marchan D. Darby (DTMB)*

Property Analyst

517-284-7931 -- Phone

---

**From:** Droste, LeAnn (LARA)

**Sent:** Wednesday, October 14, 2015 10:05 PM

**To:** Thelen, Ethan (LARA) <[ThelenE@michigan.gov](mailto:ThelenE@michigan.gov)>; Darby, Marchan (DTMB) <[DarbyM@michigan.gov](mailto:DarbyM@michigan.gov)>

**Cc:** Donley, Mary (LARA) <[donleym@michigan.gov](mailto:donleym@michigan.gov)>

**Subject:** Re: Southfield MLCC possible bacteria

It would be my preference for the landlord to handle all tests. Perhaps we could share the cost of the test?

LeAnn Droste

Director

Procurement and Budget Services

517-373-3847

LEGAL NOTICE: This e-mail is for the exclusive use of the intended recipient(s), and may contain privileged and confidential information. If you are not an intended recipient, please notify the sender, delete the e-mail from your computer and do not copy or disclose it to anyone else. Your receipt of this message is not intended to waive any applicable privilege. Neither this e-mail nor any attachment(s) establish an attorney-client relationship, constitute an electronic signature or provide consent to contract electronically, unless expressly so stated by the sender in the body of this e-mail or an attachment.

---

**From:** Thelen, Ethan (LARA)

**Sent:** Wednesday, October 14, 2015 1:34 PM

**To:** Darby, Marchan (DTMB)

**Cc:** Donley, Mary (LARA); Droste, LeAnn (LARA)

**Subject:** FW: Southfield MLCC possible bacteria

Please see below per our phone conversation yesterday. It is recommended by LARA HR to go forward and have the office tested to be safe. How would we go about requesting such test through Oakland County Health Department (through the landlord)? And who would be responsible to pay for the testing to occur.

## Ethan Thelen

Property Analyst

Office Services

Phone: 517-243-3278

Fax: 517-373-7798

---

**From:** Donley, Mary (LARA)  
**Sent:** Friday, October 09, 2015 9:07 AM  
**To:** Thelen, Ethan (LARA) <ThelenE@michigan.gov>  
**Subject:** Southfield MLCC possible bacteria

Ethan,

Pursuant to our phone conversation yesterday, below are my notes from my contacts regarding employee's concern that he may have contracted Legionnaire's Disease from the Southfield MLCC office. I take this type of concern very seriously and called Keith Kelly immediately after I heard from [employee's name removed]. Keith was helpful and responded quickly. My main question now is that since the County inspected his home, do we need to have Oakland County Health Department check the office building? I have received no other information regarding a serious illnesses with other employees. I also inquired about any illnesses in MAHS with Makia Coleman and she was not aware of any.

As you know, for health privacy reasons (and for not wishing to feed the rumor mill) I have not discussed [employee's name removed] diagnosis with other staff members. I would appreciate you doing the same.

Saturday, 9/19/15

Phone call from MLCC Supervisor [employee's name removed]

Was hospitalized and Dr. advised legionella bacteria was found in [employee's name removed] urine. [employee's name removed] believes it may be from all the water damage or poor air circulation in Southfield office building because they pretty much spends all their time either at home or work.

Phone call to Keith Kelly

Notified Keith about [employee's name removed] comments above and requested building be checked. Keith explained we have no water cooling system in our building. Legionella is entered in body through water droplet, not through the air in general. Last (and other) water damage in building was followed by tests for mold and spores. Tests were ok. Air conditioner filters were changed by Max last week and he did not find any issues during check of systems. Max will double check everything on Monday.

Keith subsequently reported he had the drain pans, filters and coils checked – all seemed ok. Coils had been cleaned about a month ago.

Please let me know if I should follow-up on this.

Mary Anne

---

**From:** Bos, Troy (DTMB)  
**Sent:** Sunday, October 18, 2015 12:04 PM  
**To:** Terri Fitzpatrick  
**Cc:** Ron Boji; Darby, Marchan (DTMB); Keith Kelley; Sonya Burns  
**Subject:** RE: Southfield MLCC (Lease #11418) - Emergency Testing Request

Terri,

Thank you for providing this update.

Troy

**From:** Terri Fitzpatrick [<mailto:tfitzpatrick@bojigroup.com>]  
**Sent:** Thursday, October 15, 2015 6:00 PM  
**To:** Bos, Troy (DTMB) <[bost@michigan.gov](mailto:bost@michigan.gov)>  
**Cc:** Ron Boji <[RBoji@bojigroup.com](mailto:RBoji@bojigroup.com)>; Darby, Marchan (DTMB) <[DarbyM@michigan.gov](mailto:DarbyM@michigan.gov)>; Keith Kelley <[KKKelley@bojigroup.com](mailto:KKKelley@bojigroup.com)>; Sonya Burns <[sburns@bojigroup.com](mailto:sburns@bojigroup.com)>  
**Subject:** Re: Southfield MLCC (Lease #11418) - Emergency Testing Request

This message was sent securely using ZixCorp.

Hi Troy,

As an update to our call this afternoon, Keith has engaged Fishbeck, Thompson, Carr and Huber to complete the requested testing. They will be in Monday (we tried for tomorrow, but they needed to order a special kit). They understand the sensitivity of the testing, and will be discrete. We will also forward you the report on the testing that was done after the flooding.

We will keep you posted, and please let us know if there is anything you need from us in the meantime.

Kindest regards,  
Terri

Terri L. Fitzpatrick  
Chief Operating Officer  
Boji Group, LLC  
124 W. Allegan St., Suite 2100  
Lansing, Michigan 48933  
Office | 517-377-3000  
Mobile | 517-410-6172  
[www.bojigroup.com](http://www.bojigroup.com)

Sent from my iPad

On Oct 15, 2015, at 1:54 PM, "Bos, Troy (DTMB)" <[bost@michigan.gov](mailto:bost@michigan.gov)> wrote:

Ron,

Thank you for taking my call today regarding a (potential) health concern at 25680 W. Eight Mile Road in Southfield (Lease #11418 – MLCC). It was reported to the Department of Technology, Management and



Budget, that an employee contracted Legionnaire's Disease from the Southfield MLCC office and was hospitalized.

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Your concern for the health and safety of your tenants is always appreciated. We have been asked by LARA to keep these concerns confidential and not cause panic for the onsite staff. Please provide a timeline via e-mail by 4:30 p.m. today identifying when to expect this emergency testing report/results.

I am available if you have any questions or concerns.

Thank you,

Troy Bos  
Lease Compliance  
DTMB Real Estate Division  
Office: 517.335.6877

---

This message was secured by ZixCorp<sup>(R)</sup>.

---

**From:** Bos, Troy (DTMB)  
**Sent:** Thursday, November 05, 2015 2:14 PM  
**To:** Terri Fitzpatrick  
**Cc:** Ron Boji; Darby, Marchan (DTMB); Keith Kelley; Sonya Burns  
**Subject:** RE: Southfield MLCC (Lease #11418) - Emergency Testing Request

Terri,

Has the testing report for the Southfield MLCC (Lease #11418) been received by the Boji Group? Per the correspondence below, Keith was expecting to receive the results by October 30, 2015.

Please advise,

Troy Bos  
DTMB Real Estate Division  
Office: 517.335.6877

**From:** Terri Fitzpatrick [<mailto:tfitzpatrick@bojigroup.com>]  
**Sent:** Friday, October 23, 2015 4:00 PM  
**To:** Bos, Troy (DTMB) <[bost@michigan.gov](mailto:bost@michigan.gov)>  
**Cc:** Ron Boji <[RBoji@bojigroup.com](mailto:RBoji@bojigroup.com)>; Darby, Marchan (DTMB) <[DarbyM@michigan.gov](mailto:DarbyM@michigan.gov)>; Keith Kelley <[KKelley@bojigroup.com](mailto:KKelley@bojigroup.com)>; Sonya Burns <[sburns@bojigroup.com](mailto:sburns@bojigroup.com)>  
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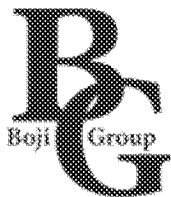
This message was sent securely using ZixCorp.

Hi Troy,

I spoke with Keith today and he is having the results expedited, so we should have them by next Friday.

Have a great weekend!  
Terri

**Terri L. Fitzpatrick**  
*Chief Operating Officer*



Boji Tower | 124 W. Allegan St., Ste. 2100 | Lansing, MI 48933  
Phone 517-377-3000 x 14 | Fax 517-485-8604 | Cell 517-410-6172

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*Specializing in Private-Public Partnerships*

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---

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<KKelley@bojigroup.com>; Sonya Burns <sburns@bojigroup.com>

**Subject:** RE: Southfield MLCC (Lease #11418) - Emergency Testing Request

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Troy

**From:** Terri Fitzpatrick [mailto:tfitzpatrick@bojigroup.com]

**Sent:** Thursday, October 15, 2015 6:00 PM

**To:** Bos, Troy (DTMB) <bost@michigan.gov>

**Cc:** Ron Boji <RBoji@bojigroup.com>; Darby, Marchan (DTMB) <DarbyM@michigan.gov>; Keith Kelley <KKelley@bojigroup.com>; Sonya Burns <sburns@bojigroup.com>

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I am available if you have any questions or concerns.

Thank you,

Troy Bos  
Lease Compliance  
DTMB Real Estate Division  
Office: 517.335.6877

---

This message was secured by ZixCorp<sup>(R)</sup>.

---

This message was secured by ZixCorp<sup>(R)</sup>.

---

**From:** Bos, Troy (DTMB)  
**Sent:** Thursday, November 05, 2015 2:18 PM  
**To:** Terri Fitzpatrick  
**Subject:** RE: Southfield MLCC (Lease #11418) - Emergency Testing Request

Terri,

Thank you for providing this update.

tb

**From:** Terri Fitzpatrick [mailto:[tfitzpatrick@bojigroup.com](mailto:tfitzpatrick@bojigroup.com)]  
**Sent:** Thursday, November 05, 2015 2:16 PM  
**To:** Bos, Troy (DTMB) <[bost@michigan.gov](mailto:bost@michigan.gov)>  
**Cc:** Ron Boji <[RBoji@bojigroup.com](mailto:RBoji@bojigroup.com)>; Darby, Marchan (DTMB) <[DarbyM@michigan.gov](mailto:DarbyM@michigan.gov)>; Keith Kelley <[KKelley@bojigroup.com](mailto:KKelley@bojigroup.com)>; Sonya Burns <[sburns@bojigroup.com](mailto:sburns@bojigroup.com)>  
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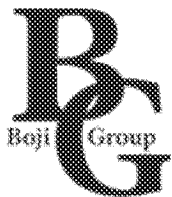
This message was sent securely using ZixCorp

Hi Troy,

Keith followed up with them on Tuesday as we had not heard back, and we are expecting something from them today or tomorrow. He is staying on them. Sorry for the delay.

Terri

**Terri L. Fitzpatrick**  
*Chief Operating Officer*



Boji Tower | 124 W. Allegan St., Ste. 2100 | Lansing, MI 48933  
Phone 517-377-3000 x 14 | Fax 517-485-8604 | Cell 517-410-6172

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Please advise,

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DTMB Real Estate Division  
Office: 517.335.6877

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**Cc:** Ron Boji <[RBoji@bojigroup.com](mailto:RBoji@bojigroup.com)>; Darby, Marchan (DTMB) <[DarbyM@michigan.gov](mailto:DarbyM@michigan.gov)>; Keith Kelley <[KKelley@bojigroup.com](mailto:KKelley@bojigroup.com)>; Sonya Burns <[sburns@bojigroup.com](mailto:sburns@bojigroup.com)>  
**Subject:** RE: Southfield MLCC (Lease #11418) - Emergency Testing Request

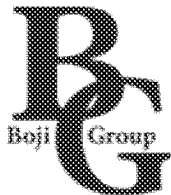
This message was sent securely using ZixCorp.

Hi Troy,

I spoke with Keith today and he is having the results expedited, so we should have them by next Friday.

Have a great weekend!  
Terri

**Terri L. Fitzpatrick**  
*Chief Operating Officer*



Boji Tower | 124 W. Allegan St., Ste. 2100 | Lansing, MI 48933  
Phone 517-377-3000 x 14 | Fax 517-485-8604 | Cell 517-410-6172

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*Specializing in Private-Public Partnerships*

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---

**From:** Bos, Troy (DTMB) [<mailto:bost@michigan.gov>]  
**Sent:** Sunday, October 18, 2015 12:04 PM  
**To:** Terri Fitzpatrick <[tfitzpatrick@bojigroup.com](mailto:tfitzpatrick@bojigroup.com)>  
**Cc:** Ron Boji <[RBoji@bojigroup.com](mailto:RBoji@bojigroup.com)>; Darby, Marchan (DTMB) <[DarbyM@michigan.gov](mailto:DarbyM@michigan.gov)>; Keith Kelley <[KKelley@bojigroup.com](mailto:KKelley@bojigroup.com)>; Sonya Burns <[sburns@bojigroup.com](mailto:sburns@bojigroup.com)>  
**Subject:** RE: Southfield MLCC (Lease #11418) - Emergency Testing Request

Terri,

Thank you for providing this update.

Troy

**From:** Terri Fitzpatrick [mailto:tfitzpatrick@bojigroup.com]  
**Sent:** Thursday, October 15, 2015 6:00 PM  
**To:** Bos, Troy (DTMB) <bost@michigan.gov>  
**Cc:** Ron Boji <RBoji@bojigroup.com>; Darby, Marchan (DTMB) <DarbyM@michigan.gov>; Keith Kelley <KKelley@bojigroup.com>; Sonya Burns <sburns@bojigroup.com>  
**Subject:** Re: Southfield MLCC (Lease #11418) - Emergency Testing Request

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Hi Troy,

As an update to our call this afternoon, Keith has engaged Fishbeck, Thompson, Carr and Huber to complete the requested testing. They will be in Monday (we tried for tomorrow, but they needed to order a special kit). They understand the sensitivity of the testing, and will be discrete. We will also forward you the report on the testing that was done after the flooding.

We will keep you posted, and please let us know if there is anything you need from us in the meantime.

Kindest regards,  
Terri

Terri L. Fitzpatrick  
Chief Operating Officer  
Boji Group, LLC  
124 W. Allegan St., Suite 2100  
Lansing, Michigan 48933  
Office | 517-377-3000  
Mobile | 517-410-6172  
[www.bojigroup.com](http://www.bojigroup.com)

Sent from my iPad

On Oct 15, 2015, at 1:54 PM, "Bos, Troy (DTMB)" <bost@michigan.gov> wrote:

Ron,

Thank you for taking my call today regarding a (potential) health concern at 25680 W. Eight Mile Road in Southfield (Lease #11418 – MLCC). It was reported to the Department of Technology, Management and Budget, that an employee contracted Legionnaire's Disease from the Southfield MLCC office and was hospitalized.

The Oakland County Health Department have verified it was not found in the employees home and now the work environment is being questioned. **Please immediately have the Southfield MLCC office (Lease #11418) tested for the causes of Legionnaire's Disease.**

Your concern for the health and safety of your tenants is always appreciated. We have been asked by LARA to keep these concerns confidential and not cause panic for the onsite staff. Please provide a timeline via e-mail by 4:30 p.m. today identifying when to expect this emergency testing report/results.

I am available if you have any questions or concerns.

Thank you,

Troy Bos

Lease Compliance  
DTMB Real Estate Division  
Office: 517.335.6877

---

This message was secured by ZixCorp<sup>(R)</sup>.

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This message was secured by ZixCorp<sup>(R)</sup>.

---

This message was secured by ZixCorp<sup>(R)</sup>.



---

**From:** Bos, Troy (DTMB)  
**Sent:** Tuesday, November 10, 2015 10:05 AM  
**To:** Terri Fitzpatrick  
**Subject:** RE: Southfield MLCC (Lease #11418) - Emergency Testing Request

Terri,

Have you received anything back from the lab?

Troy

**From:** Terri Fitzpatrick [mailto:[tfitzpatrick@bojigroup.com](mailto:tfitzpatrick@bojigroup.com)]  
**Sent:** Thursday, November 05, 2015 2:16 PM  
**To:** Bos, Troy (DTMB) <[bost@michigan.gov](mailto:bost@michigan.gov)>  
**Cc:** Ron Boji <[RBoji@bojigroup.com](mailto:RBoji@bojigroup.com)>; Darby, Marchan (DTMB) <[DarbyM@michigan.gov](mailto:DarbyM@michigan.gov)>; Keith Kelley <[KKelley@bojigroup.com](mailto:KKelley@bojigroup.com)>; Sonya Burns <[sburns@bojigroup.com](mailto:sburns@bojigroup.com)>  
**Subject:** RE: Southfield MLCC (Lease #11418) - Emergency Testing Request

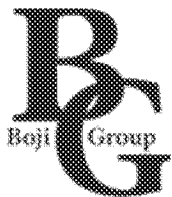
This message was sent securely using ZixCorp

Hi Troy,

Keith followed up with them on Tuesday as we had not heard back, and we are expecting something from them today or tomorrow. He is staying on them. Sorry for the delay.

Terri

**Terri L. Fitzpatrick**  
*Chief Operating Officer*



Boji Tower | 124 W. Allegan St., Ste. 2100 | Lansing, MI 48933  
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**From:** Bos, Troy (DTMB) [mailto:[bost@michigan.gov](mailto:bost@michigan.gov)]  
**Sent:** Thursday, November 05, 2015 2:14 PM  
**To:** Terri Fitzpatrick <[tfitzpatrick@bojigroup.com](mailto:tfitzpatrick@bojigroup.com)>  
**Cc:** Ron Boji <[RBoji@bojigroup.com](mailto:RBoji@bojigroup.com)>; Darby, Marchan (DTMB) <[DarbyM@michigan.gov](mailto:DarbyM@michigan.gov)>; Keith Kelley <[KKelley@bojigroup.com](mailto:KKelley@bojigroup.com)>; Sonya Burns <[sburns@bojigroup.com](mailto:sburns@bojigroup.com)>  
**Subject:** RE: Southfield MLCC (Lease #11418) - Emergency Testing Request

Terri,

Has the testing report for the Southfield MLCC (Lease #11418) been received by the Boji Group? Per the correspondence below, Keith was expecting to receive the results by October 30, 2015.

Please advise,

Troy Bos  
DTMB Real Estate Division  
Office: 517.335.6877

**From:** Terri Fitzpatrick [<mailto:tfitzpatrick@bojigroup.com>]  
**Sent:** Friday, October 23, 2015 4:00 PM  
**To:** Bos, Troy (DTMB) <[bost@michigan.gov](mailto:bost@michigan.gov)>  
**Cc:** Ron Boji <[RBoji@bojigroup.com](mailto:RBoji@bojigroup.com)>; Darby, Marchan (DTMB) <[DarbyM@michigan.gov](mailto:DarbyM@michigan.gov)>; Keith Kelley <[KKelley@bojigroup.com](mailto:KKelley@bojigroup.com)>; Sonya Burns <[sburns@bojigroup.com](mailto:sburns@bojigroup.com)>  
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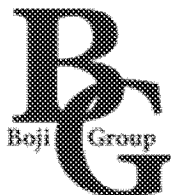
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*Chief Operating Officer*



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**Subject:** RE: Southfield MLCC (Lease #11418) - Emergency Testing Request

Terri,

Thank you for providing this update.

Troy

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**To:** Bos, Troy (DTMB) <bost@michigan.gov>  
**Cc:** Ron Boji <RBoji@bojigroup.com>; Darby, Marchan (DTMB) <DarbyM@michigan.gov>; Keith Kelley <KKelley@bojigroup.com>; Sonya Burns <sburns@bojigroup.com>  
**Subject:** Re: Southfield MLCC (Lease #11418) - Emergency Testing Request

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Hi Troy,

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We will keep you posted, and please let us know if there is anything you need from us in the meantime.

Kindest regards,  
Terri

Terri L. Fitzpatrick  
Chief Operating Officer  
Boji Group, LLC  
124 W. Allegan St., Suite 2100  
Lansing, Michigan 48933  
Office | 517-377-3000  
Mobile | 517-410-6172  
[www.bojigroup.com](http://www.bojigroup.com)

Sent from my iPad

On Oct 15, 2015, at 1:54 PM, "Bos, Troy (DTMB)" <bost@michigan.gov> wrote:

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The Oakland County Health Department have verified it was not found in the employees home and now the work environment is being questioned. **Please immediately have the Southfield MLCC office (Lease #11418) tested for the causes of Legionnaire's Disease.**

Your concern for the health and safety of your tenants is always appreciated. We have been asked by LARA to keep these concerns confidential and not cause panic for the onsite staff. Please provide a timeline via e-mail by 4:30 p.m. today identifying when to expect this emergency testing report/results.

I am available if you have any questions or concerns.

Thank you,

Troy Bos

Lease Compliance  
DTMB Real Estate Division  
Office: 517.335.6877

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This message was secured by ZixCorp<sup>(R)</sup>.

---

This message was secured by ZixCorp<sup>(R)</sup>.

---

**From:** Terri Fitzpatrick <tfitzpatrick@bojigroup.com>  
**Sent:** Friday, November 13, 2015 11:15 AM  
**To:** Bos, Troy (DTMB)  
**Cc:** Keith Kelley;Michael Leinweber  
**Subject:** FW: G150714 - Water Sampling, Legionella sp. - 25660 8 Mile Road, Southfield, MI  
**Attachments:** Legionella\_BojiGroup\_25660-8MileRd\_2015\_1111DFTREV1.pdf; ATT00001.htm

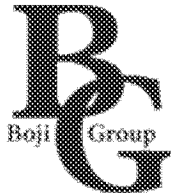
This message was sent securely using Zi-Corp

Troy,

Please find attached the report on Southfield. I understand that it came in on 11/9 and we asked them to attach the lab information. I apologize for the delay caused by staff/consultants schedules. As we were told verbally, there is nothing measurable in the results. Please let me know if you need anything else or require further information.

Thanks,  
Terri

**Terri L. Fitzpatrick**  
*Chief Operating Officer*



Boji Tower | 124 W. Allegan St., Ste. 2100 | Lansing, MI 48933  
Phone 517-377-3000 x 14 | Fax 517-485-8604 | Cell 517-410-6172

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**From:** Michael Leinweber  
**Sent:** Wednesday, November 12, 2015 5:42 PM  
**To:** Terri Fitzpatrick <tfitzpatrick@bojigroup.com>  
**Subject:** Fwd: G150714 - Water Sampling, Legionella sp. - 25660 8 Mile Road, Southfield, MI

Sent from my iPhone

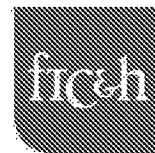
Begin forwarded message:

**From:** "Riemersma, Janine" <jriemersma@ftch.com>  
**Date:** November 11, 2015 at 3:44:59 PM EST  
**To:** "MLeinweber@bojigroup.com" <MLeinweber@bojigroup.com>  
**Cc:** "Alderink, Deborah C." <dcalderink@ftch.com>  
**Subject:** G150714 - Water Sampling, Legionella sp. - 25660 8 Mile Road, Southfield, MI

Janine Riemersma, OS Manager | 616.464.3710 | [www.ftch.com](http://www.ftch.com)  
Fishbeck, Thompson, Carr & Huber, Inc. | Engineers, Scientists, Architects, Constructors

---

This message was secured by ZixCorp<sup>(R)</sup>.



November 9, 2015  
Revised November 11, 2015  
Project No. G150714

Mr. Michael Leinweber, LEED AP  
Vice President of Construction Services  
Boji Group  
Boji Tower  
124 West Allegan Street, Suite 2100  
Lansing, MI 48933

Re: Water Sampling, *Legionella* sp.  
25660 8 Mile Road, Southfield, MI

Dear Mr. Leinweber:

## Introduction

On October 19, 2015, at the request of Mr. Keith Kelly and with the assistance of Mr. Max Zamora of the Boji Group, Fishbeck, Thompson, Carr & Huber, Inc. (FTCH) sampled potable water from the hot water heater, conference room sink, drinking fountains, breakroom sink, and employees' men's lavatory at the Boji Facility located at 25660 8 Mile Road, Southfield, Michigan. The purpose of this water sampling was to detect and quantify the level of *Legionella* species present, if any, in each of the water samples.

*Legionella* bacteria occur naturally in surface waters including lakes, streams, and mud. The bacteria survive and grow particularly well in man-made environments, especially if the water is in a temperature range of 77° to 109°F, sediment and scaling are present, and water flow is relatively stagnant.

The diseases caused by *Legionella* are Legionnaires' disease and Pontiac Fever. Legionnaires' disease is a multi-system disease which includes pneumonia. When outbreaks occur, usually less than 5% of exposed individuals develop the disease, commonly within 3 to 9 days after exposure. Pontiac Fever is a non-fatal, flu-like disease of short duration which does not cause pneumonia. Approximately 95% of exposed individuals develop the disease, usually within 2 to 3 days.

The likelihood of contracting Legionnaires' disease is related to the level of contamination in the water source, the susceptibility of the person exposed, and the intensity of exposure to the contaminated water. Disease transmission usually occurs via inhalation of an aerosol of water contaminated with the organism. Aspiration of contaminated water into the lungs may also cause the disease.<sup>1</sup>

## Sampling

Water sampling was conducted for the potential presence of *Legionella* bacteria, particularly *Legionella pneumophila*. Sampling was performed according to accepted Industrial Hygiene methods recognized by the National Institute for Occupational Safety and Health (NIOSH), the American Conference of Governmental Industrial Hygienists (ACGIH), the American Industrial Hygiene Association (AIHA), and the Occupational Safety and Health Administration (OSHA). As with all sampling, the test results are an indication of the levels of the specific analyte at the time of sampling. It is important to state that *Legionella* bacteria analyses may be

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<sup>1</sup> U.S. Department of Labor, Occupational Safety and Health Administration: Technical Manual, Section III, Chapter 7, p. 4.



influenced by the presence of aquatic protozoa, slime, or bioslime. The result of *Legionella* sampling does not predict the future safety of the water systems; it only represents the count in the sample on the test day. Should sampling conditions change, FTCH makes no prediction as to the type or concentration of *Legionella* bacteria in water.

## Method

Using strict aseptic technique, water was collected from the hot water heater, conference room sink, drinking fountains (high and low), breakroom sink, and employees' men's room and placed in a sterile bottle. Temperature of the water was determined at all sample locations, except the drinking fountains, and documented.

Real-time polymerase chain reaction (PCR) analysis was used for rapid, specific detection of *Legionellae* bacteria in water by employing a PCR process to amplify and then detect portions of deoxyribonucleic acid (DNA) unique to *Legionella pneumophila* group which includes *Legionella pneumophila*, *L. feeleyi*, *F. dumoffii*, *L. longbeachae*, *F. bozemanii*, and *L. micdadei*. This method was used because it can produce results in 1 to 2 days, it has reproducible results, and provides accurate bacterial identification. Samples were sent immediately under chain of custody to EMLab P&K, an AIHA accredited laboratory located in Phoenix, Arizona, for identification and enumeration.

The term "real-time PCR" means the laboratory staff can actually monitor and "visualize" the progress of PCR reactions, cycle by cycle, through a computer monitor. This means the earlier the DNA is detected in PCR cycles, the higher the relative concentrations of DNA exist<sup>2</sup>.

It is important to note that the PCR method detects *Legionella* bacteria whether they are viable or not.

Culturing for *Legionella* bacteria was not conducted because the PCR levels, being so very low, could not be quantified. In addition, culturing of samples from building water systems may not be predictive of the risk of transmission for the following reasons:

1. Presence of the bacteria cannot be directly equated to the risk of infection. The bacterium is frequently present in water systems without being associated with disease.
2. Interpretation of the results of culturing of water is confounded by use of different bacteriologic methods in various laboratories, by variable culture results among sites sampled within a water system, and by fluctuations in the concentration of *Legionella* isolated from a single site.
3. The risk of illness following exposure to a given source is influenced by a number of factors other than the concentration of organisms in a sample. These factors include, but are not limited to, strain virulence, host susceptibility, and how efficiently the organisms are aerosolized to the small particle size required to reach the deep portion of the human lung and remain viable.
4. Test results only represent the counts at the time the sample was collected. Even with a negative result, any amplifier can quickly become heavily colonized if it suffers neglect.<sup>3</sup>

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<sup>2</sup> P&K Microbiology Services, Inc. "Technical Information PCR Analysis".

<sup>3</sup> American Society of Heating, Refrigerating and Air-Conditioning Engineers, Inc. (ASHRAE), Guideline 12-2000, "Minimizing the Risk of Legionellosis Associated with Building Water Systems.





## Recommended Exposure Limit

There are no governmental regulations concerning permissible numbers of *Legionellae* bacteria in water systems. To cause disease the organism must be virulent, it must be in sufficient number, the water sources must be aerosolized and distributed to the human host, the *Legionellae* must be inhaled deeply into the lungs by the potential host, and the human host's defenses must be unable to stop the infection. The infectious dose has not been determined, but the larger the dose, the more likely infection may occur.<sup>4</sup>

*Legionella* analysis (real-time PCR method) results are summarized in Table 1.

**Table 1 – Water Sampling, *Legionella* Analysis (Real-Time PCR Method) – Results Summary**

October 19, 2015

Sample Identification & Location and Water Temperature	Species	Result	Qualitative Description
151019-H20-1: Hot Water Heater. Temperature of water – 111.0° F	<i>L. pneumophila</i> group	Not Detected	Not Detected
151019-H20-2: Conference Room Sink, (initial, before flush sample).	<i>L. pneumophila</i> group	Not Detected	Not Detected
151019-H20-3: Conference Room Sink, (after flush sample). Temperature of water – 135°F	<i>L. pneumophila</i> group	1 CE	Detection was below the amount that can be accurately quantified.
151019-H20-4: Drinking Fountains (higher)	<i>L. pneumophila</i> group	1 CE	Detection was below the amount that can be accurately quantified.
151019-H20-5: Drinking Fountains (lower)	<i>L. pneumophila</i> group	1 CE	Detection was below the amount that can be accurately quantified.
151019-H20-6: Breakroom Sink (initial, before flush sample).	<i>L. pneumophila</i> group	1 CE	Detection was below the amount that can be accurately quantified.
151019-H20-7: Breakroom Sink (after flush sample). Maximum temperature of water – 134°F	<i>L. pneumophila</i> group	1 CE	Detection was below the amount that can be accurately quantified.
151019-H20-8: Employee's Men's Lavatory, middle sink (initial, before flush sample)	<i>L. pneumophila</i> group	None Detected	None Detected
151019-H20-9: Employee's Men's Lavatory, (after flush). Maximum temperature of water – 108°F	<i>L. pneumophila</i> group	1 CE	Detection was below the amount that can be accurately quantified.
151019-H20-Field Blank	<i>L. pneumophila</i> group	None Detected	None Detected

CE Cell Equivalent

In addition, a surface sample was collected of the hot water from the water cooler. No portions of DNA unique to *Legionella pneumophila* were detected.

<sup>4</sup> "Legionella in Environmental Samples: Hazard Analysis and Suggested Remedial Actions. PathCon Laboratories, Technical Bulletin 1.4 (10/97).



## Discussion of Results

Results of sampling indicated that portions of DNA unique to *Legionella pneumophila* were detected in the after-flush sample at the Conference Room sink; both drinking fountains; both before-flush and after-flush of the breakroom sink; and the after-flush sample of the men's Lavatory, middle sink water. In each of the positive samples, only 1 CE (Cell Equivalent) was detected. The detection was so low that the amount could not be accurately quantified. It is important to note that the minimum number of CE to be able to quantify the presence of *Legionellae* bacteria in water is 100 CE. Therefore, this detection was reported by the laboratory for informational purposes only. In addition, it is not known if the very low count of bacteria is viable or not.

## Recommendations

Real-time PCR results were provided as soon as the analysis was completed and reported. *Legionella sp.* are ubiquitous and can be isolated from 20% to 40% of freshwater environments, especially man-made water systems. The presence of *Legionellae* bacteria is not necessarily evidence of potential for causing disease<sup>5</sup>, especially at this low (barely detectable) level.

As stated above, there are no governmental regulations concerning permissible numbers of *Legionellae* bacteria in water systems. OSHA provides "Water Sampling Guidelines" to assess the effectiveness of water system maintenance.<sup>6</sup> These guidelines are based on the finding of viable *Legionella* and are reported as colony forming units per milliliter of water. Though viable sampling was not warranted due to the findings of very low (barely detectable) *Legionella* bacteria using the PCR method, these levels (1 CE) would be well below the OSHA action guidelines. Therefore, FTCH offers no recommendations other than to continue to follow best industry practices to minimize the growth of *Legionella* in a domestic hot water system. Best industry practices include to store the hot water at a minimum of 140°F and deliver it at a minimum of 122°F to all outlets. The hot water tank should be drained periodically to remove scale and sediment and cleaned with chlorine solution if possible. The tank must then be thoroughly rinsed to remove excess chlorine before reuse. Domestic hot water recirculation pumps should run continuously. They should be excluded from energy conservation measures.<sup>7</sup>

FTCH appreciate the opportunity to provide these services to the Boji Group. If you have any questions or require additional information, please contact me at 616.464.3831 or [dcaldерink@ftch.com](mailto:dcaldерink@ftch.com).  
Sincerely,

FISHBECK, THOMPSON, CARR & HUBER, INC.

A handwritten signature in black ink, which appears to read "Deborah C. Alderink".

Deborah C. Alderink, CIH, RN

jjr  
Attachment  
By email

---

<sup>5</sup> Center for Disease Control, *Water Sampling Techniques for Legionellae*, CDC Website.

<sup>6</sup> U.S. Department of Labor, Occupational Safety and Health Administration: Technical Manual, Section III, Chapter 7.

<sup>7</sup> Ibid: Appendix III-7-3. Water Sampling Guidelines.



Report for:

**Mr. Reuben Van Dam, Ms. Judy Van Putten**  
**Fishbeck, Thompson, Carr & Huber, Inc.**  
1515 Arboretum Dr. SE  
Grand Rapids, MI 49546

---

Regarding: Project: G150714; Boji/25600 8mile IAO  
EML ID: 1442391

Approved by:

Dates of Analysis:  
PCR-Legionella pneumophila (PX): 10-27-2015

A handwritten signature in black ink that reads "Joshua T. Cox".

Operations Manager  
Joshua Cox

Service SOPs: PCR-Legionella pneumophila (PX) (EM-BC-S-1091)

---

All samples were received in acceptable condition unless noted in the Report Comments portion in the body of the report. Due to the nature of the analyses performed, field blank correction of results is not applied. The results relate only to the items tested.

EMLab P&K ("the Company") shall have no liability to the client or the client's customer with respect to decisions or recommendations made, actions taken or courses of conduct implemented by either the client or the client's customer as a result of or based upon the Test Results. In no event shall the Company be liable to the client with respect to the Test Results except for the Company's own willful misconduct or gross negligence nor shall the Company be liable for incidental or consequential damages or lost profits or revenues to the fullest extent such liability may be disclaimed by law, even if the Company has been advised of the possibility of such damages, lost profits or lost revenues. In no event shall the Company's liability with respect to the Test Results exceed the amount paid to the Company by the client therefor.

Client: Fishbeck, Thompson, Carr & Huber, Inc.  
 C/O: Mr. Reuben Van Dam, Ms. Judy Van Putten  
 Re: G150714; Boji/25600 8mile IAO

Date of Sampling: 10-19-2015  
 Date of Receipt: 10-20-2015  
 Date of Report: 10-27-2015

**LEGIONELLA: PCR METHODOLOGY**

Location:	151019-H2O-1: H2O Heater		151019-H2O-2: 1-Sink 1st		151019-H2O-3: 1-Sink 2nd		151019-H2O-4: H2O Cooler	
Comments (see below)	None		None		A		A	
Sample Type:	Water sample		Water sample		Water sample		Water sample	
Lab ID-Version‡:	6653483-1		6653484-1		6653485-1		6653486-1	
Sample Size:	60		60		60		60	
Unit:	ml		ml		ml		ml	
	CE*	CE*/Unit	CE*	CE*/Unit	CE*	CE*/Unit	CE*	CE*/Unit
Legionella pneumophila group	ND	<100	ND	<100	1	1	1	1

\*Cell equivalents ND = Not Detected

**Comments:** A) Detection was below the amount that can be accurately quantified. Provided value for informational purpose only.

**Legionella pneumophila group:** Includes *L. pneumophila*, *L. feeleii*, *F. dumoffii*, *L. longbeachae*, *F. bozemanii*, and *L. micdadei*

Method Reference: *Legionella pneumophila group*- Adapted from the method of Cloud et al., 2000. "Detection of *Legionella Species* in Respiratory Specimens Using PCR with Sequencing Confirmation." Journal of Clinical Microbiology, p.1709-1712.

‡A "Version" indicated by -"x" after the Lab ID# with a value greater than 1 indicates a sample with amended data. The revision number is reflected by the value of "x".

Aerotech Laboratories, Inc

EMLab ID: 1442391, Page 2 of 4

Client: Fishbeck, Thompson, Carr & Huber, Inc.  
 C/O: Mr. Reuben Van Dam, Ms. Judy Van Putten  
 Re: G150714; Boji/25600 8mile IAO

Date of Sampling: 10-19-2015  
 Date of Receipt: 10-20-2015  
 Date of Report: 10-27-2015

**LEGIONELLA: PCR METHODOLOGY**

Location:	151019-H2O-5: H2O Cooler		151019-H2O-6: 2-Sink 1st		151019-H2O-7: 2- Sink 2nd		151019-H2O-8: 3- Sink 1st	
Comments (see below)	A		A		A		None	
Sample Type:	Water sample		Water sample		Water sample		Water sample	
Lab ID-Version‡:	6653487-1		6653488-1		6653489-1		6653490-1	
Sample Size:	60		60		60		60	
Unit:	ml		ml		ml		ml	
	CE*	CE*/Unit	CE*	CE*/Unit	CE*	CE*/Unit	CE*	CE*/Unit
Legionella pneumophila group	1	1	1	1	1	1	ND	<100

\*Cell equivalents ND = Not Detected

**Comments:** A) Detection was below the amount that can be accurately quantified. Provided value for informational purpose only.

**Legionella pneumophila group:** Includes *L. pneumophila*, *L. feeleii*, *F. dumoffii*, *L. longbeachae*, *F. bozemanii*, and *L. micdadei*

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Aerotech Laboratories, Inc

EMLab ID: 1442391, Page 3 of 4

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Re: G150714; Boji/25600 8mile IAO

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Date of Receipt: 10-20-2015  
Date of Report: 10-27-2015

**LEGIONELLA: PCR METHODOLOGY**

Location:	151019-H2O-9: 3-Sink 2nd		151019-H2O-FB: Blank		151018-SW-1: Hot water Cooler		151018-SW-FB: Blank	
Comments (see below)	A		None		None		None	
Sample Type:	Water sample		Water sample		Swab sample		Swab sample	
Lab ID-Version‡:	6653491-1		6653492-1		6653476-1		6653477-1	
Sample Size:	60		1		1		1	
Unit:	ml		sample		swab		swab	
	CE*	CE*/Unit	CE*	CE*/Unit	CE*	CE*/Unit	CE*	CE*/Unit
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Aerotech Laboratories, Inc

EMLab ID: 1442391, Page 4 of 4

---

**From:** Turner, David (DHS)  
**Sent:** Wednesday, January 07, 2015 10:06 AM  
**To:** Bos, Troy (DTMB)  
**Cc:** Warner, Kurt (DHS)  
**Subject:** FW: City of Flint WATER  
**Attachments:** TTHM Notification Final.pdf; ViolationNotification9.2014.pdf; Water FAQs\_TTHM.pdf; WaterMainRepairs10.19.14.pdf; WaterMainRepairsCompleted10.20.14Update.pdf; Boil Water Notice signed 8.14.14.pdf; Recent Boil Water Notice Lifted 9.9.14.pdf

See attached. Apparently this is a long-term issue that keeps coming up in Flint. I have instructed our leased facilities to get water coolers (Absopure for example) until we feel that this problem has been resolved adequately and we are sure that this isn't a long-term issue.

I am requesting that DTMB provide the same for the Flint State Office Building.

Thanks,

David C. Turner  
Deputy Director, Bureau of Organizational Services  
Michigan Department of Human Services  
235 S. Grand Ave., Suite 1210, Lansing, Michigan 48908  
Desk - 517-241-9790; Mobile - 517-243-0453

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**Subject:** RE: City of Flint WATER

The notices listed on the City of Flint website are attached.

If you do a search on MLive for City of Flint water, you will see articles dating back 5 years. If you want these also, let me know.

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**Subject:** RE: City of Flint WATER

I agree – just forwarded it from DTMB Real Estate.

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Michigan Department of Human Services  
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**To:** Turner, David (DHS); Rauch, Randy (DHS)  
**Cc:** Holloway, Michelle (DHS); Roubal, Lewis (DHS); KnispelC, Cynthia Ann (DHS); Reinke, Nancy Lee (DHS); Fountain,

Tracey (DHS)

**Subject:** RE: City of Flint WATER

David,

Thanks for forwarding this information.

Just a couple of items to point out.

- 1) The attached notice entitled *Flint Water.pdf* says that the water is not unsafe. It states:

"What should I do?"

- There is nothing you need to do unless you have a severely compromised immune system, have an infant, or are the elderly. In that case, you may be at increased risk and should seek advice about drinking water from your healthcare provider.
- **You do not need to boil your water or take other corrective actions.** If a situation arises where the water is no longer safe to drink, you will be notified within 24 hours.

What does this mean?

**This is not an emergency.** If it had been an emergency, you would have been notified within 24 hours..."

- 2) The press release attached indicates that this notice was sent due to test results for a period ending 11/30/14.

Sandi

Sandi Mose  
County Director  
Genesee County DHS  
125 E. Union Street  
PO Box 1629  
Flint, MI 48501  
Office (810) 760-2645  
Cell (810) 347-6257  
Fax (810) 760-2984

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FYI

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**From:** Bailey, Maureen (DTMB)  
**Sent:** Tuesday, January 06, 2015 3:42 PM  
**To:** Bos, Troy (DTMB); Warner, Kurt (DHS); Turner, David (DHS); Holloway, Michelle (DHS); Moyer, Susan (DHS);



Brownell, Suzanne (DCH); Pasch, Kami K. (MDOC); Thomas, David (LARA); Thelen, Ethan (LARA); Spitzley, Troy (DTMB); Davlantes, Alex (MDE); 'modym@michigan.gov'; Fay, Kathleen (MSP); Badgero, William (MDOS); Algren, Keli (DMVA)  
**Subject:** FW: City of Flint WATER

Flint water is unsafe.

## IMPORTANT INFORMATION ABOUT YOUR DRINKING WATER

### City of Flint Did Not Meet Treatment Requirements

Our water system was recently found to be in violation of a drinking water standard. Although this incident was not an emergency, as our customers, you have a right to know what happened and what we are doing to correct this situation.

We routinely monitor for the presence of drinking water contaminants. Samples were collected for total trihalomethanes (TTHM) analysis from eight locations on a quarterly basis (May 21, August 21, and November 20 of 2014). The average of the results at **ANY** of the eight locations must not exceed the maximum contaminant level (MCL) for TTHMs, otherwise our water system exceeds the Maximum Contaminant Level (MCL). The standard for TTHMs is 80 ug/L. The location reporting the highest TTHM level was 99 ug/L; thus, our water system exceeds the TTHM MCL.

#### What should I do?

- There is nothing you need to do unless you have a severely compromised immune system, have an infant, or are elderly. In that case, you may be at increased risk and should seek advice about drinking water from your health care provider.
- You do not need to boil your water or take other corrective actions. If a situation arises where the water is no longer safe to drink, you will be notified within 24 hours.

#### What does this mean?

This is not an emergency. If it had been an emergency, you would have been notified within 24 hours.

People who drink water containing trihalomethanes in excess of the MCL over many years may experience problems with their liver, kidneys, or central nervous system, and may have an increased risk of getting cancer.

#### What is being done?

We are currently working on solutions to correct the problem. We anticipate resolving the problem in 2015.

For more information, please contact Mr. Brent Wright or Mike Glasgow at 810-787-6537 or the Water Plant at 4500 North Dort Highway, Flint, MI 48505.

Please share this information with all the other people who drink this water, especially those who may not have received this notice directly (for example, people in apartments, nursing homes, schools, and businesses). You can do this by posting this notice in a public place or distributing copies by hand or mail.

This notice is being sent to you by the City of Flint.

CERTIFICATION: F1 S3

WSSN: 02310

I certify that this water supply has fully complied with the public notification requirements in the Michigan Safe Drinking Water Act, 1976 PA 399, as amended, and the administrative rules. Reminder to water supplier: This notice/certification must be sent to the DEQ.

*Michael Glasgow*

ASSISTANT SUPERVISOR

1/2/15

Signature

Title

Date Distributed

## Important Information About Your Drinking Water

### Tests showed coliform bacteria in the City of Flint water

Our water system recently violated a drinking water standard. Although this incident was not an emergency, as our customers, you have a right to know what happened and what we did to correct the situation.

We routinely monitor for drinking water contaminants. We took 150 samples to test for the presence of coliform bacteria during September 2014. 15 of those samples (10%) showed the presence of coliform bacteria. The standard is that no more than 5 percent of our samples may do so.

#### What should I do?

You do not need to boil your water or take other corrective actions. However, if you have specific health concerns, consult your doctor. People with severely compromised immune systems, infants, and some elderly may be at increased risk. These people should seek advice about drinking water from their healthcare providers. General guidelines on ways to lessen the risk of infection by microbes are available from EPA's Safe Drinking Water Hotline at 1-800-426-4791.

#### What does this mean?

This is not an emergency. A portion of the City was notified to boil their water at the time of the incident until it was resolved. Coliform bacteria are generally not harmful themselves.

*Coliforms are bacteria which are naturally present in the environment and are used as an indicator that other, potentially harmful, bacteria may be present. Coliforms were found in more samples than were allowed and this was a warning of potential problems.*

Usually, coliforms are a sign that there could be a problem with the system's treatment or distribution system (pipes). Whenever we detect coliform bacteria in any sample, we do follow-up testing to see if other bacteria of greater concern, such as fecal coliform or E. coli, are present. We did not find any of these bacteria in our subsequent testing, and further testing shows that this problem has been resolved.

**What happened? What was done?** On September 5, 2014, after routine and repeat samples showed the presence of total coliform, a boil water order was issued to the affected area. That area was flushed and resampled until samples were non-detect for total coliform. The boil order was lifted on September 9, 2014. Samples collected since then show that all results met acceptable limits.

For more information, please contact Mr. Brent Wright, Water Plant Supervisor, City Of Flint - DPW at 810.787.6537 ext. 3510 or Flint Water Plant - 4500 North Dort Highway, Flint, MI 48505.

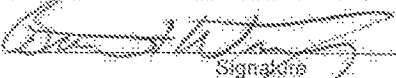
*Please share this information with all the other people who drink this water, especially those who may not have received this notice directly (for example, people in apartments, nursing homes, schools, and businesses). You can do this by posting this notice in a public place or distributing copies by hand or mail.*

This notice is being sent to you by the City of Flint.

CERTIFICATION: P2, S3

WSSN: 02310

I certify that this water supply has fully complied with the public notification requirements in the Michigan Safe Drinking Water Act, 1976 PA 399, as amended, and the administrative rules.



Signature

PLANT SUPERVISOR

Title

10-23-14

Date Distributed

Reminder to water supplier: This notice / certification must be sent to the DNRE.



# City of Flint Water FAQ's

## City of Flint Water System Facts

## TOPIC

Questions for recent  
violation notice

- **Q:** Is water from the Flint River safe to drink?
- **A:** **Yes.** The water meets the EPA regulatory standards that say it is safe to drink.
  
- **Q:** What caused the recent violation?
- **A:** The average results from quarterly testing were above the Maximum Contaminant Level (MCL) for Total Trihalomethane (TTHM).
  
- **Do I need to boil my water?**
- **No.** This is not an emergency. If this were an emergency you would have been notified within 24 hours.
  
- **Q:** If I have consumed water that was above the contaminant level, am I in danger of health concerns?
- **A:** If you have a severely compromised immune system, have an infant, or are elderly, it is recommended that you talk to a health care provider. People who drink water that is over the MCL for many, many years may have an increased risk of health concerns.

- **Q:** Where can I get additional information from an official source?
- **A:** Additional information about water safety can be found at the following EPA website <http://water.epa.gov> or by calling the EPA Safe Drinking Water Hotline (800) 426-4791.
  
- **Q:** How will I know if disinfection byproducts are in my drinking water?
- **A:** When routine monitoring indicates that disinfection byproduct levels are above the MCL, the City must take steps to reduce the amount of disinfection byproducts so that they are below that level. Water suppliers must notify their customers as soon as practical, but no later than 30 days after the system learns of the violation. Flint's violation notice was dated December 16, 2014 and was received by officials that week.
  
- **Q:** Is the contaminant level still too high?
- **A:** Seven of eight test sites are below the MCL, one area in the 2500 block of Flushing has still tested above the MCL and is being addressed.
  
- **Q:** How is the City correcting the problem?
- **A:** A written plan was presented to the DEQ that addresses all of the areas involved in the water system. This plan includes valve replacements in the system, hydrant flushing, and improving our treatment process. Each of these has contributed to correcting the violation. The full plan can be found on the City of Flint's website, [cityofflint.com](http://cityofflint.com)
  
- **Q:** Is this problem unique to the City of Flint and the use of the Flint River?
- **A: No.** This is an issue faced by all water treatment and distribution systems that use chlorination as a means of disinfecting water.
  
- **Q:** What number can I call if I have any questions about my water?
- **A: Howard Croft, Public Works Director at 810-766-7346 x 2043.**



CITY OF FLINT  
OFFICE OF EMERGENCY MANAGER  
DARNELL EARLEY  
ICMA-CM, MPA

Jason Lorenz  
*Public Information Officer*  
(810) 237-2039  
jlorenz@cityofflint.com

**For Immediate Release**

**Major Water Line Repairs Will Take Place in Robert T. Longway Blvd & Dort Hwy. Area, More Repairs to System Scheduled**

*Flint, Michigan – October 15, 2014* – The City of Flint's Department of Public Works is working to repair a water main break in the area of Dort and Longway. That repair will be followed by more scheduled repairs to the system in the area which will begin on Saturday, October 18, 2014 and which should be completed by evening Sunday, October 19. The work being performed will result in improved operational control over a large transmission line running down Dort Hwy. which will include improving chlorine residuals in the southern portion of Flint. No residential customers are connected to this line; however, there will be a reduction of pressure to the system, which may cause low water pressure in the surrounding area.

In accordance with DEQ regulations the City of Flint will be issuing a Boil Water Advisory for the area (see attached map) ONLY if residents lose water service during this 24 hour period. Residents who lose water service during that time should expect to use boiled water for 24 hours after service is restored based on testing. If residents in the area do not experience a loss of water service, then there is no need to boil water.

–CONTINUE–



CITY OF FLINT  
OFFICE OF EMERGENCY MANAGER  
DARNELL EARLEY  
ICMA-CM, MPA

Any residents who do experience a loss of water should call the Water Service Center at 810-766-7202 between 8:00am and 4:00pm on Saturday to report the issue.

A Boil Water Advisory is restricted to drinking water and un-boiled water used for cooking. Once again, this is merely a precaution as no one in the affected area should be directly connected to the portion of the system being repaired. Low pressure and discoloration may occur for those in the area, but this is no cause for concern. The City of Flint asks that residents watch their local news station for announcement of the completion of repairs.

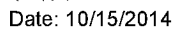
A break in the sixteen inch water main was discovered a week ago and crews have since been examining the surrounding system. As a result of that examination, a number of valves in the area were identified as “long overdue” for replacement. “The valves we are replacing in this area have needed attention for quite some time,” said Flint Utilities Administrator Daugherty Johnson, “the fact that we now have the resources and planning to perform this work is a tremendous benefit for the entire City.”

All of the scheduled work taking place is part of an ongoing, broader plan to examine different sections of the water system citywide for needed repairs and upgrades. Upgrading critical infrastructure such as the water system is a key part of the City’s Strategic Plan, which is directly guided by the Master Plan, and part of the City’s commitment to deliver the highest quality water possible.

– ATTACHMENT (Affected Area Shaded)–



0 500 1,000 2,000 3,000 Feet







CITY OF FLINT  
OFFICE OF EMERGENCY MANAGER  
DARNELL EARLEY  
ICMA-CM, MPA

Jason Lorenz  
*Public Information Officer*  
(810) 237-2039  
jlorenz@cityofflint.com

**For Immediate Release**

**Water System in Longway/Dort Area Fully Operational After Repairs,  
Conditional Boil Water Advisory Lifted**

*Flint, Michigan – October 20, 2014* – The City of Flint's Water Service Center crews have successfully replaced all five valves scheduled for replacement this past weekend. The system in the area has returned to full operation. No residential water service loss was experienced. Water quality analyses were conducted and have returned clean results which allowed for the conditional boil water advisory to be lifted.

–END–

## LOCALIZED DRINKING WATER WARNING

A localized area of the City of Flint water is contaminated with fecal coliform  
**BOIL YOUR WATER BEFORE USING**

Fecal coliform bacteria were found in the water supply on August 14, 2014. These bacteria can make you sick, and are a particular concern for people with weakened immune systems.

### What should I do? What does this mean?

**DO NOT DRINK THE WATER WITHOUT BOILING IT FIRST.** Bring all water to a boil, let it boil for one minute, and let it cool before using, or use bottled water. Boiled or bottled water should be used for drinking, making ice, brushing teeth, washing dishes, and preparing food. Boiling kills bacteria and other organisms in the water. Continue using boiled or bottled water until further notice. This boil notice is limited to the area bordered by Mann Hall Ave. (North), Mann Ave. (East), Whitney Ave. (South) and the City limits (West).

This boil water notice is only for the affected area. The Water Treatment Plant tests verify that the overall system is operating within DEQ drinking water standards.

*Fecal coliforms and E. coli are bacteria whose presence indicates that the water may be contaminated with human or animal wastes. Microbes in these wastes can cause diarrhea, cramps, nausea, headaches, or other symptoms. They may pose a special health risk for infants, young children, some of the elderly, and people with severely compromised immune systems.*

The symptoms above are not caused only by organisms in drinking water. If you experience any of these symptoms and they persist, you may want to seek medical advice. People at increased risk should seek advice about drinking water from their health care providers.

### What happened? What is being done?

3 routine samples tested total coliform positive, repeat samples were also total coliform positive as well as 1 fecal coliform positive. We are increasing our chlorine levels and flushing the system. We will inform you when tests show no bacteria and you no longer need to boil your water. We anticipate resolving the problem within a few days.

For more information, please contact Mr. Brent Wright of the City of Flint at 810-787-6537, [bwright@cityofflint.com](mailto:bwright@cityofflint.com), 4500 North Dort Highway, Flint MI 48505 or Daugherty Johnson Utilities Administrator (810) 766-7135 ext 2602. General guidelines on ways to lessen the risk of infection by microbes are available from the EPA Safe Drinking Water Hotline at 1(800) 426-4791.

*Please share this information with all the other people who drink this water, especially those who may not have received this notice directly (for example, people in apartments, nursing homes, schools, and businesses). You can do this by posting this notice in a public place or distributing copies by hand or mail.*

This notice is being sent to you as a precautionary measure by the City of Flint.

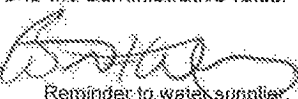
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#### CERTIFICATION:

WSSN 02310

I certify that this water supply has fully complied with the public notification requirements in the Michigan Safe Drinking Water Act, 1976 PA 399, as amended, and the administrative rules.

Signature

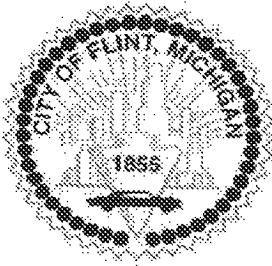


Title Plant Supervisor

Date Distributed

8/15/2014

Reminder to water supplier: This notice / certification must be sent to the DNRE.



## CITY OF FLINT

### Department of Public Works

Dayne Walling  
Mayor

Darnell Earley, ICMA-CM, MPA  
Emergency Manager

Howard Croft  
Director

Date: September 9, 2014.

### RECENT BOIL WATER NOTICE LIFTED

It is no longer necessary to use bottled water or boil water before drinking it. No coliform bacteria have been detected in follow-up testing of the system's water. This, in addition to treatment and adjustments made to the system, indicates that the water is now safe to drink.

Customers with questions or concerns about the water should contact Adam Rosenthal, Michigan Department of Environmental Quality 517-335-9715 or for more information, please contact Brent Wright of City of Flint Water Treatment Plant at 810-787-6537, [bwright@cityofflint.com](mailto:bwright@cityofflint.com).

4500 N. Dorf Hwy  
Flint, MI 48505

This notice is being sent to you by City of Flint, Water Supply serial number 2310.

Howard D. Croft  
Public Works Director

---

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**Sent:** Wednesday, January 07, 2015 10:17 AM  
**To:** Scates, Larry (DTMB)  
**Cc:** Spitzley, Troy (DTMB);Turner, David (DHS);Paasch, Keith (DTMB)  
**Subject:** FW: City of Flint WATER  
**Attachments:** TTHM Notification Final.pdf; ViolationNotification9.2014.pdf; Water FAQs\_TTHM.pdf; WaterMainRepairs10.19.14.pdf; WaterMainRepairsCompleted10.20.14Update.pdf; Boil Water Notice signed 8.14.14.pdf; Recent Boil Water Notice Lifted 9.9.14.pdf

Forward

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FYI

David C. Turner

Deputy Director, Bureau of Organizational Services  
Michigan Department of Human Services  
235 S. Grand Ave., Suite 1210, Lansing, Michigan 48908  
Desk - 517-241-9790; Mobile - 517-243-0453

---

**From:** Bailey, Maureen (DTMB)

**Sent:** Tuesday, January 06, 2015 3:42 PM

**To:** Bos, Troy (DTMB); Warner, Kurt (DHS); Turner, David (DHS); Holloway, Michelle (DHS); Moyer, Susan (DHS); Brownell, Suzanne (DCH); Pasch, Kami K. (MDOC); Thomas, David (LARA); Thelen, Ethan (LARA); Spitzley, Troy (DTMB); Davlantes, Alex (MDE); 'modym@michigan.gov'; Fay, Kathleen (MSP); Badgero, William (MDOS); Algren, Keli (DMVA)

**Subject:** FW: City of Flint WATER

Flint water is unsafe.

## IMPORTANT INFORMATION ABOUT YOUR DRINKING WATER

### City of Flint Did Not Meet Treatment Requirements

Our water system was recently found to be in violation of a drinking water standard. Although this incident was not an emergency, as our customers, you have a right to know what happened and what we are doing to correct this situation.

We routinely monitor for the presence of drinking water contaminants. Samples were collected for total trihalomethanes (TTHM) analysis from eight locations on a quarterly basis (May 21, August 21, and November 20 of 2014). The average of the results at **ANY** of the eight locations must not exceed the maximum contaminant level (MCL) for TTHMs, otherwise our water system exceeds the Maximum Contaminant Level (MCL). The standard for TTHMs is 80 ug/L. The location reporting the highest TTHM level was 99 ug/L; thus, our water system exceeds the TTHM MCL.

#### What should I do?

- There is nothing you need to do unless you have a severely compromised immune system, have an infant, or are elderly. In that case, you may be at increased risk and should seek advice about drinking water from your health care provider.
- You do not need to boil your water or take other corrective actions. If a situation arises where the water is no longer safe to drink, you will be notified within 24 hours.

#### What does this mean?

This is not an emergency. If it had been an emergency, you would have been notified within 24 hours.

People who drink water containing trihalomethanes in excess of the MCL over many years may experience problems with their liver, kidneys, or central nervous system, and may have an increased risk of getting cancer.

#### What is being done?

We are currently working on solutions to correct the problem. We anticipate resolving the problem in 2015.

For more information, please contact Mr. Brent Wright or Mike Glasgow at 810-787-6537 or the Water Plant at 4500 North Dort Highway, Flint, MI 48505.

Please share this information with all the other people who drink this water, especially those who may not have received this notice directly (for example, people in apartments, nursing homes, schools, and businesses). You can do this by posting this notice in a public place or distributing copies by hand or mail.

This notice is being sent to you by the City of Flint.

CERTIFICATION: F1 S3

WSSN: 02310

I certify that this water supply has fully complied with the public notification requirements in the Michigan Safe Drinking Water Act, 1976 PA 399, as amended, and the administrative rules. Reminder to water supplier: This notice/certification must be sent to the DEQ.

*Michael Glasgow*

ASSISTANT SUPERVISOR

1/2/15

Signature

Title

Date Distributed

## Important Information About Your Drinking Water

### Tests showed coliform bacteria in the City of Flint water

Our water system recently violated a drinking water standard. Although this incident was not an emergency, as our customers, you have a right to know what happened and what we did to correct the situation.

We routinely monitor for drinking water contaminants. We took 150 samples to test for the presence of coliform bacteria during September 2014. 15 of those samples (10%) showed the presence of coliform bacteria. The standard is that no more than 5 percent of our samples may do so.

#### What should I do?

You do not need to boil your water or take other corrective actions. However, if you have specific health concerns, consult your doctor. People with severely compromised immune systems, infants, and some elderly may be at increased risk. These people should seek advice about drinking water from their healthcare providers. General guidelines on ways to lessen the risk of infection by microbes are available from EPA's Safe Drinking Water Hotline at 1-800-426-4791.

#### What does this mean?

This is not an emergency. A portion of the City was notified to boil their water at the time of the incident until it was resolved. Coliform bacteria are generally not harmful themselves.

*Coliforms are bacteria which are naturally present in the environment and are used as an indicator that other, potentially harmful, bacteria may be present. Coliforms were found in more samples than were allowed and this was a warning of potential problems.*

Usually, coliforms are a sign that there could be a problem with the system's treatment or distribution system (pipes). Whenever we detect coliform bacteria in any sample, we do follow-up testing to see if other bacteria of greater concern, such as fecal coliform or E. coli, are present. We did not find any of these bacteria in our subsequent testing, and further testing shows that this problem has been resolved.

**What happened? What was done?** On September 5, 2014, after routine and repeat samples showed the presence of total coliform, a boil water order was issued to the affected area. That area was flushed and resampled until samples were non-detect for total coliform. The boil order was lifted on September 9, 2014. Samples collected since then show that all results met acceptable limits.

For more information, please contact Mr. Brent Wright, Water Plant Supervisor, City Of Flint - DPW at 810.787.6537 ext. 3510 or Flint Water Plant - 4500 North Dort Highway, Flint, MI 48505.

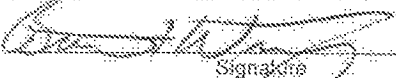
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CERTIFICATION: P2, S3

WSSN: 02310

I certify that this water supply has fully complied with the public notification requirements in the Michigan Safe Drinking Water Act, 1976 PA 399, as amended, and the administrative rules.



Signature

PLANT SUPERVISOR

Title

10-23-14

Date Distributed

Reminder to water supplier: This notice / certification must be sent to the DNRE.





# City of Flint Water FAQ's

## City of Flint Water System Facts

## TOPIC

Questions for recent  
violation notice

- **Q:** Is water from the Flint River safe to drink?
- **A:** **Yes.** The water meets the EPA regulatory standards that say it is safe to drink.
  
- **Q:** What caused the recent violation?
- **A:** The average results from quarterly testing were above the Maximum Contaminant Level (MCL) for Total Trihalomethane (TTHM).
  
- **Do I need to boil my water?**
- **No.** This is not an emergency. If this were an emergency you would have been notified within 24 hours.
  
- **Q:** If I have consumed water that was above the contaminant level, am I in danger of health concerns?
- **A:** If you have a severely compromised immune system, have an infant, or are elderly, it is recommended that you talk to a health care provider. People who drink water that is over the MCL for many, many years may have an increased risk of health concerns.

- **Q:** Where can I get additional information from an official source?
- **A:** Additional information about water safety can be found at the following EPA website <http://water.epa.gov> or by calling the EPA Safe Drinking Water Hotline (800) 426-4791.
  
- **Q:** How will I know if disinfection byproducts are in my drinking water?
- **A:** When routine monitoring indicates that disinfection byproduct levels are above the MCL, the City must take steps to reduce the amount of disinfection byproducts so that they are below that level. Water suppliers must notify their customers as soon as practical, but no later than 30 days after the system learns of the violation. Flint's violation notice was dated December 16, 2014 and was received by officials that week.
  
- **Q:** Is the contaminant level still too high?
- **A:** Seven of eight test sites are below the MCL, one area in the 2500 block of Flushing has still tested above the MCL and is being addressed.
  
- **Q:** How is the City correcting the problem?
- **A:** A written plan was presented to the DEQ that addresses all of the areas involved in the water system. This plan includes valve replacements in the system, hydrant flushing, and improving our treatment process. Each of these has contributed to correcting the violation. The full plan can be found on the City of Flint's website, [cityofflint.com](http://cityofflint.com)
  
- **Q:** Is this problem unique to the City of Flint and the use of the Flint River?
- **A: No.** This is an issue faced by all water treatment and distribution systems that use chlorination as a means of disinfecting water.
  
- **Q:** What number can I call if I have any questions about my water?
- **A: Howard Croft, Public Works Director at 810-766-7346 x 2043.**



CITY OF FLINT  
OFFICE OF EMERGENCY MANAGER  
DARNELL EARLEY  
ICMA-CM, MPA

Jason Lorenz  
*Public Information Officer*  
(810) 237-2039  
jlorenz@cityofflint.com

**For Immediate Release**

**Major Water Line Repairs Will Take Place in Robert T. Longway Blvd & Dort Hwy. Area, More Repairs to System Scheduled**

*Flint, Michigan – October 15, 2014* – The City of Flint's Department of Public Works is working to repair a water main break in the area of Dort and Longway. That repair will be followed by more scheduled repairs to the system in the area which will begin on Saturday, October 18, 2014 and which should be completed by evening Sunday, October 19. The work being performed will result in improved operational control over a large transmission line running down Dort Hwy. which will include improving chlorine residuals in the southern portion of Flint. No residential customers are connected to this line; however, there will be a reduction of pressure to the system, which may cause low water pressure in the surrounding area.

In accordance with DEQ regulations the City of Flint will be issuing a Boil Water Advisory for the area (see attached map) ONLY if residents lose water service during this 24 hour period. Residents who lose water service during that time should expect to use boiled water for 24 hours after service is restored based on testing. If residents in the area do not experience a loss of water service, then there is no need to boil water.

–CONTINUE–



CITY OF FLINT  
OFFICE OF EMERGENCY MANAGER  
DARNELL EARLEY  
ICMA-CM, MPA

Any residents who do experience a loss of water should call the Water Service Center at 810-766-7202 between 8:00am and 4:00pm on Saturday to report the issue.

A Boil Water Advisory is restricted to drinking water and un-boiled water used for cooking. Once again, this is merely a precaution as no one in the affected area should be directly connected to the portion of the system being repaired. Low pressure and discoloration may occur for those in the area, but this is no cause for concern. The City of Flint asks that residents watch their local news station for announcement of the completion of repairs.

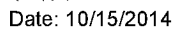
A break in the sixteen inch water main was discovered a week ago and crews have since been examining the surrounding system. As a result of that examination, a number of valves in the area were identified as “long overdue” for replacement. “The valves we are replacing in this area have needed attention for quite some time,” said Flint Utilities Administrator Daugherty Johnson, “the fact that we now have the resources and planning to perform this work is a tremendous benefit for the entire City.”

All of the scheduled work taking place is part of an ongoing, broader plan to examine different sections of the water system citywide for needed repairs and upgrades. Upgrading critical infrastructure such as the water system is a key part of the City’s Strategic Plan, which is directly guided by the Master Plan, and part of the City’s commitment to deliver the highest quality water possible.

– ATTACHMENT (Affected Area Shaded)–



0 500 1,000 2,000 3,000 Feet





CITY OF FLINT  
OFFICE OF EMERGENCY MANAGER  
DARNELL EARLEY  
ICMA-CM, MPA

Jason Lorenz  
*Public Information Officer*  
(810) 237-2039  
jlorenz@cityofflint.com

**For Immediate Release**

**Water System in Longway/Dort Area Fully Operational After Repairs,  
Conditional Boil Water Advisory Lifted**

*Flint, Michigan – October 20, 2014* – The City of Flint's Water Service Center crews have successfully replaced all five valves scheduled for replacement this past weekend. The system in the area has returned to full operation. No residential water service loss was experienced. Water quality analyses were conducted and have returned clean results which allowed for the conditional boil water advisory to be lifted.

–END–

## LOCALIZED DRINKING WATER WARNING

A localized area of the City of Flint water is contaminated with fecal coliform  
**BOIL YOUR WATER BEFORE USING**

Fecal coliform bacteria were found in the water supply on August 14, 2014. These bacteria can make you sick, and are a particular concern for people with weakened immune systems.

### What should I do? What does this mean?

**DO NOT DRINK THE WATER WITHOUT BOILING IT FIRST.** Bring all water to a boil, let it boil for one minute, and let it cool before using, or use bottled water. Boiled or bottled water should be used for drinking, making ice, brushing teeth, washing dishes, and preparing food. Boiling kills bacteria and other organisms in the water. Continue using boiled or bottled water until further notice. This boil notice is limited to the area bordered by Mann Hall Ave. (North), Mann Ave. (East), Whitney Ave. (South) and the City limits (West).

This boil water notice is only for the affected area. The Water Treatment Plant tests verify that the overall system is operating within DEQ drinking water standards.

*Fecal coliforms and E. coli are bacteria whose presence indicates that the water may be contaminated with human or animal wastes. Microbes in these wastes can cause diarrhea, cramps, nausea, headaches, or other symptoms. They may pose a special health risk for infants, young children, some of the elderly, and people with severely compromised immune systems.*

The symptoms above are not caused only by organisms in drinking water. If you experience any of these symptoms and they persist, you may want to seek medical advice. People at increased risk should seek advice about drinking water from their health care providers.

### What happened? What is being done?

3 routine samples tested total coliform positive, repeat samples were also total coliform positive as well as 1 fecal coliform positive. We are increasing our chlorine levels and flushing the system. We will inform you when tests show no bacteria and you no longer need to boil your water. We anticipate resolving the problem within a few days.

For more information, please contact Mr. Brent Wright of the City of Flint at 810-787-6537, [bwright@cityofflint.com](mailto:bwright@cityofflint.com), 4500 North Dort Highway, Flint MI 48505 or Daugherty Johnson Utilities Administrator (810) 766-7135 ext 2602. General guidelines on ways to lessen the risk of infection by microbes are available from the EPA Safe Drinking Water Hotline at 1(800) 426-4791.

*Please share this information with all the other people who drink this water, especially those who may not have received this notice directly (for example, people in apartments, nursing homes, schools, and businesses). You can do this by posting this notice in a public place or distributing copies by hand or mail.*

This notice is being sent to you as a precautionary measure by the City of Flint.

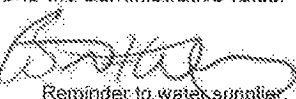
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### CERTIFICATION:

WSSN 02310

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Signature

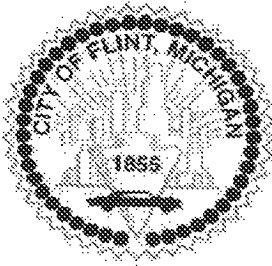


Title Plant Supervisor

Date Distributed

8/15/2014

Reminder to water supplier: This notice / certification must be sent to the DNRE.



## CITY OF FLINT

### Department of Public Works

Dayne Walling  
Mayor

Darnell Earley, ICMA-CM, MPA  
Emergency Manager

Howard Croft  
Director

Date: September 9, 2014.

### RECENT BOIL WATER NOTICE LIFTED

It is no longer necessary to use bottled water or boil water before drinking it. No coliform bacteria have been detected in follow-up testing of the system's water. This, in addition to treatment and adjustments made to the system, indicates that the water is now safe to drink.

Customers with questions or concerns about the water should contact Adam Rosenthal, Michigan Department of Environmental Quality 517-335-9715 or for more information, please contact Brent Wright of City of Flint Water Treatment Plant at 810-787-6537, [bwright@cityofflint.com](mailto:bwright@cityofflint.com).

4500 N. Dorf Hwy  
Flint, MI 48505

This notice is being sent to you by City of Flint, Water Supply serial number 2310.

Howard D. Croft  
Public Works Director



---

**From:** Turner, David (DHS)  
**Sent:** Wednesday, January 07, 2015 11:08 AM  
**To:** Bos, Troy (DTMB);Scates, Larry (DTMB)  
**Cc:** Spitzley, Troy (DTMB);Paasch, Keith (DTMB);Mose, Sandi Kay (DHS);Rauch, Randy (DHS);Warner, Kurt (DHS)  
**Subject:** RE: City of Flint WATER

Thanks for your help on this! It is my understanding that there will be Culligan water coolers delivered in the next couple of days to the occupied floors at the Flint State Office Building.

David C. Turner  
Deputy Director, Bureau of Organizational Services  
Michigan Department of Human Services  
235 S. Grand Ave., Suite 1210, Lansing, Michigan 48908  
Desk - 517-241-9790; Mobile - 517-243-0453

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Forward

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See attached. Apparently this is a long-term issue that keeps coming up in Flint. I have instructed our leased facilities to get water coolers (Absopure for example) until we feel that this problem has been resolved adequately and we are sure that this isn't a long-term issue.

I am requesting that DTMB provide the same for the Flint State Office Building.

Thanks,

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The notices listed on the City of Flint website are attached.

If you do a search on MLive for City of Flint water, you will see articles dating back 5 years. If you want these also, let me know.

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I agree – just forwarded it from DTMB Real Estate.

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Just a couple of items to point out.

- 1) The attached notice entitled *Flint Water.pdf* says that the water is not unsafe. It states:

"What should I do?

- There is nothing you need to do unless you have a severely compromised immune system, have an infant, or are the elderly. In that case, you may be at increased risk and should seek advice about drinking water from your healthcare provider.
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- 2) The press release attached indicates that this notice was sent due to test results for a period ending 11/30/14.

Sandi

Sandi Mose  
County Director  
Genesee County DHS  
125 E. Union Street  
PO Box 1629  
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Office (810) 760-2645  
Cell (810) 347-6257  
Fax (810) 760-2984

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FYI

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**Subject:** RE: City of Flint WATER

Hey Dave.

Who pays for this water? If this is a CSS-M item then it should come from the Children's CSS-M account. These coolers are going into the Children's District.

Thanks,

---

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DTMB is paying for it I believe.

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Who pays for this water? If this is a CSS-M item then it should come from the Children's CSS-M account. These coolers are going into the Children's District.

Thanks,

---

**From:** Turner, David (DHS)  
**Sent:** Wednesday, January 07, 2015 11:08 AM  
**To:** Bos, Troy (DTMB); Scates, Larry (DTMB)  
**Cc:** Spitzley, Troy (DTMB); Paasch, Keith (DTMB); Mose, Sandi Kay (DHS); Rauch, Randy (DHS); Warner, Kurt (DHS)  
**Subject:** RE: City of Flint WATER

Thanks for your help on this! It is my understanding that there will be Culligan water coolers delivered in the next couple of days to the occupied floors at the Flint State Office Building.

David C. Turner  
Deputy Director, Bureau of Organizational Services  
Michigan Department of Human Services  
235 S. Grand Ave., Suite 1210, Lansing, Michigan 48908  
Desk - 517-241-9790; Mobile - 517-243-0453

---

**From:** Bos, Troy (DTMB)  
**Sent:** Wednesday, January 07, 2015 10:17 AM  
**To:** Scates, Larry (DTMB)  
**Cc:** Spitzley, Troy (DTMB); Turner, David (DHS); Paasch, Keith (DTMB)  
**Subject:** FW: City of Flint WATER

Forward

---

**From:** Turner, David (DHS)  
**Sent:** Wednesday, January 07, 2015 10:06 AM

**To:** Bos, Troy (DTMB)  
**Cc:** Warner, Kurt (DHS)  
**Subject:** FW: City of Flint WATER

See attached. Apparently this is a long-term issue that keeps coming up in Flint. I have instructed our leased facilities to get water coolers (Absopure for example) until we feel that this problem has been resolved adequately and we are sure that this isn't a long-term issue.

I am requesting that DTMB provide the same for the Flint State Office Building.

Thanks,

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**Sent:** Wednesday, January 07, 2015 9:08 AM  
**To:** Turner, David (DHS)  
**Subject:** RE: City of Flint WATER

The notices listed on the City of Flint website are attached.

If you do a search on MLive for City of Flint water, you will see articles dating back 5 years. If you want these also, let me know.

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**From:** Turner, David (DHS)  
**Sent:** Wednesday, January 07, 2015 8:03 AM  
**To:** Mose, Sandi Kay (DHS)  
**Subject:** RE: City of Flint WATER

I agree -- just forwarded it from DTMB Real Estate.

David C. Turner  
Deputy Director, Bureau of Organizational Services  
Michigan Department of Human Services  
235 S. Grand Ave., Suite 1210, Lansing, Michigan 48908  
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**From:** Mose, Sandi Kay (DHS)  
**Sent:** Tuesday, January 06, 2015 4:56 PM  
**To:** Turner, David (DHS); Rauch, Randy (DHS)  
**Cc:** Holloway, Michelle (DHS); Roubal, Lewis (DHS); KnispelC, Cynthia Ann (DHS); Reinke, Nancy Lee (DHS); Fountain, Tracey (DHS)  
**Subject:** RE: City of Flint WATER

David,

Thanks for forwarding this information.

Just a couple of items to point out.

- 1) The attached notice entitled *Flint Water.pdf* says that the water is not unsafe. It states:



"What should I do?"

- There is nothing you need to do unless you have a severely compromised immune system, have an infant, or are the elderly. In that case, you may be at increased risk and should seek advice about drinking water from your healthcare provider.
- **You do not need to boil your water or take other corrective actions.** If a situation arises where the water is no longer safe to drink, you will be notified within 24 hours.

What does this mean?

**This is not an emergency.** If it had been an emergency, you would have been notified within 24 hours..."

- 2) The press release attached indicates that this notice was sent due to test results for a period ending 11/30/14.

Sandi

Sandi Mose  
County Director  
Genesee County DHS  
125 E. Union Street  
PO Box 1629  
Flint, MI 48501  
Office (810) 760-2645  
Cell (810) 347-6257  
Fax (810) 760-2984

---

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**Sent:** Tuesday, January 06, 2015 4:14 PM  
**To:** Mose, Sandi Kay (DHS); Rauch, Randy (DHS)  
**Cc:** Holloway, Michelle (DHS); Roubal, Lewis (DHS)  
**Subject:** FW: City of Flint WATER

FYI

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**Sent:** Tuesday, January 06, 2015 3:42 PM  
**To:** Bos, Troy (DTMB); Warner, Kurt (DHS); Turner, David (DHS); Holloway, Michelle (DHS); Moyer, Susan (DHS); Brownell, Suzanne (DCH); Pasch, Kami K. (MDOC); Thomas, David (LARA); Thelen, Ethan (LARA); Spitzley, Troy (DTMB); Davlantes, Alex (MDE); 'modym@michigan.gov'; Fay, Kathleen (MSP); Badgero, William (MDOS); Algren, Keli (DMVA)  
**Subject:** FW: City of Flint WATER

Flint water is unsafe.

---

**From:** Rauch, Randy (DHS)  
**Sent:** Wednesday, January 07, 2015 11:20 AM  
**To:** Scates, Larry (DTMB);Turner, David (DHS)  
**Cc:** Bos, Troy (DTMB);Spitzley, Troy (DTMB);Paasch, Keith (DTMB);Mose, Sandi Kay (DHS);Warner, Kurt (DHS)  
**Subject:** RE: City of Flint WATER

Thank you everyone

---

**From:** Scates, Larry (DTMB)  
**Sent:** Wednesday, January 07, 2015 11:17 AM  
**To:** Turner, David (DHS)  
**Cc:** Rauch, Randy (DHS); Bos, Troy (DTMB); Spitzley, Troy (DTMB); Paasch, Keith (DTMB); Mose, Sandi Kay (DHS); Warner, Kurt (DHS)  
**Subject:** Re: City of Flint WATER

Good Morning Dave and Randy,

The seven water units will be on site at the Flint State Office building today and will be paid for by DTMB.

Sent from my iPhone

On Jan 7, 2015, at 11:12 AM, Turner, David (DHS) <[TurnerD2@michigan.gov](mailto:TurnerD2@michigan.gov)> wrote:

DTMB is paying for it I believe.

David C. Turner  
Deputy Director, Bureau of Organizational Services  
Michigan Department of Human Services  
235 S. Grand Ave., Suite 1210, Lansing, Michigan 48908  
Desk - 517-241-9790; Mobile - 517-243-0453

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**From:** Rauch, Randy (DHS)  
**Sent:** Wednesday, January 07, 2015 11:11 AM  
**To:** Turner, David (DHS); Bos, Troy (DTMB); Scates, Larry (DTMB)  
**Cc:** Spitzley, Troy (DTMB); Paasch, Keith (DTMB); Mose, Sandi Kay (DHS); Warner, Kurt (DHS)  
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Michigan Department of Human Services  
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- 1) The attached notice entitled *Flint Water.pdf* says that the water is not unsafe. It states:

"What should I do?

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FYI

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Michigan Department of Human Services  
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**From:** Bailey, Maureen (DTMB)

**Sent:** Tuesday, January 06, 2015 3:42 PM

**To:** Bos, Troy (DTMB); Warner, Kurt (DHS); Turner, David (DHS); Holloway, Michelle (DHS); Moyer, Susan (DHS); Brownell, Suzanne (DCH); Pasch, Kami K. (MDOC); Thomas, David (LARA); Thelen, Ethan (LARA); Spitzley, Troy (DTMB); Davlantes, Alex (MDE); '[modym@michigan.gov](mailto:modym@michigan.gov)'; Fay, Kathleen (MSP); Badgero, William (MDOS); Algren, Keli (DMVA)

**Subject:** FW: City of Flint WATER

Flint water is unsafe.

---

**From:** Keilen, Elaine (MSP)  
**Sent:** Wednesday, January 07, 2015 12:18 PM  
**To:** Fay, Kathleen (MSP); Bolles, Timothy (MSP); Howell, Cathy (MSP)  
**Cc:** Davis, Dawn M. (MSP); Morris, David (MSP); Bos, Troy (DTMB)  
**Subject:** RE: City of Flint WATER  
**Attachments:** RE: City of Flint Water

All,  
Attached is the response I rec'd from the Assistant Director @ 911, our Lessor. Sounds like we should be in the clear!

Ms. Elaine Keilen  
Facilities Analyst  
DSD, Management Services Section  
Michigan State Police  
P. O. Box 30634  
Lansing, Michigan 48909  
TX: (517) 336-6496

"A PROUD tradition of SERVICE through EXCELLENCE, INTEGRITY, and COURTESY"

---

**From:** Fay, Kathleen (MSP)  
**Sent:** Wednesday, January 07, 2015 10:48 AM  
**To:** Bolles, Timothy (MSP); Keilen, Elaine (MSP); Howell, Cathy (MSP)  
**Cc:** Davis, Dawn M. (MSP); Morris, David (MSP)  
**Subject:** RE: City of Flint WATER

I will ask Elaine to follow up with the sites and the lessor to see what is being done. She'll coordinate the efforts to make sure we have good water.

Elaine, will you also get the wording for the notices that Troy referenced and share those with the lessor?

Cathy, I don't know who else may purchase water. I am copying Dave Morris, as FSB sites would be the most likely ones buying water of any of them.

Kathleen A. Fay  
Management Services Section  
Departmental Services Division  
Michigan State Police  
Lansing, MI 48909  
517-336-6151 office  
517-336-6183 fax

"A PROUD Tradition of SERVICE through EXCELLENCE, INTEGRITY, and COURTESY"

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**From:** Bolles, Timothy (MSP)  
**Sent:** Wednesday, January 07, 2015 8:34 AM  
**To:** Keilen, Elaine (MSP); Fay, Kathleen (MSP); Howell, Cathy (MSP)  
**Cc:** Davis, Dawn M. (MSP)  
**Subject:** RE: City of Flint WATER

Kathy,

Will you reach out to Flint Post and 3<sup>rd</sup> District HQ to see if they currently have a water dispenser? If they don't, please reach out to the Lessor and explain the situation and inquire if he will provide a bottled water service?

If the Lessor won't I will get with Dave Morris and FSB to make sure they can purchase their own.

Let me know.

Thanks, Tim

Tim Bolles  
Assistant Director  
Departmental Services Division  
Michigan State Police  
(517) 241-1052

"A PROUD tradition of SERVICE through EXCELLENCE, INTEGRITY, and COURTESY"

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**Sent:** Wednesday, January 7, 2015 8:26 AM  
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**Cc:** Davis, Dawn M. (MSP)  
**Subject:** RE: City of Flint WATER

I just rec'd a call from Troy Bos @ DTMB. He has informed me that they will be posting this flier near drinking fountains and on the doors. They will be purchasing bottled water for the State Office Building in Flint. SOS is doing the same. Because our buildings are leased, he is unsure if the Lessor's would be responsible for the purchase of bottled water.

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**To:** Bolles, Timothy (MSP); Howell, Cathy (MSP)  
**Cc:** Davis, Dawn M. (MSP); Keilen, Elaine (MSP)  
**Subject:** FW: City of Flint WATER  
**Importance:** High

In spite of what DTMB message is below, the attached PDF indicates that Flint's water does not meet drinking water standards for a substance called trihalomethane. The attachment indicates this is an issue for infants, elderly persons or those with compromised immune systems. We have two work sites in Flint that I expect are on city water. I haven't forwarded this to work sites yet as I thought leadership may want to consider approval of drinking water purchases to offset any concerns. Let me know what you want to do....Kath

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**Subject:** FW: City of Flint WATER

Flint water is unsafe.



---

**From:** Dave Ackley <dca@geneseecounty911.org>  
**Sent:** Wednesday, January 07, 2015 12:09 PM  
**To:** Keilen, Elaine (MSP)  
**Cc:** Keene, Clinton (MSP);LRF  
**Subject:** RE: City of Flint Water

Elaine,

I just got off the phone with Genesee County Water & Waste, they advised that the water advisory only affects the City of Flint. Flint Twp. is not affected (our location). If you have any offices in the City of Flint you may want to take actions at those locations. Please feel free to call me if you have any concerns.

Dave Ackley  
Dep. Director  
Genesee County 9-1-1  
810 732-4720

---

**From:** Keilen, Elaine (MSP) [<mailto:KeilenE@michigan.gov>]  
**Sent:** Wednesday, January 07, 2015 12:01 PM  
**To:** [DCA@geneseecounty911.org](mailto:DCA@geneseecounty911.org)  
**Subject:** City of Flint Water

Dave,

Here's the notice we had received. It indicates that the City of Flint's water does not meet drinking water standards for a substance called trihalomethane. This is an issue for infants, elderly persons or those with a compromised immune system. This information has not yet been shared with the Post or District HQ, though I'm sure they're already aware.

If in fact these offices are NOT within the City and do not use their water source, there may be no need for us to worry. Should you find that we should take further precaution, please let me know so we know how to proceed on our end.

Thanks again for your assistance!  
Ms. Elaine Keilen  
Facilities Analyst  
DSD, Management Services Section  
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TX: (517) 336-6496  
Cell: (517) 242-7127

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---

**From:** Bos, Troy (DTMB)  
**Sent:** Wednesday, January 07, 2015 1:44 PM  
**To:** Scates, Larry (DTMB); Martin, Ric (DTMB)  
**Cc:** Spitzley, Troy (DTMB)  
**Subject:** FW: City of Flint Water

FYI

---

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---

**From:** Bos, Troy (DTMB)  
**Sent:** Wednesday, January 07, 2015 1:45 PM  
**To:** Keilen, Elaine (MSP)  
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Thank you

---

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**Subject:** FW: City of Flint WATER

Flint water is unsafe.

---

**From:** Passamani, Chris (LARA)  
**Sent:** Monday, November 16, 2015 3:50 PM  
**To:** Bos, Troy (DTMB)  
**Subject:** RE: G150714 - Water Sampling, Legionella sp. - 25660 8 Mile Road, Southfield, MI

Troy:

As I recall our discussion, there was no cooling tower and the rooftop HVAC did not contain any standing water. Otherwise it would have been prudent to sample those potential sources. Your consultant uses a better analytical method than I used many years ago so I'm comfortable with that. They added qualifying language to caution that due to several uncontrollable variables, there can be no guarantee of being Legionella-free. Your consultant appears to have done a professional job that I can find no criticism of. I assume the results have been shared with your local county health department and that they may be the controlling authority who has a final say in concluding on the project.

Chris Passamani  
Industrial Hygiene Supervisor  
CET Division, MIOSHA

---

**From:** Bos, Troy (DTMB)  
**Sent:** Friday, November 13, 2015 2:29 PM  
**To:** Passamani, Chris (LARA)  
**Cc:** Darby, Marchan (DTMB)  
**Subject:** FW: G150714 - Water Sampling, Legionella sp. - 25660 8 Mile Road, Southfield, MI

Chris,

Please see the attached report. If I do not hear back from you by Wednesday, I plan on filing the report in the lease file and closing this project.

Thank you for being a resource -

Troy Bos  
Lease Compliance  
DTMB Real Estate Division  
Office: 517.335.6877

**From:** Terri Fitzpatrick [<mailto:tfitzpatrick@bojigroup.com>]  
**Sent:** Friday, November 13, 2015 11:15 AM  
**To:** Bos, Troy (DTMB)  
**Cc:** Keith Kelley; Michael Leinweber  
**Subject:** FW: G150714 - Water Sampling, Legionella sp. - 25660 8 Mile Road, Southfield, MI

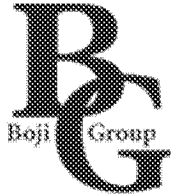
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Troy,

Please find attached the report on Southfield. I understand that it came in on 11/9 and we asked them to attach the lab information. I apologize for the delay caused by staff/consultants schedules. As we were told verbally, there is nothing measurable in the results. Please let me know if you need anything else or require further information.

Thanks,  
Terri

**Terri L. Fitzpatrick**  
*Chief Operating Officer*



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**From:** Michael Leinweber  
**Sent:** Wednesday, November 12, 2015 5:42 PM  
**To:** Terri Fitzpatrick <[tfitzpatrick@bojigroup.com](mailto:tfitzpatrick@bojigroup.com)>  
**Subject:** Fwd: G150714 - Water Sampling, Legionella sp. - 25660 8 Mile Road, Southfield, MI

Sent from my iPhone

Begin forwarded message:

**From:** "Riemersma, Janine" <[jjriemersma@ftch.com](mailto:jjriemersma@ftch.com)>  
**Date:** November 11, 2015 at 3:44:59 PM EST  
**To:** "MLeinweber@bojigroup.com" <[MLeinweber@bojigroup.com](mailto:MLeinweber@bojigroup.com)>  
**Cc:** "Alderink, Deborah C." <[dcalderink@ftch.com](mailto:dcalderink@ftch.com)>  
**Subject:** G150714 - Water Sampling, Legionella sp. - 25660 8 Mile Road, Southfield, MI

Janine Riemersma, OS Manager | 616.464.3710 | [www.ftch.com](http://www.ftch.com)  
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**From:** State of Michigan <MISOM@govsubscriptions.michigan.gov>  
**Sent:** Thursday, January 14, 2016 5:22 PM  
**To:** Bos, Troy (DTMB)  
**Subject:** Volunteer Opportunity in Flint



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Michigan State Employees banner image

The State Emergency Operations Center (SEOC) is coordinating a response to the ongoing health and safety issues in the city of Flint's drinking water. Teams from the Michigan State Police, Genesee County Sheriff's Department, Michigan Department of Health and Human Services, and volunteer organizations have been delivering bottled water, water filters, replacement cartridges and water testing kits at homes in the city of Flint since Tuesday.

To help with this critical work, the SEOC is looking for volunteers to expand this effort and continue this distribution during the upcoming holiday weekend. Teams are being assembled for shifts on Saturday, January 16; Sunday, January 17; and Monday, January 18, 2016. If you are interested in volunteering your time for this critical work, please complete the information in one of the attached surveys (depending on which day you are volunteering).

To volunteer on Saturday, January 16, <https://www.surveymonkey.com/r/28NVJBL>

To volunteer on Sunday, January 17, <https://www.surveymonkey.com/r/26NMJJK>

To volunteer on Monday, January 18, <https://www.surveymonkey.com/r/26P7P5G>

Volunteers will begin their assignment at the Local Emergency Operations Center located in the Genesee County Administration Building located at 1101 Beach St, Flint at 9 a.m. and end by 4 p.m. Parking is available at the corner of Beach Street and 8th Street. Lunch will be provided. This is strictly a volunteer effort, as all three days will be unpaid. Volunteers are responsible for their own transportation; mileage reimbursement for personal vehicles is not authorized. Volunteers should dress for working outdoors and wear foot attire appropriate for walking.

This opportunity is for state employees and their immediate family members 16 years of age or older only, others looking to assist should volunteer through the American Red Cross in Flint. The volunteer coordination center for the Red Cross is located at 1401 S. Grand Traverse, Flint, MI. They are open from 9 a.m. to 7 p.m.

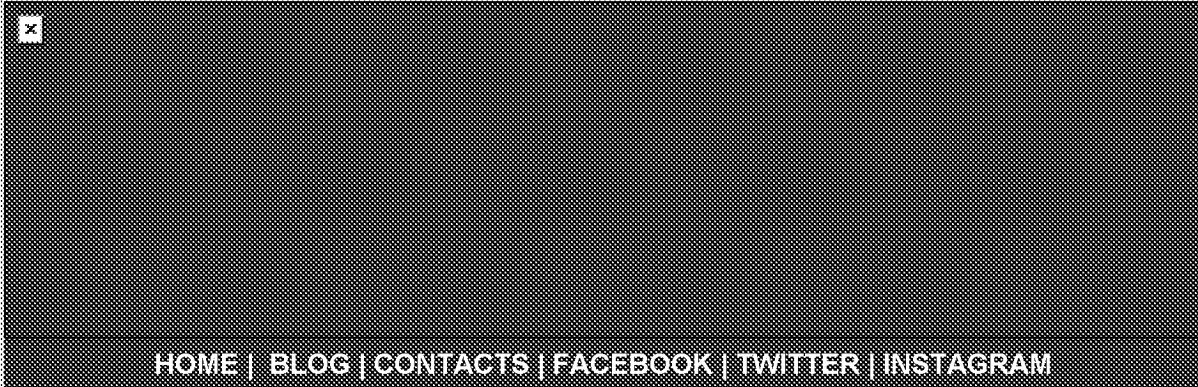
For more information on the state's response efforts, visit [www.michigan.gov/flintwater](http://www.michigan.gov/flintwater).

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Ave., Lansing, MI. *You are receiving this message because you are a State of Michigan employee.*

**From:** Governor's Office <governorsoffice@govsubscriptions.michigan.gov>  
**Sent:** Friday, January 22, 2016 12:41 PM  
**To:** Bos, Troy (DTMB)  
**Subject:** "He's his own best spokesman"

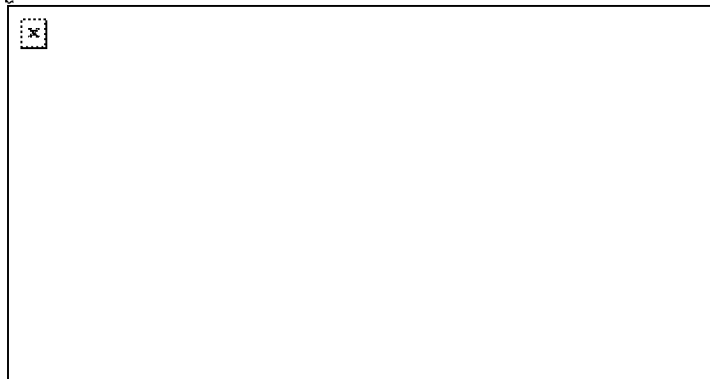


## How we are fixing the Flint water crisis

Governor Rick Snyder has committed to spending the rest of his time as Governor to fixing the Flint water crisis. Over the last few days, he has sat down to explain what happened and how we're fixing the Flint water crisis. Watch the interviews below and be sure to read the Governor's Op-Ed in the USA Today.

### Governor Snyder on Morning Joe

"What is so frustrating and what makes you so angry is you have a handful of experts who were career civil servants that made terrible decisions, in my view. We have to live with the consequences, and they worked for me, so I accept that responsibility. We are going to fix this problem." Watch Governor Snyder address how we are fixing the Flint water crisis on Morning Joe.

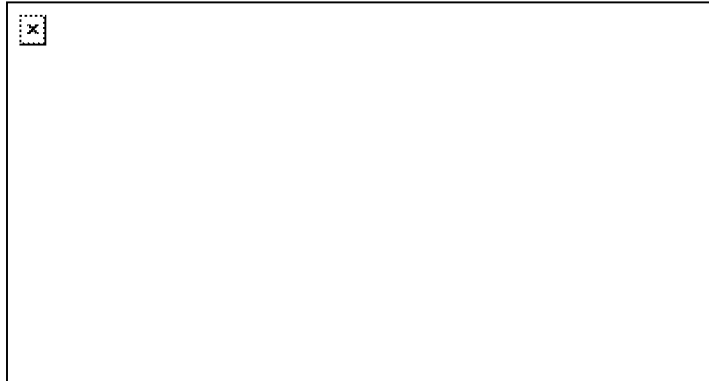


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### Governor Snyder with Charlie LeDuff on Fox 2 Detroit

"I feel awful about this. These are people. They've been harmed. You can't feel good about that. The people of Flint have been harmed and a major influence of that harm

came from people who worked for me, and I feel responsible for that. But I am committed to solving the problem and addressing the damage as much as possible for the rest of the time I'm Governor." Watch Governor Snyder address the Flint water crisis with Charlie LeDuff on Fox 2 News.



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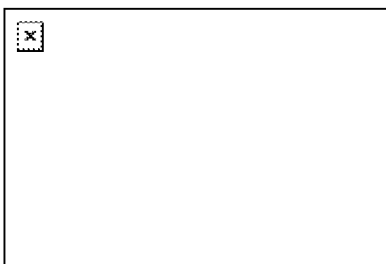
## Governor Snyder's 2016 State of the State

"Michiganders don't quit, we don't give up, instead we will work with even more passion and commitment to truly improve our state. For everyone who's chosen to make Michigan their home, this is more than a promise, this is my commitment." Watch Governor Snyder's full closing statement from his 2016 State of the State address.



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## Governor in USA Today: "I will fix this, and I mean it."



"Residents in one of Michigan's proud cities cannot drink their water. That's unacceptable. The crisis in Flint arose from missteps at all levels of government — local, state and federal. But as governor, I take responsibility for what these families are going through, and I'm holding people in my administration accountable for their failures." [Click here to read the Governor's full op-ed.](#)

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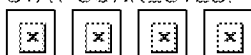
## Washington Post: "Michigan Gov. Rick Snyder is in a tough spot, but he's his own best spokesman"

Snyder has born the brunt of criticism in the local health crisis that has turned into a national scandal. But unlike many other politicians facing crises of leadership, Snyder may also be his own best counter-programming. [Click here to read the full story in the Washington Post.](#)



**Visit [HelpForFlint.com](http://HelpForFlint.com) to learn how you can help Flint residents.**

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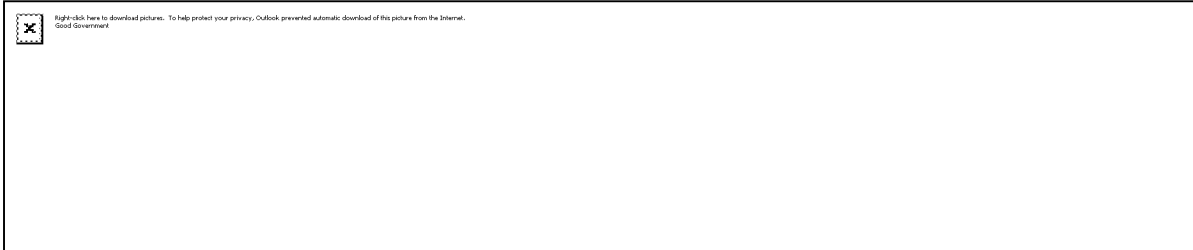
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**From:** State of Michigan <MISOM@govsubscriptions.michigan.gov>  
**Sent:** Friday, January 22, 2016 4:28 PM  
**To:** Bos, Troy (DTMB)  
**Subject:** Flint Volunteer Efforts



Dear State Employees,

Gov. Rick Snyder and I want to thank everyone who donated their time during the holiday weekend to deliver bottled water, water filters, replacement cartridges and water testing kits to families in the city of Flint. We are working hard to ensure all residents are provided with the safe water resources they need, and each donation and hour of your time volunteered goes a long way.

For employees who would like to help the residents of Flint, there are several opportunities to do so. Please visit [www.helpforflint.com](http://www.helpforflint.com) to learn how you can help.

For additional information and updates, visit [www.michigan.gov/flintwater](http://www.michigan.gov/flintwater).

Again, thank you for all your support.

Sincerely, Mike Zimmer  
Office of Good Government Director  
Dept. of Licensing and Regulatory Affairs Director

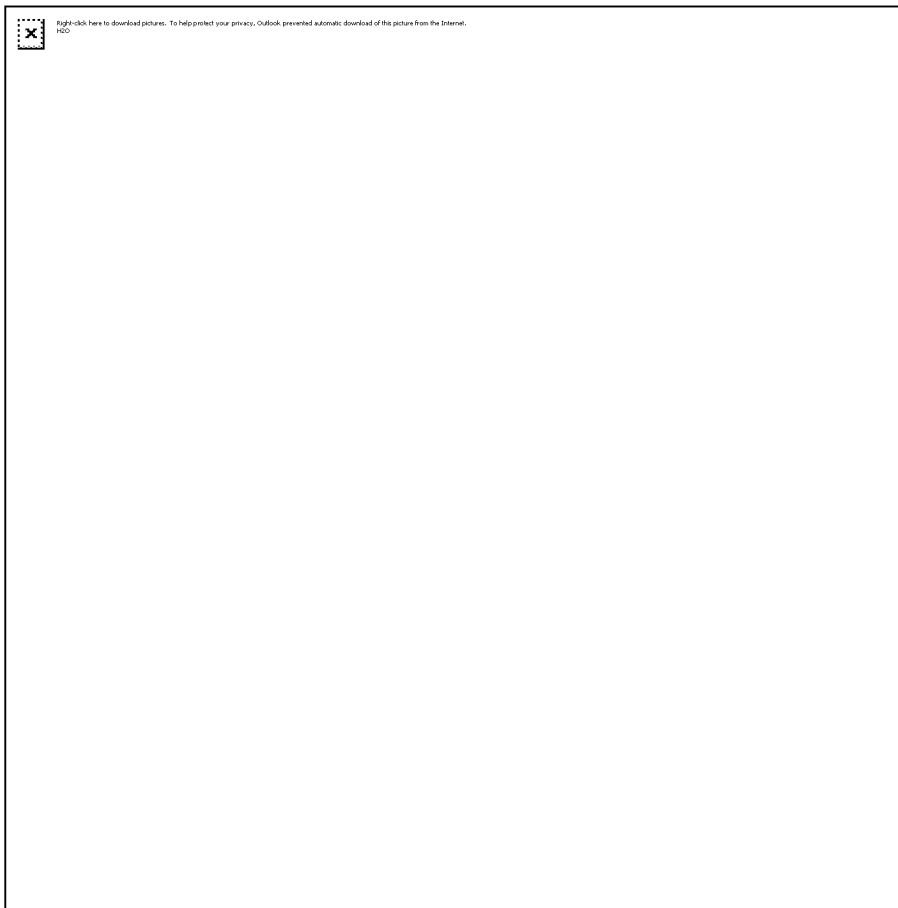
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**From:** Dept. Technology, Management & Budget <dtmb@govsubscriptions.michigan.gov>  
**Sent:** Tuesday, January 26, 2016 8:39 AM  
**To:** Bos, Troy (DTMB)  
**Subject:** Contributing time, muscle and money



During this month's Martin Luther King Jr. holiday weekend, some state employees turned their "day off" into a "day on" in Flint. There, they delivered bottled water, water filters, replacement cartridges and water testing kits to families. The volunteers joined other Michiganders, turning Dr. King's birthday observance into a day of service.



Mike Zimmer, director of the Office of Good Government and the Department of Licensing and Regulatory Affairs, has shared a link – [www.helpforflint.com](http://www.helpforflint.com) – that offers other opportunities to contribute time, muscle and money to bring clean drinking water to the community. Here in DTMB, some of our employees didn't wait for an invitation to lend a hand. Office of Retirement Services staff contributed funds that were used to buy 31 cases and 23 gallons of water, which a local organization transported to Flint.

Autumn Hubbard, Ambrea Mack and Sarah Esquivel, who are in the photo at the left, nearly emptied the shelves at their local grocery store. Thanks for your efforts.

everyone.

Now work.

Last week, I signed a new policy that formalizes the annual employee review process and sets expectations for employees and managers. [Administrative Policy 200.37](#) establishes consistent standards for implementing performance plans and reviews. Some of the standards are practices we have followed for years. Others are new. Some of particular note include:

- The mandatory use of HRMN
- A standard Feb. 1-Jan. 31 rating period for all employees
- An Individual Development Plan that specifies training or development programs for each employee
- Competencies and objectives that align to DTMB goals or scorecard metrics
- Consequences for managers and supervisors who do not complete the review process as required

A fundamental role of each DTMB manager or supervisor is to provide employees with direction and feedback on their performance. Employees also are expected to take an active role in pursuing professional development opportunities and achieving their competencies and objectives. I encourage you to review the new policy and talk with your manager or supervisor if you have questions. Of course, I welcome your questions and input as well. Please send your comments and ideas to me at [behend@michigan.gov](mailto:behend@michigan.gov).

I know these have been busy weeks for many of you as you take on additional responsibilities and work hard to provide resources and services for our customers and citizens across the state. Please know that your hard work has not gone unnoticed. Thank you for everything you do, every day.

Have a great week,

David



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The Department of Technology, Management and Budget

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**From:** Governor's Office <governorsoffice@govsubscriptions.michigan.gov>  
**Sent:** Friday, January 29, 2016 9:41 AM  
**To:** Bos, Troy (DTMB)  
**Subject:** Thank you for your service



## THANK YOU!

Fellow employees,

Each day, more than 46,000 state of Michigan employees come to work with the confidence and commitment to make Michigan a better place to live, work and play. I appreciate the way you care about the citizens we serve, and how it is reflected in the work that you do.

As you have heard from me and the media, our reputation and trust can be severely impacted when people do not make good decisions, or use good judgment in solving problems. That principle is universal, but never more so than when public health is at stake. What happened in Flint can never be allowed to happen again anywhere in our state.

I know that you want to work in a place where employee input is valued, efforts are recognized, and teams are always striving for continuous improvement. That's why we introduced employee surveys, Bureaucracy Busters and other reinvention initiatives. We want and deserve a culture of innovation, continuous improvement and employee engagement at every level. We can never take for granted how important the people are who depend on us to do our jobs, and I am asking you not to let the situation in Flint negatively impact your motivation to excel every day.

Many of you have taken an interest in helping the citizens of Flint on your own time, and I'd like to take this opportunity to recognize and thank those who have volunteered over the last couple of weekends. You have worked tirelessly to deliver cases of bottled water, water filters, replacement cartridges and water testing kits to the families in need. I appreciate you donating your time to help our fellow Michiganders. To date, more than 37,000 homes have been visited by one of our water resource teams.

For employees who would like to further help the people of Flint, please visit [www.HelpForFlint.com](http://www.HelpForFlint.com) to learn how you can do so. For additional information and to sign up for daily updates, please visit [www.mi.gov/FlintWater](http://www.mi.gov/FlintWater). I am committed to ensuring that all residents have access to safe and clean water.

Again, I'd like to express my gratitude for the work you do every day to continuously improve our state and earn the trust of those you serve. You make a real difference.

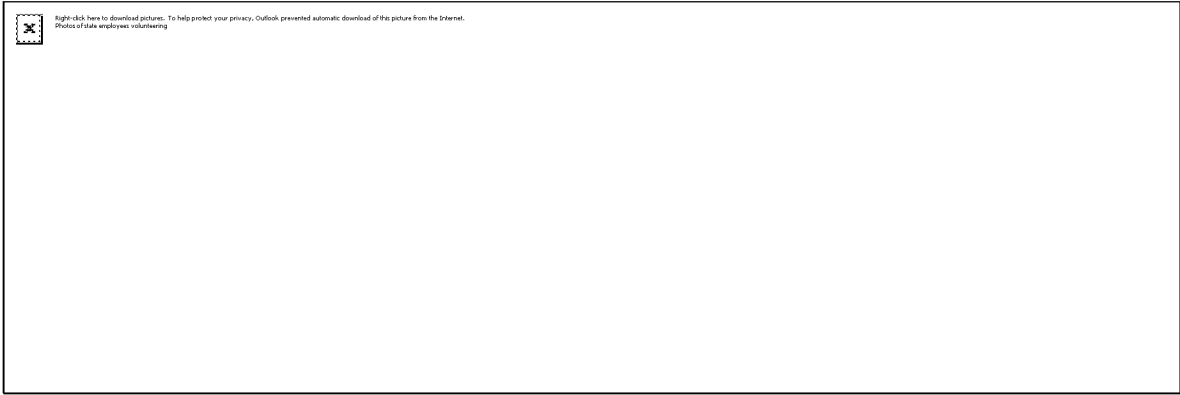
Thanks,



Governor Rick Snyder



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Photos of state employees volunteering



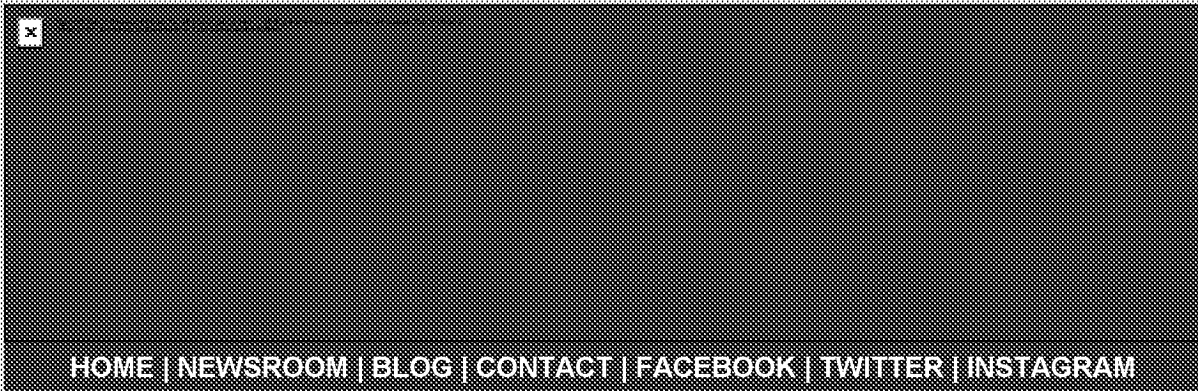
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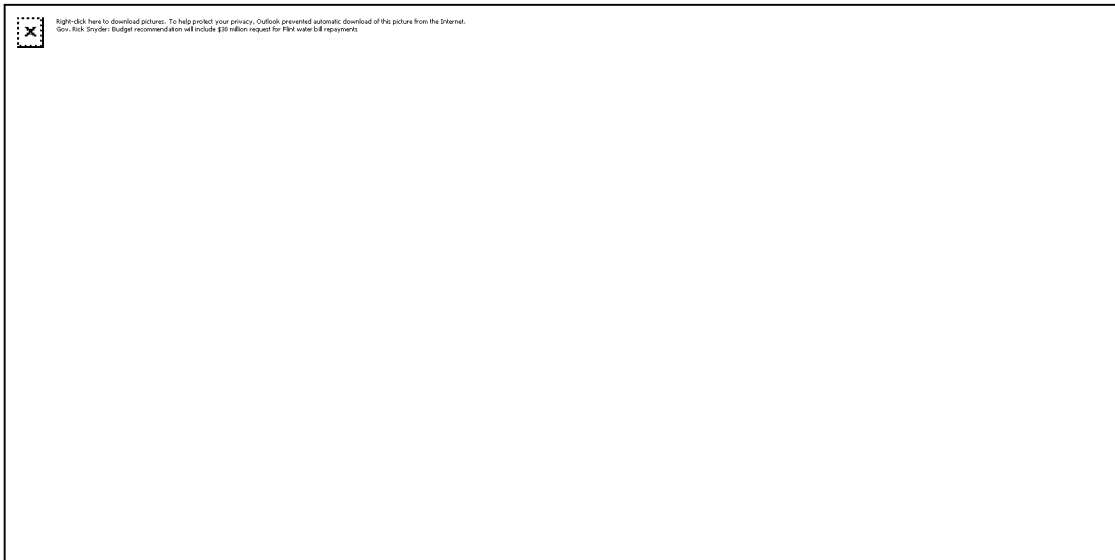
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**From:** Governor's Office <governorsoffice@govsubscriptions.michigan.gov>  
**Sent:** Wednesday, February 03, 2016 6:02 PM  
**To:** Bos, Troy (DTMB)  
**Subject:** "Flint residents should not have to pay for water they cannot drink"



## Budget recommendation will include \$30 million request for Flint water bill repayments



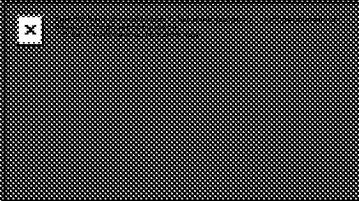
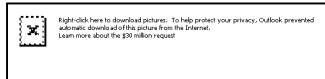
When Governor Rick Snyder presents his budget recommendation next Wednesday, Feb. 10, he will include a \$30 million request for the residents of Flint to keep their water service on and eliminate the need to pay for water they cannot completely trust to drink.

Under the governor's ask, the funding would enable the city of Flint to apply credits for customers on future bills. Estimates show water is roughly 47 percent of billing and sewer costs are around 53 percent. The credit would be applied to consumption usage (roughly

65 percent) of a resident's water portion of the bill, such as for bathing, drinking, cooking, and washing your hands. Residents still would be responsible for paying the sewer portion of their water bills.

Professor Marc Edwards of Virginia Tech said, "This essentially refunds all the money associated with consumption or consumer use. I think it's an amazing gesture of common sense and good will and it corrects an injustice. I don't think there's a precedent for this. I feel so encouraged by the direction this is going."

[Click here to learn more about the budget request.](#)



We spoke with Staff Sgt. Thomas Vega about the critical resources they're providing to Flint families every day. He also encouraged residents to pick up and return their water testing kits to Flint fire stations. Test results will be posted online at [www.mi.gov/flintwater](http://www.mi.gov/flintwater). **Click here to watch the video.**

[www.mi.gov/FlintWater](http://www.mi.gov/FlintWater) | [www.HelpForFlint.com](http://www.HelpForFlint.com)

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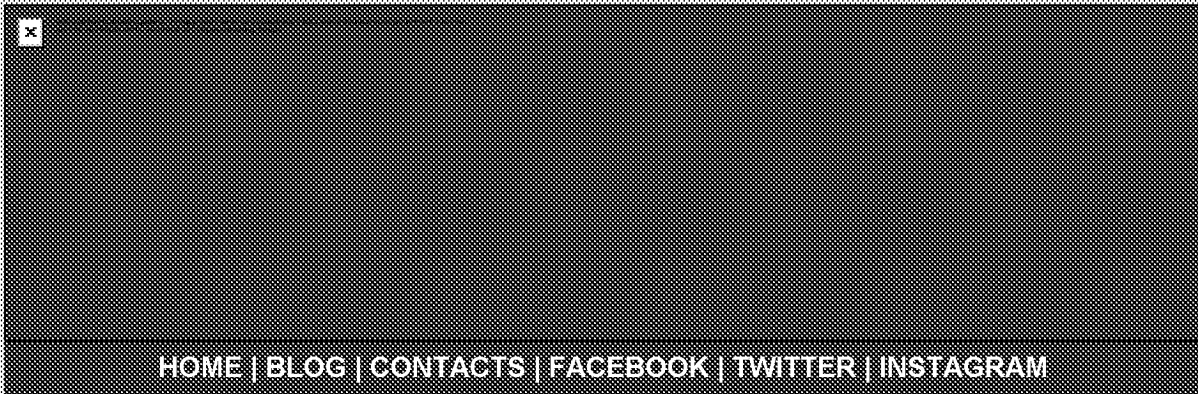
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**From:** Governor's Office <governorsoffice@govsubscriptions.michigan.gov>  
**Sent:** Thursday, February 11, 2016 5:50 PM  
**To:** Bos, Troy (DTMB)  
**Subject:** What this year's budget means for Michigan...



## VIDEO: What Governor Snyder's FY17 budget means for Michigan

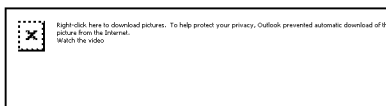


Gov. Rick Snyder's FY 2017 budget calls for critical investments for the Flint water crisis, statewide infrastructure and the Detroit Public Schools. The governor's recommendation also addresses the skyrocketing costs of specialty medications that Michigan residents depend on for better health outcomes.

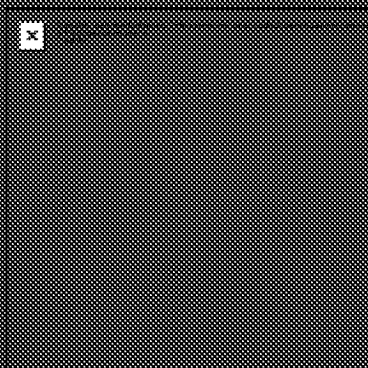
This budget also stays committed to the Governor's core statewide priorities of education, talent and economic development, health and human services, and public safety.

The proposed FY 2017 budget makes key investments to strengthen the state for all of Michigan's families. [Click here to learn more about the top 6 takeaways from the](#)

## Governor's FY 2017 state budget.



### Click a tweet to tweet it out:



The #MiBudget @OneToughNerd proposed yesterday makes key investments to strengthen Michigan for all families --> [www.mi.gov/MiBudget](http://www.mi.gov/MiBudget)

--> @OneToughNerd's #MiBudget includes \$72 million a year for Detroit Public Schools. It is time to act now --> [www.mi.gov/MiBudget](http://www.mi.gov/MiBudget)

--> @onetoughnerd's significant investment in #Flint families is the right thing to do. #FlintFWD #MiBudget [www.mi.gov/MiBudget](http://www.mi.gov/MiBudget)

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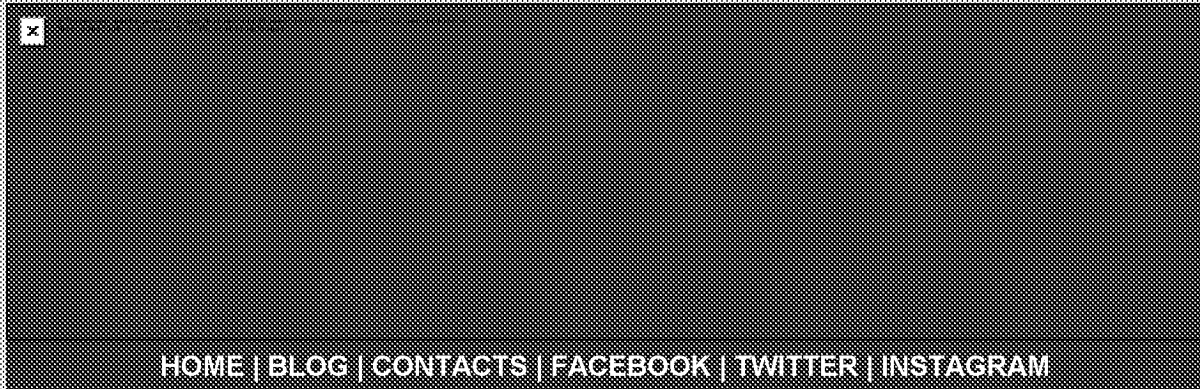
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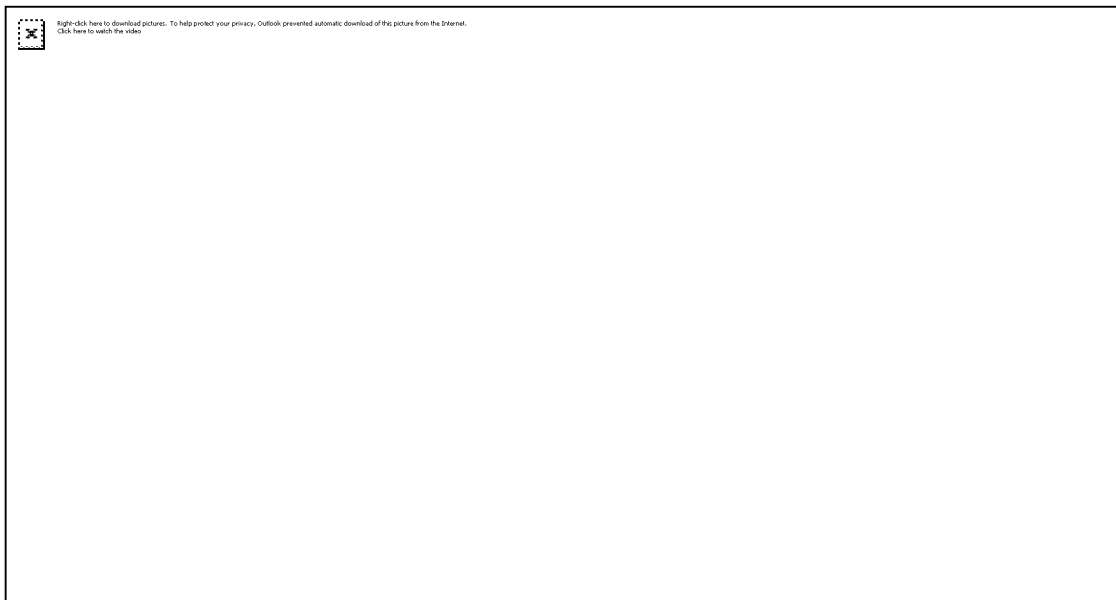
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**From:** Governor's Office <governorsoffice@govsubscriptions.michigan.gov>  
**Sent:** Tuesday, February 16, 2016 5:21 PM  
**To:** Bos, Troy (DTMB)  
**Subject:** VIDEO: Volunteering in Flint



## VIDEO: How volunteers are helping Flint



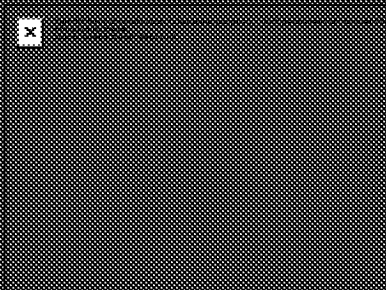
Volunteers at the Food Bank of Eastern Michigan are working hard to collect donations in order to help the families of Flint. Last Thursday, Governor Snyder visited with the many dedicated volunteers and helped sort cans of food.

Good nutrition is critically important for Flint's children. Foods that are high in calcium, vitamin C, and iron can help limit the effects of lead exposure. To donate or volunteer at the Food Bank of Eastern Michigan, visit [www.fbem.org](http://www.fbem.org).

[Click here to watch the video and learn more about how the Food Bank of Eastern Michigan is helping Flint's families.](#)

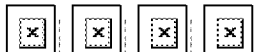


## LISTEN IN: Governor Snyder's tele-town hall with Flint residents



Governor Snyder hosted his third town hall with Flint residents on Thursday, Feb. 11, answering their questions directly. [Click here to listen to the call.](#)

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**From:** DTMB Director and CIO David Behen <dtmb@govsubscriptions.michigan.gov>  
**Sent:** Wednesday, February 17, 2016 10:10 AM  
**To:** Bos, Troy (DTMB)  
**Subject:** The Gov. Snyder's Budget Proposal



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DTMB Header 9/22/15

Good morning everyone. I hope everyone had a great holiday weekend.

I had the good fortune to travel to Marquette on Monday with Chad Laidlaw, DTMB's policy and planning analyst, to meet with city, business and university leaders and to address the Economic Club of Marquette. I told them about the many things DTMB does, placing special emphasis on our work in mobility and cybersecurity. Marquette is really developing and making its mark as an innovative and entrepreneurial community.

Now work.

The executive budget Gov. Snyder presented last week outlined his investment plan for Michigan. Yes, the proposal for fiscal year 2017-18 outlined a strategy to address the critical challenges of addressing the Flint water crisis and turning around Detroit's Public Schools, but the \$54.9 billion plan also includes investment in four key areas:

- **Education.** The budget increases investment to K-12 schools, community colleges and the state's public universities. Additional funds are proposed to expand career, technical, science, technology, engineering and math programs.
- **Protecting the Public.** The governor's plan expands the Secure Cities program, which has reduced violent crime in four major Michigan cities. Funds also would support an additional trooper recruit school and an academy to train corrections officers, among other initiatives.
- **Putting People First.** The governor recommends continued expansion of the Healthy Kids Dental Program and funding efforts to ensure residents have access to affordable health care. His proposal boosts funds to help cover new higher cost specialty medications to treat conditions such as hepatitis C and cystic fibrosis, among others.
- **Investing in Infrastructure.** The proposal allocates \$1.2 billion to maintain and repair Michigan roads, bridges and other critical infrastructure.

The budget proposal also includes FY 2017-18 funding recommendations for DTMB. Gov. Snyder recommends ongoing funding of \$1.3 billion for department operations and a one-time allocation of \$32.4 million.

A few highlights include:

- \$502 million for information technology support for all state agencies and \$132.8 million for 14 high-priority IT projects in seven agencies. He recommends increasing the Information Technology Investment Fund by \$7 million, from \$65 million to \$72 million. This fund supports several major multiyear IT projects and upgrades, including the replacement of outdated legacy systems.
- An additional \$5 million to support cybersecurity improvements to safeguard citizens' personal information and protect critical infrastructure and government services.
- IT support of \$6.5 million to modernize the Office of Retirement Services' systems and enhance customer service for more than 530,000 current and future retirees.

You can see the full executive budget recommendations, which are posted on the Budget Office website. Details of DTMB's proposed budget begin on page B-75.

We can expect to see many changes before the budgets are signed and become effective Oct. 1. The executive budget will be used by the House and Senate Appropriations Committees as they work on their own budgets and hold committee hearings on the proposals. I'll keep you posted as the process moves ahead.

As always, I welcome your notes, whether about the budget process or any other topic. Please send them to me at [behend@michigan.gov](mailto:behend@michigan.gov).

Thank you again for all the good work you do. I hope you have a great week ahead.

David

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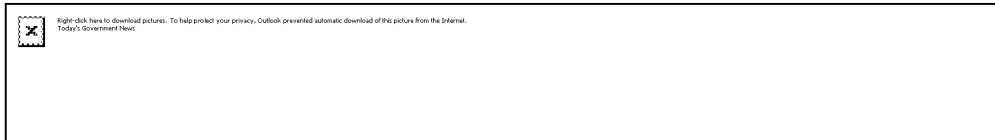
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**From:** GOVERNING Daily <newsletters@governing.com>  
**Sent:** Friday, February 05, 2016 8:53 AM  
**To:** Bos, Troy (DTMB)  
**Subject:** As Water Utilities Move Online, Hackers Take Note

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FEATURED STORY FOR FEBRUARY 5, 2016

## As Water Utilities Move Online, Hackers Take Note

America's power grid has gotten a lot of attention, but water utilities are increasingly vulnerable to cyberattacks.

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#### **Black Lives Matter Activist Enters Baltimore Mayor's Race**

DeRay Mckesson joins a crowded field at the last minute, but there's no doubt

he's a serious contender to replace the outgoing mayor.

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### ***The Week in Public Finance: A Muni Bond Victory in Congress and a Ukraine-Inspired Idea to Restructure Puerto Rico***

A roundup of money (and other) news governments can use.

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### **Governors' 2016 Priorities**

Their State of the State addresses offer a window into their to-do lists for the new year.

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### ***Who Is Really to Blame for Flint?***

It's easy to point to politics. But the poisoning of the city's water reflects a failure of essential institutions of government.

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#### ELECTIONS

- **Source: Massachusetts Governor Will Endorse Christie**
- **TV's Montel Williams Ready to Return to GOP for Kasich**

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- **After Gun Ruling, Maryland May Take Assault Weapons Ban to U.S. Supreme Court**

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## NEWS IN NUMBERS

# \$9,000

**Annual amount a new bill in Washington, D.C., proposes paying up to 200 at-risk people for not committing a crime and participating in behavioral therapy. Richmond, Calif., has a similar program.**

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## WHO SAID THAT?

**"If everyone follows these guidelines, it'll be easy to get Zika to die down in the next few months."**

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**From:** GOVERNING Daily <newsletters@governing.com>  
**Sent:** Tuesday, February 16, 2016 9:20 AM  
**To:** Bos, Troy (DTMB)  
**Subject:** Telemedicine Advances Faster Than States Can Keep Up

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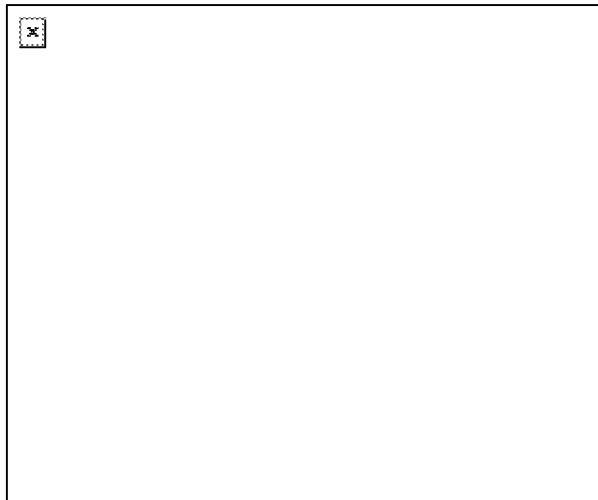
FEATURED STORY FOR FEBRUARY 16, 2016

## Telemedicine Advances Faster Than States Can Keep Up

The explosion of online health-care apps and providers has forced states to face tough questions -- many of which they have yet to find an answer to.

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## **NEWS IN NUMBERS**

# 12,000

**Number of D.C. public schools students who had their personal data - including what disabilities they may have -- accidentally uploaded to a publicly accessible website last week.**

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## WHO SAID THAT?

**"I suspect it's because men were making the laws when those taxes were passed."**

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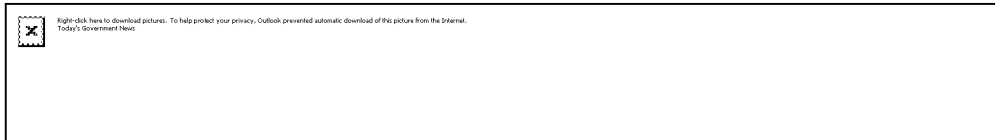




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**From:** GOVERNING Daily <newsletters@governing.com>  
**Sent:** Thursday, February 18, 2016 9:28 AM  
**To:** Bos, Troy (DTMB)  
**Subject:** What the Federal Tax Code Reveals About State Revenues

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FEATURED STORY FOR FEBRUARY 18, 2016

# What the Federal Tax Code Reveals About State Revenues

States often adopt the same tax policies as the feds, but should they?

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St. Paul took an unusual path to improving a vital public service, one that holds promise for other city operations.

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There are real health and environmental concerns, and labeling is a reasonable response to them.

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- **Climate Change Not Mentioned in States' Clean Energy Pact**

ELECTIONS

- **Gov. Nikki Haley Endorses Rubio for President**

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- **Illinois Governor Releases Second Budget Before Passing First**

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## NEWS IN NUMBERS

# \$864

**Average amount Flint, Mich., residents paid last year in water bills, which is nearly double the national average.**

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## WHO SAID THAT?

**"Virginia's marriage law is really out of whack."**

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**From:** GOVERNING Management <newsletters@governing.com>  
**Sent:** Thursday, February 18, 2016 2:10 PM  
**To:** Bos, Troy (DTMB)  
**Subject:** Where Affordable Housing Is Scarce, So Are Teachers

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## FEATURED COLUMN

# Where Affordable Housing Is Scarce, So Are Teachers

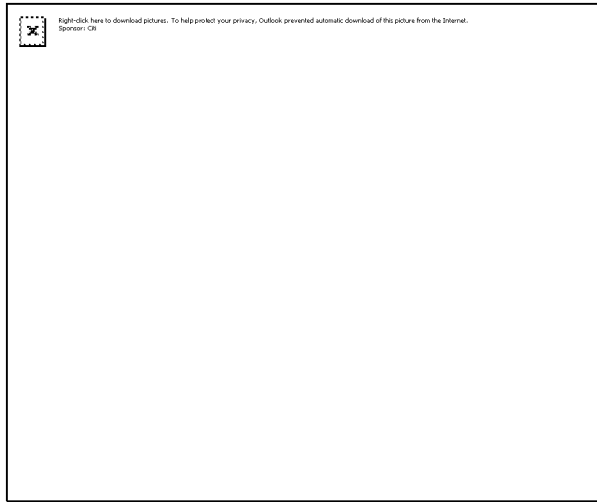
BY KATHERINE BARRETT & RICHARD GREENE

From New York to Los Angeles, with stops in between, school districts are confronting teacher shortages. As South Dakota Gov. Dennis Daugaard said in his recent State of the State address: “The quality of education suffers when the schools cannot be selective and have to hire from a limited pool.”

One of the major reasons districts are short on educators is housing.

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In many urban areas, the cost of housing is so high that educators simply cannot afford to live anywhere near the school where they teach. As a result, many wind up with a tortuous commute after working long hours.

The problem also extends to rural areas where there's practically no rental housing market, and teachers are forced to come up with a down payment for a home. Not many have that kind of cash on hand. **KEEP READING>>**

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As states and localities have tried to modernize the way they attract and retain public workers, some best practices have emerged.

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Procurement is at the heart of almost everything a government does. But states vary widely when it comes to how well they manage the things they buy.

### Government Didn't Fail Flint, Austerity Did

What has happened to the city's water is just the latest example of the human costs of cutting, cutting, cutting.

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### Government's Troublesome Data-Hoarding Habit

Keeping everything forever is a recipe for inefficiency and waste.

## **A Councilman's Call for Paid Parental Leave for Public Workers**

"It's simply the right thing for an employer to do," writes L.A. City Councilman Paul Krekorian.

## **The Private Tech Sector Goes Public**

More companies than ever now offer digital services and tools designed specifically for government. Here are a few.

## **Job Growth in State Government Remains Sluggish in 2016**

It's looking like 2016 will be another year with employment cuts in some states and little to no growth in others.

## **Governors' 2016 Priorities**

Their State of the State addresses offer a window into their to-do lists for the new year.

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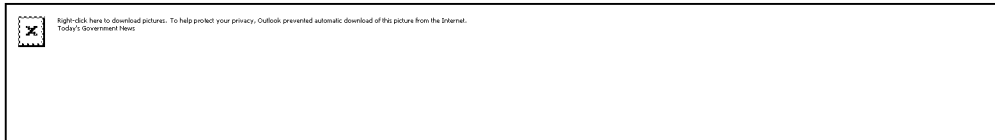
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**From:** GOVERNING Daily <newsletters@governing.com>  
**Sent:** Wednesday, January 06, 2016 8:51 AM  
**To:** Bos, Troy (DTMB)  
**Subject:** Public Health Departments Have Lower Standards Than Zoos

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FEATURED STORY FOR JANUARY 6, 2016

## Public Health Departments Have Lower Standards Than Zoos

Unlike zoos, public health departments don't have to meet national accreditation standards. One state is leading the charge to change that.

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### POLITICS

#### **Iowa's Perennial Power Player**

Republicans have the governorship and the state House in Iowa, but Democrats

have Mike Gronstal, who adheres to the old-fashioned sense that voters elect politicians to work on policy before retreating to their respective partisan corners.

#### FINANCE

### **How States' Dependence on Corporate Taxes Has Declined**

Most increased their reliance more on income taxes from people instead of corporations in the past few decades. View data for every state.

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### **Clean Power's Overlooked Tool**

In meeting a new federal initiative's ambitious goals for reducing carbon emissions, states should focus on never emitting them in the first place.

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#### HEALTH & HUMAN SERVICES

- **State of Emergency Declared Over Contaminated Water in Flint, Mich.**

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- **Amid Rise of Man-Made Earthquakes, Oklahoma Takes Action**
- **Baltimore to Demolish Thousands of Vacant Buildings**

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#### POLITICS

- **On Syrian Refugees, Georgia Governor Ends His Opposition**

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#### PUBLIC SAFETY & JUSTICE

- **Obama's Gun Control Plan Relies on Enforcing Many Existing Laws**
- **Courts Blocks Pennsylvania's Ban on Felons Working in Health Care**

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## NEWS IN NUMBERS

# 57

**The number of provisions enacted in 2015 to regulate abortion procedures and providers in more than a dozen states. Several are being challenged, most notably the Texas law that has shuttered**



**dozens of clinics and will go before the U.S. Supreme Court.**

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## WHO SAID THAT?

**"When you have these police officers coming from other jurisdictions and they will not respect human life, then I said we should use rocks, bricks or bottles to try to get the message over: Stop endangering our children."**

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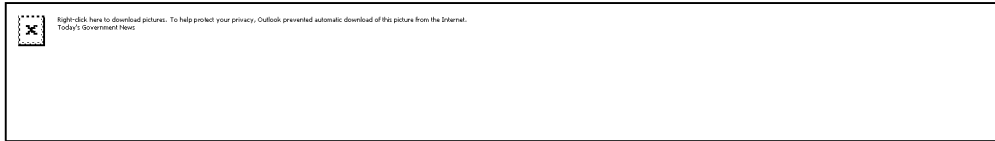
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**From:** GOVERNING Daily <newsletters@governing.com>  
**Sent:** Wednesday, January 13, 2016 9:05 AM  
**To:** Bos, Troy (DTMB)  
**Subject:** In SOTU, Obama Provokes GOP Governors

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FEATURED STORY FOR JANUARY 13, 2016

## **In Final SOTU, Obama Provokes One of His Biggest Barriers: GOP Governors**

Republican governors have fought the president's vision for America since he first took office. But he continues to push even their most-resisted policies.

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HEALTH & HUMAN SERVICES

## **Up to 1 Million People Could Lose Food Stamps in 2016**

Nearly half the states are reinstating work requirements that had been suspended since the Great Recession. But advocates say it's still too soon.

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#### **Why Moving Isn't All Bad**

When lower-income Americans move, it's seen as a result of displacement instead of opportunity. This negative perception needs to change.

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Innovation platforms are springing up all over, engaging citizens in the process. Government's challenge is to manage and nurture them.

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- **\$1 Billion Tax Cuts Top Florida Governor's 2016 Priorities**

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- **A First in the Deep South, Medicaid Expanded Under Louisiana's New Governor**

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### **POLITICS**

- **In LGBT Rights Debate, Indiana Governor Urges Protection of Religious Freedom**
- **Kansas Governor Criticizes Obama in State Address**

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### **PUBLIC SAFETY & JUSTICE**

- **Florida's Death Penalty System Ruled Unconstitutional**
- **National Guard Activated in Flint Water Crisis**
- **Christie Announces Conversion of Prison Into Drug Treatment Center**

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- **Washington Schools Superintendent Boycotts Governor's State Address**
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## NEWS IN NUMBERS

# 58%

**Portion of people in the West who oppose giving state governments control over federal public lands, according to a recent poll. Meanwhile, armed protesters who want the feds to give up their control are in their second week of occupying a federal building in Oregon.**

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## WHO SAID THAT?

**"Since in my opinion the state's response to the ongoing crisis has been inadequate, I reached out to the White House today to request assistance."**

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**From:** GOVERNING Daily <newsletters@governing.com>  
**Sent:** Thursday, January 21, 2016 8:59 AM  
**To:** Bos, Troy (DTMB)  
**Subject:** The Curious Case of Disappearing Corporate Taxes

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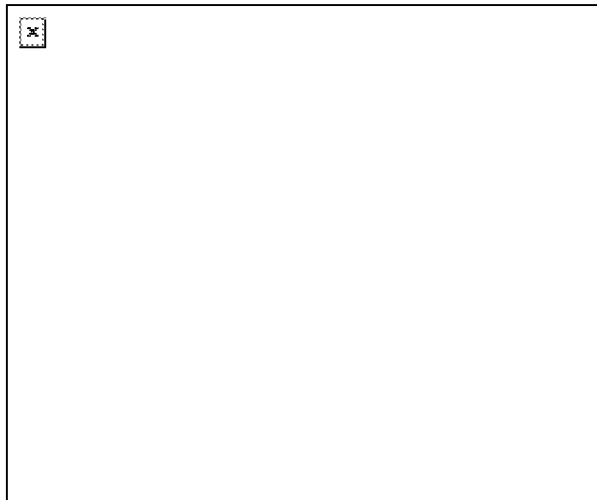
FEATURED STORY FOR JANUARY 21, 2016

## The Curious Case of Disappearing Corporate Taxes

Over the past two decades, corporations have doubled their profits but contributed increasingly less to state revenues. Where is all the money going?

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No Child Left Behind's replacement focuses as never before on investing in what works.

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- **Both Facing Water Woes, Flint and Toledo Mayors Compare Notes**
- **Emails Show State Thought Flint Water Crisis Wasn't Their Problem**

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- **Oregon Governor Criticizes Feds' Response to Armed Protesters and Wants Them to Reimburse the State**
- **Missouri Governor Touts Legacy in His 8th and Final State Address**

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- **U.S. Supreme Court Ruling a Blow to Death Penalty Opponents**
- **Fantasy Sports Sites' Loss in Texas**

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## NEWS IN NUMBERS

# 7 points

**Amount Ohio Gov. John Kasich trailed Donald Trump in a recent poll of New Hampshire. Kasich is the first Republican presidential candidate (besides Trump) to break 20 percent in the state.**

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## WHO SAID THAT?

**"Racial stereotypes are protecting [minority] patients from the addiction epidemic."**

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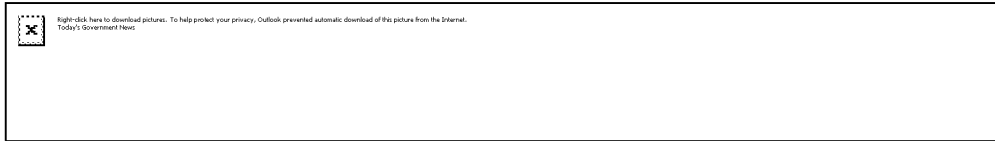
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**From:** GOVERNING Daily <newsletters@governing.com>  
**Sent:** Friday, January 22, 2016 9:24 AM  
**To:** Bos, Troy (DTMB)  
**Subject:** Bernie Sanders Wants Health Plan His State Rejected

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FEATURED STORY FOR JANUARY 22, 2016

## Bernie Sanders Wants the Health Plan His Own State Rejected

The presidential candidate wants America to create a single-payer health system -- something no U.S. state has done before.

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**State Budget Analysts Watch Their Own Numbers Decline**



Most state budget offices have fewer employees and more work than they did a decade ago.

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A roundup of money (and other) news governments can use.

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The most important election news and political dynamics impacting states and localities.

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##### ***Cities' Pension Liabilities Are About to Look a Lot Worse***

A new GASB rule affecting cities that are part of state cost-sharing retirement plans will be painful, but it's a step forward.

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#### FINANCE

- **California Governor Calls for New Taxes to Fund Roads**
- **Facing Possible \$1 Billion Shortfall, Massachusetts Governor Sticks to No-New-Taxes Pledge**

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- **How States Have Made It Easier to Sign Up for Medicaid**
- **Michelle Obama Praises L.A.'s Efforts to End Veteran Homelessness**

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- **Court: States Must Follow Emissions Rule During Legal Battle**
- **In Blizzard's Anticipation, D.C. Shuts Down**

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#### MANAGEMENT & LABOR

- **Blasting State and Local Response to Flint Water Crisis, EPA Takes Over**

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- **In Maryland, Democrats Overturn 5 of GOP Governor's Vetoes**

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## **NEWS IN NUMBERS**

# **10.9 million**

**The number of immigrants in America illegally, which is the lowest since 2003.**

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## **WHO SAID THAT?**

**"We have a lot of candidates who like the 'Prince of Darkness.' I consider myself the 'Prince of Light and Hope.'"**

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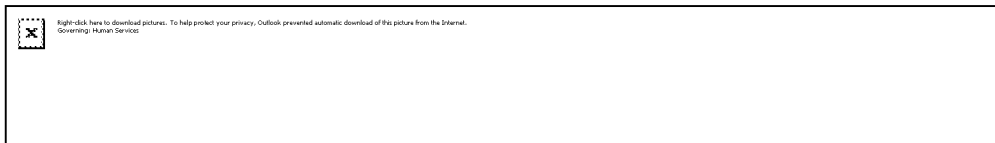


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**From:** GOVERNING <newsletters@governing.com>  
**Sent:** Friday, January 22, 2016 10:37 AM  
**To:** Bos, Troy (DTMB)  
**Subject:** This Week in Politics: A New Newsletter

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**ATTN READERS:** This is our NEW politics newsletter. Each week, veteran reporter Alan Greenblatt will break down the most important election news and political dynamics impacting states and localities. To keep getting this FOR FREE and stay informed, [click here](#).



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## THIS WEEK IN POLITICS

# Flint Fallout, Corruption in Court and One State's New Supermajority

BY ALAN GREENBLATT

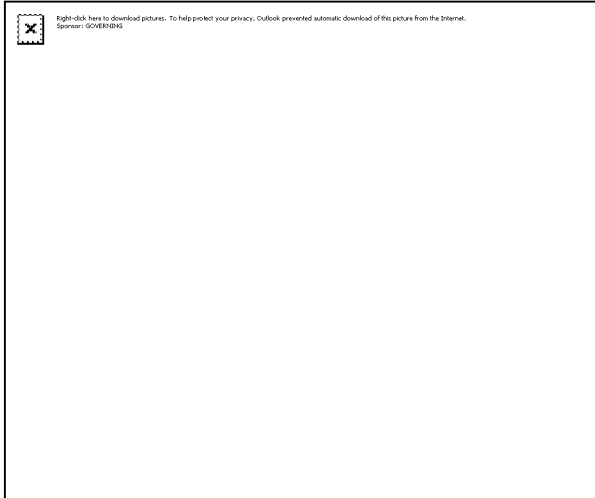
This was a busy week in politics -- but then, practically every week is. That's why *Governing* is offering this new weekly newsletter.

We won't cover the presidential campaign -- you can find plenty of that elsewhere. Instead, we aim to share with you the most interesting and important developments in state and local politics each week.

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## Flint Curbs Snyder's Future

Although it's premature to call him a lame duck, Michigan Gov. Rick Snyder's political capital has clearly been diminished by the Flint water crisis. During his State of the State address on Tuesday, Snyder offered lots of apologies: "You did not create this crisis;" "Government failed you;" and, "I'm sorry."

Since winning re-election in 2014, Snyder had been mentioned as a potential presidential or vice presidential pick on the Republican side. That kind of talk, however, has abruptly ended. "Even some Michigan Republicans concede that Snyder's national prospects are toast, at least in the short term," reports *Politico*.

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Read this Health and Human Services Special Report to find updates on where states are in this ACA era, learn about the challenges state and local governments continue to encounter and find out more about the government agencies developing successful policies with the potential to scale and be replicated across the country. **DOWNLOAD NOW**

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### A New Era for NGA's Relations With Congress?

The National Governors Association had seen its influence on federal legislation decline in the past decade. But things may be looking up.

### 2016's Top Legislative Issues to Watch

These are the biggest policies and problems that states will confront this year.

### Rocky Roads Ahead for Governors With Failed Presidential Bids

Trying and failing to take the White House has historically spelled trouble for governors' future political careers. In 2016, however, there may be one

exception.

## **Bernie Sanders Wants the Health Plan His Own State Rejected**

The presidential candidate wants America to create a single-payer health system -- something no U.S. state has done before.

## **Why Iowa's GOP Governor Wants Ted Cruz to Lose**

"I believe it would be a big mistake for Iowa to support him," said Gov. Terry Branstad.

## **Iowa's Perennial Power Player**

Republicans have the governorship and the state House in Iowa, but Democrats have Mike Gronstal, who adheres to the old-fashioned sense that voters elect politicians to work on policy before retreating to their respective partisan corners.

## **Milwaukee's Problems Leave Longtime Mayor Vulnerable**

Most of the city's problems, the mayor argues, are out of his control. Will voters blame and oust him anyways?

## **After 30 Days in Jail, N.M.'s Ex-Secretary of State Freed**

Dianna Duran prided herself on battling public corruption and voter fraud, even as she committed such crimes.

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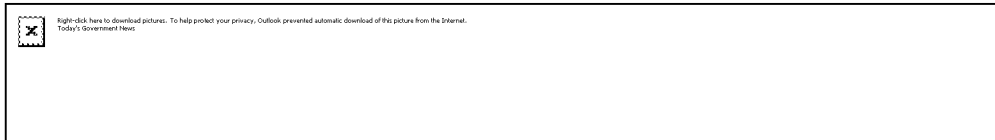
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**From:** GOVERNING Daily <newsletters@governing.com>  
**Sent:** Monday, January 25, 2016 9:03 AM  
**To:** Bos, Troy (DTMB)  
**Subject:** Rating the 2016 Governors' Races

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FEATURED STORY FOR JANUARY 25, 2016

## Rating the 2016 Governors' Races

Eight of the 12 states with elections this year could soon have a new party in power.

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### Did California's Jail Reforms Cause an Uptick in Crime?

After voters eased penalties for several common crimes, opponents claim the

reforms have led to a crime wave.

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Alaska's efforts to protect and boost wages are comprehensive, and they're paying off.

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- **Alaska Governor Wants Financial Reforms, Even If They Cost Him His Job**

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- **Kansas' First-in-Nation Abortion Law Struck Down**

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#### INFRASTRUCTURE & ENVIRONMENT

- **After Blizzard That Killed Dozens, Mid-Atlantic Starts Digging Out**

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#### ELECTIONS

- **Marijuana Measure Blocked From Local Ballot in Kansas**
- **Rick Perry Endorses Ted Cruz**

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#### POLITICS

- **Flint Water Crisis and Detroit Teacher Sickouts Inspire Bills in Michigan**

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#### PUBLIC SAFETY & JUSTICE

- **Chicago Police Hire Charles Ramsey to Reform the System**

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## NEWS IN NUMBERS

# Zero

**Number of governors who have endorsed either of the two leading Republican presidential candidates, Donald Trump and Ted Cruz. Several governors, in contrast, have endorsed a Democratic candidate.**

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## WHO SAID THAT?

**"Ideology and politics stand in the way, but one way or another the roads must be fixed."**

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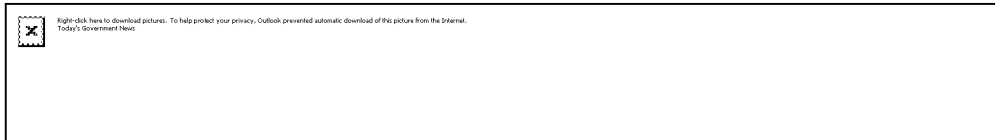




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**From:** GOVERNING Daily <newsletters@governing.com>  
**Sent:** Tuesday, January 26, 2016 9:36 AM  
**To:** Bos, Troy (DTMB)  
**Subject:** Survey: Almost All Police Departments Plan to Use Body Cameras

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FEATURED STORY FOR JANUARY 26, 2016

# Survey: Almost All Police Departments Plan to Use Body Cameras

Even though every cop will likely wear a recording device in the not-too-distant future, a new report reveals there's little consensus about how to use them.

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## **When It Comes to 311, the Customer Isn't Always Right**

As cities explore ways to use citizen complaints to enhance public services, research shows there are drawbacks to such data.

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- **Michael Nutter Transitions From Mayor to Homeland Security Adviser**

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### **ELECTIONS**

- **In North Carolina's Voter ID Trial, GOP's Claims of Fraud Prevention in Doubt**

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### **POLITICS**

- **In Letter From Prison, Ex-Detroit Mayor Chimes in on Flint Water Crisis**
- **'Why Pay for Poison?' Flint Residents Still Being Billed for Undrinkable Water**

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### **PUBLIC SAFETY & JUSTICE**

- **U.S. Supreme Court Gives Prisoners Sentenced as Juveniles a Second Chance**
- **Investigation of Undercover Videos Clears Planned Parenthood and Indicts Anti-Abortion Activists**
- **Manhunt for 3 Prisoners Who Escaped a California Jail Days Ago**

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## **NEWS IN NUMBERS**

# **2,837**

**Number of parking tickets issued in Washington, D.C., over a 28-**

**hour period during the blizzard. Car owners were warned not to park in snow emergency routes.**

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## WHO SAID THAT?

**"When the current Governor of Michigan says that he 'only recently was made aware of [the Flint water crisis]', he is being misleading at best. But more than likely, he is being viciously, aggressively, and deliberately untruthful."**

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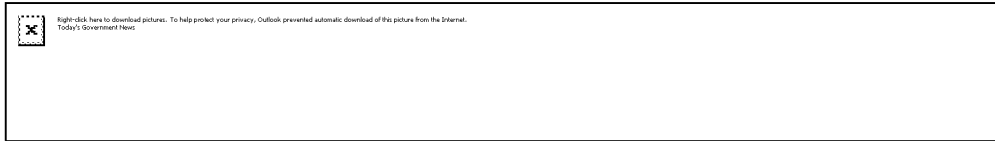
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**From:** GOVERNING Daily <newsletters@governing.com>  
**Sent:** Thursday, January 28, 2016 9:03 AM  
**To:** Bos, Troy (DTMB)  
**Subject:** Climate Change and Credit Ratings

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FEATURED STORY FOR JANUARY 28, 2016

## Climate Change and Credit Ratings

The growing intensity of natural disasters is a threat to state and local governments' fiscal stability. How can they protect their finances *and* the environment?

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URBAN

### In Growing Economies, Some People Are Left Behind

Despite recent growth in jobs and economic prosperity, a new report finds most

low-income workers haven't benefited.

#### VOICES OF THE GOVERNING INSTITUTE

### **Public Housing and the Value of Work**

It doesn't have to be home to an endless, multi-generational cycle of poverty.

#### CITY ACCELERATOR

### **Change in Local Government: Moving Beyond Good Intentions**

Programs to help the poor mean nothing if they don't work.

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- **How Michigan Hopes to Fix Flint's Water Crisis**

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- **As Uber's Outcome Looms, Lyft Settles Lawsuit With Drivers**

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#### ELECTIONS

- **Trump Gets Surprise Endorsement From South Carolina's Lieutenant Governor**

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#### POLITICS

- **7 Months Without a Budget, Illinois Governor Sticks to Pro-Business, Anti-Union Agenda**
- **Utah Governor Pushes Education, Health-Care Goals**

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#### PUBLIC SAFETY & JUSTICE

- **Ferguson Releases Proposed Deal With Feds**
- **Remaining Oregon Protesters Warn of 'Armageddon,' But Leader Urges Them to Go Home**

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### **Guide to Cybersecurity as Risk Management for Elected Officials**

Too often, elected officials fail to prioritize cybersecurity until after a breach -- when it's too late. Such failure to properly plan for and provide adequate cybersecurity resources can result in the exposure of large numbers of constituent records, potentially damaging the livelihoods of citizens and businesses, costing millions of dollars in unplanned expenses to remediate,

spawning lawsuits and eroding public trust. **DOWNLOAD NOW**

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## NEWS IN NUMBERS

# \$262,500

**Amount Commerce City, Colo., recently paid a family after one of its police officers shot and killed their dog. It's the largest lawsuit settlement of its kind in U.S. history.**

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## WHO SAID THAT?

**"We see a lot of the corruption exposed by reporters ... and at the same time, you see all these cuts at newspapers and you wonder, after they are all gone who will be left to look for it?"**

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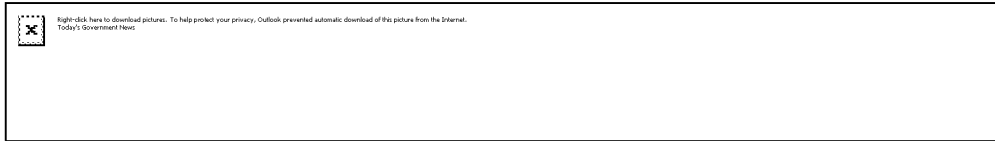
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**From:** GOVERNING Daily <newsletters@governing.com>  
**Sent:** Tuesday, February 02, 2016 8:59 AM  
**To:** Bos, Troy (DTMB)  
**Subject:** How Police Chiefs Plan to Avoid 'Lawful But Awful' Shootings

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FEATURED STORY FOR FEBRUARY 2, 2016

## How Police Chiefs Plan to Avoid 'Lawful But Awful' Shootings

After years of research, law enforcement leaders recently released recommendations for reforming how and when cops use their weapons. **PLUS:**

- ✧ **U.S. to Review San Francisco Police Tactics After Fatal Shooting**

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**ASSESSMENTS**

## **The Problem With the Second Phase of Gentrification**

Unlike a generation ago, today's urban renaissance often displaces people and businesses.

### **BETTER, FASTER, CHEAPER**

## **State Spending and the Search for Hidden Efficiencies**

It shouldn't take a budget crisis like the one Kansas is dealing with to force a government to look for more ways to save taxpayer money.

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### **HEALTH & HUMAN SERVICES**

- **Zika Virus Declared Global Emergency**
- **Illinois Refuses to Add Conditions to Medical Marijuana List**

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### **INFRASTRUCTURE & ENVIRONMENT**

- **Post-Flint, More EPA Water Protections May Be Hard for Some States to Swallow**

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### **ELECTIONS**

- **After Iowa Caucus, O'Malley Drops Out of Presidential Race**
- **Sanders Campaign Criticizes State Party for Failing to Collect Votes**
- **Popular Iowa Governor Compliments Christie, But Stops Short of Endorsement**

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### **POLITICS**

- **CNN Hires Former Mayor as New Commentator**

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### **EDUCATION**

- **Bible Belt States Help College Students Avoid Unplanned Pregnancies**

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## NEWS IN NUMBERS

# 1/3

**The portion of food that comes from crops pollinated by bees. Meanwhile, bees are vanishing.**

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## WHO SAID THAT?

**"We can never take for granted how important the people are who depend on us to do our jobs, and I am asking you not to let the situation in Flint negatively impact your motivation to excel every day."**

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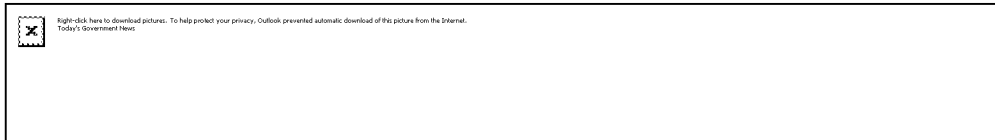
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**From:** GOVERNING Daily <newsletters@governing.com>  
**Sent:** Wednesday, February 03, 2016 8:39 AM  
**To:** Bos, Troy (DTMB)  
**Subject:** Flint Crisis Renews Calls to Replace All Lead Pipes in America

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FEATURED STORY FOR FEBRUARY 3, 2016

# Flint Crisis Renews Calls to Replace All Lead Pipes in America

There's more than 7 million lead service lines nationwide, and replacing them isn't easy or cheap. But Flint on Tuesday pledged to join the few cities that have gotten rid of the dangerous infrastructure. **PLUS:**

✦ **FBI Joins Flint Water Investigation**

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### HEALTH & HUMAN SERVICES

#### **In Sex Education, U.S. Schools Are Failing**

Most schools aren't meeting the CDC's recommendations for teaching students about sex, and the curriculum is far worse in some states.

### POTOMAC CHRONICLE

#### **Private-Market Misfires and Misconceptions**

When government lets the market fix policy problems, it often fails.

### SMART MANAGEMENT

#### **You Won the Election. What Do You Do Now?**

It takes a lot of energy to get elected. But that's the time to think about how to accomplish things once in office.

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## LATEST WEB HEADLINES

### HEALTH & HUMAN SERVICES

- **First Case of Sexually Transmitted Zika Virus Reported in U.S.**

### MANAGEMENT & LABOR

- **Chicago Teachers Union Rejects Contract, Calls Cuts an 'Act of War'**

### ELECTIONS

- **Why Iowa Democrats Struggled to Count Caucus Votes**

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- **Exonerations Reach Record Level in America**

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- **GOP-Led States Are Increasingly Taking Control From Local School Districts**

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## NEWS IN NUMBERS

# 1.9%

**The portion of state revenues -- down from 3.5 percent in the 1980s -- that comes from corporate income taxes. Meanwhile, corporations doubled their profits during that time.**

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## WHO SAID THAT?

**"In conclusion, there is no conclusion."**

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**From:** GOVERNING Daily <newsletters@governing.com>  
**Sent:** Thursday, February 04, 2016 9:03 AM  
**To:** Bos, Troy (DTMB)  
**Subject:** Simple Steps Should Stop Zika From Spreading in the U.S.

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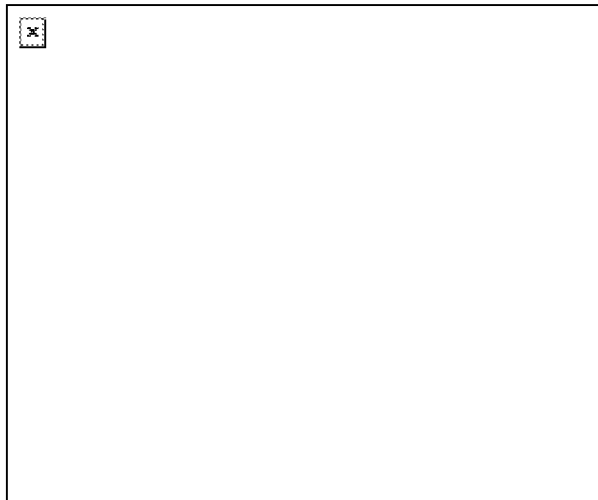
FEATURED STORY FOR FEBRUARY 4, 2016

## Simple Steps Should Stop Zika From Spreading in the U.S.

As fears of the virus rise in America, public health departments are ramping up their efforts to educate the public and eradicate the mosquitoes that spread it.

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## LATEST GOVERNING NEWS & COMMENTARY

FINANCE

### How Oil States Are Dealing With Sinking Prices and Revenue

The states most dependent on oil tax revenues have different ways of dealing

with the industry slowdown.

#### HEALTH & HUMAN SERVICES

### **Life Expectancy Varies Greatly Within Cities**

Just a few blocks away, your neighbors may be expected to live 20 years longer.

#### BETTER, FASTER, CHEAPER

### **Can Privacy Coexist With an Internet Kiosk?**

As New York City replaces payphones with high-tech hotspots that deliver targeted ads, some concerns are being raised.

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#### HEALTH & HUMAN SERVICES

- **Study Shows Impact of Cutting Planned Parenthood Funding**

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#### MANAGEMENT & LABOR

- **After Privatization Fails, Illinois Governor Creates New Economic Development Arm**

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#### ELECTIONS

- **After DOJ Threat, Alabama Adopts Online Voter Registration**

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#### POLITICS

- **7 Tech Policy Issues to Watch in 2016**

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- **California Cities Get More Time to Regulate Medical Marijuana**

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- **School District Turns Away Inspectors Hired by Detroit Teachers Union**

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## NEWS IN NUMBERS

# 7.3 million

**The number of lead service lines in the United States. There are renewed calls to replace them all because of the Flint water crisis and research showing that any exposure to lead can be dangerous.**

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## WHO SAID THAT?

**"Before you pick up a cigarette today, you know that you may be acquiring an addiction. I would like people to know that with porn before they approach it."**

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	DESCRIPTION	COMMENTS		CURRENT SCOPE ESTIMATED
	GENERAL CONDITIONS			\$12,635
	SELF PERFORMED WORK ( SEE SCOPE ATTACHED )			\$22,597
	SITE EXCAVATION / SAND / CHIPS / ETC	F&B		\$92,990
	PLAYGROUND EQUIPMENT	MIDWEST RECREATION		\$55,872
	JOB SUBTOTAL			\$184,094
12.00%	OH&P			\$22,091
0.00%	BONDS	Not Required		\$0
0.00%	BUILDERS RISK & FLOOD INSURANCE	By Owner		\$0
0.35%	GENERAL LIABILITY			\$722

**\$206,907**

### \* Qualifications





# MSD Playground

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PRE-CON, GC'S &

CM REIMBURSABLES

DESCRIPTION	QTY	UNIT	UNIT COST	MATERIAL	UNIT COST	LABOR	TOTAL
<b>PRE CONSTRUCTION SERVICES</b>							
PROJECT DIRECTOR - HOME OFFICE	0	HRS	2.00	0	77.50	0	\$0
PROJECT MANAGER / FACILITATOR - OFFI	0	HRS	2.00	0	72.00	0	\$0
CLERK / COORDINATOR - HOME OFFICE	0	HRS	1.25	0	42.50	0	\$0
TRADE CONSULTANTS - AS REQ	0	HRS	25.00	0	65.00	0	\$0
REPRODUCTIONS / REPORTING	0	EST	2800.00	0	0	0	\$0
<b>LAYOUT</b>							
INITIAL PROFESSIONAL FEES	0	EST	2250.00	0	0.00	0	\$0
AS BUILTS	0	EST	2250.00	0	0.00	0	\$0
INTERMEDIATE LAYOUTS ( AS REQ)	76	BY TRADE	0.00	0	57.50	920	\$920
<b>CONSTRUCTION MANAGEMENT</b>							
PROJECT DIRECTOR - BUS. OFFICE	0	HRS	4.33	0	77.50	0	\$0
PROJECT MANAGER / FACILITATOR - BUS.	0	HRS	4.33	0	72.00	0	\$0
CLERK / COORDINATOR - BUS. OFFICE	0	HRS	1.25	0	42.50	0	\$0
CONSTRUCTION SUPERINTENDENT - ON S	120	HRS	6.25	750	62.50	7,500	\$8,250
CLERK / COORDINATOR - ON SITE		NOT REQ		0	0	0	\$0
SAFETY DIRECTOR		AT SUPERVISION		0	0	0	\$0
SMALL TOOLS	0	LGE	750.00	0	0.00	0	\$0
TRUCKING		AT TRADES		0	0	0	\$0
BARRICADES & SAFETY		AT TRADES		0	0	0	\$0
TEM. SITE FACILITIES				0	0	0	\$0
TEMPORARY FENCING / GATES	0	L/S	4500.00	0	0	0	\$0
TRAILER	0	MO	425.00	0	0.00	0	\$0
PHONE		MO	150.00	0	0.00	0	\$0
TOILET	2	MO	175.00	350	0.00	0	\$350
ENGINEER'S OFFICE		n/a		0	0	0	\$0
TEMP. PROTECTION		at trades	0.00	0	0.00	0	\$0
<b>CONSTRUCTION HEAT - SPECIFIC TRADES ( CMU/CONC )</b>							
PETROLEUM TANK SET ( CMU, CONC, TRAD	0	DAYS	133.00	0	0	0	\$0
GLYCOL BLANKET(S)/PUMP		AT TRADES	0.00	0	0	0	\$0
TEMP. POWER SERVICE		UTILIZE EXST / TIE IN BY TRADES	0.00	0	0	0	\$0
TEMP. POWER USAGE		UTILIZE EXST / TIE IN BY TRADES	0.00	0	0	0	\$0
TEMPORARY BLDG. HEAT		UTILIZE EXST / TIE IN BY TRADES	0.00	0	0	0	\$0
GENERAL CLEAN UP		at trades	3.00	0	0	0	\$0
GENERAL DUMP FEES	1	Ea	405.00	405	0.00	0	\$405
FINAL CLEAN UP ( BROOM AND WIPE DOWN	0	1/s	1800.00	0	0.00	0	\$0
MATERIAL TESTING	0	1/s	800.00	0	0.00	0	\$0
PROJECT SIGN	0	ea	750.00	0	0	0	\$0
JOB PHOTOS							
<b>DRWGS / REPRDCTNS</b>							
CONTRACT REPRODUCTIONS	6	SETS	35.00	210	0	0	\$210
ADDENDA / SCHEDULES / RFI	0	LGE	1250.00	0	0	0	\$0
SCHEDULE DOCUMENTS		AT REPRODUCTIONS		0	0	0	\$0
<b>EQUIPMENT</b>							
CRANE/OPERATOR		AT TRADES		0	0	0	\$0
FORKLIFT/OPERATOR		AT TRADES		0	0	0	\$0
SKIDSTEER LOADER		AT TRADES		0	0	0	\$0
<b>NEW BUILDING UTILITY CHARGES</b>							
GAS	TBD / N/A	RESEARCH REQ		0	0	0	\$0
ELECTRIC	TBD / N/A	RESEARCH REQ		0	0	0	\$0
PHONE	TBD / N/A	RESEARCH REQ		0	0	0	\$0
WATER	TBD / N/A	RESEARCH REQ		0	0	0	\$0
SEWER	TBD / N/A	RESEARCH REQ		0	0	0	\$0
<b>PERMITS</b>							
PLAN REVIEW	1	EA	2500.00	2,500	0	0	\$2,500
BUILDING		BY OWNER	0.00	0	0	0	\$0
SOIL EROSION - FEES/ BOND		AT TRADES	0.00	0	0	0	\$0
SUBTOTAL				4,215		8,420	\$12,635

ESTIMATED PRE CONSTRUCTION, CM REIMBURSABLES, GC'S - COMBINED

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FIXED FEE PRE-CONSTRUCTION COSTS  
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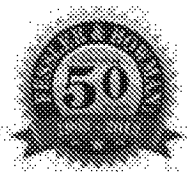
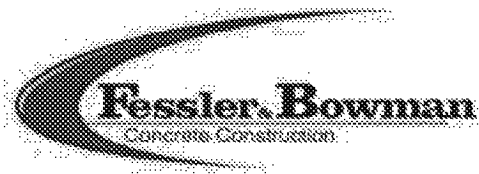
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CARPENTRY

SHEET 5A

PAGE 5 OF 5

DESCRIPTION	QTY	UNIT	COST	MATERIAL	COST	LABOR	TOTAL
WORK SCOPE							
INSTALL FOOTINGS AS REQUIRED	200	HRS	0.00	0	24.81	4,962	\$4,962
CONCRETE MATERIALS	1	LS	2560.00	2,560	0	0	\$2,560
MISCELLANEOUS SHED FRAMING	160	HRS	0.00	0	24.81	3,970	\$3,970
Shed Rough Material	1	1/s	3000.00	3,000	0	0	\$3,000
		HRS	0.00	0	0	0	\$0
		HRS	0.00	0	0	0	\$0
		HRS	0.00	0	0	0	\$0
		HRS	0.00	0	0	0	\$0
		HRS	0.00	0	0	0	\$0
		HRS	0.00	0	0	0	\$0
		HRS	0.00	0	0	0	\$0
		HRS	0.00	0	0	0	\$0
		HRS	0.00	0	0	0	\$0
		HRS	0.00	0	0	0	\$0
SUBTOTAL				5,560		8,932	\$14,492
SALES TAX						6%	\$869
BEVE/PT&J						87%	\$12,623
RATE ADJUSTMENT						0%	\$0
TOTAL							\$12,623



**Midwest Office**  
4090 Eagle's Nest Court  
Flushing, Michigan 48433  
810.733.1313 Phone  
810.733.7883 Fax

**Southeast Office**  
4422 Viking Loop  
Bossier City, Louisiana 70111  
318.549.2671 Phone  
318.549.2672 Fax

<b>To:</b>	D.W. Lurvey Co., Inc.	<b>Contact:</b>	Dave Lurvey
<b>Address:</b>	300 E. First St., Suite 200 Flint, MI 48502	<b>Phone:</b>	(810) 391-2908
		<b>Fax:</b>	(810) 391-2986
<b>Project Name:</b>	Michigan School For The Deaf - Playground Improvements	<b>Bid Number:</b>	15-063JB
<b>Project Location:</b>	Flint, MI	<b>Bid Date:</b>	3/31/2015

#### Item Description

Mobilization And General Conditions  
Cut Existing Grade To Proposed Elevations  
Install 24" Nyoplast Catch Basin  
Install 12" N-12 Storm Sewer  
Install 6" Underdrain  
Prep For New Sidewalks With 4" Of Class II Sand  
Import & Place 15" Of Eng. Wood Fibers  
Excavate For Seat Wall Around Sand Play Area  
Place Sand In Play Area  
Install Trees Per Drawings  
Import & Place 4" Of Topsoil  
Hydroseed And Mulch Disturbed Green Area  
Place 4" Reinforced Concrete Sidewalk With 6" X 6" W1.4 X W1.4 WWF  
Form And Place Sidewalk Integral Curb Face  
Form And Place Concrete Seat Wall

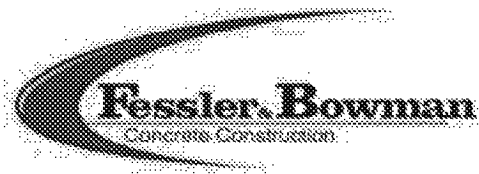
**Total Bid Price: \$92,990.00**

#### Notes:

- The following items are not included in our base bid - joint sealing, striping/signage, concrete light pole bases, provisions for frost laws, miscellaneous metals (I.E. guard posts, anchor bolts, angle iron, ETC....), fees for testing, inspection, permits, engineering, staking, layout, barricades, signage, or traffic control, supplying or installing sub-base, (i.e. 21AA or sand) is not included in any of the above items. Phasing or excessive mobilizations to perform the above items is not included unless it is specified in the bid documents or included in our proposal.
- We will supply the labor and materials to install the items listed above. Our proposal is based on our interpretation of the drawings and specifications provided to us for bidding this project. This proposal must be referenced and or be included as an integral part of any contract.
- The Above base bid does not include any winter conditions. Temporary enclosures, heat, lights, blankets, concrete plant heating charges, extended finish times resulting from low ambient temperatures, protection of grade from frost intrusion, frost or snow removal, protection of in-place concrete from frost/freeze damage, Provisions for frost laws, and accelerating admixtures are not included in our bid.
- Concrete will be per the specifications, finegrading to + or - one tenth, Cure all exterior flatwork and curb & gutter with one coat of W.R. Meadows 1600 white. (MDOT Approved) One coat of W.R. Meadows 1100 Clear on all Interior flatwork, unless otherwise noted.
- No allowance has been made for hot weather concrete placement including, but not limited to, the use of ice, chillers or other retarders.
- Supplying or installing sub-base is not included in any of the above items.

#### Payment Terms:

We hereby propose to furnish labor & materials- complete in accordance with the specifications and general conditions for the sum of \$ see above, with payment to be made as follows: Invoice at the end of the month. Payment due in full the following 10TH. If paid after the 10th, the customer agrees to pay credit price. (Cash price + 1.5% per month.) SEE GENERAL CONDITIONS. This proposal is valid for 30 days unless noted otherwise.



**Midwest Office**  
4098 Eagle's Nest Court  
Flushing, Michigan 48433  
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<b>To:</b>	D.W. Lurvey Co., Inc.	<b>Contact:</b>	Dave Lurvey
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		<b>Fax:</b>	(810) 391-2986
<b>Project Name:</b>	Michigan School For The Deaf - Playground Improvements	<b>Bid Number:</b>	15-063JB
<b>Project Location:</b>	Flint, MI	<b>Bid Date:</b>	3/31/2015

**ACCEPTED:**

The above prices, specifications and conditions are satisfactory and are hereby accepted.

**Buyer:** \_\_\_\_\_

**Signature:** \_\_\_\_\_

**Date of Acceptance:** \_\_\_\_\_

**CONFIRMED:**

**Fessler & Bowman Inc.**

**Authorized Signature:** \_\_\_\_\_

**Estimator:** Jim Bronson

# Michigan School for the Deaf Playground Improvements

## FINAL ESTIMATE OF CONSTRUCTION COST

by: Wade Trim

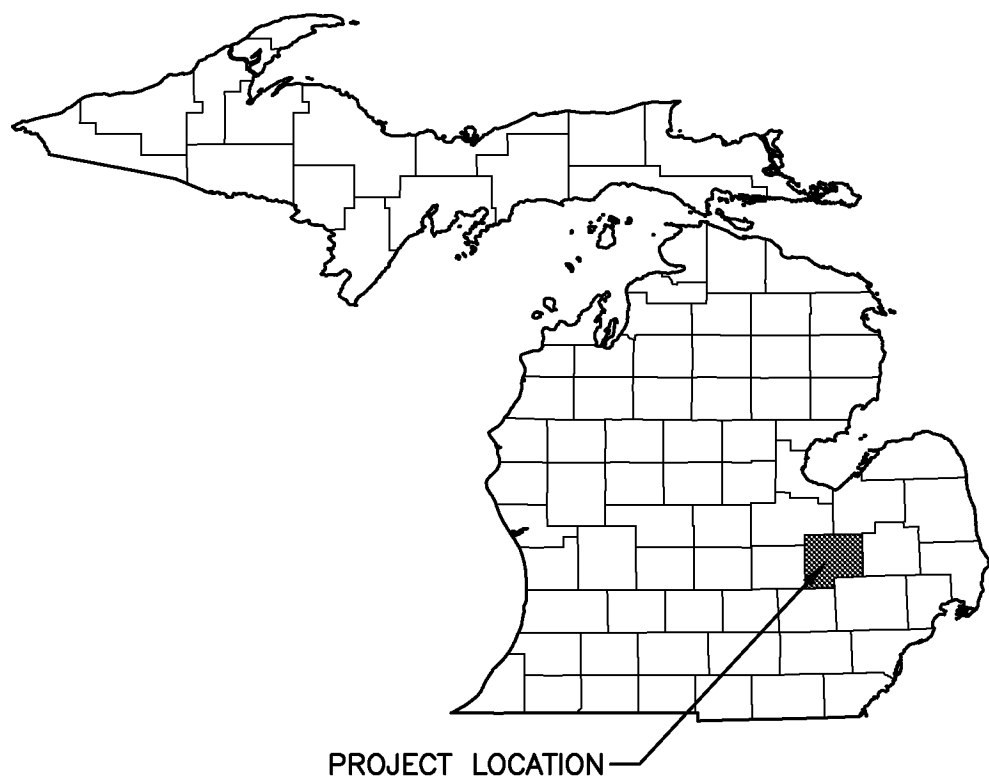
for: Michigan School for the Deaf

3/12/2015



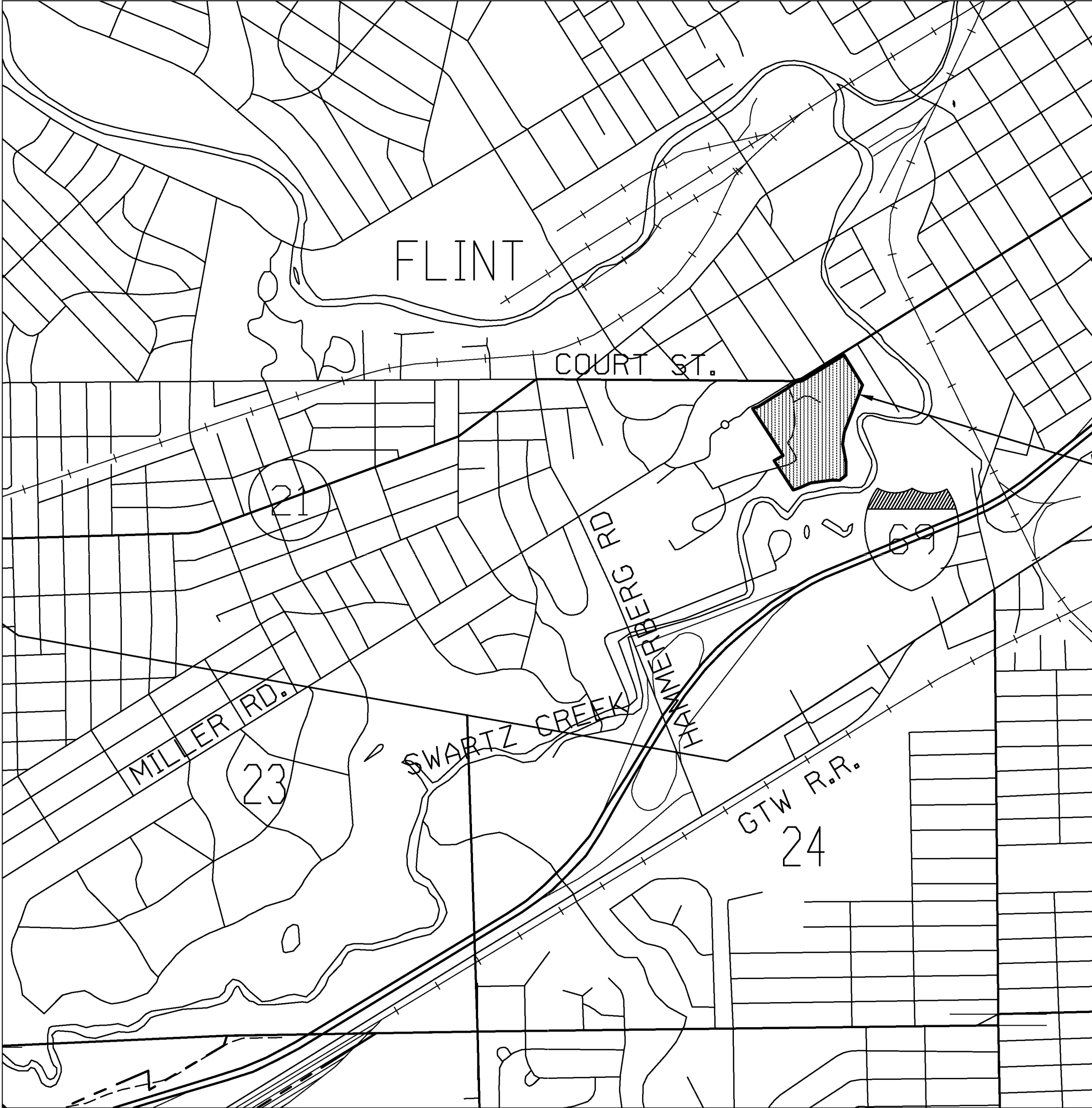
ITEM DESCRIPTION	UNIT	QUANTITY	UNIT PRICE	TOTAL
Mobilization, Max 5%	LS	1.00	\$6,500.00	\$6,500.00
Silt Fence	LF	130.00	\$2.50	\$325.00
Tree Protection Fence	LF	65.00	\$2.50	\$162.50
Playground Edging Removal	LF	129.00	\$2.50	\$322.50
Strip topsoil and excavate subsoil to desired depths for engineered wood fiber	CYD	400.00	\$28.00	\$11,200.00
Remove existing catch basin	EA	1.00	\$450.00	\$450.00
Remove existing 6" storm sewer	LF	60.00	\$10.00	\$600.00
Remove existing sidewalk	SF	50.00	\$4.00	\$200.00
24" Nyoplast Catch Basin	EA	1.00	\$1,750.00	\$1,750.00
12" ADS N12 Storm Sewer	LF	62.00	\$32.00	\$1,984.00
6" Underdrain	LF	750.00	\$22.00	\$16,500.00
Custom Play Structure Model #8027 by Recreation Creations	EA	1.00	\$13,600.00	\$13,600.00
Dome (Moon) Climber by Recreation Creations	EA	1.00	\$3,550.00	\$3,550.00
10' Whirl by Recreation Creations	EA	1.00	\$4,875.00	\$4,875.00
6 Seat Swings with 6 belt seats by Recreation Creations	EA	1.00	\$3,900.00	\$3,900.00
6 Seat Swings with 4 tot seats and 2 ADA seats by Recreation Creations	EA	1.00	\$5,700.00	\$5,700.00
Bobble Rider by Landscape Structures	EA	1.00	\$2,400.00	\$2,400.00
Cozy Dome by Landscape Structures	EA	1.00	\$4,700.00	\$4,700.00
Omnispin Spinner by Landscape Structures	EA	1.00	\$7,900.00	\$7,900.00
Relocate Large Snider Playstructure	EA	1.00	\$7,000.00	\$7,000.00
Relocate Snider Swing (by relocated playstructure)	EA	1.00	\$1,750.00	\$1,750.00
3' Wide Concrete Playground Edging	LF	276.00	\$26.00	\$7,176.00
Engineered Wood Fiber 15" Thick (New playground areas)	CYD	458.00	\$32.00	\$14,656.00
Engineered Wood Fiber Estimated 3" Thick (Supplement existing structure)	CYD	11.00	\$32.00	\$352.00
Engineered Wood Fiber 3" Thick by Quercus alba	CYD	3.00	\$32.00	\$96.00
Concrete Seating Wall	LF	55.00	\$155.00	\$8,525.00
Sand for Circular Sand Box	CYD	13.00	\$65.00	\$845.00
Relocate and Install Existing Tables	EA	4.00	\$300.00	\$1,200.00
4" Concrete Pad for Tables	SF	312.00	\$4.50	\$1,404.00
Relocate and Install Existing Benches	EA	3.00	\$200.00	\$600.00
4" Concrete Pad for Benches	SF	52.00	\$4.50	\$234.00
4" Concrete Sidewalk	SF	50.00	\$4.50	\$225.00
4" Concrete Pad for Shed and approach sidewalk	SF	247.00	\$4.50	\$1,111.50
Restoration with Seed and Mulch	LS	1.00	\$2,250.00	\$2,250.00
Trees	EA	6.00	\$450.00	\$2,700.00
<b>Subtotal</b>				<b>\$136,743.50</b>
<b>5% Contingency</b>				<b>\$6,837.18</b>
<b>Total</b>				<b>\$143,580.68</b>
<b>Alternate 1: 2' wide concrete strip instead of 3' wide, DEDUCT</b>				<b>\$1,250.00</b>
<b>FUTURE IMPROVEMENTS</b>				
12' x 16' Shed	EA	1.00	\$3,000.00	\$3,000.00
Shed Installation	LS	1.00	\$750.00	\$750.00

CONSTRUCTION PLANS  
FOR  
MICHIGAN SCHOOL FOR THE DEAF  
PLAYGROUND IMPROVEMENTS  
CITY OF FLINT  
GENESEE COUNTY, MICHIGAN



KEY MAP  
NOT TO SCALE

UTILITY CONTACTS	
ELECTRIC & GAS	CONSUMER'S ENERGY DANNY KIMOSH 3201 E. COURT ST. FLINT, MI 48501 (810) 760-3343
TELEPHONE	A. T. & T. ANN THOMPSON 502 BEACH ST. RM#402 FLINT, MI 48502 (810) 768-0109
CABLE	COMCAST CABLEVISION JOHN KORPI 3008 AIRPORT DR FLINT, MI 48507 (810) 235-7659
STORM SEWER	CITY OF FLINT WATER SERVICE CENTER ROB BINSIK 3310 E. COURT ST. FLINT, MI 48501 810-766-7202
SOIL EROSION	GENESEE COUNTY DRAIN COMMISSIONER WATER & WASTE SERVICES DIVISION DION BURROUGHS G-4810 BEECHER ROAD FLINT, MI 48532 (810) 732-7870



PROJECT LOCATION  
CITY OF FLINT, T7N, R8E  
SECTION 24


VICINITY MAP  
SCALE: 1"=1000'

PROJECT SITE ADDRESS  
1235 W. COURT STREET  
FLINT, MI 48503

SHEET INDEX	
GENERAL SHEETS	SHEET NO.
COVER SHEET	C-0.1
EXISTING CONDITIONS & DEMOLITION PLAN	C-1.0
SITE LAYOUT PLAN	C-2.0
GRADING AND STORMWATER PLAN	C-3.0
SITE DETAILS	CD-1.0
LANDSCAPE DETAILS	CD-2.0

NOT VALID FOR CONSTRUCTION  
UNLESS SIGNED AND DATED:

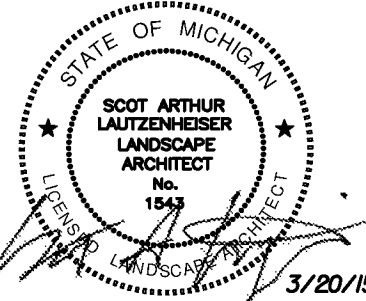
JOB NO.	SHEET
MSF2000.01C	C-0.1

 **WADETRIM**

10850 East Traverse Highway, Suite 2200  
Traverse City, MI 49684  
231.947.7400/800.968.6660  
FAX: 231.946.1000  
www.wadetrिम.com

Building relationships on a foundation of excellence

PREPARED UNDER THE SUPERVISION OF:





EXISTING STRUCTURE INVENTORY							
ID	TYPE	STR. DIA (FT.)	RIM	SIZE (IN.)	DIRECTION	INVERT	CASTING
ST-20	CATCH BASIN	N/A	755.98	6"	SE	755.06	N/A
ST-1080	CATCH BASIN	N/A	756.64	6"	NW	754.64	N/A
				6"	WSW	754.64	N/A
				6"	SE	754.64	N/A
ST-1247	CATCH BASIN	N/A	756.42	6"	SW	753.92	N/A
				6"	NW	753.92	N/A
				6"	NE	753.92	N/A
				6"	WSW	753.92	N/A
ST-1248	CATCH BASIN	N/A	756.63	6"	NW	754.38	N/A
				6"	SE	754.38	N/A
ST-1280	CATCH BASIN	N/A	756.57	6"	NE	753.57	N/A

DEMOLITION LEGEND

- CURB & GUTTER REMOVAL ·XXXXXXXXXX·
- UTILITY REMOVAL ~~~~~
- SAWCUT FULL DEPTH - - - - -
- SILT FENCE // // //
- LIMITS OF DEMOLITION — — — — —
- PAVEMENT REMOVAL [Hatched Box]
- CONCRETE REMOVAL [Grid Box]
- REMOVE ITEM (REM)

BENCHMARK DESCRIPTION

BM #1084 – 759.29  
NORTHEAST FLANGE BOLT ON HYDRANT, ±6 FEET WEST OF A SIDEWALK, SOUTHERLY OF THE BASKETBALL COURTS, WESTERLY OF GILBERT HALL.

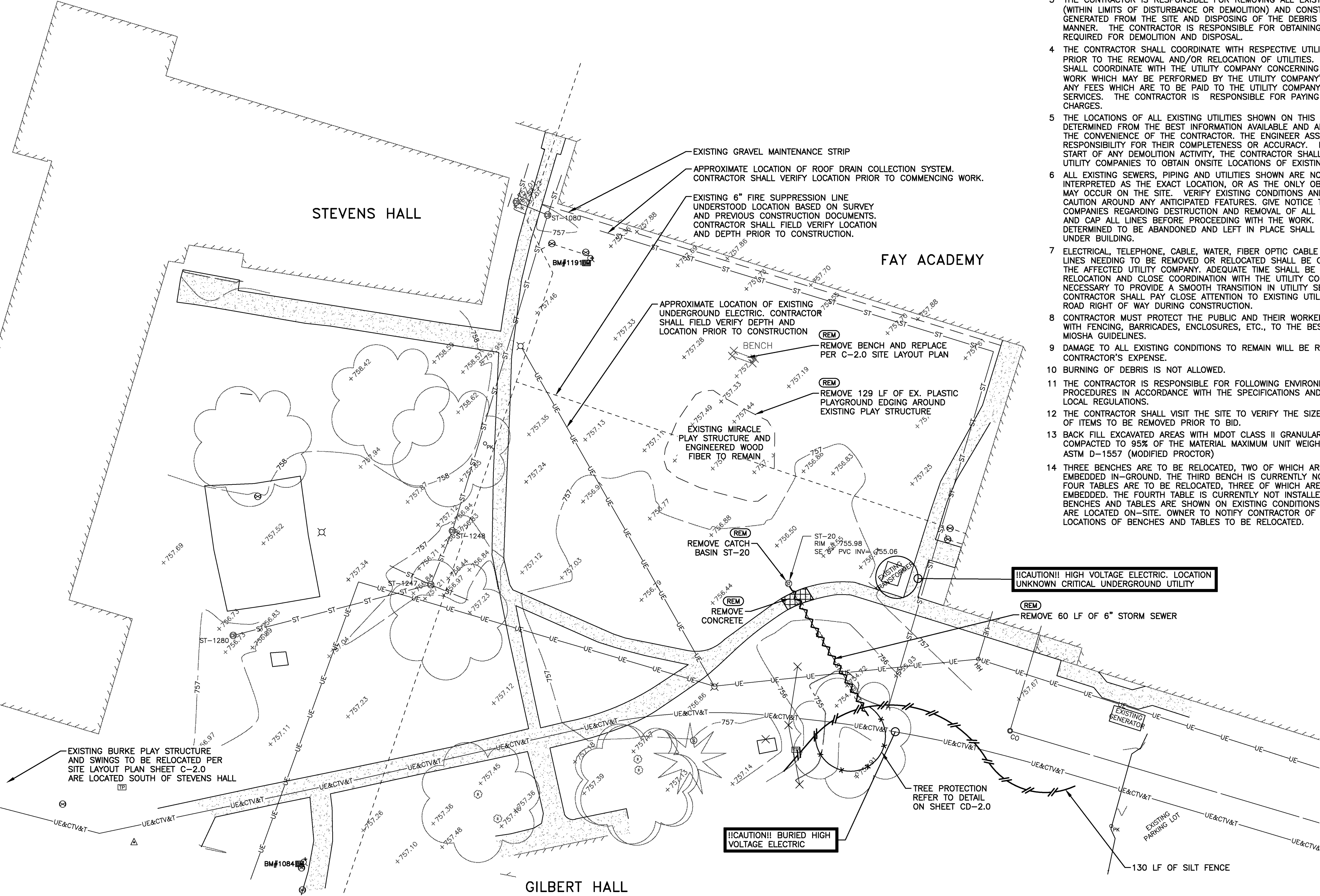
BM #1191 – 759.29  
NORTHEAST FLANGE BOLT ON HYDRANT, ±25 FEET EAST OF A SIDEWALK, EASTERLY OF THE STEVENS HALL BUILDING AND SOUTHERLY OF THE MICHIGAN SCHOOL FOR THE DEAF BUILDING.

DEMOLITION NOTES

- PRIOR TO BEGINNING OF ANY DEMOLITION WORK THE CONTRACTOR SHALL NOTIFY THE LOCAL GOVERNING AGENCY TO OBTAIN PERMIT. ALL DEMOLITION WORK SHALL CONFORM TO THE REQUIREMENTS OF THE LOCAL GOVERNING AGENCY. ALL DEMOLITION OPERATIONS SHALL COMPLY WITH MIOSHA REGULATIONS.
- NO ATTEMPT IS MADE TO STIPULATE EVERY REQUIRED ITEM OF DEMOLITION ON THE PLAN. CONTRACTOR MUST VISIT SITE AND STUDY PHYSICAL CONDITIONS OF THE SITE AND REVIEW PROPOSED CONSTRUCTION DRAWINGS AND REACH THEIR OWN CONCLUSIONS ON WORK NECESSARY TO ACCOMPLISH THE INTENDED RESULTS AS DESCRIBED BY THE PROPOSED CONSTRUCTION DRAWINGS.
- THE CONTRACTOR IS RESPONSIBLE FOR REMOVING ALL EXISTING DEBRIS (WITHIN LIMITS OF DISTURBANCE OR DEMOLITION) AND CONSTRUCTION DEBRIS GENERATED FROM THE SITE AND DISPOSING OF THE DEBRIS IN A LAWFUL MANNER. THE CONTRACTOR IS RESPONSIBLE FOR OBTAINING ALL PERMITS REQUIRED FOR DEMOLITION AND DISPOSAL.
- THE CONTRACTOR SHALL COORDINATE WITH RESPECTIVE UTILITY COMPANIES PRIOR TO THE REMOVAL AND/OR RELOCATION OF UTILITIES. THE CONTRACTOR SHALL COORDINATE WITH THE UTILITY COMPANY CONCERNING PORTIONS OF WORK WHICH MAY BE PERFORMED BY THE UTILITY COMPANY'S FORCES AND ANY FEES WHICH ARE TO BE PAID TO THE UTILITY COMPANY FOR THEIR SERVICES. THE CONTRACTOR IS RESPONSIBLE FOR PAYING ALL FEES AND CHARGES.
- THE LOCATIONS OF ALL EXISTING UTILITIES SHOWN ON THIS PLAN HAVE BEEN DETERMINED FROM THE BEST INFORMATION AVAILABLE AND ARE GIVEN FOR THE CONVENIENCE OF THE CONTRACTOR. THE ENGINEER ASSUMES NO RESPONSIBILITY FOR THEIR COMPLETENESS OR ACCURACY. PRIOR TO THE START OF ANY DEMOLITION ACTIVITY, THE CONTRACTOR SHALL CONTACT THE UTILITY COMPANIES TO OBTAIN ONSITE LOCATIONS OF EXISTING UTILITIES.
- ALL EXISTING SEWERS, PIPING AND UTILITIES SHOWN ARE NOT TO BE INTERPRETED AS THE EXACT LOCATION, OR AS THE ONLY OBSTACLES THAT MAY OCCUR ON THE SITE. VERIFY EXISTING CONDITIONS AND PROCEED WITH CAUTION AROUND ANY ANTICIPATED FEATURES. GIVE NOTICE TO ALL UTILITY COMPANIES REGARDING DESTRUCTION AND REMOVAL OF ALL SERVICE LINES AND CAP ALL LINES BEFORE PROCEEDING WITH THE WORK. UTILITIES DETERMINED TO BE ABANDONED AND LEFT IN PLACE SHALL BE GROUTED IF UNDER BUILDING.
- ELECTRICAL, TELEPHONE, CABLE, WATER, FIBER OPTIC CABLE AND/OR GAS LINES NEEDING TO BE REMOVED OR RELOCATED SHALL BE COORDINATED WITH THE AFFECTED UTILITY COMPANY. ADEQUATE TIME SHALL BE PROVIDED FOR RELOCATION AND CLOSE COORDINATION WITH THE UTILITY COMPANY IS NECESSARY TO PROVIDE A SMOOTH TRANSITION IN UTILITY SERVICE. CONTRACTOR SHALL PAY CLOSE ATTENTION TO EXISTING UTILITIES WITHIN THE ROAD RIGHT OF WAY DURING CONSTRUCTION.
- CONTRACTOR MUST PROTECT THE PUBLIC AND THEIR WORKERS AT ALL TIMES WITH FENCING, BARRICADES, ENCLOSURES, ETC., TO THE BEST PRACTICES PER MIOSHA GUIDELINES.
- DAMAGE TO ALL EXISTING CONDITIONS TO REMAIN WILL BE REPLACED AT CONTRACTOR'S EXPENSE.
- BURNING OF DEBRIS IS NOT ALLOWED.
- THE CONTRACTOR IS RESPONSIBLE FOR FOLLOWING ENVIRONMENTAL CLEANUP PROCEDURES IN ACCORDANCE WITH THE SPECIFICATIONS AND WITH STATE AND LOCAL REGULATIONS.
- THE CONTRACTOR SHALL VISIT THE SITE TO VERIFY THE SIZE AND QUANTITY OF ITEMS TO BE REMOVED PRIOR TO BID.
- BACK FILL EXCAVATED AREAS WITH MDOT CLASS II GRANULAR MATERIAL COMPACTED TO 95% OF THE MATERIAL MAXIMUM UNIT WEIGHT DETERMINED BY ASTM D-1557 (MODIFIED PROCTOR)
- THREE BENCHES ARE TO BE RELOCATED, TWO OF WHICH ARE CURRENTLY EMBEDDED IN-GROUND. THE THIRD BENCH IS CURRENTLY NOT INSTALLED. FOUR TABLES ARE TO BE RELOCATED, THREE OF WHICH ARE CURRENTLY EMBEDDED. THE FOURTH TABLE IS CURRENTLY NOT INSTALLED. NOT ALL BENCHES AND TABLES ARE SHOWN ON EXISTING CONDITIONS PLAN, BUT THEY ARE LOCATED ON-SITE. OWNER TO NOTIFY CONTRACTOR OF EXISTING LOCATIONS OF BENCHES AND TABLES TO BE RELOCATED.

EXISTING CONDITIONS LEGEND

- MONITORING WELL [Symbol]
- SOIL BORING [Symbol]
- SECTION CORNER [Symbol]
- FILL PORT [Symbol]
- BOLLARD [Symbol]
- SIGN POST [Symbol]
- UTILITY MARKER [Symbol]
- AIR CONDITIONING UNIT [Symbol]
- SPRINKLER JUNCTION BOX [Symbol]
- TELEPHONE MANHOLE [Symbol]
- METER PIT [Symbol]
- POST INDICATOR VALVE [Symbol]
- GATE VALVE AND BOX [Symbol]
- TRAVERSE POINT [Symbol]
- PROPERTY CORNER SET [Symbol]
- PROPERTY CORNER FOUND [Symbol]
- PK NAIL [Symbol]
- MONUMENT [Symbol]
- BENCH MARK [Symbol]
- METAL LIGHT POLE [Symbol]
- FIRE HYDRANT [Symbol]
- WATER VALVE [Symbol]
- TELEPHONE PEDESTAL [Symbol]
- CABLE TV PEDESTAL [Symbol]
- ELECTRIC PEDESTAL [Symbol]
- ELECTRIC HAND HOLE [Symbol]
- POWER POLE [Symbol]
- CIRCUIT BREAKER PANEL [Symbol]
- CATCH BASIN ROUND [Symbol]
- CATCH BASIN SQUARE [Symbol]
- STORM MANHOLE [Symbol]
- STORM SEWER END SECTION [Symbol]
- SANITARY MANHOLE [Symbol]
- SANITARY CLEANOUT [Symbol]
- WATER SHUT OFF [Symbol]
- GUY ANCHOR [Symbol]
- MAIL BOX [Symbol]
- NEWSPAPER BOX [Symbol]
- FLOOD LIGHT [Symbol]
- LAMP POLE [Symbol]
- UTILITY POLE [Symbol]
- UTILITY POLE WITH LIGHT [Symbol]
- FLAG POLE [Symbol]
- EXISTING TREE [Symbol]
- TOP OF BANK [Symbol]
- TOE OF SLOPE [Symbol]
- CENTER OF SWALE [Symbol]
- EASEMENT [Symbol]
- PROPERTY BOUNDARY [Symbol]
- SECTION LINE [Symbol]
- RIGHT OF WAY LINE [Symbol]
- BUILDING SETBACK LINE [Symbol]
- BUILDING BORDER LINE [Symbol]
- FIBER OPTIC [Symbol]
- ELECTRIC OVERHEAD [Symbol]
- UNDERGROUND ELECTRIC [Symbol]
- UNDERGROUND TELEPHONE [Symbol]
- NATURAL GAS [Symbol]
- WATER LINE [Symbol]
- STORM SEWER [Symbol]
- SANITARY SEWER [Symbol]
- CURB & GUTTER [Symbol]
- EDGE OF PAVEMENT [Symbol]
- EDGE OF GRAVEL [Symbol]
- CENTER LINE OF PAVEMENT [Symbol]
- FENCE [Symbol]
- LANDSCAPE BOUNDARY LINE [Symbol]
- MAJOR CONTOUR [Symbol]
- MINOR CONTOUR [Symbol]
- GUARD RAIL [Symbol]
- CENTER OF RAILROAD TRACK [Symbol]
- EXISTING CONCRETE [Symbol]



PROJECT MANAGER: SCOT LAUTZENHEISER, PLA  
C:\PW\_WORK\2\00551\445\VP-PITS-EXISTING CONDITIONS.DWG - C-1.0 - PLOTTED 3/20/2015 12:36 PM BY WHALEY, RUSS

ISSUED FOR: DATE: BY:

CLIENT REVIEW 02/18/15 SAL

BIDDING 03/20/15 SAL

JOB NO.

MSF2000.01C

SHEET

C-1.0

NOT VALID FOR CONSTRUCTION UNLESS SIGNED AND DATED:

WADETrIM

1080 East Travena Highway, Suite 200  
Traverse City, MI 49684  
Phone: 231.946.0800  
Fax: 231.946.1000  
www.wadetrim.com

MICHIGAN SCHOOL FOR THE DEAF

1235 W. COURT STREET

FLINT, MI 48503

GENESEE COUNTY, MICHIGAN

EXISTING CONDITIONS & DEMOLITION PLAN

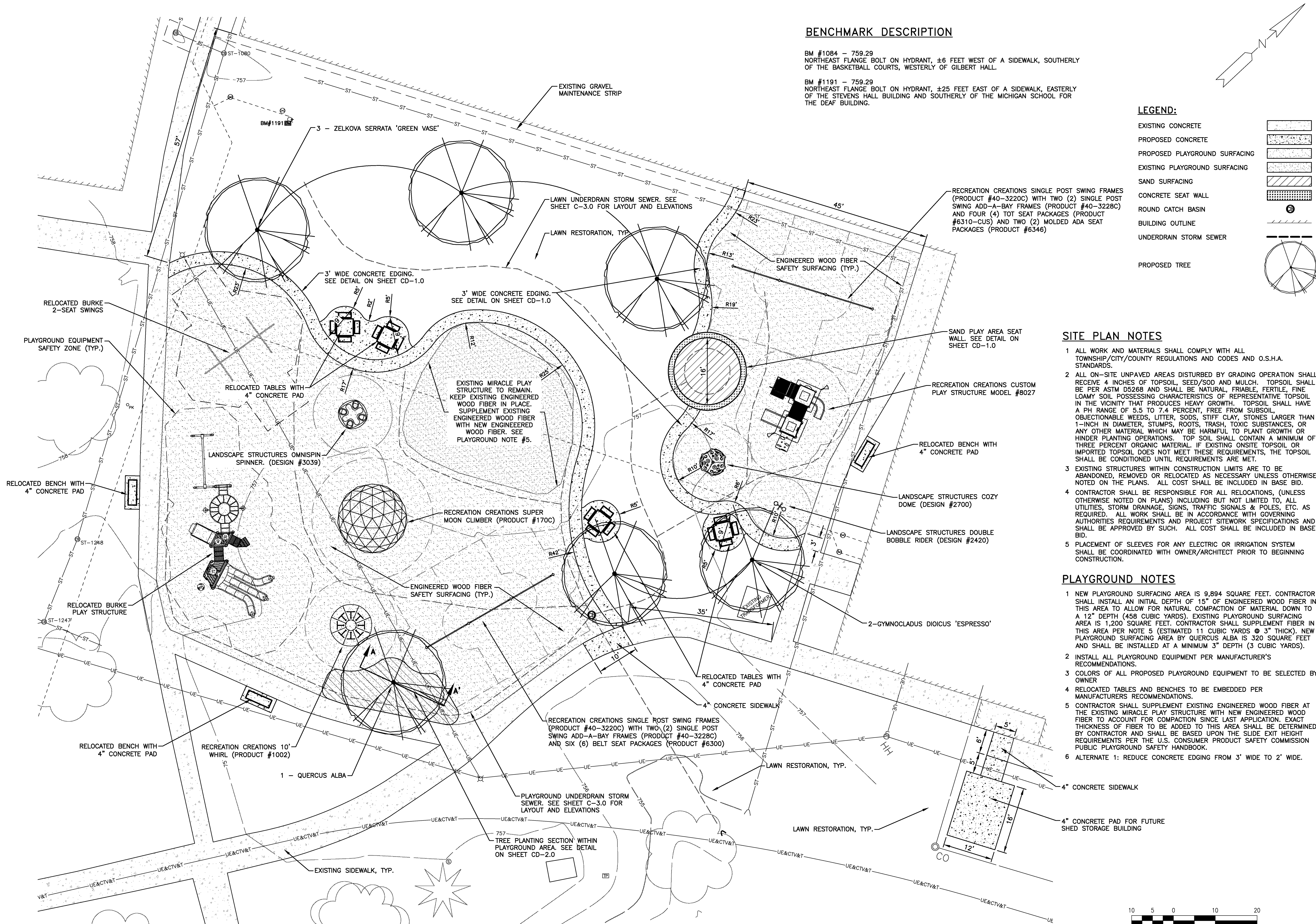
MICHIGAN SCHOOL FOR THE DEAF PLAYGROUND IMPROVEMENTS CONSTRUCTION PLANS

DESCRIPTION

DATE

REV#





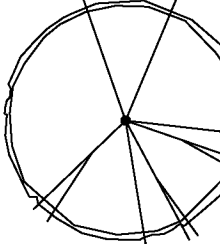
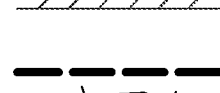
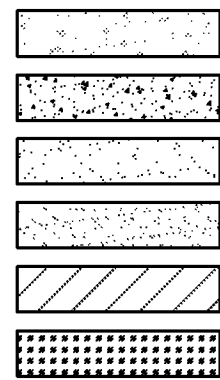
## BENCHMARK DESCRIPTION

BM #1084 - 759.29  
NORTHEAST FLANGE BOLT ON HYDRANT, ±6 FEET WEST OF A SIDEWALK, SOUTHERLY  
OF THE BASKETBALL COURTS, WESTERLY OF GILBERT HALL.

BM #1191 - 759.29  
NORTHEAST FLANGE BOLT ON HYDRANT, ±25 FEET EAST OF A SIDEWALK, EASTERLY  
OF THE STEVENS HALL BUILDING AND SOUTHERLY OF THE MICHIGAN SCHOOL FOR  
THE DEAF BUILDING.

**LEGEND:**

- EXISTING CONCRETE  
PROPOSED CONCRETE  
PROPOSED PLAYGROUND SURFACING  
EXISTING PLAYGROUND SURFACING  
SAND SURFACING  
CONCRETE SEAT WALL  
ROUND CATCH BASIN  
BUILDING OUTLINE  
UNDERDRAIN STORM SEWER  
PROPOSED TREE

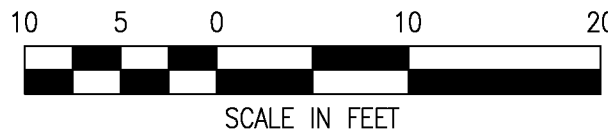


## SITE PLAN NOTES

1. ALL WORK AND MATERIALS SHALL COMPLY WITH ALL TOWNSHIP/CITY/COUNTY REGULATIONS AND CODES AND O.S.H.A. STANDARDS.
2. ALL ON-SITE UNPAVED AREAS DISTURBED BY GRADING OPERATION SHALL RECEIVE 4 INCHES OF TOPSOIL, SEED/SOD AND MULCH. TOPSOIL SHALL BE PER ASTM D5268 AND SHALL BE NATURAL, FRIABLE, FERTILE, FINE LOAMY SOIL POSSESSING CHARACTERISTICS OF REPRESENTATIVE TOPSOIL IN THE VICINITY THAT PRODUCES HEAVY GROWTH. TOPSOIL SHALL HAVE A PH RANGE OF 5.5 TO 7.4 PERCENT, FREE FROM SUBSOIL, OBJECTIONABLE WEEDS, LITTER, SODS, STIFF CLAY, STONES LARGER THAN 1-INCH IN DIAMETER, STUMPS, ROOTS, TRASH, TOXIC SUBSTANCES, OR ANY OTHER MATERIAL WHICH MAY BE HARMFUL TO PLANT GROWTH OR HINDER PLANTING OPERATIONS. TOP SOIL SHALL CONTAIN A MINIMUM OF NINE PERCENT ORGANIC MATERIAL. IF EXISTING ONCE TOPSOIL OR IMPORTED TOPSOIL DOES NOT MEET THESE REQUIREMENTS, THE TOPSOIL SHALL BE CONDITIONED UNTIL REQUIREMENTS ARE MET.
3. EXISTING STRUCTURES WITHIN CONSTRUCTION LIMITS ARE TO BE ABANDONED, REMOVED OR RELOCATED AS NECESSARY UNLESS OTHERWISE NOTED ON THE PLANS. ALL COST SHALL BE INCLUDED IN BASE BID.
4. CONTRACTOR SHALL BE RESPONSIBLE FOR ALL RELOCATIONS, (UNLESS OTHERWISE NOTED ON PLANS) INCLUDING, BUT NOT LIMITED TO, ALL UTILITIES, STORM DRAINAGE, SIGNS, TRAFFIC SIGNALS, & POLES, ETC. AS REQUIRED. ALL WORK SHALL BE IN ACCORDANCE WITH GOVERNING AUTHORITIES REQUIREMENTS AND PROJECT SITEWORK SPECIFICATIONS AND SHALL BE APPROVED BY SUCH. ALL COST SHALL BE INCLUDED IN BASE BID.
5. PLACEMENT OF SLEEVES FOR ANY ELECTRIC OR IRRIGATION SYSTEM SHALL BE COORDINATED WITH OWNER/ARCHITECT PRIOR TO BEGINNING CONSTRUCTION.

## PLAYGROUND NOTES

- 1 NEW PLAYGROUND SURFACING AREA IS 9,894 SQUARE FEET. CONTRACTOR SHALL INSTALL AN INITIAL DEPTH OF 15" OF ENGINEERED WOOD FIBER IN THIS AREA TO ALLOW FOR NATURAL COMPACTION OF MATERIAL DOWN TO A 12" DEPTH (458 CUBIC YARDS). EXISTING PLAYGROUND SURFACING AREA IS 1,200 SQUARE FEET. CONTRACTOR SHALL SUPPLEMENT FIBER IN THIS AREA PER NOTE 5 (ESTIMATED 11 CUBIC YARDS @ 3" THICK). NEW PLAYGROUND SURFACING AREA BY QUERCUS ALBA IS 320 SQUARE FEET AND SHALL BE INSTALLED AT A MINIMUM 3" DEPTH (3 CUBIC YARDS).
- 2 INSTALL ALL PLAYGROUND EQUIPMENT PER MANUFACTURER'S RECOMMENDATIONS.
- 3 COLORS OF ALL PROPOSED PLAYGROUND EQUIPMENT TO BE SELECTED BY OWNER
- 4 RELOCATED TABLES AND BENCHES TO BE EMBEDDED PER MANUFACTURER'S RECOMMENDATIONS.
- 5 CONTRACTOR SHALL SUPPLEMENT EXISTING ENGINEERED WOOD FIBER AT THE EXISTING MIRACLE PLAY STRUCTURE WITH NEW ENGINEERED WOOD FIBER TO ACCOUNT FOR COMPACTION SINCE LAST APPLICATION. EXACT THICKNESS OF FIBER TO BE ADDED TO THIS AREA SHALL BE DETERMINED BY CONTRACTOR AND SHALL BE BASED UPON THE SLIDE EXIT HEIGHT REQUIREMENTS PER THE U.S. CONSUMER PRODUCT SAFETY COMMISSION PUBLIC PLAYGROUND SAFETY HANDBOOK.
- 6 ALTERNATE 1: REDUCE CONCRETE EDGING FROM 3' WIDE TO 2' WIDE.





STEVENS HALL


## BENCHMARK DESCRIPTION

BM #1084 - 759.29  
NORTHEAST FLANGE BOLT ON HYDRANT, ±6 FEET WEST OF A SIDEWALK, SOUTHERLY  
OF THE BASKETBALL COURTS, WESTERLY OF GILBERT HALL.

BM #1191 - 759.29  
NORTHEAST FLANGE BOLT ON HYDRANT, ±25 FEET EAST OF A SIDEWALK, EASTERLY  
OF THE STEVENS HALL BUILDING AND SOUTHERLY OF THE MICHIGAN SCHOOL FOR  
THE DEAF BUILDING.

**LEGEND:**

EXISTING CONCRETE  
PROPOSED CONCRETE  
SAND SURFACING  
CONCRETE SEAT WALL  
MEG  
EXISTING SPOT ELEVATION  
PROPOSED SPOT FINISH  
GRADE ELEVATION  
ROUND CATCH BASIN  
BUILDING OUTLINE  
UNDERDRAIN STORM S



MEET EXISTING GRADE

x (757.94)

x 757.25

PROPOSED TREE

## GRADING NOTES

1. SPOT ELEVATIONS SHOWN ARE ALL FINISHED GRADE.
2. CONSTRUCT BENCH CONCRETE SLABS WITH 2% MAXIMUM GRADE WHICH IS CONSISTENT WITH THE CROSS SLOPE OF THE ADJACENT GRADE.
3. CROSS SLOPES SHALL NOT EXCEED 2%. LONGITUDINAL SLOPES SHALL NOT EXCEED 5%.
4. THE CONTRACTOR IS SPECIFICALLY CAUTIONED THAT THE LOCATION AND/OR ELEVATION OF EXISTING UTILITIES AS SHOWN ON THESE PLANS IS BASED ON RECORDS OF THE VARIOUS UTILITY COMPANIES, AND WHERE POSSIBLE, MEASUREMENTS TAKEN IN THE FIELD. THE INFORMATION IS NOT TO BE RELIED ON AS BEING EXACT OR COMPLETE. THE CONTRACTOR MUST CALL THE APPROPRIATE UTILITY COMPANIES AT LEAST 72 HOURS BEFORE ANY EXCAVATION TO REQUEST EXACT FIELD LOCATION OF UTILITIES. IT SHALL BE THE RESPONSIBILITY OF THE CONTRACTOR TO RELOCATE ALL EXISTING UTILITIES WHICH CONFLICT WITH THE PROPOSED IMPROVEMENTS SHOWN ON THE PLANS.
5. EXISTING GRADE CONTOUR INTERVALS SHOWN AT 1 FOOT INTERVALS
6. IF ANY EXISTING STRUCTURES TO REMAIN ARE DAMAGED DURING CONSTRUCTION IT SHALL BE THE CONTRACTORS RESPONSIBILITY TO REPAIR AND/OR REPLACE THE EXISTING STRUCTURE AS NECESSARY TO RETURN IT TO EXISTING CONDITIONS OR BETTER.
7. CONTRACTOR SHALL ASSURE POSITIVE DRAINAGE AWAY FROM BUILDINGS FOR ALL NATURAL AND PAVED AREAS.
8. ALL ON-SITE UNPAVED AREAS DISTURBED BY GRADING OPERATION SHALL RECEIVE 4 INCHES OF TOPSOIL, SEED/SOD AND MULCH. TOPSOIL SHALL BE PER ASTM D5268 AND SHALL BE NATURAL, FRIABLE, FERTILE, FINE LOAMY SOIL POSSESSING CHARACTERISTICS OF REPRESENTATIVE TOPSOIL IN THE VICINITY THAT PRODUCES HEAVY GROWTH. TOPSOIL SHALL HAVE A PH RANGE OF 5.5 TO 7.4 PERCENT, FREE FROM SUBSOIL, OBJECTIONABLE WEEDS, LITTER, SODS, STIFF CLAY, STONES LARGER THAN 1-INCH IN DIAMETER, STUMPS, ROOTS, TRASH, TOXIC SUBSTANCES, OR ANY OTHER MATERIAL WHICH MAY BE HARMFUL TO PLANT GROWTH OR HINDER PLANTING OPERATIONS. TOP SOIL SHALL CONTAIN A MINIMUM OF THREE PERCENT ORGANIC MATERIAL. IF EXISTING ONSITE TOPSOIL OR IMPORTED TOPSOIL DOES NOT MEET THESE REQUIREMENTS, THE TOPSOIL SHALL BE CONDITIONED UNTIL REQUIREMENTS ARE MET.
9. CONSTRUCTION SHALL COMPLY WITH ALL APPLICABLE GOVERNING CODES AND BE CONSTRUCTED TO SAME.

STORMWATER NOTES

1. ALL 6" PIPES SHOWN ON THIS PLAN ARE 6" ADS N12 STIB PERFORATED PIPE WITH SOCK. INSTALL END CAPS ON THE UPSTREAM END OF THESE PIPES.
2. ALL PIPE CONNECTIONS SHALL BE MADE USING 6"X6" TEES UNLESS OTHERWISE NOTED.
3. SEE CD-1 FOR PLAYGROUND UNDERDRAIN DETAIL AND LAWN UNDERDRAIN DETAIL.
4. ADJUST HORIZONTAL LOCATION OF UNDERDRAINS AS NECESSARY TO AVOID THE PROPOSED PLAYGROUND EQUIPMENT FOOTINGS.
5. ADJUST UNDERGROUND ELECTRIC LINE AS NECESSARY FOR THE INSTALLATION OF UNDERDRAINS, PLAYGROUND EQUIPMENT AND ENGINEERED WOOD FIBER.

PROVIDE POSITIVE DRAINAGE AWAY  
FROM BUILDING AND CONCRETE

LOCATION OF OUTLET TO  
BE VERIFIED IN FIELD. OUTLET  
SHALL BE PLACED AT EXISTING  
RIPRAP LOCATION. REMOVE AND  
REPLACE RIPRAP AS NECESSARY  
TO REMOVE EXISTING STORM SEWER  
AND REPLACE WITH NEW STORM SEWER.

**!!CAUTION!! BURIED HIGH  
VOLTAGE ELECTRIC**

**MICHIGAN SCHOOL FOR THE DEAF**  
**1235 W. COURT STREET**  
**FLINT, MI 48503**

GENESEE COUNTY, MICHIGAN  
GRADING AND STORMWATER PLAN

ISSUED FOR:	DATE:	BY:
CLIENT REVIEW	02/18/15	SAL
BIDDING	03/20/15	SAL

JOB NO.  
MSF2000.01C

SHEET

C-3.0

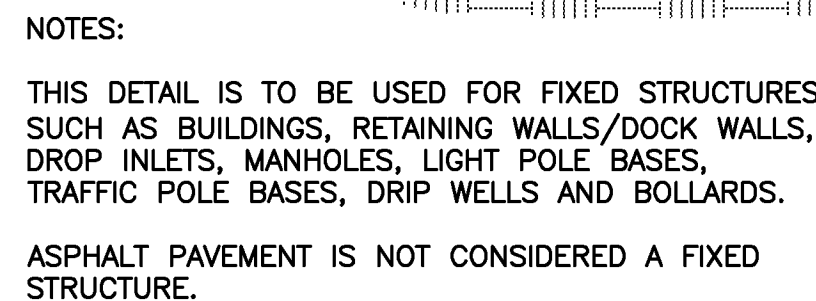
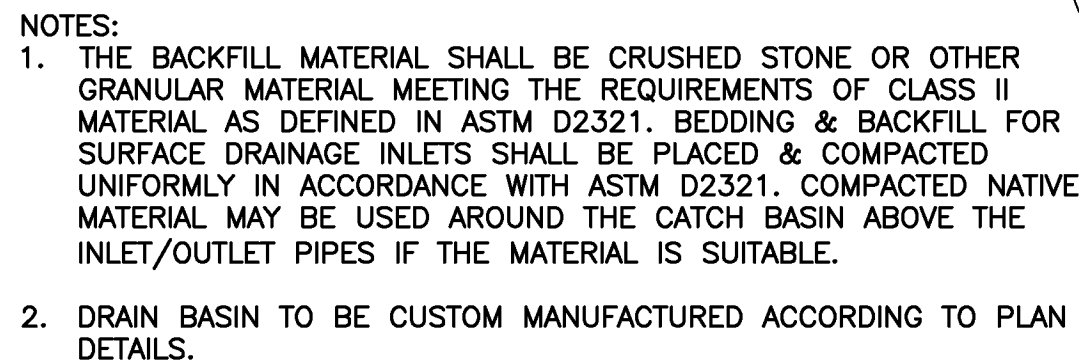
Building relationships on a foundation of excellence

NOT VALID FOR CONSTRUCTION  
UNLESS SIGNED AND DATED:


**WADE TRIM**

10850 East Traverse Highway, Suite 2260  
Traverse City, MI 49684  
231.947.7400/800.968.6660  
FAX: 231.946.1000  
[www.wadefirm.com](http://www.wadefirm.com)





ISOLATION JOINT (IJ) DETAIL  
N.T.S.



**PLAY SAND NOTE:**  
PLAY SAND SHALL BE 100% NATURAL, SCREENED SAND CONTAINING NO CHEMICALS OR MANMADE COMPOUNDS. PLAY SAND SHALL BE "LAKE MICHIGAN BEACH SAND" AS PROVIDED BY HAMMOND FARMS (517-646-8698) OR APPROVED EQUAL.

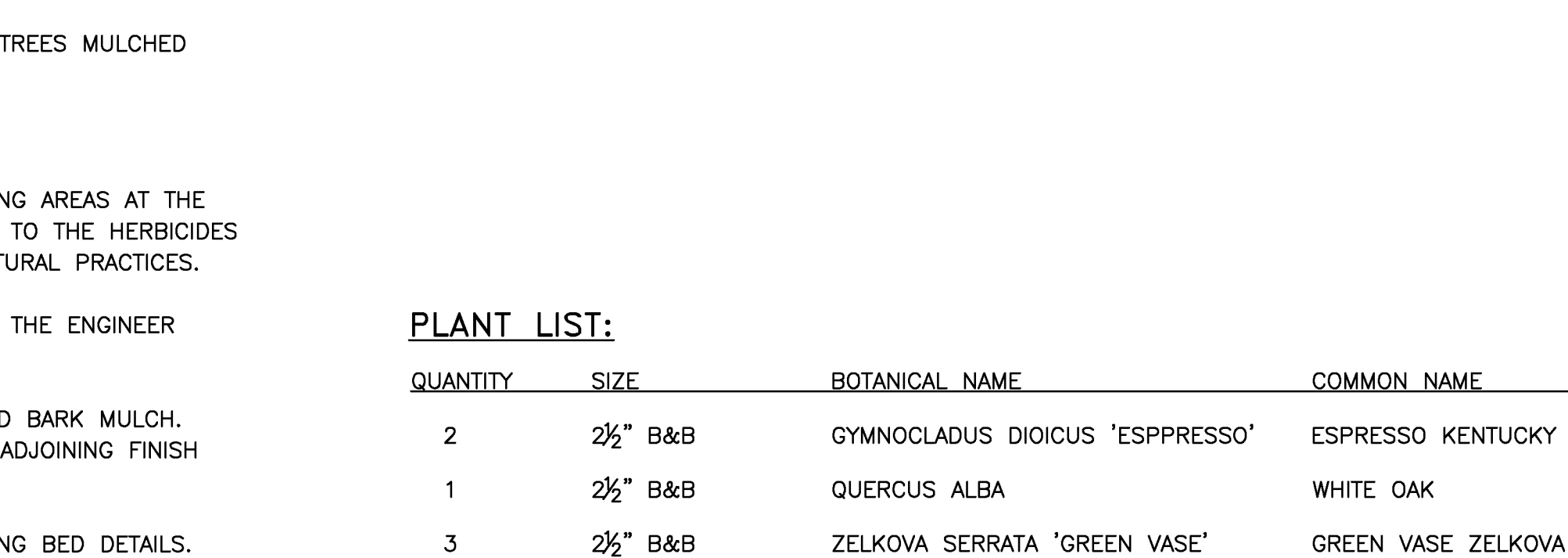
11. ALL REINFORCING BARS, DOWELS AND TIES SHALL CONFORM TO A.S.T.M. A615 GRADE 60. REINFORCING STEEL SHALL BE CONTINUOUS AND SHALL HAVE MINIMUM 36" LAP AND BE FABRICATED AND PLACED IN ACCORDANCE WITH A.C.I. - 315 LATEST EDITION.
12. REINFORCED CONCRETE WALLS AND TRENCH FOOTINGS SHALL HAVE CORNER BARS AT ALL INTERSECTIONS OF THE SAME SIZE AND SPACING AS THE MAIN HORIZONTAL REINFORCING. PROVIDE 2-#5 BARS EACH SIDE OF ALL OPENINGS AND 2-#5 X 4'-0" DIAGONAL BARS AT CORNERS OF OPENINGS.
13. ALL CONCRETE WALLS SHALL HAVE REINFORCING PER DRAWING AND ALL HORIZONTAL WALL STEEL SHALL BEND 2'-0" AROUND CORNERS. BEND VERTICAL WALL STEEL 2'-0" INTO FOOTING.
14. THE LATEST EDITION OF THE FOLLOWING CODES GOVERNS DESIGN, DETAILING, FABRICATION, AND CONSTRUCTION OF ALL REINFORCED CONCRETE.
  - A. BUILDING CODE REQUIREMENTS FOR REINFORCED CONCRETE (ACI 318R-08 & ACI 301-05)
  - B. SPECIFICATIONS FOR STRUCTURAL CONCRETE (ACI 301-96).
15. CONCRETE FOOTINGS SHALL NOT BE CAST AGAINST THE EARTH WHERE THE SOIL CONDITIONS WARRANT FORMING IN THE OPINION OF THE BUILDING OFFICIAL, BECAUSE COLLAPSE IS LIKELY. ANY SOIL USED AS A FIRM MUST BE ABLE TO SUSTAIN THE INSPECTION AND MACHINES CLOSE TO THE EXCAVATION.
16. WHERE FORMING IS REQUIRED, FORMING SHALL BE IN ACCORDANCE WITH CHAPTER 6, ACI 318.
17. SUBMIT SHOP DRAWINGS FOR CONC. MIX DESIGN, REINFORCING MATERIALS, AND LAYOUT.

- ALL PLANTS TO BE INSTALLED IN ACCORDANCE WITH AMERICAN ASSOCIATION OF NURSESMEN LANDSCAPE STANDARDS.
2. CONTRACTOR SHALL PROVIDE A PLANTING MIXTURE MEETING THE FOLLOWING REQUIREMENTS. IF THE ENGINEER HAS ANY CONCERNS WITH THE QUALITY OF THE PLANTING MIXTURE, THE ENGINEER SHALL BE ALLOWED TWO WEEKS TO OBTAIN SOIL TEST TO DETERMINE SPECIFICATION COMPLIANCE. NO PLANT MATERIAL SHALL BE PLANTED PRIOR TO ENGINEER APPROVAL OF PLANTING MIXTURE. ALL PLANT MATERIAL SHALL BE MAINTAINED BY THE CONTRACTOR IN A VIGOROUS GROWING CONDITION DURING THIS TIME AT NO ADDITIONAL COST.
3. SPACING OF PLANT MATERIALS SHALL BE AS SHOWN ON DRAWING OR ON PLANT LIST. THE ENGINEER SHALL REVIEW THE PLACEMENT OF PLANT MATERIAL PRIOR TO AND AFTER INSTALLATION, AND RESERVES THE RIGHT TO ADJUST LAYOUT TO ACCOMMODATE SITE CONDITIONS AND DESIGN INTENT.
4. ALL PLANT MATERIALS SHALL CONFORM TO PLANT SCHEDULES. SIZES SHALL BE THE MINIMUM STATED ON THE PLANT LIST OR LARGER. ALL MEASUREMENTS SHALL BE IN ACCORDANCE WITH THE LATEST EDITION OF THE "A.A.N. STANDARDS FOR NURSERY STOCK."
5. NO PLANT SHALL BE PUT INTO THE GROUND BEFORE ROUGH GRADING HAS BEEN FINISHED AND REVIEWED BY THE ENGINEER.
6. FINAL PLANT LOCATIONS SHALL BE MARKED BY CONTRACTOR THREE WORKING DAYS PRIOR TO PLANTING FOR ENGINEER REVIEW.
7. ALL PLANTED PLANTS SHALL BEAR THE SAME RELATIONSHIP TO FINISHED GRADE AS THE PLANTS ORIGINAL GRADE BEFORE DIGGING.
8. PLANT MATERIAL, ESPECIALLY EVERGREENS, TO BE PLANTED HIGHER THAN NORMAL WHEN HEAVY SOIL CONDITIONS (CLAY, ETC.) PREVAIL.
9. IF FOR ANY REASON ANY BALLED AND BURLAPED PLANT MATERIALS NEED TO BE STORED ON SITE LONGER THAN A 24-HOUR PERIOD, THEIR ROOT BALLS SHALL BE PROTECTED. ALL PLANTS SHALL BE THOROUGHLY WATERED EACH DAY THEY ARE STORED ON SITE. PLANTS MAY BE STORED ON SITE FOR A MAXIMUM OF TWO (2) WEEKS, OR 14 DAYS. ANY PLANTS ALLOWED TO DRY OUT AS DETERMINED BY THE ENGINEER WILL BE REJECTED.
10. NO CONTAINER GROWN STOCK WILL BE ACCEPTED IF IT IS ROOT BOUND. ALL WRAPPING MATERIALS MADE OF SYNTHETIC OR PLASTICS SHALL BE COMPLETELY REMOVED AT TIME OF PLANTING.
11. THE CONTRACTOR SHALL FILL PLANT PIT WITH PREPARED PLANT MIX TO 1/2 DEPTH OF ROOT BALL OR ROOT MASS, PACK FIRMLY, PUDDLE WITH WATER; THEN FOR BALLED AND BURLAPED MATERIAL, THE BURLAP AND ALL LACING (INCLUDING WIRE BASKET IF NECESSARY) SHALL BE REMOVED FROM THE UPPER 1/3 OF ROOTBALL, THEN FINISH BACKFILLING ADDING SOLID FERTILIZER TO THE PLANT MIX, PACK FIRMLY AND WATER. A SAUCER SHALL BE PLACED AROUND EVERY PLANT AND SHALL BE APPROVED PRIOR TO PLACEMENT OF ANY MULCH.
12. ALL DISTURBED LAWN AREAS SHALL BE RESTORED WITH 4-INCHES OF TOPSOIL, SPREAD, FINE GRADED, AND SEEDED WITH MDOT THM SEED MIXTURE CONTAINING 50% CREEPING RED FESCUE, 30% KENTUCKY BLUEGRASS AND 20% PERENNIAL RYEGRASS. PRIOR TO INSTALLATION OF TOPSOIL, LOOSEN SUBGRADE TO A DEPTH OF 2 INCHES. THIS WORK SHALL BE INCIDENTAL TO THE PROJECT.
13. TOPSOIL SHALL CONSIST OF FRIABLE, SHREDDDED, AND SCREENED SOIL REASONABLY FREE OF GRASS, ROOTS, WEEDS, STICKS, STONES OR OTHER FOREIGN MATERIALS. THE TOPSOIL MATERIAL SHALL BE APPROVED BY THE ENGINEER PRIOR TO PLACEMENT. SOIL COMPOSITION SHOULD CONTAIN AN ORGANIC CONTENT OF 2 TO 6 PERCENT AND BE CLASSIFIED AS A LOAM OR SANDY LOAM AS SPECIFIED IN THE "GUIDE FOR U.S.D.A. SOIL TEXTURAL CLASSIFICATION"
14. ALL TREES AND SHRUBS ARE TO BE FERTILIZED ONCE ROOTS SYSTEM IS ESTABLISHED WITH AGRIFORM 21-GRAM FERTILIZER TABLETS AT RATES RECOMMENDED BY MANUFACTURER.
15. TREES SHALL ONLY BE STAKED UPON THE APPROVAL OF THE LANDSCAPE ARCHITECT. IF APPROVED, THE STAKING SHALL BE ADJUSTED AND REPAIRED AS NECESSARY AND REMOVED AT THE END OF THE ESTABLISHMENT PERIOD.
16. ALL PLANTS AND STAKES SHALL BE SET PLUMB UNLESS OTHERWISE SPECIFIED. ALL GUYS AND STAKES MUST BE LOCATED WITHIN EACH TREES MULCHED AREA TO ELIMINATE THE POSSIBILITY OF MOWER CONTACT AND TO REDUCE MAINTENANCE.
17. AT PLANTING TIME, ALL DEAD AND BROKEN BRANCHES SHALL BE PRUNED ON ALL DECIDUOUS TREES.
18. CONTRACTOR SHALL APPLY ENGINEER APPROVED PRE-EMERGENT HERBICIDE, "PREEN" OR EQUAL, TO SHRUB AND GROUND COVER PLANTING AREAS AT THE TIME OF PLANTING (IF SPRING PLANTED) OR THE FOLLOWING SPRING. CONTRACTOR SHALL ENSURE THE PLANT MATERIALS ARE RESISTANT TO THE HERBICIDE PROPERTIES. HERBICIDE SHALL BE APPLIED ACCORDING TO MANUFACTURERS SPECIFICATIONS AND IN ACCORDANCE WITH SOUND HORTICULTURAL PRACTICES.
19. ALL EVERGREEN PLANTS SHALL BE SPRAYED ACCORDING TO MANUFACTURES INSTRUCTIONS WITH AN ANTI-DESICCANT THE FIRST WINTER. THE ENGINEER SHALL BE NOTIFIED THREE DAYS PRIOR TO THIS WORK.
20. ALL TREES, SHRUBS AND PERENNIAL GROUND COVER SHALL RECEIVE A MINIMUM DEPTH OF THREE INCHES DOUBLE SHREDDDED HARDWOOD BARK MULCH. WHERE PLANT BEDS MEET PAVEMENTS, LAWN, OR STEEL EDGING, CUT THE GRADE TO ALLOW FOR MULCH AND THREE-INCH DROP FROM ADJOINING FINISH GRADE.
21. ALL PLANT BEDS SHALL BE EXCAVATED TO A MINIMUM DEPTH OF 8-INCHES AND BACKFILLED WITH SPECIFIED PLANT MIX AS PER PLANTING BED DETAILS. BEDS SHALL BE EDGED WITH METAL EDGING AROUND PERIMETER. ALL EDGING SHALL BE 4" WIDE - 12 GAUGE STEEL, COLOR BLACK. CONTRACTOR SHALL LAYOUT EDGING FOR APPROVAL AND INSTALL PER MANUFACTURERS RECOMMENDATIONS.
22. SNOW SHALL NOT BE PUSHED ONTO INTERIOR LANDSCAPE ISLANDS UNLESS DESIGNATED FOR SNOW STORAGE.

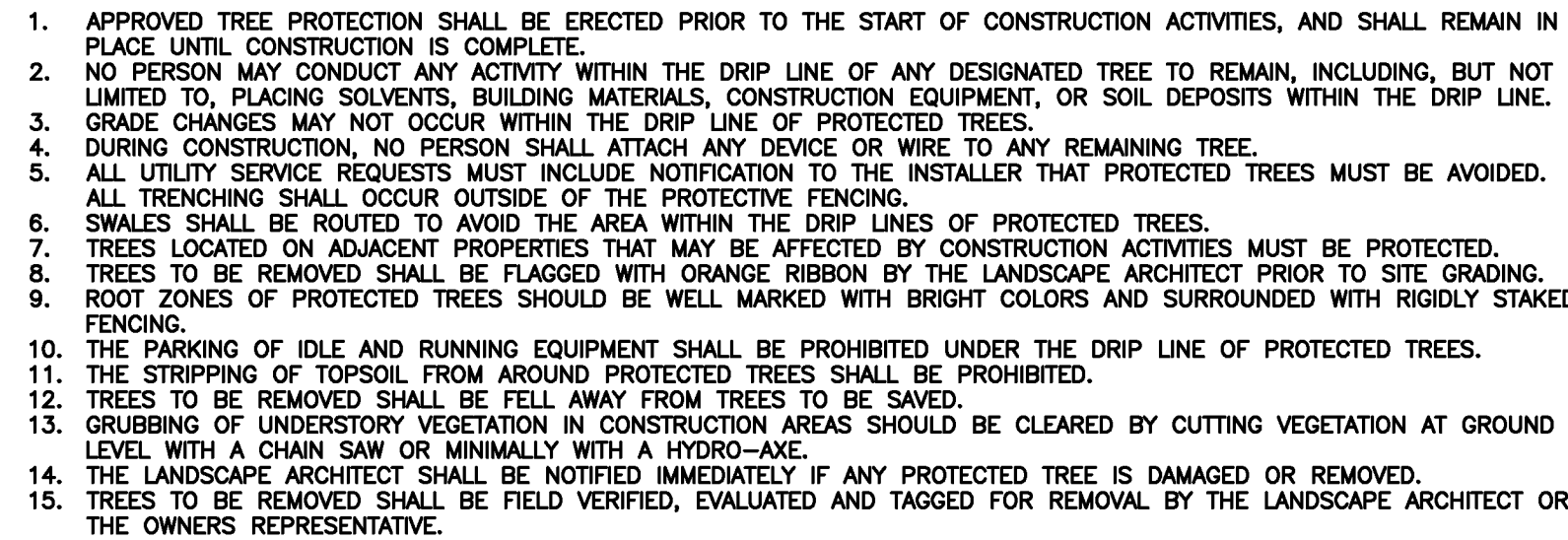
1. MIXTURE SHALL BE A MIXTURE OF 1/3 TOPSOIL, 1/3 SAND, AND 1/3 PEAT. ADD FERTILIZER AT THE QUANTITY AS RECOMMENDED BY THE MANUFACTURER. PLANTING MIXTURE SHALL BE FREE FROM, STICK, STONES, SOD CLODS, OR OTHER MATERIAL WHICH MIGHT LEAVE POCKETS AROUND THE ROOTS.
2. TOPSOIL  
A. TOPSOIL SHALL BE FERTILE, FRIABLE, SANDY CLAY LOAM WITHOUT ADMIXTURE OF SUBSOIL. TOPSOIL IS TO BE FREE OF GLASS, STONES GREATER THAN ONE (1) INCH IN ANY DIMENSION, WEEDS, UNDESIRABLE GRASSES AND OTHER EXTRANEEOUS MATERIALS. TOPSOIL SHALL HAVE THE FOLLOWING RANGE OF VALUES:

pH	5.0 TO 7.5
SOLUBLE SALTS	500 PPM MAX
ORGANIC CONTENT	5% TO 30%
SILT CONTENT	35% TO 50%
CLAY CONTENT	5% TO 10%
DELETERIOUS MAT'L*	5% MAX

\*ROCK, GRAVEL, STONE, STICKS, ROOTS, SOD, ETC.  
  
B. COMPOST MAY BE MIXED WITH TOPSOIL TO OBTAIN THE DESIRED CONTENT. TOPSOIL IS TO BE FINAL SCREENED THRU A 5/8" MAXIMUM MESH SCREEN PRIOR TO DELIVERY TO THE PROJECT SITE. ENGINEER SHALL REVIEW SOURCE AND FINAL SCREEN RESULTS PRIOR TO RELEASE OF TOPSOIL. CONTRACTOR SHALL SUBMIT A CERTIFIED ANALYSIS OF THE TOPSOIL FROM EACH SOURCE TO THE ENGINEER. TOPSOIL SHALL BE PLACED IN 4-INCH MINIMUM THICKNESS THROUGHOUT.
3. SAND  
SAND FOR PLANTING MIXTURE SHALL BE CLEAN, COURSE, UNGRADED SAND CONFORMING TO ASTM C3 FOR FINE AGGREGATES.
4. PEAT  
GRANULATED RAW CANADIAN PEAT OR BALED CANADIAN PEAT, CONTAINING NOT MORE THAN 9% MINERAL ON A DRY BASIS. FOR ERICACEOUS PLANTS, BALED PEAT WITH A pH OF 4.0 SHALL BE USED.




QUANTITY	SIZE	BOTANICAL NAME	COMMON NAME
2	2½" B&B	GYMNOCLADUS DIOICUS 'ESPRESSO'	ESPRESSO KENTUCKY COFFEETREE
1	2½" B&B	QUERCUS ALBA	WHITE OAK
3	2½" B&B	ZELKOVA SERRATA 'GREEN VASE'	GREEN VASE ZELKOVA



NOT TO SCALE

NOT VALID FOR CONSTRUCTION  
UNLESS SIGNED AND DATED:

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